# Department of Veterans Affairs 

Management Directive 715<br>FY 2019 EEO Report/FY 2020 EEO Plan



Office of Resolution Management, Diversity and Inclusion
Office of Human Resources and Administration

# Department of Veterans Affairs 

## Management Directive 715

Fiscal Year (FY) 2019 Report

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# MD-715 <br> Parts A Through E 

Part A - Department or Agency Identifying Information

| Agency | Second <br> Level <br> Component | Address | City | State | Zip <br> Code <br> $(\mathbf{x x x x x})$ | Agency <br> Code <br> (xxxx) | FIPS <br> Code <br> $(\mathbf{x x x x})$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Department <br> of Veterans <br> Affairs |  | 810 Vermont Ave., <br> NW | Washington | DC | 20420 | VA00 | $11 D C$ |

## Part B - Total Employment

| Total Employment | Permanent Workforce | Temporary Workforce | Total Workforce |
| :--- | :---: | :---: | :---: |
| Number of <br> Employees | 382,183 | 19,792 | $404,638^{1}$ |

## Part C. 1 - Head of Agency and Head of Agency Designee

| Agency Leadership | Name | Title |
| :--- | :--- | :--- |
| Head of Agency | Robert L. Wilkie | Secretary |
| Head of Agency <br> Designee | James M. Byrne | Deputy Secretary of Veterans Affairs |

Part C. 2 - Agency Official(s) Responsible for Oversight of EEO Program(s)

| EEO Program Staff | Name | Title | Occupational <br> Series (xxxx) | Pay Plan and Grade (xxxx) | Phone Number (xxx-xxxxxxx) | Email Address |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Principal EEO Director/Official | Daniel R. Sitterly | Assistant <br> Secretary for <br> Human Resources <br> and <br> Administration/Op <br> erations, Security, <br> and Preparedness |  | EX-00 | $\begin{aligned} & 202- \\ & 461- \\ & 7750 \end{aligned}$ | Daniel.Sitter y@va.gov |

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| EEO Program Staff | Name | Title | Occupational <br> Series (xxxx) | Pay Plan and Grade (xxxx) | Phone Number (xxx-xxxxxxx) | Email Address |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Affirmative <br> Employment <br> Program <br> Manager | Harvey <br> W. <br> Johnson | Deputy Assistant Secretary for Resolution Management, Diversity and Inclusion |  | $\begin{aligned} & \text { SES- } \\ & 00 \end{aligned}$ | $\begin{aligned} & 222- \\ & 461- \\ & 4064 \end{aligned}$ | Harvey.John son08@va.g ov |
| Complaint Processing Program Manager | Harvey <br> W. <br> Johnson | Deputy Assistant <br> Secretary for Resolution Management, Diversity and Inclusion |  | $\begin{gathered} \text { SES- } \\ 00 \end{gathered}$ | $\begin{aligned} & 202- \\ & 461- \\ & 4064 \end{aligned}$ | Harvey.John son08@va.g ov |
| Diversity \& Inclusion Officer |  |  |  |  |  |  |
| Hispanic Program Manager (SEPM) | Edith Perry | Departmental <br> Hispanic <br> Employment <br> Program Manager |  | GS-00 | $\begin{aligned} & 202- \\ & 632- \\ & 6968 \end{aligned}$ | Edith.Perry @va.gov |
| Women's Program Manager (SEPM) | Sehar Minhas | Departmental Federal Women's Program Manager |  | GS-00 | $\begin{aligned} & 202- \\ & 461- \\ & 4036 \end{aligned}$ | Sehar.Minha s@va.gov |
| Disability Program Manager (SEPM) | Roberto Rojo | Departmental Disability Program Manager |  | GS-00 | $\begin{aligned} & 202- \\ & 302- \\ & 5013 \end{aligned}$ | Roberto.Roj o@va.gov |
| Special <br> Placement <br> Program Coordinator (Individuals with Disabilities) | Roberto Rojo | Departmental <br> Selective <br> Placement <br> Program <br> Coordinator |  | GS-00 | $\begin{aligned} & 202- \\ & 302- \\ & 5013 \end{aligned}$ | Roberto.Roj o@va.gov |
| Reasonable <br> Accommodation <br> Program <br> Manager | Andreé Sutton | Chief of Reasonable Accommodation Services |  | GS-00 | $\begin{aligned} & 347- \\ & 749- \\ & 1414 \end{aligned}$ | Andree.Sutt on@va.gov |

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| EEO Program Staff | Name | Title | Occupational Series (xxxx) | Pay Plan and Grade (xxxx) | Phone Number (xxx-xxxxxxx) | Email Address |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Anti-Harassment <br> Program <br> Manager | Denene Burnette | Chief of Harassment Prevention Program |  | GS-00 | $\begin{aligned} & 216- \\ & 707- \\ & 7717 \end{aligned}$ | Denene.Bur nette@va.go v |
| ADR Program Manager | Perdita JohnsonAbercrom bie | Eastern District Director / Interim Chief of Central ADR |  | GS-00 | $\begin{aligned} & 202- \\ & 461- \\ & 6743 \end{aligned}$ | Perdita.John son- <br> Abercrombie <br> @va.gov |
| Compliance Manager | William Preston | Manager of Policy and Compliance |  | GS-00 | $\begin{aligned} & 202- \\ & 461- \\ & 5157 \end{aligned}$ | William.Pres ton@va.gov |
| Principal MD715 Preparer | Ryan Pugh | Director, Workforce Analysis |  | GS-00 | $\begin{aligned} & 202- \\ & 461- \\ & 4155 \end{aligned}$ | Ryan.Pugh2 <br> @va.gov |
| Other EEO Staff | Maxanne Witkin | Director, Office of <br> Employment <br> Discrimination <br> Complaint <br> Adjudication |  | $\begin{aligned} & \text { SES- } \\ & 00 \end{aligned}$ | $\begin{aligned} & 202- \\ & 461- \\ & 4105 \end{aligned}$ | Maxanne.Wi tkin@va.gov |
| Other EEO Staff | Tynnetta Lee | Departmental <br> African <br> American/Black <br> Employment <br> Program Manager |  | GS-00 | $\begin{aligned} & 202- \\ & 461- \\ & 7968 \end{aligned}$ | Tynnetta.Le e@va.gov |
| Other EEO Staff | Tynnetta Lee | Departmental <br> Asian <br> American/Pacific <br> Islander (AAPI) <br> Employment <br> Program Manager |  | GS-00 | $\begin{aligned} & 202- \\ & 461- \\ & 7968 \end{aligned}$ | Tynnetta.Le e@va.gov |

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| EEO Program Staff | Name | Title | Occupational Series (xxxx) | Pay Plan and Grade (xxxx) | Phone Number (xxx-xxxxxxx) | Email Address |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other EEO Staff | Sehar Minhas | Departmental American Indian Alaska Native Program Manager |  | GS-00 | $\begin{aligned} & 202- \\ & 461- \\ & 4036 \end{aligned}$ | Sehar.Minha s@va.gov |
| Other EEO Staff | Sterling Akins | Departmental <br> Lesbian, Gay, <br> Bisexual, <br> Transgender <br> Program Manager |  | GS-00 | $\begin{aligned} & 202- \\ & 461- \end{aligned}$ | Sterling.Akin s@va.gov |

## Part D. 1 - List of Subordinate Components Covered in this Report

Please identify the subordinate components within the agency (e.g., bureaus, regions, etc.).
$\square$ If the agency does not have any subordinate components, please check the box.

| Subordinate Component | City | State | Country <br> (Optional) | Agency <br> Code <br> (xxxx) | FIPS <br> Codes <br> (xxxxx) |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Veterans Health <br> Administration | Washington | DC |  | VATA | 11 DC |
| Veterans Benefits <br> Administration | Washington | DC |  | VALA | 11 DC |
| National Cemetery <br> Administration | Washington | DC |  | VAPA | 11 DC |

## Part D. 2 - Mandatory and Optional Documents for this Report

In the table below, the agency must submit these documents with its MD-715 report.

| Did the agency submit the following mandatory |
| :--- | :---: | :---: |
| documents? | | Please respond |
| :---: |
| Yes or No |$\quad$ Comments | Organizational Chart | Yes |
| :--- | :---: |

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| Did the agency submit the following mandatory <br> documents? | Please respond <br> Yes or No | Comments |
| :--- | :---: | :--- |
| EEO Policy Statement | Yes |  |
| Strategic Plan | Yes |  |
| Anti-Harassment Policy and Procedures | Yes | Included in <br> the EEO <br> Policy <br> Statement |
| Reasonable Accommodation Procedures | Yes |  |
| Personal Assistance Services Procedures | No | Procedures <br> are currently <br> going <br> through the <br> approval <br> process. |
| Alternative Dispute Resolution Procedures | Yes |  |

In the table below, the agency may decide whether to submit these documents with its MD-715 report.

| Did the agency submit the following optional documents? | Please respond <br> Yes or No | Comments |
| :--- | :---: | :---: |
| Federal Equal Opportunity Recruitment Program (FEORP) <br> Report | No |  |
| Disabled Veterans Affirmative Action Program (DVAAP) <br> Report | No |  |
| Operational Plan for Increasing Employment of Individuals <br> with Disabilities under Executive Order 13548 | No |  |
| Diversity and Inclusion Plan under Executive Order 13583 | Yes |  |
| Diversity Policy Statement | Yes |  |
| Human Capital Strategic Plan |  |  |

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| Did the agency submit the following optional documents? | Please respond <br> Yes or No | Comments |
| :--- | :---: | :---: |
| EEO Strategic Plan | No |  |
| Results from most recent Federal Employee Viewpoint Survey <br> or Annual Employee Survey | Yes |  |

## Part E - Executive Summary

All agencies must complete Part E.1; however, only agencies with 199 or fewer employees in permanent FT/PT appointments are required to complete Part E. 2 to E.5. Agencies with 200 or more employees in permanent FT/PT appointments have the option to Part E. 2 to E.5.

## Part E. 1 - Executive Summary: Mission

The Department of Veterans Affairs' (VA) mission is to fulfill President Lincoln's promise "To care for him who shall have borne the battle, and for his widow, and his orphan" by serving and honoring the men and women who are America's Veterans.

## Part E. 2 - Executive Summary: Essential Element A - F

As of the signing of this report, VA has a new VA Secretary, Denis McDonough, and Acting EEO Director/Assistant Secretary for Human Resources and Administration/Operations, Security and Preparedness, Jeffrey R. Mayo.

## Part E. 3 - Executive Summary: Workforce Analyses

$\square$

## Part E. 4 - Executive Summary: Accomplishments

$\square$

## Part E. 5 - Executive Summary: Planned Activities

$\square$

| EEOC FORM | U.S. Equal Employment Opportunty Commission |
| :--- | ---: |
| 715-01 | FEDERAL AGENCY ANNUAL |
| PART F | EEO PROGRAM STATUS REPORT |

CERTIFICATION of ESTABLISHMENT of CONTINUING EQUAL EMPLOYMENT OPPORTUNITY PROGRAMS
I.

Jeffrey R. Mayo, Acting Assistant Secretary for Human Resources and Administration/Operations, am the Security and Preparedness

Principal EEO Director/Official for

## the Department of Veterans Affairs

(Insert Agency/Component Name above)
The agency has conducted an annual self-assessment of Section 717 and Section 501 programs against the essential elements as prescribed by EEO MD-715. If an essential element was not fully compliant with the standards of EEO MD-715, a further evaluation was conducted and, as appropriate, EEO Plans for Attaining the Essential Elements of a Model EEO Program, are included with this Federal Agency Annual EEO Program Status Report.

The agency has also analyzed its work force profiles and conducted barrier analyses aimed at detecting whether any management or personnel policy, procedure or practice is operating to disadvantage any group based on race, nationat origin, gender or disability. EEO Plans to Eliminate Identified Barriers, as appropriate, are included with this Federal Agency Annual EEO Program Status Report.

I certify that proper documentation of this assessment is in place and is being maintained for EEOC review upon request.

| Jeffrey Mayo | Oigitally signes by Jeffroy <br> Mayo 799356 <br> Oate: 2021.04.01 17:39:04 |
| :--- | :--- |
| 1799356 | $-0400^{-1}$ |

Signature of Principal EEO Director/Official
Certifies that this Federal Agengy Annual EEO Program Status Report is in compliance with EEO MD-715.
April 1, 2021

Date


## MD-715-PART G

## Agency Self-Assessment Checklist

The Part G Self-Assessment Checklist is a series of questions designed to provide federal agencies with an effective means for conducting the annual self-assessment required in Part F of MD-715. This self-assessment permits EEO Directors to recognize, and to highlight for their senior staff, deficiencies in their EEO program that the agency must address to comply with MD715 's requirements. Nothing in Part G prevents agencies from establishing additional practices that exceed the requirements set forth in this checklist.

All agencies will be required to submit Part G to EEOC. Although agencies need not submit documentation to support their Part G responses, they must maintain such documentation on file and make it available to EEOC upon request.

The Part G checklist is organized to track the MD-715 essential elements. As a result, a single substantive matter may appear in several different sections, but in different contexts. For example, questions about establishing an anti-harassment policy fall within Element C (Management and Program Accountability), while questions about providing training under the anti-harassment policy are found in Element A (Demonstrated Commitment from Agency Leadership).

For each MD-715 essential element, the Part G checklist provides a series of "compliance indicators." Each compliance indicator, in turn, contains a series of "yes/no" questions, called "measures." To the right of the measures, there are two columns, one for the agency to answer the measure with "Yes", "No", or "NA;" and the second column for the agency to provide "comments", if necessary. Agencies should briefly explain any "N/A" answer in the comments. For example, many of the sub-component agencies are not responsible for issuing final agency decisions (FADs) in the EEO complaint process, so it may answer questions about FAD timeliness with "NA" and explain in the comments column that the parent agency drafts all FADs.

A "No" response to any measure in Part G is a program deficiency. For each such "No" response, an agency will be required in Part H to identify a plan for correcting the identified deficiency. If one or more sub-components answer "No" to a particular question, the agencywide/parent agency's report should also include that "No" response.

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## MD-715-PART G <br> Agency Self-Assessment Checklist

| Essential Element A: Demonstrated Commitment From agency Leadership <br> This element requires the agency head to communicate a commitment to equal employment opportunity and a discrimination-free workplace. |  |  |  |
| :---: | :---: | :---: | :---: |
| Compliance Indicator <br> Measures | A. 1 - The agency issues an effective, up-to-date EEO policy statement. | Measure Met? (Yes/No/NA) | Comments |
| A.1.a | Does the agency annually issue a signed and dated EEO policy statement on agency letterhead that clearly communicates the agency's commitment to EEO for all employees and applicants? If "yes", please provide the annual issuance date in the comments column. [see MD-715, II(A)] | Yes | The EEO policy statement was signed on August 27, 2018 by the VA Secretary, Robert Wilke, who was sworn into office on July 30, 2018. There was a delay in the issuance of the FY 2019 EEO policy statement due to approval process delays. |
| A.1.b | Does the EEO policy statement address all protected bases (age, color, disability, sex (including pregnancy, sexual orientation and gender identity), genetic information, national origin, race, religion, and reprisal) contained in the laws EEOC enforces? [see 29 CFR § 1614.101(a)] If the EEO policy statement covers any additional bases (e.g., marital status, veteran status and political affiliation), please list them in the comments column. | Yes | Additionally, VA's EEO policy statement covers transgender status, marital status, parental status, and political affiliation. |
| Compliance Indicator <br> Measures | A. 2 - The agency has communicated EEO policies and procedures to all employees. | Measure Met? (Yes/No/NA) | Comments |
| A.2.a | Does the agency disseminate the following policies and procedures to all employees: |  |  |
| A.2.a. 1 | Anti-harassment policy? [see MD 715, II(A)] | Yes | The Anti-harassment policy is included in VA's EEO policy statement and was emailed to all employees by the VA Secretary. |
| A.2.a. 2 | Reasonable accommodation procedures? [see 29 C.F.R § 1614.203(d)(3)] | Yes |  |

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| A.2.c. 4 | Anti-harassment program? [see EEOC Enforcement Guidance on Vicarious Employer Liability for Unlawful Harassment by Supervisors (1999), § V.C.1] If "yes", please provide how often. | Yes | VA informs employees about the anti-harassment program annually. |
| :---: | :---: | :---: | :---: |
| A.2.c. 5 | Behaviors that are inappropriate in the workplace and could result in disciplinary action? [5 CFR § 2635.101(b)] If "yes", please provide how often. | Yes | VA informs employees about the behaviors that are inappropriate in the workplace annually. |
| Compliance Indicator <br> Measures | A. 3 - The agency assesses and ensures EEO principles are part of its culture. | $\begin{gathered} \text { Measure } \\ \text { Met? } \\ \text { (Yes/No/NA) } \end{gathered}$ | Comments |
| A.3.a | Does the agency provide recognition to employees, supervisors, managers, and units demonstrating superior accomplishment in equal employment opportunity? [see 29 CFR § 1614.102(a) (9)] If "yes", provide one or two examples in the comments section. | Yes | The Secretary's Annual Diversity and Inclusion Excellence Award is one example of how VA recognizes exemplary contributions by VA managers/supervisors, employees, and teams who work to create a diverse VA workforce and cultivate an inclusive VA workforce. Another example is the Secretary's Alternative Dispute Resolution Excellence Award that recognizes any VA employee or program who has made exemplary contributions to creating an environment where employees can effectively address conflict and resolve disputes in a manner that encourages communication, promotes understanding, enhances relationships, and engages employees in problem solving. |
| A.3.b | Does the agency utilize the Federal Employee Viewpoint Survey or other climate assessment tools to monitor the perception of EEO principles within the workforce? [see 5 CFR Part 250] | Yes |  |
| Essential Element B: Integration of EEO into the agency’s Strategic Mission <br> This element requires that the agency's EEO programs are structured to maintain a workplace that is free from discrimination and support the agency's strategic mission. |  |  |  |
| Compliance Indicator Measures | B. 1 - The reporting structure for the EEO program provides the principal EEO official with appropriate authority and resources to effectively carry out a successful EEO program. | Measure Met? (Yes/No/NA) | Comments |

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| B.1.a | Is the agency head the immediate supervisor of the person ("EEO Director") who has day-to-day control over the EEO office? [see 29 CFR §1614.102(b)(4)] | Yes | The EEO Director has general oversight and accountability for the EEO process in VA and reports directly to the Secretary. The day-to-day operations of VA's EEO work is directly managed by the Deputy Assistant Secretary for ORMDI who reports to the Principal Deputy Assistant Secretary for HRA/OSP who reports to the EEO Director. |
| :---: | :---: | :---: | :---: |
| B.1.a. 1 | If the EEO Director does not report to the agency head, does the EEO Director report to the same agency head designee as the mission-related programmatic offices? If "yes," please provide the title of the agency head designee in the comments. | NA | The EEO Director reports to the agency head. |
| B.1.a. 2 | Does the agency's organizational chart clearly define the reporting structure for the EEO office? [see 29 CFR §1614.102(b)(4)] | Yes |  |
| B.1.b | Does the EEO Director have a regular and effective means of advising the agency head and other senior management officials of the effectiveness, efficiency and legal compliance of the agency's EEO program? [see 29 CFR §1614.102(c)(1); MD-715 Instructions, Sec. I] | Yes |  |
| B.1.c | During this reporting period, did the EEO Director present to the head of the agency, and other senior management officials, the "State of the agency" briefing covering the six essential elements of the model EEO program and the status of the barrier analysis process? [see MD-715 Instructions, Sec. I)] If "yes", please provide the date of the briefing in the comments column. | Yes | The EEO Director briefed the VA Secretary in July 2019. |
| B.1.d | Does the EEO Director regularly participate in senior-level staff meetings concerning personnel, budget, technology, and other workforce issues? [see MD-715, II(B)] | Yes |  |
|  |  |  |  |
| Compliance Indicator | B. 2 - The EEO Director controls all aspects of the EEO program. | Measure Met? (Yes/No/NA) | Comments |
| B.2.a | Is the EEO Director responsible for the implementation of a continuing affirmative employment program to promote EEO and to identify and eliminate discriminatory policies, procedures, and practices? [see MD-110, Ch. 1(III)(A); 29 CFR §1614.102(c)] If not, identify the office with this authority in the comments column. | Yes |  |
| B.2.b | Is the EEO Director responsible for overseeing the completion of EEO counseling? [see 29 CFR §1614.102(c)(4)] | Yes |  |

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| B.2.c | Is the EEO Director responsible for overseeing the fair and thorough investigation of EEO complaints? [see 29 CFR §1614.102(c)(5)] [This question may not be applicable for certain subordinate level components.] | Yes |  |
| :---: | :---: | :---: | :---: |
| B.2.d | Is the EEO Director responsible for overseeing the timely issuance of final agency decisions? [see 29 CFR §1614.102(c)(5)] [This question may not be applicable for certain subordinate level components.] | No | In accordance with 38 United States Code (U.S. C.) § 319, the Office of Employment Discrimination Complaint Adjudication (OEDCA), who is responsible for final agency decisions, reports directly to the VA Secretary. |
| B.2.e | Is the EEO Director responsible for ensuring compliance with EEOC orders? [see 29 CFR §§ 1614.102(e); 1614.502] | Yes |  |
| B.2.f | Is the EEO Director responsible for periodically evaluating the entire EEO program and providing recommendations for improvement to the agency head? [see 29 CFR §1614.102(c)(2)] | Yes |  |
| B.2.g | If the agency has subordinate level components, does the EEO Director provide effective guidance and coordination for the components? [see 29 CFR §§ 1614.102(c)(2) and (c)(3)] | Yes |  |
|  |  |  |  |
| Compliance Indicator Measures | B. 3 - The EEO Director and other EEO professional staff are involved in, and consulted on, management/personnel actions. | $\begin{gathered} \text { Measure } \\ \text { Met? } \\ \text { (Yes/No/NA) } \end{gathered}$ | Comments |
| B.3.a | Do EEO program officials participate in agency meetings regarding workforce changes that might impact EEO issues, including strategic planning, recruitment strategies, vacancy projections, succession planning, and selections for training/career development opportunities? [see MD-715, II(B)] | Yes |  |
| B.3.b | Does the agency's current strategic plan reference EEO / diversity and inclusion principles? [see MD-715, II(B)] If "yes", please identify the EEO principles in the strategic plan in the comments column. | Yes | VA's 2018-2024 Strategic Plan states "VA will modernize its human capital management capabilities to empower and enable a diverse, fully staffed, and highly skilled workforce that consistently delivers world-class services to Veterans and their families. |
|  |  |  |  |
| Compliance Indicator <br> Measures | B. 4 - The agency has sufficient budget and staffing to support the success of its EEO program. | Measure Met? $(\mathrm{Yes} / \mathrm{No} / \mathrm{NA})$ | Comments |


| B.4.a | Pursuant to 29 CFR §1614.102(a)(1), has the agency allocated sufficient funding and qualified staffing to successfully implement the EEO program, for the following areas: |  |  |
| :---: | :---: | :---: | :---: |
| B.4.a. 1 | to conduct a self-assessment of the agency for possible program deficiencies? [see MD-715, II(D)] | Yes |  |
| B.4.a. 2 | to enable the agency to conduct a thorough barrier analysis of its workforce? [see MD-715, II(B)] | No | In FY 2019, the budget to conduct a barrier analysis was approved; however, ORMDI did not have sufficient staffing. |
| B.4.a. 3 | to timely, thoroughly, and fairly process EEO complaints, including EEO counseling, investigations, final agency decisions, and legal sufficiency reviews? [see 29 CFR § 1614.102(c)(5) \& 1614.105(b) - (f); MD-110, Ch. 1(IV)(D) \& 5(IV); MD-715, II(E)] | No | VA has insufficient staffing to timely issue final agency decisions. Also, VA has insufficient staffing to process EEO complaints (mainly investigators). |
| B.4.a. 4 | to provide all supervisors and employees with training on the EEO program, including but not limited to retaliation, harassment, religious accommodations, disability accommodations, the EEO complaint process, and ADR? [see MD-715, $I I(B)$ and III(C)] If not, please identify the type(s) of training with insufficient funding in the comments column. | Yes |  |
| B.4.a. 5 | to conduct thorough, accurate, and effective field audits of the EEO programs in components and the field offices, if applicable? [see 29 CFR §1614.102(c)(2)] | Yes | In FY 2019, VA's Office of Diversity and Inclusion (ODI) staff conducted Technical Assistance Reviews (TARs) at six facilities to engage senior leaders, EEO officials, human resources officials, special emphasis program managers, union officials, et al. for providing assistance towards attainment of a model EEO program. |
| B.4.a. 6 | to publish and distribute EEO materials (e.g. harassment policies, EEO posters, reasonable accommodations procedures)? [see MD-715, II(B)] | Yes | The RA Services Office provides a mechanism for internal employees and supervisors to review information on the VA pulse page that may be suitable for complex systems. |
| B.4.a. 7 | to maintain accurate data collection and tracking systems for the following types of data: complaint tracking, workforce demographics, and applicant flow data? [see MD-715, II(E)]. If not, please identify the systems with insufficient funding in the comments section. | Yes |  |
| B.4.a. 8 | to effectively administer its special emphasis programs (such as, Federal Women's Program, Hispanic Employment Program, and People with Disabilities Program Manager)? [5 USC § 7201; 38 USC § 4214; 5 CFR § 720.204; 5 CFR § 213.3102(t) and (u); 5 CFR § 315.709] | No | There continues to be staff shortages for implementation of the Departmental Affirmative Employment Programs, to include Special Emphasis Programs. There are currently 4 Full- |

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|  |  |  | Time Employees (FTEs) fulfilling these oversight roles, amongst other work obligations. |
| :---: | :---: | :---: | :---: |
| B.4.a. 9 | to effectively manage its anti-harassment program? [see MD-715 Instructions, Sec. I); EEOC Enforcement Guidance on Vicarious Employer Liability for Unlawful Harassment by Supervisors (1999), § V.C.1] | Yes |  |
| B.4.a. 10 | to effectively manage its reasonable accommodation program? [see 29 CFR § 1614.203(d)(4)(ii)] | No |  |
| B.4.a. 11 | to ensure timely and complete compliance with EEOC orders? [see MD-715, II(E)] | No | The staff for the ORM Office of Policy and Compliance has been significantly reduced, which impacts its ability to monitor compliance with all OEDCA final agency actions involving EEOC administrative judge rulings, and all EEOC Office of Federal Operations appellate decisions. |
| B.4.b | Does the EEO office have a budget that is separate from other offices within the agency? [see 29 CFR § 1614.102(a)(1)] | Yes |  |
| B.4.c | Are the duties and responsibilities of EEO officials clearly defined? [see MD110, Ch. 1 (III)(A), 2(III), \& 6(III)] | Yes |  |
| B.4.d | Does the agency ensure that all new counselors and investigators, including contractors and collateral duty employees, receive the required 32 hours of training, pursuant to Ch. 2(II)(A) of MD-110? | Yes |  |
| B.4.e | Does the agency ensure that all experienced counselors and investigators, including contractors and collateral duty employees, receive the required 8 hours of annual refresher training, pursuant to Ch. 2(II)(C) of MD-110? | Yes |  |
| Compliance Indicator | B. 5 - The agency recruits, hires, develops, and retains supervisors and managers who have effective managerial, communications, and interpersonal skills. | Measure Met? (Yes/No/NA) | Comments |
| B.5.a | Pursuant to 29 CFR § 1614.102(a)(5), have all managers and supervisors received orientation, training, and advice on their responsibilities under the following areas under the agency EEO program: |  |  |
| B.5.a. 1 | EEO Complaint Process? [see MD-715(II)(B)] | Yes |  |
| B.5.a. 2 | Reasonable Accommodation Procedures? [see 29 C.F.R. § 1614.102(d)(3)] | Yes |  |
| B.5.a. 3 | Anti-Harassment Policy? [see MD-715(II)(B)] | Yes |  |

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| B.5.a. 4 | Supervisory, managerial, communication, and interpersonal skills in order to supervise most effectively in a workplace with diverse employees and avoid disputes arising from ineffective communications? [see MD-715, II(B)] | Yes |  |
| :---: | :---: | :---: | :---: |
| B.5.a. 5 | ADR, with emphasis on the federal government's interest in encouraging mutual resolution of disputes and the benefits associated with utilizing ADR? [see MD- $715(\mathrm{II})(\mathrm{E})]$ | Yes |  |
| Compliance Indicator Measures | B. 6 - The agency involves managers in the implementation of its EEO program. | $\begin{gathered} \text { Measure } \\ \text { Met? } \\ \text { (Yes/No/NA) } \end{gathered}$ | Comments |
| B.6.a | Are senior managers involved in the implementation of Special Emphasis Programs? [see MD-715 Instructions, Sec. I] | Yes |  |
| B.6.b | Do senior managers participate in the barrier analysis process? [see MD-715 Instructions, Sec. I] | No |  |
| B.6.c | When barriers are identified, do senior managers assist in developing agency EEO action plans (Part I, Part J, or the Executive Summary)? [see MD-715 Instructions, Sec. I] | No |  |
| B.6.d | Do senior managers successfully implement EEO Action Plans and incorporate the EEO Action Plan Objectives into agency strategic plans? [29 CFR § 1614.102(a)(5)] | Yes |  |
| Essential Element C: MANAGEMENT AND PRogram Accountability <br> This element requires the agency head to hold all managers, supervisors, and EEO officials responsible for the effective implementation of the agency's EEO Program and Plan. |  |  |  |
| Compliance Indicator Measures | C. 1 - The agency conducts regular internal audits of its component and field offices. | Measure Met? (Yes/No/NA) | Comments |
| C.1.a | Does the agency regularly assess its component and field offices for possible EEO program deficiencies? [see 29 CFR §1614.102(c)(2)] If "yes", please provide the schedule for conducting audits in the comments section. | Yes | VA's ODI staff conducted six TARs at various facilities in FY 2019. The TARs were conducted during the following months: January 2019; March 2019; April 2019; June 2019; August 2019; and September 2019. |
| C.1.b | Does the agency regularly assess its component and field offices on their efforts to remove barriers from the workplace? [see 29 CFR §1614.102(c)(2)] If "yes" please provide the schedule for conducting audits in the comments section | Yes | VA's ODI staff conducted six TARs at various facilities in FY 2019. The TARs were conducted |

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|  |  |  | during the following months: January 2019; March 2019; April 2019; June 2019; August 2019; and September 2019. |
| :---: | :---: | :---: | :---: |
| C.1.c | Do the component and field offices make reasonable efforts to comply with the recommendations of the field audit? [see MD-715, II(C)] | Yes | Following a TAR, a final TAR Report is issued which includes recommendations for consideration, and the facility officials are requested to follow-up with information on steps for implementing the recommendations. This may be in the form of an action plan, etc. |
| Compliance Indicator Measures | C. 2 - The agency has established procedures to prevent all forms of EEO discrimination. | Measure Met? (Yes/No/NA) | Comments |
| C.2.a | Has the agency established comprehensive anti-harassment policy and procedures that comply with EEOC's enforcement guidance? [see MD-715, II(C); Enforcement Guidance on Vicarious Employer Liability for Unlawful Harassment by Supervisors (Enforcement Guidance), EEOC No. 915.002, § V.C. 1 (June 18, 1999)] | Yes |  |
| C.2.a. 1 | Does the anti-harassment policy require corrective action to prevent or eliminate conduct before it rises to the level of unlawful harassment? [see EEOC Enforcement Guidance on Vicarious Employer Liability for Unlawful Harassment by Supervisors (1999), § V.C.1] | Yes |  |
| C.2.a. 2 | Has the agency established a firewall between the Anti-Harassment Coordinator and the EEO Director? [see EEOC Report, Model EEO Program Must Have an Effective Anti-Harassment Program (2006] | Yes |  |
| C.2.a. 3 | Does the agency have a separate procedure (outside the EEO complaint process) to address harassment allegations? [see Enforcement Guidance on Vicarious Employer Liability for Unlawful Harassment by Supervisors (Enforcement Guidance), EEOC No. 915.002, § V.C. 1 (June 18, 1999)] | Yes |  |
| C.2.a. 4 | Does the agency ensure that the EEO office informs the anti-harassment program of all EEO counseling activity alleging harassment? [see Enforcement Guidance, V.C.] | Yes | The Harassment Prevention Program has a Microsoft SharePoint tracking system that allows EEO to quickly notify HPP of all harassment claims. |
| C.2.a. 5 | Does the agency conduct a prompt inquiry (beginning within 10 days of notification) of all harassment allegations, including those initially raised in the EEO complaint process? [see Complainant v. Dep't of Veterans Affairs, EEOC | No | Currently, the Agency is not able to track this data. |

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|  | Appeal No. 0120123232 (May 21, 2015); Complainant v. Dep't of Defense (Defense Commissary Agency), EEOC Appeal No. 0120130331 (May 29, 2015)] If "no", please provide the percentage of timely-processed inquiries in the comments column. |  |  |
| :---: | :---: | :---: | :---: |
| C.2.a. 6 | Do the agency's training materials on its anti-harassment policy include examples of disability-based harassment? [see 29 CFR 1614.203(d)(2)] | Yes |  |
| C.2.b | Has the agency established disability reasonable accommodation procedures that comply with EEOC's regulations and guidance? [see 29 CFR $1614.203(\mathrm{~d})(3)]$ | Yes |  |
| C.2.b. 1 | Is there a designated agency official or other mechanism in place to coordinate or assist with processing requests for disability accommodations throughout the agency? [see 29 CFR 1614.203(d)(3)(D)] | Yes |  |
| C.2.b. 2 | Has the agency established a firewall between the Reasonable Accommodation Program Manager and the EEO Director? [see MD-110, Ch. 1(IV)(A)] | No |  |
| C.2.b. 3 | Does the agency ensure that job applicants can request and receive reasonable accommodations during the application and placement processes? [see 29 CFR 1614.203(d)(1)(ii)(B)] | Yes | VA's Human Resources Office ensures that all vacancy announcements contain contact information for applicants with disabilities needing RA support during the application and placement processes. |
| C.2.b. 4 | Do the reasonable accommodation procedures clearly state that the agency should process the request within a maximum amount of time (e.g., 20 business days), as established by the agency in its affirmative action plan? [see 29 CFR 1614.203(d)(3)(i)(M)] | Yes |  |
| C.2.b. 5 | Does the agency process all initial accommodation requests, excluding ongoing interpretative services, within the time frame set forth in its reasonable accommodation procedures? [see MD-715, II(C)] If "no", please provide the percentage of timely-processed requests, excluding ongoing interpretative services, in the comments column. | No | VA is unable to determine the percentage of timely-processed requests. There is currently no department-wide tracking mechanism that would afford the visibility needed to determine this process. |
| C.2.c | Has the agency established procedures for processing requests for personal assistance services that comply with EEOC's regulations, enforcement guidance, and other applicable executive orders, guidance, and standards? [see 29 CFR 1614.203(d)(6)] | Yes | VA has posted processing guidelines and procedures on the RA Community of Practice VA Pulse page and incorporated it into the RA training. |
| C.2.c. 1 | Does the agency post its procedures for processing requests for Personal Assistance Services on its public website? [see 29 CFR § 1614.203(d)(5)(v)] If "yes", please provide the internet address in the comments column. | No | VA does not currently post its personal assistance services (PAS) procedures on its public website since only VA employees are eligible for these services. However, VA does post the procedures on the RA Pulse page. An updated RA/PAS |

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|  |  |  | Handbook anticipated in FY 2020 will be 508compliant and viewable to an external audience. |
| :---: | :---: | :---: | :---: |
| Compliance Indicator Measures | C. 3 - The agency evaluates managers and supervisors on their efforts to ensure equal employment opportunity. | Measure Met? (Yes/No/NA) | Comments |
| C.3.a | Pursuant to 29 CFR §1614.102(a)(5), do all managers and supervisors have an element in their performance appraisal that evaluates their commitment to agency EEO policies and principles and their participation in the EEO program? | No | VA issued opening and closing guidance on performance plans and ratings for the Senior Executive Service (SES) cadre and is working to do the same for all managers and supervisors. |
| C.3.b | Does the agency require rating officials to evaluate the performance of managers and supervisors based on the following activities: |  |  |
| C.3.b. 1 | Resolve EEO problems/disagreements/conflicts, including the participation in ADR proceedings? [see MD-110, Ch. 3.I] | No | VA issued opening and closing guidance on performance plans and ratings for the Senior Executive Service (SES) cadre and is working to do the same for all managers and supervisors. |
| C.3.b. 2 | Ensure full cooperation of employees under his/her supervision with EEO officials, such as counselors and investigators? [see 29 CFR §1614.102(b)(6)] | No | VA issued opening and closing guidance on performance plans and ratings for the SES cadre and is working to do the same for all managers and supervisors. |
| C.3.b. 3 | Ensure a workplace that is free from all forms of discrimination, including harassment and retaliation? [see MD-715, II(C)] | No | VA issued opening and closing guidance on performance plans and ratings for the SES cadre and is working to do the same for all managers and supervisors. |
| C.3.b. 4 | Ensure that subordinate supervisors have effective managerial, communication, and interpersonal skills to supervise in a workplace with diverse employees? [see MD-715 Instructions, Sec. I] | No | VA issued opening and closing guidance on performance plans and ratings for the SES cadre and is working to do the same for all managers and supervisors. |
| C.3.b. 5 | Provide religious accommodations when such accommodations do not cause an undue hardship? [see 29 CFR §1614.102(a)(7)] | No | VA issued opening and closing guidance on performance plans and ratings for the SES cadre and is working to do the same for all managers and supervisors. |

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| C.3.b. 6 | Provide disability accommodations when such accommodations do not cause an undue hardship? [ see 29 CFR §1614.102(a)(8)] | No | VA issued opening and closing guidance on performance plans and ratings for the SES cadre and is working to do the same for all managers and supervisors. |
| :---: | :---: | :---: | :---: |
| C.3.b. 7 | Support the EEO program in identifying and removing barriers to equal opportunity? [see MD-715, II(C)] | No | VA issued opening and closing guidance on performance plans and ratings for the SES cadre and is working to do the same for all managers and supervisors. |
| C.3.b. 8 | Support the anti-harassment program in investigating and correcting harassing conduct? [see Enforcement Guidance, V.C.2] | No | VA issued opening and closing guidance on performance plans and ratings for the SES cadre and is working to do the same for all managers and supervisors. |
| C.3.b. 9 | Comply with settlement agreements and orders issued by the agency, EEOC, and EEO-related cases from the Merit Systems Protection Board, labor arbitrators, and the Federal Labor Relations Authority? [see MD-715, II(C)] | No | VA issued opening and closing guidance on performance plans and ratings for the SES cadre and is working to do the same for all managers and supervisors. |
| C.3.c | Does the EEO Director recommend to the agency head improvements or corrections, including remedial or disciplinary actions, for managers and supervisors who have failed in their EEO responsibilities? [see 29 CFR §1614.102(c)(2)] | Yes |  |
| C.3.d | When the EEO Director recommends remedial or disciplinary actions, are the recommendations regularly implemented by the agency? [see 29 CFR §1614.102(c)(2)] | Yes |  |
| Compliance Indicator <br> Measures | C. 4 - The agency ensures effective coordination between its EEO programs and Human Resources (HR) program. | Measure Met? (Yes/No/NA) | Comments |
| C.4.a | Do the HR Director and the EEO Director meet regularly to assess whether personnel programs, policies, and procedures conform to EEOC laws, instructions, and management directives? [see 29 CFR §1614.102(a)(2)] | Yes |  |
| C.4.b | Has the agency established timetables/schedules to review at regular intervals its merit promotion program, employee recognition awards program, employee development/training programs, and management/personnel policies, procedures, and practices for systemic barriers that may be impeding full | Yes |  |

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|  | participation in the program by all EEO groups? [see MD-715 Instructions, Sec. I] |  |  |
| :---: | :---: | :---: | :---: |
| C.4.c | Does the EEO office have timely access to accurate and complete data (e.g., demographic data for the workforce, applicants, training programs, etc.) required to prepare the MD-715 workforce data tables? [see 29 CFR §1614.601(a)] | No |  |
| C.4.d | Does the HR office timely provide the EEO office with access to other data (e.g., exit interview data, climate assessment surveys, and grievance data), upon request? [see MD-715, II(C)] | Yes |  |
| C.4.e | Pursuant to Section II(C) of MD-715, does the EEO office collaborate with the HR office to: |  |  |
| C.4.e. 1 | Implement the Affirmative Action Plan for Individuals with Disabilities? [see 29 CFR §1614.203(d); MD-715, II(C)] | Yes |  |
| C.4.e. 2 | Develop and/or conduct outreach and recruiting initiatives? [see MD-715, II(C)] | Yes |  |
| C.4.e. 3 | Develop and/or provide training for managers and employees? [see MD-715, II(C)] | Yes |  |
| C.4.e. 4 | Identify and remove barriers to equal opportunity in the workplace? [see MD715, II(C)] | No |  |
| C.4.e. 5 | Assist in preparing the MD-715 report? [see MD-715, II(C)] | Yes |  |
|  |  |  |  |
| Compliance Indicator Measures | C. 5 - Following a finding of discrimination, the agency explores whether it should take a disciplinary action. | $\begin{gathered} \text { Measure } \\ \text { Met? } \\ \text { (Yes/No/NA) } \end{gathered}$ | Comments |
| C.5.a | Does the agency have a disciplinary policy and/or table of penalties that covers discriminatory conduct? [see 29 CFR § 1614.102(a)(6); see also Douglas v. Veterans Administration, 5 MSPR 280 (1981)] | Yes |  |
| C.5.b | When appropriate, does the agency discipline or sanction managers and employees for discriminatory conduct? [see 29 CFR §1614.102(a)(6)] If "yes", please state the number of disciplined/sanctioned individuals during this reporting period in the comments. | Yes | In FY 2019, there were 64 findings of discrimination involving 126 Responsible Management Officials (RMOs). In 61 cases, the Department was ordered to consider taking disciplinary action against the RMO. Ultimately, 18 RMOs received some form of disciplinary action while seven RMOs received counseling (VA guidance does not consider counseling to be discipline). Thirty-seven RMOs retired or resigned prior to the consideration of disciplinary action. Management considered but took no disciplinary |

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| :---: | :---: | :---: | :---: |
| Compliance Indicator <br> Measures | D. 2 - The agency identifies areas where barriers may exclude EEO groups (reasonable basis to act.) | Measure Met? (Yes/No/NA) | Comments |
| D.2.a | Does the agency have a process for analyzing the identified triggers to find possible barriers? [see MD-715, (II)(B)] | Yes |  |
| D.2.b | Does the agency regularly examine the impact of management/personnel policies, procedures, and practices by race, national origin, sex, and disability? [see 29 CFR §1614.102(a)(3)] | No |  |
| D.2.c | Does the agency consider whether any group of employees or applicants might be negatively impacted prior to making human resource decisions, such as reorganizations and realignments? [see 29 CFR §1614.102(a)(3)] | No |  |
| D.2.d | Does the agency regularly review the following sources of information to find barriers: complaint/grievance data, exit surveys, employee climate surveys, focus groups, affinity groups, union, program evaluations, anti-harassment program, special emphasis programs, and/or external special interest groups? [see MD-715 Instructions, Sec. I] If "yes", please identify the data sources in the comments column. | Yes | VA reviews complaint data, exit surveys, and the All Employee Survey. |
| Compliance Indicator <br> Measures | D. 3 - The agency establishes appropriate action plans to remove identified barriers. | Measure Met? (Yes/No/NA) | Comments |
| D.3.a | Does the agency effectively tailor action plans to address the identified barriers, in particular policies, procedures, or practices? [see 29 CFR §1614.102(a)(3)] | NA | Although VA has identified triggers, we have not conducted a barrier analysis to pinpoint the actual barrier. |
| D.3.b | If the agency identified one or more barriers during the reporting period, did the agency implement a plan in Part I, including meeting the target dates for the planned activities? [see MD-715, II(D)] | NA | Although VA has identified triggers, we have not conducted a barrier analysis to pinpoint the actual barrier. |
| D.3.c | Does the agency periodically review the effectiveness of the plans? [see MD- 715, II(D)] | Yes |  |
|  |  |  |  |

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| Compliance Indicator <br> Measures | D. 4 - The agency has an affirmative action plan for people with disabilities, including those with targeted disabilities. | Measure Met? (Yes/No/NA) | Comments |
| :---: | :---: | :---: | :---: |
| D.4.a | Does the agency post its affirmative action plan on its public website? [see 29 CFR 1614.203(d)(4)] If yes, please provide the internet address in the comments. | Yes | VA's affirmative action plan is posted on https://www.diversity.va.gov/products/reports.aspx. |
| D.4.b | Does the agency take specific steps to ensure qualified people with disabilities are aware of and encouraged to apply for job vacancies? [see 29 CFR 1614.203(d)(1)(i)] | Yes | All vacancy announcements include language to ensure people with disabilities (PWD) and people with targeted disabilities (PWTD) are aware they can apply through hiring authorities specific to PWDs and Disabled Veterans. |
| D.4.c | Does the agency ensure that disability-related questions from members of the public are answered promptly and correctly? [see 29 CFR 1614.203(d)(1)(ii)(A)] | Yes |  |
| D.4.d | Has the agency taken specific steps that are reasonably designed to increase the number of persons with disabilities or targeted disabilities employed at the agency until it meets the goals? [see 29 CFR 1614.203(d)(7)(ii)] | Yes | Marketing is conducted through the Diversity and Inclusion VA Council Disability Committee, and a toolkit has been created to assist hiring managers with using non-competitive hiring authorities for PWDs and Disabled Veterans. |

Essential Element E: Efficiency
This element requires the agency head to ensure that there are effective systems for evaluating the impact and effectiveness of the agency's EEO
programs and an efficient and fair dispute resolution process.

| Compliance Indicator | E. 1 - The agency maintains an efficient, fair, and impartial complaint resolution process. | Measure Met? <br> (Yes/No/NA) | Comments |
| :---: | :---: | :---: | :---: |
| E.1.a | Does the agency timely provide EEO counseling, pursuant to 29 CFR §1614.105? | Yes |  |
| E.1.b | Does the agency provide written notification of rights and responsibilities in the EEO process during the initial counseling session, pursuant to 29 CFR §1614.105(b)(1)? | Yes |  |
| E.1.c | Does the agency issue acknowledgment letters immediately upon receipt of a formal complaint, pursuant to MD-110, Ch. 5(I)? | Yes |  |
| E.1.d | Does the agency issue acceptance letters/dismissal decisions within a reasonable time (e.g., 60 days) after receipt of the written EEO Counselor report, | Yes | VA's average processing time is 32 days. |

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|  | pursuant to MD-110, Ch. 5(I)? If so, please provide the average processing time in the comments. |  |  |
| :---: | :---: | :---: | :---: |
| E.1.e | Does the agency ensure that all employees fully cooperate with EEO counselors and EEO personnel in the EEO process, including granting routine access to personnel records related to an investigation, pursuant to 29 CFR §1614.102(b)(6)? | Yes |  |
| E.1.f | Does the agency timely complete investigations, pursuant to 29 CFR §1614.108? | Yes | VA's investigations are 88\% timely. |
| E.1.g | If the agency does not timely complete investigations, does the agency notify complainants of the date by which the investigation will be completed and of their right to request a hearing or file a lawsuit, pursuant to 29 CFR §1614.108(g)? | Yes |  |
| E.1.h | When the complainant did not request a hearing, does the agency timely issue the final agency decision, pursuant to 29 CFR §1614.110(b)? | No | Insufficient staffing to issue timely final agency decisions. |
| E.1.i | Does the agency timely issue final actions following receipt of the hearing file and the administrative judge's decision, pursuant to 29 CFR §1614.110(a)? | Yes |  |
| E.1.j | If the agency uses contractors to implement any stage of the EEO complaint process, does the agency hold them accountable for poor work product and/or delays? [See MD-110, Ch. 5(V)(A)] If "yes", please describe how in the comments column. | Yes | Insufficient work is returned to the contractor for correction. Contractors are also required to explain timeliness issues immediately. For delayed cases, the contractor may be issued an Order to Produce notification which requires an explanation of the delay and how they plan to immediately address the issues. A contractor may be barred from receiving additional work should their issues with timeliness or sufficiency persist or go uncorrected. <br> Timeliness and quality are both measured and quantified prior to the awarding of the annual contract. |
| E.1.k | If the agency uses employees to implement any stage of the EEO complaint process, does the agency hold them accountable for poor work product and/or delays during performance review? [See MD-110, Ch. 5(V)(A)] | Yes |  |
| E.1.I | Does the agency submit complaint files and other documents in the proper format to EEOC through the Federal Sector EEO Portal (FedSEP)? [See 29 CFR § $1614.403(\mathrm{~g})$ ] | Yes |  |

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| Compliance Indicator | E. 2 - The agency has a neutral EEO process. | $\begin{gathered} \text { Measure } \\ \text { Met? } \\ \text { (Yes/No/NA) } \end{gathered}$ | Comments |
| :---: | :---: | :---: | :---: |
| E.2.a | Has the agency established a clear separation between its EEO complaint program and its defensive function? [see MD-110, Ch. 1(IV)(D)] If "yes", please explain. | Yes | The EEO complaint program and VA's defensive function are based in two separate offices in VA and are headed by different senior executives. <br> OGC plays no role in the processing of EEO complaints, EEO counseling, investigations or the issuance of final agency decisions. The only legal sufficiency reviews conducted by OGC are of settlement agreements in order to ensure that the agreement contains all necessary language, such as the necessary waiver clause(s), language required under the OWBPA (when age discrimination may be at issue), payments required by DFAS, etc. OGC's legal sufficiency review DOES NOT include a determination as to whether the settlement terms themselves are advisable. |
| E.2.b | When seeking legal sufficiency reviews, does the EEO office have access to sufficient legal resources separate from the agency representative? [see MD110 , Ch. 1 (IV)(D)] If "yes", please identify the source/location of the attorney who conducts the legal sufficiency review in the comments column. | Yes | The ORM/EEO office has dedicated subject matter experts at the national and district level as team leaders that serve as sufficient internal legal resources for sufficiency reviews. |
| E.2.c | If the EEO office relies on the agency's defensive function to conduct the legal sufficiency review, is there a firewall between the reviewing attorney and the agency representative? [see MD-110, Ch. 1(IV)(D)] | NA |  |
| E.2.d | Does the agency ensure that its agency representative does not intrude upon EEO counseling, investigations, and final agency decisions? [see MD-110, Ch. 1(IV)(D)] | Yes | Under MD-110 and recent EEOC decisions, Agency representatives are not permitted to participate the EEO counseling, investigations and final agency decisions related to an EEO complaint. Agency representatives may also not assist management officials in preparing affidavits, nor are they allowed to review such affidavits before submission to ORM. |

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| E.2.e | If applicable, are processing time frames incorporated for the legal counsel's sufficiency review for timely processing of complaints? [see EEOC Report, Attaining a Model Agency Program: Efficiency (Dec. 1, 2004)] | NA |  |
| :---: | :---: | :---: | :---: |
| Compliance Indicator <br> Measures | E. 3 - The agency has established and encouraged the widespread use of a fair alternative dispute resolution (ADR) program. | $\begin{gathered} \text { Measure } \\ \text { Met? } \\ \text { (Yes/No/NA) } \end{gathered}$ | Comments |
| E.3.a | Has the agency established an ADR program for use during both the precomplaint and formal complaint stages of the EEO process? [see 29 CFR §1614.102(b)(2)] | Yes |  |
| E.3.b | Does the agency require managers and supervisors to participate in ADR once it has been offered? [see MD-715, II(A)(1)] | Yes |  |
| E.3.c | Does the agency encourage all employees to use ADR, where ADR is appropriate? [see MD-110, Ch. 3(IV)(C)] | Yes |  |
| E.3.d | Does the agency ensure a management official with settlement authority is accessible during the dispute resolution process? [see MD-110, Ch. 3(III)(A)(9)] | Yes |  |
| E.3.e | Does the agency prohibit the responsible management official named in the dispute from having settlement authority? [see MD-110, Ch. 3(I)] | Yes |  |
| E.3.f | Does the agency annually evaluate the effectiveness of its ADR program? [see MD-110, Ch. 3(II)(D)] | Yes |  |
|  |  |  |  |
| Compliance Indicator <br> Measures | E. 4 - The agency has effective and accurate data collection systems in place to evaluate its EEO program. | $\begin{gathered} \text { Measure } \\ \text { Met? } \\ \text { (Yes/No/NA) } \end{gathered}$ | Comments |
| E.4.a | Does the agency have systems in place to accurately collect, monitor, and analyze the following data: |  |  |
| E.4.a. 1 | Complaint activity, including the issues and bases of the complaints, the aggrieved individuals/complainants, and the involved management official? [see MD-715, II(E)] | Yes |  |
| E.4.a. 2 | The race, national origin, sex, and disability status of agency employees? [see 29 CFR §1614.601(a)] | Yes |  |
| E.4.a. 3 | Recruitment activities? [see MD-715, II(E)] | Yes |  |
| E.4.a. 4 | External and internal applicant flow data concerning the applicants' race, national origin, sex, and disability status? [see MD-715, II(E)] | Yes |  |

EEOC FORM
U.S. Equal Employment Opportunity Commission

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| E.4.a. 5 | The processing of requests for reasonable accommodation? [29 CFR § 1614.203(d)(4)] | No | VA is currently in the development phase of a RA tracking system. This system should be operational in July 2019. |
| :---: | :---: | :---: | :---: |
| E.4.a. 6 | The processing of complaints for the anti-harassment program? [see EEOC Enforcement Guidance on Vicarious Employer Liability for Unlawful Harassment by Supervisors (1999), § V.C.2] | Yes |  |
| E.4.b | Does the agency have a system in place to re-survey the workforce on a regular basis? [MD-715 Instructions, Sec. I] | No |  |
| Compliance Indicator | E. 5 - The agency identifies and disseminates significant trends and best practices in its EEO program. | $\begin{gathered} \text { Measure } \\ \text { Met? } \\ \text { (Yes/No/NA) } \end{gathered}$ | Comments |
| E.5.a | Does the agency monitor trends in its EEO program to determine whether the agency is meeting its obligations under the statutes EEOC enforces? [see MD715, II(E)] If "yes", provide an example in the comments. | Yes | Trends are monitored through monthly and quarterly reports. For example, should reports reflect that an ORM District office is not submitting procedural reviews timely, ORM will shuffle resources to ensure that EEOC timeframes are met. |
| E.5.b | Does the agency review other agencies' best practices and adopt them, where appropriate, to improve the effectiveness of its EEO program? [see MD-715, II(E)] If "yes", provide an example in the comments. | Yes | VA reviewed and adopted some of the best practices found in the Office of Personnel Management (OPM) Special Emphasis Program Management Handbook. <br> Also, adopted best practices from the EEOC and United States Coast Guard to streamline Reports of Investigation while still providing a quality product. <br> VA also interacts with SEPMs from other agencies through various meetings and conferences to bring in best practices to the VA. |
| E.5.c | Does the agency compare its performance in the EEO process to other federal agencies of similar size? [see MD-715, II(E)] | Yes |  |
| Essential Element F: Responsiveness and Legal Compliance <br> This element requires federal agencies to comply with EEO statutes and EEOC regulations, policy guidance, and other written instructions. |  |  |  |

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Compliance Indicator | F. 1 - The agency has processes in place to ensure timely and full compliance with EEOC Orders and settlement agreements. | Measure Met? (Yes/No/NA) | Comments |
| :---: | :---: | :---: | :---: |
| F.1.a | Does the agency have a system of management controls to ensure that its officials timely comply with EEOC orders/directives and final agency actions? [see 29 CFR §1614.102(e); MD-715, II(F)] | Yes |  |
| F.1.b | Does the agency have a system of management controls to ensure the timely, accurate, and complete compliance with resolutions/settlement agreements? <br> [see MD-715, II(F)] | Yes |  |
| F.1.c | Are there procedures in place to ensure the timely and predictable processing of ordered monetary relief? [see MD-715, II(F)] | Yes |  |
| F.1.d | Are procedures in place to process other forms of ordered relief promptly? [see MD-715, II(F)] | Yes |  |
| F.1.e | When EEOC issues an order requiring compliance by the agency, does the agency hold its compliance officer(s) accountable for poor work product and/or delays during performance review? [see MD-110, Ch. 9(IX)(H)] | Yes |  |
| Compliance <br> Indicator <br> F.2 - The agency complies with the law, including EEOC regulations, <br> management directives, orders, and other written instructions. Measure <br> Met? <br> (Yes/No/NA)  <br> Measures  Comments |  |  |  |
|  |  |  |  |
| F.2.a | Does the agency timely respond and fully comply with EEOC orders? [see 29 CFR §1614.502; MD-715, II(E)] | Yes |  |
| F.2.a. 1 | When a complainant requests a hearing, does the agency timely forward the investigative file to the appropriate EEOC hearing office? [see 29 CFR §1614.108(g)] | Yes |  |
| F.2.a. 2 | When there is a finding of discrimination that is not the subject of an appeal by the agency, does the agency ensure timely compliance with the orders of relief? [see 29 CFR §1614.501] | Yes |  |
| F.2.a. 3 | When a complainant files an appeal, does the agency timely forward the investigative file to EEOC's Office of Federal Operations? [see 29 CFR §1614.403(e)] | Yes |  |
| F.2.a. 4 | Pursuant to 29 CFR §1614.502, does the agency promptly provide EEOC with the required documentation for completing compliance? | Yes |  |

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## EEOC FORM

U.S. Equal Employment Opportunity Commission

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| Compliance <br> Indicator <br> Measures | F.3-The agency reports to EEOC its program efforts and <br> accomplishments. | Measure <br> Met? <br> (Yes/No/NA) | Comments |
| :---: | :--- | :--- | :--- |
| F.3.a | Does the agency timely submit to EEOC an accurate and complete No FEAR <br> Act report? [Public Law 107-174 (May 15, 2002), §203(a)] | Yes |  |
| F.3.b | Does the agency timely post on its public webpage its quarterly No FEAR Act <br> data? [see 29 CFR §1614.703(d)] | Yes |  |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :---: | :--- |
| Part G - B.4.a.2 | VA does not have sufficient funding or qualified staffing to successfully <br> conduct a thorough barrier analysis of its workforce. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> (mm/dd/yyyy) | Modified <br> Date <br> (mm/dd/yyyy) | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $10 / 01 / 2018$ | Provide funding for barrier analysis <br> workgroup to conduct barrier <br> analysis. | $12 / 31 / 2019$ |  | $12 / 31 / 2019$ |
| $10 / 01 / 2018$ | Hire additional staff skilled in EEO <br> and barrier analysis. | $03 / 31 / 2020$ | $12 / 31 / 2020$ |  |

## Responsible Official(s)

| Title | Name | Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Deputy Assistant Secretary for <br> Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | Yes |
| Management and Program Analyst | Ryan Pugh | Yes |

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :--- | :--- | :---: | :---: | :---: |
| $09 / 30 / 2019$ | Request funding to conduct at least 1 barrier <br> analysis per fiscal year. | No |  | $09 / 30 / 2019$ |
| $12 / 31 / 2019$ | Provide funding for barrier analysis workgroup <br> to conduct barrier analysis. | No |  | $12 / 31 / 2019$ |
| $03 / 31 / 2020$ | Hire additional staff skilled in EEO and barrier <br> analysis. | No | $12 / 31 / 2020$ |  |

Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | In FY 2019, the request for funding to conduct an annual barrier analysis <br> was approved and provided in FY 2020. |

> MD-715 - Part H

Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.
$\square$ If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :---: | :--- |
|  | There is insufficient staffing to timely process and comply with final <br> agency decisions (FAD). Also, there is insufficient staffing to timely, <br> thoroughly, and fairly process EEO complaints, including EEO <br> counseling, case management, and investigations. |
| E.1.h |  |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ |
| :---: | :--- | :--- | :--- | :--- |
| $07 / 10 / 2018$ | Hire additional staff to process FADs. | $02 / 28 / 2019$ | $06 / 30 / 2020$ |  |
| $12 / 13 / 2018$ | Hire additional staff to review and <br> comply with FADs related to disability <br> discrimination. | $12 / 31 / 2020$ |  |  |
| $10 / 01 / 2019$ | Hire additional staff to proactively <br> resolve complaints at the lowest <br> level. | $01 / 15 / 2020$ |  |  |

## Responsible Official(s)

| Title | Name | Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Director, Office of Employment <br> Discrimination Complaint Adjudication | Maxanne Witkin | Yes |

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U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Title |  | Name <br> Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Deputy Assistant Secretary for <br> Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | Yes |
| Director, Management Services | MaryKay Collins | Yes |

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :--- | :--- | :---: | :---: | :---: |
| $09 / 28 / 2018$ | Backfill three staff attorney positions. | Yes | $11 / 05 / 2018$ | $10 / 25 / 2019$ |
| $01 / 01 / 2019$ | Hire two additional staff attorneys to write <br> FADs and one support staff employee to <br> process FADs. | Yes | $06 / 25 / 2020$ |  |
| $02 / 28 / 2019$ | Explore contracting out FADs. | Yes |  | $04 / 05 / 2019$ |
| $01 / 23 / 2025$ | Contract out draft FADs. | Yes |  |  |
| $01 / 15 / 2020$ | Backfill all District administrative positions. | Yes |  |  |
| $02 / 01 / 2020$ | Hire two additional Investigators per District to <br> investigate EEO complaints | Yes |  |  |
| $03 / 01 / 2020$ | Hire one additional mediator per District to <br> assist with off-site mediation. | Yes |  |  |
|  | Hire additional counselors in each District to <br> assist with the 1-800 line that triages callers to <br> the proper forum and to resolve complaints at <br> the informal stage. | Yes |  |  |
| $04 / 01 / 202$ |  |  |  |  |

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FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyy) |
| :---: | :---: | :---: | :---: | :---: |
| $12 / 31 / 2020$ | Hire additional staff to review and comply with <br> FADs related to disability discrimination. | Yes |  |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2018 | Overall, VA received 1,660 requests for decisions, a 45\% increase from <br> FY 2017. VA closed 1,248 of these cases, which is an 11\% increase from <br> FY 2017. Efforts to prioritize cases where complainants requested a FAD <br> resulted in an 18\% increase in the number of timely issued FADs. VA <br> increased the number of timely issued FADs where complainants <br> requested a FAD despite a 45\% increase in overall cases received and the <br> inability to back-fill attorney positions in FY 2018. |
|  | In FY 2019, there was a 36\% increase in case receipts for OEDCA. <br> OEDCA backfilled staff attorney positions, triaged cases and contracted <br> out cases for draft FADs to another agency. Despite the increase in case <br> receipts, OEDCA's case production increased and OEDCA's reversal rate <br> remains low at less than .5\%. |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - B.4.a.8 | There is insufficient staffing to effectively administer the special emphasis <br> programs. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyy})$ | Date <br> Completed <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ |
| :---: | :---: | :---: | :---: | :---: |
| $12 / 07 / 2018$ | Increase staffing for Departmental <br> Special Emphasis Programs. | $12 / 31 / 2020$ |  |  |

## Responsible Official(s)

| Title | Name | Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Deputy Assistant Secretary for <br> Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | Yes |
| Director, Outreach and Retention | Karen M. Basnight | No |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

## Planned Activities Toward Completion of Objective

| Target Date <br> (mm/dd/yyyy) | Pufficient <br> Funding <br>  | Modified <br> Date <br> Staffing? <br> (Yes or No) | Completion <br> (mm/dd/yyyy) <br> Date <br> (mm/dd/yyyy) |  |
| :---: | :--- | :---: | :---: | :---: |
| $06 / 30 / 2020$ | Obtain approval for additional full- <br> time equivalents (FTE). | No |  |  |
| $12 / 31 / 2020$ | Fill 2 Special Emphasis Program <br> (SEP) vacancies that VA currently <br> has. | No |  |  |
| $12 / 31 / 2020$ | Fill all remaining vacancies to ensure <br> effective, efficient, and well-managed <br> SEPs. | No |  |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | An individual who completed a rotational assignment in the Office of <br> Diversity and Inclusion through OPM's Presidential Management Fellows <br> Program was later converted to a career appointment. Subsequently, the <br> individual was assigned to the position of Program Specialist and serves <br> as the Departmental American Indian and Alaska Native Program <br> Manager and the Federal Women's Program Manager. |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - B.4.a. 10 | There is insufficient staffing to effectively manage the reasonable <br> accommodation program. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Objective | Target Date <br> (mm/dd/yyyy) | Modified <br> Date <br> (mm/dd/yyyy) | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :---: | :---: | :---: | :---: |
| $12 / 13 / 2018$ | Hire additional staff to support the <br> reasonable accommodation program. | $12 / 31 / 2020$ |  |  |

Responsible Official(s)

| Title | Name | Performance <br> Standards <br> Address the <br> (Yan? |
| :--- | :--- | :---: |
| Deputy Assistant Secretary for |  |  |
| Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | Yes |
| Chief of Reasonable Accommodation | Andreé Sutton | Yes |

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> Dm/dd/yyyy) | Completion <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyy})$ |
| :---: | :---: | :---: | :---: | :---: |
| $12 / 31 / 2020$ | Hire additional staff to support all aspects of <br> the reasonable accommodation program. | No |  |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | The Reasonable Accommodation Staff Office (RASO) hired a <br> management analyst to aid in the development of the system and monitor <br> and track RA data once the system is developed. |

> MD-715 - Part H

Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :---: | :--- |
| Part G - B.4.a.11 | There is insufficient staffing to effectively manage the monitoring of <br> compliance with EEOC orders. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :---: | :---: | :---: | :---: |
| $07 / 01 / 2019$ | Hire additional staff to support the <br> Office of Resolution Management, <br> Office of Policy and Compliance. | $12 / 31 / 2020$ |  |  |
|  |  |  |  |  |

## Responsible Official(s)

| Title | Name <br> Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |  |
| :--- | :--- | :---: |
| Deputy Assistant Secretary for <br> Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | Yes |
| Chief of Policy and Compliance | William Preston | Yes |

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :---: | :---: | :---: | :---: |
| $12 / 31 / 2020$ | Hire additional staff to support all aspects of <br> EEOC compliance and compliance monitoring. | No |  |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :---: |
|  |  |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :---: | :--- |
| Part G - B.6.b |  |
| B.6.c |  |
| C.4.e.4 |  |$\quad$| Due to the absence of a barrier analysis workgroup, neither senior |
| :--- |
| managers nor the HR office in VA participate in the barrier analysis |
| process or the development of agency EEO action plans. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $10 / 01 / 2018$ | Collaborate with the HR office to <br> identify and remove barriers to equal <br> opportunity in the workplace. | $09 / 30 / 2019$ | $12 / 31 / 2020$ |  |
| $10 / 01 / 2018$ | Have senior managers participate in <br> the barrier analysis process. | $09 / 30 / 2020$ | $12 / 31 / 2020$ |  |

## Responsible Official(s)

| Titte | Name | Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Management and Program Analyst | Ryan Pugh | Yes |
| Deputy Assistant Secretary for <br> Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | Yes |

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Title | Name | Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :---: | :--- | :---: |
| Chief Human Capital Officer | Tracey Therit | No |

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :--- | :--- | :---: | :---: | :---: |
| $06 / 28 / 2019$ | Invite representatives from HR to participate in <br> the MD-715 quarterly stakeholder's meetings. | Yes |  | $06 / 28 / 2019$ |
| $07 / 31 / 2019$ | Invite senior managers, from the appropriate <br> offices, and HR officials to participate on the <br> barrier analysis workgroup. | Yes | $12 / 31 / 2020$ |  |
| $09 / 30 / 2019$ | VA will hold a MD-715 quarterly stakeholder's <br> meeting. | Yes |  | $09 / 30 / 2019$ |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | VA's HR Office will participate on the Barrier Analysis workgroup when it is <br> created in FY 2020. |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - C.2.a.4 | The EEO office does not inform the anti-harassment program of all EEO <br> counseling activity alleging harassment. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
|  | Implement a process by which the <br> EEO office will inform the anti- |  |  |  |
|  | Earassment program of all EEO <br> hanseling activity alleging <br> harassment. | $06 / 28 / 2019$ |  | $07 / 17 / 2019$ |

## Responsible Official(s)

| Title | Name <br> Performance <br> Standards <br> Address the <br> Plan? |
| :--- | :--- | :---: |
| (Yes or No) |  |$|$| No |  |
| :---: | :---: |
| Chief of Harassment Prevention <br> Program | Denene Burnette |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :--- | :--- | :---: | :---: | :---: |
| $03 / 01 / 2019$ | Meet with Business Operations to go over <br> requirements for the EEO harassment <br> complaints report. | Yes |  | $04 / 25 / 2019$ |
| $03 / 29 / 2019$ | Develop the report. | Yes |  | $07 / 17 / 2019$ |
| $06 / 28 / 2019$ | Begin receiving the report monthly. | Yes |  | $05 / 03 / 2019$ |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | The Harassment Prevention Program (HPP) office is aware of all EEO <br> counseling activity alleging harassment. HPP developed a SharePoint <br> tracking system that allows the EEO department to notify HPP of all <br> harassment claims and to report trends that show where allegations of <br> harassment activity are occurring VA-wide. Additionally, HPP began <br> receiving data reports ahead of its target date. |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.
$\square$ If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :---: | :--- |
| Part G - C.2.a.5 | VA does not have a system to track whether the agency conducts prompt <br> inquiries of harassment allegations initially raised in the EEO complaint <br> process. |

## Objective(s) and Dates for EEO Plan

| Date Initiated (mm/dd/yyyy) | Objective | Target Date (mm/dd/yyyy) | $\begin{aligned} & \text { Modified } \\ & \text { Date } \\ & \text { (mm/dd/yyyy) } \end{aligned}$ | Date Completed (mm/dd/yyyy) |
| :---: | :---: | :---: | :---: | :---: |
| 12/19/2018 | Create a program that will track processing time to conduct an inquiry of harassment allegations raised in the EEO complaint process. | 09/30/2021 |  |  |

## Responsible Official(s)

| Title |  | Name |
| :--- | :--- | :---: | \(\left.\begin{array}{c}Performance <br>

Standards <br>
Address the <br>
Plan? <br>
(Yes or No)\end{array}\right]\)

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :---: | :---: | :---: | :---: |
| $05 / 31 / 2019$ | Meet with Business Operations to review <br> requirements for the Response time report. | Yes |  | $05 / 31 / 2019$ |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyy) |
| :---: | :--- | :---: | :---: | :---: |
| $09 / 30 / 2021$ | Develop the report. | Yes |  |  |
| $09 / 30 / 2021$ | Begin receiving the report monthly. | Yes |  |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
|  |  |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - C.2.b.2 | VA does not have a firewall between the RA Program Manager and the <br> EEO Director. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Target <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: | :---: |
| $02 / 12 / 2020$ | Establish firewall between RA <br> Program Manager and the EEO <br> Director. | No | $04 / 03 / 2020$ |  |  |

Responsible Official(s)

| Title | Name <br> Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |  |
| :--- | :--- | :---: |
| Chief of Reasonable Accommodation | Andreé Sutton | No |
| Deputy Assistant Secretary for <br> Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | No |

Planned Activities Toward Completion of Objective

| Target Date <br> (mm/dd/yyyy) | Planned Activities | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyy) |
| :--- | :--- | :---: | :---: |
| $02 / 28 / 2020$ | Identify the firewall needed between the RA Program <br> Manager and the EEO Director. |  |  |
| $03 / 31 / 2020$ | Implement the firewall. |  |  |

Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :---: |
|  |  |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :---: | :--- |
| Part G - C.2.b.5 | There is no system in place to accurately collect, monitor, and analyze <br> E.4.a.5 |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ |
| :---: | :--- | :---: | :---: | :---: |
| $12 / 13 / 2018$ | Deploy a standardized system to <br> track reasonable accommodation <br> requests across the VA. | $07 / 31 / 2019$ | $12 / 31 / 2020$ |  |

Responsible Official(s)

| Title |  | $\begin{array}{c}\text { Performance } \\ \text { Standards } \\ \text { Address the } \\ \text { Plan? }\end{array}$ |
| :--- | :--- | :---: |
| (Yes or No) |  |  |$]$| Name |
| :---: |
| Chief of Reasonable Accommodation |
| Business Operations Director |
| Andreé Sutton |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

## Planned Activities Toward Completion of Objective

| Target Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br> Funding <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $05 / 31 / 2019$ | Develop an enterprise-wide system <br> to track reasonable accommodation <br> requests. | No | $02 / 28 / 2020$ |  |
| $06 / 28 / 2019$ | Test the system. | No | $07 / 01 / 2020$ |  |
| $07 / 31 / 2019$ | Deploy the system. | No | $12 / 31 / 2020$ |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2018 | VA has gathered system requirements and established rules regarding <br> mandatory usage of system. |
| 2019 | The RASO hired a management analyst to aid in the development of the <br> system and monitor and track RA data once the system is developed. |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G-C.2.c.1 | Procedures for processing requests for personal assistance services <br> (PAS) are not posted on VA's public website. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> (mm/dd/yyyy) | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $10 / 01 / 2018$ | Post PAS procedures on VA's public <br> website. | $09 / 30 / 2019$ | $02 / 17 / 2020$ |  |

Responsible Official(s)

| Title | Name | Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Chief of Reasonable Accommodation <br> Services | Andreé Sutton | Yes |
| Communications Specialist | Yvonne Rannels | Yes |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT
Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $06 / 28 / 2019$ | Direct Assistant Secretary for Human <br> Resources and Administration/Operations, <br> Security, and Preparedness to sign off on the <br> personal assistance services procedures. | Yes | $02 / 01 / 2020$ |  |
| $09 / 30 / 2019$ | Post procedures on VA's public website. | Yes | $02 / 17 / 2020$ |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | Content contained on the VA Pulse Community of Practice provides RA <br> specific policy guidance, operational procedures, blogs, presentations, and <br> additional resource available for in-service trainings, and individual access <br> for supervisors and managers to garner knowledge regarding the RA <br> process. |

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :---: | :--- |
| Part G - C.3.a |  |
| C.3.b. 1 |  |
| C.3.b.2 | All managers and supervisors do not have an element in their |
| C.3.b.3 | performance appraisals that evaluates their commitment to agency EEO |
| C.3.b. |  |
| C.3.b. 5 | policies and principles and their participation in the EEO program. |
| C.3.b.6 | Therefore, rating officials do not evaluate them on such. |
| C.3.b. |  |
| C.3.b. |  |
| C.3.b. 9 |  |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyy})$ | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :--- | :--- | :--- | :--- |
| $10 / 01 / 2018$ | Update all manager's and <br> supervisor's performance plans with <br> an EEO element. | $10 / 01 / 2019$ | $10 / 01 / 2020$ |  |
| $10 / 01 / 2018$ | Require all rating officials to evaluate <br> all managers and supervisors on the <br> EEO element. | $09 / 30 / 2020$ | $09 / 30 / 2021$ |  |

EEOC FORM
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FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

## Responsible Official(s)

| Title |  | Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Assistant Secretary for Human <br> Resources and <br> Administration/Operations, Security, and <br> Preparedness | Daniel R. Sitterly | Yes |
| Chief Human Capital Officer | Tracey Therit | Yes |
| Acting Director, Employee Relations and <br> Performance Management Service | Jennifer A. Hayek | Yes |
| Executive Director, Corporate Senior <br> Executive Management Office | Carrie Johnson-Clark | Yes |
| Deputy Assistant Secretary for <br> Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | Yes |
| Director, Workforce Analysis | Ryan Pugh | Yes |

## Planned Activities Toward Completion of Objective

| Target Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br> Funding <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyys) | Completion <br> Date <br> (mm/dd/yyy) |
| :---: | :--- | :---: | :---: | :---: |
| $06 / 28 / 2019$ | Develop mandatory language to <br> include in all manager's and <br> supervisor's performance plans <br> under an EEO element. | Yes | $06 / 30 / 2020$ |  |
| $07 / 31 / 2019$ | Obtain senior leadership approval of <br> the language. | Yes | $07 / 31 / 2020$ |  |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Target Date <br> (mm/dd/yyy) | Planned Activities | Sufficient <br> Funding <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $10 / 01 / 2019$ | Place EEO element into manager's <br> and supervisor's performance plans <br> enterprise-wide. | Yes | $10 / 01 / 2020$ |  |
| $10 / 01 / 2019$ | Update HR guidance mandating the <br> EEO element enterprise-wide. | Yes | $10 / 01 / 2020$ |  |
| $10 / 01 / 2019$ | Update HR guidance for rating <br> officials to evaluate managers and <br> supervisors on their performance <br> under the EEO element. | Yes | $10 / 01 / 2020$ |  |
| $12 / 31 / 2019$ | Provide training for managers and <br> supervisors on what is required from <br> the EEO element. | Yes | $06 / 30 / 2021$ |  |
| $12 / 31 / 2019$ | Provide training for rating officials on <br> what to look for when rating <br> managers and supervisors on the <br> EEO element. | Yes | $06 / 30 / 2021$ |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2018 | The SES cadre has an element in their performance plans that evaluates <br> their commitment to agency EEO policies and principles and their <br> participation in the EEO program. VA is working to implement this for all <br> managers and supervisors. |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.
$\square$ If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :---: | :--- |
|  | VA has not established timetables/schedules to review, at regular <br> intervals, its merit promotion program, employee recognition awards <br> program, employee development/training programs, and <br> management/personnel policies, procedures, and practices for systemic <br> Part G - C.4.b <br> D.2.b <br> D.2.c |
|  | In addition, VA does not consider whether any group of employees or <br> applicants may be negatively impacted prior to making human resource <br> decisions, such as reorganizations and realignments. |

## Objective(s) and Dates for EEO Plan

| Date Initiated (mm/dd/yyyy) | Objective | Target Date (mm/dd/yyyy) | $\begin{aligned} & \text { Modified } \\ & \text { Date } \\ & (\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy}) \end{aligned}$ | Date Completed (mm/dd/yyyy) |
| :---: | :---: | :---: | :---: | :---: |
| 10/01/2018 | Establish a timetable to review merit promotion program, employee recognition awards program, employee development/training programs, and management/personnel policies, procedures, and practices for systemic barriers that may be impeding full participation by all EEO groups at regular intervals. | 09/30/2019 |  | 10/09/2018 |
| 10/01/2018 | Establish a way to examine the impact of management/personnel policies, procedures, and practices by race, national origin, sex, and disability. | 09/30/2020 |  |  |
| 10/01/2018 | Review human resource decisions to see if any group of employees or | 09/30/2020 |  |  |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Date <br> Initiated <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ |
| :---: | :--- | :--- | :--- | :--- |
|  | applicants might be negatively <br> impacted. |  |  |  |

## Responsible Official(s)

| Title |  | Name <br> Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) <br> Assistant Secretary for Human <br> Resources and <br> Administration/Operations, Security, and <br> Preparedness Daniel R. Sitterly |
| :--- | :--- | :---: |
| Deputy Assistant Secretary for <br> Resolution Management and Acting <br> Executive Director, Office of Diversity <br> and Inclusion | Harvey W. Johnson | Yes |
| Chief Human Capital Officer | Tracey Therit | No |

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyy) |
| :--- | :--- | :--- | :--- | :--- |
|  | VA will establish a timetable/schedule to <br> review merit promotion program, employee <br> recognition awards program, employee <br> development/training programs, and <br> management/personnel policies, procedures, <br> and practices at regular intervals. | Yes |  |  |
| $09 / 30 / 2019$ |  |  |  |  |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
|  | VA will distribute a memo enterprise-wide <br> requiring policies, actions, and decisions to be <br> reviewed by the Diversity and Inclusion Impact <br> Analysis workgroup prior to becoming <br> effective. | Yes | $09 / 30 / 2020$ |  |
| $09 / 30 / 2019$ |  |  |  |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | VA issued Directive 0999 which states that all VA directives (policies) and <br> handbooks (procedures) must be recertified/reviewed within 5 years of <br> issuance to ensure it reflects current policies and procedures. |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.
$\square$ If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - C.4.c | The EEO office does not have timely access to accurate and complete <br> data (e.g., demographic data for workforce, training programs, etc.) <br> required to prepare the MD-715 workforce data tables. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :--- | :--- | :--- | :--- |
| $10 / 01 / 2018$ | Correct inaccuracies in HR current <br> data. | $03 / 31 / 2020$ |  |  |
| $10 / 01 / 2018$ | Ensure the EEO office has the <br> required data needed for the MD-715 <br> data tables and report. | $09 / 30 / 2021$ |  |  |

## Responsible Official(s)

| Title |  | Name |
| :--- | :--- | :---: |
| Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |  |  |
| Associate Deputy Assistant Secretary <br> for Human Resources Systems and <br> Analytics | Joseph Thele | Yes |
| Management and Program Analyst | Ryan Pugh | Yes |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Title | Name | Performance <br> Standards <br> Address the <br> Plan? <br> Yes or No) |
| :--- | :--- | :---: |
| Lead, Management and Program <br> Analyst with VHA Support Service <br> Center | Scott Schimetz | Yes |
| Executive Director, Corporate Senior <br> Executive Management Office | Carrie Johnson-Clark | No |

## Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :--- | :--- | :---: | :---: | :---: |
| $09 / 30 / 2019$ | Identify and discuss MD-715 data <br> requirements to include career development <br> opportunities housed at the department level. | Yes | $02 / 28 / 2020$ |  |
| $09 / 30 / 2019$ | Conduct a National campaign to clean up <br> inaccuracies in current HR data. | Yes |  | $09 / 30 / 2019$ |
| $03 / 31 / 2020$ | Discuss a mechanism that can be used to <br> collect the required data for the MD-715 report. | Yes |  |  |
| $09 / 30 / 2020$ | Implement the chosen mechanism. | Yes |  |  |
| $09 / 30 / 2021$ | Receive data from the system for the MD-715 <br> report. | Yes |  |  |

Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
|  |  |

> MD-715 - Part H

Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - C.4.e.2 | The HR office does not collaborate with the EEO office regarding <br> outreach and recruiting initiatives. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :---: | :---: | :---: | :---: |
| $12 / 07 / 2018$ | Increase collaboration between HR <br> and EEO regarding outreach and <br> recruiting initiatives. | $09 / 30 / 2020$ |  |  |

Responsible Official(s)

| Title | Name | $\begin{array}{c}\text { Performance } \\ \text { Standards } \\ \text { Address the } \\ \text { Plan? }\end{array}$ |
| :--- | :--- | :---: |
| (Yes or No) |  |  |$]$| No |  |  |
| :---: | :---: | :---: |
| Chief Human Capital Officer | Tracey Therit | No |
| Director, Outreach and Retention | Karen M. Basnight | No |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT
Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :--- | :--- | :---: | :---: | :---: |
| $06 / 28 / 2019$ | Conduct a meeting between HR and EEO <br> regarding support for outreach and recruitment <br> initiatives. | Yes |  | $06 / 28 / 2019$ |
| $09 / 30 / 2019$ | Create a plan to increase the collaboration. | Yes |  | $06 / 28 / 2019$ |
| $09 / 30 / 2020$ | Implement the plan. | Yes |  | $06 / 28 / 2019$ |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | VA's Office of Diversity and Inclusion staff participated in diversity outreach <br> with external affinity organizations and colleges/universities whereby, <br> human resources staff was engaged for various events to collaborate on <br> providing audiences with materials pertaining to career opportunities, <br> Veterans benefits, etc. |

> MD-715 - Part H

Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - C.4.e.5 | The EEO office does not collaborate with the HR office to assist in <br> preparing the MD-715 report. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ |
| :---: | :--- | :---: | :---: | :---: |
| $10 / 01 / 2018$ | Ensure representatives from the HR <br> office assist in preparing the MD-715 <br> report. | $09 / 30 / 2019$ |  |  |

Responsible Official(s)

| Title |  | Name |
| :--- | :--- | :---: |
| Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |  |  |
| Chief Human Capital Officer | Tracey Therit | No |
| Management and Program Analyst | Ryan Pugh | Yes |

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Planned Activities Toward Completion of Objective

| Target <br> Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyy) |
| :--- | :--- | :---: | :---: | :---: |
| $07 / 31 / 2019$ | Identify the correct points of contact (POC) to <br> participate in the quarterly MD-715 <br> stakeholder's meetings. | Yes |  | $07 / 31 / 2019$ |
| $08 / 30 / 2019$ | Invite POCs to the MD-715 stakeholder's <br> meetings. | Yes |  | $08 / 30 / 2019$ |
| $09 / 30 / 2019$ | Schedule a MD-715 stakeholder's meeting. | Yes |  | $09 / 30 / 2019$ |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2019 | The HR Office is actively involved in preparing the MD-715 report. The <br> EEO Office has a meeting with the HR Office every year to complete the <br> MD-715 report. The HR Office is also apart of the MD-715 quarterly <br> stakeholder meetings. |

MD-715 - Part H
Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.
$\square$ If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - D.1.c | VA does not conduct exit interviews that include questions regarding how <br> the agency could improve the recruitment, hiring, inclusion, retention, and <br> advancement of individuals with disabilities. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Date <br> Completed <br> (mm/dd/yyy) |
| :---: | :--- | :--- | :---: | :---: |
|  | Create and implement an exit survey <br> that includes questions aimed at <br> figuring out ways we can improve <br> inclusion, retention, and <br> advancement efforts of individuals <br> with disabilities. | $07 / 01 / 2019$ |  |  |

## Responsible Official(s)

| Title |  | Name |
| :--- | :--- | :---: |
| Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |  |  |
| Acting Director, Human Capital Systems <br> and Services | Crystal Cruz | Yes |
| Director, Workforce Planning and <br> Analysis | Lisa Charette | Yes |

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

| Title | Name | Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Lead, Management and Program <br> Analyst with VHA Support Service <br> Center | Scott Schimetz | Yes |

## Planned Activities Toward Completion of Objective

| Target Date <br> (mm/dd/yyy) | Planned Activities | Sufficient <br> Funding <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $03 / 01 / 2019$ | Edit/Update the current VA exit <br> survey. | Yes |  | $03 / 01 / 2019$ |
| $05 / 24 / 2019$ | Obtain senior leaders, OGC, and the <br> Unions approval of the exit survey. | Yes |  | $05 / 24 / 2019$ |
| $07 / 01 / 2019$ | Place the new exit survey in <br> production. | Yes |  | $08 / 01 / 2019$ |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2018 | The initial draft of the project charter for the VA Entrance and Exit Survey <br> Content Revision Project was created. |
| 2019 | The exit survey has been updated and placed into production. |

> MD-715 - Part H

Agency EEO Plan to Attain the Essential Elements of a Model EEO Program

Please describe the status of each plan that the agency has implemented to correct deficiencies in the EEO program.If the agency did not address any deficiencies during the reporting period, please check the box.
Statement of Model Program Essential Element Deficiency

| Type of Program <br> Deficiency | Brief Description of Program Deficiency |
| :--- | :--- |
| Part G - E.4.b | VA does not have a system in place to re-survey the workforce on a <br> regular basis. |

## Objective(s) and Dates for EEO Plan

| Date <br> Initiated <br> (mm/dd/yyyy) | Objective | Target Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyyy})$ | Modified <br> Date <br> $(\mathrm{mm} / \mathrm{dd} / \mathrm{yyy})$ | Date <br> Completed <br> (mm/dd/yyyy) |
| :---: | :---: | :---: | :---: | :---: |
| $10 / 01 / 2018$ | Implement a mechanism to resurvey <br> the workforce on a regular basis. | $03 / 31 / 2021$ |  |  |

## Responsible Official(s)

| Title |  | Name <br> Performance <br> Standards <br> Address the <br> Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Associate Deputy Assistant Secretary <br> for Human Resources Systems and <br> Analytics | Joseph Thele | No |
| Director, Outreach and Retention | Karen M. Basnight | No |
| Management and Program Analysis | Ryan Pugh | No |

## Planned Activities Toward Completion of Objective

| Target Date <br> (mm/dd/yyy) | Planned Activities | Sufficient <br> Funding <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $10 / 01 / 2020$ | Develop an electronic self-reporting <br> tool for employees to verify and <br> change their race, ethnicity, gender, <br> and disability status that functions <br> within HR Smart. | Yes |  |  |
| $03 / 31 / 2021$ | Implement the self-reporting tool. | Yes |  |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :---: |
|  |  |

MD-715 - Part I
Agency EEO Plan to Eliminate Identified Barrier

Please describe the status of each plan that the agency implemented to identify possible barriers in policies, procedures, or practices for employees and applicants by race, ethnicity, and gender.
$\square$ If the agency did not conduct barrier analysis during the reporting period, please check the box.
Statement of Condition That Was a Trigger for a Potential Barrier:

| Source of <br> the Trigger | Specific <br> Workforce <br> Data Table | Narrative Description of Trigger |
| :--- | :--- | :--- |
| Workforce <br> Data Table | Table A1 | Less than expected participation rates for Hispanic males $(3.14 \%)$ and <br> females (3.81\%) when compared to the relevant civilian labor force <br> (RCLF) (8.82\% and 6.01\%, respectively). |

EEO Group(s) Affected by Trigger

| EEO Group | Affected by Trigger? <br> (Yes or No) |
| :--- | :---: |
| All Men | No |
| All Women | No |
| Hispanic or Latino Males | Yes |
| Hispanic or Latino Females | Yes |
| White Males | No |
| White Females | No |
| Black or African American Males | No |
| Black or African American Females | No |
| Asian Males | No |
| Asian Females | No |
| Native Hawaiian or Other Pacific Islander Males | No |
| Native Hawaiian or Other Pacific Islander Females | No |
| American Indian or Alaska Native Males | No |
| American Indian or Alaska Native Females | No |
| Two or More Races Males |  |

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| EEO Group | Affected by Trigger? <br> (Yes or No) |
| :--- | :---: |
| Two or More Races Females | No |

## Barrier Analysis Process

| Sources of Data | Source <br> Reviewed? <br> (Yes or No) | Identify Information Collected |
| :--- | :---: | :--- |
| Workforce Data Tables | Yes | Less than expected participation rates for Hispanic <br> males (3.14\%) and females (3.81\%) when compared <br> to the RCLF (8.82\% and 6.01\%, respectively). <br> Hispanic males (2.86\%) and females (3.92\%) have <br> less than expected hiring rates when compared to <br> their RCLF. |
| Complaint Data (Trends) | No |  |
| Grievance Data (Trends) | No |  |
| Findings from Decisions <br> (e.g., EEO, Grievance, <br> MSPB, Anti-Harassment <br> Processes) | No |  |
| Climate Assessment Survey <br> (e.g., FEVS) | No |  |
| Exit Interview Data | No |  |
| Focus Groups | No |  |
| Interviews | No |  |
| Reports (e.g., Congress, <br> EEOC, MSPB, GAO, OPM) | No |  |
| Other (Please Describe) | No |  |

Status of Barrier Analysis Process

| Barrier Analysis Process Completed? <br> (Yes or No) | Barrier(s) Identified? <br> (Yes or No) |
| :---: | :---: |
| No | No |

## Statement of Identified Barrier(s)

| Description of Policy, Procedure, or Practice |
| :--- |
| The specific policy, procedure, or practice causing the less than expected participation rates for <br> Hispanic males and females is currently not known. Further analysis is needed. |

## Objective(s) and Dates for EEO Plan

| Objective | Date <br> Initiated <br> (mm/dd/yyyy) | Target <br> Date <br> (mm/dd/yyyy) | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Date <br> Completed <br> (mm/d//yyy) |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Complete a barrier analysis <br> to identify the specific policy, <br> procedure, or practice that <br> could be causing this trigger. | $12 / 31 / 2018$ | $09 / 30 / 2020$ | No | $09 / 30 / 2021$ |  |

## Responsible Official(s)

| Title | Name | Performance Standards <br> Address the Plan? <br> (Yes or No) |
| :--- | :--- | :---: |
| Director, Outreach and Retention | Karen M. Basnight | No |
| Management and Program Analyst | Ryan Pugh | Yes |

## Planned Activities Toward Completion of Objective

| Target Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br> Funding <br> $\boldsymbol{\&}$ <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| 09/30/2019 | VA will establish a barrier analysis <br> working group. | Yes | $09 / 30 / 2020$ |  |
|  | VA's Barrier Analysis Working Group <br> will conduct a thorough investigation of <br> relevant policies, procedures, and <br> practices to determine the causes of the <br> identified disparities with Hispanic <br> males and females. | No | $06 / 30 / 2021$ |  |
| $06 / 30 / 2020$ |  |  |  |  |

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| Target Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br> Funding <br> $\&$ <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> $(\mathbf{m m} / \mathrm{dd} / \mathrm{yyyy})$ | Completion <br> Date <br> $(\mathbf{m m} / \mathrm{dd} / \mathrm{yyyy})$ |
| :---: | :--- | :---: | :---: | :---: |
| $09 / 30 / 2020$ | VA's Barrier Analysis Working Group <br> will devise a plan to eliminate the <br> identified barrier. | Yes | $09 / 30 / 2021$ |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| VA participated in the League of United Latin American Citizens (LULAC) <br> Federal Training Institute Partnership. Training included workshops that <br> focused on leadership development, management skills, and competencies <br> that are linked to the Executive Core Qualifications. Senior leaders also <br> participated and volunteered as mentors in the SES Roundtable Discussion <br> \& Speed Mentoring Session. <br> In addition, VA also participated in LULAC's 89th Annual National <br> Convention and Exposition. |  |

## MD-715 - Part I

Agency EEO Plan to Eliminate Identified Barrier

Please describe the status of each plan that the agency implemented to identify possible barriers in policies, procedures, or practices for employees and applicants by race, ethnicity, and gender.
$\square$ If the agency did not conduct barrier analysis during the reporting period, please check the box.
Statement of Condition That Was a Trigger for a Potential Barrier:

| Source of <br> the Trigger | Specific <br> Workforce <br> Data Table | Narrative Description of Trigger |
| :--- | :--- | :--- |
|  |  | Less than expected participation rates for Hispanic males and females <br> Workforce <br> Data Tables |
| (2.39\% and 0.53\%, respectively), White and Black females (26.86\% and |  |  |
| Table A4 | $5.59 \%$, respectively), Asian males and females (1.60\% and 1.33\%), <br> Native Hawaiian or Other Pacific Islander males (0.00\% ), and American <br> Indian or Alaska Native females (0.80\%) in the Senior Executive Service. |  |

## EEO Group(s) Affected by Trigger

| EEO Group | Affected by Trigger? <br> (Yes or No) |
| :--- | :---: |
| All Men | No |
| All Women | No |
| Hispanic or Latino Males | Yes |
| Hispanic or Latino Females | Yes |
| White Males | No |
| White Females | Yes |
| Black or African American Males | No |
| Black or African American Females | Yes |
| Asian Males | Yes |
| Asian Females | Yes |
| Native Hawaiian or Other Pacific Islander Males | No |
| Native Hawaiian or Other Pacific Islander Females | No |
| American Indian or Alaska Native Males | Yes |
| American Indian or Alaska Native Females |  |

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| EEO Group | Affected by Trigger? <br> (Yes or No) |
| :--- | :---: |
| Two or More Races Males | No |
| Two or More Races Females | Yes |

## Barrier Analysis Process

| Sources of Data | Source <br> Reviewed? <br> (Yes or No) | Identify Information Collected |
| :--- | :--- | :--- |
| Workforce Data Tables | Yes | Less than expected participation rates for Hispanic <br> males and females (2.39\% and 0.53\%, respectively), <br> White and Black females (26.86\% and 5.59\%, <br> respectively), Asian males and females (1.60\% and <br> $1.33 \%), ~ N a t i v e ~ H a w a i i a n ~ o r ~ O t h e r ~ P a c i f i c ~ s l a n d e r ~ m a l e s ~$ |
| $(0.00 \%$ ), and American Indian or Alaska Native females |  |  |
| $(0.80 \%)$ in the Senior Executive Service. |  |  |$|$

## Status of Barrier Analysis Process

| Barrier Analysis Process Completed? <br> (Yes or No) | Barrier(s) Identified? <br> (Yes or No) |
| :---: | :---: |
| No | No |

## Statement of Identified Barrier(s)

| Description of Policy, Procedure, or Practice |
| :--- |
| The specific policy, procedure, or practice causing the less than expected participation rates in the <br> Senior Executive Service is currently not known. Further analysis is needed. |

## Objective(s) and Dates for EEO Plan

| Objective | Date <br> Initiated <br> (mm/dd/yyyy) | Target <br> Date <br> (mm/dd/yyyy) | Sufficient <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Date <br> Completed <br> (mm/d/fyyy) |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Complete a barrier analysis <br> to identify the specific policy, <br> procedure or practice that <br> could be causing this trigger. | $12 / 31 / 2018$ | $9 / 30 / 2020$ | No | $09 / 30 / 2022$ |  |

## Responsible Official(s)

| Title | Name | Performance Standards <br> Address the Plan? <br> (Yes or No) |
| :--- | :--- | :--- |
| Executive Director, Corporate Senior <br> Executive Management Office | Carrie Johnson-Clark | No |
| Management and Program Analyst | Ryan Pugh | Yes |
| Director, Outreach and Retention | Karen M. Basnight | No |

Planned Activities Toward Completion of Objective

| Target Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br> Funding <br> $\boldsymbol{\&}$ <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :---: | :--- | :---: | :---: | :---: |
| $09 / 30 / 2019$ | VA will establish a barrier analysis <br> working group. | Yes | $09 / 30 / 2021$ |  |
| $06 / 30 / 2020$ | VA's Barrier Analysis Working Group <br> will conduct a thorough investigation of <br> relevant policies, procedures, and | No | $06 / 30 / 2022$ |  |

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| Target Date <br> (mm/dd/yyyy) | Planned Activities | Sufficient <br> Funding <br>  <br> Staffing? <br> (Yes or No) | Modified <br> Date <br> (mm/dd/yyyy) | Completion <br> Date <br> (mm/dd/yyyy) |
| :--- | :--- | :---: | :---: | :---: |
|  | practices to determine the causes of the <br> identified disparities. |  |  |  |
| 09/30/2020 | VA's Barrier Analysis Working Group <br> will devise a plan to eliminate the <br> identified barrier. | Yes | $09 / 30 / 2022$ |  |

## Report of Accomplishments

| Fiscal Year | Accomplishments |
| :---: | :--- |
| 2018 | Information was disseminated throughout VA to the Diversity Council and <br> Special Emphasis distribution groups regarding the Senior Executive <br> Service Candidate Development Program. |

## MD-715 - Part J

## Special Program Plan for the Recruitment, Hiring, Advancement, and Retention of Persons with Disabilities

To capture agencies' affirmative action plan for persons with disabilities (PWD) and persons with targeted disabilities (PWTD), EEOC regulations (29 C.F.R. § 1614.203(e)) and MD-715 require agencies to describe how their plan will improve the recruitment, hiring, advancement, and retention of applicants and employees with disabilities. All agencies, regardless of size, must complete this Part of the MD-715 report.

## Section I: Efforts to Reach Regulatory Goals

EEOC regulations (29 C.F.R. § 1614.203(d)(7)) require agencies to establish specific numerical goals for increasing the participation of persons with disabilities and persons with targeted disabilities in the federal government.

1. Using the goal of $12 \%$ as the benchmark, does your agency have a trigger involving PWD by grade level cluster in the permanent workforce? If "yes", describe the trigger(s) in the text box.
a. Cluster GS-1 to GS-10 (PWD)
b. Cluster GS-11 to SES (PWD)

| Yes $\square$ | No $\boxtimes$ |
| :--- | :--- |
| Yes $\boxtimes$ | No $\square$ |

The percentage of PWD in the GS-11 to SES cluster was $9.92 \%$ in FY 2019, which fell below the goal of $12 \%$.
2. Using the goal of $2 \%$ as the benchmark, does your agency have a trigger involving PWTD by grade level cluster in the permanent workforce? If "yes", describe the trigger(s) in the text box.
a. Cluster GS-1 to GS-10 (PWTD)
b. Cluster GS-11 to SES (PWTD)

| Yes $\square$ | No $\boxtimes$ |
| :--- | :--- |
| Yes $\boxtimes$ | No $\square$ |

The percentage of PWTD in the GS-11 to SES cluster was $1.40 \%$ in FY 2019, which fell below the goal of $2 \%$.
3. Describe how the agency has communicated the numerical goals to the hiring managers and/or recruiters.

The numerical goals and additional information about the Disability Program and resources are available on the Office of Diversity and Inclusion (ODI) Web page.

## Section II: Model Disability Program

Pursuant to 29 C.F.R. §1614.203(d)(1), agencies must ensure sufficient staff, training and resources to recruit and hire persons with disabilities and persons with targeted disabilities, administer the reasonable accommodation program and special emphasis program, and oversee any other disability hiring and advancement program the agency has in place.

## A. Plan to Provide Sufficient \& Competent Staffing for the Disability Program

1. Has the agency designated sufficient qualified personnel to implement its disability program during the reporting period? If "no", describe the agency's plan to improve the staffing for the upcoming year.

Yes $\square \quad$ No $\boxtimes$

VA currently has one staff member to oversee all aspects of the National Disability Program with the exception of oversight of the National Reasonable Accommodation Program and Section 508 compliance. VA is in the process of adding staff members in addition to the requested detailees to assist in supporting the needs associated with the Disability Program to meet workforce and policy demands.
2. Identify all staff responsible for implementing the agency's disability employment program by the office, staff employment status, and responsible official.

| Disability Program Task | \# of FTE Staff by Employment Status |  |  | Responsible Official (Name, Title, Office, Email) |
| :---: | :---: | :---: | :---: | :---: |
|  | Full Time | Part Time | Collateral Duty |  |
| Processing applications from PWD and PWTD | 1 | 0 | 400 | Roberto Rojo, National Disability Program Manager |
| Answering questions from the public about hiring authorities that take disability into account | 1 | 0 | 400 | Roberto Rojo, National Disability Program Manager |
| Processing reasonable accommodation requests from applicants and employees | 1 | 0 | 400 | Andreé M. Sutton, Chief of Reasonable Accommodation, Office of Resolution Management, Andree.Sutton@va.gov |
| Section 508 Compliance | 25 | 0 | 0 | Pat Sheehan, Director, VA Section 508 Office, |

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

|  |  |  |  | Office of Information <br> and Technology, <br> Pat.Sheehan@, a.gov |
| :--- | :---: | :---: | :---: | :--- |
| Architectural Barriers Act <br> Compliance | 1 | 0 | 10 | Roberto Rojo, National <br> Disability Program <br> Manager |
| Special Emphasis Program for <br> PWD and PWTD | 1 | 0 | 300 | Roberto Rojo, National <br> Disability Program <br> Manager |

3. Has the agency provided disability program staff with sufficient training to carry out their responsibilities during the reporting period? If "yes", describe the training that disability program staff have received. If "no", describe the training planned for the upcoming year.

Yes $\boxtimes \quad$ No


#### Abstract

In FY 2019, the National Disability Program Manager received training by the (1.) Multi-agency Task Force on Increasing Employment Opportunities for People with Disabilities; (2.) Office of Personnel Management, USA Staffing Resource Center, Reports and Analytics, Talent Acquisition System for Federal Agencies, Applicant Flow Data Staffing Reports; (3.) Employment Learning Innovations, Civil Treatment Workplace, Civil Treatment for Leaders, and Civil Treatment for Employees, Human Resources (HR) Certification received for 20 HR General Credit Hours by the HR Certification Institute. Additionally, the Chief of Reasonable Accommodation also attended training by NELI focused on disability law in the area of reasonable accommodations. (I cannot confirm training attended by the Chief of Reasonable Accommodation.)


## B. Plan to Ensure Sufficient Funding for the Disability Program

Has the agency provided sufficient funding and other resources to successfully implement the disability program during the reporting period? If "no", describe the agency's plan to ensure all aspects of the disability program have sufficient funding and other resources.

Yes $\square \quad$ No $\boxtimes$

Currently, there are no plans to ensure sufficient funding for the disability program.

## Section III: Plan to Recruit and Hire Individuals with Disabilities

 Pursuant to 29 C.F.R. § 1614.203(d)(1)(i) and (ii), agencies must establish a plan to increase the recruitment and hiring of individuals with disabilities. The questions below are designed to identify outcomes of the agency's recruitment program plan for PWD and PWTD.EEOC FORM
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## A. PLAN TO IDENTIFY JOB ApPLICANTS WITH DISABILITIES

1. Describe the programs and resources the agency uses to identify job applicants with disabilities, including individuals with targeted disabilities.


#### Abstract

VA works regularly with Veterans, to include disabled Veterans, through the Vocational Rehabilitation and Employment (VR\&E) Program and through the Veterans Employment Service Office (VESO), to assist Veterans with seeking employment. VR\&E also assists Disabled Veterans with job-related training that may assist them with building skills to assist with employment. VESO works with 9 assigned coordinators who work with Veterans with disabilities, to include those with targeted disabilities, to support them with seeking employment, and provide services such as assistance with resume writing and resume review. Additionally, there is a National Selective Placement Program (SPP) Manager, Administration-level SPP Managers, and SPP Coordinators (SPPC) at every VA facility who assist PWD and PWTD with employment opportunities using the Schedule A hiring authority.


2. Pursuant to 29 C.F.R. § 1614.203(a)(3), describe the agency's use of hiring authorities that take disability into account (e.g., Schedule A) to recruit PWD and PWTD for positions in the permanent workforce.

SPPC and Managers have increased awareness of the Schedule A hiring authority through marketing. Standard training for VA SPPCs is being further developed.
3. When individuals apply for a position under a hiring authority that takes disability into account (e.g., Schedule A), explain how the agency (1) determines if the individual is eligible for appointment under such authority and (2) forwards the individual's application to the relevant hiring officials with an explanation of how and when the individual may be appointed.

The SPPC receives the individual's resume and schedule A letter and reviews it to ensure eligibility. Once confirmed, the SPPC forwards the resume to the hiring manager of an open, vacant position for consideration and advises the hiring manager of the benefits of using this non-competitive hiring authority.
4. Has the agency provided training to all hiring managers on the use of hiring authorities that take disability into account (e.g., Schedule A)? If "yes", describe the type(s) of training and frequency. If "no", describe the agency's plan to provide this training.

Yes $\square \quad$ No $\boxtimes \quad$ N/A

The SPPC training, currently in development, will be offered to VA hiring managers to ensure VA HR content/context is unilaterally processed.

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## B. Plan to Establish Contacts with Disability Employment ORGANIZATIONS

Describe the agency's efforts to establish and maintain contacts with organizations that assist PWD, including PWTD, in securing and maintaining employment.


#### Abstract

VA places the onus on each facility to ensure they are partnering with and marketing employment opportunities to external organizations such as state and local Disability Committees, Commissions, Department of Labor, and organizations as well as the disability offices at local colleges and universities.

At the Department-level, VA is pursuing establishing memoranda of understanding with local universities that have a high student population of PWD and PWTD. Once the policy document on Section 504 is published, VA will establish a stakeholders group, which will include several disability and disabled Veterans affinity group leadership.


## C. Progression Towards Goals (Recruitment and Hiring)

1. Using the goals of $12 \%$ for PWD and $2 \%$ for PWTD as the benchmarks, do triggers exist for PWD and/or PWTD among the new hires in the permanent workforce? If "yes", please describe the triggers below.
a. New Hires for Permanent Workforce (PWD)

Yes $\square$
b. New Hires for Permanent Workforce (PWTD)
$\square$
2. Using the qualified applicant pool as the benchmark, do triggers exist for PWD and/or PWTD among the new hires for any of the mission-critical occupations (MCO)? If "yes", please describe the triggers below. Select " $n / a$ " if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
a. New Hires for MCO (PWD)
Yes $\boxtimes$
No $\square$
N/A $\square$
b. New Hires for MCO (PWTD)
Yes $\mathbb{Z}$
No $\square$
N/A

As compared to the benchmark, triggers exist for PWD in the Medical Officer occupation.
For PWTD, triggers exist in the Psychology, Human Resources Management, Medical Officer, Nurse, Practical Nurse, Physical Therapist, Medical Technologist, and Pharmacist occupations.
3. Using the relevant applicant pool as the benchmark, do triggers exist for PWD and/or PWTD among the qualified internal applicants for any of the missioncritical occupations (MCO)? If "yes", please describe the triggers below. Select " $\mathrm{n} / \mathrm{a}$ " if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
a. Qualified Applicants for MCO (PWD)
b. Qualified Applicants for MCO (PWTD)

| Yes $\boxtimes$ | No $\square$ | N/A $\square$ |
| :--- | :--- | :--- |
| Yes $\boxtimes$ | No $\square$ | N/A $\square$ |

As compared to the benchmark, triggers exist for PWD in the Psychology, Human Resources Management, Medical Officer, Physician's Assistant, Nurse, Practical Nurse, Occupational Therapist, Physical Therapist, Medical Technologist, Pharmacist, Veterans Claims Examining, Contracting, Information Technology Management, and Cemetery Caretaking occupations.
For PWTD, triggers exist in the Medical Officer occupation.
4. Using the qualified applicant pool as the benchmark, do triggers exist for PWD and/or PWTD among employees promoted to any of the mission-critical occupations (MCO)? If "yes", please describe the triggers below. Select " $n / a$ " if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.

| a. Promotions for MCO (PWD) | Yes $\boxtimes$ | No $\square$ | N/A $\square$ |
| :--- | :--- | :--- | :--- |
| b. Promotions for MCO (PWTD) | Yes $\boxtimes$ | No $\square$ | N/A $\square$ |

As compared to the benchmark, triggers exist for PWD in the Medical Officer occupation.
For PWTD, triggers exist in the Psychology, Human Resources Management, Medical Officer, Nurse, Practical Nurse, Occupational Therapist, Physical Therapist, Medical Technologist, Pharmacist, Veterans Claims Examining, Information Technology Management, Cemetery Caretaking occupations.

## Section IV: Plan to Ensure Advancement Opportunities for Employees with Disabilities

Pursuant to 29 C.F.R $\S 1614.203(\mathrm{~d})(1)(\mathrm{iii})$, agencies are required to provide sufficient advancement opportunities for employees with disabilities. Such activities might include specialized training and mentoring programs, career development opportunities, awards programs, promotions, and similar programs that address advancement. In this section, agencies should identify, and provide data on programs designed to ensure advancement opportunities for employees with disabilities.

## A. Advancement Program Plan <br> Describe the agency's plan to ensure PWD, including PWTD, have sufficient opportunities for advancement.

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> Through the re-establishment of the Diversity and Inclusion in VA Disability Committee, plans are underway to change the dialogue regarding the benefits of employing and promoting PWD and PWTD. In addition, an internal policy document is being created to ensure managers and supervisors understand how they can better utilize available tools to encourage participation in opportunities for career development and promotion. VA designated learning officers at most VA facilities to assist VA staff in identifying career development and training resources and opportunities. . rogram announcements for advancement opportunities or development will contain language, to include PWD and PWTD.

## B. Career Development Opportunities

1. Please describe the career development opportunities that the agency provides to its employees.

VA has numerous formal career and leadership development programs available for all employees. In addition, the VA Acquisition Academy offers training opportunities that lead to certifications in Federal Acquisition processes that employees can use to seek further career advancement.
2. In the table below, please provide the data for career development opportunities that require competition and/or supervisory recommendation/approval to participate.

| Career Development <br> Opportunities | Total Participants |  |  | PWD |  | PWTD |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Applicants <br> $(\#)$ | Selectees <br> $(\#)$ | Applicants <br> $(\%)$ | Selectees <br> $(\%)$ | Applicants <br> $(\%)$ | Selectees <br> $(\%)$ |  |
|  | N/A | 227 | N/A | $47.00 \%$ | N/A | $6.17 \%$ |  |
| Fellowship Programs | N/A | 46 | N/A | $41.00 \%$ | N/A | $0.00 \%$ |  |
| Mentoring Programs | N/A | N/A | N/A | N/A | N/A | N/A |  |
| Coaching Programs | N/A | N/A | N/A | N/A | N/A | N/A |  |
| Training Programs | N/A | 327 | N/A | $28.00 \%$ | N/A | $0.30 \%$ |  |
| Detail Programs | N/A | N/A | N/A | N/A | N/A | N/A |  |
| Other Career <br> Development <br> Programs | 402 | 39 | $20.15 \%$ | $5.00 \%$ | $0.49 \%$ | $0.00 \%$ |  |

3. Do triggers exist for PWD among the applicants and/or selectees for any of the career development programs? (The appropriate benchmarks are the relevant applicant pool for the applicants and the applicant pool for selectees.) If "yes", describe the trigger(s) in the text box. Select "n/a" if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.

## a. Applicants (PWD)

YesNo $\qquad$ N/A $\boxtimes$

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b. Selections (PWD)
Yes
No
N/A 『

VA is working to collect this data enterprise-wide.
4. Do triggers exist for PWTD among the applicants and/or selectees for any of the career development programs? (The appropriate benchmarks are the relevant applicant pool for the applicants and the applicant pool for selectees.) If "yes", describe the trigger(s) in the text box. Select "n/a" if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
a. Applicants (PWTD)
b. Selections (PWTD)

N/A $\boxtimes$ N/A $\boxtimes$
b. Selections (PWTD)

VA is working to collect this data enterprise-wide.

## C. AWARDS

1. Using the inclusion rate as the benchmark, does your agency have a trigger involving PWD and/or PWTD for any level of the time-off awards, bonuses, or other incentives? If "yes", please describe the trigger(s) in the text box.
a. Awards, Bonuses, \& Incentives (PWD) Yes $\boxtimes \quad$ No $\square$
b. Awards, Bonuses, \& Incentives (PWTD) Yes $\boxtimes \quad$ No

In FY 2019, VA identified triggers involving the percentage of PWD who received time-off awards (1120 hours, and $21-30$ hours) and cash awards (\$501-\$999, \$1,000-\$1,999, \$2,000-\$2,999, \$3,000 - \$3,999, \$4,000-\$4,999, and \$5,000 or more).

Also, VA identified triggers involving the percentage of PWTD who received time-off awards (11-20 hours, $21-30$ hours, and $31-40$ hours) and cash awards (\$501-\$999, \$1,000-\$1,999, \$2,000$\$ 2,999, \$ 3,000-\$ 3,999$, and $\$ 5,000$ or more).
2. Using the inclusion rate as the benchmark, does your agency have a trigger involving PWD and/or PWTD for quality step increases or performance-based pay increases? If "yes", please describe the trigger(s) in the text box.
a. Pay Increases (PWD)

Yes $\boxtimes \quad$ No
b. Pay Increases (PWTD)

Yes $\boxtimes \quad$ No

In FY 2019, VA identified a trigger involving the percentage of PWD who received performance-based increases. Also, VA identified triggers involving the percentage of PWTD who received quality step increases and performance-based increases.
3. If the agency has other types of employee recognition programs, are PWD and/or PWTD recognized disproportionately less than employees without disabilities? (The appropriate benchmark is the inclusion rate.) If "yes", describe the employee recognition program and relevant data in the text box.
a. Other Types of Recognition (PWD)
Yes
No $\square$
N/A 区
b. Other Types of Recognition (PWTD)

## D. Promotions

1. Does your agency have a trigger involving PWD among the qualified internal applicants and/or selectees for promotions to the senior grade levels? (The appropriate benchmarks are the relevant applicant pool for qualified internal applicants and the qualified applicant pool for selectees.) For non-GS pay plans, please use the approximate senior grade levels. If "yes", describe the trigger(s) in the text box. Select " $n / a$ " if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
a. SES
i. Qualified Internal Applicants (PWD)
ii. Internal Selections (PWD)

| Yes $\square$ | No $\boxtimes$ | N/A $\square$ |
| :---: | :---: | :---: |
| Yes $\square$ | No $\boxtimes$ | N/A $\square$ |

b. Grade GS-15
i. Qualified Internal Applicants (PWD)

Yes $\boxtimes$ No $\square$ N/A $\square$
ii. Internal Selections (PWD)

Yes $\boxtimes \quad$ No $\square$ N/A
c. Grade GS-14
i. Qualified Internal Applicants (PWD)

Yes $\boxtimes$ No $\square$ N/A $\square$
ii. Internal Selections (PWD)

Yes $\boxtimes$ No $\square$ N/A
d. Grade GS-13
i. Qualified Internal Applicants (PWD)

Yes $\boxtimes$ No $\square$ N/A
ii. Internal Selections (PWD)

Yes $\square$ No $\boxtimes$ N/A

In FY 2019, the percentage of PWD among the qualified internal applicants for grades GS-15, 14, and 13 fell below the benchmark. Also, the percentage of PWD among the selectees for promotion at grades GS-15 and 14 fell below the benchmark.
2. Does your agency have a trigger involving PWTD among the qualified internal applicants and/or selectees for promotions to the senior grade levels? (The appropriate benchmarks are the relevant applicant pool for qualified internal applicants and the qualified applicant pool for selectees.) For non-GS pay plans, please use the approximate senior grade levels. If "yes", describe the trigger(s) in the text box. Select " $n / a$ " if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
a. SES
i. Qualified Internal Applicants (PWTD) Yes $\square$ No $\boxtimes$ N/A
ii. Internal Selections (PWTD) $\quad$ Yes $\boxtimes \quad$ No $\square \quad$ N/A $\square$
b. Grade GS-15
i. Qualified Internal Applicants (PWTD) Yes $\square \quad$ No $\boxtimes \quad$ N/A
ii. Internal Selections (PWTD)

Yes $\boxtimes \quad$ No $\square \quad$ N/A $\square$
c. Grade GS-14
i. Qualified Internal Applicants (PWTD) Yes $\square \quad$ No $\boxtimes \quad$ N/A $\square$
ii. Internal Selections (PWTD) $\quad$ Yes $\boxtimes \quad$ No $\square \quad$ N/A $\square$
d. Grade GS-13
i. Qualified Internal Applicants (PWTD) Yes $\square \quad$ No $\boxtimes$ N/A
ii. Internal Selections (PWTD) $\quad$ Yes $\boxtimes \quad$ No $\square \quad$ N/A $\square$

In FY 2019, the percentage of PWTD among the selectees for promotion at SES and grades GS-15, 14 , and 13 fell below the benchmark.
3. Using the qualified applicant pool as the benchmark, does your agency have a trigger involving PWD among the new hires to the senior grade levels? For nonGS pay plans, please use the approximate senior grade levels. If "yes", describe the trigger(s) in the text box. Select "n/a" if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
a. New Hires to SES (PWD)
b. New Hires to GS-15 (PWD)
c. New Hires to GS-14 (PWD)
d. New Hires to GS-13 (PWD)

| Yes $\boxtimes$ | No $\square$ | N/A $\square$ |
| :--- | :--- | :--- |
| Yes $\boxtimes$ | No $\square$ | N/A $\square$ |
| Yes $\square$ | No $\boxtimes$ | N/A $\square$ |
| Yes $\square$ | No $\boxtimes$ | N/A $\square$ |

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In FY 2019, the percentage of PWD among the new hires at SES and grade GS-15 fell below the benchmark.
4. Using the qualified applicant pool as the benchmark, does your agency have a trigger involving PWTD among the new hires to the senior grade levels? For nonGS pay plans, please use the approximate senior grade levels. If "yes", describe the trigger(s) in the text box. Select " $\mathrm{n} / \mathrm{a}$ " if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
$\begin{array}{lccc}\text { a. New Hires to SES (PWTD) } & \text { Yes } \boxtimes & \text { No } \square & \text { N/A } \square \\ \text { b. New Hires to GS-15 (PWTD) } & \text { Yes } \boxtimes & \text { No } \square & \text { N/A } \square \\ \text { c. New Hires to GS-14 (PWTD) } & \text { Yes } \square & \text { No } \boxtimes & \text { N/A } \square \\ \text { d. New Hires to GS-13 (PWTD) } & \text { Yes } \boxtimes & \text { No } \square & \text { N/A } \square\end{array}$

In FY 2019, the percentage of PWTD among the new hires at SES and grade GS-15 and 14 fell below the benchmark.
5. Does your agency have a trigger involving PWD among the qualified internal applicants and/or selectees for promotions to supervisory positions? (The appropriate benchmarks are the relevant applicant pool for qualified internal applicants and the qualified applicant pool for selectees.) If "yes", describe the trigger(s) in the text box. Select " $n / a$ " if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
a. Executives
i. Qualified Internal Applicants (PWD)
ii. Internal Selections (PWD)
$\begin{array}{lll}\text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes \\ \text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes\end{array}$
b. Managers
i. Qualified Internal Applicants (PWD)
ii. Internal Selections (PWD)

Yes $\square \quad$ No
Yes $\square \quad$ No $\square \quad$ N/A $\boxtimes$
c. Supervisors
i. Qualified Internal Applicants (PWD)
ii. Internal Selections (PWD)

YesNoN/A $\boxtimes$
Yes $\square \quad$ No $\square \quad$ N/A $\boxtimes$

OPM's USA-Staffing applicant flow system currently does not provide the necessary information.
6. Does your agency have a trigger involving PWTD among the qualified internal applicants and/or selectees for promotions to supervisory positions? (The appropriate benchmarks are the relevant applicant pool for qualified internal applicants and the qualified applicant pool for selectees.) If "yes", describe the trigger(s) in the text box. Select "n/a" if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
a. Executives
$\begin{array}{llll}\text { i. Qualified Internal Applicants (PWTD) } & \text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes \\ \text { ii. Internal Selections (PWTD) } & \text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes\end{array}$
b. Managers
$\begin{array}{llll}\text { i. Qualified Internal Applicants (PWTD) } & \text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes \\ \text { ii. Internal Selections (PWTD) } & \text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes\end{array}$
c. Supervisors
i. Qualified Internal Applicants (PWTD) $\quad$ Yes $\square \quad$ No $\square \quad$ N/A $\boxtimes$
ii. Internal Selections (PWTD) $\quad$ Yes $\square \quad$ No $\square \quad$ N/A $\boxtimes$

OPM's USA-Staffing applicant flow system currently does not provide the necessary information.
7. Using the qualified applicant pool as the benchmark, does your agency have a trigger involving PWD among the selectees for new hires to supervisory positions? If "yes", describe the trigger(s) in the text box. Select "n/a" if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.
$\begin{array}{llll}\text { a. New Hires for Executives (PWD) } & \text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes \\ \text { b. New Hires for Managers (PWD) } & \text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes \\ \text { c. New Hires for Supervisors (PWD) } & \text { Yes } \square & \text { No } \square & \text { N/A } \boxtimes\end{array}$

OPM's USA-Staffing applicant flow system currently does not provide the necessary information.
8. Using the qualified applicant pool as the benchmark, does your agency have a trigger involving PWTD among the selectees for new hires to supervisory positions? If "yes", describe the trigger(s) in the text box. Select " $n / a$ " if the applicant data is not available for your agency, and describe your plan to provide the data in the text box.

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| a. New Hires for Executives (PWTD) | Yes $\square$ | No $\square$ | N/A $\boxtimes$ |
| :--- | :--- | :--- | :--- |
| b. New Hires for Managers (PWTD) | Yes $\square$ | No $\square$ | N/A $\boxtimes$ |
| c. New Hires for Supervisors (PWTD) | Yes $\square$ | No $\square$ | N/A $\boxtimes$ |

OPM's USA-Staffing applicant flow system currently does not provide the necessary information.


#### Abstract

Section V: Plan to Improve Retention of Persons with Disabilities To be model employer for persons with disabilities, agencies must have policies and programs in place to retain employees with disabilities. In this section, agencies should: (1) analyze workforce separation data to identify barriers retaining employees with disabilities; (2) describe efforts to ensure accessibility of technology and facilities; and (3) provide information on the reasonable accommodation program and workplace assistance services.


## A. Voluntary and Involuntary Separations

1. In this reporting period, did the agency convert all eligible Schedule A employees with a disability into the competitive service after two years of satisfactory service (5 C.F.R. § $213.3102(\mathrm{u})(6)(\mathrm{i})$ )? If "no", please explain why the agency did not convert all eligible Schedule A employees.

Yes $\square \quad$ No $\boxtimes \quad$ N/A
VA was unable to verify if all eligible Schedule A employees with a disability were converted into the competitive service after two years of satisfactory service.
2. Using the inclusion rate as the benchmark, did the percentage of PWD among voluntary and involuntary separations exceed that of persons without disabilities? If "yes", describe the trigger below.
a. Voluntary Separations (PWD)
b. Involuntary Separations (PWD)


In FY 2019, triggers exist for PWD (12.50\%) who voluntarily separated from VA, as compared to the rate of persons without disabilities (9.22\%) and for PWD (2.04\%) who involuntarily separated from VA, as compared to the rate of persons without disabilities (0.90\%).
3. Using the inclusion rate as the benchmark, did the percentage of PWTD among voluntary and involuntary separations exceed that of persons without targeted disabilities? If "yes", describe the trigger below.
a. Voluntary Separations (PWTD)

Yes $\boxtimes \quad$ No $\square$

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b. Involuntary Separations (PWTD)

Yes $\boxtimes$
No

In FY 2019, triggers exist for PWTD (13.83\%) who voluntarily separated from VA, as compared to the rate of persons without targeted disabilities ( $9.68 \%$ ) and for PWTD ( $2.94 \%$ ) who involuntarily separated from VA, as compared to the rate of persons without targeted disabilities (1.06\%).
4. If a trigger exists involving the separation rate of PWD and/or PWTD, please explain why they left the agency using exit interview results and other data sources.

In FY 2019, the top three most important reasons PWD voluntarily left VA was due to personal health issues, unethical behavior on the part of leadership or the organization, and opportunity for advancement.

The top three most important reasons PWTD voluntarily left VA was due to personal health issues, personal/family matters such as caring for a parent or a child, poor working relationship with supervisor or co-worker(s) (tied for second), and unethical behavior on the part of leadership or the organization.

## B. Accessibility of Technology and Facilities

Pursuant to 29 C.F.R. § 1614.203(d)(4), federal agencies are required to inform applicants and employees of their rights under Section 508 of the Rehabilitation Act of 1973 (29 U.S.C. § 794(b), concerning the accessibility of agency technology, and the Architectural Barriers Act of 1968 (42 U.S.C. § 4151-4157), concerning the accessibility of agency facilities. In addition, agencies are required to inform individuals where to file complaints if other agencies are responsible for a violation.

1. Please provide the internet address on the agency's public website for its notice explaining employees' and applicants' rights under Section 508 of the Rehabilitation Act, including a description of how to file a complaint.

> The VA Secretary's EEO, Diversity and Inclusion, No FEAR, and Whistleblower Rights and Protection Policy Statement, most recently signed on August 27,2018 , contains employee and applicant rights under all Sections of the Rehabilitation Act, to include section 508 and can be found at https://www.diversity.va.gov/policy/statement.aspx. Additional information can be found at the VA Section 508 Office Website at https://www.section508.va.gov/index.asp.
2. Please provide the internet address on the agency's public website for its notice explaining employees' and applicants' rights under the Architectural Barriers Act, including a description of how to file a complaint.

Currently, VA does not have a link explaining employees' and applicants' rights under the Architectural Barriers Act. However, we are working to correct this.

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3. Describe any programs, policies, or practices that the agency has undertaken, or plans on undertaking over the next fiscal year, designed to improve accessibility of agency facilities and/or technology.


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VA's final updated internal RA policy is currently moving through the approval process. VA's current RA policy is still active, meeting the requirement of the Rehabilitation Act of 1973. VA is working to expand oversight of section 504 and implement policy to ensure access by the public to VA activities, services, and benefits. Also, the Diversity and Inclusion at VA Council Disability Committee is working to create internal policy for selective placement, to include Schedule A. In addition, the Section 508 Office has increased to more than twice its size since FY 2017 to ensure electronic accessibility of internal systems and electronic documents.


## C. Reasonable Accommodation Program

Pursuant to 29 C.F.R. § 1614.203(d)(3), agencies must adopt, post on their public website, and make available to all job applicants and employees, reasonable accommodation procedures.

1. Please provide the average time frame for processing initial requests for reasonable accommodations during the reporting period. (Please do not include previously approved requests with repetitive accommodations, such as interpreting services.)

VA is unable to determine the average time frame for processing initial requests for reasonable accommodations. VA is developing a RA tracking system to monitor timeliness of requests. This system is expected to be operational in FY 2020.

RA must be processed within 30 calendar days for employees and 10 calendar days for processing applications according to the current VA Handbook 5975.1, dated Nov 2013.

The handbook will be revised in FY 2020 and the timeframe will shift to 30 business days for employee's RA and PAS requests and 10 business days for applicants RA requests. PAS is not afforded during the applicant phase.
2. Describe the effectiveness of the policies, procedures, or practices to implement the agency's reasonable accommodation program. Some examples of an effective program include timely processing requests, timely providing approved accommodations, conducting training for managers and supervisors, and monitoring accommodation requests for trends.

During this reporting period the VA has implemented a RA and PAS Clinic process. The RA/PAS clinics afford managers and reasonable accommodation coordinators to discuss complex cases with the agency dedicated subject matter expert. This proactive approach and supportive measure have improved the relationship with management and employees and minimized risks to the Department related to timeliness and effective accommodations.
The VA has conducted over 125 supervisor and manager RA/PAS training sessions. In FY 2019, more than 4,800 supervisors and managers were trained in both in person and webinar formats.

## D. Personal Assistance Services Allowing Employees to Participate in THE WORKPLACE

Pursuant to 29 C.F.R. § 1614.203(d)(5), federal agencies, as an aspect of affirmative action, are required to provide personal assistance services (PAS) to employees who need them because of a targeted disability, unless doing so would impose an undue hardship on the agency.

Describe the effectiveness of the policies, procedures, or practices to implement the PAS requirement. Some examples of an effective program include timely processing requests for PAS, timely providing approved services, conducting training for managers and supervisors, and monitoring PAS requests for trends.

During this reporting period the VA has implemented a RA and PAS Clinic process. The RA/PAS clinics afford managers and reasonable accommodation coordinators to discuss complex cases with the agency dedicated subject matter expert. This proactive approach and supportive measure have improved the relationship with management and employees and minimized risks to the Department related to timeliness and effective accommodations.

The VA has conducted over 220 live training sessions related to RA and PAS during this timeframe.

## Section VI: EEO Complaint and Findings Data

## A. EEO Complaint data involving Harassment

1. During the last fiscal year, did a higher percentage of PWD file a formal EEO complaint alleging harassment, as compared to the government-wide average?

Yes $\boxtimes \quad$ No $\square \quad$ N/A $\square$
2. During the last fiscal year, did any complaints alleging harassment based on disability status result in a finding of discrimination or a settlement agreement?

Yes $\boxtimes \quad$ No $\square \quad$ N/A
3. If the agency had one or more findings of discrimination alleging harassment based on disability status during the last fiscal year, please describe the corrective measures taken by the agency.

In FY 2019, there is $36.6 \%$ PWD who filed complaints at the VA.
Training for all individuals involved;
Consideration of disciplinary action for involved management officials;
Make-whole relief for the complainant;
Posting a notice of the violation;
Payment of attorney fees (if represented)

## B. EEO Complaint Data involving Reasonable Accommodation

1. During the last fiscal year, did a higher percentage of PWD file a formal EEO complaint alleging failure to provide a reasonable accommodation, as compared to the government-wide average?

Yes $\boxtimes \quad$ No $\square \quad$ N/A
2. During the last fiscal year, did any complaints alleging failure to provide reasonable accommodation result in a finding of discrimination or a settlement agreement?

Yes $\boxtimes \quad$ No $\square \quad$ N/A
3. If the agency had one or more findings of discrimination involving the failure to provide a reasonable accommodation during the last fiscal year, please describe the corrective measures taken by the agency.

```
In FY 2019,35% of PWD alleged failure to provide a reasonable accommodation at the VA. The VA
had 967 total disability cases and 339 disability RA cases.
Providing a reasonable accommodation to the complainant
Training for all individuals involved;
Consideration of disciplinary action for involved management officials;
Make-whole relief for the complainant;
Posting a notice of the violation;
Payment of attorney fees (if represented)
```


## Section VII: Identification and Removal of Barriers

Element D of MD-715 requires agencies to conduct a barrier analysis when a trigger suggests that a policy, procedure, or practice may be impeding the employment opportunities of a protected EEO group.

1. Has the agency identified any barriers (policies, procedures, and/or practices) that affect employment opportunities for PWD and/or PWTD?

Yes $\boxtimes \quad$ No $\square$
2. Has the agency established a plan to correct the barrier(s) involving PWD and/or PWTD?
$\begin{array}{lll}\text { Yes } \mathbb{N o} \square & \text { N/A } \square\end{array}$

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3. Identify each trigger and plan to remove the barrier(s), including the identified barrier(s), objective(s), responsible official(s), planned activities, and, where applicable, accomplishments.

| Trigger 1 | The less than expected participation rate of people with disabilities in the GS-11 to <br> SES (9.92\%) grade level cluster, as compared to the goal of 12\%. |  |
| :--- | :--- | :--- |
| Barrier(s) | The specific policy, procedure, or practice causing the less than expected participation <br> rates for people with disabilities is currently not known. Further analysis is needed. |  |
| Objective(s) | Resurvey the workforce regarding their disability status. <br> Complete a barrier analysis to identify the specific policy, procedure, or practice that <br> could be causing the trigger. |  |
| Responsible Official(s) |  |  |

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| Other (Please Describe) Yes |  | In FY 2019, the percentage of PWD in the GS-1 to 10 grade cluster was $17.75 \%$. While the percentage of PWD in the GS-11 to SES cluster was $9.92 \%$, which fell below the goal of $12 \%$. |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Target Date (mm/dd/yyyy) | Planned Activities | Sufficient Staffing \& Funding (Yes or No) | Modified Date (mm/dd/yyyy) | Completion Date (mm/dd/yyyy) |
| 10/01/2020 | Develop an electronic self-reporting tool for employees to verify and change their race, ethnicity, gender, and disability status that functions within HR Smart. | Yes |  |  |
| 03/31/2021 | Implement the self-reporting tool. | Yes |  |  |
| 11/02/2020 | Establish a barrier analysis working group. | Yes |  |  |
| 06/30/2021 | Conduct a thorough investigation of relevant policies, procedures, and practices to determine the cause of the less than expected participation rates. | No |  |  |
| 09/30/2021 | Devise a plan to eliminate the identified barrier. | Yes |  |  |
| Fiscal Year | Accomplishments |  |  |  |


| Trigger 2 | The less than expected participation rate of people with targeted disabilities in the GS- <br> 11 to SES $(1.40 \%)$ grade level cluster, as compared to the goal of 2\%. |
| :---: | :--- |
| Barrier(s) | The specific policy, procedure, or practice causing the less than expected participation <br> rates for people with targeted disabilities is currently not known. Further analysis is <br> needed. |
| Objective(s) | Resurvey the workforce regarding their disability status. <br> Complete a barrier analysis to identify the specific policy, procedure, or practice that <br> could be causing the trigger. |
| Responsible Official(s) |  |
| Karen M. Basnight, Director of Outreach and Retention | Performance Standards Address <br> the Plan? <br> (Yes or No) |
| No |  |

EEOC FORM
U.S. Equal Employment Opportunity Commission

FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT


FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT

|  | Conduct a thorough investigation of <br> relevant policies, procedures, and <br> practices to determine the cause of the <br> less than expected participation rates. | No |  |  |
| :---: | :--- | :---: | :---: | :---: |
| $06 / 30 / 2021$ | Yes |  |  |  |
| 09/30/2021 | Devise a plan to eliminate the identified <br> barrier. | Accomplishments |  |  |
| Fiscal Year | ( |  |  |  |
|  |  |  |  |  |

4. Please explain the factor(s) that prevented the agency from timely completing any of the planned activities.

N/A
5. For the planned activities that were completed, please describe the actual impact of those activities toward eliminating the barrier(s).

N/A
6. If the planned activities did not correct the trigger(s) and/or barrier(s), please describe how the agency intends to improve the plan for the next fiscal year.

N/A

Workforce Data Tables

Table A1: TOTAL WORKFORCE - Distribution by Race, Ethnicity and Sex - SEP - FY2019

| All VA <br> Employment Tenure |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | Black or Ame | African ican |  |  | Native or Othe Isla | awaiian Pacific der | American or Alas | Indian <br> Native | Two Ra Und | More / losed |
|  |  | All | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
| CLF (2010) | \% |  |  | 100.00\% | 51.84\% | 48.16\% | 5.17\% | 4.79\% | 38.33\% | 34.03\% | 5.49\% | 6.53\% | 1.97\% | 1.93\% | 0.07\% | 0.07\% | 0.53\% | 0.53\% | 0.26\% | 0.28\% |
| $\begin{aligned} & \text { RCLF } \\ & \text { (2010) } \end{aligned}$ | \% | 99.99\% | 50.98\% | 49.01\% | 08.82\% | 06.01\% | 33.46\% | 32.88\% | 05.37\% | 06.62\% | 02.45\% | 02.63\% | 00.08\% | 00.07\% | 00.51\% | 00.51\% | 00.29\% | 00.29\% |
| TOTAL WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 389,082 | 154,427 | 234,655 | 12,242 | 14,398 | 91,170 | 133,751 | 35,731 | 61,454 | 11,835 | 19,621 | 663 | 891 | 2,268 | 3,640 | 518 | 900 |
|  | \% | 99.99\% | 39.68\% | 60.31\% | 03.15\% | 03.70\% | 23.43\% | 34.38\% | 09.18\% | 15.79\% | 03.04\% | 05.04\% | 00.17\% | 00.23\% | 00.58\% | 00.94\% | 00.13\% | 00.23\% |
| FY 2019 | \# | 401,855 | 157,749 | 244,106 | 12,605 | 15,317 | 92,531 | 137,035 | 36,212 | 64,533 | 12,413 | 20,787 | 689 | 1,011 | 2,313 | 3,741 | 986 | 1,682 |
|  | \% | 100.01\% | 39.27\% | 60.74\% | 03.14\% | 03.81\% | 23.03\% | 34.10\% | 09.01\% | 16.06\% | 03.09\% | 05.17\% | 00.17\% | 00.25\% | 00.58\% | 00.93\% | 00.25\% | 00.42\% |
| Difference | \# | 12,773 | 3,322 | 9,451 | 363 | 919 | 1,361 | 3,284 | 481 | 3,079 | 578 | 1,166 | 26 | 120 | 45 | 101 | 468 | 782 |
| Ratio Change | \% | 0.02\% | -0.41\% | 0.43\% | -0.01\% | 0.11\% | -0.40\% | -0.28\% | -0.17\% | 0.27\% | 0.05\% | 0.13\% | 0.00\% | 0.02\% | 0.00\% | -0.01\% | 0.12\% | 0.19\% |
| Net Change | \% | 3.28\% | 2.15\% | 4.03\% | 2.97\% | 6.38\% | 1.49\% | 2.46\% | 1.35\% | 5.01\% | 4.88\% | 5.94\% | 3.92\% | 13.47\% | 1.98\% | 2.77\% | 90.35\% | 86.89\% |
| EMPLOYEE GAINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 77,280 | 29,498 | 47,782 | 2,209 | 3,028 | 16,240 | 24,824 | 6,700 | 12,542 | 2,264 | 3,915 | 171 | 294 | 404 | 744 | 1,510 | 2,435 |
|  | \% | 99.99\% | 38.16\% | 61.83\% | 02.86\% | 03.92\% | 21.01\% | 32.12\% | 08.67\% | 16.23\% | 02.93\% | 05.07\% | 00.22\% | 00.38\% | 00.52\% | 00.96\% | 01.95\% | 03.15\% |

## EMPLOYEE LOSSES

| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 4,728 | 2,485 | 2,243 | 170 | 115 | 1,192 | 1,080 | 941 | 865 | 97 | 87 | 13 | 11 | 48 | 57 | 24 | 28 |
|  | \% | 100.00\% | 52.56\% | 47.44\% | 03.60\% | 02.43\% | 25.21\% | 22.84\% | 19.90\% | 18.30\% | 02.05\% | 01.84\% | 00.27\% | 00.23\% | 01.02\% | 01.21\% | 00.51\% | 00.59\% |
| Resignation | \# | 21,460 | 8,518 | 12,942 | 628 | 700 | 5,022 | 7,588 | 2,001 | 3,260 | 580 | 966 | 53 | 73 | 142 | 231 | 92 | 124 |
|  | \% | 100.00\% | 39.69\% | 60.31\% | 02.93\% | 03.26\% | 23.40\% | 35.36\% | 09.32\% | 15.19\% | 02.70\% | 04.50\% | 00.25\% | 00.34\% | 00.66\% | 01.08\% | 00.43\% | 00.58\% |
| Retirement | \# | 14,143 | 5,896 | 8,247 | 407 | 399 | 3,706 | 5,401 | 1,419 | 1,808 | 280 | 500 | 11 | 12 | 62 | 112 | 11 | 15 |

Table A1: TOTAL WORKFORCE - Distribution by Race, Ethnicity and Sex - SEP - FY2019

| All VA <br> Employment Tenure |  | tOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/ Undisclosed |  |
|  |  | All | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
|  | \% |  |  | 100.00\% | 41.69\% | 58.31\% | 02.88\% | 02.82\% | 26.20\% | 38.19\% | 10.03\% | 12.78\% | 01.98\% | 03.54\% | 00.08\% | 00.08\% | 00.44\% | 00.79\% | 00.08\% | 00.11\% |
| Other <br> Separations | \# | 9,344 | 3,764 | 5,580 | 238 | 288 | 2,349 | 3,507 | 796 | 1,168 | 272 | 462 | 37 | 22 | 43 | 81 | 29 | 52 |
|  | \% | 100.01\% | 40.29\% | 59.72\% | 02.55\% | 03.08\% | 25.14\% | 37.53\% | 08.52\% | 12.50\% | 02.91\% | 04.94\% | 00.40\% | 00.24\% | 00.46\% | 00.87\% | 00.31\% | 00.56\% |
| Total Separations | \# | 49,675 | 20,663 | 29,012 | 1,443 | 1,502 | 12,269 | 17,576 | 5,157 | 7,101 | 1,229 | 2,015 | 114 | 118 | 295 | 481 | 156 | 219 |
|  | \% | 99.98\% | 41.58\% | 58.40\% | 02.90\% | 03.02\% | 24.70\% | 35.38\% | 10.38\% | 14.29\% | 02.47\% | 04.06\% | 00.23\% | 00.24\% | 00.59\% | 00.97\% | 00.31\% | 00.44\% |
| PERMANENT WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 369,518 | 147,206 | 222,312 | 11,759 | 13,790 | 86,813 | 125,985 | 34,482 | 59,286 | 10,855 | 18,088 | 629 | 849 | 2,174 | 3,468 | 494 | 846 |
|  | \% | 99.99\% | 39.83\% | 60.16\% | 03.18\% | 03.73\% | 23.49\% | 34.09\% | 09.33\% | 16.04\% | 02.94\% | 04.90\% | 00.17\% | 00.23\% | 00.59\% | 00.94\% | 00.13\% | 00.23\% |
| FY 2019 | \# | 382,070 | 150,499 | 231,571 | 12,150 | 14,681 | 88,248 | 129,248 | 34,942 | 62,361 | 11,378 | 19,178 | 658 | 967 | 2,221 | 3,591 | 902 | 1,545 |
|  | \% | 100.00\% | 39.40\% | 60.60\% | 03.18\% | 03.84\% | 23.10\% | 33.83\% | 09.15\% | 16.32\% | 02.98\% | 05.02\% | 00.17\% | 00.25\% | 00.58\% | 00.94\% | 00.24\% | 00.40\% |
| Difference | \# | 12,552 | 3,293 | 9,259 | 391 | 891 | 1,435 | 3,263 | 460 | 3,075 | 523 | 1,090 | 29 | 118 | 47 | 123 | 408 | 699 |
| Ratio Change | \% | 0.01\% | -0.43\% | 0.44\% | 0.00\% | 0.11\% | -0.39\% | -0.26\% | -0.18\% | 0.28\% | 0.04\% | 0.12\% | 0.00\% | 0.02\% | -0.01\% | 0.00\% | 0.11\% | 0.17\% |
| Net Change | \% | 3.40\% | 2.24\% | 4.16\% | 3.33\% | 6.46\% | 1.65\% | 2.59\% | 1.33\% | 5.19\% | 4.82\% | 6.03\% | 4.61\% | 13.90\% | 2.16\% | 3.55\% | 82.59\% | 82.62\% |
| EMPLOYEE GAINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 63,041 | 24,583 | 38,458 | 1,820 | 2,488 | 13,411 | 19,110 | 5,793 | 10,940 | 1,741 | 2,846 | 150 | 256 | 353 | 661 | 1,315 | 2,157 |
|  | \% | 100.00\% | 39.00\% | 61.00\% | 02.89\% | 03.95\% | 21.27\% | 30.31\% | 09.19\% | 17.35\% | 02.76\% | 04.51\% | 00.24\% | 00.41\% | 00.56\% | 01.05\% | 02.09\% | 03.42\% |
| EMPLOYEE LOSSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 4,218 | 2,244 | 1,974 | 149 | 100 | 1,064 | 939 | 871 | 783 | 78 | 63 | 13 | 10 | 46 | 56 | 23 | 23 |
|  | \% | 100.01\% | 53.21\% | 46.80\% | 03.53\% | 02.37\% | 25.23\% | 22.26\% | 20.65\% | 18.56\% | 01.85\% | 01.49\% | 00.31\% | 00.24\% | 01.09\% | 01.33\% | 00.55\% | 00.55\% |
| Resignation | \# | 19,081 | 7,683 | 11,398 | 559 | 612 | 4,525 | 6,682 | 1,852 | 2,943 | 488 | 782 | 49 | 64 | 124 | 206 | 86 | 109 |

Table A1: TOTAL WORKFORCE - Distribution by Race, Ethnicity and Sex - SEP - FY2019

| All VA <br> Employment Tenure |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/ Undisclosed |  |
|  |  | All | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
|  | \% |  |  | 100.01\% | 40.27\% | 59.74\% | 02.93\% | 03.21\% | 23.71\% | 35.02\% | 09.71\% | 15.42\% | 02.56\% | 04.10\% | 00.26\% | 00.34\% | 00.65\% | 01.08\% | 00.45\% | 00.57\% |
| Retirement | \# | 14,001 | 5,830 | 8,171 | 404 | 399 | 3,660 | 5,345 | 1,412 | 1,799 | 270 | 489 | 11 | 12 | 62 | 112 | 11 | 15 |
|  | \% | 100.01\% | 41.64\% | 58.37\% | 02.89\% | 02.85\% | 26.14\% | 38.18\% | 10.08\% | 12.85\% | 01.93\% | 03.49\% | 00.08\% | 00.09\% | 00.44\% | 00.80\% | 00.08\% | 00.11\% |
| Other Separations | \# | 4,268 | 2,248 | 2,020 | 141 | 111 | 1,320 | 1,026 | 609 | 728 | 116 | 80 | 21 | 8 | 26 | 41 | 15 | 26 |
|  | \% | 100.00\% | 52.67\% | 47.33\% | 03.30\% | 02.60\% | 30.93\% | 24.04\% | 14.27\% | 17.06\% | 02.72\% | 01.87\% | 00.49\% | 00.19\% | 00.61\% | 00.96\% | 00.35\% | 00.61\% |
| Total Separations | \# | 41,568 | 18,005 | 23,563 | 1,253 | 1,222 | 10,569 | 13,992 | 4,744 | 6,253 | 952 | 1,414 | 94 | 94 | 258 | 415 | 135 | 173 |
|  | \% | 100.00\% | 43.31\% | 56.69\% | 03.01\% | 02.94\% | 25.43\% | 33.66\% | 11.41\% | 15.04\% | 02.29\% | 03.40\% | 00.23\% | 00.23\% | 00.62\% | 01.00\% | 00.32\% | 00.42\% |
| TEMPORARY WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 19,564 | 7,221 | 12,343 | 483 | 608 | 4,357 | 7,766 | 1,249 | 2,168 | 980 | 1,533 | 34 | 42 | 94 | 172 | 24 | 54 |
|  | \% | 100.00\% | 36.90\% | 63.10\% | 02.47\% | 03.11\% | 22.27\% | 39.70\% | 06.38\% | 11.08\% | 05.01\% | 07.84\% | 00.17\% | 00.21\% | 00.48\% | 00.88\% | 00.12\% | 00.28\% |
| FY 2019 | \# | 19,785 | 7,250 | 12,535 | 455 | 636 | 4,283 | 7,787 | 1,270 | 2,172 | 1,035 | 1,609 | 31 | 44 | 92 | 150 | 84 | 137 |
|  | \% | 99.99\% | 36.64\% | 63.35\% | 02.30\% | 03.21\% | 21.65\% | 39.36\% | 06.42\% | 10.98\% | 05.23\% | 08.13\% | 00.16\% | 00.22\% | 00.46\% | 00.76\% | 00.42\% | 00.69\% |
| Difference | \# | 221 | 29 | 192 | -28 | 28 | -74 | 21 | 21 | 4 | 55 | 76 | -3 | 2 | -2 | -22 | 60 | 83 |
| Ratio Change | \% | -0.01\% | -0.26\% | 0.25\% | -0.17\% | 0.10\% | -0.62\% | -0.34\% | 0.04\% | -0.10\% | 0.22\% | 0.29\% | -0.01\% | 0.01\% | -0.02\% | -0.12\% | 0.30\% | 0.41\% |
| Net Change | \% | 1.13\% | 0.40\% | 1.56\% | -5.80\% | 4.61\% | -1.70\% | 0.27\% | 1.68\% | 0.18\% | 5.61\% | 4.96\% | -8.82\% | 4.76\% | -2.13\% | -2.79\% | 250.00\% | 153.70\% |
| EMPLOYEE GAINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 14,239 | 4,915 | 9,324 | 389 | 540 | 2,829 | 5,714 | 907 | 1,602 | 523 | 1,069 | 21 | 38 | 51 | 83 | 195 | 278 |
|  | \% | 100.00\% | 34.52\% | 65.48\% | 02.73\% | 03.79\% | 19.87\% | 40.13\% | 06.37\% | 11.25\% | 03.67\% | 07.51\% | 00.15\% | 00.27\% | 00.36\% | 00.58\% | 01.37\% | 01.95\% |
| EMPLOYEE LOSSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 510 | 241 | 269 | 21 | 15 | 128 | 141 | 70 | 82 | 19 | 24 | 0 | 1 | 2 | 1 | 1 | 5 |

Table A1: TOTAL WORKFORCE - Distribution by Race, Ethnicity and Sex - SEP - FY2019

| All VA <br> Employment Tenure |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/ Undisclosed |  |
|  |  |  |  | All | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female | Male | Female |
|  | \% | 100.03\% | 47.27\% | 52.76\% | 04.12\% | 02.94\% | 25.10\% | 27.65\% | 13.73\% | 16.08\% | 03.73\% | 04.71\% | 00.00\% | 00.20\% | 00.39\% | 00.20\% | 00.20\% | 00.98\% |
| Resignation | \# | 2,379 | 835 | 1,544 | 69 | 88 | 497 | 906 | 149 | 317 | 92 | 184 | 4 | 9 | 18 | 25 | 6 | 15 |
|  | \% | 99.99\% | 35.10\% | 64.89\% | 02.90\% | 03.70\% | 20.89\% | 38.08\% | 06.26\% | 13.32\% | 03.87\% | 07.73\% | 00.17\% | 00.38\% | 00.76\% | 01.05\% | 00.25\% | 00.63\% |
| Retirement | \# | 142 | 66 | 76 | 3 | 0 | 46 | 56 | 7 | 9 | 10 | 11 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 46.47\% | 53.53\% | 02.11\% | 00.00\% | 32.39\% | 39.44\% | 04.93\% | 06.34\% | 07.04\% | 07.75\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Other Separations | \# | 5,076 | 1,516 | 3,560 | 97 | 177 | 1,029 | 2,481 | 187 | 440 | 156 | 382 | 16 | 14 | 17 | 40 | 14 | 26 |
|  | \% | 100.01\% | 29.86\% | 70.15\% | 01.91\% | 03.49\% | 20.27\% | 48.88\% | 03.68\% | 08.67\% | 03.07\% | 07.53\% | 00.32\% | 00.28\% | 00.33\% | 00.79\% | 00.28\% | 00.51\% |
| Total Separations | \# | 8,107 | 2,658 | 5,449 | 190 | 280 | 1,700 | 3,584 | 413 | 848 | 277 | 601 | 20 | 24 | 37 | 66 | 21 | 46 |
|  | \% | 100.00\% | 32.79\% | 67.21\% | 02.34\% | 03.45\% | 20.97\% | 44.21\% | 05.09\% | 10.46\% | 03.42\% | 07.41\% | 00.25\% | 00.30\% | 00.46\% | 00.81\% | 00.26\% | 00.57\% |

Data shown includes full-time, part-time, and intermittent employees in a pay status and excluding medical and Manila residents.
The CLF data is based on the 2010 National Census Data and excludes Puerto Rico, and other US territories (i.e., Guam, ...)
RCLF comparisons are based on 2010 National Census National data.
Ratio Change - Simple subtraction of Current Fiscal Year \% from Prior Fiscal Year \%. This is the standard VA measure of change of representation and is called Change \% in other VSSC reports.

Net Change - According to EEOC, this is calculated by dividing difference in employment numbers (current year vs prior year) by the number of employees in the prior year.

Row category totals may not match from Table A and Table B due to missing gender data.

| All VA <br> Employment Tenure |  | TOTAL | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | $\underset{(93)}{\begin{array}{c} \text { Significant } \\ \text { Disfigurement } \end{array}}$ |
| TOTAL WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# |  | 389,914 | 322,092 | 13,976 | 53,846 | 9,892 | 24 | 191 | 626 | 478 | 272 | 570 | 985 | 690 | 292 | 5,432 | 83 | 249 |
|  | \% | 100.00\% | 82.61\% | 03.58\% | 13.81\% | 02.54\% | 00.01\% | 00.05\% | 00.16\% | 00.12\% | 00.07\% | 00.15\% | 00.25\% | 00.18\% | 00.07\% | 01.39\% | 00.02\% | 00.06\% |
| FY 2019 | \# | 401,975 | 330,060 | 18,173 | 53,742 | 10,135 | 40 | 294 | 733 | 461 | 261 | 570 | 919 | 683 | 274 | 5,601 | 74 | 225 |
|  | \% | 100.00\% | 82.11\% | 04.52\% | 13.37\% | 02.52\% | 00.01\% | 00.07\% | 00.18\% | 00.11\% | 00.06\% | 00.14\% | 00.23\% | 00.17\% | 00.07\% | 01.39\% | 00.02\% | 00.06\% |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| Difference | \# | 12,061 | 7,968 | 4,197 | -104 | 243 | 16 | 103 | 107 | -17 | -11 | 0 | -66 | -7 | -18 | 169 | -9 | -24 |
| Ratio Change | \% | 00.00\% | -00.50\% | 00.94\% | -00.44\% | -00.02\% | 00.00\% | 00.02\% | 00.02\% | -00.01\% | -00.01\% | -00.01\% | -00.02\% | -00.01\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Net Change | \% | 03.09\% | 02.47\% | 30.03\% | -00.19\% | 02.46\% | 66.67\% | 53.93\% | 17.09\% | -03.56\% | -04.04\% | 00.00\% | -06.70\% | -01.01\% | -06.16\% | 03.11\% | -10.84\% | -09.64\% |
| EMPLOYEE GAINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 77,550 | 59,352 | 8,825 | 9,373 | 2,389 | 27 | 216 | 283 | 59 | 43 | 91 | 50 | 105 | 19 | 1,482 | 2 | 12 |
|  | \% | 100.00\% | 76.53\% | 11.38\% | 12.09\% | 03.08\% | 00.03\% | 00.28\% | 00.36\% | 00.08\% | 00.06\% | 00.12\% | 00.06\% | 00.14\% | 00.02\% | 01.91\% | 00.00\% | 00.02\% |
| EMPLOYEE LOSSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 4,733 | 3,234 | 381 | 1,118 | 305 | 0 | 21 | 23 | 10 | 4 | 14 | 11 | 11 | 4 | 202 | 0 | 5 |
|  | \% | 100.00\% | 68.33\% | 08.05\% | 23.62\% | 06.44\% | 00.00\% | 00.44\% | 00.49\% | 00.21\% | 00.08\% | 00.30\% | 00.23\% | 00.23\% | 00.08\% | 04.27\% | 00.00\% | 00.11\% |
| Resignation | \# | 21,488 | 16,617 | 1,431 | 3,440 | 838 | 8 | 51 | 66 | 24 | 17 | 32 | 38 | 34 | 11 | 547 | 4 | 6 |
|  | \% | 100.00\% | 77.33\% | 06.66\% | 16.01\% | 03.90\% | 00.04\% | 00.24\% | 00.31\% | 00.11\% | 00.08\% | 00.15\% | 00.18\% | 00.16\% | 00.05\% | 02.55\% | 00.02\% | 00.03\% |
| Retirement | \# | 14,144 | 11,316 | 438 | 2,390 | 410 | 0 | 1 | 29 | 35 | 20 | 25 | 48 | 29 | 22 | 172 | 5 | 24 |
|  | \% | 100.00\% | 80.01\% | 03.10\% | 16.90\% | 02.90\% | 00.00\% | 00.01\% | 00.21\% | 00.25\% | 00.14\% | 00.18\% | 00.34\% | 00.21\% | 00.16\% | 01.22\% | 00.04\% | 00.17\% |
| Other <br> Separations | \# | 9,354 | 7,577 | 564 | 1,213 | 230 | 3 | 10 | 13 | 8 | 10 | 16 | 17 | 12 | 2 | 134 | 2 | 3 |
|  | \% | 100.00\% | 81.00\% | 06.03\% | 12.97\% | 02.46\% | 00.03\% | 00.11\% | 00.14\% | 00.09\% | 00.11\% | 00.17\% | 00.18\% | 00.13\% | 00.02\% | 01.43\% | 00.02\% | 00.03\% |
| Total Separations | \# | 49,719 | 38,744 | 2,814 | 8,161 | 1,783 | 11 | 83 | 131 | 77 | 51 | 87 | 114 | 86 | 39 | 1,055 | 11 | 38 |
|  | \% | 100.00\% | 77.93\% | 05.66\% | 16.41\% | 03.59\% | 00.02\% | 00.17\% | 00.26\% | 00.15\% | 00.10\% | 00.17\% | 00.23\% | 00.17\% | 00.08\% | 02.12\% | 00.02\% | 00.08\% |
| PERMANENT WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 370,213 | 305,428 | 13,106 | 51,679 | 9,350 | 20 | 167 | 595 | 463 | 262 | 532 | 959 | 652 | 279 | 5,099 | 80 | 242 |

Table B1-1: TOTAL WORKFORCE - Distribution by Disability Status (Participation Rate) - SEP - FY2019

| All VA |  | TOTAL | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment Tenure |  |  | $\begin{aligned} & \text { No } \\ & \text { Disability } \\ & (05) \end{aligned}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & \text { (02-03, } \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 82.50\% | 03.54\% | 13.96\% | 02.53\% | 00.01\% | 00.05\% | 00.16\% | 00.13\% | 00.07\% | 00.14\% | 00.26\% | 00.18\% | 00.08\% | 01.38\% | 00.02\% | 00.07\% |
| FY 2019 | \# | 382,183 | 313,666 | 16,937 | 51,580 | 9,584 | 31 | 265 | 693 | 443 | 245 | 532 | 893 | 656 | 259 | 5,274 | 72 | 221 |
|  | \% | 100.00\% | 82.07\% | 04.43\% | 13.50\% | 02.51\% | 00.01\% | 00.07\% | 00.18\% | 00.12\% | 00.06\% | 00.14\% | 00.23\% | 00.17\% | 00.07\% | 01.38\% | 00.02\% | 00.06\% |
| Difference | \# | 11,970 | 8,238 | 3,831 | -99 | 234 | 11 | 98 | 98 | -20 | -17 | 0 | -66 | 4 | -20 | 175 | -8 | -21 |
| Ratio Change | \% | 00.00\% | -00.43\% | 00.89\% | -00.46\% | -00.02\% | 00.00\% | 00.02\% | 00.02\% | -00.01\% | -00.01\% | 00.00\% | -00.03\% | -00.01\% | -00.01\% | 00.00\% | 00.00\% | -00.01\% |
| Net Change | \% | 03.23\% | 02.70\% | 29.23\% | -00.19\% | 02.50\% | 55.00\% | 58.68\% | 16.47\% | -04.32\% | -06.49\% | 00.00\% | -06.88\% | 00.61\% | -07.17\% | 03.43\% | -10.00\% | -08.68\% |
| EMPLOYEE GAINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 63,266 | 47,799 | 7,499 | 7,968 | 1,999 | 18 | 173 | 241 | 43 | 32 | 71 | 45 | 85 | 11 | 1,267 | 2 | 11 |
|  | \% | 100.00\% | 75.55\% | 11.85\% | 12.59\% | 03.16\% | 00.03\% | 00.27\% | 00.38\% | 00.07\% | 00.05\% | 00.11\% | 00.07\% | 00.13\% | 00.02\% | 02.00\% | 00.00\% | 00.02\% |
| EMPLOYEE LOSSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 4,223 | 2,830 | 342 | 1,051 | 282 | 0 | 15 | 21 | 10 | 4 | 13 | 10 | 10 | 3 | 192 | 0 | 4 |
|  | \% | 100.00\% | 67.01\% | 08.10\% | 24.89\% | 06.68\% | 00.00\% | 00.36\% | 00.50\% | 00.24\% | 00.09\% | 00.31\% | 00.24\% | 00.24\% | 00.07\% | 04.55\% | 00.00\% | 00.09\% |
| Resignation | \# | 19,106 | 14,630 | 1,279 | 3,197 | 761 | 7 | 47 | 54 | 22 | 17 | 29 | 37 | 31 | 11 | 496 | 4 | 6 |
|  | \% | 100.00\% | 76.57\% | 06.69\% | 16.73\% | 03.98\% | 00.04\% | 00.25\% | 00.28\% | 00.12\% | 00.09\% | 00.15\% | 00.19\% | 00.16\% | 00.06\% | 02.60\% | 00.02\% | 00.03\% |
| Retirement | \# | 14,002 | 11,190 | 434 | 2,378 | 405 | 0 | 1 | 29 | 35 | 20 | 23 | 48 | 29 | 22 | 169 | 5 | 24 |
|  | \% | 100.00\% | 79.92\% | 03.10\% | 16.98\% | 02.89\% | 00.00\% | 00.01\% | 00.21\% | 00.25\% | 00.14\% | 00.16\% | 00.34\% | 00.21\% | 00.16\% | 01.21\% | 00.04\% | 00.17\% |
| Other <br> Separations | \# | 4,268 | 3,091 | 305 | 872 | 159 | 3 | 3 | 9 | 5 | 7 | 14 | 16 | 5 | 0 | 94 | 2 | 1 |
|  | \% | 100.00\% | 72.42\% | 07.15\% | 20.43\% | 03.73\% | 00.07\% | 00.07\% | 00.21\% | 00.12\% | 00.16\% | 00.33\% | 00.37\% | 00.12\% | 00.00\% | 02.20\% | 00.05\% | 00.02\% |
| Total Separations | \# | 41,599 | 31,741 | 2,360 | 7,498 | 1,607 | 10 | 66 | 113 | 72 | 48 | 79 | 111 | 75 | 36 | 951 | 11 | 35 |
|  | \% | 100.00\% | 76.30\% | 05.67\% | 18.02\% | 03.86\% | 00.02\% | 00.16\% | 00.27\% | 00.17\% | 00.12\% | 00.19\% | 00.27\% | 00.18\% | 00.09\% | 02.29\% | 00.03\% | 00.08\% |
| TEMPORARY WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 19,701 | 16,664 | 870 | 2,167 | 542 | 4 | 24 | 31 | 15 | 10 | 38 | 26 | 38 | 13 | 333 | 3 | 7 |
|  | \% | 100.00\% | 84.58\% | 04.42\% | 11.00\% | 02.75\% | 00.02\% | 00.12\% | 00.16\% | 00.08\% | 00.05\% | 00.19\% | 00.13\% | 00.19\% | 00.07\% | 01.69\% | 00.02\% | 00.04\% |
| FY 2019 | \# | 19,792 | 16,394 | 1,236 | 2,162 | 551 | 9 | 29 | 40 | 18 | 16 | 38 | 26 | 27 | 15 | 327 | 2 | 4 |
|  | \% | 100.00\% | 82.83\% | 06.24\% | 10.92\% | 02.78\% | 00.05\% | 00.15\% | 00.20\% | 00.09\% | 00.08\% | 00.19\% | 00.13\% | 00.14\% | 00.08\% | 01.65\% | 00.01\% | 00.02\% |

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| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment Tenure |  |  | $\begin{array}{c\|} \text { No } \\ \text { Disability } \\ (05) \end{array}$ | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ | $\begin{aligned} & \text { Disability } \\ & \text { (02-03, } \\ & 06-99) \end{aligned}$ | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Difference | \# | 91 | -270 | 366 | -5 | 9 | 5 | 5 | 9 | 3 | 6 | 0 | 0 | -11 | 2 | -6 | -1 | -3 |
| Ratio Change | \% | 00.00\% | -01.75\% | 01.82\% | -00.08\% | 00.03\% | 00.03\% | 00.03\% | 00.04\% | 00.01\% | 00.03\% | 00.00\% | 00.00\% | -00.05\% | 00.01\% | -00.04\% | -00.01\% | -00.02\% |
| Net Change | \% | 00.46\% | -01.62\% | 42.07\% | -00.23\% | 01.66\% | 125.00\% | 20.83\% | 29.03\% | 20.00\% | 60.00\% | 00.00\% | 00.00\% | -28.95\% | 15.38\% | -01.80\% | -33.33\% | -42.86\% |
| EmPLOYEE GAINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 14,284 | 11,553 | 1,326 | 1,405 | 390 | 9 | 43 | 42 | 16 | 11 | 20 | 5 | 20 | 8 | 215 | 0 | 1 |
|  | \% | 100.00\% | 80.88\% | 09.28\% | 09.84\% | 02.73\% | 00.06\% | 00.30\% | 00.29\% | 00.11\% | 00.08\% | 00.14\% | 00.04\% | 00.14\% | 00.06\% | 01.51\% | 00.00\% | 00.01\% |
| EMPLOYEE LOSSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 510 | 404 | 39 | 67 | 23 | 0 | 6 | 2 | 0 | 0 | 1 | 1 | 1 | 1 | 10 | 0 | 1 |
|  | \% | 100.00\% | 79.22\% | 07.65\% | 13.14\% | 04.51\% | 00.00\% | 01.18\% | 00.39\% | 00.00\% | 00.00\% | 00.20\% | 00.20\% | 00.20\% | 00.20\% | 01.96\% | 00.00\% | 00.20\% |
| Resignation | \# | 2,382 | 1,987 | 152 | 243 | 77 | 1 | 4 | 12 | 2 | 0 | 3 | 1 | 3 | 0 | 51 | 0 | 0 |
|  | \% | 100.00\% | 83.42\% | 06.38\% | 10.20\% | 03.23\% | 00.04\% | 00.17\% | 00.50\% | 00.08\% | 00.00\% | 00.13\% | 00.04\% | 00.13\% | 00.00\% | 02.14\% | 00.00\% | 00.00\% |
| Retirement | \# | 142 | 126 | 4 | 12 | 5 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 88.73\% | 02.82\% | 08.45\% | 03.52\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.41\% | 00.00\% | 00.00\% | 00.00\% | 02.11\% | 00.00\% | 00.00\% |
| Other <br> Separations | \# | 5,086 | 4,486 | 259 | 341 | 71 | 0 | 7 | 4 | 3 | 3 | 2 | 1 | 7 | 2 | 40 | 0 | 2 |
|  | \% | 100.00\% | 88.20\% | 05.09\% | 06.70\% | 01.40\% | 00.00\% | 00.14\% | 00.08\% | 00.06\% | 00.06\% | 00.04\% | 00.02\% | 00.14\% | 00.04\% | 00.79\% | 00.00\% | 00.04\% |
| Total Separations | \# | 8,120 | 7,003 | 454 | 663 | 176 | 1 | 17 | 18 | 5 | 3 | 8 | 3 | 11 | 3 | 104 | 0 | 3 |
|  | \% | 100.00\% | 86.24\% | 05.59\% | 08.17\% | 02.17\% | 00.01\% | 00.21\% | 00.22\% | 00.06\% | 00.04\% | 00.10\% | 00.04\% | 00.14\% | 00.04\% | 01.28\% | 00.00\% | 00.04\% |
| SCHEDULE A EMPLOYEES IN PERMANENT WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 2,792 | 248 | 107 | 2,437 | 1,191 | 3 | 3 | 65 | 43 | 15 | 47 | 69 | 28 | 77 | 818 | 12 | 11 |
|  | \% | 100.00\% | 08.88\% | 03.83\% | 87.29\% | 42.66\% | 00.11\% | 00.11\% | 02.33\% | 01.54\% | 00.54\% | 01.68\% | 02.47\% | 01.00\% | 02.76\% | 29.30\% | 00.43\% | 00.39\% |
| FY 2019 | \# | 2,833 | 333 | 140 | 2,360 | 1,128 | 6 | 10 | 68 | 44 | 17 | 41 | 56 | 24 | 71 | 773 | 10 | 8 |
|  | \% | 100.00\% | 11.75\% | 04.94\% | 83.30\% | 39.82\% | 00.21\% | 00.35\% | 02.40\% | 01.55\% | 00.60\% | 01.45\% | 01.98\% | 00.85\% | 02.51\% | 27.29\% | 00.35\% | 00.28\% |
| Difference | \# | 41 | 85 | 33 | -77 | -63 | 3 | 7 | 3 | 1 | 2 | -6 | -13 | -4 | -6 | -45 | -2 | -3 |
| Ratio Change | \% | 00.00\% | 02.87\% | 01.11\% | -03.99\% | -02.84\% | 00.10\% | 00.24\% | 00.07\% | 00.01\% | 00.06\% | -00.23\% | -00.49\% | -00.15\% | -00.25\% | -02.01\% | -00.08\% | -00.11\% |
| Net Change | \% | 01.47\% | 34.27\% | 30.84\% | -03.16\% | -05.29\% | 100.00\% | 233.33\% | 04.62\% | 02.33\% | 13.33\% | -12.77\% | -18.84\% | -14.29\% | -07.79\% | -05.50\% | -16.67\% | -27.27\% |

Table B1-1: TOTAL WORKFORCE - Distribution by Disability Status (Participation Rate) - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment Tenure |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| EMPLOYEE GAINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 543 | 124 | 54 | 365 | 145 | 5 | 7 | 15 | 7 | 3 | 2 | 4 | 2 | 4 | 96 | 0 | 0 |
|  | \% | 100.00\% | 22.84\% | 09.94\% | 67.22\% | 26.70\% | 00.92\% | 01.29\% | 02.76\% | 01.29\% | 00.55\% | 00.37\% | 00.74\% | 00.37\% | 00.74\% | 17.68\% | 00.00\% | 00.00\% |
| EMPLOYEE LOSSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Separations | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

Data shown includes full-time, part-time, and intermittent employees in a pay status and excluding medical and Manila residents.
Schedule A onboard employees include employees whose appointing authority codes are: WUM, WTA, and WTB.
Schedule A new hires include employees whose appointing authority codes are: WUM, WTA, and WTB and NOA code 170 .
Schedule A losses include employees whose appointing authority codes are: WUM, WTA, and WTB and NOA codes 300-399.
 other VSSC reports.

Row category totals may not match from Table $A$ and Table $B$ due to missing gender data.

Table B1-2: TOTAL WORKFORCE - Distribution by Disability Status (Inclusion Rate) - SEP - FY2019

| All VA <br> Employment Tenure |  | total | Total by Disability Status |  |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Persons Without Disability | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{gathered} \text { Disability } \\ (02-03, \\ 06-99) \end{gathered}$ |  | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | $\begin{gathered} \text { Missing } \\ \text { Extremities } \\ (31) \end{gathered}$ | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| TOTAL WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# |  | 389,914 | 336,068 | 322,092 | 13,976 | 53,846 | 9,892 | 24 | 191 | 626 | 478 | 272 | 570 | 985 | 690 | 292 | 5,432 | 83 | 249 |
|  | \% | 100.00\% | 86.19\% | 82.61\% | 03.58\% | 13.81\% | 02.54\% | 00.01\% | 00.05\% | 00.16\% | 00.12\% | 00.07\% | 00.15\% | 00.25\% | 00.18\% | 00.07\% | 01.39\% | 00.02\% | 00.06\% |
| FY 2019 | \# | 401,975 | 348,233 | 330,060 | 18,173 | 53,742 | 10,135 | 40 | 294 | 733 | 461 | 261 | 570 | 919 | 683 | 274 | 5,601 | 74 | 225 |
|  | \% | 100.00\% | 86.63\% | 82.11\% | 04.52\% | 13.37\% | 02.52\% | 00.01\% | 00.07\% | 00.18\% | 00.11\% | 00.06\% | 00.14\% | 00.23\% | 00.17\% | 00.07\% | 01.39\% | 00.02\% | 00.06\% |
| 501 Goal | \% |  |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| Difference | \# | 12,061 | 12,165 | 7,968 | 4,197 | -104 | 243 | 16 | 103 | 107 | -17 | $-11$ | 0 | -66 | -7 | -18 | 169 | -9 | -24 |
| Ratio Change | \% | 00.00\% | 00.44\% | -00.50\% | 00.94\% | -00.44\% | -00.02\% | 00.00\% | 00.02\% | 00.02\% | -00.01\% | -00.01\% | -00.01\% | -00.02\% | -00.01\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Net Change | \% | 03.09\% | 03.62\% | 02.47\% | 30.03\% | -00.19\% | 02.46\% | 66.67\% | 53.93\% | 17.09\% | -03.56\% | -04.04\% | 00.00\% | -06.70\% | -01.01\% | -06.16\% | 03.11\% | -10.84\% | -09.64\% |
| EMPLOYEE GAINS (Inclusion Rate) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 77,550 | 68,177 | 59,352 | 8,825 | 9,373 | 2,389 | 27 | 216 | 283 | 59 | 43 | 91 | 50 | 105 | 19 | 1,482 | 2 | 12 |
|  | \% | 19.29\% | 19.58\% | 17.98\% | 48.56\% | 17.44\% | 23.57\% | 67.50\% | 73.47\% | 38.61\% | 12.80\% | 16.48\% | 15.96\% | 05.44\% | 15.37\% | 06.93\% | 26.46\% | 02.70\% | 05.33\% |
| EMPLOYEE LOSSES (Inclusion Rate) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 4,733 | 3,615 | 3,234 | 381 | 1,118 | 305 | 0 | 21 | 23 | 10 | 4 | 14 | 11 | 11 | 4 | 202 | 0 | 5 |
|  | \% | 01.18\% | 01.04\% | 00.98\% | 02.10\% | 02.08\% | 03.01\% | 00.00\% | 07.14\% | 03.14\% | 02.17\% | 01.53\% | 02.46\% | 01.20\% | 01.61\% | 01.46\% | 03.61\% | 00.00\% | 02.22\% |
| Resignation | \# | 21,488 | 18,048 | 16,617 | 1,431 | 3,440 | 838 | 8 | 51 | 66 | 24 | 17 | 32 | 38 | 34 | 11 | 547 | 4 | 6 |
|  | \% | 05.35\% | 05.18\% | 05.03\% | 07.87\% | 06.40\% | 08.27\% | 20.00\% | 17.35\% | 09.00\% | 05.21\% | 06.51\% | 05.61\% | 04.13\% | 04.98\% | 04.01\% | 09.77\% | 05.41\% | 02.67\% |
| Retirement | \# | 14,144 | 11,754 | 11,316 | 438 | 2,390 | 410 | 0 | 1 | 29 | 35 | 20 | 25 | 48 | 29 | 22 | 172 | 5 | 24 |
|  | \% | 03.52\% | 03.38\% | 03.43\% | 02.41\% | 04.45\% | 04.05\% | 00.00\% | 00.34\% | 03.96\% | 07.59\% | 07.66\% | 04.39\% | 05.22\% | 04.25\% | 08.03\% | 03.07\% | 06.76\% | 10.67\% |
| Other Separations | \# | 9,354 | 8,141 | 7,577 | 564 | 1,213 | 230 | 3 | 10 | 13 | 8 | 10 | 16 | 17 | 12 | 2 | 134 | 2 | 3 |
|  | \% | 02.33\% | 02.34\% | 02.30\% | 03.10\% | 02.26\% | 02.27\% | 07.50\% | 03.40\% | 01.77\% | 01.74\% | 03.83\% | 02.81\% | 01.85\% | 01.76\% | 00.73\% | 02.39\% | 02.70\% | 01.33\% |
| Total Separations | \# | 49,719 | 41,558 | 38,744 | 2,814 | 8,161 | 1,783 | 11 | 83 | 131 | 77 | 51 | 87 | 114 | 86 | 39 | 1,055 | 11 | 38 |
|  | \% | 12.37\% | 11.93\% | 11.74\% | 15.48\% | 15.19\% | 17.59\% | 27.50\% | 28.23\% | 17.87\% | 16.70\% | 19.54\% | 15.26\% | 12.40\% | 12.59\% | 14.23\% | 18.84\% | 14.86\% | 16.89\% |
| PERMANENT WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 370,213 | 318,534 | 305,428 | 13,106 | 51,679 | 9,350 | 20 | 167 | 595 | 463 | 262 | 532 | 959 | 652 | 279 | 5,099 | 80 | 242 |
|  | \% | 100.00\% | 86.04\% | 82.50\% | 03.54\% | 13.96\% | 02.53\% | 00.01\% | 00.05\% | 00.16\% | 00.13\% | 00.07\% | 00.14\% | 00.26\% | 00.18\% | 00.08\% | 01.38\% | 00.02\% | 00.07\% |

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Table B1-2: TOTAL WORKFORCE - Distribution by Disability Status (Inclusion Rate) - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment Tenure |  |  | Persons Without Disability | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identifi Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant <br> Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| FY 2019 | \# | 382,183 | 330,603 | 313,666 | 16,937 | 51,580 | 9,584 | 31 | 265 | 693 | 443 | 245 | 532 | 893 | 656 | 259 | 5,274 | 72 | 221 |
|  | \% | 100.00\% | 86.50\% | 82.07\% | 04.43\% | 13.50\% | 02.51\% | 00.01\% | 00.07\% | 00.18\% | 00.12\% | 00.06\% | 00.14\% | 00.23\% | 00.17\% | 00.07\% | 01.38\% | 00.02\% | 00.06\% |
| Difference | \# | 11,970 | 12,069 | 8,238 | 3,831 | -99 | 234 | 11 | 98 | 98 | -20 | -17 | 0 | -66 | 4 | -20 | 175 | -8 | -21 |
| Ratio Change | \% | 00.00\% | 00.46\% | -00.43\% | 00.89\% | -00.46\% | -00.02\% | 00.00\% | 00.02\% | 00.02\% | -00.01\% | -00.01\% | 00.00\% | -00.03\% | -00.01\% | -00.01\% | 00.00\% | 00.00\% | -00.01\% |
| Net Change | \% | 03.23\% | 03.79\% | 02.70\% | 29.23\% | -00.19\% | 02.50\% | 55.00\% | 58.68\% | 16.47\% | -04.32\% | -06.49\% | 00.00\% | -06.88\% | 00.61\% | -07.17\% | 03.43\% | -10.00\% | -08.68\% |
| EMPLOYEE GAINS (Inclusion Rate) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 63,266 | 55,298 | 47,799 | 7,499 | 7,968 | 1,999 | 18 | 173 | 241 | 43 | 32 | 71 | 45 | 85 | 11 | 1,267 | 2 | 11 |
|  | \% | 16.55\% | 16.73\% | 15.24\% | 44.28\% | 15.45\% | 20.86\% | 58.06\% | 65.28\% | 34.78\% | 09.71\% | 13.06\% | 13.35\% | 05.04\% | 12.96\% | 04.25\% | 24.02\% | 02.78\% | 04.98\% |
| EMPLOYEE LOSSES (Inclusion Rate) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 4,223 | 3,172 | 2,830 | 342 | 1,051 | 282 | 0 | 15 | 21 | 10 | 4 | 13 | 10 | 10 | 3 | 192 | 0 | 4 |
|  | \% | 01.10\% | 00.96\% | 00.90\% | 02.02\% | 02.04\% | 02.94\% | 00.00\% | 05.66\% | 03.03\% | 02.26\% | 01.63\% | 02.44\% | 01.12\% | 01.52\% | 01.16\% | 03.64\% | 00.00\% | 01.81\% |
| Resignation | \# | 19,106 | 15,909 | 14,630 | 1,279 | 3,197 | 761 | 7 | 47 | 54 | 22 | 17 | 29 | 37 | 31 | 11 | 496 | 4 | 6 |
|  | \% | 05.00\% | 04.81\% | 04.66\% | 07.55\% | 06.20\% | 07.94\% | 22.58\% | 17.74\% | 07.79\% | 04.97\% | 06.94\% | 05.45\% | 04.14\% | 04.73\% | 04.25\% | 09.40\% | 05.56\% | 02.71\% |
| Retirement | \# | 14,002 | 11,624 | 11,190 | 434 | 2,378 | 405 | 0 | 1 | 29 | 35 | 20 | 23 | 48 | 29 | 22 | 169 | 5 | 24 |
|  | \% | 03.66\% | 03.52\% | 03.57\% | 02.56\% | 04.61\% | 04.23\% | 00.00\% | 00.38\% | 04.18\% | 07.90\% | 08.16\% | 04.32\% | 05.38\% | 04.42\% | 08.49\% | 03.20\% | 06.94\% | 10.86\% |
| Other Separations | \# | 4,268 | 3,396 | 3,091 | 305 | 872 | 159 | 3 | 3 | 9 | 5 | 7 | 14 | 16 | 5 | 0 | 94 | 2 | 1 |
|  | \% | 01.12\% | 01.03\% | 00.99\% | 01.80\% | 01.69\% | 01.66\% | 09.68\% | 01.13\% | 01.30\% | 01.13\% | 02.86\% | 02.63\% | 01.79\% | 00.76\% | 00.00\% | 01.78\% | 02.78\% | 00.45\% |
| Total Separations | \# | 41,599 | 34,101 | 31,741 | 2,360 | 7,498 | 1,607 | 10 | 66 | 113 | 72 | 48 | 79 | 111 | 75 | 36 | 951 | 11 | 35 |
|  | \% | 10.88\% | 10.31\% | 10.12\% | 13.93\% | 14.54\% | 16.77\% | 32.26\% | 24.91\% | 16.31\% | 16.25\% | 19.59\% | 14.85\% | 12.43\% | 11.43\% | 13.90\% | 18.03\% | 15.28\% | 15.84\% |
| TEMPORARY WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 19,701 | 17,534 | 16,664 | 870 | 2,167 | 542 | 4 | 24 | 31 | 15 | 10 | 38 | 26 | 38 | 13 | 333 | 3 | 7 |
|  | \% | 100.00\% | 89.00\% | 84.58\% | 04.42\% | 11.00\% | 02.75\% | 00.02\% | 00.12\% | 00.16\% | 00.08\% | 00.05\% | 00.19\% | 00.13\% | 00.19\% | 00.07\% | 01.69\% | 00.02\% | 00.04\% |
| FY 2019 | \# | 19,792 | 17,630 | 16,394 | 1,236 | 2,162 | 551 | 9 | 29 | 40 | 18 | 16 | 38 | 26 | 27 | 15 | 327 | 2 | 4 |
|  | \% | 100.00\% | 89.08\% | 82.83\% | 06.24\% | 10.92\% | 02.78\% | 00.05\% | 00.15\% | 00.20\% | 00.09\% | 00.08\% | 00.19\% | 00.13\% | 00.14\% | 00.08\% | 01.65\% | 00.01\% | 00.02\% |
| Difference | \# | 91 | 96 | -270 | 366 | -5 | 9 | 5 | 5 | 9 | 3 | 6 | 0 | 0 | -11 | 2 | -6 | -1 | -3 |
| Ratio Change | \% | 00.00\% | 00.08\% | -01.75\% | 01.82\% | -00.08\% | 00.03\% | 00.03\% | 00.03\% | 00.04\% | 00.01\% | 00.03\% | 00.00\% | 00.00\% | -00.05\% | 00.01\% | -00.04\% | -00.01\% | -00.02\% |

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Table B1-2: TOTAL WORKFORCE - Distribution by Disability Status (Inclusion Rate) - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment Tenure |  |  | Persons Without Disability | $\begin{aligned} & \text { No } \\ & \text { Disability } \\ & (05) \end{aligned}$ | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons Targeted Disability | Developmental Disability $(02)$ | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | $\begin{gathered} \text { Missing } \\ \text { Extremities } \\ (31) \end{gathered}$ | Significant Mobility Impairment (40) | Partial or Complete (60) | Epilepsy or Other Seizure(82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Net Change | \% | 00.46\% | 00.55\% | -01.62\% | 42.07\% | -00.23\% | 01.66\% | 125.00\% | 20.83\% | 29.03\% | 20.00\% | 60.00\% | 00.00\% | 00.00\% | -28.95\% | 15.38\% | -01.80\% | -33.33\% | -42.86\% |
| EMPLOYEE GAINS (Inclusion Rate) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 14,284 | 12,879 | 11,553 | 1,326 | 1,405 | 390 | 9 | 43 | 42 | 16 | 11 | 20 | 5 | 20 | 8 | 215 | 0 | 1 |
|  | \% | 03.74\% | 03.90\% | 03.68\% | 07.83\% | 02.72\% | 04.07\% | 29.03\% | 16.23\% | 06.06\% | 03.61\% | 04.49\% | 03.76\% | 00.56\% | 03.05\% | 03.09\% | 04.08\% | 00.00\% | 00.45\% |
| EMPLOYEE LOSSES (Inclusion Rate) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Reduction in Force | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Removal | \# | 510 | 443 | 404 | 39 | 67 | 23 | 0 | 6 | 2 | 0 | 0 | 1 | 1 | 1 | 1 | 10 | 0 | 1 |
|  | \% | 02.58\% | 02.51\% | 02.46\% | 03.16\% | 03.10\% | 04.17\% | 00.00\% | 20.69\% | 05.00\% | 00.00\% | 00.00\% | 02.63\% | 03.85\% | 03.70\% | 06.67\% | 03.06\% | 00.00\% | 25.00\% |
| Resignation | \# | 2,382 | 2,139 | 1,987 | 152 | 243 | 77 | 1 | 4 | 12 | 2 | 0 | 3 | 1 | 3 | 0 | 51 | 0 | 0 |
|  | \% | 12.04\% | 00.00\% | 12.12\% | 12.30\% | 11.24\% | 13.97\% | 11.11\% | 13.79\% | 30.00\% | 11.11\% | 00.00\% | 07.89\% | 03.85\% | 11.11\% | 00.00\% | 15.60\% | 00.00\% | 00.00\% |
| Retirement | \# | 142 | 130 | 126 | 4 | 12 | 5 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 3 | 0 | 0 |
|  | \% | 00.72\% | 00.74\% | 00.77\% | 00.32\% | 00.56\% | 00.91\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 05.26\% | 00.00\% | 00.00\% | 00.00\% | 00.92\% | 00.00\% | 00.00\% |
| Other Separations | \# | 5,086 | 4,745 | 4,486 | 259 | 341 | 71 | 0 | 7 | 4 | 3 | 3 | 2 | 1 | 7 | 2 | 40 | 0 | 2 |
|  | \% | 25.70\% | 26.91\% | 27.36\% | 20.95\% | 15.77\% | 12.89\% | 00.00\% | 24.14\% | 10.00\% | 16.67\% | 18.75\% | 05.26\% | 03.85\% | 25.93\% | 13.33\% | 12.23\% | 00.00\% | 50.00\% |
| Total Separations | \# | 8,120 | 7,457 | 7,003 | 454 | 663 | 176 | 1 | 17 | 18 | 5 | 3 | 8 | 3 | 11 | 3 | 104 | 0 | 3 |
|  | \% | 41.03\% | 42.30\% | 42.72\% | 36.73\% | 30.67\% | 31.94\% | 11.11\% | 58.62\% | 45.00\% | 27.78\% | 18.75\% | 21.05\% | 11.54\% | 40.74\% | 20.00\% | 31.80\% | 00.00\% | 75.00\% |
| SCHEDULE A EMPLOYEES IN PERMANENT WORKFORCE |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| FY 2018 | \# | 2,792 | 355 | 248 | 107 | 2,437 | 1,191 | 3 | 3 | 65 | 43 | 15 | 47 | 69 | 28 | 77 | 818 | 12 | 11 |
|  | \% | 100.00\% | 12.71\% | 08.88\% | 03.83\% | 87.29\% | 42.66\% | 00.11\% | 00.11\% | 02.33\% | 01.54\% | 00.54\% | 01.68\% | 02.47\% | 01.00\% | 02.76\% | 29.30\% | 00.43\% | 00.39\% |
| FY 2019 | \# | 2,833 | 473 | 333 | 140 | 2,360 | 1,128 | 6 | 10 | 68 | 44 | 17 | 41 | 56 | 24 | 71 | 773 | 10 | 8 |
|  | \% | 100.00\% | 16.70\% | 11.75\% | 04.94\% | 83.30\% | 39.82\% | 00.21\% | 00.35\% | 02.40\% | 01.55\% | 00.60\% | 01.45\% | 01.98\% | 00.85\% | 02.51\% | 27.29\% | 00.35\% | 00.28\% |
| Difference | \# | 41 | 118 | 85 | 33 | -77 | -63 | 3 | 7 | 3 | 1 | 2 | -6 | -13 | -4 | -6 | -45 | -2 | -3 |
| Ratio Change | \% | 00.00\% | 03.99\% | 02.87\% | 01.11\% | -03.99\% | -02.84\% | 00.10\% | 00.24\% | 00.07\% | 00.01\% | 00.06\% | -00.23\% | -00.49\% | -00.15\% | -00.25\% | -02.01\% | -00.08\% | -00.11\% |
| Net Change | \% | 01.47\% | 33.24\% | 34.27\% | 30.84\% | -03.16\% | -05.29\% | 100.00\% | 233.33\% | 04.62\% | 02.33\% | 13.33\% | -12.77\% | -18.84\% | -14.29\% | -07.79\% | -05.50\% | -16.67\% | -27.27\% |
| EMPLOYEE GAINS (Inclusion Rate) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Hires | \# | 543 | 178 | 124 | 54 | 365 | 145 | 5 | 7 | 15 | 7 | 3 | 2 | 4 | 2 | 4 | 96 | 0 | 0 |
|  | \% | 19.17\% | 37.63\% | 37.24\% | 38.57\% | 15.47\% | 12.85\% | 83.33\% | 70.00\% | 22.06\% | 15.91\% | 17.65\% | 04.88\% | 07.14\% | 08.33\% | 05.63\% | 12.42\% | 00.00\% | 00.00\% |

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Table B1-2: TOTAL WORKFORCE - Distribution by Disability Status (Inclusion Rate) - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment Tenure |  |  | Persons Without Disability | No Disability (05) | Not Identified (01) | $\begin{gathered} \text { Disability } \\ (02-03, \\ 06-99) \end{gathered}$ | Persons With Targeted Disability | Developmenta Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | $\begin{gathered} \text { Missing } \\ \text { Extremities } \\ (31) \end{gathered}$ | Significant Mobility Impairment (40) | Partial or Complete (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| EMPLoyee losses (Inclusion Rate) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Separations | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

Data shown includes full-time, part-time, and intermittent employees in a pay status and excluding medical and Manila residents.
Schedule A onboard employees include employees whose appointing authority codes are: WUM, WTA, and WTB.
Schedule A new hires include employees whose appointing authority codes are: WUM, WTA, and WTB and NOA code 170 .
Schedule A losses include employees whose appointing authority codes are: WUM, WTA, and WTB and NOA codes $300-399$.
 other VSSC reports.
 Inclusion rates are calculated as a percentage of the group's onboard total.

Row category totals may not match from Table $A$ and Table $B$ due to missing gender data.

Table A2: PERMANENT WORKFORCE BY COMPONENT - Distribution by Race, Ethnicity and Sex (Participation Rate) - SEP - FY2019

| All VA <br> By Administration <br> Employment Tenure for Sub-Components |  | tOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| CLF (2010) | \% |  |  | 100.00\% | 51.84\% | 48.16\% | 5.17\% | 4.79\% | 38.33\% | 34.03\% | 5.49\% | 6.53\% | 1.97\% | 1.93\% | 0.07\% | 0.07\% | 0.53\% | 0.53\% | 0.26\% | 0.28\% |
| RCLF (2010) | \% | 99.99\% | 51.10\% | 48.89\% | 08.79\% | 05.93\% | 33.61\% | 32.87\% | 05.37\% | 06.61\% | 02.45\% | 02.62\% | 00.08\% | 00.07\% | 00.51\% | 00.50\% | 00.29\% | 00.29\% |
| Permanent Workforce | \# | 382,070 | 150,499 | 231,571 | 12,150 | 14,681 | 88,248 | 129,248 | 34,942 | 62,361 | 11,378 | 19,178 | 658 | 967 | 2,221 | 3,591 | 902 | 1,545 |
|  | \% | 100.00\% | 39.40\% | 60.60\% | 03.18\% | 03.84\% | 23.10\% | 33.83\% | 09.15\% | 16.32\% | 02.98\% | 05.02\% | 00.17\% | 00.25\% | 00.58\% | 00.94\% | 00.24\% | 00.40\% |
| VHA | \# | 343,710 | 128,711 | 214,999 | 10,553 | 13,721 | 74,676 | 120,910 | 29,918 | 56,348 | 10,428 | 18,545 | 569 | 891 | 1,806 | 3,182 | 761 | 1,402 |
|  | \% | 100.01\% | 37.45\% | 62.56\% | 03.07\% | 03.99\% | 21.73\% | 35.18\% | 08.70\% | 16.39\% | 03.03\% | 05.40\% | 00.17\% | 00.26\% | 00.53\% | 00.93\% | 00.22\% | 00.41\% |
| vba | \# | 23,507 | 11,955 | 11,552 | 837 | 643 | 7,211 | 5,731 | 3,090 | 4,314 | 420 | 369 | 57 | 53 | 269 | 347 | 71 | 95 |
|  | \% | 100.01\% | 50.86\% | 49.15\% | 03.56\% | 02.74\% | 30.68\% | 24.38\% | 13.15\% | 18.35\% | 01.79\% | 01.57\% | 00.24\% | 00.23\% | 01.14\% | 01.48\% | 00.30\% | 00.40\% |
| NCA | \# | 1,877 | 1,451 | 426 | 129 | 32 | 1,024 | 238 | 222 | 139 | 25 | 6 | 10 | 1 | 27 | 7 | 14 | 3 |
|  | \% | 100.00\% | 77.31\% | 22.69\% | 06.87\% | 01.70\% | 54.56\% | 12.68\% | 11.83\% | 07.41\% | 01.33\% | 00.32\% | 00.53\% | 00.05\% | 01.44\% | 00.37\% | 00.75\% | 00.16\% |
| StAFF OfFICES | \# | 12,976 | 8,382 | 4,594 | 631 | 285 | 5,337 | 2,369 | 1,712 | 1,560 | 505 | 258 | 22 | 22 | 119 | 55 | 56 | 45 |
|  | \% | 100.00\% | 64.59\% | 35.41\% | 04.86\% | 02.20\% | 41.13\% | 18.26\% | 13.19\% | 12.02\% | 03.89\% | 01.99\% | 00.17\% | 00.17\% | 00.92\% | 00.42\% | 00.43\% | 00.35\% |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and Manila residents.
The CLF data is based on the 2010 National Census Data and excludes Puerto Rico, and other US territories (i.e., Guam, ...).
RCLF comparisons are based on 2010 Census National data.
Row category totals may not match from Table A and Table B due to missing gender data.

Table B2: PERMANENT WORKFORCE BY COMPONENT - Distribution by Disability Status (Participation Rate) - SEP - FY2019

| All VA <br> By Administration |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employment Tenure for Sub-Components |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{gathered} \text { Disability } \\ (02-03, \\ 06-99) \end{gathered}$ | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| Permanent Workforce | \# | 382,183 | 313,666 | 16,937 | 51,580 | 9,584 | 31 | 265 | 693 | 443 | 245 | 532 | 893 | 656 | 259 | 5,274 | 72 | 221 |
|  | \% | 100.00\% | 82.07\% | 04.43\% | 13.50\% | 02.51\% | 00.01\% | 00.07\% | 00.18\% | 00.12\% | 00.06\% | 00.14\% | 00.23\% | 00.17\% | 00.07\% | 01.38\% | 00.02\% | 00.06\% |
| VHA | \# | 343,822 | 286,411 | 14,006 | 43,405 | 8,242 | 28 | 196 | 606 | 386 | 206 | 438 | 726 | 577 | 248 | 4,578 | 64 | 189 |
|  | \% | 100.00\% | 83.30\% | 04.07\% | 12.62\% | 02.40\% | 00.01\% | 00.06\% | 00.18\% | 00.11\% | 00.06\% | 00.13\% | 00.21\% | 00.17\% | 00.07\% | 01.33\% | 00.02\% | 00.05\% |
| vba | \# | 23,508 | 15,966 | 1,894 | 5,648 | 931 | 2 | 50 | 68 | 32 | 25 | 66 | 112 | 44 | 6 | 495 | 5 | 26 |
|  | \% | 100.00\% | 67.92\% | 08.06\% | 24.03\% | 03.96\% | 00.01\% | 00.21\% | 00.29\% | 00.14\% | 00.11\% | 00.28\% | 00.48\% | 00.19\% | 00.03\% | 02.11\% | 00.02\% | 00.11\% |
| NCA | \# | 1,877 | 1,344 | 133 | 400 | 68 | 0 | 3 | 3 | 2 | 3 | 6 | 7 | 5 | 1 | 38 | 0 | 0 |
|  | \% | 100.00\% | 71.60\% | 07.09\% | 21.31\% | 03.62\% | 00.00\% | 00.16\% | 00.16\% | 00.11\% | 00.16\% | 00.32\% | 00.37\% | 00.27\% | 00.05\% | 02.02\% | 00.00\% | 00.00\% |
| STAFF OFFICES | \# | 12,976 | 9,945 | 904 | 2,127 | 343 | 1 | 16 | 16 | 23 | 11 | 22 | 48 | 30 | 4 | 163 | 3 | 6 |
|  | \% | 100.00\% | 76.64\% | 06.97\% | 16.39\% | 02.64\% | 00.01\% | 00.12\% | 00.12\% | 00.18\% | 00.08\% | 00.17\% | 00.37\% | 00.23\% | 00.03\% | 01.26\% | 00.02\% | 00.05\% |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and Manila residents.
Row category totals may not match from Table A and Table B due to missing gender data.

Table A3: OCCUPATIONAL CATEGORIES - Distribution by Race, Ethnicity and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> Occupational Categories |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/ Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Permanent Workforce | \# | 344,135 | 132,183 | 211,952 | 10,741 | 13,498 | 77,206 | 118,782 | 30,419 | 55,835 | 10,569 | 18,441 | 555 | 868 | 1,904 | 3,132 | 789 | 1,396 |
|  | \% | 100.00\% | 38.40\% | 61.59\% | 03.12\% | 03.92\% | 22.43\% | 34.52\% | 08.84\% | 16.22\% | 03.07\% | 05.36\% | 00.16\% | 00.25\% | 00.55\% | 00.91\% | 00.23\% | 00.41\% |
| 1. <br> Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Executives | \# | 6,584 | 4,091 | 2,493 | 231 | 120 | 2,979 | 1,640 | 255 | 305 | 563 | 384 | 7 | 7 | 47 | 29 | 9 | 8 |
|  | \% | 100.00\% | 62.14\% | 37.86\% | 03.51\% | 01.82\% | 45.25\% | 24.91\% | 03.87\% | 04.63\% | 08.55\% | 05.83\% | 00.11\% | 00.11\% | 00.71\% | 00.44\% | 00.14\% | 00.12\% |
| Managers | \# | 14,354 | 5,777 | 8,577 | 350 | 448 | 4,294 | 5,752 | 761 | 1,766 | 269 | 462 | 8 | 24 | 74 | 98 | 21 | 27 |
|  | \% | 100.00\% | 40.26\% | 59.75\% | 02.44\% | 03.12\% | 29.92\% | 40.07\% | 05.30\% | 12.30\% | 01.87\% | 03.22\% | 00.06\% | 00.17\% | 00.52\% | 00.68\% | 00.15\% | 00.19\% |
| Supervisors | \# | 17,211 | 8,710 | 8,501 | 731 | 567 | 5,079 | 4,973 | 2,417 | 2,423 | 302 | 354 | 38 | 37 | 109 | 105 | 34 | 42 |
|  | \% | 100.00\% | 50.60\% | 49.38\% | 04.25\% | 03.29\% | 29.51\% | 28.89\% | 14.04\% | 14.08\% | 01.75\% | 02.06\% | 00.22\% | 00.21\% | 00.63\% | 00.61\% | 00.20\% | 00.24\% |
| Total Management | \# | 38,149 | 18,578 | 19,571 | 1,312 | 1,135 | 12,352 | 12,365 | 3,433 | 4,494 | 1,134 | 1,200 | 53 | 68 | 230 | 232 | 64 | 77 |
|  | \% | 100.00\% | 48.70\% | 51.31\% | 03.44\% | 02.98\% | 32.38\% | 32.41\% | 09.00\% | 11.78\% | 02.97\% | 03.15\% | 00.14\% | 00.18\% | 00.60\% | 00.61\% | 00.17\% | 00.20\% |
| 2. Professionals | \# | 153,480 | 51,068 | 102,412 | 3,396 | 5,592 | 34,220 | 63,413 | 5,703 | 18,164 | 6,636 | 12,957 | 182 | 342 | 693 | 1,425 | 238 | 519 |
|  | \% | 100.00\% | 33.28\% | 66.72\% | 02.21\% | 03.64\% | 22.30\% | 41.32\% | 03.72\% | 11.83\% | 04.32\% | 08.44\% | 00.12\% | 00.22\% | 00.45\% | 00.93\% | 00.16\% | 00.34\% |
| 3. Technicians | \# | 39,734 | 11,541 | 28,193 | 1,299 | 2,030 | 6,258 | 16,010 | 2,531 | 7,493 | 1,122 | 1,886 | 66 | 107 | 177 | 481 | 88 | 186 |
|  | \% | 100.00\% | 29.05\% | 70.96\% | 03.27\% | 05.11\% | 15.75\% | 40.29\% | 06.37\% | 18.86\% | 02.82\% | 04.75\% | 00.17\% | 00.27\% | 00.45\% | 01.21\% | 00.22\% | 00.47\% |
| 4. Sales Workers | \# | 708 | 202 | 506 | 28 | 55 | 87 | 236 | 67 | 169 | 11 | 27 | 2 | 4 | 4 | 10 | 3 | 5 |
|  | \% | 100.00\% | 28.51\% | 71.46\% | 03.95\% | 07.77\% | 12.29\% | 33.33\% | 09.46\% | 23.87\% | 01.55\% | 03.81\% | 00.28\% | 00.56\% | 00.56\% | 01.41\% | 00.42\% | 00.71\% |
| 5. <br> Administrative <br> Support <br> Workers | \# | 57,417 | 18,994 | 38,423 | 1,927 | 2,856 | 8,947 | 17,921 | 6,806 | 15,168 | 719 | 1,212 | 109 | 222 | 309 | 633 | 177 | 411 |
|  | \% | 100.00\% | 33.08\% | 66.92\% | 03.36\% | 04.97\% | 15.58\% | 31.21\% | 11.85\% | 26.42\% | 01.25\% | 02.11\% | 00.19\% | 00.39\% | 00.54\% | 01.10\% | 00.31\% | 00.72\% |
| 6. Craft Workers | \# | 6,328 | 6,158 | 170 | 537 | 8 | 4,212 | 113 | 1,054 | 36 | 191 | 6 | 23 | 2 | 113 | 4 | 28 | 1 |
|  | \% | 100.00\% | 97.32\% | 02.69\% | 08.49\% | 00.13\% | 66.56\% | 01.79\% | 16.66\% | 00.57\% | 03.02\% | 00.09\% | 00.36\% | 00.03\% | 01.79\% | 00.06\% | 00.44\% | 00.02\% |

Page $\mathbf{1 2 5}$ of $\mathbf{2 4 5}$

Table A3: OCCUPATIONAL CATEGORIES - Distribution by Race, Ethnicity and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> Occupational Categories |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/ Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| 7. Operatives | \# | 3,770 | 3,328 | 442 | 276 | 29 | 1,633 | 190 | 1,285 | 194 | 65 | 13 | 13 | 1 | 37 | 13 | 19 | 2 |
|  | \% | 100.00\% | 88.26\% | 11.72\% | 07.32\% | 00.77\% | 43.32\% | 05.04\% | 34.08\% | 05.15\% | 01.72\% | 00.34\% | 00.34\% | 00.03\% | 00.98\% | 00.34\% | 00.50\% | 00.05\% |
| 8. Laborers and Helpers | \# | 964 | 928 | 36 | 66 | 4 | 579 | 20 | 227 | 7 | 13 | 0 | 7 | 1 | 25 | 3 | 11 | 1 |
|  | \% | 100.00\% | 96.27\% | 03.72\% | 06.85\% | 00.41\% | 60.06\% | 02.07\% | 23.55\% | 00.73\% | 01.35\% | 00.00\% | 00.73\% | 00.10\% | 02.59\% | 00.31\% | 01.14\% | 00.10\% |
| 9. Service Workers | \# | 43,585 | 21,386 | 22,199 | 1,900 | 1,789 | 8,918 | 8,514 | 9,313 | 10,110 | 678 | 1,140 | 100 | 121 | 316 | 331 | 161 | 194 |
|  | \% | 100.00\% | 49.08\% | 50.94\% | 04.36\% | 04.10\% | 20.46\% | 19.53\% | 21.37\% | 23.20\% | 01.56\% | 02.62\% | 00.23\% | 00.28\% | 00.73\% | 00.76\% | 00.37\% | 00.45\% |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and Manila residents.
For purposes of this report, Title 38 nurses are coded to GS equivalent grades. Please see Data Definitions.
The Executives include grades 15, 16, 17, 18, 19, 0 (SES), and 99 (Executive Pay Act). Managers include grades 13 and 14 . Supervisors include grades 1 to 12. These categories also include a supervisory level greater than 0.

Totals for this table may not match totals from other MD-715 tables due to missing occupation codes coming from HRSmart.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.

Table B3: OCCUPATIONAL CATEGORIES - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Occupational Categories |  |  | No Disability (05) | Not Identified $(01)$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ |  | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| 1. Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Executives | \# | 6,584 | 5,986 | 184 | 414 | 50 | 0 | 1 | 1 | 4 | 9 | 4 | 13 | 9 | 0 | 9 | 0 | 0 |
|  | \% | 100.00\% | 90.92\% | 02.79\% | 06.29\% | 00.76\% | 00.00\% | 00.02\% | 00.02\% | 00.06\% | 00.14\% | 00.06\% | 00.20\% | 00.14\% | 00.00\% | 00.14\% | 00.00\% | 00.00\% |
| Managers | \# | 14,354 | 12,495 | 444 | 1,415 | 192 | 0 | 4 | 8 | 23 | 16 | 9 | 41 | 18 | 0 | 67 | 1 | 5 |
|  | \% | 100.00\% | 87.05\% | 03.09\% | 09.86\% | 01.34\% | 00.00\% | 00.03\% | 00.06\% | 00.16\% | 00.11\% | 00.06\% | 00.29\% | 00.13\% | 00.00\% | 00.47\% | 00.01\% | 00.03\% |
| Supervisors | \# | 17,214 | 13,825 | 726 | 2,663 | 441 | 0 | 10 | 18 | 18 | 16 | 27 | 41 | 30 | 11 | 255 | 5 | 10 |
|  | \% | 100.00\% | 80.31\% | 04.22\% | 15.47\% | 02.56\% | 00.00\% | 00.06\% | 00.10\% | 00.10\% | 00.09\% | 00.16\% | 00.24\% | 00.17\% | 00.06\% | 01.48\% | 00.03\% | 00.06\% |
| Total <br> Management | \# | 38,152 | 32,306 | 1,354 | 4,492 | 683 | 0 | 15 | 27 | 45 | 41 | 40 | 95 | 57 | 11 | 331 | 6 | 15 |
|  | \% | 100.00\% | 84.68\% | 03.55\% | 11.77\% | 01.79\% | 00.00\% | 00.04\% | 00.07\% | 00.12\% | 00.11\% | 00.10\% | 00.25\% | 00.15\% | 00.03\% | 00.87\% | 00.02\% | 00.04\% |
| 2. Professionals | \# | 153,533 | 135,518 | 5,284 | 12,731 | 1,792 | 4 | 34 | 104 | 127 | 51 | 152 | 220 | 162 | 14 | 843 | 17 | 64 |
|  | \% | 100.00\% | 88.27\% | 03.44\% | 08.29\% | 01.17\% | 00.00\% | 00.02\% | 00.07\% | 00.08\% | 00.03\% | 00.10\% | 00.14\% | 00.11\% | 00.01\% | 00.55\% | 00.01\% | 00.04\% |
| 3. Technicians | \# | 39,752 | 34,093 | 1,319 | 4,340 | 771 | 1 | 16 | 51 | 33 | 19 | 36 | 56 | 89 | 7 | 438 | 4 | 21 |
|  | \% | 100.00\% | 85.76\% | 03.32\% | 10.92\% | 01.94\% | 00.00\% | 00.04\% | 00.13\% | 00.08\% | 00.05\% | 00.09\% | 00.14\% | 00.22\% | 00.02\% | 01.10\% | 00.01\% | 00.05\% |
| 4. Sales Workers | \# | 708 | 572 | 40 | 96 | 18 | 0 | 0 | 5 | 1 | 1 | 0 | 1 | 1 | 0 | 9 | 0 | 0 |
|  | \% | 100.00\% | 80.79\% | 05.65\% | 13.56\% | 02.54\% | 00.00\% | 00.00\% | 00.71\% | 00.14\% | 00.14\% | 00.00\% | 00.14\% | 00.14\% | 00.00\% | 01.27\% | 00.00\% | 00.00\% |
| 5. Administrative Support Workers | \# | 57,440 | 41,777 | 3,461 | 12,202 | 2,439 |  | 59 | 203 | 113 | 49 | 155 | 235 | 147 | 66 | 1,330 | 26 | 48 |
|  | \% | 100.00\% | 72.73\% | 06.03\% | 21.24\% | 04.25\% | 00.01\% | 00.10\% | 00.35\% | 00.20\% | 00.09\% | 00.27\% | 00.41\% | 00.26\% | 00.11\% | 02.32\% | 00.05\% | 00.08\% |
| 6. Craft Workers | \# | 6,328 | 4,551 | 415 | 1,362 | 308 | 0 | 7 | 37 | 5 | 8 | 9 | 31 | 12 | 4 | 186 | 1 | 8 |
|  | \% | 100.00\% | 71.92\% | 06.56\% | 21.52\% | 04.87\% | 00.00\% | 00.11\% | 00.58\% | 00.08\% | 00.13\% | 00.14\% | 00.49\% | 00.19\% | 00.06\% | 02.94\% | 00.02\% | 00.13\% |
| 7. Operatives | \# | 3,770 | 2,572 | 214 | 984 | 266 | 0 | 7 | 18 | 3 | 2 | 2 | 14 | 12 | 29 | 172 | 2 | 5 |
|  | \% | 100.00\% | 68.22\% | 05.68\% | 26.10\% | 07.06\% | 00.00\% | 00.19\% | 00.48\% | 00.08\% | 00.05\% | 00.05\% | 00.37\% | 00.32\% | 00.77\% | 04.56\% | 00.05\% | 00.13\% |
| 8. Laborers and Helpers | \# | 964 | 655 | 70 | 239 | 63 | 1 | 4 | 2 | 1 | 0 | 2 | 4 | 2 | 3 | 44 | 0 | 0 |
|  | \% | 100.00\% | 67.95\% | 07.26\% | 24.79\% | 06.54\% | 00.10\% | 00.41\% | 00.21\% | 00.10\% | 00.00\% | 00.21\% | 00.41\% | 00.21\% | 00.31\% | 04.56\% | 00.00\% | 00.00\% |
| 9. Service Workers | \# | 43,599 | 33,740 | 2,368 | 7,491 | 1,904 | 12 | 64 | 181 | 78 | 30 | 54 | 100 | 95 | 113 | 1,141 | 8 | 28 |
|  | \% | 100.00\% | 77.39\% | 05.43\% | 17.18\% | 04.37\% | 00.03\% | 00.15\% | 00.42\% | 00.18\% | 00.07\% | 00.12\% | 00.23\% | 00.22\% | 00.26\% | 02.62\% | 00.02\% | 00.06\% |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and manila residents.

For purposes of this report, Title 38 nurses are coded to GS equivalent grades. Please see Data Definitions.
The Executives include grades 15, 16, 17, 18, 19, 0 (SES), and 99 (Executive Pay Act). Managers include grades 13 and 14. Supervisors include grades 1 to 12 . These categories also include a supervisory level greater than 0.

Totals for this table may not match totals from other MD-715 tables due to missing occupation codes coming from HRSmart.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.

## Table A4: SENIOR PAY \& GENERAL SCHEDULE (GS) GRADES - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> GS/GM/GL GRADES |  | tOtAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | AmericanIndian or Alaska <br> Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Permanent Workforce | \# | 382,070 | 150,499 | 231,571 | 12,150 | 14,681 | 88,248 | 129,248 | 34,942 | 62,361 | 11,378 | 19,178 | 658 | 967 | 2,221 | 3,591 | 902 | 1,545 |
|  | \% | 100.00\% | 39.40\% | 60.60\% | 03.18\% | 03.84\% | 23.10\% | 33.83\% | 09.15\% | 16.32\% | 02.98\% | 05.02\% | 00.17\% | 00.25\% | 00.58\% | 00.94\% | 00.24\% | 00.40\% |
| GS-01 | \# | 8 | 4 | 4 | 1 | 1 | 2 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 12.50\% | 12.50\% | 25.00\% | 37.50\% | 12.50\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-02 | \# | 93 | 54 | 39 | 3 | 4 | 24 | 11 | 27 | 22 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 58.07\% | 41.94\% | 03.23\% | 04.30\% | 25.81\% | 11.83\% | 29.03\% | 23.66\% | 00.00\% | 02.15\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-03 | \# | 941 | 434 | 507 | 77 | 51 | 139 | 214 | 191 | 211 | 13 | 19 | 3 | 0 | 6 | 6 | 5 | 6 |
|  | \% | 100.00\% | 46.12\% | 53.88\% | 08.18\% | 05.42\% | 14.77\% | 22.74\% | 20.30\% | 22.42\% | 01.38\% | 02.02\% | 00.32\% | 00.00\% | 00.64\% | 00.64\% | 00.53\% | 00.64\% |
| GS-04 | \# | 4,274 | 1,702 | 2,572 | 195 | 219 | 729 | 1,139 | 654 | 1,010 | 65 | 92 | 8 | 11 | 28 | 46 | 23 | 55 |
|  | \% | 100.01\% | 39.83\% | 60.18\% | 04.56\% | 05.12\% | 17.06\% | 26.65\% | 15.30\% | 23.63\% | 01.52\% | 02.15\% | 00.19\% | 00.26\% | 00.66\% | 01.08\% | 00.54\% | 01.29\% |
| GS-05 | \# | 29,201 | 8,952 | 20,249 | 898 | 1,462 | 3,836 | 7,719 | 3,459 | 9,487 | 482 | 946 | 49 | 104 | 141 | 320 | 87 | 211 |
|  | \% | 100.02\% | 30.67\% | 69.35\% | 03.08\% | 05.01\% | 13.14\% | 26.43\% | 11.85\% | 32.49\% | 01.65\% | 03.24\% | 00.17\% | 00.36\% | 00.48\% | 01.10\% | 00.30\% | 00.72\% |
| GS-06 | \# | 54,225 | 15,506 | 38,719 | 1,654 | 2,852 | 7,704 | 19,114 | 4,796 | 13,810 | 854 | 1,747 | 113 | 226 | 243 | 609 | 142 | 361 |
|  | \% | 100.00\% | 28.59\% | 71.41\% | 03.05\% | 05.26\% | 14.21\% | 35.25\% | 08.84\% | 25.47\% | 01.57\% | 03.22\% | 00.21\% | 00.42\% | 00.45\% | 01.12\% | 00.26\% | 00.67\% |
| GS-07 | \# | 22,113 | 8,512 | 13,601 | 914 | 995 | 4,403 | 6,945 | 2,480 | 4,608 | 457 | 593 | 50 | 84 | 142 | 271 | 66 | 105 |
|  | \% | 100.01\% | 38.50\% | 61.51\% | 04.13\% | 04.50\% | 19.91\% | 31.41\% | 11.22\% | 20.84\% | 02.07\% | 02.68\% | 00.23\% | 00.38\% | 00.64\% | 01.23\% | 00.30\% | 00.47\% |
| GS-08 | \# | 23,125 | 7,081 | 16,044 | 660 | 1,032 | 4,130 | 9,326 | 1,321 | 3,810 | 776 | 1,419 | 35 | 77 | 104 | 261 | 55 | 119 |
|  | \% | 100.00\% | 30.62\% | 69.38\% | 02.85\% | 04.46\% | 17.86\% | 40.33\% | 05.71\% | 16.48\% | 03.36\% | 06.14\% | 00.15\% | 00.33\% | 00.45\% | 01.13\% | 00.24\% | 00.51\% |
| GS-09 | \# | 22,074 | 9,444 | 12,630 | 876 | 921 | 5,213 | 7,116 | 2,529 | 3,536 | 543 | 637 | 51 | 54 | 169 | 271 | 63 | 95 |
|  | \% | 100.02\% | 42.80\% | 57.22\% | 03.97\% | 04.17\% | 23.62\% | 32.24\% | 11.46\% | 16.02\% | 02.46\% | 02.89\% | 00.23\% | 00.24\% | 00.77\% | 01.23\% | 00.29\% | 00.43\% |
| GS-10 | \# | 5,082 | 2,700 | 2,382 | 202 | 159 | 1,550 | 1,316 | 707 | 683 | 165 | 144 | 14 | 9 | 47 | 54 | 15 | 17 |
|  | \% | 100.00\% | 53.13\% | 46.87\% | 03.97\% | 03.13\% | 30.50\% | 25.90\% | 13.91\% | 13.44\% | 03.25\% | 02.83\% | 00.28\% | 00.18\% | 00.92\% | 01.06\% | 00.30\% | 00.33\% |

Page $\mathbf{1 2 9}$ of $\mathbf{2 4 5}$

Table A4: SENIOR PAY \& GENERAL SCHEDULE (GS) GRADES - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> GS/GM/GL GRADES |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| GS-11 | \# | 71,583 | 20,837 | 50,746 | 1,758 | 2,974 | 13,125 | 29,687 | 3,643 | 10,905 | 1,811 | 5,975 | 104 | 198 | 306 | 763 | 90 | 244 |
|  | \% | 100.02\% | 29.13\% | 70.89\% | 02.46\% | 04.15\% | 18.34\% | 41.47\% | 05.09\% | 15.23\% | 02.53\% | 08.35\% | 00.15\% | 00.28\% | 00.43\% | 01.07\% | 00.13\% | 00.34\% |
| GS-12 | \# | 33,855 | 13,509 | 20,346 | 901 | 1,207 | 9,227 | 13,230 | 2,121 | 4,100 | 944 | 1,360 | 55 | 57 | 201 | 302 | 60 | 90 |
|  | \% | 100.00\% | 39.89\% | 60.11\% | 02.66\% | 03.57\% | 27.25\% | 39.08\% | 06.26\% | 12.11\% | 02.79\% | 04.02\% | 00.16\% | 00.17\% | 00.59\% | 00.89\% | 00.18\% | 00.27\% |
| GS-13 | \# | 44,619 | 13,917 | 30,702 | 835 | 1,356 | 10,357 | 21,046 | 1,567 | 5,264 | 905 | 2,489 | 32 | 73 | 170 | 354 | 51 | 120 |
|  | \% | 99.99\% | 31.18\% | 68.81\% | 01.87\% | 03.04\% | 23.21\% | 47.17\% | 03.51\% | 11.80\% | 02.03\% | 05.58\% | 00.07\% | 00.16\% | 00.38\% | 00.79\% | 00.11\% | 00.27\% |
| GS-14 | \# | 8,023 | 3,736 | 4,287 | 180 | 185 | 2,824 | 2,949 | 461 | 866 | 211 | 221 | 8 | 9 | 34 | 44 | 18 | 13 |
|  | \% | 99.99\% | 46.56\% | 53.43\% | 02.24\% | 02.31\% | 35.20\% | 36.76\% | 05.75\% | 10.79\% | 02.63\% | 02.75\% | 00.10\% | 00.11\% | 00.42\% | 00.55\% | 00.22\% | 00.16\% |
| GS-15 | \# | 29,985 | 17,941 | 12,044 | 954 | 691 | 12,150 | 6,833 | 855 | 983 | 3,642 | 3,274 | 41 | 34 | 242 | 175 | 57 | 54 |
|  | \% | 100.00\% | 59.84\% | 40.16\% | 03.18\% | 02.30\% | 40.52\% | 22.79\% | 02.85\% | 03.28\% | 12.15\% | 10.92\% | 00.14\% | 00.11\% | 00.81\% | 00.58\% | 00.19\% | 00.18\% |
| All Other (unspecified GS) | \# | 126 | 55 | 71 | 4 | 2 | 34 | 39 | 9 | 15 | 6 | 12 | 0 | 0 | 2 | 1 | 0 | 2 |
|  | \% | 99.98\% | 43.64\% | 56.34\% | 03.17\% | 01.59\% | 26.98\% | 30.95\% | 07.14\% | 11.90\% | 04.76\% | 09.52\% | 00.00\% | 00.00\% | 01.59\% | 00.79\% | 00.00\% | 01.59\% |
| Total GS Employees | \# | 349,327 | 124,384 | 224,943 | 10,112 | 14,111 | 75,447 | 126,687 | 24,821 | 59,310 | 10,874 | 18,930 | 563 | 936 | 1,835 | 3,477 | 732 | 1,492 |
|  | \% | 100.02\% | 35.61\% | 64.41\% | 02.89\% | 04.04\% | 21.60\% | 36.27\% | 07.11\% | 16.98\% | 03.11\% | 05.42\% | 00.16\% | 00.27\% | 00.53\% | 01.00\% | 00.21\% | 00.43\% |
| SES | \# | 376 | 240 | 136 | 9 | 2 | 189 | 101 | 33 | 21 | 6 | 5 | 0 | 2 | 2 | 3 | 1 | 2 |
|  | \% | 100.01\% | 63.84\% | 36.17\% | 02.39\% | 00.53\% | 50.27\% | 26.86\% | 08.78\% | 05.59\% | 01.60\% | 01.33\% | 00.00\% | 00.53\% | 00.53\% | 00.80\% | 00.27\% | 00.53\% |
| Other Senior Pay | \# | 31 | 23 | 8 | 1 | 0 | 18 | 6 | 1 | 1 | 3 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.01\% | 74.20\% | 25.81\% | 03.23\% | 00.00\% | 58.06\% | 19.35\% | 03.23\% | 03.23\% | 09.68\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 03.23\% | 00.00\% | 00.00\% |
| Total Senior Pay | \# | 407 | 263 | 144 | 10 | 2 | 207 | 107 | 34 | 22 | 9 | 5 | 0 | 2 | 2 | 4 | 1 | 2 |
|  | \% | 100.00\% | 64.62\% | 35.38\% | 02.46\% | 00.49\% | 50.86\% | 26.29\% | 08.35\% | 05.41\% | 02.21\% | 01.23\% | 00.00\% | 00.49\% | 00.49\% | 00.98\% | 00.25\% | 00.49\% |


For purposes of this report, Title 38 nurses are coded to GS equivalent grades. Please see Data Definitions.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.

Table B4: SENIOR PAY \& GENERAL SCHEDULE (GS) GRADES - Distribution by Disability (Across) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GS/GM/GLGRADES |  |  | Disability (05) | Not Identified $(01)$ | $\begin{gathered} \text { Disability } \\ (02-03, \\ 06-99) \end{gathered}$ |  | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| GS-01 | \# | 8 | 3 | 0 | 5 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.00\% | 37.50\% | 00.00\% | 62.50\% | 25.00\% | 00.00\% | 00.00\% | 12.50\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 12.50\% | 00.00\% | 00.00\% | 00.00\% |
| GS-02 | \# | 93 | 50 | 14 | 29 | 10 | 0 | 2 | 1 | 0 | 0 | 0 | 1 | 1 | 3 | 1 | 1 | 0 |
|  | \% | 100.00\% | 53.76\% | 15.05\% | 31.18\% | 10.75\% | 00.00\% | 02.15\% | 01.08\% | 00.00\% | 00.00\% | 00.00\% | 01.08\% | 01.08\% | 03.23\% | 01.08\% | 01.08\% | 00.00\% |
| GS-03 | \# | 941 | 662 | 55 | 224 | 85 | 0 | 5 | 4 | 2 | 0 | 6 | 4 | 5 | 17 | 42 | 0 | 0 |
|  | \% | 100.00\% | 70.35\% | 05.84\% | 23.80\% | 09.03\% | 00.00\% | 00.53\% | 00.43\% | 00.21\% | 00.00\% | 00.64\% | 00.43\% | 00.53\% | 01.81\% | 04.46\% | 00.00\% | 00.00\% |
| GS-04 | \# | 4,279 | 3,010 | 289 | 980 | 271 | 1 | 4 | 41 | 21 | 4 | 8 | 15 | 14 | 15 | 141 | 1 | 6 |
|  | \% | 100.00\% | 70.34\% | 06.75\% | 22.90\% | 06.33\% | 00.02\% | 00.09\% | 00.96\% | 00.49\% | 00.09\% | 00.19\% | 00.35\% | 00.33\% | 00.35\% | 03.30\% | 00.02\% | 00.14\% |
| GS-05 | \# | 29,213 | 23,109 | 1,689 | 4,415 | 971 | 10 | 38 | 80 | 51 | 12 | 52 | 65 | 69 | 18 | 548 | 10 | 18 |
|  | \% | 100.00\% | 79.11\% | 05.78\% | 15.11\% | 03.32\% | 00.03\% | 00.13\% | 00.27\% | 00.17\% | 00.04\% | 00.18\% | 00.22\% | 00.24\% | 00.06\% | 01.88\% | 00.03\% | 00.06\% |
| GS-06 | \# | 54,248 | 43,341 | 2,569 | 8,338 | 1,361 | 2 | 31 | 111 | 68 | 32 | 81 | 132 | 119 | 25 | 725 | 10 | 25 |
|  | \% | 100.00\% | 79.89\% | 04.74\% | 15.37\% | 02.51\% | 00.00\% | 00.06\% | 00.20\% | 00.13\% | 00.06\% | 00.15\% | 00.24\% | 00.22\% | 00.05\% | 01.34\% | 00.02\% | 00.05\% |
| GS-07 | \# | 22,116 | 16,939 | 1,227 | 3,950 | 746 | 0 | 33 | 33 | 27 | 21 | 52 | 73 | 45 | 13 | 416 | 9 | 24 |
|  | \% | 100.00\% | 76.59\% | 05.55\% | 17.86\% | 03.37\% | 00.00\% | 00.15\% | 00.15\% | 00.12\% | 00.09\% | 00.24\% | 00.33\% | 00.20\% | 00.06\% | 01.88\% | 00.04\% | 00.11\% |
| GS-08 | \# | 23,139 | 20,009 | 903 | 2,227 | 311 | 0 | 5 | 25 | 11 | 9 | 21 | 25 | 40 | 0 | 162 | 3 | 10 |
|  | \% | 100.00\% | 86.47\% | 03.90\% | 09.62\% | 01.34\% | 00.00\% | 00.02\% | 00.11\% | 00.05\% | 00.04\% | 00.09\% | 00.11\% | 00.17\% | 00.00\% | 00.70\% | 00.01\% | 00.04\% |
| GS-09 | \# | 22,079 | 16,793 | 1,212 | 4,074 | 838 | 2 | 30 | 34 | 20 | 17 | 44 | 66 | 41 | 11 | 556 | 2 | 15 |
|  | \% | 100.00\% | 76.06\% | 05.49\% | 18.45\% | 03.80\% | 00.01\% | 00.14\% | 00.15\% | 00.09\% | 00.08\% | 00.20\% | 00.30\% | 00.19\% | 00.05\% | 02.52\% | 00.01\% | 00.07\% |
| GS-10 | \# | 5,082 | 3,576 | 350 | 1,156 | 179 | 0 | 7 | 6 | 1 | 5 | 14 | 17 | 15 | 1 | 107 | 0 | 6 |
|  | \% | 100.00\% | 70.37\% | 06.89\% | 22.75\% | 03.52\% | 00.00\% | 00.14\% | 00.12\% | 00.02\% | 00.10\% | 00.28\% | 00.33\% | 00.30\% | 00.02\% | 02.11\% | 00.00\% | 00.12\% |
| GS-11 | \# | 71,614 | 61,281 | 2,536 | 7,797 | 1,150 | 2 | 20 | 59 | 78 | 37 | 92 | 129 | 83 | 10 | 590 | 13 | 37 |
|  | \% | 100.00\% | 85.57\% | 03.54\% | 10.89\% | 01.61\% | 00.00\% | 00.03\% | 00.08\% | 00.11\% | 00.05\% | 00.13\% | 00.18\% | 00.12\% | 00.01\% | 00.82\% | 00.02\% | 00.05\% |
| GS-12 | \# | 33,857 | 28,379 | 1,266 | 4,212 | 666 | 0 | 11 | 41 | 42 | 34 | 53 | 95 | 54 | 6 | 305 | 5 | 20 |
|  | \% | 100.00\% | 83.82\% | 03.74\% | 12.44\% | 01.97\% | 00.00\% | 00.03\% | 00.12\% | 00.12\% | 00.10\% | 00.16\% | 00.28\% | 00.16\% | 00.02\% | 00.90\% | 00.01\% | 00.06\% |
| GS-13 | \# | 44,628 | 39,484 | 1,450 | 3,694 | 440 | 2 | 3 | 21 | 35 | 23 | 35 | 79 | 52 | 0 | 162 | 5 | 23 |
|  | \% | 100.00\% | 88.47\% | 03.25\% | 08.28\% | 00.99\% | 00.00\% | 00.01\% | 00.05\% | 00.08\% | 00.05\% | 00.08\% | 00.18\% | 00.12\% | 00.00\% | 00.36\% | 00.01\% | 00.05\% |

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Table B4: SENIOR PAY \& GENERAL SCHEDULE (GS) GRADES - Distribution by Disability (Across) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GS/GM/GL GRADES |  |  | $\underset{\text { Disability }}{\text { No }}$ (05) | Not Identified (01) | $\begin{gathered} \text { Disability } \\ (02-03, \\ 06-99) \end{gathered}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & \text { (03) } \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| GS-14 | \# | 8,023 | 6,983 | 313 | 727 | 93 | 0 | 3 | 5 | 12 | 9 | 7 | 18 | 5 | 0 | 28 | 3 | 3 |
|  | \% | 100.00\% | 87.04\% | 03.90\% | 09.06\% | 01.16\% | 00.00\% | 00.04\% | 00.06\% | 00.15\% | 00.11\% | 00.09\% | 00.22\% | 00.06\% | 00.00\% | 00.35\% | 00.04\% | 00.04\% |
| GS-15 | \# | 29,986 | 27,625 | 934 | 1,427 | 146 | 0 | 1 | 7 | 9 | 11 | 14 | 46 | 20 | 0 | 33 | 1 | 4 |
|  | \% | 100.00\% | 92.13\% | 03.11\% | 04.76\% | 00.49\% | 00.00\% | 00.00\% | 00.02\% | 00.03\% | 00.04\% | 00.05\% | 00.15\% | 00.07\% | 00.00\% | 00.11\% | 00.00\% | 00.01\% |
| All Other (unspecified GS) | \# | 126 | 115 | 1 | 10 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 91.27\% | 00.79\% | 07.94\% | 00.79\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.79\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Total GS Employees | \# | 349,432 | 291,359 | 14,808 | 43,265 | 7,270 | 19 | 193 | 469 | 377 | 214 | 479 | 766 | 563 | 120 | 3,816 | 63 | 191 |
|  | \% | 100.00\% | 83.38\% | 04.24\% | 12.38\% | 02.08\% | 00.01\% | 00.06\% | 00.13\% | 00.11\% | 00.06\% | 00.14\% | 00.22\% | 00.16\% | 00.03\% | 01.09\% | 00.02\% | 00.05\% |
| SES | \# | 376 | 335 | 12 | 29 | 3 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 89.10\% | 03.19\% | 07.71\% | 00.80\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.27\% | 00.00\% | 00.27\% | 00.00\% | 00.00\% | 00.27\% | 00.00\% | 00.00\% |
| Other Senior Pay | \# | 31 | 26 | 2 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 83.87\% | 06.45\% | 09.68\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Total Senior Pay | \# | 407 | 361 | 14 | 32 | 3 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 88.70\% | 03.44\% | 07.86\% | 00.74\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.25\% | 00.00\% | 00.25\% | 00.00\% | 00.00\% | 00.25\% | 00.00\% | 00.00\% |
| GS-1 to GS-10 | \# | 161,198 | 127,492 | 8,308 | 25,398 | 4,774 | 15 | 155 | 336 | 201 | 100 | 278 | 398 | 349 | 104 | 2,698 | 36 | 104 |
|  | \% | 100.00\% | 79.09\% | 05.15\% | 15.76\% | 02.96\% | 00.01\% | 00.10\% | 00.21\% | 00.12\% | 00.06\% | 00.17\% | 00.25\% | 00.22\% | 00.06\% | 01.67\% | 00.02\% | 00.06\% |
| GS-11 to SES | \# | 188,641 | 164,228 | 6,514 | 17,899 | 2,499 | 4 | 38 | 133 | 176 | 115 | 201 | 369 | 214 | 16 | 1,119 | 27 | 87 |
|  | \% | 100.00\% | 87.06\% | 03.45\% | 09.49\% | 01.32\% | 00.00\% | 00.02\% | 00.07\% | 00.09\% | 00.06\% | 00.11\% | 00.20\% | 00.11\% | 00.01\% | 00.59\% | 00.01\% | 00.05\% |


For purposes of this report, Title 38 nurses are coded to GS equivalent grades. Please see Data Definitions.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.

## Table A4: SENIOR PAY \& GENERAL SCHEDULE (GS) GRADES - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Temporary Workforce - SEP - FY2019

| All VA <br> GS/GM/GL GRADES |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Temporary Workforce | \# | 18,276 | 6,214 | 12,062 | 359 | 582 | 3,869 | 7,657 | 805 | 1,923 | 1,011 | 1,592 | 28 | 42 | 75 | 140 | 67 | 126 |
|  | \% | 99.99\% | 33.99\% | 66.00\% | 01.96\% | 03.18\% | 21.17\% | 41.90\% | 04.40\% | 10.52\% | 05.53\% | 08.71\% | 00.15\% | 00.23\% | 00.41\% | 00.77\% | 00.37\% | 00.69\% |
| GS-01 | \# | 51 | 24 | 27 | 2 | 2 | 17 | 13 | 0 | 2 | 5 | 10 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 47.05\% | 52.94\% | 03.92\% | 03.92\% | 33.33\% | 25.49\% | 00.00\% | 03.92\% | 09.80\% | 19.61\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-02 | \# | 27 | 10 | 17 | 0 | 1 | 8 | 11 | 2 | 3 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 37.04\% | 62.96\% | 00.00\% | 03.70\% | 29.63\% | 40.74\% | 07.41\% | 11.11\% | 00.00\% | 07.41\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-03 | \# | 79 | 33 | 46 | 4 | 1 | 18 | 27 | 10 | 14 | 1 | 4 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 41.77\% | 58.23\% | 05.06\% | 01.27\% | 22.78\% | 34.18\% | 12.66\% | 17.72\% | 01.27\% | 05.06\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-04 | \# | 548 | 155 | 393 | 15 | 22 | 77 | 208 | 33 | 113 | 26 | 40 | 0 | 1 | 1 | 3 | 3 | 6 |
|  | \% | 99.99\% | 28.28\% | 71.71\% | 02.74\% | 04.01\% | 14.05\% | 37.96\% | 06.02\% | 20.62\% | 04.74\% | 07.30\% | 00.00\% | 00.18\% | 00.18\% | 00.55\% | 00.55\% | 01.09\% |
| GS-05 | \# | 1,208 | 398 | 810 | 43 | 55 | 155 | 283 | 147 | 356 | 31 | 88 | 4 | 8 | 9 | 9 | 9 | 11 |
|  | \% | 100.01\% | 32.96\% | 67.05\% | 03.56\% | 04.55\% | 12.83\% | 23.43\% | 12.17\% | 29.47\% | 02.57\% | 07.28\% | 00.33\% | 00.66\% | 00.75\% | 00.75\% | 00.75\% | 00.91\% |
| GS-06 | \# | 745 | 273 | 472 | 31 | 42 | 127 | 247 | 91 | 135 | 9 | 27 | 3 | 4 | 6 | 8 | 6 | 9 |
|  | \% | 100.00\% | 36.65\% | 63.35\% | 04.16\% | 05.64\% | 17.05\% | 33.15\% | 12.21\% | 18.12\% | 01.21\% | 03.62\% | 00.40\% | 00.54\% | 00.81\% | 01.07\% | 00.81\% | 01.21\% |
| GS-07 | \# | 915 | 362 | 553 | 37 | 33 | 209 | 326 | 63 | 123 | 38 | 46 | 2 | 2 | 9 | 18 | 4 | 5 |
|  | \% | 100.01\% | 39.56\% | 60.45\% | 04.04\% | 03.61\% | 22.84\% | 35.63\% | 06.89\% | 13.44\% | 04.15\% | 05.03\% | 00.22\% | 00.22\% | 00.98\% | 01.97\% | 00.44\% | 00.55\% |
| GS-08 | \# | 714 | 176 | 538 | 17 | 24 | 89 | 285 | 26 | 132 | 36 | 78 | 2 | 6 | 2 | 2 | 4 | 11 |
|  | \% | 99.99\% | 24.64\% | 75.35\% | 02.38\% | 03.36\% | 12.46\% | 39.92\% | 03.64\% | 18.49\% | 05.04\% | 10.92\% | 00.28\% | 00.84\% | 00.28\% | 00.28\% | 00.56\% | 01.54\% |
| GS-09 | \# | 1,369 | 459 | 910 | 29 | 38 | 272 | 609 | 98 | 172 | 45 | 71 | 4 | 1 | 10 | 8 | 1 | 11 |
|  | \% | 100.00\% | 33.53\% | 66.47\% | 02.12\% | 02.78\% | 19.87\% | 44.49\% | 07.16\% | 12.56\% | 03.29\% | 05.19\% | 00.29\% | 00.07\% | 00.73\% | 00.58\% | 00.07\% | 00.80\% |
| GS-10 | \# | 36 | 18 | 18 | 1 | 0 | 13 | 14 | 1 | 3 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 02.78\% | 00.00\% | 36.11\% | 38.89\% | 02.78\% | 08.33\% | 08.33\% | 02.78\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

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Table A4: SENIOR PAY \& GENERAL SCHEDULE (GS) GRADES - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Temporary Workforce - SEP - FY2019

| All VA <br> GS/GM/GL GRADES |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| GS-11 | \# | 2,009 | 520 | 1,489 | 36 | 71 | 316 | 897 | 92 | 264 | 69 | 217 | 0 | 5 | 3 | 16 | 4 | 19 |
|  | \% | 100.00\% | 25.88\% | 74.12\% | 01.79\% | 03.53\% | 15.73\% | 44.65\% | 04.58\% | 13.14\% | 03.43\% | 10.80\% | 00.00\% | 00.25\% | 00.15\% | 00.80\% | 00.20\% | 00.95\% |
| GS-12 | \# | 1,528 | 459 | 1,069 | 22 | 44 | 326 | 757 | 42 | 91 | 60 | 156 | 2 | 4 | 5 | 13 | 2 | 4 |
|  | \% | 100.01\% | 30.05\% | 69.96\% | 01.44\% | 02.88\% | 21.34\% | 49.54\% | 02.75\% | 05.96\% | 03.93\% | 10.21\% | 00.13\% | 00.26\% | 00.33\% | 00.85\% | 00.13\% | 00.26\% |
| GS-13 | \# | 1,401 | 548 | 853 | 19 | 24 | 400 | 646 | 24 | 62 | 90 | 109 | 1 | 1 | 9 | 6 | 5 | 5 |
|  | \% | 100.00\% | 39.11\% | 60.89\% | 01.36\% | 01.71\% | 28.55\% | 46.11\% | 01.71\% | 04.43\% | 06.42\% | 07.78\% | 00.07\% | 00.07\% | 00.64\% | 00.43\% | 00.36\% | 00.36\% |
| GS-14 | \# | 293 | 166 | 127 | 3 | 3 | 113 | 103 | 7 | 4 | 42 | 15 | 0 | 0 | 1 | 2 | 0 | 0 |
|  | \% | 99.99\% | 56.65\% | 43.34\% | 01.02\% | 01.02\% | 38.57\% | 35.15\% | 02.39\% | 01.37\% | 14.33\% | 05.12\% | 00.00\% | 00.00\% | 00.34\% | 00.68\% | 00.00\% | 00.00\% |
| GS-15 | \# | 1,617 | 987 | 630 | 32 | 15 | 575 | 342 | 31 | 33 | 334 | 227 | 3 | 3 | 8 | 9 | 4 | 1 |
|  | \% | 100.02\% | 61.05\% | 38.97\% | 01.98\% | 00.93\% | 35.56\% | 21.15\% | 01.92\% | 02.04\% | 20.66\% | 14.04\% | 00.19\% | 00.19\% | 00.49\% | 00.56\% | 00.25\% | 00.06\% |
| All Other (unspecified GS) | \# | 5,654 | 1,577 | 4,077 | 68 | 207 | 1,113 | 2,861 | 135 | 414 | 218 | 498 | 7 | 7 | 11 | 46 | 25 | 44 |
|  | \% | 99.99\% | 27.89\% | 72.10\% | 01.20\% | 03.66\% | 19.69\% | 50.60\% | 02.39\% | 07.32\% | 03.86\% | 08.81\% | 00.12\% | 00.12\% | 00.19\% | 00.81\% | 00.44\% | 00.78\% |
| Total GS Employees | \# | 18,194 | 6,165 | 12,029 | 359 | 582 | 3,828 | 7,629 | 802 | 1,921 | 1,007 | 1,589 | 28 | 42 | 74 | 140 | 67 | 126 |
|  | \% | 99.99\% | 33.88\% | 66.11\% | 01.97\% | 03.20\% | 21.04\% | 41.93\% | 04.41\% | 10.56\% | 05.53\% | 08.73\% | 00.15\% | 00.23\% | 00.41\% | 00.77\% | 00.37\% | 00.69\% |
| SES | \# | 8 | 4 | 4 | 0 | 0 | 1 | 4 | 2 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 12.50\% | 50.00\% | 25.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 12.50\% | 00.00\% | 00.00\% | 00.00\% |
| Other <br> Senior Pay | \# | 74 | 45 | 29 | 0 | 0 | 40 | 24 | 1 | 2 | 4 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 60.81\% | 39.18\% | 00.00\% | 00.00\% | 54.05\% | 32.43\% | 01.35\% | 02.70\% | 05.41\% | 04.05\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Total Senior Pay | \# | 82 | 49 | 33 | 0 | 0 | 41 | 28 | 3 | 2 | 4 | 3 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.01\% | 59.76\% | 40.25\% | 00.00\% | 00.00\% | 50.00\% | 34.15\% | 03.66\% | 02.44\% | 04.88\% | 03.66\% | 00.00\% | 00.00\% | 01.22\% | 00.00\% | 00.00\% | 00.00\% |


For purposes of this report, Title 38 nurses are coded to GS equivalent grades. Please see Data Definitions.
Percentages are based on row totals.
Row category totals may not match from Table $A$ and Table $B$ due to missing gender data.

Table B4: SENIOR PAY \& GENERAL SCHEDULE (GS) GRADES - Distribution by Disability (Across) - Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GS/GM/GL GRADES |  |  | No Disability $(05)$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & \text { (03) } \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| GS-01 | \# | 51 | 40 | 9 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 78.43\% | 17.65\% | 03.92\% | 01.96\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.96\% | 00.00\% | 00.00\% |
| GS-02 | \# | 27 | 22 | 0 | 5 | 4 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 2 | 0 | 0 |
|  | \% | 100.00\% | 81.48\% | 00.00\% | 18.52\% | 14.81\% | 03.70\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 03.70\% | 07.41\% | 00.00\% | 00.00\% |
| GS-03 | \# | 79 | 60 | 3 | 16 | 4 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 75.95\% | 03.80\% | 20.25\% | 05.06\% | 00.00\% | 00.00\% | 01.27\% | 00.00\% | 00.00\% | 01.27\% | 00.00\% | 00.00\% | 00.00\% | 02.53\% | 00.00\% | 00.00\% |
| GS-04 | \# | 548 | 441 | 36 | 71 | 19 | 1 | 2 | 0 | 0 | 1 | 2 | 1 | 0 | 0 | 12 | 0 | 0 |
|  | \% | 100.00\% | 80.47\% | 06.57\% | 12.96\% | 03.47\% | 00.18\% | 00.36\% | 00.00\% | 00.00\% | 00.18\% | 00.36\% | 00.18\% | 00.00\% | 00.00\% | 02.19\% | 00.00\% | 00.00\% |
| GS-05 | \# | 1,208 | 917 | 88 | 203 | 63 | 2 | 7 | 3 | 2 | 1 | 5 | 4 | 4 | 1 | 34 | 0 | 0 |
|  | \% | 100.00\% | 75.91\% | 07.28\% | 16.80\% | 05.22\% | 00.17\% | 00.58\% | 00.25\% | 00.17\% | 00.08\% | 00.41\% | 00.33\% | 00.33\% | 00.08\% | 02.81\% | 00.00\% | 00.00\% |
| GS-06 | \# | 745 | 504 | 65 | 176 | 49 | 0 | 4 | 4 | 0 | 0 | 3 | 2 | 2 | 1 | 32 | 0 | 1 |
|  | \% | 100.00\% | 67.65\% | 08.72\% | 23.62\% | 06.58\% | 00.00\% | 00.54\% | 00.54\% | 00.00\% | 00.00\% | 00.40\% | 00.27\% | 00.27\% | 00.13\% | 04.30\% | 00.00\% | 00.13\% |
| GS-07 | \# | 916 | 664 | 72 | 180 | 42 | 1 | 3 | 1 | 2 | 2 | 5 | 2 | 2 | 0 | 23 | 1 | 0 |
|  | \% | 100.00\% | 72.49\% | 07.86\% | 19.65\% | 04.59\% | 00.11\% | 00.33\% | 00.11\% | 00.22\% | 00.22\% | 00.55\% | 00.22\% | 00.22\% | 00.00\% | 02.51\% | 00.11\% | 00.00\% |
| GS-08 | \# | 715 | 636 | 31 | 48 | 9 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 2 | 0 | 4 | 0 | 0 |
|  | \% | 100.00\% | 88.95\% | 04.34\% | 06.71\% | 01.26\% | 00.00\% | 00.14\% | 00.00\% | 00.14\% | 00.00\% | 00.14\% | 00.00\% | 00.28\% | 00.00\% | 00.56\% | 00.00\% | 00.00\% |
| GS-09 | \# | 1,369 | 1,022 | 113 | 234 | 53 | 0 | 0 | 1 | 3 | 1 | 6 | 3 | 1 | 3 | 34 | 0 | 1 |
|  | \% | 100.00\% | 74.65\% | 08.25\% | 17.09\% | 03.87\% | 00.00\% | 00.00\% | 00.07\% | 00.22\% | 00.07\% | 00.44\% | 00.22\% | 00.07\% | 00.22\% | 02.48\% | 00.00\% | 00.07\% |
| GS-10 | \# | 36 | 19 | 4 | 13 | 3 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 52.78\% | 11.11\% | 36.11\% | 08.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.78\% | 00.00\% | 02.78\% | 00.00\% | 02.78\% | 00.00\% | 00.00\% |
| GS-11 | \# | 2,009 | 1,691 | 108 | 210 | 51 | 0 | 3 | 5 | 1 | 3 | 4 | 3 | 5 | 1 | 26 | 0 | 0 |
|  | \% | 100.00\% | 84.17\% | 05.38\% | 10.45\% | 02.54\% | 00.00\% | 00.15\% | 00.25\% | 00.05\% | 00.15\% | 00.20\% | 00.15\% | 00.25\% | 00.05\% | 01.29\% | 00.00\% | 00.00\% |
| GS-12 | \# | 1,529 | 1,334 | 71 | 124 | 19 | 1 | 0 | 3 | 0 | 0 | 1 | 1 | 0 | 2 | 11 | 0 | 0 |
|  | \% | 100.00\% | 87.25\% | 04.64\% | 08.11\% | 01.24\% | 00.07\% | 00.00\% | 00.20\% | 00.00\% | 00.00\% | 00.07\% | 00.07\% | 00.00\% | 00.13\% | 00.72\% | 00.00\% | 00.00\% |
| GS-13 | \# | 1,401 | 1,258 | 61 | 82 | 14 | 0 | 1 | 1 | 3 | 1 | 0 | 2 | 1 | 0 | 4 | 0 | 1 |
|  | \% | 100.00\% | 89.79\% | 04.35\% | 05.85\% | 01.00\% | 00.00\% | 00.07\% | 00.07\% | 00.21\% | 00.07\% | 00.00\% | 00.14\% | 00.07\% | 00.00\% | 00.29\% | 00.00\% | 00.07\% |

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Table B4: SENIOR PAY \& GENERAL SCHEDULE (GS) GRADES - Distribution by Disability (Across) - Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GS/GM/GL GRADES |  |  | $\stackrel{\text { No }}{\text { Disability }}$ (05) | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & \text { (03) } \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| GS-14 | \# | 293 | 257 | 14 | 22 | 8 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 1 | 0 | 4 | 0 | 0 |
|  | \% | 100.00\% | 87.71\% | 04.78\% | 07.51\% | 02.73\% | 00.00\% | 00.34\% | 00.00\% | 00.34\% | 00.00\% | 00.00\% | 00.34\% | 00.34\% | 00.00\% | 01.37\% | 00.00\% | 00.00\% |
| GS-15 | \# | 1,618 | 1,520 | 44 | 54 | 6 | 0 | 0 | 2 | 0 | 0 | 0 | 2 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 93.94\% | 02.72\% | 03.34\% | 00.37\% | 00.00\% | 00.00\% | 00.12\% | 00.00\% | 00.00\% | 00.00\% | 00.12\% | 00.06\% | 00.00\% | 00.06\% | 00.00\% | 00.00\% |
| All Other (unspecified GS) | \# | 5,657 | 5,017 | 388 | 252 | 36 | 1 | 2 | 6 | 2 | 2 | 4 | 1 | 5 | 0 | 13 | 0 | 0 |
|  | \% | 100.00\% | 88.69\% | 06.86\% | 04.45\% | 00.64\% | 00.02\% | 00.04\% | 00.11\% | 00.04\% | 00.04\% | 00.07\% | 00.02\% | 00.09\% | 00.00\% | 00.23\% | 00.00\% | 00.00\% |
| Total GS Employees | \# | 18,201 | 15,402 | 1,107 | 1,692 | 381 | 7 | 24 | 27 | 15 | 11 | 33 | 22 | 25 | 9 | 204 | 1 | 3 |
|  | \% | 100.00\% | 84.62\% | 06.08\% | 09.30\% | 02.09\% | 00.04\% | 00.13\% | 00.15\% | 00.08\% | 00.06\% | 00.18\% | 00.12\% | 00.14\% | 00.05\% | 01.12\% | 00.01\% | 00.02\% |
| SES | \# | 8 | 5 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 62.50\% | 37.50\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Other Senior Pay | \# | 74 | 70 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 94.59\% | 02.70\% | 02.70\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Total Senior Pay | \# | 82 | 75 | 5 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 91.46\% | 06.10\% | 02.44\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-1 to GS-10 | \# | 5,694 | 4,325 | 421 | 948 | 247 | 5 | 17 | 10 | 8 | 5 | 24 | 12 | 12 | 6 | 145 | 1 | 2 |
|  | \% | 100.00\% | 75.96\% | 07.39\% | 16.65\% | 04.34\% | 00.09\% | 00.30\% | 00.18\% | 00.14\% | 00.09\% | 00.42\% | 00.21\% | 00.21\% | 00.11\% | 02.55\% | 00.02\% | 00.04\% |
| GS-11 to SES | \# | 12,589 | 11,152 | 691 | 746 | 134 | 2 | 7 | 17 | 7 | 6 | 9 | 10 | 13 | 3 | 59 | 0 | 1 |
|  | \% | 100.00\% | 88.59\% | 05.49\% | 05.93\% | 01.06\% | 00.02\% | 00.06\% | 00.14\% | 00.06\% | 00.05\% | 00.07\% | 00.08\% | 00.10\% | 00.02\% | 00.47\% | 00.00\% | 00.01\% |


For purposes of this report, Title 38 nurses are coded to GS equivalent grades. Please see Data Definitions.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.

Table A5: SALARY - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> SALARY RANGE |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Permanent Workforce | \# | 382,070 | 150,499 | 231,571 | 12,150 | 14,681 | 88,248 | 129,248 | 34,942 | 62,361 | 11,378 | 19,178 | 658 | 967 | 2,221 | 3,591 | 902 | 1,545 |
|  | \% | 100.00\% | 39.40\% | 60.60\% | 03.18\% | 03.84\% | 23.10\% | 33.83\% | 09.15\% | 16.32\% | 02.98\% | 05.02\% | 00.17\% | 00.25\% | 00.58\% | 00.94\% | 00.24\% | 00.40\% |
| Up to \$20,000 | \# | 168 | 63 | 105 | 26 | 15 | 14 | 32 | 18 | 52 | 4 | 2 | 0 | 0 | 1 | 2 | 0 | 2 |
|  | \% | 100.00\% | 37.50\% | 62.50\% | 15.48\% | 08.93\% | 08.33\% | 19.05\% | 10.71\% | 30.95\% | 02.38\% | 01.19\% | 00.00\% | 00.00\% | 00.60\% | 01.19\% | 00.00\% | 01.19\% |
| $\begin{aligned} & \$ 20,001- \\ & \$ 30,000 \end{aligned}$ | \# | 6,483 | 4,124 | 2,359 | 454 | 288 | 1,529 | 877 | 1,978 | 1,061 | 32 | 53 | 7 | 11 | 67 | 44 | 57 | 25 |
|  | \% | 100.00\% | 63.60\% | 36.40\% | 07.00\% | 04.44\% | 23.58\% | 13.53\% | 30.51\% | 16.37\% | 00.49\% | 00.82\% | 00.11\% | 00.17\% | 01.03\% | 00.68\% | 00.88\% | 00.39\% |
| $\begin{aligned} & \$ 30,001- \\ & \$ 40,000 \end{aligned}$ | \# | 38,421 | 16,685 | 21,736 | 1,475 | 1,713 | 7,392 | 9,545 | 6,850 | 8,940 | 452 | 744 | 84 | 128 | 265 | 350 | 167 | 316 |
|  | \% | 100.00\% | 43.43\% | 56.57\% | 03.84\% | 04.46\% | 19.24\% | 24.84\% | 17.83\% | 23.27\% | 01.18\% | 01.94\% | 00.22\% | 00.33\% | 00.69\% | 00.91\% | 00.43\% | 00.82\% |
| $\begin{aligned} & \$ 40,001- \\ & \$ 50,000 \end{aligned}$ | \# | 64,025 | 23,500 | 40,525 | 2,333 | 2,822 | 11,121 | 19,170 | 8,474 | 15,812 | 895 | 1,467 | 135 | 230 | 358 | 680 | 184 | 344 |
|  | \% | 100.01\% | 36.71\% | 63.30\% | 03.64\% | 04.41\% | 17.37\% | 29.94\% | 13.24\% | 24.70\% | 01.40\% | 02.29\% | 00.21\% | 00.36\% | 00.56\% | 01.06\% | 00.29\% | 00.54\% |
| $\begin{aligned} & \$ 50,001- \\ & \$ 60,000 \end{aligned}$ | \# | 44,718 | 19,080 | 25,638 | 1,804 | 1,930 | 10,442 | 13,040 | 5,324 | 8,572 | 964 | 1,319 | 102 | 117 | 326 | 470 | 118 | 190 |
|  | \% | 100.00\% | 42.67\% | 57.33\% | 04.03\% | 04.32\% | 23.35\% | 29.16\% | 11.91\% | 19.17\% | 02.16\% | 02.95\% | 00.23\% | 00.26\% | 00.73\% | 01.05\% | 00.26\% | 00.42\% |
| $\begin{aligned} & \$ 60,001- \\ & \$ 70,000 \end{aligned}$ | \# | 37,802 | 16,066 | 21,736 | 1,443 | 1,533 | 9,813 | 12,878 | 3,581 | 5,650 | 811 | 1,033 | 72 | 98 | 266 | 393 | 80 | 151 |
|  | \% | 100.01\% | 42.50\% | 57.51\% | 03.82\% | 04.06\% | 25.96\% | 34.07\% | 09.47\% | 14.95\% | 02.15\% | 02.73\% | 00.19\% | 00.26\% | 00.70\% | 01.04\% | 00.21\% | 00.40\% |
| $\begin{aligned} & \$ 70,001- \\ & \$ 80,000 \end{aligned}$ | \# | 36,873 | 12,996 | 23,877 | 1,040 | 1,444 | 8,501 | 15,289 | 2,414 | 5,281 | 726 | 1,322 | 62 | 78 | 183 | 333 | 70 | 130 |
|  | \% | 100.00\% | 35.25\% | 64.75\% | 02.82\% | 03.92\% | 23.05\% | 41.46\% | 06.55\% | 14.32\% | 01.97\% | 03.59\% | 00.17\% | 00.21\% | 00.50\% | 00.90\% | 00.19\% | 00.35\% |
| $\begin{aligned} & \$ 80,001- \\ & \$ 90,000 \end{aligned}$ | \# | 35,670 | 11,403 | 24,267 | 847 | 1,383 | 7,584 | 15,276 | 1,923 | 5,319 | 810 | 1,765 | 52 | 63 | 144 | 356 | 43 | 105 |
|  | \% | 100.00\% | 31.96\% | 68.04\% | 02.37\% | 03.88\% | 21.26\% | 42.83\% | 05.39\% | 14.91\% | 02.27\% | 04.95\% | 00.15\% | 00.18\% | 00.40\% | 01.00\% | 00.12\% | 00.29\% |
| $\begin{aligned} & \$ 90,001- \\ & \$ 100,000 \end{aligned}$ | \# | 25,810 | 8,088 | 17,722 | 604 | 997 | 5,313 | 10,748 | 1,205 | 3,641 | 760 | 1,916 | 35 | 64 | 125 | 267 | 46 | 89 |
|  | \% | 99.99\% | 31.34\% | 68.65\% | 02.34\% | 03.86\% | 20.59\% | 41.64\% | 04.67\% | 14.11\% | 02.94\% | 07.42\% | 00.14\% | 00.25\% | 00.48\% | 01.03\% | 00.18\% | 00.34\% |
| $\begin{aligned} & \$ 100,001- \\ & \$ 110,000 \end{aligned}$ | \# | 20,126 | 6,418 | 13,708 | 448 | 654 | 4,374 | 8,272 | 807 | 2,684 | 669 | 1,823 | 24 | 48 | 74 | 186 | 22 | 41 |
|  | \% | 100.00\% | 31.89\% | 68.11\% | 02.23\% | 03.25\% | 21.73\% | 41.10\% | 04.01\% | 13.34\% | 03.32\% | 09.06\% | 00.12\% | 00.24\% | 00.37\% | 00.92\% | 00.11\% | 00.20\% |

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Table A5: SALARY - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> SALARY RANGE |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| $\begin{aligned} & \$ 110,001- \\ & \$ 120,000 \end{aligned}$ | \# | 14,797 | 5,033 | 9,764 | 302 | 457 | 3,517 | 6,052 | 607 | 1,749 | 498 | 1,314 | 17 | 26 | 68 | 128 | 24 | 38 |
|  | \% | 100.01\% | 34.01\% | 66.00\% | 02.04\% | 03.09\% | 23.77\% | 40.90\% | 04.10\% | 11.82\% | 03.37\% | 08.88\% | 00.11\% | 00.18\% | 00.46\% | 00.87\% | 00.16\% | 00.26\% |
| $\begin{aligned} & \$ 120,001- \\ & \$ 130,000 \end{aligned}$ | \# | 11,116 | 3,705 | 7,411 | 186 | 347 | 2,608 | 4,589 | 424 | 1,222 | 410 | 1,117 | 11 | 26 | 50 | 84 | 16 | 26 |
|  | \% | 99.98\% | 33.32\% | 66.66\% | 01.67\% | 03.12\% | 23.46\% | 41.28\% | 03.81\% | 10.99\% | 03.69\% | 10.05\% | 00.10\% | 00.23\% | 00.45\% | 00.76\% | 00.14\% | 00.23\% |
| $\begin{aligned} & \$ 130,001- \\ & \$ 140,000 \end{aligned}$ | \# | 8,053 | 2,674 | 5,379 | 116 | 202 | 1,957 | 3,467 | 224 | 764 | 329 | 848 | 7 | 23 | 29 | 57 | 12 | 18 |
|  | \% | 100.01\% | 33.21\% | 66.80\% | 01.44\% | 02.51\% | 24.30\% | 43.05\% | 02.78\% | 09.49\% | 04.09\% | 10.53\% | 00.09\% | 00.29\% | 00.36\% | 00.71\% | 00.15\% | 00.22\% |
| $\begin{aligned} & \$ 140,001- \\ & \$ 150,000 \end{aligned}$ | \# | 4,478 | 1,520 | 2,958 | 78 | 99 | 1,076 | 1,863 | 178 | 407 | 170 | 539 | 4 | 6 | 10 | 36 | 4 | 8 |
|  | \% | 99.99\% | 33.94\% | 66.05\% | 01.74\% | 02.21\% | 24.03\% | 41.60\% | 03.97\% | 09.09\% | 03.80\% | 12.04\% | 00.09\% | 00.13\% | 00.22\% | 00.80\% | 00.09\% | 00.18\% |
| $\begin{aligned} & \$ 150,001- \\ & \$ 160,000 \end{aligned}$ | \# | 2,538 | 965 | 1,573 | 40 | 59 | 688 | 891 | 82 | 187 | 137 | 404 | 2 | 10 | 11 | 18 | 5 | 4 |
|  | \% | 100.01\% | 38.03\% | 61.98\% | 01.58\% | 02.32\% | 27.11\% | 35.11\% | 03.23\% | 07.37\% | 05.40\% | 15.92\% | 00.08\% | 00.39\% | 00.43\% | 00.71\% | 00.20\% | 00.16\% |
| $\begin{aligned} & \$ 160,001- \\ & \$ 170,000 \end{aligned}$ | \# | 2,327 | 930 | 1,397 | 38 | 61 | 693 | 853 | 80 | 166 | 102 | 292 | 2 | 6 | 12 | 13 | 3 | 6 |
|  | \% | 100.01\% | 39.97\% | 60.04\% | 01.63\% | 02.62\% | 29.78\% | 36.66\% | 03.44\% | 07.13\% | 04.38\% | 12.55\% | 00.09\% | 00.26\% | 00.52\% | 00.56\% | 00.13\% | 00.26\% |
| $\begin{aligned} & \$ 170,001- \\ & \$ 180,000 \end{aligned}$ | \# | 862 | 460 | 402 | 16 | 27 | 369 | 256 | 33 | 40 | 33 | 66 | 5 | 1 | 3 | 8 | 1 | 4 |
|  | \% | 100.02\% | 53.38\% | 46.64\% | 01.86\% | 03.13\% | 42.81\% | 29.70\% | 03.83\% | 04.64\% | 03.83\% | 07.66\% | 00.58\% | 00.12\% | 00.35\% | 00.93\% | 00.12\% | 00.46\% |
| $\$ 180,001$ <br> and Greater | \# | 27,803 | 16,789 | 11,014 | 900 | 650 | 11,257 | 6,150 | 740 | 814 | 3,576 | 3,154 | 37 | 32 | 229 | 166 | 50 | 48 |
|  | \% | 100.00\% | 60.38\% | 39.62\% | 03.24\% | 02.34\% | 40.49\% | 22.12\% | 02.66\% | 02.93\% | 12.86\% | 11.34\% | 00.13\% | 00.12\% | 00.82\% | 00.60\% | 00.18\% | 00.17\% |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and Manila residents.
Total salaries are calculated as salary + special pay.
For wage grade employees salaries are calculated as their hourly salary * 2080.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.

Table B5: SALARY - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALARY RANGE |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified $(01)$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement $(93)$ |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| Up to \$20,000 | \# | 168 | 143 | 7 | 18 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 85.12\% | 04.17\% | 10.71\% | 01.79\% | 00.60\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.60\% | 00.00\% | 00.00\% | 00.60\% | 00.00\% | 00.00\% |
| \$20,001-\$30,000 | \# | 6,488 | 4,308 | 499 | 1,681 | 520 | 6 | 31 | 65 | 22 | 7 | 14 | 14 | 16 | 34 | 308 | 0 | 3 |
|  | \% | 100.00\% | 66.40\% | 07.69\% | 25.91\% | 08.01\% | 00.09\% | 00.48\% | 01.00\% | 00.34\% | 00.11\% | 00.22\% | 00.22\% | 00.25\% | 00.52\% | 04.75\% | 00.00\% | 00.05\% |
| \$30,001-\$40,000 | \# | 38,445 | 27,543 | 2,836 | 8,066 | 2,108 | 17 | 80 | 191 | 71 | 30 | 70 | 98 | 111 | 88 | 1,317 | 8 | 27 |
|  | \% | 100.00\% | 71.64\% | 07.38\% | 20.98\% | 05.48\% | 00.04\% | 00.21\% | 00.50\% | 00.18\% | 00.08\% | 00.18\% | 00.25\% | 00.29\% | 00.23\% | 03.43\% | 00.02\% | 00.07\% |
| \$40,001-\$50,000 | \# | 64,042 | 49,195 | 3,284 | 11,563 | 2,267 | 1 | 55 | 166 | 98 | 39 | 123 | 201 | 157 | 87 | 1,279 | 21 | 40 |
|  | \% | 100.00\% | 76.82\% | 05.13\% | 18.06\% | 03.54\% | 00.00\% | 00.09\% | 00.26\% | 00.15\% | 00.06\% | 00.19\% | 00.31\% | 00.25\% | 00.14\% | 02.00\% | 00.03\% | 00.06\% |
| \$50,001-\$60,000 | \# | 44,729 | 34,882 | 2,278 | 7,569 | 1,422 | 1 | 51 | 100 | 55 | 30 | 88 | 122 | 86 | 20 | 821 | 12 | 36 |
|  | \% | 100.00\% | 77.99\% | 05.09\% | 16.92\% | 03.18\% | 00.00\% | 00.11\% | 00.22\% | 00.12\% | 00.07\% | 00.20\% | 00.27\% | 00.19\% | 00.04\% | 01.84\% | 00.03\% | 00.08\% |
| \$60,001-\$70,000 | \# | 37,819 | 30,406 | 1,723 | 5,690 | 964 | 3 | 22 | 42 | 33 | 26 | 57 | 99 | 67 | 17 | 566 | 10 | 22 |
|  | \% | 100.00\% | 80.40\% | 04.56\% | 15.05\% | 02.55\% | 00.01\% | 00.06\% | 00.11\% | 00.09\% | 00.07\% | 00.15\% | 00.26\% | 00.18\% | 00.04\% | 01.50\% | 00.03\% | 00.06\% |
| \$70,001-\$80,000 | \# | 36,887 | 30,869 | 1,461 | 4,557 | 687 | 0 | 6 | 34 | 35 | 22 | 42 | 84 | 58 | 5 | 371 | 5 | 25 |
|  | \% | 100.00\% | 83.69\% | 03.96\% | 12.35\% | 01.86\% | 00.00\% | 00.02\% | 00.09\% | 00.09\% | 00.06\% | 00.11\% | 00.23\% | 00.16\% | 00.01\% | 01.01\% | 00.01\% | 00.07\% |
| \$80,001-\$90,000 | \# | 35,679 | 30,552 | 1,252 | 3,875 | 553 | 1 | 7 | 27 | 40 | 25 | 56 | 74 | 45 | 7 | 247 | 5 | 19 |
|  | \% | 100.00\% | 85.63\% | 03.51\% | 10.86\% | 01.55\% | 00.00\% | 00.02\% | 00.08\% | 00.11\% | 00.07\% | 00.16\% | 00.21\% | 00.13\% | 00.02\% | 00.69\% | 00.01\% | 00.05\% |
| \$90,001-\$100,000 | \# | 25,815 | 22,567 | 810 | 2,438 | 324 | 0 | 6 | 25 | 24 | 17 | 25 | 47 | 27 | 1 | 135 | 2 | 15 |
|  | \% | 100.00\% | 87.42\% | 03.14\% | 09.44\% | 01.26\% | 00.00\% | 00.02\% | 00.10\% | 00.09\% | 00.07\% | 00.10\% | 00.18\% | 00.10\% | 00.00\% | 00.52\% | 00.01\% | 00.06\% |
| \$100,001-\$110,000 | \# | 20,130 | 17,685 | 656 | 1,789 | 237 | 0 | 2 | 11 | 26 | 13 | 16 | 38 | 29 | 0 | 85 | 2 | 15 |
|  | \% | 100.00\% | 87.85\% | 03.26\% | 08.89\% | 01.18\% | 00.00\% | 00.01\% | 00.05\% | 00.13\% | 00.06\% | 00.08\% | 00.19\% | 00.14\% | 00.00\% | 00.42\% | 00.01\% | 00.07\% |
| \$110,001-\$120,000 | \# | 14,800 | 13,119 | 475 | 1,206 | 154 | 0 | 1 | 14 | 15 | 10 | 13 | 28 | 18 | 0 | 49 | 3 | 3 |
|  | \% | 100.00\% | 88.64\% | 03.21\% | 08.15\% | 01.04\% | 00.00\% | 00.01\% | 00.09\% | 00.10\% | 00.07\% | 00.09\% | 00.19\% | 00.12\% | 00.00\% | 00.33\% | 00.02\% | 00.02\% |
| \$120,001-\$130,000 | \# | 11,117 | 10,056 | 322 | 739 | 78 | 0 | 2 | 2 | 6 | 8 | 2 | 14 | 8 | 0 | 30 | 1 | 5 |
|  | \% | 100.00\% | 90.46\% | 02.90\% | 06.65\% | 00.70\% | 00.00\% | 00.02\% | 00.02\% | 00.05\% | 00.07\% | 00.02\% | 00.13\% | 00.07\% | 00.00\% | 00.27\% | 00.01\% | 00.04\% |
| \$130,001-\$140,000 | \# | 8,053 | 7,339 | 213 | 501 | 61 | 0 | 1 | 4 | 4 | 3 | 8 | 13 | 9 | 0 | 13 | 1 | 5 |
|  | \% | 100.00\% | 91.13\% | 02.64\% | 06.22\% | 00.76\% | 00.00\% | 00.01\% | 00.05\% | 00.05\% | 00.04\% | 00.10\% | 00.16\% | 00.11\% | 00.00\% | 00.16\% | 00.01\% | 00.06\% |

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Table B5: SALARY - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALARY RANGE |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability Disabilit | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement $(93)$ |
| \$140,001-\$150,000 | \# | 4,478 | 4,073 | 118 | 287 | 36 | 0 | 0 | 4 | 3 | 2 | 2 | 8 | 3 | 0 | 14 | 0 | 0 |
|  | \% | 100.00\% | 90.96\% | 02.64\% | 06.41\% | 00.80\% | 00.00\% | 00.00\% | 00.09\% | 00.07\% | 00.04\% | 00.04\% | 00.18\% | 00.07\% | 00.00\% | 00.31\% | 00.00\% | 00.00\% |
| \$150,001-\$160,000 | \# | 2,538 | 2,325 | 73 | 140 | 20 | 0 | 1 | 1 | 3 | 1 | 2 | 5 | 3 | 0 | 3 | 1 | 0 |
|  | \% | 100.00\% | 91.61\% | 02.88\% | 05.52\% | 00.79\% | 00.00\% | 00.04\% | 00.04\% | 00.12\% | 00.04\% | 00.08\% | 00.20\% | 00.12\% | 00.00\% | 00.12\% | 00.04\% | 00.00\% |
| \$160,001-\$170,000 | \# | 2,327 | 2,129 | 56 | 142 | 18 | 0 | 0 | 1 | 2 | 1 | 0 | 5 | 4 | 0 | 3 | 0 | 2 |
|  | \% | 100.00\% | 91.49\% | 02.41\% | 06.10\% | 00.77\% | 00.00\% | 00.00\% | 00.04\% | 00.09\% | 00.04\% | 00.00\% | 00.21\% | 00.17\% | 00.00\% | 00.13\% | 00.00\% | 00.09\% |
| \$170,001-\$180,000 | \# | 863 | 788 | 26 | 49 | 6 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 1 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 91.31\% | 03.01\% | 05.68\% | 00.70\% | 00.12\% | 00.00\% | 00.12\% | 00.00\% | 00.00\% | 00.00\% | 00.12\% | 00.12\% | 00.00\% | 00.23\% | 00.00\% | 00.00\% |
| \$180,001 and Greater | \# | 27,805 | 25,687 | 848 | 1,270 | 126 | 0 | 0 | 5 | 6 | 11 | 14 | 41 | 14 | 0 | 30 | 1 | 4 |
|  | \% | 100.00\% | 92.38\% | 03.05\% | 04.57\% | 00.45\% | 00.00\% | 00.00\% | 00.02\% | 00.02\% | 00.04\% | 00.05\% | 00.15\% | 00.05\% | 00.00\% | 00.11\% | 00.00\% | 00.01\% |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and Manila residents.
Total salaries are calculated as salary + special pay.
For wage grade employees salaries are calculated as their hourly salary *2080.
Percentages are based on row totals.
Row category totals may not match from Table $A$ and Table $B$ due to missing gender data.

Table A5: SALARY - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Temporary Workforce - SEP - FY2019

| All VA <br> SALARY RANGE |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Temporary Workforce | \# | 19,785 | 7,250 | 12,535 | 455 | 636 | 4,283 | 7,787 | 1,270 | 2,172 | 1,035 | 1,609 | 31 | 44 | 92 | 150 | 84 | 137 |
|  | \% | 99.99\% | 36.64\% | 63.35\% | 02.30\% | 03.21\% | 21.65\% | 39.36\% | 06.42\% | 10.98\% | 05.23\% | 08.13\% | 00.16\% | 00.22\% | 00.46\% | 00.76\% | 00.42\% | 00.69\% |
| Up to \$20,000 | \# | 320 | 79 | 241 | 5 | 19 | 56 | 148 | 13 | 54 | 4 | 9 | 0 | 2 | 1 | 4 | 0 | 5 |
|  | \% | 100.00\% | 24.68\% | 75.32\% | 01.56\% | 05.94\% | 17.50\% | 46.25\% | 04.06\% | 16.88\% | 01.25\% | 02.81\% | 00.00\% | 00.63\% | 00.31\% | 01.25\% | 00.00\% | 01.56\% |
| $\begin{aligned} & \$ 20,001- \\ & \$ 30,000 \end{aligned}$ | \# | 2,612 | 865 | 1,747 | 58 | 135 | 475 | 1,131 | 259 | 345 | 32 | 89 | 4 | 1 | 16 | 27 | 21 | 19 |
|  | \% | 100.01\% | 33.12\% | 66.89\% | 02.22\% | 05.17\% | 18.19\% | 43.30\% | 09.92\% | 13.21\% | 01.23\% | 03.41\% | 00.15\% | 00.04\% | 00.61\% | 01.03\% | 00.80\% | 00.73\% |
| $\begin{aligned} & \$ 30,001- \\ & \$ 40,000 \end{aligned}$ | \# | 2,847 | 1,088 | 1,759 | 108 | 96 | 488 | 913 | 368 | 515 | 81 | 175 | 5 | 9 | 16 | 21 | 22 | 30 |
|  | \% | 100.01\% | 38.22\% | 61.79\% | 03.79\% | 03.37\% | 17.14\% | 32.07\% | 12.93\% | 18.09\% | 02.85\% | 06.15\% | 00.18\% | 00.32\% | 00.56\% | 00.74\% | 00.77\% | 01.05\% |
| $\begin{aligned} & \$ 40,001- \\ & \$ 50,000 \end{aligned}$ | \# | 3,046 | 1,066 | 1,980 | 80 | 107 | 626 | 1,216 | 218 | 356 | 107 | 238 | 7 | 11 | 14 | 34 | 14 | 18 |
|  | \% | 100.00\% | 35.00\% | 65.00\% | 02.63\% | 03.51\% | 20.55\% | 39.92\% | 07.16\% | 11.69\% | 03.51\% | 07.81\% | 00.23\% | 00.36\% | 00.46\% | 01.12\% | 00.46\% | 00.59\% |
| $\begin{aligned} & \$ 50,001- \\ & \$ 60,000 \end{aligned}$ | \# | 2,478 | 918 | 1,560 | 60 | 75 | 568 | 1,011 | 152 | 261 | 112 | 180 | 7 | 2 | 12 | 10 | 7 | 21 |
|  | \% | 99.98\% | 37.03\% | 62.95\% | 02.42\% | 03.03\% | 22.92\% | 40.80\% | 06.13\% | 10.53\% | 04.52\% | 07.26\% | 00.28\% | 00.08\% | 00.48\% | 00.40\% | 00.28\% | 00.85\% |
| $\begin{aligned} & \$ 60,001- \\ & \$ 70,000 \end{aligned}$ | \# | 1,392 | 483 | 909 | 31 | 38 | 306 | 595 | 77 | 150 | 59 | 101 | 0 | 3 | 6 | 6 | 4 | 16 |
|  | \% | 100.01\% | 34.70\% | 65.31\% | 02.23\% | 02.73\% | 21.98\% | 42.74\% | 05.53\% | 10.78\% | 04.24\% | 07.26\% | 00.00\% | 00.22\% | 00.43\% | 00.43\% | 00.29\% | 01.15\% |
| $\begin{aligned} & \$ 70,001- \\ & \$ 80,000 \end{aligned}$ | \# | 1,310 | 381 | 929 | 28 | 46 | 246 | 613 | 54 | 151 | 42 | 94 | 2 | 2 | 5 | 15 | 4 | 8 |
|  | \% | 100.01\% | 29.09\% | 70.92\% | 02.14\% | 03.51\% | 18.78\% | 46.79\% | 04.12\% | 11.53\% | 03.21\% | 07.18\% | 00.15\% | 00.15\% | 00.38\% | 01.15\% | 00.31\% | 00.61\% |
| $\begin{aligned} & \$ 80,001- \\ & \$ 90,000 \end{aligned}$ | \# | 1,025 | 301 | 724 | 19 | 33 | 204 | 456 | 33 | 117 | 42 | 102 | 1 | 2 | 0 | 6 | 2 | 8 |
|  | \% | 100.01\% | 29.37\% | 70.64\% | 01.85\% | 03.22\% | 19.90\% | 44.49\% | 03.22\% | 11.41\% | 04.10\% | 09.95\% | 00.10\% | 00.20\% | 00.00\% | 00.59\% | 00.20\% | 00.78\% |
| $\begin{aligned} & \$ 90,001- \\ & \$ 100,000 \end{aligned}$ | \# | 768 | 222 | 546 | 12 | 18 | 142 | 365 | 23 | 65 | 41 | 88 | 0 | 2 | 3 | 4 | 1 | 4 |
|  | \% | 99.99\% | 28.90\% | 71.09\% | 01.56\% | 02.34\% | 18.49\% | 47.53\% | 02.99\% | 08.46\% | 05.34\% | 11.46\% | 00.00\% | 00.26\% | 00.39\% | 00.52\% | 00.13\% | 00.52\% |
| $\begin{aligned} & \$ 100,001- \\ & \$ 110,000 \end{aligned}$ | \# | 852 | 253 | 599 | 5 | 23 | 181 | 387 | 17 | 60 | 45 | 114 | 2 | 2 | 3 | 8 | 0 | 5 |
|  | \% | 99.99\% | 29.69\% | 70.30\% | 00.59\% | 02.70\% | 21.24\% | 45.42\% | 02.00\% | 07.04\% | 05.28\% | 13.38\% | 00.23\% | 00.23\% | 00.35\% | 00.94\% | 00.00\% | 00.59\% |

Page $\mathbf{1 4 1}$ of $\mathbf{2 4 5}$

Table A5: SALARY - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Temporary Workforce - SEP - FY2019

| All VA <br> SALARY RANGE |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| $\begin{aligned} & \$ 110,001- \\ & \$ 120,000 \end{aligned}$ | \# | 627 | 229 | 398 | 10 | 14 | 157 | 270 | 8 | 32 | 50 | 74 | 0 | 4 | 2 | 3 | 2 | 1 |
|  | \% | 99.99\% | 36.52\% | 63.47\% | 01.59\% | 02.23\% | 25.04\% | 43.06\% | 01.28\% | 05.10\% | 07.97\% | 11.80\% | 00.00\% | 00.64\% | 00.32\% | 00.48\% | 00.32\% | 00.16\% |
| $\begin{aligned} & \mathbf{\$ 1 2 0 , 0 0 1 -} \\ & \mathbf{\$ 1 3 0 , 0 0 0} \end{aligned}$ | \# | 426 | 173 | 253 | 3 | 10 | 116 | 173 | 3 | 21 | 47 | 46 | 0 | 1 | 2 | 2 | 2 | 0 |
|  | \% | 99.99\% | 40.60\% | 59.39\% | 00.70\% | 02.35\% | 27.23\% | 40.61\% | 00.70\% | 04.93\% | 11.03\% | 10.80\% | 00.00\% | 00.23\% | 00.47\% | 00.47\% | 00.47\% | 00.00\% |
| $\begin{aligned} & \$ 130,001- \\ & \$ 140,000 \end{aligned}$ | \# | 283 | 122 | 161 | 4 | 6 | 78 | 97 | 9 | 8 | 27 | 48 | 0 | 0 | 3 | 1 | 1 | 1 |
|  | \% | 99.99\% | 43.10\% | 56.89\% | 01.41\% | 02.12\% | 27.56\% | 34.28\% | 03.18\% | 02.83\% | 09.54\% | 16.96\% | 00.00\% | 00.00\% | 01.06\% | 00.35\% | 00.35\% | 00.35\% |
| $\begin{aligned} & \$ 140,001- \\ & \$ 150,000 \end{aligned}$ | \# | 121 | 54 | 67 | 0 | 1 | 38 | 47 | 3 | 2 | 13 | 17 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 44.62\% | 55.37\% | 00.00\% | 00.83\% | 31.40\% | 38.84\% | 02.48\% | 01.65\% | 10.74\% | 14.05\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| $\begin{array}{\|l} \$ 150,001- \\ \$ 160,000 \end{array}$ | \# | 86 | 44 | 42 | 0 | 0 | 26 | 28 | 1 | 1 | 16 | 12 | 0 | 1 | 1 | 0 | 0 | 0 |
|  | \% | 99.98\% | 51.15\% | 48.83\% | 00.00\% | 00.00\% | 30.23\% | 32.56\% | 01.16\% | 01.16\% | 18.60\% | 13.95\% | 00.00\% | 01.16\% | 01.16\% | 00.00\% | 00.00\% | 00.00\% |
| $\begin{array}{\|l} \$ 160,001- \\ \$ 170,000 \end{array}$ | \# | 129 | 70 | 59 | 0 | 1 | 50 | 45 | 2 | 1 | 18 | 10 | 0 | 0 | 0 | 1 | 0 | 1 |
|  | \% | 100.01\% | 54.26\% | 45.75\% | 00.00\% | 00.78\% | 38.76\% | 34.88\% | 01.55\% | 00.78\% | 13.95\% | 07.75\% | 00.00\% | 00.00\% | 00.00\% | 00.78\% | 00.00\% | 00.78\% |
| $\begin{aligned} & \$ 170,001- \\ & \$ 180,000 \end{aligned}$ | \# | 55 | 27 | 28 | 0 | 1 | 19 | 22 | 1 | 1 | 6 | 4 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.01\% | 49.10\% | 50.91\% | 00.00\% | 01.82\% | 34.55\% | 40.00\% | 01.82\% | 01.82\% | 10.91\% | 07.27\% | 00.00\% | 00.00\% | 01.82\% | 00.00\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \$ 180,001 \\ & \text { and } \\ & \text { Greater } \end{aligned}$ | \# | 1,408 | 875 | 533 | 32 | 13 | 507 | 270 | 29 | 32 | 293 | 208 | 3 | 2 | 7 | 8 | 4 | 0 |
|  | \% | 99.99\% | 62.14\% | 37.85\% | 02.27\% | 00.92\% | 36.01\% | 19.18\% | 02.06\% | 02.27\% | 20.81\% | 14.77\% | 00.21\% | 00.14\% | 00.50\% | 00.57\% | 00.28\% | 00.00\% |

Data shown includes full-time, part-time, and intermittent temporary employees in a pay status and excluding medical and Manila residents.
Total salaries are calculated as salary + special pay.
For wage grade employees salaries are calculated as their hourly salary * 2080.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.

Table B5: SALARY - Distribution by Disability (Participation Rate) - Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALARY RANGE |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement $(93)$ |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| Up to \$20,000 | \# | 320 | 243 | 56 | 21 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 5 | 0 | 1 |
|  | \% | 100.00\% | 75.94\% | 17.50\% | 06.56\% | 02.19\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.31\% | 00.00\% | 01.56\% | 00.00\% | 00.31\% |
| \$20,001-\$30,000 | \# | 2,613 | 2,089 | 213 | 311 | 81 | 1 | 4 | 11 | 3 | 3 | 5 | 1 | 1 | 3 | 49 | 0 | 0 |
|  | \% | 100.00\% | 79.95\% | 08.15\% | 11.90\% | 03.10\% | 00.04\% | 00.15\% | 00.42\% | 00.11\% | 00.11\% | 00.19\% | 00.04\% | 00.04\% | 00.11\% | 01.88\% | 00.00\% | 00.00\% |
| \$30,001-\$40,000 | \# | 2,847 | 2,156 | 229 | 462 | 154 | 5 | 12 | 8 | 1 | 5 | 9 | 6 | 7 | 5 | 96 | 0 | 0 |
|  | \% | 100.00\% | 75.73\% | 08.04\% | 16.23\% | 05.41\% | 00.18\% | 00.42\% | 00.28\% | 00.04\% | 00.18\% | 00.32\% | 00.21\% | 00.25\% | 00.18\% | 03.37\% | 00.00\% | 00.00\% |
| \$40,001-\$50,000 | \# | 3,048 | 2,439 | 173 | 436 | 112 | 2 | 5 | 6 | 4 | 3 | 7 | 7 | 2 | 1 | 73 | 2 | 0 |
|  | \% | 100.00\% | 80.02\% | 05.68\% | 14.30\% | 03.67\% | 00.07\% | 00.16\% | 00.20\% | 00.13\% | 00.10\% | 00.23\% | 00.23\% | 00.07\% | 00.03\% | 02.40\% | 00.07\% | 00.00\% |
| \$50,001-\$60,000 | \# | 2,480 | 1,979 | 181 | 320 | 74 | 0 | 2 | 3 | 4 | 1 | 8 | 2 | 5 | 2 | 45 | 0 | 2 |
|  | \% | 100.00\% | 79.80\% | 07.30\% | 12.90\% | 02.98\% | 00.00\% | 00.08\% | 00.12\% | 00.16\% | 00.04\% | 00.32\% | 00.08\% | 00.20\% | 00.08\% | 01.81\% | 00.00\% | 00.08\% |
| \$60,001-\$70,000 | \# | 1,392 | 1,119 | 92 | 181 | 49 | 0 | 2 | 3 | 0 | 1 | 7 | 2 | 4 | 0 | 30 | 0 | 0 |
|  | \% | 100.00\% | 80.39\% | 06.61\% | 13.00\% | 03.52\% | 00.00\% | 00.14\% | 00.22\% | 00.00\% | 00.07\% | 00.50\% | 00.14\% | 00.29\% | 00.00\% | 02.16\% | 00.00\% | 00.00\% |
| \$70,001-\$80,000 | \# | 1,311 | 1,106 | 81 | 124 | 23 | 1 | 1 | 3 | 1 | 0 | 2 | 1 | 3 | 2 | 9 | 0 | 0 |
|  | \% | 100.00\% | 84.36\% | 06.18\% | 09.46\% | 01.75\% | 00.08\% | 00.08\% | 00.23\% | 00.08\% | 00.00\% | 00.15\% | 00.08\% | 00.23\% | 00.15\% | 00.69\% | 00.00\% | 00.00\% |
| \$80,001-\$90,000 | \# | 1,025 | 902 | 47 | 76 | 11 | 0 | 0 | 1 | 1 | 2 | 0 | 0 | 1 | 2 | 4 | 0 | 0 |
|  | \% | 100.00\% | 88.00\% | 04.59\% | 07.41\% | 01.07\% | 00.00\% | 00.00\% | 00.10\% | 00.10\% | 00.20\% | 00.00\% | 00.00\% | 00.10\% | 00.20\% | 00.39\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \$ 90,001- \\ & \$ 100,000 \end{aligned}$ | \# | 768 | 667 | 32 | 69 | 12 | 0 | 0 | 2 | 1 | 1 | 0 | 1 | 1 | 0 | 6 | 0 | 0 |
|  | \% | 100.00\% | 86.85\% | 04.17\% | 08.98\% | 01.56\% | 00.00\% | 00.00\% | 00.26\% | 00.13\% | 00.13\% | 00.00\% | 00.13\% | 00.13\% | 00.00\% | 00.78\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \$ 100,001- \\ & \$ 110,000 \end{aligned}$ | \# | 852 | 782 | 30 | 40 | 7 | 0 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 91.78\% | 03.52\% | 04.69\% | 00.82\% | 00.00\% | 00.00\% | 00.00\% | 00.23\% | 00.00\% | 00.00\% | 00.23\% | 00.00\% | 00.00\% | 00.35\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \mathbf{\$ 1 1 0 , 0 0 1 -} \\ & \mathbf{\$ 1 2 0 , 0 0 0} \end{aligned}$ | \# | 627 | 570 | 27 | 30 | 7 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 4 | 0 | 0 |
|  | \% | 100.00\% | 90.91\% | 04.31\% | 04.78\% | 01.12\% | 00.00\% | 00.16\% | 00.16\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.16\% | 00.00\% | 00.64\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \$ 120,001- \\ & \$ 130,000 \end{aligned}$ | \# | 426 | 393 | 14 | 19 | 4 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 92.25\% | 03.29\% | 04.46\% | 00.94\% | 00.00\% | 00.23\% | 00.00\% | 00.23\% | 00.00\% | 00.00\% | 00.23\% | 00.00\% | 00.00\% | 00.23\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \mathbf{\$ 1 3 0 , 0 0 1 -} \\ & \mathbf{\$ 1 4 0 , 0 0 0} \end{aligned}$ | \# | 283 | 261 | 8 | 14 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 1 |
|  | \% | 100.00\% | 92.23\% | 02.83\% | 04.95\% | 01.06\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.35\% | 00.00\% | 00.00\% | 00.35\% | 00.00\% | 00.35\% |

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Table B5: SALARY - Distribution by Disability (Participation Rate) - Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SALARY RANGE |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ | $\begin{aligned} & \text { Disability } \\ & \text { (02-03, } \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities <br> (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | $\begin{gathered} \text { Significant } \\ \text { Disfigurement } \\ (93) \end{gathered}$ |
| $\begin{aligned} & \mathbf{\$ 1 4 0 , 0 0 1 -} \\ & \$ 150,000 \end{aligned}$ | \# | 121 | 107 | 6 | 8 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.43\% | 04.96\% | 06.61\% | 00.83\% | 00.00\% | 00.83\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \text { \$150,001- } \\ & \mathbf{\$ 1 6 0 , 0 0 0} \end{aligned}$ | \# | 86 | 82 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 95.35\% | 00.00\% | 04.65\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \$ 160,001- \\ & \$ 170,000 \end{aligned}$ | \# | 129 | 113 | 6 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 87.60\% | 04.65\% | 07.75\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \$ 170,001- \\ & \$ 180,000 \end{aligned}$ | \# | 55 | 50 | 3 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.91\% | 05.45\% | 03.64\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| $\begin{aligned} & \text { \$180,001 and } \\ & \text { Greater } \end{aligned}$ | \# | 1,409 | 1,336 | 38 | 35 | 6 | 0 | 0 | 2 | 0 | 0 | 0 | 2 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 94.82\% | 02.70\% | 02.48\% | 00.43\% | 00.00\% | 00.00\% | 00.14\% | 00.00\% | 00.00\% | 00.00\% | 00.14\% | 00.07\% | 00.00\% | 00.07\% | 00.00\% | 00.00\% |

Data shown includes full-time, part-time, and intermittent temporary employees in a pay status and excluding medical and Manila residents.
Total salaries are calculated as salary + special pay.
For wage grade employees salaries are calculated as their hourly salary * 2080.
Percentages are based on row totals.
Row category totals may not match from Table $A$ and Table $B$ due to missing gender data.

|  |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| 0180 Psychology | \# | 7,355 | 2,391 | 4,964 | 100 | 220 | 2,066 | 3,958 | 98 | 374 | 92 | 326 | 6 | 13 | 14 | 53 | 15 | 20 |
|  | \% | 99.98\% | 32.50\% | 67.48\% | 01.36\% | 02.99\% | 28.09\% | 53.81\% | 01.33\% | 05.08\% | 01.25\% | 04.43\% | 00.08\% | 00.18\% | 00.19\% | 00.72\% | 00.20\% | 00.27\% |
| 0180 RCLF |  | 100.00\% | 32.67\% | 67.33\% | 01.73\% | 03.88\% | 28.55\% | 57.27\% | 01.52\% | 03.41\% | 00.70\% | 02.10\% | 00.02\% | 00.02\% | 00.12\% | 00.45\% | 00.03\% | 00.20\% |
| GS-A/9 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/11 | \# | 128 | 24 | 104 | 1 | 4 | 19 | 79 | 1 | 9 | 3 | 10 | 0 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 99.99\% | 18.74\% | 81.25\% | 00.78\% | 03.13\% | 14.84\% | 61.72\% | 00.78\% | 07.03\% | 02.34\% | 07.81\% | 00.00\% | 00.78\% | 00.00\% | 00.78\% | 00.00\% | 00.00\% |
| GS-A/12 | \# | 393 | 93 | 300 | 9 | 18 | 73 | 233 | 8 | 27 | 2 | 18 | 0 | 0 | 1 | 3 | 0 | 1 |
|  | \% | 100.00\% | 23.67\% | 76.33\% | 02.29\% | 04.58\% | 18.58\% | 59.29\% | 02.04\% | 06.87\% | 00.51\% | 04.58\% | 00.00\% | 00.00\% | 00.25\% | 00.76\% | 00.00\% | 00.25\% |
| GS-A/13 | \# | 4,659 | 1,572 | 3,087 | 65 | 123 | 1,374 | 2,502 | 62 | 237 | 47 | 180 | 6 | 8 | 9 | 30 | 9 | 7 |
|  | \% | 99.99\% | 33.74\% | 66.25\% | 01.40\% | 02.64\% | 29.49\% | 53.70\% | 01.33\% | 05.09\% | 01.01\% | 03.86\% | 00.13\% | 00.17\% | 00.19\% | 00.64\% | 00.19\% | 00.15\% |
| GS-A/14 | \# | 686 | 280 | 406 | 13 | 19 | 253 | 319 | 5 | 41 | 6 | 17 | 0 | 2 | 2 | 8 | 1 | 0 |
|  | \% | 100.01\% | 40.82\% | 59.19\% | 01.90\% | 02.77\% | 36.88\% | 46.50\% | 00.73\% | 05.98\% | 00.87\% | 02.48\% | 00.00\% | 00.29\% | 00.29\% | 01.17\% | 00.15\% | 00.00\% |
| GS-A/15 | \# | 140 | 82 | 58 | 1 | 5 | 79 | 48 | 2 | 4 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 58.57\% | 41.43\% | 00.71\% | 03.57\% | 56.43\% | 34.29\% | 01.43\% | 02.86\% | 00.00\% | 00.00\% | 00.00\% | 00.71\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GM-B/13 | \# | 3 | 1 | 2 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GM-B/15 | \# | 2 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 1,341 | 336 | 1,005 | 11 | 51 | 264 | 773 | 20 | 56 | 34 | 101 | 0 | 1 | 2 | 11 | 5 | 12 |
|  | \% | 99.99\% | 25.06\% | 74.93\% | 00.82\% | 03.80\% | 19.69\% | 57.64\% | 01.49\% | 04.18\% | 02.54\% | 07.53\% | 00.00\% | 00.07\% | 00.15\% | 00.82\% | 00.37\% | 00.89\% |
| SR-X/99 | \# | 2 | 1 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Mission Critical Occupations |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Vacancy <br> Announcements | \# | 399 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 99.98\% | 32.50\% | 67.48\% | 01.36\% | 02.99\% | 28.09\% | 53.81\% | 01.33\% | 05.08\% | 01.25\% | 04.43\% | 00.08\% | 00.18\% | 00.19\% | 00.72\% | 00.20\% | 00.27\% |
| Internal Applications | \# | 1,210 | 405 | 805 | 55 | 103 | 290 | 486 | 44 | 147 | 8 | 46 | 0 | 7 | 6 | 8 | 2 | 8 |
|  | \% | 100.00\% | 33.47\% | 66.53\% | 4.55\% | 8.51\% | 23.97\% | 40.17\% | 3.64\% | 12.15\% | 0.66\% | 3.80\% | 0.00\% | 0.58\% | 0.50\% | 0.66\% | 0.17\% | 0.66\% |
| Qualified Internal Applicants | \# | 863 | 285 | 578 | 34 | 50 | 222 | 385 | 21 | 91 | 4 | 34 | 0 | 6 | 3 | 5 | 1 | 7 |
|  | \% | 100.00\% | 33.02\% | 66.98\% | 3.94\% | 5.79\% | 25.72\% | 44.61\% | 2.43\% | 10.54\% | 0.46\% | 3.94\% | 0.00\% | 0.70\% | 0.35\% | 0.58\% | 0.12\% | 0.81\% |
| Referred Applicants | \# | 832 | 277 | 555 | 33 | 47 | 215 | 370 | 21 | 87 | 4 | 33 | 0 | 6 | 3 | 5 | 1 | 7 |
|  | \% | 100.00\% | 33.29\% | 66.71\% | 3.97\% | 5.65\% | 25.84\% | 44.47\% | 2.52\% | 10.46\% | 0.48\% | 3.97\% | 0.00\% | 0.72\% | 0.36\% | 0.60\% | 0.12\% | 0.84\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 625 | 175 | 450 | 13 | 23 | 143 | 354 | 9 | 33 | 8 | 26 | 0 | 3 | 2 | 8 | 0 | 3 |
|  | \% | 100.00\% | 28.00\% | 72.00\% | 02.08\% | 03.68\% | 22.88\% | 56.64\% | 01.44\% | 05.28\% | 01.28\% | 04.16\% | 00.00\% | 00.48\% | 00.32\% | 01.28\% | 00.00\% | 00.48\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 471 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 1,927 | 691 | 1,236 | 127 | 229 | 462 | 698 | 62 | 210 | 26 | 72 | 2 | 2 | 10 | 10 | 2 | 15 |
|  | \% | 100.00\% | 35.86\% | 64.14\% | 6.59\% | 11.88\% | 23.98\% | 36.22\% | 3.22\% | 10.90\% | 1.35\% | 3.74\% | 0.10\% | 0.10\% | 0.52\% | 0.52\% | 0.10\% | 0.78\% |
| Qualified External Applicants | \# | 1,466 | 540 | 926 | 75 | 148 | 394 | 566 | 40 | 137 | 23 | 55 | 1 | 2 | 6 | 9 | 1 | 9 |
|  | \% | 100.00\% | 36.83\% | 63.17\% | 5.12\% | 10.10\% | 26.88\% | 38.61\% | 2.73\% | 9.35\% | 1.57\% | 3.75\% | 0.07\% | 0.14\% | 0.41\% | 0.61\% | 0.07\% | 0.61\% |
| Referred Applicants | \# | 1,213 | 455 | 758 | 57 | 120 | 341 | 479 | 31 | 101 | 20 | 43 | 1 | 2 | 5 | 8 | 0 | 5 |
|  | \% | 100.00\% | 37.51\% | 62.49\% | 4.70\% | 9.89\% | 28.11\% | 39.49\% | 2.56\% | 8.33\% | 1.65\% | 3.54\% | 0.08\% | 0.16\% | 0.41\% | 0.66\% | 0.00\% | 0.41\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,886 | 490 | 1,394 | 21 | 74 | 385 | 1,049 | 32 | 97 | 35 | 123 | 0 | 4 | 3 | 20 | 14 | 27 |

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| Mission Critical Occupations |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% | 100.00\% | 26.01\% | 73.99\% | 01.11\% | 03.93\% | 20.44\% | 55.68\% | 01.70\% | 05.15\% | 01.86\% | 06.53\% | 00.00\% | 00.21\% | 00.16\% | 01.06\% | 00.74\% | 01.43\% |
| 0201 Human Resources Management | \# | 4,719 | 1,627 | 3,092 | 141 | 267 | 974 | 1,595 | 429 | 1,042 | 51 | 102 | 8 | 16 | 18 | 51 | 6 | 19 |
|  | \% | 100.00\% | 34.48\% | 65.52\% | 02.99\% | 05.66\% | 20.64\% | 33.80\% | 09.09\% | 22.08\% | 01.08\% | 02.16\% | 00.17\% | 00.34\% | 00.38\% | 01.08\% | 00.13\% | 00.40\% |
| 0201 RCLF |  | 99.99\% | 40.58\% | 59.41\% | 04.76\% | 06.40\% | 29.64\% | 42.57\% | 03.36\% | 06.91\% | 02.31\% | 02.70\% | 00.04\% | 00.09\% | 00.26\% | 00.45\% | 00.21\% | 00.29\% |
| GS-A/0 | \# | 2 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/5 | \# | 6 | 4 | 2 | 1 | 0 | 2 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 66.67\% | 33.34\% | 16.67\% | 00.00\% | 33.33\% | 16.67\% | 16.67\% | 16.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 259 | 92 | 167 | 7 | 17 | 54 | 78 | 28 | 55 | 2 | 10 | 0 | 3 | 0 | 2 | 1 | 2 |
|  | \% | 100.00\% | 35.52\% | 64.48\% | 02.70\% | 06.56\% | 20.85\% | 30.12\% | 10.81\% | 21.24\% | 00.77\% | 03.86\% | 00.00\% | 01.16\% | 00.00\% | 00.77\% | 00.39\% | 00.77\% |
| GS-A/9 | \# | 708 | 208 | 500 | 20 | 39 | 116 | 249 | 60 | 179 | 6 | 21 | 4 | 2 | 2 | 7 | 0 | 3 |
|  | \% | 99.98\% | 29.36\% | 70.62\% | 02.82\% | 05.51\% | 16.38\% | 35.17\% | 08.47\% | 25.28\% | 00.85\% | 02.97\% | 00.56\% | 00.28\% | 00.28\% | 00.99\% | 00.00\% | 00.42\% |
| GS-A/11 | \# | 882 | 317 | 565 | 39 | 49 | 181 | 308 | 78 | 180 | 12 | 10 | 2 | 2 | 5 | 15 | 0 | 1 |
|  | \% | 100.00\% | 35.94\% | 64.06\% | 04.42\% | 05.56\% | 20.52\% | 34.92\% | 08.84\% | 20.41\% | 01.36\% | 01.13\% | 00.23\% | 00.23\% | 00.57\% | 01.70\% | 00.00\% | 00.11\% |
| GS-A/12 | \# | 1,868 | 625 | 1,243 | 50 | 121 | 372 | 642 | 164 | 395 | 25 | 49 | 1 | 8 | 9 | 19 | 4 | 9 |
|  | \% | 100.00\% | 33.45\% | 66.55\% | 02.68\% | 06.48\% | 19.91\% | 34.37\% | 08.78\% | 21.15\% | 01.34\% | 02.62\% | 00.05\% | 00.43\% | 00.48\% | 01.02\% | 00.21\% | 00.48\% |
| GS-A/13 | \# | 668 | 261 | 407 | 19 | 32 | 160 | 194 | 76 | 158 | 5 | 10 | 0 | 1 | 0 | 8 | 1 | 4 |
|  | \% | 100.00\% | 39.07\% | 60.93\% | 02.84\% | 04.79\% | 23.95\% | 29.04\% | 11.38\% | 23.65\% | 00.75\% | 01.50\% | 00.00\% | 00.15\% | 00.00\% | 01.20\% | 00.15\% | 00.60\% |
| GS-A/14 | \# | 276 | 100 | 176 | 5 | 9 | 76 | 105 | 17 | 60 | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 99.99\% | 36.23\% | 63.76\% | 01.81\% | 03.26\% | 27.54\% | 38.04\% | 06.16\% | 21.74\% | 00.00\% | 00.72\% | 00.36\% | 00.00\% | 00.36\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 44 | 18 | 26 | 0 | 0 | 12 | 14 | 4 | 12 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 99.99\% | 40.90\% | 59.09\% | 00.00\% | 00.00\% | 27.27\% | 31.82\% | 09.09\% | 27.27\% | 02.27\% | 00.00\% | 00.00\% | 00.00\% | 02.27\% | 00.00\% | 00.00\% | 00.00\% |
| ES-E/0 | \# | 6 | 1 | 5 | 0 | 0 | 1 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 16.67\% | 83.34\% | 00.00\% | 00.00\% | 16.67\% | 66.67\% | 00.00\% | 16.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| Mission Critical Occupations |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | EMPLOYEES |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Vacancy <br> Announcements | \# |  |  |  | 1,138 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 34.48\% | 65.52\% | 02.99\% | 05.66\% | 20.64\% | 33.80\% | 09.09\% | 22.08\% | 01.08\% | 02.16\% | 00.17\% | 00.34\% | 00.38\% | 01.08\% | 00.13\% | 00.40\% |
| Internal Applications | \# | 27,225 | 10,763 | 16,462 | 1,726 | 1,959 | 4,822 | 5,892 | 3,461 | 7,318 | 414 | 623 | 53 | 74 | 142 | 268 | 145 | 328 |
|  | \% | 100.00\% | 39.53\% | 60.47\% | 6.34\% | 7.20\% | 17.71\% | 21.64\% | 12.71\% | 26.88\% | 1.52\% | 2.29\% | 0.19\% | 0.27\% | 0.52\% | 0.98\% | 0.53\% | 1.20\% |
| Qualified Internal Applicants | \# | 10,321 | 4,021 | 6,300 | 668 | 683 | 1,946 | 2,500 | 1,142 | 2,626 | 155 | 203 | 22 | 19 | 44 | 134 | 44 | 135 |
|  | \% | 100.00\% | 38.96\% | 61.04\% | 6.47\% | 6.62\% | 18.85\% | 24.22\% | 11.06\% | 25.44\% | 1.50\% | 1.97\% | 0.21\% | 0.18\% | 0.43\% | 1.30\% | 0.43\% | 1.31\% |
| Referred Applicants | \# | 9,600 | 3,727 | 5,873 | 622 | 629 | 1,774 | 2,345 | 1,085 | 2,440 | 144 | 189 | 18 | 16 | 43 | 127 | 41 | 127 |
|  | \% | 100.00\% | 38.82\% | 61.18\% | 6.48\% | 6.55\% | 18.48\% | 24.43\% | 11.30\% | 25.42\% | 1.50\% | 1.97\% | 0.19\% | 0.17\% | 0.45\% | 1.32\% | 0.43\% | 1.32\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 2,247 | 752 | 1,494 | 57 | 125 | 479 | 775 | 175 | 511 | 26 | 43 | 3 | 7 | 12 | 23 | 0 | 10 |
|  | \% | 100.00\% | 33.48\% | 66.52\% | 02.54\% | 05.57\% | 21.33\% | 34.51\% | 07.79\% | 22.75\% | 01.16\% | 01.91\% | 00.13\% | 00.31\% | 00.53\% | 01.02\% | 00.00\% | 00.45\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 120 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 8,469 | 2,914 | 5,555 | 385 | 595 | 1,317 | 1,833 | 991 | 2,812 | 142 | 168 | 18 | 8 | 30 | 56 | 31 | 83 |
|  | \% | 100.00\% | 34.41\% | 65.59\% | 4.55\% | 7.03\% | 15.55\% | 21.64\% | 11.70\% | 33.20\% | 1.68\% | 1.98\% | 0.21\% | 0.09\% | 0.35\% | 0.66\% | 0.37\% | 0.98\% |
| Qualified External Applicants | \# | 4,956 | 1,718 | 3,238 | 214 | 338 | 746 | 989 | 611 | 1,722 | 95 | 109 | 13 | 4 | 20 | 29 | 19 | 47 |
|  | \% | 100.00\% | 34.67\% | 65.33\% | 4.32\% | 6.82\% | 15.05\% | 19.96\% | 12.33\% | 34.75\% | 1.92\% | 2.20\% | 0.26\% | 0.08\% | 0.40\% | 0.59\% | 0.38\% | 0.95\% |
| Referred Applicants | \# | 3,255 | 1,172 | 2,083 | 153 | 210 | 534 | 691 | 396 | 1,072 | 57 | 55 | 10 | 3 | 9 | 22 | 13 | 30 |
|  | \% | 100.00\% | 36.01\% | 63.99\% | 4.70\% | 6.45\% | 16.41\% | 21.23\% | 12.17\% | 32.93\% | 1.75\% | 1.69\% | 0.31\% | 0.09\% | 0.28\% | 0.68\% | 0.40\% | 0.92\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 497 | 197 | 299 | 19 | 20 | 116 | 147 | 46 | 102 | 5 | 8 | 2 | 0 | 2 | 14 | 7 | 8 |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  |  | 100.00\% | 39.71\% | 60.27\% | 03.83\% | 04.03\% | 23.39\% | 29.64\% | 09.27\% | 20.56\% | 01.01\% | 01.61\% | 00.40\% | 00.00\% | 00.40\% | 02.82\% | 01.41\% | 01.61\% |
| 0602 Medical Officer | \# | 27,753 | 16,710 | 11,043 | 893 | 629 | 10,975 | 6,062 | 721 | 775 | 3,807 | 3,333 | 38 | 34 | 223 | 167 | 53 | 43 |
|  | \% | 100.00\% | 60.22\% | 39.78\% | 03.22\% | 02.27\% | 39.55\% | 21.84\% | 02.60\% | 02.79\% | 13.72\% | 12.01\% | 00.14\% | 00.12\% | 00.80\% | 00.60\% | 00.19\% | 00.15\% |
| 0602 RCLF |  | 99.98\% | 67.55\% | 32.43\% | 03.92\% | 01.92\% | 48.84\% | 20.13\% | 02.67\% | 02.33\% | 11.46\% | 07.62\% | 00.02\% | 00.02\% | 00.21\% | 00.13\% | 00.43\% | 00.28\% |
| GS-A/15 | \# | 4 | 2 | 2 | 0 | 0 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VM-J/0 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% |
| VM-J/15 | \# | 18,058 | 10,806 | 7,252 | 680 | 515 | 6,728 | 3,660 | 542 | 607 | 2,630 | 2,295 | 29 | 26 | 165 | 118 | 32 | 31 |
|  | \% | 99.99\% | 59.84\% | 40.15\% | 03.77\% | 02.85\% | 37.26\% | 20.27\% | 03.00\% | 03.36\% | 14.56\% | 12.71\% | 00.16\% | 00.14\% | 00.91\% | 00.65\% | 00.18\% | 00.17\% |
| AD-L/0 | \# | 232 | 114 | 118 | 6 | 0 | 75 | 73 | 2 | 7 | 29 | 38 | 0 | 0 | 1 | 0 | 1 | 0 |
|  | \% | 100.01\% | 49.14\% | 50.87\% | 02.59\% | 00.00\% | 32.33\% | 31.47\% | 00.86\% | 03.02\% | 12.50\% | 16.38\% | 00.00\% | 00.00\% | 00.43\% | 00.00\% | 00.43\% | 00.00\% |
| AD-L/5 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-L/15 | \# | 9,415 | 5,758 | 3,657 | 207 | 114 | 4,143 | 2,318 | 176 | 159 | 1,146 | 998 | 9 | 8 | 57 | 49 | 20 | 11 |
|  | \% | 100.00\% | 61.16\% | 38.84\% | 02.20\% | 01.21\% | 44.00\% | 24.62\% | 01.87\% | 01.69\% | 12.17\% | 10.60\% | 00.10\% | 00.08\% | 00.61\% | 00.52\% | 00.21\% | 00.12\% |
| SR-X/15 | \# | 40 | 29 | 11 | 0 | 0 | 26 | 7 | 1 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 72.50\% | 27.50\% | 00.00\% | 00.00\% | 65.00\% | 17.50\% | 02.50\% | 05.00\% | 05.00\% | 05.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 2 | 0 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 257 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 60.22\% | 39.78\% | 03.22\% | 02.27\% | 39.55\% | 21.84\% | 02.60\% | 02.79\% | 13.72\% | 12.01\% | 00.14\% | 00.12\% | 00.80\% | 00.60\% | 00.19\% | 00.15\% |
| Internal Applications | \# | 652 | 436 | 216 | 67 | 31 | 222 | 91 | 37 | 32 | 109 | 60 | 1 | 0 | 0 | 2 | 0 | 0 |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Mission Critical Occupations |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% | 100.00\% | 66.87\% | 33.13\% | 10.28\% | 4.75\% | 34.05\% | 13.96\% | 5.67\% | 4.91\% | 16.72\% | 9.20\% | 0.15\% | 0.00\% | 0.00\% | 0.31\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 435 | 282 | 153 | 41 | 24 | 133 | 61 | 25 | 22 | 82 | 46 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 64.83\% | 35.17\% | 9.43\% | 5.52\% | 30.57\% | 14.02\% | 5.75\% | 5.06\% | 18.85\% | 10.57\% | 0.23\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 397 | 260 | 137 | 38 | 20 | 122 | 59 | 23 | 20 | 76 | 38 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 65.49\% | 34.51\% | 9.57\% | 5.04\% | 30.73\% | 14.86\% | 5.79\% | 5.04\% | 19.14\% | 9.57\% | 0.25\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 60 | 30 | 30 | 2 | 0 | 17 | 17 | 0 | 1 | 10 | 11 | 0 | 0 | 1 | 1 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 03.33\% | 00.00\% | 28.33\% | 28.33\% | 00.00\% | 01.67\% | 16.67\% | 18.33\% | 00.00\% | 00.00\% | 01.67\% | 01.67\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 1,390 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 5,658 | 3,788 | 1,870 | 548 | 236 | 1,946 | 720 | 298 | 323 | 961 | 570 | 5 | 1 | 22 | 10 | 8 | 10 |
|  | \% | 100.00\% | 66.95\% | 33.05\% | 9.69\% | 4.17\% | 34.39\% | 12.73\% | 5.27\% | 5.71\% | 16.98\% | 10.07\% | 0.09\% | 0.02\% | 0.39\% | 0.18\% | 0.14\% | 0.18\% |
| Qualified External Applicants | \# | 4,442 | 3,003 | 1,439 | 378 | 191 | 1,648 | 614 | 209 | 231 | 737 | 397 | 5 | 0 | 18 | 2 | 8 | 4 |
|  | \% | 100.00\% | 67.60\% | 32.40\% | 8.51\% | 4.30\% | 37.10\% | 13.82\% | 4.71\% | 5.20\% | 16.59\% | 8.94\% | 0.11\% | 0.00\% | 0.41\% | 0.05\% | 0.18\% | 0.09\% |
| Referred Applicants | \# | 3,666 | 2,504 | 1,162 | 299 | 142 | 1,363 | 495 | 176 | 180 | 640 | 339 | 4 | 0 | 16 | 2 | 6 | 4 |
|  | \% | 100.00\% | 68.30\% | 31.70\% | 8.16\% | 3.87\% | 37.18\% | 13.50\% | 4.80\% | 4.91\% | 17.46\% | 9.25\% | 0.11\% | 0.00\% | 0.44\% | 0.05\% | 0.16\% | 0.11\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 4,098 | 2,347 | 1,741 | 102 | 69 | 1,519 | 964 | 107 | 130 | 522 | 495 | 5 | 7 | 18 | 16 | 74 | 60 |
|  | \% | 100.00\% | 57.42\% | 42.59\% | 02.50\% | 01.69\% | 37.16\% | 23.58\% | 02.62\% | 03.18\% | 12.77\% | 12.11\% | 00.12\% | 00.17\% | 00.44\% | 00.39\% | 01.81\% | 01.47\% |
| 0603 Physician's Assistant | \# | 2,495 | 1,016 | 1,479 | 42 | 41 | 781 | 1,148 | 103 | 145 | 60 | 113 | 4 | 2 | 20 | 21 | 6 | 9 |
|  | \% | 99.98\% | 40.71\% | 59.27\% | 01.68\% | 01.64\% | 31.30\% | 46.01\% | 04.13\% | 05.81\% | 02.40\% | 04.53\% | 00.16\% | 00.08\% | 00.80\% | 00.84\% | 00.24\% | 00.36\% |
| 0603 RCLF |  | 99.99\% | 33.18\% | 66.81\% | 03.50\% | 06.19\% | 23.42\% | 49.09\% | 02.84\% | 05.76\% | 02.73\% | 04.91\% | 00.02\% | 00.00\% | 00.26\% | 00.47\% | 00.41\% | 00.39\% |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total employees |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  |  |  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| GS-A/13 | \# | 5 | 2 | 3 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 40.00\% | 60.00\% | 00.00\% | 00.00\% | 40.00\% | 00.00\% | 00.00\% | 20.00\% | 00.00\% | 20.00\% | 00.00\% | 00.00\% | 00.00\% | 20.00\% | 00.00\% | 00.00\% |
| vN-K/9 | \# | 3 | 1 | 2 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vN-K/11 | \# | 115 | 41 | 74 | 1 | 2 | 29 | 53 | 6 | 5 | 2 | 9 | 0 | 0 | 2 | 2 | 1 | 3 |
|  | \% | 100.02\% | 35.66\% | 64.36\% | 00.87\% | 01.74\% | 25.22\% | 46.09\% | 05.22\% | 04.35\% | 01.74\% | 07.83\% | 00.00\% | 00.00\% | 01.74\% | 01.74\% | 00.87\% | 02.61\% |
| vN-K/12 | \# | 506 | 205 | 301 | 4 | 4 | 168 | 245 | 21 | 28 | 9 | 21 | 1 | 0 | 1 | 2 | 1 | 1 |
|  | \% | 100.01\% | 40.52\% | 59.49\% | 00.79\% | 00.79\% | 33.20\% | 48.42\% | 04.15\% | 05.53\% | 01.78\% | 04.15\% | 00.20\% | 00.00\% | 00.20\% | 00.40\% | 00.20\% | 00.20\% |
| vN-K/13 | \# | 1,630 | 713 | 917 | 36 | 29 | 540 | 692 | 70 | 100 | 45 | 77 | 3 | 2 | 16 | 13 | 3 | 4 |
|  | \% | 99.98\% | 43.73\% | 56.25\% | 02.21\% | 01.78\% | 33.13\% | 42.45\% | 04.29\% | 06.13\% | 02.76\% | 04.72\% | 00.18\% | 00.12\% | 00.98\% | 00.80\% | 00.18\% | 00.25\% |
| VN-K/14 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/11 | \# | 4 | 2 | 2 | 1 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 25.00\% | 00.00\% | 25.00\% | 25.00\% | 00.00\% | 00.00\% | 00.00\% | 25.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/12 | \# | 54 | 10 | 44 | 0 | 2 | 8 | 40 | 0 | 1 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.98\% | 18.51\% | 81.47\% | 00.00\% | 03.70\% | 14.81\% | 74.07\% | 00.00\% | 01.85\% | 03.70\% | 01.85\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/13 | \# | 124 | 23 | 101 | 0 | 1 | 20 | 88 | 2 | 7 | 0 | 2 | 0 | 0 | 1 | 3 | 0 | 0 |
|  | \% | 100.01\% | 18.55\% | 81.46\% | 00.00\% | 00.81\% | 16.13\% | 70.97\% | 01.61\% | 05.65\% | 00.00\% | 01.61\% | 00.00\% | 00.00\% | 00.81\% | 02.42\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 52 | 17 | 35 | 0 | 3 | 10 | 27 | 4 | 3 | 2 | 1 | 0 | 0 | 0 | 0 | 1 | 1 |
|  | \% | 99.99\% | 32.69\% | 67.30\% | 00.00\% | 05.77\% | 19.23\% | 51.92\% | 07.69\% | 05.77\% | 03.85\% | 01.92\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.92\% | 01.92\% |
| SR-X/99 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 33 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Relevant Applicant Pool | \% | 99.98\% | 40.71\% | 59.27\% | 01.68\% | 01.64\% | 31.30\% | 46.01\% | 04.13\% | 05.81\% | 02.40\% | 04.53\% | 00.16\% | 00.08\% | 00.80\% | 00.84\% | 00.24\% | 00.36\% |
| Internal Applications | \# | 157 | 52 | 105 | 0 | 9 | 32 | 48 | 13 | 30 | 7 | 16 | 0 | 0 | 0 | 0 | 0 | 2 |
|  | \% | 100.00\% | 33.12\% | 66.88\% | 0.00\% | 5.73\% | 20.38\% | 30.57\% | 8.28\% | 19.11\% | 4.46\% | 10.19\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 1.27\% |
| Qualified Internal Applicants | \# | 79 | 32 | 47 | 0 | 5 | 22 | 19 | 7 | 14 | 3 | 9 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 40.51\% | 59.49\% | 0.00\% | 6.33\% | 27.85\% | 24.05\% | 8.86\% | 17.72\% | 3.80\% | 11.39\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 77 | 32 | 45 | 0 | 4 | 22 | 18 | 7 | 14 | 3 | 9 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 41.56\% | 58.44\% | 0.00\% | 5.19\% | 28.57\% | 23.38\% | 9.09\% | 18.18\% | 3.90\% | 11.69\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 178 | 64 | 114 | 3 | 6 | 49 | 80 | 4 | 16 | 6 | 12 | 0 | 0 | 2 | 0 | 0 | 0 |
|  | \% | 100.00\% | 35.96\% | 64.04\% | 01.69\% | 03.37\% | 27.53\% | 44.94\% | 02.25\% | 08.99\% | 03.37\% | 06.74\% | 00.00\% | 00.00\% | 01.12\% | 00.00\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 257 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 1,290 | 469 | 821 | 61 | 86 | 282 | 548 | 65 | 101 | 53 | 74 | 3 | 0 | 5 | 4 | 0 | 8 |
|  | \% | 100.00\% | 36.36\% | 63.64\% | 4.73\% | 6.67\% | 21.86\% | 42.48\% | 5.04\% | 7.83\% | 4.11\% | 5.74\% | 0.23\% | 0.00\% | 0.39\% | 0.31\% | 0.00\% | 0.62\% |
| Qualified External Applicants | \# | 955 | 352 | 603 | 48 | 67 | 212 | 403 | 50 | 66 | 38 | 58 | 1 | 0 | 3 | 4 | 0 | 5 |
|  | \% | 100.00\% | 36.86\% | 63.14\% | 5.03\% | 7.02\% | 22.20\% | 42.20\% | 5.24\% | 6.91\% | 3.98\% | 6.07\% | 0.10\% | 0.00\% | 0.31\% | 0.42\% | 0.00\% | 0.52\% |
| Referred Applicants | \# | 887 | 326 | 561 | 45 | 63 | 194 | 381 | 49 | 58 | 34 | 52 | 1 | 0 | 3 | 3 | 0 | 4 |
|  | \% | 100.00\% | 36.75\% | 63.25\% | 5.07\% | 7.10\% | 21.87\% | 42.95\% | 5.52\% | 6.54\% | 3.83\% | 5.86\% | 0.11\% | 0.00\% | 0.34\% | 0.34\% | 0.00\% | 0.45\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 622 | 225 | 395 | 13 | 18 | 157 | 295 | 18 | 23 | 11 | 33 | 2 | 2 | 3 | 1 | 21 | 23 |
|  | \% | 100.00\% | 36.28\% | 63.70\% | 02.10\% | 02.90\% | 25.32\% | 47.58\% | 02.90\% | 03.71\% | 01.77\% | 05.32\% | 00.32\% | 00.32\% | 00.48\% | 00.16\% | 03.39\% | 03.71\% |
| 0610 Nurse | \# | 75,359 | 14,156 | 61,203 | 1,216 | 3,219 | 8,998 | 36,365 | 1,634 | 12,349 | 1,969 | 7,883 | 61 | 229 | 198 | 855 | 80 | 303 |

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| All VA <br> Mission Critical Occupations |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% | 99.99\% | 18.78\% | 81.21\% | 01.61\% | 04.27\% | 11.94\% | 48.26\% | 02.17\% | 16.39\% | 02.61\% | 10.46\% | 00.08\% | 00.30\% | 00.26\% | 01.13\% | 00.11\% | 00.40\% |
| 0610 RCLF |  | 100.00\% | 09.01\% | 90.99\% | 00.64\% | 03.99\% | 06.25\% | 69.84\% | 00.89\% | 08.98\% | 01.10\% | 07.05\% | 00.01\% | 00.07\% | 00.07\% | 00.64\% | 00.05\% | 00.42\% |
| VN-K/1 | \# | 11,933 | 2,981 | 8,952 | 241 | 541 | 1,816 | 5,022 | 401 | 2,063 | 434 | 1,057 | 14 | 47 | 40 | 134 | 35 | 88 |
|  | \% | 100.00\% | 24.99\% | 75.01\% | 02.02\% | 04.53\% | 15.22\% | 42.08\% | 03.36\% | 17.29\% | 03.64\% | 08.86\% | 00.12\% | 00.39\% | 00.34\% | 01.12\% | 00.29\% | 00.74\% |
| VN-K/2 | \# | 38,295 | 7,771 | 30,524 | 729 | 1,779 | 4,766 | 16,683 | 874 | 6,367 | 1,221 | 4,989 | 37 | 125 | 114 | 466 | 30 | 115 |
|  | \% | 100.02\% | 20.30\% | 79.72\% | 01.90\% | 04.65\% | 12.45\% | 43.56\% | 02.28\% | 16.63\% | 03.19\% | 13.03\% | 00.10\% | 00.33\% | 00.30\% | 01.22\% | 00.08\% | 00.30\% |
| VN-K/3 | \# | 17,682 | 2,424 | 15,258 | 194 | 651 | 1,757 | 10,249 | 247 | 2,916 | 185 | 1,174 | 4 | 33 | 31 | 176 | 6 | 59 |
|  | \% | 100.01\% | 13.72\% | 86.29\% | 01.10\% | 03.68\% | 09.94\% | 57.96\% | 01.40\% | 16.49\% | 01.05\% | 06.64\% | 00.02\% | 00.19\% | 00.18\% | 01.00\% | 00.03\% | 00.33\% |
| VN-K/4 | \# | 997 | 123 | 874 | 3 | 44 | 98 | 611 | 15 | 180 | 5 | 31 | 0 | 1 | 2 | 5 | 0 | 2 |
|  | \% | 99.98\% | 12.33\% | 87.65\% | 00.30\% | 04.41\% | 09.83\% | 61.28\% | 01.50\% | 18.05\% | 00.50\% | 03.11\% | 00.00\% | 00.10\% | 00.20\% | 00.50\% | 00.00\% | 00.20\% |
| VN-K/5 | \# | 250 | 30 | 220 | 1 | 9 | 24 | 176 | 2 | 27 | 0 | 4 | 0 | 0 | 2 | 3 | 1 | 1 |
|  | \% | 100.00\% | 12.00\% | 88.00\% | 00.40\% | 03.60\% | 09.60\% | 70.40\% | 00.80\% | 10.80\% | 00.00\% | 01.60\% | 00.00\% | 00.00\% | 00.80\% | 01.20\% | 00.40\% | 00.40\% |
| AD-M/0 | \# | 379 | 75 | 304 | 5 | 10 | 51 | 195 | 8 | 56 | 9 | 36 | 0 | 0 | 1 | 4 | 1 | 3 |
|  | \% | 100.00\% | 19.78\% | 80.22\% | 01.32\% | 02.64\% | 13.46\% | 51.45\% | 02.11\% | 14.78\% | 02.37\% | 09.50\% | 00.00\% | 00.00\% | 00.26\% | 01.06\% | 00.26\% | 00.79\% |
| AD-M/1 | \# | 1,655 | 290 | 1,365 | 19 | 46 | 175 | 837 | 42 | 282 | 44 | 164 | 4 | 7 | 2 | 19 | 4 | 10 |
|  | \% | 99.99\% | 17.52\% | 82.47\% | 01.15\% | 02.78\% | 10.57\% | 50.57\% | 02.54\% | 17.04\% | 02.66\% | 09.91\% | 00.24\% | 00.42\% | 00.12\% | 01.15\% | 00.24\% | 00.60\% |
| AD-M/2 | \# | 3,361 | 393 | 2,968 | 18 | 118 | 262 | 1,995 | 42 | 408 | 63 | 372 | 1 | 12 | 5 | 42 | 2 | 21 |
|  | \% | 100.01\% | 11.70\% | 88.31\% | 00.54\% | 03.51\% | 07.80\% | 59.36\% | 01.25\% | 12.14\% | 01.87\% | 11.07\% | 00.03\% | 00.36\% | 00.15\% | 01.25\% | 00.06\% | 00.62\% |
| AD-M/3 | \# | 773 | 63 | 710 | 6 | 17 | 44 | 577 | 3 | 49 | 7 | 53 | 1 | 4 | 1 | 6 | 1 | 4 |
|  | \% | 100.02\% | 08.16\% | 91.86\% | 00.78\% | 02.20\% | 05.69\% | 74.64\% | 00.39\% | 06.34\% | 00.91\% | 06.86\% | 00.13\% | 00.52\% | 00.13\% | 00.78\% | 00.13\% | 00.52\% |
| AD-M/4 | \# | 10 | 1 | 9 | 0 | 1 | 1 | 7 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 10.00\% | 90.00\% | 00.00\% | 10.00\% | 10.00\% | 70.00\% | 00.00\% | 10.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/5 | \# | 2 | 0 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 19 | 4 | 15 | 0 | 3 | 3 | 9 | 0 | 0 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Mission Critical Occupations |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% | 100.00\% | 21.05\% | 78.95\% | 00.00\% | 15.79\% | 15.79\% | 47.37\% | 00.00\% | 00.00\% | 05.26\% | 15.79\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 3 | 1 | 2 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 2,072 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 99.99\% | 18.78\% | 81.21\% | 01.61\% | 04.27\% | 11.94\% | 48.26\% | 02.17\% | 16.39\% | 02.61\% | 10.46\% | 00.08\% | 00.30\% | 00.26\% | 01.13\% | 00.11\% | 00.40\% |
| Internal Applications | \# | 18,466 | 3,339 | 15,127 | 734 | 1,688 | 1,710 | 7,174 | 577 | 4,535 | 273 | 1,440 | 2 | 12 | 27 | 157 | 16 | 121 |
|  | \% | 100.00\% | 18.08\% | 81.92\% | 3.97\% | 9.14\% | 9.26\% | 38.85\% | 3.12\% | 24.56\% | 1.48\% | 7.80\% | 0.01\% | 0.06\% | 0.15\% | 0.85\% | 0.09\% | 0.66\% |
| Qualified Internal Applicants | \# | 11,679 | 2,012 | 9,667 | 354 | 933 | 1,172 | 4,804 | 307 | 2,869 | 149 | 897 | 1 | 4 | 21 | 84 | 8 | 76 |
|  | \% | 100.00\% | 17.23\% | 82.77\% | 3.03\% | 7.99\% | 10.04\% | 41.13\% | 2.63\% | 24.57\% | 1.28\% | 7.68\% | 0.01\% | 0.03\% | 0.18\% | 0.72\% | 0.07\% | 0.65\% |
| Referred Applicants | \# | 11,304 | 1,946 | 9,358 | 341 | 917 | 1,131 | 4,654 | 299 | 2,754 | 145 | 873 | 1 | 4 | 21 | 80 | 8 | 76 |
|  | \% | 100.00\% | 17.22\% | 82.78\% | 3.02\% | 8.11\% | 10.01\% | 41.17\% | 2.65\% | 24.36\% | 1.28\% | 7.72\% | 0.01\% | 0.04\% | 0.19\% | 0.71\% | 0.07\% | 0.67\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 5,370 | 1,061 | 4,309 | 82 | 222 | 701 | 2,711 | 124 | 854 | 129 | 436 | 3 | 9 | 20 | 60 | 2 | 17 |
|  | \% | 100.00\% | 19.76\% | 80.24\% | 01.53\% | 04.13\% | 13.05\% | 50.48\% | 02.31\% | 15.90\% | 02.40\% | 08.12\% | 00.06\% | 00.17\% | 00.37\% | 01.12\% | 00.04\% | 00.32\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 6,023 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 88,432 | 16,360 | 72,072 | 2,595 | 7,293 | 8,534 | 35,275 | 2,943 | 20,384 | 1,967 | 7,531 | 34 | 107 | 162 | 962 | 125 | 520 |
|  | \% | 100.00\% | 18.50\% | 81.50\% | 2.93\% | 8.25\% | 9.65\% | 39.89\% | 3.33\% | 23.05\% | 2.22\% | 8.52\% | 0.04\% | 0.12\% | 0.18\% | 1.09\% | 0.14\% | 0.59\% |
| Qualified External Applicants | \# | 72,379 | 13,393 | 58,986 | 1,979 | 5,674 | 7,272 | 29,671 | 2,241 | 16,111 | 1,622 | 6,236 | 23 | 84 | 145 | 790 | 111 | 420 |
|  | \% | 100.00\% | 18.50\% | 81.50\% | 2.73\% | 7.84\% | 10.05\% | 40.99\% | 3.10\% | 22.26\% | 2.24\% | 8.62\% | 0.03\% | 0.12\% | 0.20\% | 1.09\% | 0.15\% | 0.58\% |
| Referred Applicants | \# | 65,822 | 12,318 | 53,504 | 1,829 | 5,239 | 6,633 | 26,838 | 2,048 | 14,393 | 1,556 | 5,873 | 23 | 81 | 125 | 715 | 104 | 365 |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Mission Critical Occupations |  | tOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  | 100.00\% | 18.71\% | 81.29\% | 2.78\% | 7.96\% | 10.08\% | 40.77\% | 3.11\% | 21.87\% | 2.36\% | 8.92\% | 0.03\% | 0.12\% | 0.19\% | 1.09\% | 0.16\% | 0.55\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 12,132 | 2,425 | 9,652 | 165 | 437 | 1,430 | 5,406 | 276 | 1,991 | 357 | 1,153 | 6 | 55 | 21 | 118 | 170 | 492 |
|  | \% | 100.00\% | 20.09\% | 79.93\% | 01.37\% | 03.62\% | 11.84\% | 44.76\% | 02.29\% | 16.49\% | 02.96\% | 09.55\% | 00.05\% | 00.46\% | 00.17\% | 00.98\% | 01.41\% | 04.07\% |
| 0620 Practical Nurse | \# | 15,498 | 2,776 | 12,722 | 350 | 868 | 1,441 | 6,789 | 607 | 3,992 | 300 | 729 | 15 | 52 | 38 | 208 | 25 | 84 |
|  | \% | 100.02\% | 17.93\% | 82.09\% | 02.26\% | 05.60\% | 09.30\% | 43.81\% | 03.92\% | 25.76\% | 01.94\% | 04.70\% | 00.10\% | 00.34\% | 00.25\% | 01.34\% | 00.16\% | 00.54\% |
| 0620 RCLF |  | 100.01\% | 07.40\% | 92.61\% | 00.82\% | 06.43\% | 03.94\% | 59.94\% | 01.85\% | 21.69\% | 00.66\% | 03.06\% | 00.02\% | 00.06\% | 00.06\% | 00.95\% | 00.05\% | 00.48\% |
| GS-A/3 | \# | 96 | 17 | 79 | 5 | 11 | 6 | 44 | 3 | 15 | 3 | 7 | 0 | 0 | 0 | 0 | 0 | 2 |
|  | \% | 100.01\% | 17.72\% | 82.29\% | 05.21\% | 11.46\% | 06.25\% | 45.83\% | 03.13\% | 15.63\% | 03.13\% | 07.29\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.08\% |
| GS-A/4 | \# | 340 | 77 | 263 | 21 | 35 | 26 | 114 | 11 | 82 | 15 | 20 | 0 | 0 | 0 | 7 | 4 | 5 |
|  | \% | 100.01\% | 22.66\% | 77.35\% | 06.18\% | 10.29\% | 07.65\% | 33.53\% | 03.24\% | 24.12\% | 04.41\% | 05.88\% | 00.00\% | 00.00\% | 00.00\% | 02.06\% | 01.18\% | 01.47\% |
| GS-A/5 | \# | 949 | 182 | 767 | 34 | 84 | 81 | 361 | 33 | 234 | 25 | 61 | 3 | 2 | 5 | 15 | 1 | 10 |
|  | \% | 100.01\% | 19.19\% | 80.82\% | 03.58\% | 08.85\% | 08.54\% | 38.04\% | 03.48\% | 24.66\% | 02.63\% | 06.43\% | 00.32\% | 00.21\% | 00.53\% | 01.58\% | 00.11\% | 01.05\% |
| GS-A/6 | \# | 13,523 | 2,395 | 11,128 | 282 | 715 | 1,263 | 5,999 | 538 | 3,501 | 250 | 625 | 12 | 50 | 31 | 175 | 19 | 63 |
|  | \% | 100.01\% | 17.72\% | 82.29\% | 02.09\% | 05.29\% | 09.34\% | 44.36\% | 03.98\% | 25.89\% | 01.85\% | 04.62\% | 00.09\% | 00.37\% | 00.23\% | 01.29\% | 00.14\% | 00.47\% |
| GS-A/7 | \# | 590 | 105 | 485 | 8 | 23 | 65 | 271 | 22 | 160 | 7 | 16 | 0 | 0 | 2 | 11 | 1 | 4 |
|  | \% | 100.01\% | 17.81\% | 82.20\% | 01.36\% | 03.90\% | 11.02\% | 45.93\% | 03.73\% | 27.12\% | 01.19\% | 02.71\% | 00.00\% | 00.00\% | 00.34\% | 01.86\% | 00.17\% | 00.68\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 711 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.02\% | 17.93\% | 82.09\% | 02.26\% | 05.60\% | 09.30\% | 43.81\% | 03.92\% | 25.76\% | 01.94\% | 04.70\% | 00.10\% | 00.34\% | 00.25\% | 01.34\% | 00.16\% | 00.54\% |
| Internal Applications | \# | 3,896 | 590 | 3,306 | 124 | 442 | 198 | 1,317 | 154 | 1,272 | 92 | 198 | 8 | 7 | 3 | 38 | 11 | 32 |
|  | \% | 100.00\% | 15.14\% | 84.86\% | 3.18\% | 11.34\% | 5.08\% | 33.80\% | 3.95\% | 32.65\% | 2.36\% | 5.08\% | 0.21\% | 0.18\% | 0.08\% | 0.98\% | 0.28\% | 0.82\% |
|  | \# | 2,058 | 315 | 1,743 | 64 | 228 | 122 | 745 | 84 | 629 | 33 | 99 | 7 | 1 | 0 | 22 | 5 | 19 |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| Mission Critical Occupations |  | total EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | EMPLOYEES |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Qualified Internal Applicants | \% |  |  |  | 100.00\% | 15.31\% | 84.69\% | 3.11\% | 11.08\% | 5.93\% | 36.20\% | 4.08\% | 30.56\% | 1.60\% | 4.81\% | 0.34\% | 0.05\% | 0.00\% | 1.07\% | 0.24\% | 0.92\% |
| Referred Applicants | \# | 1,960 | 293 | 1,667 | 53 | 196 | 119 | 729 | 78 | 607 | 31 | 94 | 7 | 1 | 0 | 22 | 5 | 18 |
|  | \% | 100.00\% | 14.95\% | 85.05\% | 2.70\% | 10.00\% | 6.07\% | 37.19\% | 3.98\% | 30.97\% | 1.58\% | 4.80\% | 0.36\% | 0.05\% | 0.00\% | 1.12\% | 0.26\% | 0.92\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 1,094 | 192 | 901 | 38 | 83 | 81 | 497 | 42 | 256 | 18 | 35 | 5 | 1 | 6 | 20 | 2 | 9 |
|  | \% | 100.00\% | 17.57\% | 82.42\% | 03.48\% | 07.59\% | 07.41\% | 45.47\% | 03.84\% | 23.42\% | 01.65\% | 03.20\% | 00.46\% | 00.09\% | 00.55\% | 01.83\% | 00.18\% | 00.82\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 1,215 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 10,500 | 1,554 | 8,946 | 260 | 1,034 | 631 | 3,767 | 393 | 3,395 | 207 | 535 | 12 | 29 | 19 | 95 | 32 | 91 |
|  | \% | 100.00\% | 14.80\% | 85.20\% | 2.48\% | 9.85\% | 6.01\% | 35.88\% | 3.74\% | 32.33\% | 1.97\% | 5.10\% | 0.11\% | 0.28\% | 0.18\% | 0.90\% | 0.30\% | 0.87\% |
| Qualified External Applicants | \# | 6,907 | 1,059 | 5,848 | 155 | 625 | 482 | 2,670 | 230 | 2,050 | 152 | 359 | 7 | 22 | 12 | 64 | 21 | 58 |
|  | \% | 100.00\% | 15.33\% | 84.67\% | 2.24\% | 9.05\% | 6.98\% | 38.66\% | 3.33\% | 29.68\% | 2.20\% | 5.20\% | 0.10\% | 0.32\% | 0.17\% | 0.93\% | 0.30\% | 0.84\% |
| Referred Applicants | \# | 5,882 | 934 | 4,948 | 141 | 535 | 429 | 2,302 | 199 | 1,701 | 129 | 286 | 6 | 21 | 12 | 55 | 18 | 48 |
|  | \% | 100.00\% | 15.88\% | 84.12\% | 2.40\% | 9.10\% | 7.29\% | 39.14\% | 3.38\% | 28.92\% | 2.19\% | 4.86\% | 0.10\% | 0.36\% | 0.20\% | 0.94\% | 0.31\% | 0.82\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** |
| External Selections | \# | 3,248 | 475 | 2,764 | 51 | 185 | 244 | 1,407 | 85 | 841 | 60 | 139 | 2 | 12 | 6 | 36 | 27 | 144 |
|  | \% | 100.00\% | 14.65\% | 85.33\% | 01.57\% | 05.71\% | 07.53\% | 43.44\% | 02.62\% | 25.96\% | 01.85\% | 04.29\% | 00.06\% | 00.37\% | 00.19\% | 01.11\% | 00.83\% | 04.45\% |
| 0631 Occupational Therapist | \# | 1,465 | 315 | 1,150 | 23 | 62 | 246 | 871 | 23 | 105 | 18 | 98 | 2 | 2 | 2 | 9 | 1 | 3 |
|  | \% | 100.00\% | 21.51\% | 78.49\% | 01.57\% | 04.23\% | 16.79\% | 59.45\% | 01.57\% | 07.17\% | 01.23\% | 06.69\% | 00.14\% | 00.14\% | 00.14\% | 00.61\% | 00.07\% | 00.20\% |
| 0631 RCLF |  | 100.00\% | 10.23\% | 89.77\% | 00.74\% | 03.69\% | 07.66\% | 75.96\% | 00.83\% | 04.17\% | 00.90\% | 05.15\% | 00.00\% | 00.04\% | 00.02\% | 00.42\% | 00.08\% | 00.34\% |
| GS-A/9 | \# | 22 | 6 | 16 | 0 | 0 | 6 | 11 | 0 | 1 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 27.27\% | 72.73\% | 00.00\% | 00.00\% | 27.27\% | 50.00\% | 00.00\% | 04.55\% | 00.00\% | 18.18\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| GS-A/11 | \# |  |  |  | 983 | 210 | 773 | 16 | 40 | 154 | 583 | 20 | 71 | 16 | 66 | 2 | 2 | 2 | 8 | 0 | 3 |
|  | \% | 99.99\% | 21.36\% | 78.63\% | 01.63\% | 04.07\% | 15.67\% | 59.31\% | 02.03\% | 07.22\% | 01.63\% | 06.71\% | 00.20\% | 00.20\% | 00.20\% | 00.81\% | 00.00\% | 00.31\% |
| GS-A/12 | \# | 327 | 65 | 262 | 5 | 16 | 56 | 205 | 2 | 20 | 2 | 20 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.01\% | 19.88\% | 80.13\% | 01.53\% | 04.89\% | 17.13\% | 62.69\% | 00.61\% | 06.12\% | 00.61\% | 06.12\% | 00.00\% | 00.00\% | 00.00\% | 00.31\% | 00.00\% | 00.00\% |
| GS-A/13 | \# | 57 | 16 | 41 | 1 | 5 | 14 | 27 | 1 | 7 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 28.06\% | 71.93\% | 01.75\% | 08.77\% | 24.56\% | 47.37\% | 01.75\% | 12.28\% | 00.00\% | 03.51\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/14 | \# | 6 | 0 | 6 | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 70 | 18 | 52 | 1 | 1 | 16 | 39 | 0 | 6 | 0 | 6 | 0 | 0 | 0 | 0 | 1 | 0 |
|  | \% | 100.00\% | 25.72\% | 74.28\% | 01.43\% | 01.43\% | 22.86\% | 55.71\% | 00.00\% | 08.57\% | 00.00\% | 08.57\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.43\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 82 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 21.51\% | 78.49\% | 01.57\% | 04.23\% | 16.79\% | 59.45\% | 01.57\% | 07.17\% | 01.23\% | 06.69\% | 00.14\% | 00.14\% | 00.14\% | 00.61\% | 00.07\% | 00.20\% |
| Internal Applications | \# | 140 | 33 | 107 | 1 | 9 | 18 | 67 | 7 | 23 | 7 | 7 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 23.57\% | 76.43\% | 0.71\% | 6.43\% | 12.86\% | 47.86\% | 5.00\% | 16.43\% | 5.00\% | 5.00\% | 0.00\% | 0.00\% | 0.00\% | 0.71\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 76 | 16 | 60 | 0 | 5 | 10 | 38 | 5 | 11 | 1 | 5 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 21.05\% | 78.95\% | 0.00\% | 6.58\% | 13.16\% | 50.00\% | 6.58\% | 14.47\% | 1.32\% | 6.58\% | 0.00\% | 0.00\% | 0.00\% | 1.32\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 73 | 16 | 57 | 0 | 4 | 10 | 36 | 5 | 11 | 1 | 5 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 21.92\% | 78.08\% | 0.00\% | 5.48\% | 13.70\% | 49.32\% | 6.85\% | 15.07\% | 1.37\% | 6.85\% | 0.00\% | 0.00\% | 0.00\% | 1.37\% | 0.00\% | 0.00\% |
| Interviewed <br> Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 102 | 26 | 76 | 1 | 7 | 22 | 60 | 3 | 6 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 25.49\% | 74.50\% | 00.98\% | 06.86\% | 21.57\% | 58.82\% | 02.94\% | 05.88\% | 00.00\% | 02.94\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| Mission Critical Occupations |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Vacancy Announcements | \# | 86 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 442 | 132 | 310 | 15 | 52 | 73 | 174 | 18 | 49 | 24 | 33 | 1 | 0 | 1 | 1 | 0 | 1 |
|  | \% | 100.00\% | 29.86\% | 70.14\% | 3.39\% | 11.76\% | 16.52\% | 39.37\% | 4.07\% | 11.09\% | 5.43\% | 7.47\% | 0.23\% | 0.00\% | 0.23\% | 0.23\% | 0.00\% | 0.23\% |
| Qualified External Applicants | \# | 300 | 90 | 210 | 11 | 33 | 51 | 124 | 10 | 28 | 17 | 24 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 30.00\% | 70.00\% | 3.67\% | 11.00\% | 17.00\% | 41.33\% | 3.33\% | 9.33\% | 5.67\% | 8.00\% | 0.33\% | 0.00\% | 0.00\% | 0.33\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 230 | 72 | 158 | 7 | 24 | 40 | 88 | 10 | 23 | 14 | 22 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 31.30\% | 68.70\% | 3.04\% | 10.43\% | 17.39\% | 38.26\% | 4.35\% | 10.00\% | 6.09\% | 9.57\% | 0.43\% | 0.00\% | 0.00\% | 0.43\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 389 | 86 | 303 | 4 | 12 | 67 | 232 | 2 | 23 | 10 | 31 | 0 | 0 | 0 | 0 | 3 | 5 |
|  | \% | 100.00\% | 22.10\% | 77.89\% | 01.03\% | 03.08\% | 17.22\% | 59.64\% | 00.51\% | 05.91\% | 02.57\% | 07.97\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.77\% | 01.29\% |
| 0633 Physical Therapist | \# | 2,460 | 990 | 1,470 | 39 | 87 | 747 | 1,112 | 40 | 90 | 142 | 154 | 4 | 2 | 11 | 20 | 7 | 5 |
|  | \% | 100.00\% | 40.25\% | 59.75\% | 01.59\% | 03.54\% | 30.37\% | 45.20\% | 01.63\% | 03.66\% | 05.77\% | 06.26\% | 00.16\% | 00.08\% | 00.45\% | 00.81\% | 00.28\% | 00.20\% |
| 0633 RCLF |  | 99.98\% | 29.90\% | 70.08\% | 01.58\% | 02.96\% | 23.05\% | 57.83\% | 01.24\% | 02.72\% | 03.73\% | 06.06\% | 00.06\% | 00.02\% | 00.15\% | 00.30\% | 00.09\% | 00.19\% |
| GS-A/11 | \# | 65 | 26 | 39 | 2 | 1 | 16 | 26 | 3 | 6 | 5 | 6 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 40.01\% | 60.00\% | 03.08\% | 01.54\% | 24.62\% | 40.00\% | 04.62\% | 09.23\% | 07.69\% | 09.23\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/12 | \# | 1,713 | 683 | 1,030 | 31 | 65 | 491 | 767 | 28 | 61 | 118 | 114 | 4 | 2 | 7 | 17 | 4 | 4 |
|  | \% | 99.98\% | 39.86\% | 60.12\% | 01.81\% | 03.79\% | 28.66\% | 44.78\% | 01.63\% | 03.56\% | 06.89\% | 06.65\% | 00.23\% | 00.12\% | 00.41\% | 00.99\% | 00.23\% | 00.23\% |
| GS-A/13 | \# | 508 | 207 | 301 | 5 | 16 | 174 | 230 | 7 | 21 | 15 | 30 | 0 | 0 | 4 | 3 | 2 | 1 |
|  | \% | 100.00\% | 40.74\% | 59.26\% | 00.98\% | 03.15\% | 34.25\% | 45.28\% | 01.38\% | 04.13\% | 02.95\% | 05.91\% | 00.00\% | 00.00\% | 00.79\% | 00.59\% | 00.39\% | 00.20\% |
| GS-A/14 | \# | 73 | 35 | 38 | 0 | 2 | 32 | 31 | 0 | 2 | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 47.95\% | 52.06\% | 00.00\% | 02.74\% | 43.84\% | 42.47\% | 00.00\% | 02.74\% | 04.11\% | 04.11\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 2 | 1 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| AD-N/0 | \# |  |  |  | 99 | 38 | 61 | 1 | 3 | 33 | 57 | 2 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | 0 |
|  | \% | 100.00\% | 38.38\% | 61.62\% | 01.01\% | 03.03\% | 33.33\% | 57.58\% | 02.02\% | 00.00\% | 01.01\% | 01.01\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.01\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 129 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 40.25\% | 59.75\% | 01.59\% | 03.54\% | 30.37\% | 45.20\% | 01.63\% | 03.66\% | 05.77\% | 06.26\% | 00.16\% | 00.08\% | 00.45\% | 00.81\% | 00.28\% | 00.20\% |
| Internal Applications | \# | 310 | 151 | 159 | 17 | 9 | 97 | 108 | 11 | 17 | 25 | 25 | 0 | 0 | 0 | 0 | 1 | 0 |
|  | \% | 100.00\% | 48.71\% | 51.29\% | 5.48\% | 2.90\% | 31.29\% | 34.84\% | 3.55\% | 5.48\% | 8.06\% | 8.06\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.32\% | 0.00\% |
| Qualified Internal Applicants | \# | 171 | 80 | 91 | 8 | 6 | 58 | 64 | 5 | 8 | 8 | 13 | 0 | 0 | 0 | 0 | 1 | 0 |
|  | \% | 100.00\% | 46.78\% | 53.22\% | 4.68\% | 3.51\% | 33.92\% | 37.43\% | 2.92\% | 4.68\% | 4.68\% | 7.60\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.58\% | 0.00\% |
| Referred Applicants | \# | 168 | 78 | 90 | 8 | 5 | 57 | 64 | 4 | 8 | 8 | 13 | 0 | 0 | 0 | 0 | 1 | 0 |
|  | \% | 100.00\% | 46.43\% | 53.57\% | 4.76\% | 2.98\% | 33.93\% | 38.10\% | 2.38\% | 4.76\% | 4.76\% | 7.74\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.60\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 517 | 195 | 321 | 10 | 27 | 158 | 235 | 6 | 22 | 18 | 28 | 0 | 2 | 2 | 6 | 1 | 1 |
|  | \% | 100.00\% | 37.79\% | 62.20\% | 01.94\% | 05.23\% | 30.62\% | 45.54\% | 01.16\% | 04.26\% | 03.49\% | 05.43\% | 00.00\% | 00.39\% | 00.39\% | 01.16\% | 00.19\% | 00.19\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 110 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 1,015 | 568 | 447 | 52 | 28 | 323 | 272 | 54 | 41 | 129 | 102 | 0 | 0 | 10 | 2 | 0 | 2 |
|  | \% | 100.00\% | 55.96\% | 44.04\% | 5.12\% | 2.76\% | 31.82\% | 26.80\% | 5.32\% | 4.04\% | 12.71\% | 10.05\% | 0.00\% | 0.00\% | 0.99\% | 0.20\% | 0.00\% | 0.20\% |
| Qualified External Applicants | \# | 750 | 426 | 324 | 41 | 18 | 241 | 199 | 40 | 31 | 95 | 73 | 0 | 0 | 9 | 1 | 0 | 2 |
|  | \% | 100.00\% | 56.80\% | 43.20\% | 5.47\% | 2.40\% | 32.13\% | 26.53\% | 5.33\% | 4.13\% | 12.67\% | 9.73\% | 0.00\% | 0.00\% | 1.20\% | 0.13\% | 0.00\% | 0.27\% |
| Referred Applicants | \# | 579 | 335 | 244 | 29 | 10 | 202 | 160 | 27 | 22 | 70 | 50 | 0 | 0 | 7 | 1 | 0 | 1 |
|  | \% | 100.00\% | 57.86\% | 42.14\% | 5.01\% | 1.73\% | 34.89\% | 27.63\% | 4.66\% | 3.80\% | 12.09\% | 8.64\% | 0.00\% | 0.00\% | 1.21\% | 0.17\% | 0.00\% | 0.17\% |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| Mission Critical Occupations |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | White |  | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Interviewed <br> Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 592 | 257 | 334 | 13 | 8 | 178 | 267 | 16 | 10 | 29 | 31 | 0 | 0 | 1 | 4 | 20 | 14 |
|  | \% | 100.00\% | 43.49\% | 56.52\% | 02.20\% | 01.35\% | 30.12\% | 45.18\% | 02.71\% | 01.69\% | 04.91\% | 05.25\% | 00.00\% | 00.00\% | 00.17\% | 00.68\% | 03.38\% | 02.37\% |
| 0644 Medical Technologist | \# | 4,599 | 1,274 | 3,325 | 131 | 300 | 717 | 1,934 | 194 | 469 | 209 | 536 | 4 | 5 | 13 | 64 | 6 | 17 |
|  | \% | 99.99\% | 27.70\% | 72.29\% | 02.85\% | 06.52\% | 15.59\% | 42.05\% | 04.22\% | 10.20\% | 04.54\% | 11.65\% | 00.09\% | 00.11\% | 00.28\% | 01.39\% | 00.13\% | 00.37\% |
| 0644 RCLF |  | 99.98\% | 25.93\% | 74.05\% | 02.97\% | 05.75\% | 14.90\% | 48.08\% | 03.62\% | 10.64\% | 04.04\% | 08.45\% | 00.05\% | 00.09\% | 00.17\% | 00.56\% | 00.18\% | 00.48\% |
| GS-A/5 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 101 | 30 | 71 | 1 | 6 | 18 | 44 | 3 | 4 | 6 | 17 | 0 | 0 | 0 | 0 | 2 | 0 |
|  | \% | 99.99\% | 29.70\% | 70.29\% | 00.99\% | 05.94\% | 17.82\% | 43.56\% | 02.97\% | 03.96\% | 05.94\% | 16.83\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.98\% | 00.00\% |
| GS-A/9 | \# | 2,243 | 631 | 1,612 | 69 | 146 | 340 | 872 | 106 | 261 | 103 | 285 | 2 | 3 | 9 | 32 | 2 | 13 |
|  | \% | 100.02\% | 28.14\% | 71.88\% | 03.08\% | 06.51\% | 15.16\% | 38.88\% | 04.73\% | 11.64\% | 04.59\% | 12.71\% | 00.09\% | 00.13\% | 00.40\% | 01.43\% | 00.09\% | 00.58\% |
| GS-A/10 | \# | 532 | 144 | 388 | 10 | 30 | 74 | 234 | 28 | 47 | 32 | 68 | 0 | 1 | 0 | 7 | 0 | 1 |
|  | \% | 100.00\% | 27.07\% | 72.93\% | 01.88\% | 05.64\% | 13.91\% | 43.98\% | 05.26\% | 08.83\% | 06.02\% | 12.78\% | 00.00\% | 00.19\% | 00.00\% | 01.32\% | 00.00\% | 00.19\% |
| GS-A/11 | \# | 939 | 256 | 683 | 31 | 63 | 152 | 420 | 29 | 86 | 38 | 100 | 1 | 1 | 3 | 12 | 2 | 1 |
|  | \% | 100.02\% | 27.27\% | 72.75\% | 03.30\% | 06.71\% | 16.19\% | 44.73\% | 03.09\% | 09.16\% | 04.05\% | 10.65\% | 00.11\% | 00.11\% | 00.32\% | 01.28\% | 00.21\% | 00.11\% |
| GS-A/12 | \# | 657 | 177 | 480 | 16 | 52 | 110 | 294 | 21 | 62 | 28 | 59 | 1 | 0 | 1 | 11 | 0 | 2 |
|  | \% | 99.99\% | 26.94\% | 73.05\% | 02.44\% | 07.91\% | 16.74\% | 44.75\% | 03.20\% | 09.44\% | 04.26\% | 08.98\% | 00.15\% | 00.00\% | 00.15\% | 01.67\% | 00.00\% | 00.30\% |
| GS-A/13 | \# | 126 | 36 | 90 | 4 | 3 | 23 | 69 | 7 | 9 | 2 | 7 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 28.57\% | 71.43\% | 03.17\% | 02.38\% | 18.25\% | 54.76\% | 05.56\% | 07.14\% | 01.59\% | 05.56\% | 00.00\% | 00.00\% | 00.00\% | 01.59\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 356 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 99.99\% | 27.70\% | 72.29\% | 02.85\% | 06.52\% | 15.59\% | 42.05\% | 04.22\% | 10.20\% | 04.54\% | 11.65\% | 00.09\% | 00.11\% | 00.28\% | 01.39\% | 00.13\% | 00.37\% |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

|  |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Internal Applications | \# | 1,196 | 434 | 762 | 97 | 137 | 153 | 355 | 103 | 140 | 67 | 104 | 5 | 1 | 4 | 10 | 5 | 15 |
|  | \% | 100.00\% | 36.29\% | 63.71\% | 8.11\% | 11.45\% | 12.79\% | 29.68\% | 8.61\% | 11.71\% | 5.60\% | 8.70\% | 0.42\% | 0.08\% | 0.33\% | 0.84\% | 0.42\% | 1.25\% |
| Qualified Internal Applicants | \# | 660 | 212 | 448 | 59 | 84 | 87 | 210 | 30 | 69 | 30 | 68 | 2 | 0 | 3 | 9 | 1 | 8 |
|  | \% | 100.00\% | 32.12\% | 67.88\% | 8.94\% | 12.73\% | 13.18\% | 31.82\% | 4.55\% | 10.45\% | 4.55\% | 10.30\% | 0.30\% | 0.00\% | 0.45\% | 1.36\% | 0.15\% | 1.21\% |
| Referred Applicants | \# | 639 | 202 | 437 | 56 | 81 | 85 | 207 | 28 | 67 | 27 | 67 | 2 | 0 | 3 | 8 | 1 | 7 |
|  | \% | 100.00\% | 31.61\% | 68.39\% | 8.76\% | 12.68\% | 13.30\% | 32.39\% | 4.38\% | 10.49\% | 4.23\% | 10.49\% | 0.31\% | 0.00\% | 0.47\% | 1.25\% | 0.16\% | 1.10\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 683 | 207 | 473 | 24 | 45 | 127 | 272 | 26 | 66 | 29 | 72 | 0 | 1 | 1 | 16 | 0 | 1 |
|  | \% | 100.00\% | 30.44\% | 69.57\% | 03.53\% | 06.62\% | 18.68\% | 40.00\% | 03.82\% | 09.71\% | 04.26\% | 10.59\% | 00.00\% | 00.15\% | 00.15\% | 02.35\% | 00.00\% | 00.15\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 398 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 2,584 | 1,055 | 1,529 | 181 | 168 | 314 | 599 | 288 | 492 | 237 | 221 | 8 | 2 | 21 | 22 | 6 | 25 |
|  | \% | 100.00\% | 40.83\% | 59.17\% | 7.00\% | 6.50\% | 12.15\% | 23.18\% | 11.15\% | 19.04\% | 9.17\% | 8.55\% | 0.31\% | 0.08\% | 0.81\% | 0.85\% | 0.23\% | 0.97\% |
| Qualified External Applicants | \# | 1,242 | 486 | 756 | 112 | 92 | 153 | 331 | 99 | 181 | 97 | 126 | 6 | 0 | 17 | 15 | 2 | 11 |
|  | \% | 100.00\% | 39.13\% | 60.87\% | 9.02\% | 7.41\% | 12.32\% | 26.65\% | 7.97\% | 14.57\% | 7.81\% | 10.14\% | 0.48\% | 0.00\% | 1.37\% | 1.21\% | 0.16\% | 0.89\% |
| Referred Applicants | \# | 1,104 | 426 | 678 | 99 | 86 | 140 | 294 | 76 | 157 | 89 | 118 | 6 | 0 | 14 | 15 | 2 | 8 |
|  | \% | 100.00\% | 38.59\% | 61.41\% | 8.97\% | 7.79\% | 12.68\% | 26.63\% | 6.88\% | 14.22\% | 8.06\% | 10.69\% | 0.54\% | 0.00\% | 1.27\% | 1.36\% | 0.18\% | 0.72\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 683 | 195 | 487 | 24 | 32 | 99 | 262 | 31 | 65 | 30 | 92 | 1 | 3 | 1 | 6 | 9 | 27 |
|  | \% | 100.00\% | 28.61\% | 71.41\% | 03.52\% | 04.69\% | 14.52\% | 38.42\% | 04.55\% | 09.53\% | 04.40\% | 13.49\% | 00.15\% | 00.44\% | 00.15\% | 00.88\% | 01.32\% | 03.96\% |
| 0660 Pharmacist | \# | 10,277 | 3,363 | 6,914 | 121 | 279 | 2,436 | 4,530 | 216 | 628 | 528 | 1,341 | 10 | 21 | 33 | 79 | 19 | 36 |
|  | \% | 99.99\% | 32.72\% | 67.27\% | 01.18\% | 02.71\% | 23.70\% | 44.08\% | 02.10\% | 06.11\% | 05.14\% | 13.05\% | 00.10\% | 00.20\% | 00.32\% | 00.77\% | 00.18\% | 00.35\% |

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| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| 0660 RCLF |  | 100.00\% | 47.35\% | 52.65\% | 01.57\% | 02.12\% | 37.03\% | 36.26\% | 02.06\% | 03.68\% | 06.21\% | 10.16\% | 00.04\% | 00.03\% | 00.21\% | 00.20\% | 00.23\% | 00.20\% |
| GS-A/11 | \# | 11 | 3 | 8 | 0 | 0 | 3 | 3 | 0 | 1 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | \% | 99.99\% | 27.27\% | 72.72\% | 00.00\% | 00.00\% | 27.27\% | 27.27\% | 00.00\% | 09.09\% | 00.00\% | 27.27\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 09.09\% |
| GS-A/12 | \# | 4,315 | 1,608 | 2,707 | 61 | 133 | 1,087 | 1,585 | 125 | 305 | 301 | 623 | 6 | 11 | 18 | 40 | 10 | 10 |
|  | \% | 100.00\% | 37.27\% | 62.73\% | 01.41\% | 03.08\% | 25.19\% | 36.73\% | 02.90\% | 07.07\% | 06.98\% | 14.44\% | 00.14\% | 00.25\% | 00.42\% | 00.93\% | 00.23\% | 00.23\% |
| GS-A/13 | \# | 4,746 | 1,359 | 3,387 | 42 | 127 | 1,054 | 2,367 | 66 | 269 | 180 | 569 | 2 | 8 | 11 | 34 | 4 | 13 |
|  | \% | 99.99\% | 28.62\% | 71.37\% | 00.88\% | 02.68\% | 22.21\% | 49.87\% | 01.39\% | 05.67\% | 03.79\% | 11.99\% | 00.04\% | 00.17\% | 00.23\% | 00.72\% | 00.08\% | 00.27\% |
| GS-A/14 | \# | 343 | 150 | 193 | 7 | 7 | 115 | 155 | 9 | 10 | 15 | 18 | 1 | 0 | 2 | 2 | 1 | 1 |
|  | \% | 99.99\% | 43.72\% | 56.27\% | 02.04\% | 02.04\% | 33.53\% | 45.19\% | 02.62\% | 02.92\% | 04.37\% | 05.25\% | 00.29\% | 00.00\% | 00.58\% | 00.58\% | 00.29\% | 00.29\% |
| GS-A/15 | \# | 141 | 83 | 58 | 3 | 2 | 73 | 44 | 2 | 6 | 2 | 5 | 0 | 0 | 2 | 0 | 1 | 1 |
|  | \% | 100.02\% | 58.87\% | 41.15\% | 02.13\% | 01.42\% | 51.77\% | 31.21\% | 01.42\% | 04.26\% | 01.42\% | 03.55\% | 00.00\% | 00.00\% | 01.42\% | 00.00\% | 00.71\% | 00.71\% |
| AD-N/0 | \# | 720 | 159 | 561 | 8 | 10 | 103 | 376 | 14 | 37 | 30 | 123 | 1 | 2 | 0 | 3 | 3 | 10 |
|  | \% | 100.01\% | 22.09\% | 77.92\% | 01.11\% | 01.39\% | 14.31\% | 52.22\% | 01.94\% | 05.14\% | 04.17\% | 17.08\% | 00.14\% | 00.28\% | 00.00\% | 00.42\% | 00.42\% | 01.39\% |
| SR-X/99 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 645 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 99.99\% | 32.72\% | 67.27\% | 01.18\% | 02.71\% | 23.70\% | 44.08\% | 02.10\% | 06.11\% | 05.14\% | 13.05\% | 00.10\% | 00.20\% | 00.32\% | 00.77\% | 00.18\% | 00.35\% |
| Internal Applications | \# | 3,988 | 1,645 | 2,343 | 106 | 98 | 758 | 1,143 | 334 | 518 | 423 | 542 | 5 | 3 | 11 | 18 | 8 | 21 |
|  | \% | 100.00\% | 41.25\% | 58.75\% | 2.66\% | 2.46\% | 19.01\% | 28.66\% | 8.38\% | 12.99\% | 10.61\% | 13.59\% | 0.13\% | 0.08\% | 0.28\% | 0.45\% | 0.20\% | 0.53\% |
| Qualified Internal Applicants | \# | 1,934 | 795 | 1,139 | 57 | 53 | 391 | 598 | 131 | 218 | 207 | 252 | 0 | 1 | 7 | 14 | 2 | 3 |
|  | \% | 100.00\% | 41.11\% | 58.89\% | 2.95\% | 2.74\% | 20.22\% | 30.92\% | 6.77\% | 11.27\% | 10.70\% | 13.03\% | 0.00\% | 0.05\% | 0.36\% | 0.72\% | 0.10\% | 0.16\% |
| Referred Applicants | \# | 1,778 | 729 | 1,049 | 55 | 49 | 366 | 568 | 113 | 188 | 186 | 228 | 0 | 1 | 7 | 13 | 2 | 2 |
|  | \% | 100.00\% | 41.00\% | 59.00\% | 3.09\% | 2.76\% | 20.58\% | 31.95\% | 6.36\% | 10.57\% | 10.46\% | 12.82\% | 0.00\% | 0.06\% | 0.39\% | 0.73\% | 0.11\% | 0.11\% |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Mission Critical Occupations |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 530 | 236 | 294 | 14 | 6 | 172 | 217 | 14 | 19 | 29 | 49 | 1 | 0 | 5 | 3 | 1 | 0 |
|  | \% | 100.00\% | 44.52\% | 55.47\% | 02.64\% | 01.13\% | 32.45\% | 40.94\% | 02.64\% | 03.58\% | 05.47\% | 09.25\% | 00.19\% | 00.00\% | 00.94\% | 00.57\% | 00.19\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 295 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 7,417 | 3,350 | 4,067 | 155 | 229 | 1,599 | 1,619 | 836 | 971 | 712 | 1,188 | 5 | 5 | 15 | 6 | 28 | 49 |
|  | \% | 100.00\% | 45.17\% | 54.83\% | 2.09\% | 3.09\% | 21.56\% | 21.83\% | 11.27\% | 13.09\% | 9.60\% | 16.02\% | 0.07\% | 0.07\% | 0.20\% | 0.08\% | 0.38\% | 0.66\% |
| Qualified External Applicants | \# | 5,680 | 2,526 | 3,154 | 111 | 157 | 1,210 | 1,226 | 624 | 754 | 548 | 970 | 5 | 4 | 10 | 6 | 18 | 37 |
|  | \% | 100.00\% | 44.47\% | 55.53\% | 1.95\% | 2.76\% | 21.30\% | 21.58\% | 10.99\% | 13.27\% | 9.65\% | 17.08\% | 0.09\% | 0.07\% | 0.18\% | 0.11\% | 0.32\% | 0.65\% |
| Referred Applicants | \# | 2,745 | 1,250 | 1,495 | 58 | 89 | 672 | 650 | 254 | 295 | 250 | 431 | 2 | 2 | 7 | 5 | 7 | 23 |
|  | \% | 100.00\% | 45.54\% | 54.46\% | 2.11\% | 3.24\% | 24.48\% | 23.68\% | 9.25\% | 10.75\% | 9.11\% | 15.70\% | 0.07\% | 0.07\% | 0.26\% | 0.18\% | 0.26\% | 0.84\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,716 | 570 | 1,145 | 21 | 31 | 364 | 720 | 48 | 96 | 114 | 245 | 2 | 11 | 0 | 9 | 21 | 33 |
|  | \% | 100.00\% | 33.23\% | 66.76\% | 01.22\% | 01.81\% | 21.22\% | 41.98\% | 02.80\% | 05.60\% | 06.65\% | 14.29\% | 00.12\% | 00.64\% | 00.00\% | 00.52\% | 01.22\% | 01.92\% |
| 0996 Veterans Claims Examining | \# | 13,458 | 6,974 | 6,484 | 500 | 333 | 4,277 | 3,346 | 1,640 | 2,228 | 286 | 214 | 36 | 36 | 191 | 271 | 44 | 56 |
|  | \% | 100.02\% | 51.84\% | 48.18\% | 03.72\% | 02.47\% | 31.78\% | 24.86\% | 12.19\% | 16.56\% | 02.13\% | 01.59\% | 00.27\% | 00.27\% | 01.42\% | 02.01\% | 00.33\% | 00.42\% |
| 0996 RCLF |  | 100.01\% | 38.20\% | 61.81\% | 02.98\% | 05.68\% | 29.92\% | 41.18\% | 03.39\% | 11.69\% | 01.58\% | 02.46\% | 00.03\% | 00.08\% | 00.18\% | 00.42\% | 00.12\% | 00.30\% |
| GS-A/5 | \# | 68 | 24 | 44 | 3 | 1 | 13 | 29 | 2 | 7 | 0 | 0 | 0 | 0 | 6 | 7 | 0 | 0 |
|  | \% | 99.99\% | 35.29\% | 64.70\% | 04.41\% | 01.47\% | 19.12\% | 42.65\% | 02.94\% | 10.29\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 08.82\% | 10.29\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 1,441 | 797 | 644 | 74 | 28 | 412 | 260 | 222 | 259 | 46 | 28 | 5 | 9 | 24 | 47 | 14 | 13 |
|  | \% | 99.99\% | 55.32\% | 44.67\% | 05.14\% | 01.94\% | 28.59\% | 18.04\% | 15.41\% | 17.97\% | 03.19\% | 01.94\% | 00.35\% | 00.62\% | 01.67\% | 03.26\% | 00.97\% | 00.90\% |
| GS-A/9 | \# | 1,847 | 900 | 947 | 76 | 34 | 488 | 436 | 230 | 361 | 44 | 28 | 6 | 8 | 48 | 66 | 8 | 14 |

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| Mission Critical Occupations |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% | 99.99\% | 48.71\% | 51.28\% | 04.11\% | 01.84\% | 26.42\% | 23.61\% | 12.45\% | 19.55\% | 02.38\% | 01.52\% | 00.32\% | 00.43\% | 02.60\% | 03.57\% | 00.43\% | 00.76\% |
| GS-A/10 | \# | 2,719 | 1,638 | 1,081 | 110 | 71 | 947 | 496 | 465 | 427 | 65 | 33 | 10 | 7 | 30 | 35 | 11 | 12 |
|  | \% | 99.99\% | 60.24\% | 39.75\% | 04.05\% | 02.61\% | 34.83\% | 18.24\% | 17.10\% | 15.70\% | 02.39\% | 01.21\% | 00.37\% | 00.26\% | 01.10\% | 01.29\% | 00.40\% | 00.44\% |
| GS-A/11 | \# | 2,599 | 1,351 | 1,248 | 90 | 66 | 840 | 638 | 337 | 442 | 46 | 46 | 7 | 4 | 27 | 48 | 4 | 4 |
|  | \% | 100.00\% | 51.98\% | 48.02\% | 03.46\% | 02.54\% | 32.32\% | 24.55\% | 12.97\% | 17.01\% | 01.77\% | 01.77\% | 00.27\% | 00.15\% | 01.04\% | 01.85\% | 00.15\% | 00.15\% |
| GS-A/12 | \# | 3,589 | 1,668 | 1,921 | 108 | 96 | 1,134 | 1,129 | 304 | 562 | 71 | 62 | 7 | 7 | 39 | 53 | 5 | 12 |
|  | \% | 100.02\% | 46.49\% | 53.53\% | 03.01\% | 02.67\% | 31.60\% | 31.46\% | 08.47\% | 15.66\% | 01.98\% | 01.73\% | 00.20\% | 00.20\% | 01.09\% | 01.48\% | 00.14\% | 00.33\% |
| GS-A/13 | \# | 958 | 480 | 478 | 34 | 30 | 354 | 275 | 65 | 143 | 11 | 14 | 0 | 1 | 15 | 14 | 1 | 1 |
|  | \% | 99.99\% | 50.10\% | 49.89\% | 03.55\% | 03.13\% | 36.95\% | 28.71\% | 06.78\% | 14.93\% | 01.15\% | 01.46\% | 00.00\% | 00.10\% | 01.57\% | 01.46\% | 00.10\% | 00.10\% |
| GS-A/14 | \# | 186 | 92 | 94 | 3 | 7 | 71 | 63 | 13 | 21 | 3 | 2 | 0 | 0 | 1 | 1 | 1 | 0 |
|  | \% | 100.00\% | 49.46\% | 50.54\% | 01.61\% | 03.76\% | 38.17\% | 33.87\% | 06.99\% | 11.29\% | 01.61\% | 01.08\% | 00.00\% | 00.00\% | 00.54\% | 00.54\% | 00.54\% | 00.00\% |
| GS-A/15 | \# | 51 | 24 | 27 | 2 | 0 | 18 | 20 | 2 | 6 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 99.99\% | 47.05\% | 52.94\% | 03.92\% | 00.00\% | 35.29\% | 39.22\% | 03.92\% | 11.76\% | 00.00\% | 01.96\% | 01.96\% | 00.00\% | 01.96\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 482 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.02\% | 51.84\% | 48.18\% | 03.72\% | 02.47\% | 31.78\% | 24.86\% | 12.19\% | 16.56\% | 02.13\% | 01.59\% | 00.27\% | 00.27\% | 01.42\% | 02.01\% | 00.33\% | 00.42\% |
| Internal Applications | \# | 14,093 | 7,213 | 6,880 | 990 | 743 | 3,359 | 2,339 | 2,125 | 3,149 | 441 | 304 | 40 | 66 | 158 | 144 | 100 | 135 |
|  | \% | 100.00\% | 51.18\% | 48.82\% | 7.02\% | 5.27\% | 23.83\% | 16.60\% | 15.08\% | 22.34\% | 3.13\% | 2.16\% | 0.28\% | 0.47\% | 1.12\% | 1.02\% | 0.71\% | 0.96\% |
| Qualified Internal Applicants | \# | 7,362 | 3,866 | 3,496 | 491 | 362 | 1,900 | 1,286 | 1,054 | 1,523 | 267 | 159 | 20 | 34 | 89 | 73 | 45 | 59 |
|  | \% | 100.00\% | 52.51\% | 47.49\% | 6.67\% | 4.92\% | 25.81\% | 17.47\% | 14.32\% | 20.69\% | 3.63\% | 2.16\% | 0.27\% | 0.46\% | 1.21\% | 0.99\% | 0.61\% | 0.80\% |
| Referred Applicants | \# | 7,289 | 3,832 | 3,457 | 487 | 359 | 1,878 | 1,270 | 1,047 | 1,506 | 266 | 157 | 20 | 34 | 89 | 73 | 45 | 58 |
|  | \% | 100.00\% | 52.57\% | 47.43\% | 6.68\% | 4.93\% | 25.76\% | 17.42\% | 14.36\% | 20.66\% | 3.65\% | 2.15\% | 0.27\% | 0.47\% | 1.22\% | 1.00\% | 0.62\% | 0.80\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Mission Critical Occupations |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Internal Selections | \# | 5,681 | 3,151 | 2,524 | 237 | 111 | 1,898 | 1,236 | 732 | 887 | 146 | 101 | 17 | 26 | 101 | 143 | 20 | 20 |
|  | \% | 100.00\% | 55.52\% | 44.48\% | 04.18\% | 01.96\% | 33.44\% | 21.78\% | 12.90\% | 15.63\% | 02.57\% | 01.78\% | 00.30\% | 00.46\% | 01.78\% | 02.52\% | 00.35\% | 00.35\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 68 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 8,032 | 2,994 | 5,038 | 312 | 303 | 1,329 | 1,475 | 1,066 | 2,739 | 103 | 108 | 16 | 11 | 120 | 309 | 48 | 93 |
|  | \% | 100.00\% | 37.28\% | 62.72\% | 3.88\% | 3.77\% | 16.55\% | 18.36\% | 13.27\% | 34.10\% | 1.28\% | 1.34\% | 0.20\% | 0.14\% | 1.49\% | 3.85\% | 0.60\% | 1.16\% |
| Qualified External Applicants | \# | 6,006 | 2,024 | 3,982 | 216 | 251 | 885 | 1,096 | 722 | 2,245 | 74 | 92 | 12 | 9 | 77 | 214 | 38 | 75 |
|  | \% | 100.00\% | 33.70\% | 66.30\% | 3.60\% | 4.18\% | 14.74\% | 18.25\% | 12.02\% | 37.38\% | 1.23\% | 1.53\% | 0.20\% | 0.15\% | 1.28\% | 3.56\% | 0.63\% | 1.25\% |
| Referred Applicants | \# | 1,589 | 799 | 790 | 78 | 40 | 383 | 314 | 238 | 314 | 29 | 11 | 3 | 5 | 47 | 91 | 21 | 15 |
|  | \% | 100.00\% | 50.28\% | 49.72\% | 4.91\% | 2.52\% | 24.10\% | 19.76\% | 14.98\% | 19.76\% | 1.83\% | 0.69\% | 0.19\% | 0.31\% | 2.96\% | 5.73\% | 1.32\% | 0.94\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,324 | 777 | 532 | 78 | 22 | 390 | 180 | 231 | 238 | 32 | 30 | 3 | 12 | 16 | 15 | 27 | 35 |
|  | \% | 100.00\% | 59.35\% | 40.64\% | 05.96\% | 01.68\% | 29.79\% | 13.75\% | 17.65\% | 18.18\% | 02.44\% | 02.29\% | 00.23\% | 00.92\% | 01.22\% | 01.15\% | 02.06\% | 02.67\% |
| 1102 Contracting | \# | 2,789 | 1,496 | 1,293 | 88 | 61 | 968 | 702 | 352 | 456 | 55 | 40 | 10 | 7 | 12 | 16 | 11 | 11 |
|  | \% | 99.99\% | 53.64\% | 46.35\% | 03.16\% | 02.19\% | 34.71\% | 25.17\% | 12.62\% | 16.35\% | 01.97\% | 01.43\% | 00.36\% | 00.25\% | 00.43\% | 00.57\% | 00.39\% | 00.39\% |
| 1102 RCLF |  | 100.00\% | 46.36\% | 53.64\% | 03.79\% | 04.11\% | 37.28\% | 41.12\% | 03.03\% | 05.38\% | 01.78\% | 02.20\% | 00.02\% | 00.11\% | 00.33\% | 00.46\% | 00.13\% | 00.26\% |
| GS-A/4 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/5 | \# | 41 | 19 | 22 | 1 | 2 | 13 | 7 | 5 | 13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 46.35\% | 53.66\% | 02.44\% | 04.88\% | 31.71\% | 17.07\% | 12.20\% | 31.71\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 181 | 112 | 69 | 4 | 3 | 68 | 33 | 31 | 25 | 4 | 3 | 2 | 0 | 2 | 1 | 1 | 4 |
|  | \% | 99.99\% | 61.87\% | 38.12\% | 02.21\% | 01.66\% | 37.57\% | 18.23\% | 17.13\% | 13.81\% | 02.21\% | 01.66\% | 01.10\% | 00.00\% | 01.10\% | 00.55\% | 00.55\% | 02.21\% |
| GS-A/9 | \# | 297 | 148 | 149 | 12 | 7 | 77 | 70 | 49 | 61 | 8 | 7 | 0 | 3 | 1 | 1 | 1 | 0 |

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| All VA |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  |  | 100.02\% | 49.84\% | 50.18\% | 04.04\% | 02.36\% | 25.93\% | 23.57\% | 16.50\% | 20.54\% | 02.69\% | 02.36\% | 00.00\% | 01.01\% | 00.34\% | 00.34\% | 00.34\% | 00.00\% |
| GS-A/11 | \# | 418 | 226 | 192 | 10 | 9 | 152 | 98 | 53 | 74 | 6 | 3 | 2 | 2 | 2 | 3 | 1 | 3 |
|  | \% | 100.00\% | 54.07\% | 45.93\% | 02.39\% | 02.15\% | 36.36\% | 23.44\% | 12.68\% | 17.70\% | 01.44\% | 00.72\% | 00.48\% | 00.48\% | 00.48\% | 00.72\% | 00.24\% | 00.72\% |
| GS-A/12 | \# | 1,026 | 544 | 482 | 33 | 20 | 342 | 271 | 130 | 162 | 25 | 17 | 4 | 2 | 3 | 8 | 7 | 2 |
|  | \% | 99.99\% | 53.02\% | 46.97\% | 03.22\% | 01.95\% | 33.33\% | 26.41\% | 12.67\% | 15.79\% | 02.44\% | 01.66\% | 00.39\% | 00.19\% | 00.29\% | 00.78\% | 00.68\% | 00.19\% |
| GS-A/13 | \# | 538 | 293 | 245 | 20 | 11 | 203 | 144 | 56 | 80 | 9 | 7 | 0 | 0 | 4 | 2 | 1 | 1 |
|  | \% | 100.00\% | 54.46\% | 45.54\% | 03.72\% | 02.04\% | 37.73\% | 26.77\% | 10.41\% | 14.87\% | 01.67\% | 01.30\% | 00.00\% | 00.00\% | 00.74\% | 00.37\% | 00.19\% | 00.19\% |
| GS-A/14 | \# | 221 | 111 | 110 | 5 | 9 | 83 | 62 | 19 | 37 | 2 | 1 | 2 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 99.98\% | 50.22\% | 49.76\% | 02.26\% | 04.07\% | 37.56\% | 28.05\% | 08.60\% | 16.74\% | 00.90\% | 00.45\% | 00.90\% | 00.00\% | 00.00\% | 00.45\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 59 | 37 | 22 | 3 | 0 | 26 | 16 | 7 | 4 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | \% | 99.98\% | 62.70\% | 37.28\% | 05.08\% | 00.00\% | 44.07\% | 27.12\% | 11.86\% | 06.78\% | 01.69\% | 01.69\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.69\% |
| ES-E/0 | \# | 7 | 6 | 1 | 0 | 0 | 4 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 85.71\% | 14.29\% | 00.00\% | 00.00\% | 57.14\% | 14.29\% | 28.57\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 276 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 99.99\% | 53.64\% | 46.35\% | 03.16\% | 02.19\% | 34.71\% | 25.17\% | 12.62\% | 16.35\% | 01.97\% | 01.43\% | 00.36\% | 00.25\% | 00.43\% | 00.57\% | 00.39\% | 00.39\% |
| Internal Applications | \# | 13,122 | 7,515 | 5,607 | 1,042 | 605 | 3,660 | 2,069 | 2,224 | 2,502 | 377 | 229 | 23 | 13 | 107 | 88 | 82 | 101 |
|  | \% | 100.00\% | 57.27\% | 42.73\% | 7.94\% | 4.61\% | 27.89\% | 15.77\% | 16.95\% | 19.07\% | 2.87\% | 1.75\% | 0.18\% | 0.10\% | 0.82\% | 0.67\% | 0.62\% | 0.77\% |
| Qualified Internal Applicants | \# | 3,986 | 2,365 | 1,621 | 327 | 164 | 1,158 | 633 | 696 | 689 | 124 | 66 | 9 | 2 | 18 | 34 | 33 | 33 |
|  | \% | 100.00\% | 59.33\% | 40.67\% | 8.20\% | 4.11\% | 29.05\% | 15.88\% | 17.46\% | 17.29\% | 3.11\% | 1.66\% | 0.23\% | 0.05\% | 0.45\% | 0.85\% | 0.83\% | 0.83\% |
| Referred Applicants | \# | 3,195 | 1,826 | 1,369 | 260 | 144 | 860 | 520 | 553 | 585 | 100 | 57 | 8 | 2 | 15 | 29 | 30 | 32 |
|  | \% | 100.00\% | 57.15\% | 42.85\% | 8.14\% | 4.51\% | 26.92\% | 16.28\% | 17.31\% | 18.31\% | 3.13\% | 1.78\% | 0.25\% | 0.06\% | 0.47\% | 0.91\% | 0.94\% | 1.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Internal Selections | \# |  |  |  | 683 | 403 | 279 | 17 | 10 | 268 | 148 | 102 | 102 | 11 | 9 | 3 | 5 | 2 | 3 | 0 | 2 |
|  | \% | 100.00\% | 59.09\% | 40.91\% | 02.49\% | 01.47\% | 39.30\% | 21.70\% | 14.96\% | 14.96\% | 01.61\% | 01.32\% | 00.44\% | 00.73\% | 00.29\% | 00.44\% | 00.00\% | 00.29\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 87 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 6,951 | 3,585 | 3,366 | 504 | 368 | 1,656 | 1,049 | 1,144 | 1,704 | 175 | 146 | 18 | 12 | 44 | 26 | 44 | 61 |
|  | \% | 100.00\% | 51.58\% | 48.42\% | 7.25\% | 5.29\% | 23.82\% | 15.09\% | 16.46\% | 24.51\% | 2.52\% | 2.10\% | 0.26\% | 0.17\% | 0.63\% | 0.37\% | 0.63\% | 0.88\% |
| Qualified External Applicants | \# | 2,362 | 1,315 | 1,047 | 195 | 119 | 631 | 389 | 383 | 451 | 67 | 51 | 6 | 2 | 21 | 10 | 12 | 25 |
|  | \% | 100.00\% | 55.67\% | 44.33\% | 8.26\% | 5.04\% | 26.71\% | 16.47\% | 16.22\% | 19.09\% | 2.84\% | 2.16\% | 0.25\% | 0.08\% | 0.89\% | 0.42\% | 0.51\% | 1.06\% |
| Referred Applicants | \# | 1,889 | 1,050 | 839 | 161 | 97 | 491 | 277 | 324 | 397 | 43 | 39 | 5 | 2 | 17 | 7 | 9 | 20 |
|  | \% | 100.00\% | 55.58\% | 44.42\% | 8.52\% | 5.13\% | 25.99\% | 14.66\% | 17.15\% | 21.02\% | 2.28\% | 2.06\% | 0.26\% | 0.11\% | 0.90\% | 0.37\% | 0.48\% | 1.06\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 444 | 244 | 200 | 10 | 4 | 148 | 96 | 53 | 60 | 9 | 20 | 1 | 3 | 3 | 6 | 20 | 11 |
|  | \% | 100.00\% | 54.96\% | 45.04\% | 02.25\% | 00.90\% | 33.33\% | 21.62\% | 11.94\% | 13.51\% | 02.03\% | 04.50\% | 00.23\% | 00.68\% | 00.68\% | 01.35\% | 04.50\% | 02.48\% |
| 2210 Information <br> Technology <br> Management | \# | 7,145 | 5,596 | 1,549 | 458 | 103 | 3,604 | 905 | 1,007 | 382 | 387 | 125 | 11 | 6 | 88 | 16 | 41 | 12 |
|  | \% | 99.99\% | 78.31\% | 21.68\% | 06.41\% | 01.44\% | 50.44\% | 12.67\% | 14.09\% | 05.35\% | 05.42\% | 01.75\% | 00.15\% | 00.08\% | 01.23\% | 00.22\% | 00.57\% | 00.17\% |
| 2210 RCLF |  | 100.00\% | 70.62\% | 29.38\% | 05.78\% | 02.30\% | 50.58\% | 20.17\% | 06.69\% | 04.41\% | 06.52\% | 01.99\% | 00.12\% | 00.05\% | 00.51\% | 00.28\% | 00.42\% | 00.18\% |
| GS-A/0 | \# | 5 | 2 | 3 | 0 | 0 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 40.00\% | 60.00\% | 00.00\% | 00.00\% | 20.00\% | 20.00\% | 20.00\% | 20.00\% | 00.00\% | 20.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/4 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 157 | 133 | 24 | 16 | 1 | 61 | 14 | 34 | 7 | 12 | 2 | 0 | 0 | 3 | 0 | 7 | 0 |
|  | \% | 100.00\% | 84.71\% | 15.29\% | 10.19\% | 00.64\% | 38.85\% | 08.92\% | 21.66\% | 04.46\% | 07.64\% | 01.27\% | 00.00\% | 00.00\% | 01.91\% | 00.00\% | 04.46\% | 00.00\% |
| GS-A/9 | \# | 290 | 229 | 61 | 18 | 6 | 132 | 28 | 58 | 23 | 8 | 2 | 0 | 0 | 9 | 2 | 4 | 0 |

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| All VA <br> Mission Critical Occupations |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% | 100.01\% | 78.97\% | 21.04\% | 06.21\% | 02.07\% | 45.52\% | 09.66\% | 20.00\% | 07.93\% | 02.76\% | 00.69\% | 00.00\% | 00.00\% | 03.10\% | 00.69\% | 01.38\% | 00.00\% |
| GS-A/11 | \# | 1,899 | 1,556 | 343 | 137 | 28 | 917 | 170 | 375 | 119 | 87 | 16 | 5 | 1 | 26 | 4 | 9 | 5 |
|  | \% | 99.98\% | 81.93\% | 18.05\% | 07.21\% | 01.47\% | 48.29\% | 08.95\% | 19.75\% | 06.27\% | 04.58\% | 00.84\% | 00.26\% | 00.05\% | 01.37\% | 00.21\% | 00.47\% | 00.26\% |
| GS-A/12 | \# | 1,317 | 1,039 | 278 | 90 | 21 | 648 | 152 | 212 | 80 | 67 | 19 | 1 | 2 | 16 | 4 | 5 | 0 |
|  | \% | 99.98\% | 78.89\% | 21.09\% | 06.83\% | 01.59\% | 49.20\% | 11.54\% | 16.10\% | 06.07\% | 05.09\% | 01.44\% | 00.08\% | 00.15\% | 01.21\% | 00.30\% | 00.38\% | 00.00\% |
| GS-A/13 | \# | 2,400 | 1,816 | 584 | 132 | 35 | 1,235 | 371 | 244 | 105 | 168 | 61 | 4 | 2 | 26 | 5 | 7 | 5 |
|  | \% | 100.01\% | 75.67\% | 24.34\% | 05.50\% | 01.46\% | 51.46\% | 15.46\% | 10.17\% | 04.38\% | 07.00\% | 02.54\% | 00.17\% | 00.08\% | 01.08\% | 00.21\% | 00.29\% | 00.21\% |
| GS-A/14 | \# | 905 | 701 | 204 | 59 | 9 | 518 | 137 | 69 | 40 | 40 | 16 | 1 | 0 | 6 | 1 | 8 | 1 |
|  | \% | 99.99\% | 77.45\% | 22.54\% | 06.52\% | 00.99\% | 57.24\% | 15.14\% | 07.62\% | 04.42\% | 04.42\% | 01.77\% | 00.11\% | 00.00\% | 00.66\% | 00.11\% | 00.88\% | 00.11\% |
| GS-A/15 | \# | 147 | 100 | 47 | 6 | 3 | 74 | 29 | 13 | 5 | 5 | 8 | 0 | 1 | 1 | 0 | 1 | 1 |
|  | \% | 99.99\% | 68.02\% | 31.97\% | 04.08\% | 02.04\% | 50.34\% | 19.73\% | 08.84\% | 03.40\% | 03.40\% | 05.44\% | 00.00\% | 00.68\% | 00.68\% | 00.00\% | 00.68\% | 00.68\% |
| GM-B/13 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ES-E/O | \# | 23 | 18 | 5 | 0 | 0 | 16 | 3 | 1 | 2 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.01\% | 78.27\% | 21.74\% | 00.00\% | 00.00\% | 69.57\% | 13.04\% | 04.35\% | 08.70\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 04.35\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 224 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 99.99\% | 78.31\% | 21.68\% | 06.41\% | 01.44\% | 50.44\% | 12.67\% | 14.09\% | 05.35\% | 05.42\% | 01.75\% | 00.15\% | 00.08\% | 01.23\% | 00.22\% | 00.57\% | 00.17\% |
| Internal Applications | \# | 9,402 | 7,980 | 1,422 | 1,099 | 172 | 3,716 | 520 | 2,293 | 581 | 566 | 78 | 17 | 3 | 161 | 38 | 128 | 30 |
|  | \% | 100.00\% | 84.88\% | 15.12\% | 11.69\% | 1.83\% | 39.52\% | 5.53\% | 24.39\% | 6.18\% | 6.02\% | 0.83\% | 0.18\% | 0.03\% | 1.71\% | 0.40\% | 1.36\% | 0.32\% |
| Qualified Internal Applicants | \# | 3,288 | 2,819 | 469 | 357 | 53 | 1,397 | 169 | 769 | 201 | 174 | 22 | 7 | 0 | 59 | 12 | 56 | 12 |
|  | \% | 100.00\% | 85.74\% | 14.26\% | 10.86\% | 1.61\% | 42.49\% | 5.14\% | 23.39\% | 6.11\% | 5.29\% | 0.67\% | 0.21\% | 0.00\% | 1.79\% | 0.36\% | 1.70\% | 0.36\% |
| Referred Applicants | \# | 3,016 | 2,600 | 416 | 334 | 49 | 1,287 | 147 | 707 | 183 | 160 | 16 | 7 | 0 | 53 | 10 | 52 | 11 |
|  | \% | 100.00\% | 86.21\% | 13.79\% | 11.07\% | 1.62\% | 42.67\% | 4.87\% | 23.44\% | 6.07\% | 5.31\% | 0.53\% | 0.23\% | 0.00\% | 1.76\% | 0.33\% | 1.72\% | 0.36\% |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Mission Critical Occupations |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | ** | *** | *** | *** | ** | *** | ** | *** | *** | *** | ** | *** | *** | *** | *** |
| Internal Selections | \# | 852 | 683 | 169 | 70 | 26 | 389 | 92 | 166 | 47 | 33 | 3 | 2 | 0 | 19 | 1 | 4 | 0 |
|  | \% | 100.00\% | 80.16\% | 19.84\% | 08.22\% | 03.05\% | 45.66\% | 10.80\% | 19.48\% | 05.52\% | 03.87\% | 00.35\% | 00.23\% | 00.00\% | 02.23\% | 00.12\% | 00.47\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 350 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 64,575 | 51,937 | 12,638 | 6,828 | 1,399 | 23,899 | 3,780 | 13,414 | 5,650 | 6,251 | 1,421 | 121 | 28 | 809 | 166 | 615 | 194 |
|  | \% | 100.00\% | 80.43\% | 19.57\% | 10.57\% | 2.17\% | 37.01\% | 5.85\% | 20.77\% | 8.75\% | 9.68\% | 2.20\% | 0.19\% | 0.04\% | 1.25\% | 0.26\% | 0.95\% | 0.30\% |
| Qualified External Applicants | \# | 28,413 | 23,420 | 4,993 | 3,052 | 557 | 10,711 | 1,532 | 6,023 | 2,132 | 2,965 | 612 | 44 | 12 | 363 | 76 | 262 | 72 |
|  | \% | 100.00\% | 82.43\% | 17.57\% | 10.74\% | 1.96\% | 37.70\% | 5.39\% | 21.20\% | 7.50\% | 10.44\% | 2.15\% | 0.15\% | 0.04\% | 1.28\% | 0.27\% | 0.92\% | 0.25\% |
| Referred Applicants | \# | 18,869 | 15,773 | 3,096 | 1,935 | 332 | 7,394 | 977 | 4,005 | 1,291 | 1,973 | 400 | 35 | 6 | 257 | 43 | 174 | 47 |
|  | \% | 100.00\% | 83.59\% | 16.41\% | 10.25\% | 1.76\% | 39.19\% | 5.18\% | 21.23\% | 6.84\% | 10.46\% | 2.12\% | 0.19\% | 0.03\% | 1.36\% | 0.23\% | 0.92\% | 0.25\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,126 | 885 | 239 | 95 | 32 | 488 | 109 | 158 | 57 | 72 | 25 | 4 | 3 | 14 | 3 | 54 | 10 |
|  | \% | 100.00\% | 78.75\% | 21.27\% | 08.45\% | 02.85\% | 43.42\% | 09.70\% | 14.06\% | 05.07\% | 06.41\% | 02.22\% | 00.36\% | 00.27\% | 01.25\% | 00.27\% | 04.80\% | 00.89\% |
| 4754 Cemetery Caretaking | \# | 665 | 652 | 13 | 52 | 2 | 473 | 9 | 90 | 0 | 12 | 0 | 4 | 1 | 15 | 1 | 6 | 0 |
|  | \% | 99.99\% | 98.04\% | 01.95\% | 07.82\% | 00.30\% | 71.13\% | 01.35\% | 13.53\% | 00.00\% | 01.80\% | 00.00\% | 00.60\% | 00.15\% | 02.26\% | 00.15\% | 00.90\% | 00.00\% |
| 4754 RCLF |  | 99.98\% | 93.55\% | 06.43\% | 38.27\% | 01.25\% | 44.19\% | 04.39\% | 08.27\% | 00.50\% | 01.19\% | 00.12\% | 00.16\% | 00.02\% | 00.97\% | 00.12\% | 00.50\% | 00.03\% |
| WG-1/4 | \# | 27 | 26 | 1 | 3 | 1 | 16 | 0 | 4 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 1 | 0 |
|  | \% | 99.98\% | 96.28\% | 03.70\% | 11.11\% | 03.70\% | 59.26\% | 00.00\% | 14.81\% | 00.00\% | 03.70\% | 00.00\% | 00.00\% | 00.00\% | 03.70\% | 00.00\% | 03.70\% | 00.00\% |
| WG-1/5 | \# | 212 | 208 | 4 | 13 | 0 | 155 | 4 | 26 | 0 | 4 | 0 | 1 | 0 | 5 | 0 | 4 | 0 |
|  | \% | 100.00\% | 98.11\% | 01.89\% | 06.13\% | 00.00\% | 73.11\% | 01.89\% | 12.26\% | 00.00\% | 01.89\% | 00.00\% | 00.47\% | 00.00\% | 02.36\% | 00.00\% | 01.89\% | 00.00\% |
| WG-1/6 | \# | 310 | 304 | 6 | 20 | 0 | 220 | 4 | 47 | 0 | 6 | 0 | 3 | 1 | 7 | 1 | 1 | 0 |

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| Mission Critica Occupations |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% | 100.00\% | 98.07\% | 01.93\% | 06.45\% | 00.00\% | 70.97\% | 01.29\% | 15.16\% | 00.00\% | 01.94\% | 00.00\% | 00.97\% | 00.32\% | 02.26\% | 00.32\% | 00.32\% | 00.00\% |
| WL-2/6 | \# | 7 | 7 | 0 | 0 | 0 | 5 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 71.43\% | 00.00\% | 28.57\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/7 | \# | 7 | 7 | 0 | 2 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 28.57\% | 00.00\% | 71.43\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/8 | \# | 24 | 24 | 0 | 3 | 0 | 18 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 12.50\% | 00.00\% | 75.00\% | 00.00\% | 08.33\% | 00.00\% | 04.17\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/9 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/10 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/5 | \# | 3 | 3 | 0 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/6 | \# | 2 | 2 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WS-3/7 | \# | 7 | 7 | 0 | 1 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 14.29\% | 00.00\% | 85.71\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/8 | \# | 49 | 47 | 2 | 6 | 1 | 36 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 |
|  | \% | 99.99\% | 95.91\% | 04.08\% | 12.24\% | 02.04\% | 73.47\% | 02.04\% | 06.12\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 04.08\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/9 | \# | 9 | 9 | 0 | 2 | 0 | 4 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 99.99\% | 00.00\% | 22.22\% | 00.00\% | 44.44\% | 00.00\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/10 | \# | 6 | 6 | 0 | 1 | 0 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 100.01\% | 00.00\% | 16.67\% | 00.00\% | 66.67\% | 00.00\% | 16.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Mission Critical Occupations |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | EMPLOYEES |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Vacancy <br> Announcements | \# |  |  |  | 155 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 99.99\% | 98.04\% | 01.95\% | 07.82\% | 00.30\% | 71.13\% | 01.35\% | 13.53\% | 00.00\% | 01.80\% | 00.00\% | 00.60\% | 00.15\% | 02.26\% | 00.15\% | 00.90\% | 00.00\% |
| Internal Applications | \# | 2,019 | 1,838 | 181 | 318 | 44 | 1,111 | 95 | 286 | 36 | 38 | 3 | 19 | 0 | 51 | 1 | 15 | 2 |
|  | \% | 100.00\% | 91.04\% | 8.96\% | 15.75\% | 2.18\% | 55.03\% | 4.71\% | 14.17\% | 1.78\% | 1.88\% | 0.15\% | 0.94\% | 0.00\% | 2.53\% | 0.05\% | 0.74\% | 0.10\% |
| Qualified Internal Applicants | \# | 1,060 | 1,028 | 32 | 153 | 4 | 692 | 21 | 122 | 6 | 19 | 1 | 3 | 0 | 35 | 0 | 4 | 0 |
|  | \% | 100.00\% | 96.98\% | 3.02\% | 14.43\% | 0.38\% | 65.28\% | 1.98\% | 11.51\% | 0.57\% | 1.79\% | 0.09\% | 0.28\% | 0.00\% | 3.30\% | 0.00\% | 0.38\% | 0.00\% |
| Referred Applicants | \# | 855 | 833 | 22 | 140 | 4 | 532 | 12 | 108 | 6 | 19 | 0 | 2 | 0 | 28 | 0 | 4 | 0 |
|  | \% | 100.00\% | 97.43\% | 2.57\% | 16.37\% | 0.47\% | 62.22\% | 1.40\% | 12.63\% | 0.70\% | 2.22\% | 0.00\% | 0.23\% | 0.00\% | 3.27\% | 0.00\% | 0.47\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 193 | 193 | 0 | 10 | 0 | 145 | 0 | 21 | 0 | 1 | 0 | 3 | 0 | 11 | 0 | 2 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 05.18\% | 00.00\% | 75.13\% | 00.00\% | 10.88\% | 00.00\% | 00.52\% | 00.00\% | 01.55\% | 00.00\% | 05.70\% | 00.00\% | 01.04\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 33 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 562 | 517 | 45 | 150 | 11 | 264 | 23 | 71 | 8 | 5 | 0 | 1 | 0 | 22 | 3 | 4 | 0 |
|  | \% | 100.00\% | 91.99\% | 8.01\% | 26.69\% | 1.96\% | 46.98\% | 4.09\% | 12.63\% | 1.42\% | 0.89\% | 0.00\% | 0.18\% | 0.00\% | 3.91\% | 0.53\% | 0.71\% | 0.00\% |
| Qualified External Applicants | \# | 430 | 401 | 29 | 118 | 8 | 211 | 17 | 47 | 2 | 3 | 0 | 0 | 0 | 20 | 2 | 2 | 0 |
|  | \% | 100.00\% | 93.26\% | 6.74\% | 27.44\% | 1.86\% | 49.07\% | 3.95\% | 10.93\% | 0.47\% | 0.70\% | 0.00\% | 0.00\% | 0.00\% | 4.65\% | 0.47\% | 0.47\% | 0.00\% |
| Referred Applicants | \# | 114 | 113 | 1 | 25 | 1 | 66 | 0 | 10 | 0 | 1 | 0 | 0 | 0 | 10 | 0 | 1 | 0 |
|  | \% | 100.00\% | 99.12\% | 0.88\% | 21.93\% | 0.88\% | 57.89\% | 0.00\% | 8.77\% | 0.00\% | 0.88\% | 0.00\% | 0.00\% | 0.00\% | 8.77\% | 0.00\% | 0.88\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 296 | 286 | 5 | 13 | 1 | 213 | 4 | 36 | 0 | 6 | 0 | 0 | 0 | 9 | 0 | 9 | 0 |

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Table A6: MISSION CRITICAL OCCUPATIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  |  | 100.00\% | 98.28\% | 01.71\% | 04.47\% | 00.34\% | 73.20\% | 01.37\% | 12.37\% | 00.00\% | 02.06\% | 00.00\% | 00.00\% | 00.00\% | 03.09\% | 00.00\% | 03.09\% | 00.00\% |

Data shown includes full-time, part-time, and intermittent permanent and temporary employees in a pay status and excluding medical and manila residents.
This list of mission critical occupations was developed by the Department's Office of the Chief Human Capital Officer.
RCLF comparisons are based on 2010 Census National data.
Row category totals may not match from Table A and Table B due to missing gender data.
*** This data is not available.

Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability (05) | Not Identified (01) | Disability (02-03, 06-99) | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders <br> (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| 0180 Psychology | \# | 7,358 | 6,590 | 313 | 455 | 53 | 1 | 1 | 4 | 9 | 6 | 3 | 9 | 11 | 0 | 6 | 0 | 3 |
|  | \% | 100.00\% | 89.56\% | 04.25\% | 06.18\% | 00.72\% | 00.01\% | 00.01\% | 00.05\% | 00.12\% | 00.08\% | 00.04\% | 00.12\% | 00.15\% | 00.00\% | 00.08\% | 00.00\% | 00.04\% |
| GS-A/9 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/11 | \# | 129 | 107 | 12 | 10 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 82.95\% | 09.30\% | 07.75\% | 01.55\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.55\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/12 | \# | 393 | 357 | 17 | 19 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 90.84\% | 04.33\% | 04.83\% | 00.76\% | 00.25\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.25\% | 00.00\% | 00.25\% | 00.00\% | 00.00\% |
| GS-A/13 | \# | 4,660 | 4,175 | 165 | 320 | 34 | 0 | 0 | 0 | 7 | 4 | 2 | 8 | 7 | 0 | 3 | 0 | 3 |
|  | \% | 100.00\% | 89.59\% | 03.54\% | 06.87\% | 00.73\% | 00.00\% | 00.00\% | 00.00\% | 00.15\% | 00.09\% | 00.04\% | 00.17\% | 00.15\% | 00.00\% | 00.06\% | 00.00\% | 00.06\% |
| GS-A/14 | \# | 686 | 635 | 15 | 36 | 6 | 0 | 0 | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 92.57\% | 02.19\% | 05.25\% | 00.87\% | 00.00\% | 00.00\% | 00.00\% | 00.29\% | 00.15\% | 00.00\% | 00.15\% | 00.00\% | 00.00\% | 00.29\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 140 | 127 | 6 | 7 | 2 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.71\% | 04.29\% | 05.00\% | 01.43\% | 00.00\% | 00.00\% | 00.71\% | 00.00\% | 00.71\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GM-B/13 | \# | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GM-B/15 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 1,342 | 1,181 | 98 | 63 | 6 | 0 | 1 | 3 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.00\% | 07.30\% | 04.69\% | 00.45\% | 00.00\% | 00.07\% | 00.22\% | 00.00\% | 00.00\% | 00.07\% | 00.00\% | 00.07\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 399 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 89.56\% | 04.25\% | 06.18\% | 00.72\% | 00.01\% | 00.01\% | 00.05\% | 00.12\% | 00.08\% | 00.04\% | 00.12\% | 00.15\% | 00.00\% | 00.08\% | 00.00\% | 00.04\% |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability $(05)$ | Not Identified (01) | Disability (02-03, $06-99)$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & \text { (03) } \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism <br> (92) | Significant Disfigurement (93) |
| Internal <br> Applications | \# | 1,772 | 964 | 750 | 58 | 29 | 0 | 2 | 1 | 1 | 0 | 6 | 1 | 10 | 3 | 4 | 0 | 1 |
|  | \% | 100.00\% | 54.40\% | 42.33\% | 3.27\% | 1.64\% | 0.00\% | 0.11\% | 0.06\% | 0.06\% | 0.00\% | 0.34\% | 0.06\% | 0.56\% | 0.17\% | 0.23\% | 0.00\% | 0.06\% |
| Qualified Internal Applicants | \# | 1,288 | 678 | 569 | 41 | 18 | 0 | 0 | 0 | 1 | 0 | 5 | 0 | 9 | 1 | 1 | 0 | 1 |
|  | \% | 100.00\% | 52.64\% | 44.18\% | 3.18\% | 1.40\% | 0.00\% | 0.00\% | 0.00\% | 0.08\% | 0.00\% | 0.39\% | 0.00\% | 0.70\% | 0.08\% | 0.08\% | 0.00\% | 0.08\% |
| Referred Applicants | \# | 1,236 | 655 | 542 | 39 | 17 | 0 | 0 | 0 | 1 | 0 | 5 | 0 | 8 | 1 | 1 | 0 | 1 |
|  | \% | 100.00\% | 52.99\% | 43.85\% | 3.16\% | 1.38\% | 0.00\% | 0.00\% | 0.00\% | 0.08\% | 0.00\% | 0.40\% | 0.00\% | 0.65\% | 0.08\% | 0.08\% | 0.00\% | 0.08\% |
| Interviewed <br> Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 625 | 576 | 11 | 38 | 3 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 92.16\% | 01.76\% | 06.08\% | 00.48\% | 00.00\% | 00.00\% | 00.16\% | 00.16\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.16\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 471 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 2,866 | 1,524 | 1,253 | 89 | 36 | 0 | 2 | 1 | 1 | 0 | 7 | 0 | 10 | 2 | 12 | 0 | 1 |
|  | \% | 100.00\% | 53.18\% | 43.72\% | 3.11\% | 1.26\% | 0.00\% | 0.07\% | 0.03\% | 0.03\% | 0.00\% | 0.24\% | 0.00\% | 0.35\% | 0.07\% | 0.42\% | 0.00\% | 0.03\% |
| Qualified External Applicants | \# | 2,153 | 1,165 | 924 | 64 | 25 | 0 | 1 | 1 | 1 | 0 | 5 | 0 | 8 | 2 | 7 | 0 | 0 |
|  | \% | 100.00\% | 54.11\% | 42.92\% | 2.97\% | 1.16\% | 0.00\% | 0.05\% | 0.05\% | 0.05\% | 0.00\% | 0.23\% | 0.00\% | 0.37\% | 0.09\% | 0.33\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 1,800 | 975 | 773 | 52 | 17 | 0 | 0 | 1 | 1 | 0 | 2 | 0 | 8 | 2 | 3 | 0 | 0 |
|  | \% | 100.00\% | 54.17\% | 42.94\% | 2.89\% | 0.94\% | 0.00\% | 0.00\% | 0.06\% | 0.06\% | 0.00\% | 0.11\% | 0.00\% | 0.44\% | 0.11\% | 0.17\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,886 | 1,595 | 181 | 110 | 11 | 0 | 1 | 2 | 0 | 0 | 1 | 0 | 7 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 92.16\% | 01.76\% | 06.08\% | 00.48\% | 00.00\% | 00.00\% | 00.16\% | 00.16\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.16\% | 00.00\% | 00.00\% |
| 0201 Human Resources Management | \# | 4,719 | 3,508 | 253 | 958 | 173 | 1 | 1 | 12 | 5 | 3 | 15 | 22 | 8 | 4 | 97 | 1 | 4 |
|  | \% | 100.00\% | 74.34\% | 05.36\% | 20.30\% | 03.67\% | 00.02\% | 00.02\% | 00.25\% | 00.11\% | 00.06\% | 00.32\% | 00.47\% | 00.17\% | 00.08\% | 02.06\% | 00.02\% | 00.08\% |
| GS-A/0 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/5 | \# | 6 | 3 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability (05) (05) | Not Identified $(01)$ | Disability (02-03, 06-99) | Persons With Targeted Disability Disab | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 50.00\% | 16.67\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 259 | 172 | 24 | 63 | 18 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 14 | 1 | 0 |
|  | \% | 100.00\% | 66.41\% | 09.27\% | 24.32\% | 06.95\% | 00.39\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.77\% | 05.41\% | 00.39\% | 00.00\% |
| GS-A/9 | \# | 708 | 504 | 51 | 153 | 28 | 0 | 0 | 3 | 0 | 1 | 3 | 1 | 1 | 1 | 18 | 0 | 0 |
|  | \% | 100.00\% | 71.19\% | 07.20\% | 21.61\% | 03.95\% | 00.00\% | 00.00\% | 00.42\% | 00.00\% | 00.14\% | 00.42\% | 00.14\% | 00.14\% | 00.14\% | 02.54\% | 00.00\% | 00.00\% |
| GS-A/11 | \# | 882 | 618 | 57 | 207 | 29 | 0 | 1 | 1 | 0 | 1 | 1 | 6 | 1 | 1 | 14 | 0 | 3 |
|  | \% | 100.00\% | 70.07\% | 06.46\% | 23.47\% | 03.29\% | 00.00\% | 00.11\% | 00.11\% | 00.00\% | 00.11\% | 00.11\% | 00.68\% | 00.11\% | 00.11\% | 01.59\% | 00.00\% | 00.34\% |
| GS-A/12 | \# | 1,868 | 1,424 | 78 | 366 | 73 | 0 | 0 | 7 | 4 | 1 | 10 | 7 | 4 | 0 | 39 | 0 | 1 |
|  | \% | 100.00\% | 76.23\% | 04.18\% | 19.59\% | 03.91\% | 00.00\% | 00.00\% | 00.37\% | 00.21\% | 00.05\% | 00.54\% | 00.37\% | 00.21\% | 00.00\% | 02.09\% | 00.00\% | 00.05\% |
| GS-A/13 | \# | 668 | 508 | 30 | 130 | 22 | 0 | 0 | 0 | 1 | 0 | 1 | 7 | 2 | 0 | 11 | 0 | 0 |
|  | \% | 100.00\% | 76.05\% | 04.49\% | 19.46\% | 03.29\% | 00.00\% | 00.00\% | 00.00\% | 00.15\% | 00.00\% | 00.15\% | 01.05\% | 00.30\% | 00.00\% | 01.65\% | 00.00\% | 00.00\% |
| GS-A/14 | \# | 276 | 235 | 10 | 31 | 3 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 85.14\% | 03.62\% | 11.23\% | 01.09\% | 00.00\% | 00.00\% | 00.36\% | 00.00\% | 00.00\% | 00.00\% | 00.36\% | 00.00\% | 00.00\% | 00.36\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 44 | 37 | 2 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 84.09\% | 04.55\% | 11.36\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ES-E/0 | \# | 6 | 5 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 83.33\% | 00.00\% | 16.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 1,138 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 74.34\% | 05.36\% | 20.30\% | 03.67\% | 00.02\% | 00.02\% | 00.25\% | 00.11\% | 00.06\% | 00.32\% | 00.47\% | 00.17\% | 00.08\% | 02.06\% | 00.02\% | 00.08\% |
| Internal Applications | \# | 35,824 | 17,025 | 15,096 | 3,703 | 1,848 | 31 | 248 | 165 | 70 | 92 | 136 | 72 | 64 | 2 | 949 | 3 | 16 |
|  | \% | 100.00\% | 47.52\% | 42.14\% | 10.34\% | 5.16\% | 0.09\% | 0.69\% | 0.46\% | 0.20\% | 0.26\% | 0.38\% | 0.20\% | 0.18\% | 0.01\% | 2.65\% | 0.01\% | 0.04\% |
| Qualified Internal Applicants | \# | 13,842 | 6,052 | 6,306 | 1,484 | 699 | 9 | 69 | 77 | 31 | 24 | 68 | 45 | 21 | 1 | 348 | 3 | 3 |
|  | \% | 100.00\% | 43.72\% | 45.56\% | 10.72\% | 5.05\% | 0.07\% | 0.50\% | 0.56\% | 0.22\% | 0.17\% | 0.49\% | 0.33\% | 0.15\% | 0.01\% | 2.51\% | 0.02\% | 0.02\% |
| Referred Applicants | \# | 12,917 | 5,597 | 5,942 | 1,378 | 642 | 9 | 61 | 75 | 26 | 22 | 61 | 45 | 18 | 1 | 320 | 2 | 2 |
|  | \% | 100.00\% | 43.33\% | 46.00\% | 10.67\% | 4.97\% | 0.07\% | 0.47\% | 0.58\% | 0.20\% | 0.17\% | 0.47\% | 0.35\% | 0.14\% | 0.01\% | 2.48\% | 0.02\% | 0.02\% |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified $(01)$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Interviewed <br> Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 2,247 | 1,616 | 137 | 494 | 74 | 0 | 1 | 4 | 1 | 1 | 3 | 3 | 5 | 4 | 47 | 0 | 5 |
|  | \% | 100.00\% | 71.92\% | 06.10\% | 21.98\% | 03.29\% | 00.00\% | 00.04\% | 00.18\% | 00.04\% | 00.04\% | 00.13\% | 00.13\% | 00.22\% | 00.18\% | 02.09\% | 00.00\% | 00.22\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 120 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 11,421 | 6,401 | 4,242 | 778 | 423 | 7 | 53 | 23 | 35 | 6 | 30 | 12 | 14 | 0 | 229 | 0 | 14 |
|  | \% | 100.00\% | 56.05\% | 37.14\% | 6.81\% | 3.70\% | 0.06\% | 0.46\% | 0.20\% | 0.31\% | 0.05\% | 0.26\% | 0.11\% | 0.12\% | 0.00\% | 2.01\% | 0.00\% | 0.12\% |
| Qualified External Applicants | \# | 6,586 | 3,680 | 2,386 | 520 | 275 | 5 | 25 | 14 | 32 | 6 | 19 | 6 | 9 | 0 | 149 | 0 | 10 |
|  | \% | 100.00\% | 55.88\% | 36.23\% | 7.90\% | 4.18\% | 0.08\% | 0.38\% | 0.21\% | 0.49\% | 0.09\% | 0.29\% | 0.09\% | 0.14\% | 0.00\% | 2.26\% | 0.00\% | 0.15\% |
| Referred Applicants | \# | 4,245 | 2,354 | 1,528 | 363 | 204 | 2 | 19 | 13 | 26 | 2 | 11 | 4 | 4 | 0 | 115 | 0 | 8 |
|  | \% | 100.00\% | 55.45\% | 36.00\% | 8.55\% | 4.81\% | 0.05\% | 0.45\% | 0.31\% | 0.61\% | 0.05\% | 0.26\% | 0.09\% | 0.09\% | 0.00\% | 2.71\% | 0.00\% | 0.19\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 497 | 351 | 72 | 74 | 17 | 2 | 0 | 1 | 0 | 0 | 5 | 0 | 1 | 0 | 8 | 0 | 0 |
|  | \% | 100.00\% | 71.92\% | 06.10\% | 21.98\% | 03.29\% | 00.00\% | 00.04\% | 00.18\% | 00.04\% | 00.04\% | 00.13\% | 00.13\% | 00.22\% | 00.18\% | 02.09\% | 00.00\% | 00.22\% |
| 0602 Medical Officer | \# | 27,755 | 25,709 | 850 | 1,196 | 125 | 0 | 0 | 7 | 5 | 9 | 13 | 40 | 16 | 0 | 30 | 1 | 4 |
|  | \% | 100.00\% | 92.63\% | 03.06\% | 04.31\% | 00.45\% | 00.00\% | 00.00\% | 00.03\% | 00.02\% | 00.03\% | 00.05\% | 00.14\% | 00.06\% | 00.00\% | 00.11\% | 00.00\% | 00.01\% |
| GS-A/15 | \# | 4 | 3 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 75.00\% | 00.00\% | 25.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vm-J/0 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vm-J/15 | \# | 18,058 | 16,605 | 534 | 919 | 97 | 0 | 0 | 2 | 5 | 9 | 11 | 33 | 10 | 0 | 22 | 1 | 4 |
|  | \% | 100.00\% | 91.95\% | 02.96\% | 05.09\% | 00.54\% | 00.00\% | 00.00\% | 00.01\% | 00.03\% | 00.05\% | 00.06\% | 00.18\% | 00.06\% | 00.00\% | 00.12\% | 00.01\% | 00.02\% |
| AD-L/0 | \# | 232 | 216 | 12 | 4 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 93.10\% | 05.17\% | 01.72\% | 00.43\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.43\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-L/5 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ | $\begin{gathered} \text { Disability } \\ (02-03, \\ 06-99) \end{gathered}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement $(93)$ |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-L/15 | \# | 9,417 | 8,844 | 301 | 272 | 27 | 0 | 0 | 5 | 0 | 0 | 2 | 7 | 5 | 0 | 8 | 0 | 0 |
|  | \% | 100.00\% | 93.92\% | 03.20\% | 02.89\% | 00.29\% | 00.00\% | 00.00\% | 00.05\% | 00.00\% | 00.00\% | 00.02\% | 00.07\% | 00.05\% | 00.00\% | 00.08\% | 00.00\% | 00.00\% |
| SR-X/15 | \# | 40 | 37 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 92.50\% | 07.50\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 257 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 92.63\% | 03.06\% | 04.31\% | 00.45\% | 00.00\% | 00.00\% | 00.03\% | 00.02\% | 00.03\% | 00.05\% | 00.14\% | 00.06\% | 00.00\% | 00.11\% | 00.00\% | 00.01\% |
| Internal <br> Applications | \# | 1,107 | 543 | 539 | 25 | 7 | 1 | 2 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 49.05\% | 48.69\% | 2.26\% | 0.63\% | 0.09\% | 0.18\% | 0.00\% | 0.00\% | 0.00\% | 0.09\% | 0.00\% | 0.18\% | 0.00\% | 0.09\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 747 | 360 | 371 | 16 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 48.19\% | 49.67\% | 2.14\% | 0.27\% | 0.13\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.13\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 689 | 327 | 348 | 14 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 47.46\% | 50.51\% | 2.03\% | 0.15\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.15\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 60 | 57 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 95.00\% | 03.33\% | 01.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 1,390 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 9,357 | 4,621 | 4,411 | 325 | 226 | 1 | 125 | 17 | 0 | 2 | 28 | 4 | 34 | 0 | 12 | 0 | 3 |
|  | \% | 100.00\% | 49.39\% | 47.14\% | 3.47\% | 2.42\% | 0.01\% | 1.34\% | 0.18\% | 0.00\% | 0.02\% | 0.30\% | 0.04\% | 0.36\% | 0.00\% | 0.13\% | 0.00\% | 0.03\% |
| Qualified External Applicants | \# | 7,317 | 3,709 | 3,443 | 165 | 82 | 1 | 4 | 16 | 0 | 1 | 17 | 2 | 33 | 0 | 6 | 0 | 2 |
|  | \% | 100.00\% | 50.69\% | 47.05\% | 2.26\% | 1.12\% | 0.01\% | 0.05\% | 0.22\% | 0.00\% | 0.01\% | 0.23\% | 0.03\% | 0.45\% | 0.00\% | 0.08\% | 0.00\% | 0.03\% |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\frac{\text { No }}{\text { Disability }}$ (05) | Not Identified (01) (01) | $\begin{aligned} & \text { Disability } \\ & \text { (02-03, } \\ & 06-99) \end{aligned}$ |  | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & \text { (03) } \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities <br> (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Referred Applicants | \# | 6,090 | 3,055 | 2,908 | 127 | 65 | 1 | 4 | 13 | 0 | 1 | 15 | 2 | 21 | 0 | 6 | 0 | 2 |
|  | \% | 100.00\% | 50.16\% | 47.75\% | 2.09\% | 1.07\% | 0.02\% | 0.07\% | 0.21\% | 0.00\% | 0.02\% | 0.25\% | 0.03\% | 0.34\% | 0.00\% | 0.10\% | 0.00\% | 0.03\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | ** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 4,098 | 3,562 | 403 | 133 | 18 | 0 | 0 | 5 | 2 | 0 | 1 | 3 | 5 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 86.92\% | 9.83\% | 3.25\% | 0.44\% | 0.00\% | 0.00\% | 0.12\% | 0.05\% | 0.00\% | 0.02\% | 0.07\% | 0.12\% | 0.00\% | 0.05\% | 0.00\% | 0.00\% |
| 0603 Physician's Assistant | \# | 2,495 | 2,191 | 92 | 212 | 23 | 0 | 0 | 3 | 1 | 1 | 2 | 1 | 3 | 0 | 8 | 0 | 4 |
|  | \% | 100.00\% | 87.82\% | 03.69\% | 08.50\% | 00.92\% | 00.00\% | 00.00\% | 00.12\% | 00.04\% | 00.04\% | 00.08\% | 00.04\% | 00.12\% | 00.00\% | 00.32\% | 00.00\% | 00.16\% |
| GS-A/13 | \# | 5 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VN-K/9 | \# | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VN-K/11 | \# | 115 | 104 | 6 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.43\% | 05.22\% | 04.35\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VN-K/12 | \# | 506 | 440 | 12 | 54 | 4 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 86.96\% | 02.37\% | 10.67\% | 00.79\% | 00.00\% | 00.00\% | 00.40\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.40\% | 00.00\% | 00.00\% |
| VN-K/13 | \# | 1,630 | 1,424 | 62 | 144 | 17 | 0 | 0 | 1 | 1 | 1 | 2 | 0 | 3 | 0 | 5 | 0 | 4 |
|  | \% | 100.00\% | 87.36\% | 03.80\% | 08.83\% | 01.04\% | 00.00\% | 00.00\% | 00.06\% | 00.06\% | 00.06\% | 00.12\% | 00.00\% | 00.18\% | 00.00\% | 00.31\% | 00.00\% | 00.25\% |
| VN-K/14 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/11 | \# | 4 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/12 | \# | 54 | 50 | 2 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 92.59\% | 03.70\% | 03.70\% | 01.85\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.85\% | 00.00\% | 00.00\% |
| AD-M/13 | \# | 124 | 111 | 7 | 6 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 89.52\% | 05.65\% | 04.84\% | 00.81\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.81\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 52 | 48 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | $\begin{gathered} \text { Not } \\ \text { Identified } \\ (01) \end{gathered}$ | $\begin{gathered} \text { Disability } \\ (02-03, \\ 06-99) \end{gathered}$ | Persons With <br> Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders <br> (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 92.31\% | 05.77\% | 01.92\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 33 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 87.82\% | 03.69\% | 08.50\% | 00.92\% | 00.00\% | 00.00\% | 00.12\% | 00.04\% | 00.04\% | 00.08\% | 00.04\% | 00.12\% | 00.00\% | 00.32\% | 00.00\% | 00.16\% |
| Internal Applications | \# | 238 | 126 | 106 | 6 | 3 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 52.94\% | 44.54\% | 2.52\% | 1.26\% | 0.00\% | 0.00\% | 0.42\% | 0.00\% | 0.00\% | 0.42\% | 0.00\% | 0.00\% | 0.00\% | 0.42\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 118 | 58 | 55 | 5 | 3 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 49.15\% | 46.61\% | 4.24\% | 2.54\% | 0.00\% | 0.00\% | 0.85\% | 0.00\% | 0.00\% | 0.85\% | 0.00\% | 0.00\% | 0.00\% | 0.85\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 114 | 57 | 52 | 5 | 3 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 45.61\% | 4.39\% | 2.63\% | 0.00\% | 0.00\% | 0.88\% | 0.00\% | 0.00\% | 0.88\% | 0.00\% | 0.00\% | 0.00\% | 0.88\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 178 | 151 | 4 | 23 | 5 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 2 |
|  | \% | 100.00\% | 84.83\% | 02.25\% | 12.92\% | 02.81\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.12\% | 00.00\% | 00.56\% | 00.00\% | 00.00\% | 00.00\% | 01.12\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 257 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 2,414 | 1,082 | 1,285 | 47 | 21 | 0 | 5 | 2 | 0 | 6 | 0 | 0 | 0 | 0 | 8 | 0 | 0 |
|  | \% | 100.00\% | 44.82\% | 53.23\% | 1.95\% | 0.87\% | 0.00\% | 0.21\% | 0.08\% | 0.00\% | 0.25\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.33\% | 0.00\% | 0.00\% |
| Qualified External Applicants | \# | 1,800 | 786 | 974 | 40 | 17 | 0 | 4 | 1 | 0 | 5 | 0 | 0 | 0 | 0 | 7 | 0 | 0 |
|  | \% | 100.00\% | 43.67\% | 54.11\% | 2.22\% | 0.94\% | 0.00\% | 0.22\% | 0.06\% | 0.00\% | 0.28\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.39\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 1,690 | 733 | 922 | 35 | 16 | 0 | 4 | 1 | 0 | 5 | 0 | 0 | 0 | 0 | 6 | 0 | 0 |
|  | \% | 100.00\% | 43.37\% | 54.56\% | 2.07\% | 0.95\% | 0.00\% | 0.24\% | 0.06\% | 0.00\% | 0.30\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.36\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | $\begin{gathered} \text { Ndentified } \\ (01) \end{gathered}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| External Selections | \# | 622 | 532 | 58 | 32 | 5 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 84.83\% | 02.25\% | 12.92\% | 02.81\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.12\% | 00.00\% | 00.56\% | 00.00\% | 00.00\% | 00.00\% | 01.12\% |
| 0610 Nurse | \# | 75,393 | 68,088 | 2,137 | 5,168 | 515 | 0 | 12 | 41 | 26 | 12 | 52 | 40 | 67 | 0 | 236 | 4 | 25 |
|  | \% | 100.00\% | 90.31\% | 02.83\% | 06.85\% | 00.68\% | 00.00\% | 00.02\% | 00.05\% | 00.03\% | 00.02\% | 00.07\% | 00.05\% | 00.09\% | 00.00\% | 00.31\% | 00.01\% | 00.03\% |
| VN-K/1 | \# | 11,946 | 10,537 | 494 | 915 | 103 | 0 | 2 | 10 | 3 | 4 | 9 | 3 | 15 | 0 | 54 | 0 | 3 |
|  | \% | 100.00\% | 88.21\% | 04.14\% | 07.66\% | 00.86\% | 00.00\% | 00.02\% | 00.08\% | 00.03\% | 00.03\% | 00.08\% | 00.03\% | 00.13\% | 00.00\% | 00.45\% | 00.00\% | 00.03\% |
| VN-K/2 | \# | 38,311 | 34,760 | 985 | 2,566 | 244 | 0 | 5 | 19 | 16 | 6 | 27 | 24 | 27 | 0 | 109 | 1 | 10 |
|  | \% | 100.00\% | 90.73\% | 02.57\% | 06.70\% | 00.64\% | 00.00\% | 00.01\% | 00.05\% | 00.04\% | 00.02\% | 00.07\% | 00.06\% | 00.07\% | 00.00\% | 00.28\% | 00.00\% | 00.03\% |
| VN-K/3 | \# | 17,687 | 16,003 | 428 | 1,256 | 123 | 0 | 2 | 7 | 4 | 1 | 15 | 13 | 16 | 0 | 53 | 2 | 10 |
|  | \% | 100.00\% | 90.48\% | 02.42\% | 07.10\% | 00.70\% | 00.00\% | 00.01\% | 00.04\% | 00.02\% | 00.01\% | 00.08\% | 00.07\% | 00.09\% | 00.00\% | 00.30\% | 00.01\% | 00.06\% |
| VN-K/4 | \# | 997 | 903 | 18 | 76 | 11 | 0 | 0 | 2 | 2 | 0 | 1 | 0 | 1 | 0 | 4 | 1 | 0 |
|  | \% | 100.00\% | 90.57\% | 01.81\% | 07.62\% | 01.10\% | 00.00\% | 00.00\% | 00.20\% | 00.20\% | 00.00\% | 00.10\% | 00.00\% | 00.10\% | 00.00\% | 00.40\% | 00.10\% | 00.00\% |
| VN-K/5 | \# | 250 | 225 | 5 | 20 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.00\% | 02.00\% | 08.00\% | 00.40\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.40\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/0 | \# | 379 | 330 | 33 | 16 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 87.07\% | 08.71\% | 04.22\% | 00.53\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.53\% | 00.00\% | 00.00\% |
| AD-M/1 | \# | 1,655 | 1,486 | 63 | 106 | 15 | 0 | 1 | 1 | 1 | 1 | 0 | 0 | 5 | 0 | 5 | 0 | 1 |
|  | \% | 100.00\% | 89.79\% | 03.81\% | 06.40\% | 00.91\% | 00.00\% | 00.06\% | 00.06\% | 00.06\% | 00.06\% | 00.00\% | 00.00\% | 00.30\% | 00.00\% | 00.30\% | 00.00\% | 00.06\% |
| AD-M/2 | \# | 3,361 | 3,102 | 83 | 176 | 13 | 0 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 8 | 0 | 1 |
|  | \% | 100.00\% | 92.29\% | 02.47\% | 05.24\% | 00.39\% | 00.00\% | 00.06\% | 00.06\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.24\% | 00.00\% | 00.03\% |
| AD-M/3 | \# | 773 | 713 | 25 | 35 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 92.24\% | 03.23\% | 04.53\% | 00.39\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.26\% | 00.00\% | 00.13\% | 00.00\% | 00.00\% |
| AD-M/4 | \# | 10 | 6 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 60.00\% | 20.00\% | 20.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/5 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 19 | 18 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{aligned} & \text { No } \\ & \text { Disability } \\ & (05) \end{aligned}$ | Not Identified $(01)$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement $(93)$ |
|  | \% | 100.00\% | 94.74\% | 05.26\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 2,072 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 90.31\% | 02.83\% | 06.85\% | 00.68\% | 00.00\% | 00.02\% | 00.05\% | 00.03\% | 00.02\% | 00.07\% | 00.05\% | 00.09\% | 00.00\% | 00.31\% | 00.01\% | 00.03\% |
| Internal <br> Applications | \# | 26,001 | 14,894 | 10,615 | 492 | 202 | 0 | 6 | 27 | 1 | 4 | 20 | 5 | 30 | 0 | 104 | 0 | 5 |
|  | \% | 100.00\% | 57.28\% | 40.83\% | 1.89\% | 0.78\% | 0.00\% | 0.02\% | 0.10\% | 0.00\% | 0.02\% | 0.08\% | 0.02\% | 0.12\% | 0.00\% | 0.40\% | 0.00\% | 0.02\% |
| Qualified Internal Applicants | \# | 15,936 | 9,211 | 6,409 | 316 | 130 | 0 | 3 | 20 | 0 | 1 | 7 | 4 | 22 | 0 | 70 | 0 | 3 |
|  | \% | 100.00\% | 57.80\% | 40.22\% | 1.98\% | 0.82\% | 0.00\% | 0.02\% | 0.13\% | 0.00\% | 0.01\% | 0.04\% | 0.03\% | 0.14\% | 0.00\% | 0.44\% | 0.00\% | 0.02\% |
| Referred Applicants | \# | 15,392 | 8,920 | 6,165 | 307 | 127 | 0 | 3 | 20 | 0 | 1 | 7 | 4 | 21 | 0 | 69 | 0 | 2 |
|  | \% | 100.00\% | 57.95\% | 40.05\% | 1.99\% | 0.83\% | 0.00\% | 0.02\% | 0.13\% | 0.00\% | 0.01\% | 0.05\% | 0.03\% | 0.14\% | 0.00\% | 0.45\% | 0.00\% | 0.01\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 5,370 | 4,919 | 126 | 325 | 24 | 0 | 1 | 2 | 0 | 0 | 2 | 0 | 1 | 0 | 15 | 1 | 2 |
|  | \% | 100.00\% | 91.60\% | 02.35\% | 06.05\% | 00.45\% | 00.00\% | 00.02\% | 00.04\% | 00.00\% | 00.00\% | 00.04\% | 00.00\% | 00.02\% | 00.00\% | 00.28\% | 00.02\% | 00.04\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 6,023 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 130,928 | 75,196 | 52,871 | 2,861 | 1,280 | 7 | 107 | 147 | 16 | 36 | 67 | 10 | 145 | 4 | 727 | 2 | 12 |
|  | \% | 100.00\% | 57.43\% | 40.38\% | 2.19\% | 0.98\% | 0.01\% | 0.08\% | 0.11\% | 0.01\% | 0.03\% | 0.05\% | 0.01\% | 0.11\% | 0.00\% | 0.56\% | 0.00\% | 0.01\% |
| Qualified External Applicants | \# | 104,327 | 61,272 | 40,695 | 2,360 | 1,060 | 5 | 86 | 126 | 12 | 32 | 52 | 5 | 122 | 1 | 608 | 2 | 9 |
|  | \% | 100.00\% | 58.73\% | 39.01\% | 2.26\% | 1.02\% | 0.00\% | 0.08\% | 0.12\% | 0.01\% | 0.03\% | 0.05\% | 0.00\% | 0.12\% | 0.00\% | 0.58\% | 0.00\% | 0.01\% |
| Referred Applicants | \# | 94,524 | 55,627 | 36,784 | 2,113 | 948 | 4 | 75 | 114 | 11 | 22 | 48 | 4 | 113 | 1 | 545 | 2 | 9 |
|  | \% | 100.00\% | 58.85\% | 38.91\% | 2.24\% | 1.00\% | 0.00\% | 0.08\% | 0.12\% | 0.01\% | 0.02\% | 0.05\% | 0.00\% | 0.12\% | 0.00\% | 0.58\% | 0.00\% | 0.01\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability $(05)$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| External Selections | \# | 12,132 | 10,314 | 1,043 | 775 | 96 | 0 | 9 | 25 | 1 | 0 | 4 | 0 | 10 | 0 | 47 | 0 | 0 |
|  | \% | 100.00\% | 91.60\% | 02.35\% | 06.05\% | 00.45\% | 00.00\% | 00.02\% | 00.04\% | 00.00\% | 00.00\% | 00.04\% | 00.00\% | 00.02\% | 00.00\% | 00.28\% | 00.02\% | 00.04\% |
| 0620 Practical Nurse | \# | 15,506 | 13,610 | 484 | 1,412 | 153 | 0 | 3 | 12 | 13 | 1 | 13 | 10 | 35 | 0 | 62 | 0 | 4 |
|  | \% | 100.00\% | 87.77\% | 03.12\% | 09.11\% | 00.99\% | 00.00\% | 00.02\% | 00.08\% | 00.08\% | 00.01\% | 00.08\% | 00.06\% | 00.23\% | 00.00\% | 00.40\% | 00.00\% | 00.03\% |
| GS-A/3 | \# | 96 | 85 | 4 | 7 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 88.54\% | 04.17\% | 07.29\% | 02.08\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.04\% | 00.00\% | 01.04\% | 00.00\% | 00.00\% |
| GS-A/4 | \# | 341 | 289 | 21 | 31 | 8 | 0 | 0 | 2 | 0 | 0 | 0 | 1 | 0 | 0 | 5 | 0 | 0 |
|  | \% | 100.00\% | 84.75\% | 06.16\% | 09.09\% | 02.35\% | 00.00\% | 00.00\% | 00.59\% | 00.00\% | 00.00\% | 00.00\% | 00.29\% | 00.00\% | 00.00\% | 01.47\% | 00.00\% | 00.00\% |
| GS-A/5 | \# | 950 | 836 | 44 | 70 | 7 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 1 | 0 | 4 | 0 | 0 |
|  | \% | 100.00\% | 88.00\% | 04.63\% | 07.37\% | 00.74\% | 00.00\% | 00.00\% | 00.21\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.11\% | 00.00\% | 00.42\% | 00.00\% | 00.00\% |
| GS-A/6 | \# | 13,529 | 11,866 | 403 | 1,260 | 128 | 0 | 3 | 8 | 13 | 1 | 11 | 7 | 33 | 0 | 49 | 0 | 3 |
|  | \% | 100.00\% | 87.71\% | 02.98\% | 09.31\% | 00.95\% | 00.00\% | 00.02\% | 00.06\% | 00.10\% | 00.01\% | 00.08\% | 00.05\% | 00.24\% | 00.00\% | 00.36\% | 00.00\% | 00.02\% |
| GS-A/7 | \# | 590 | 534 | 12 | 44 | 8 | 0 | 0 | 0 | 0 | 0 | 2 | 2 | 0 | 0 | 3 | 0 | 1 |
|  | \% | 100.00\% | 90.51\% | 02.03\% | 07.46\% | 01.36\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.34\% | 00.34\% | 00.00\% | 00.00\% | 00.51\% | 00.00\% | 00.17\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 711 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 87.77\% | 03.12\% | 09.11\% | 00.99\% | 00.00\% | 00.02\% | 00.08\% | 00.08\% | 00.01\% | 00.08\% | 00.06\% | 00.23\% | 00.00\% | 00.40\% | 00.00\% | 00.03\% |
| Internal Applications | \# | 5,625 | 3,242 | 2,241 | 142 | 67 | 1 | 6 | 1 | 1 | 2 | 1 | 0 | 8 | 0 | 46 | 0 | 1 |
|  | \% | 100.00\% | 57.64\% | 39.84\% | 2.52\% | 1.19\% | 0.02\% | 0.11\% | 0.02\% | 0.02\% | 0.04\% | 0.02\% | 0.00\% | 0.14\% | 0.00\% | 0.82\% | 0.00\% | 0.02\% |
| Qualified Internal Applicants | \# | 2,794 | 1,656 | 1,056 | 82 | 41 | 0 | 2 | 1 | 1 | 0 | 1 | 0 | 5 | 0 | 30 | 0 | 1 |
|  | \% | 100.00\% | 59.27\% | 37.80\% | 2.93\% | 1.47\% | 0.00\% | 0.07\% | 0.04\% | 0.04\% | 0.00\% | 0.04\% | 0.00\% | 0.18\% | 0.00\% | 1.07\% | 0.00\% | 0.04\% |
| Referred Applicants | \# | 2,642 | 1,581 | 983 | 78 | 39 | 0 | 2 | 1 | 1 | 0 | 1 | 0 | 5 | 0 | 28 | 0 | 1 |
|  | \% | 100.00\% | 59.84\% | 37.21\% | 2.95\% | 1.48\% | 0.00\% | 0.08\% | 0.04\% | 0.04\% | 0.00\% | 0.04\% | 0.00\% | 0.19\% | 0.00\% | 1.06\% | 0.00\% | 0.04\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 1,094 | 959 | 26 | 109 | 7 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 1 | 0 | 1 | 0 | 1 |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability (05) | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ |  | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 87.66\% | 02.38\% | 09.96\% | 00.64\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.37\% | 00.00\% | 00.09\% | 00.00\% | 00.09\% | 00.00\% | 00.09\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 1,215 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 17,223 | 8,906 | 7,812 | 505 | 238 | 7 | 33 | 14 | 6 | 4 | 4 | 0 | 31 | 0 | 137 | 0 | 2 |
|  | \% | 100.00\% | 51.71\% | 45.36\% | 2.93\% | 1.38\% | 0.04\% | 0.19\% | 0.08\% | 0.03\% | 0.02\% | 0.02\% | 0.00\% | 0.18\% | 0.00\% | 0.80\% | 0.00\% | 0.01\% |
| Qualified External Applicants | \# | 10,779 | 5,781 | 4,651 | 347 | 153 | 5 | 27 | 6 | 6 | 4 | 2 | 0 | 20 | 0 | 82 | 0 | 1 |
|  | \% | 100.00\% | 53.63\% | 43.15\% | 3.22\% | 1.42\% | 0.05\% | 0.25\% | 0.06\% | 0.06\% | 0.04\% | 0.02\% | 0.00\% | 0.19\% | 0.00\% | 0.76\% | 0.00\% | 0.01\% |
| Referred Applicants | \# | 9,145 | 4,897 | 3,938 | 310 | 141 | 4 | 23 | 4 | 6 | 4 | 1 | 0 | 20 | 0 | 78 | 0 | 1 |
|  | \% | 100.00\% | 53.55\% | 43.06\% | 3.39\% | 1.54\% | 0.04\% | 0.25\% | 0.04\% | 0.07\% | 0.04\% | 0.01\% | 0.00\% | 0.22\% | 0.00\% | 0.85\% | 0.00\% | 0.01\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | ** | ** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | ** | ** | *** | *** |
| External Selections | \# | 3,248 | 2,690 | 268 | 290 | 41 | 0 | 1 | 6 | 4 | 2 | 0 | 0 | 8 | 0 | 20 | 0 | 0 |
|  | \% | 100.00\% | 87.66\% | 02.38\% | 09.96\% | 00.64\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.37\% | 00.00\% | 00.09\% | 00.00\% | 00.09\% | 00.00\% | 00.09\% |
| 0631 Occupational Therapist | \# | 1,466 | 1,323 | 39 | 104 | 12 | 0 | 1 | 0 | 0 | 1 | 1 | 3 | 3 | 0 | 2 | 0 | 1 |
|  | \% | 100.00\% | 90.25\% | 02.66\% | 07.09\% | 00.82\% | 00.00\% | 00.07\% | 00.00\% | 00.00\% | 00.07\% | 00.07\% | 00.20\% | 00.20\% | 00.00\% | 00.14\% | 00.00\% | 00.07\% |
| GS-A/9 | \# | 22 | 20 | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.91\% | 00.00\% | 09.09\% | 04.55\% | 00.00\% | 04.55\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/11 | \# | 984 | 884 | 24 | 76 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 2 | 0 | 2 | 0 | 1 |
|  | \% | 100.00\% | 89.84\% | 02.44\% | 07.72\% | 00.71\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.20\% | 00.20\% | 00.00\% | 00.20\% | 00.00\% | 00.10\% |
| GS-A/12 | \# | 327 | 298 | 7 | 22 | 3 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 91.13\% | 02.14\% | 06.73\% | 00.92\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.31\% | 00.31\% | 00.31\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/13 | \# | 57 | 56 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 98.25\% | 00.00\% | 01.75\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/14 | \# | 6 | 5 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 83.33\% | 00.00\% | 16.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 70 | 60 | 8 | 2 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 85.71\% | 11.43\% | 02.86\% | 01.43\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.43\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | $\begin{gathered} \text { Not } \\ \text { Identified } \\ (01) \end{gathered}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement $(93)$ |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 82 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 90.25\% | 02.66\% | 07.09\% | 00.82\% | 00.00\% | 00.07\% | 00.00\% | 00.00\% | 00.07\% | 00.07\% | 00.20\% | 00.20\% | 00.00\% | 00.14\% | 00.00\% | 00.07\% |
| Internal Applications | \# | 264 | 120 | 141 | 3 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 45.45\% | 53.41\% | 1.14\% | 0.76\% | 0.00\% | 0.38\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.38\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 130 | 67 | 61 | 2 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 51.54\% | 46.92\% | 1.54\% | 1.54\% | 0.00\% | 0.77\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.77\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 124 | 64 | 58 | 2 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 51.61\% | 46.77\% | 1.61\% | 1.61\% | 0.00\% | 0.81\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.81\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 102 | 95 | 1 | 6 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 93.14\% | 00.98\% | 05.88\% | 00.98\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.98\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 86 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 917 | 386 | 516 | 15 | 7 | 0 | 2 | 1 | 0 | 0 | 1 | 2 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 42.09\% | 56.27\% | 1.64\% | 0.76\% | 0.00\% | 0.22\% | 0.11\% | 0.00\% | 0.00\% | 0.11\% | 0.22\% | 0.00\% | 0.00\% | 0.11\% | 0.00\% | 0.00\% |
| Qualified External Applicants | \# | 564 | 266 | 290 | 8 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 47.16\% | 51.42\% | 1.42\% | 0.35\% | 0.00\% | 0.18\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.18\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 436 | 201 | 229 | 6 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 46.10\% | 52.52\% | 1.38\% | 0.46\% | 0.00\% | 0.23\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.23\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 389 | 346 | 29 | 14 | 4 | 0 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | \% | 100.00\% | 93.14\% | 00.98\% | 05.88\% | 00.98\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.98\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
|  | \# | 2,464 | 2,280 | 70 | 114 | 14 | 0 | 1 | 0 | 2 | 1 | 0 | 0 | 3 | 0 | 6 | 1 | 0 |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\underset{\text { Disability }}{\text { No }}$ (05) | Not Identified (01) | Disability (02-03, 06-99) | Persons Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism <br> (92) | Significant Disfigurement (93) |
| 0633 Physical Therapist | \% | 100.00\% | 92.53\% | 02.84\% | 04.63\% | 00.57\% | 00.00\% | 00.04\% | 00.00\% | 00.08\% | 00.04\% | 00.00\% | 00.00\% | 00.12\% | 00.00\% | 00.24\% | 00.04\% | 00.00\% |
| GS-A/11 | \# | 65 | 63 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 96.92\% | 01.54\% | 01.54\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/12 | \# | 1,715 | 1,580 | 51 | 84 | 11 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 3 | 0 | 5 | 1 | 0 |
|  | \% | 100.00\% | 92.13\% | 02.97\% | 04.90\% | 00.64\% | 00.00\% | 00.00\% | 00.00\% | 00.06\% | 00.06\% | 00.00\% | 00.00\% | 00.17\% | 00.00\% | 00.29\% | 00.06\% | 00.00\% |
| GS-A/13 | \# | 509 | 479 | 8 | 22 | 2 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 94.11\% | 01.57\% | 04.32\% | 00.39\% | 00.00\% | 00.00\% | 00.00\% | 00.20\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.20\% | 00.00\% | 00.00\% |
| GS-A/14 | \# | 73 | 67 | 2 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 91.78\% | 02.74\% | 05.48\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 2 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 100 | 90 | 7 | 3 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.00\% | 07.00\% | 03.00\% | 01.00\% | 00.00\% | 01.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 129 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 92.53\% | 02.84\% | 04.63\% | 00.57\% | 00.00\% | 00.04\% | 00.00\% | 00.08\% | 00.04\% | 00.00\% | 00.00\% | 00.12\% | 00.00\% | 00.24\% | 00.04\% | 00.00\% |
| Internal Applications | \# | 528 | 266 | 257 | 5 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 50.38\% | 48.67\% | 0.95\% | 0.57\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.57\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 293 | 141 | 148 | 4 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 48.12\% | 50.51\% | 1.37\% | 0.68\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.68\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 286 | 139 | 143 | 4 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 48.60\% | 50.00\% | 1.40\% | 0.70\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.70\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 517 | 469 | 16 | 32 | 2 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 90.72\% | 03.09\% | 06.19\% | 00.39\% | 00.00\% | 00.00\% | 00.00\% | 00.19\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.19\% | 00.00\% | 00.00\% |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability (05) | Not Identified (01) | Disability (02-03, 06-99) | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders <br> (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism <br> (92) | Significant Disfigurement (93) |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 110 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 1,658 | 917 | 724 | 17 | 10 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 8 | 0 | 0 |
|  | \% | 100.00\% | 55.31\% | 43.67\% | 1.03\% | 0.60\% | 0.00\% | 0.06\% | 0.00\% | 0.00\% | 0.00\% | 0.06\% | 0.00\% | 0.00\% | 0.00\% | 0.48\% | 0.00\% | 0.00\% |
| Qualified External Applicants | \# | 1,164 | 667 | 483 | 14 | 8 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 7 | 0 | 0 |
|  | \% | 100.00\% | 57.30\% | 41.49\% | 1.20\% | 0.69\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.09\% | 0.00\% | 0.00\% | 0.00\% | 0.60\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 879 | 511 | 358 | 10 | 6 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 5 | 0 | 0 |
|  | \% | 100.00\% | 58.13\% | 40.73\% | 1.14\% | 0.68\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.11\% | 0.00\% | 0.00\% | 0.00\% | 0.57\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 592 | 520 | 48 | 24 | 5 | 0 | 3 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 90.72\% | 03.09\% | 06.19\% | 00.39\% | 00.00\% | 00.00\% | 00.00\% | 00.19\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.19\% | 00.00\% | 00.00\% |
| 0644 Medical Technologist | \# | 4,603 | 4,159 | 101 | 343 | 39 | 0 | 0 | 5 | 0 | 2 | 2 | 2 | 8 | 0 | 16 | 0 | 4 |
|  | \% | 100.00\% | 90.35\% | 02.19\% | 07.45\% | 00.85\% | 00.00\% | 00.00\% | 00.11\% | 00.00\% | 00.04\% | 00.04\% | 00.04\% | 00.17\% | 00.00\% | 00.35\% | 00.00\% | 00.09\% |
| GS-A/5 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 101 | 95 | 2 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 94.06\% | 01.98\% | 03.96\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/9 | \# | 2,247 | 2,022 | 50 | 175 | 18 | 0 | 0 | 3 | 0 | 0 | 0 | 2 | 2 | 0 | 10 | 0 | 1 |
|  | \% | 100.00\% | 89.99\% | 02.23\% | 07.79\% | 00.80\% | 00.00\% | 00.00\% | 00.13\% | 00.00\% | 00.00\% | 00.00\% | 00.09\% | 00.09\% | 00.00\% | 00.45\% | 00.00\% | 00.04\% |
| GS-A/10 | \# | 532 | 466 | 16 | 50 | 7 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 2 | 0 | 2 | 0 | 1 |
|  | \% | 100.00\% | 87.59\% | 03.01\% | 09.40\% | 01.32\% | 00.00\% | 00.00\% | 00.19\% | 00.00\% | 00.19\% | 00.00\% | 00.00\% | 00.38\% | 00.00\% | 00.38\% | 00.00\% | 00.19\% |
| GS-A/11 | \# | 939 | 866 | 14 | 59 | 9 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 3 | 0 | 2 | 0 | 2 |
|  | \% | 100.00\% | 92.23\% | 01.49\% | 06.28\% | 00.96\% | 00.00\% | 00.00\% | 00.11\% | 00.00\% | 00.11\% | 00.00\% | 00.00\% | 00.32\% | 00.00\% | 00.21\% | 00.00\% | 00.21\% |
| GS-A/12 | \# | 657 | 594 | 17 | 46 | 3 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 90.41\% | 02.59\% | 07.00\% | 00.46\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.15\% | 00.00\% | 00.00\% | 00.00\% | 00.30\% | 00.00\% | 00.00\% |
| GS-A/13 | \# | 126 | 115 | 2 | 9 | 2 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability $(05)$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 91.27\% | 01.59\% | 07.14\% | 01.59\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.79\% | 00.00\% | 00.79\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 356 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 90.35\% | 02.19\% | 07.45\% | 00.85\% | 00.00\% | 00.00\% | 00.11\% | 00.00\% | 00.04\% | 00.04\% | 00.04\% | 00.17\% | 00.00\% | 00.35\% | 00.00\% | 00.09\% |
| Internal <br> Applications | \# | 1,683 | 898 | 721 | 64 | 29 | 4 | 4 | 2 | 0 | 1 | 0 | 1 | 5 | 0 | 12 | 0 | 0 |
|  | \% | 100.00\% | 53.36\% | 42.84\% | 3.80\% | 1.72\% | 0.24\% | 0.24\% | 0.12\% | 0.00\% | 0.06\% | 0.00\% | 0.06\% | 0.30\% | 0.00\% | 0.71\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 925 | 481 | 416 | 28 | 13 | 2 | 2 | 2 | 0 | 0 | 0 | 1 | 3 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 52.00\% | 44.97\% | 3.03\% | 1.41\% | 0.22\% | 0.22\% | 0.22\% | 0.00\% | 0.00\% | 0.00\% | 0.11\% | 0.32\% | 0.00\% | 0.32\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 887 | 470 | 392 | 25 | 12 | 2 | 2 | 1 | 0 | 0 | 0 | 1 | 3 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 52.99\% | 44.19\% | 2.82\% | 1.35\% | 0.23\% | 0.23\% | 0.11\% | 0.00\% | 0.00\% | 0.00\% | 0.11\% | 0.34\% | 0.00\% | 0.34\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** |
| Internal Selections | \# | 683 | 625 | 11 | 47 | 5 | 0 | 0 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 91.51\% | 01.61\% | 06.88\% | 00.73\% | 00.00\% | 00.00\% | 00.29\% | 00.00\% | 00.00\% | 00.15\% | 00.00\% | 00.00\% | 00.00\% | 00.29\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 398 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 3,959 | 2,041 | 1,752 | 166 | 74 | 1 | 16 | 4 | 1 | 0 | 3 | 1 | 11 | 0 | 31 | 0 | 6 |
|  | \% | 100.00\% | 51.55\% | 44.25\% | 4.19\% | 1.87\% | 0.03\% | 0.40\% | 0.10\% | 0.03\% | 0.00\% | 0.08\% | 0.03\% | 0.28\% | 0.00\% | 0.78\% | 0.00\% | 0.15\% |
| Qualified External Applicants | \# | 1,804 | 948 | 778 | 78 | 33 | 0 | 7 | 2 | 0 | 0 | 1 | 1 | 3 | 0 | 14 | 0 | 5 |
|  | \% | 100.00\% | 52.55\% | 43.13\% | 4.32\% | 1.83\% | 0.00\% | 0.39\% | 0.11\% | 0.00\% | 0.00\% | 0.06\% | 0.06\% | 0.17\% | 0.00\% | 0.78\% | 0.00\% | 0.28\% |
| Referred Applicants | \# | 1,617 | 850 | 699 | 68 | 29 | 0 | 6 | 1 | 0 | 0 | 1 | 1 | 3 | 0 | 12 | 0 | 5 |
|  | \% | 100.00\% | 52.57\% | 43.23\% | 4.21\% | 1.79\% | 0.00\% | 0.37\% | 0.06\% | 0.00\% | 0.00\% | 0.06\% | 0.06\% | 0.19\% | 0.00\% | 0.74\% | 0.00\% | 0.31\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 683 | 585 | 55 | 43 | 6 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 0 |
|  | \% | 100.00\% | 91.51\% | 01.61\% | 06.88\% | 00.73\% | 00.00\% | 00.00\% | 00.29\% | 00.00\% | 00.00\% | 00.15\% | 00.00\% | 00.00\% | 00.00\% | 00.29\% | 00.00\% | 00.00\% |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability (05) | Not Identified (01) | Disability (02-03, 06-99) | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| 0660 Pharmacist | \# | 10,277 | 9,717 | 179 | 381 | 50 | 0 | 1 | 8 | 0 | 2 | 3 | 7 | 8 | 0 | 20 | 0 | 1 |
|  | \% | 100.00\% | 94.55\% | 01.74\% | 03.71\% | 00.49\% | 00.00\% | 00.01\% | 00.08\% | 00.00\% | 00.02\% | 00.03\% | 00.07\% | 00.08\% | 00.00\% | 00.19\% | 00.00\% | 00.01\% |
| GS-A/11 | \# | 11 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/12 | \# | 4,315 | 4,040 | 85 | 190 | 30 | 0 | 1 | 3 | 0 | 2 | 2 | 5 | 5 | 0 | 12 | 0 | 0 |
|  | \% | 100.00\% | 93.63\% | 01.97\% | 04.40\% | 00.70\% | 00.00\% | 00.02\% | 00.07\% | 00.00\% | 00.05\% | 00.05\% | 00.12\% | 00.12\% | 00.00\% | 00.28\% | 00.00\% | 00.00\% |
| GS-A/13 | \# | 4,746 | 4,518 | 70 | 158 | 19 | 0 | 0 | 4 | 0 | 0 | 1 | 2 | 3 | 0 | 8 | 0 | 1 |
|  | \% | 100.00\% | 95.20\% | 01.47\% | 03.33\% | 00.40\% | 00.00\% | 00.00\% | 00.08\% | 00.00\% | 00.00\% | 00.02\% | 00.04\% | 00.06\% | 00.00\% | 00.17\% | 00.00\% | 00.02\% |
| GS-A/14 | \# | 343 | 332 | 2 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 96.79\% | 00.58\% | 02.62\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 141 | 136 | 2 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 96.45\% | 01.42\% | 02.13\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-N/0 | \# | 720 | 679 | 20 | 21 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 94.31\% | 02.78\% | 02.92\% | 00.14\% | 00.00\% | 00.00\% | 00.14\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 645 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 94.55\% | 01.74\% | 03.71\% | 00.49\% | 00.00\% | 00.01\% | 00.08\% | 00.00\% | 00.02\% | 00.03\% | 00.07\% | 00.08\% | 00.00\% | 00.19\% | 00.00\% | 00.01\% |
| Internal <br> Applications | \# | 6,281 | 3,414 | 2,762 | 105 | 86 | 1 | 20 | 33 | 0 | 2 | 2 | 0 | 8 | 0 | 19 | 1 | 0 |
|  | \% | 100.00\% | 54.35\% | 43.97\% | 1.67\% | 1.37\% | 0.02\% | 0.32\% | 0.53\% | 0.00\% | 0.03\% | 0.03\% | 0.00\% | 0.13\% | 0.00\% | 0.30\% | 0.02\% | 0.00\% |
| Qualified Internal Applicants | \# | 2,946 | 1,601 | 1,298 | 47 | 37 | 1 | 17 | 2 | 0 | 2 | 2 | 0 | 4 | 0 | 9 | 0 | 0 |
|  | \% | 100.00\% | 54.34\% | 44.06\% | 1.60\% | 1.26\% | 0.03\% | 0.58\% | 0.07\% | 0.00\% | 0.07\% | 0.07\% | 0.00\% | 0.14\% | 0.00\% | 0.31\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 2,730 | 1,459 | 1,225 | 46 | 36 | 1 | 17 | 2 | 0 | 2 | 2 | 0 | 3 | 0 | 9 | 0 | 0 |
|  | \% | 100.00\% | 53.44\% | 44.87\% | 1.68\% | 1.32\% | 0.04\% | 0.62\% | 0.07\% | 0.00\% | 0.07\% | 0.07\% | 0.00\% | 0.11\% | 0.00\% | 0.33\% | 0.00\% | 0.00\% |
|  | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \end{gathered}$ (05) | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Interviewed Applicants | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 530 | 506 | 5 | 19 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 2 |
|  | \% | 100.00\% | 95.47\% | 00.94\% | 03.58\% | 01.13\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.38\% | 00.00\% | 00.00\% | 00.38\% | 00.00\% | 00.38\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 295 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 10,594 | 6,453 | 3,884 | 257 | 196 | 11 | 7 | 21 | 0 | 1 | 5 | 2 | 39 | 0 | 104 | 6 | 0 |
|  | \% | 100.00\% | 60.91\% | 36.66\% | 2.43\% | 1.85\% | 0.10\% | 0.07\% | 0.20\% | 0.00\% | 0.01\% | 0.05\% | 0.02\% | 0.37\% | 0.00\% | 0.98\% | 0.06\% | 0.00\% |
| Qualified External Applicants | \# | 7,845 | 4,921 | 2,733 | 191 | 148 | 10 | 5 | 19 | 0 | 0 | 5 | 1 | 35 | 0 | 68 | 5 | 0 |
|  | \% | 100.00\% | 62.73\% | 34.84\% | 2.43\% | 1.89\% | 0.13\% | 0.06\% | 0.24\% | 0.00\% | 0.00\% | 0.06\% | 0.01\% | 0.45\% | 0.00\% | 0.87\% | 0.06\% | 0.00\% |
| Referred Applicants | \# | 3,891 | 2,344 | 1,439 | 108 | 78 | 3 | 2 | 8 | 0 | 0 | 4 | 0 | 17 | 0 | 42 | 2 | 0 |
|  | \% | 100.00\% | 60.24\% | 36.98\% | 2.78\% | 2.00\% | 0.08\% | 0.05\% | 0.21\% | 0.00\% | 0.00\% | 0.10\% | 0.00\% | 0.44\% | 0.00\% | 1.08\% | 0.05\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | ** | *** | ** | *** | *** |
| External Selections | \# | 1,716 | 1,578 | 85 | 53 | 3 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 95.47\% | 00.94\% | 03.58\% | 01.13\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.38\% | 00.00\% | 00.00\% | 00.38\% | 00.00\% | 00.38\% |
| 0996 Veterans Claims Examining | \# | 13,458 | 9,175 | 1,120 | 3,163 | 541 | 1 | 42 | 26 | 9 | 13 | 33 | 56 | 23 | 4 | 323 | 2 | 9 |
|  | \% | 100.00\% | 68.18\% | 08.32\% | 23.50\% | 04.02\% | 00.01\% | 00.31\% | 00.19\% | 00.07\% | 00.10\% | 00.25\% | 00.42\% | 00.17\% | 00.03\% | 02.40\% | 00.01\% | 00.07\% |
| GS-A/5 | \# | 68 | 52 | 2 | 14 | 7 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6 | 0 | 0 |
|  | \% | 100.00\% | 76.47\% | 02.94\% | 20.59\% | 10.29\% | 00.00\% | 01.47\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 08.82\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 1,441 | 795 | 264 | 382 | 90 | 0 | 17 | 7 | 0 | 1 | 6 | 1 | 2 | 0 | 56 | 0 | 0 |
|  | \% | 100.00\% | 55.17\% | 18.32\% | 26.51\% | 06.25\% | 00.00\% | 01.18\% | 00.49\% | 00.00\% | 00.07\% | 00.42\% | 00.07\% | 00.14\% | 00.00\% | 03.89\% | 00.00\% | 00.00\% |
| GS-A/9 | \# | 1,847 | 1,108 | 240 | 499 | 112 | 1 | 17 | 7 | 3 | 1 | 4 | 3 | 2 | 1 | 72 | 0 | 1 |
|  | \% | 100.00\% | 59.99\% | 12.99\% | 27.02\% | 06.06\% | 00.05\% | 00.92\% | 00.38\% | 00.16\% | 00.05\% | 00.22\% | 00.16\% | 00.11\% | 00.05\% | 03.90\% | 00.00\% | 00.05\% |
| GS-A/10 | \# | 2,719 | 1,522 | 281 | 916 | 150 | 0 | 7 | 5 | 1 | 2 | 11 | 14 | 9 | 1 | 97 | 0 | 3 |
|  | \% | 100.00\% | 55.98\% | 10.33\% | 33.69\% | 05.52\% | 00.00\% | 00.26\% | 00.18\% | 00.04\% | 00.07\% | 00.40\% | 00.51\% | 00.33\% | 00.04\% | 03.57\% | 00.00\% | 00.11\% |
| GS-A/11 | \# | 2,599 | 1,838 | 155 | 606 | 77 | 0 | 0 | 3 | 1 | 1 | 8 | 14 | 3 | 2 | 43 | 0 | 2 |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 70.72\% | 05.96\% | 23.32\% | 02.96\% | 00.00\% | 00.00\% | 00.12\% | 00.04\% | 00.04\% | 00.31\% | 00.54\% | 00.12\% | 00.08\% | 01.65\% | 00.00\% | 00.08\% |
| GS-A/12 | \# | 3,589 | 2,822 | 149 | 618 | 90 | 0 | 0 | 3 | 2 | 5 | 4 | 19 | 7 | 0 | 45 | 2 | 3 |
|  | \% | 100.00\% | 78.63\% | 04.15\% | 17.22\% | 02.51\% | 00.00\% | 00.00\% | 00.08\% | 00.06\% | 00.14\% | 00.11\% | 00.53\% | 00.20\% | 00.00\% | 01.25\% | 00.06\% | 00.08\% |
| GS-A/13 | \# | 958 | 832 | 22 | 104 | 11 | 0 | 0 | 0 | 2 | 2 | 0 | 4 | 0 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 86.85\% | 02.30\% | 10.86\% | 01.15\% | 00.00\% | 00.00\% | 00.00\% | 00.21\% | 00.21\% | 00.00\% | 00.42\% | 00.00\% | 00.00\% | 00.31\% | 00.00\% | 00.00\% |
| GS-A/14 | \# | 186 | 162 | 5 | 19 | 3 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 87.10\% | 02.69\% | 10.22\% | 01.61\% | 00.00\% | 00.00\% | 00.54\% | 00.00\% | 00.00\% | 00.00\% | 00.54\% | 00.00\% | 00.00\% | 00.54\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 51 | 44 | 2 | 5 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 86.27\% | 03.92\% | 09.80\% | 01.96\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.96\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 482 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 68.18\% | 08.32\% | 23.50\% | 04.02\% | 00.01\% | 00.31\% | 00.19\% | 00.07\% | 00.10\% | 00.25\% | 00.42\% | 00.17\% | 00.03\% | 02.40\% | 00.01\% | 00.07\% |
| Internal Applications | \# | 18,231 | 8,307 | 8,050 | 1,874 | 1,164 | 9 | 239 | 57 | 11 | 5 | 93 | 29 | 34 | 0 | 676 | 0 | 11 |
|  | \% | 100.00\% | 45.57\% | 44.16\% | 10.28\% | 6.38\% | 0.05\% | 1.31\% | 0.31\% | 0.06\% | 0.03\% | 0.51\% | 0.16\% | 0.19\% | 0.00\% | 3.71\% | 0.00\% | 0.06\% |
| Qualified Internal Applicants | \# | 9,507 | 4,074 | 4,446 | 987 | 610 | 6 | 141 | 32 | 7 | 3 | 26 | 14 | 16 | 0 | 361 | 0 | 4 |
|  | \% | 100.00\% | 42.85\% | 46.77\% | 10.38\% | 6.42\% | 0.06\% | 1.48\% | 0.34\% | 0.07\% | 0.03\% | 0.27\% | 0.15\% | 0.17\% | 0.00\% | 3.80\% | 0.00\% | 0.04\% |
| Referred Applicants | \# | 9,398 | 4,028 | 4,392 | 978 | 607 | 6 | 141 | 32 | 6 | 3 | 26 | 14 | 15 | 0 | 360 | 0 | 4 |
|  | \% | 100.00\% | 42.86\% | 46.73\% | 10.41\% | 6.46\% | 0.06\% | 1.50\% | 0.34\% | 0.06\% | 0.03\% | 0.28\% | 0.15\% | 0.16\% | 0.00\% | 3.83\% | 0.00\% | 0.04\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | ** | *** | *** | *** |
| Internal Selections | \# | 5,681 | 3,357 | 687 | 1,637 | 306 | 2 | 28 | 19 | 1 | 6 | 20 | 16 | 10 | 5 | 199 | 0 | 0 |
|  | \% | 100.00\% | 59.09\% | 12.09\% | 28.82\% | 05.39\% | 00.04\% | 00.49\% | 00.33\% | 00.02\% | 00.11\% | 00.35\% | 00.28\% | 00.18\% | 00.09\% | 03.50\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 68 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 10,548 | 6,032 | 3,762 | 754 | 428 | 7 | 70 | 31 | 15 | 1 | 36 | 7 | 8 | 0 | 248 | 1 | 4 |
|  | \% | 100.00\% | 57.19\% | 35.67\% | 7.15\% | 4.06\% | 0.07\% | 0.66\% | 0.29\% | 0.14\% | 0.01\% | 0.34\% | 0.07\% | 0.08\% | 0.00\% | 2.35\% | 0.01\% | 0.04\% |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability (05) | Not Identified (01) | $\begin{gathered} \text { Disability } \\ \text { (02-03, } \\ 06-99) \end{gathered}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders <br> (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Qualified External Applicants | \# | 7,768 | 4,591 | 2,651 | 526 | 287 | 6 | 44 | 21 | 11 | 1 | 24 | 4 | 7 | 0 | 166 | 0 | 3 |
|  | \% | 100.00\% | 59.10\% | 34.13\% | 6.77\% | 3.69\% | 0.08\% | 0.57\% | 0.27\% | 0.14\% | 0.01\% | 0.31\% | 0.05\% | 0.09\% | 0.00\% | 2.14\% | 0.00\% | 0.04\% |
| Referred Applicants | \# | 1,965 | 1,034 | 704 | 227 | 163 | 3 | 27 | 9 | 2 | 1 | 8 | 1 | 2 | 0 | 109 | 0 | 1 |
|  | \% | 100.00\% | 52.62\% | 35.83\% | 11.55\% | 8.30\% | 0.15\% | 1.37\% | 0.46\% | 0.10\% | 0.05\% | 0.41\% | 0.05\% | 0.10\% | 0.00\% | 5.55\% | 0.00\% | 0.05\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | ** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,324 | 630 | 291 | 403 | 111 | 0 | 22 | 6 | 0 | 2 | 5 | 0 | 4 | 0 | 72 | 0 | 0 |
|  | \% | 100.00\% | 59.09\% | 12.09\% | 28.82\% | 05.39\% | 00.04\% | 00.49\% | 00.33\% | 00.02\% | 00.11\% | 00.35\% | 00.28\% | 00.18\% | 00.09\% | 03.50\% | 00.00\% | 00.00\% |
| 1102 Contracting | \# | 2,789 | 2,060 | 186 | 543 | 127 | 0 | 8 | 10 | 3 | 6 | 9 | 14 | 7 | 5 | 62 | 1 | 2 |
|  | \% | 100.00\% | 73.86\% | 06.67\% | 19.47\% | 04.55\% | 00.00\% | 00.29\% | 00.36\% | 00.11\% | 00.22\% | 00.32\% | 00.50\% | 00.25\% | 00.18\% | 02.22\% | 00.04\% | 00.07\% |
| GS-A/4 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/5 | \# | 41 | 32 | 3 | 6 | 2 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 78.05\% | 07.32\% | 14.63\% | 04.88\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.44\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.44\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 181 | 106 | 17 | 58 | 26 | 0 | 5 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 19 | 0 | 0 |
|  | \% | 100.00\% | 58.56\% | 09.39\% | 32.04\% | 14.36\% | 00.00\% | 02.76\% | 00.00\% | 00.00\% | 00.00\% | 00.55\% | 00.55\% | 00.00\% | 00.00\% | 10.50\% | 00.00\% | 00.00\% |
| GS-A/9 | \# | 297 | 193 | 25 | 79 | 25 | 0 | 1 | 1 | 1 | 1 | 2 | 0 | 3 | 2 | 14 | 0 | 0 |
|  | \% | 100.00\% | 64.98\% | 08.42\% | 26.60\% | 08.42\% | 00.00\% | 00.34\% | 00.34\% | 00.34\% | 00.34\% | 00.67\% | 00.00\% | 01.01\% | 00.67\% | 04.71\% | 00.00\% | 00.00\% |
| GS-A/11 | \# | 418 | 274 | 32 | 112 | 31 | 0 | 1 | 1 | 0 | 2 | 3 | 3 | 1 | 2 | 16 | 0 | 2 |
|  | \% | 100.00\% | 65.55\% | 07.66\% | 26.79\% | 07.42\% | 00.00\% | 00.24\% | 00.24\% | 00.00\% | 00.48\% | 00.72\% | 00.72\% | 00.24\% | 00.48\% | 03.83\% | 00.00\% | 00.48\% |
| GS-A/12 | \# | 1,026 | 772 | 65 | 189 | 30 | 0 | 1 | 4 | 2 | 1 | 2 | 8 | 2 | 1 | 8 | 1 | 0 |
|  | \% | 100.00\% | 75.24\% | 06.34\% | 18.42\% | 02.92\% | 00.00\% | 00.10\% | 00.39\% | 00.19\% | 00.10\% | 00.19\% | 00.78\% | 00.19\% | 00.10\% | 00.78\% | 00.10\% | 00.00\% |
| GS-A/13 | \# | 538 | 435 | 32 | 71 | 11 | 0 | 0 | 4 | 0 | 1 | 1 | 1 | 0 | 0 | 4 | 0 | 0 |
|  | \% | 100.00\% | 80.86\% | 05.95\% | 13.20\% | 02.04\% | 00.00\% | 00.00\% | 00.74\% | 00.00\% | 00.19\% | 00.19\% | 00.19\% | 00.00\% | 00.00\% | 00.74\% | 00.00\% | 00.00\% |
| GS-A/14 | \# | 221 | 190 | 10 | 21 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 85.97\% | 04.52\% | 09.50\% | 00.45\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.45\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 59 | 52 | 1 | 6 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |

Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{aligned} & \text { No } \\ & \text { Disability } \\ & (05) \end{aligned}$ | Not Identified $(01)$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 88.14\% | 01.69\% | 10.17\% | 01.69\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.69\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ES-E/0 | \# | 7 | 5 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 71.43\% | 14.29\% | 14.29\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 276 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 73.86\% | 06.67\% | 19.47\% | 04.55\% | 00.00\% | 00.29\% | 00.36\% | 00.11\% | 00.22\% | 00.32\% | 00.50\% | 00.25\% | 00.18\% | 02.22\% | 00.04\% | 00.07\% |
| Internal <br> Applications | \# | 17,263 | 8,313 | 7,001 | 1,949 | 1,150 | 15 | 168 | 106 | 43 | 25 | 80 | 43 | 32 | 1 | 627 | 3 | 7 |
|  | \% | 100.00\% | 48.16\% | 40.55\% | 11.29\% | 6.66\% | 0.09\% | 0.97\% | 0.61\% | 0.25\% | 0.14\% | 0.46\% | 0.25\% | 0.19\% | 0.01\% | 3.63\% | 0.02\% | 0.04\% |
| Qualified Internal Applicants | \# | 5,215 | 2,388 | 2,205 | 622 | 371 | 0 | 56 | 34 | 23 | 12 | 28 | 21 | 13 | 0 | 180 | 1 | 3 |
|  | \% | 100.00\% | 45.79\% | 42.28\% | 11.93\% | 7.11\% | 0.00\% | 1.07\% | 0.65\% | 0.44\% | 0.23\% | 0.54\% | 0.40\% | 0.25\% | 0.00\% | 3.45\% | 0.02\% | 0.06\% |
| Referred Applicants | \# | 4,177 | 1,883 | 1,795 | 499 | 295 | 0 | 47 | 26 | 20 | 8 | 19 | 18 | 8 | 0 | 145 | 1 | 3 |
|  | \% | 100.00\% | 45.08\% | 42.97\% | 11.95\% | 7.06\% | 0.00\% | 1.13\% | 0.62\% | 0.48\% | 0.19\% | 0.45\% | 0.43\% | 0.19\% | 0.00\% | 3.47\% | 0.02\% | 0.07\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 683 | 452 | 47 | 184 | 49 | 0 | 1 | 0 | 1 | 2 | 6 | 4 | 2 | 3 | 30 | 0 | 0 |
|  | \% | 100.00\% | 66.18\% | 06.88\% | 26.94\% | 07.17\% | 00.00\% | 00.15\% | 00.00\% | 00.15\% | 00.29\% | 00.88\% | 00.59\% | 00.29\% | 00.44\% | 04.39\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 87 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 9,151 | 4,907 | 3,473 | 771 | 441 | 6 | 72 | 45 | 13 | 12 | 28 | 15 | 15 | 1 | 229 | 3 | 2 |
|  | \% | 100.00\% | 53.62\% | 37.95\% | 8.43\% | 4.82\% | 0.07\% | 0.79\% | 0.49\% | 0.14\% | 0.13\% | 0.31\% | 0.16\% | 0.16\% | 0.01\% | 2.50\% | 0.03\% | 0.02\% |
| Qualified External Applicants | \# | 3,063 | 1,582 | 1,208 | 273 | 159 | 1 | 34 | 17 | 6 | 4 | 11 | 7 | 6 | 0 | 69 | 3 | 1 |
|  | \% | 100.00\% | 51.65\% | 39.44\% | 8.91\% | 5.19\% | 0.03\% | 1.11\% | 0.56\% | 0.20\% | 0.13\% | 0.36\% | 0.23\% | 0.20\% | 0.00\% | 2.25\% | 0.10\% | 0.03\% |
| Referred Applicants | \# | 2,445 | 1,241 | 977 | 227 | 133 | 0 | 28 | 15 | 5 | 4 | 10 | 5 | 5 | 0 | 57 | 3 | 1 |
|  | \% | 100.00\% | 50.76\% | 39.96\% | 9.28\% | 5.44\% | 0.00\% | 1.15\% | 0.61\% | 0.20\% | 0.16\% | 0.41\% | 0.20\% | 0.20\% | 0.00\% | 2.33\% | 0.12\% | 0.04\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | No Disability $(05)$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| External Selections | \# | 444 | 294 | 49 | 101 | 29 | 0 | 6 | 5 | 0 | 1 | 2 | 2 | 0 | 1 | 12 | 0 | 0 |
|  | \% | 100.00\% | 66.18\% | 06.88\% | 26.94\% | 07.17\% | 00.00\% | 00.15\% | 00.00\% | 00.15\% | 00.29\% | 00.88\% | 00.59\% | 00.29\% | 00.44\% | 04.39\% | 00.00\% | 00.00\% |
| 2210 Information Technology Management | \# | 7,145 | 5,320 | 539 | 1,286 | 202 | 1 | 5 | 10 | 12 | 6 | 10 | 30 | 22 | 5 | 95 | 2 | 4 |
|  | \% | 100.00\% | 74.46\% | 07.54\% | 18.00\% | 02.83\% | 00.01\% | 00.07\% | 00.14\% | 00.17\% | 00.08\% | 00.14\% | 00.42\% | 00.31\% | 00.07\% | 01.33\% | 00.03\% | 00.06\% |
| GS-A/0 | \# | 5 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/4 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 157 | 100 | 18 | 39 | 12 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 9 | 0 | 0 |
|  | \% | 100.00\% | 63.69\% | 11.46\% | 24.84\% | 07.64\% | 00.00\% | 01.27\% | 00.00\% | 00.64\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 05.73\% | 00.00\% | 00.00\% |
| GS-A/9 | \# | 290 | 193 | 35 | 62 | 14 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 10 | 0 | 0 |
|  | \% | 100.00\% | 66.55\% | 12.07\% | 21.38\% | 04.83\% | 00.34\% | 00.69\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.34\% | 00.00\% | 03.45\% | 00.00\% | 00.00\% |
| GS-A/11 | \# | 1,899 | 1,290 | 128 | 481 | 82 | 0 | 0 | 6 | 2 | 2 | 4 | 6 | 10 | 3 | 44 | 2 | 3 |
|  | \% | 100.00\% | 67.93\% | 06.74\% | 25.33\% | 04.32\% | 00.00\% | 00.00\% | 00.32\% | 00.11\% | 00.11\% | 00.21\% | 00.32\% | 00.53\% | 00.16\% | 02.32\% | 00.11\% | 00.16\% |
| GS-A/12 | \# | 1,317 | 965 | 92 | 260 | 41 | 0 | 1 | 1 | 3 | 2 | 3 | 8 | 4 | 2 | 17 | 0 | 0 |
|  | \% | 100.00\% | 73.27\% | 06.99\% | 19.74\% | 03.11\% | 00.00\% | 00.08\% | 00.08\% | 00.23\% | 00.15\% | 00.23\% | 00.61\% | 00.30\% | 00.15\% | 01.29\% | 00.00\% | 00.00\% |
| GS-A/13 | \# | 2,400 | 1,906 | 183 | 311 | 43 | 0 | 0 | 3 | 3 | 2 | 2 | 13 | 6 | 0 | 13 | 0 | 1 |
|  | \% | 100.00\% | 79.42\% | 07.63\% | 12.96\% | 01.79\% | 00.00\% | 00.00\% | 00.13\% | 00.13\% | 00.08\% | 00.08\% | 00.54\% | 00.25\% | 00.00\% | 00.54\% | 00.00\% | 00.04\% |
| GS-A/14 | \# | 905 | 722 | 70 | 113 | 9 | 0 | 0 | 0 | 3 | 0 | 1 | 2 | 1 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 79.78\% | 07.73\% | 12.49\% | 00.99\% | 00.00\% | 00.00\% | 00.00\% | 00.33\% | 00.00\% | 00.11\% | 00.22\% | 00.11\% | 00.00\% | 00.22\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 147 | 115 | 12 | 20 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 78.23\% | 08.16\% | 13.61\% | 00.68\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.68\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GM-B/13 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ES-E/O | \# | 23 | 22 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 95.65\% | 04.35\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Vacancy Announcements | \# | 224 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 74.46\% | 07.54\% | 18.00\% | 02.83\% | 00.01\% | 00.07\% | 00.14\% | 00.17\% | 00.08\% | 00.14\% | 00.42\% | 00.31\% | 00.07\% | 01.33\% | 00.03\% | 00.06\% |
| Internal Applications | \# | 12,379 | 5,866 | 5,256 | 1,257 | 725 | 11 | 166 | 56 | 13 | 7 | 68 | 20 | 40 | 0 | 342 | 0 | 2 |
|  | \% | 100.00\% | 47.39\% | 42.46\% | 10.15\% | 5.86\% | 0.09\% | 1.34\% | 0.45\% | 0.11\% | 0.06\% | 0.55\% | 0.16\% | 0.32\% | 0.00\% | 2.76\% | 0.00\% | 0.02\% |
| Qualified Internal Applicants | \# | 4,239 | 1,919 | 1,852 | 468 | 284 | 5 | 68 | 17 | 5 | 0 | 21 | 9 | 15 | 0 | 144 | 0 | 0 |
|  | \% | 100.00\% | 45.27\% | 43.69\% | 11.04\% | 6.70\% | 0.12\% | 1.60\% | 0.40\% | 0.12\% | 0.00\% | 0.50\% | 0.21\% | 0.35\% | 0.00\% | 3.40\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 3,888 | 1,756 | 1,714 | 418 | 253 | 3 | 63 | 15 | 4 | 0 | 19 | 9 | 15 | 0 | 125 | 0 | 0 |
|  | \% | 100.00\% | 45.16\% | 44.08\% | 10.75\% | 6.51\% | 0.08\% | 1.62\% | 0.39\% | 0.10\% | 0.00\% | 0.49\% | 0.23\% | 0.39\% | 0.00\% | 3.22\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 852 | 579 | 62 | 211 | 39 | 0 | 1 | 0 | 1 | 0 | 1 | 9 | 3 | 2 | 21 | 0 | 1 |
|  | \% | 100.00\% | 67.96\% | 07.28\% | 24.77\% | 04.58\% | 00.00\% | 00.12\% | 00.00\% | 00.12\% | 00.00\% | 00.12\% | 01.06\% | 00.35\% | 00.23\% | 02.46\% | 00.00\% | 00.12\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 350 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 84,979 | 45,977 | 32,710 | 6,292 | 3,371 | 55 | 670 | 319 | 106 | 66 | 254 | 104 | 229 | 1 | 1,528 | 7 | 32 |
|  | \% | 100.00\% | 54.10\% | 38.49\% | 7.40\% | 3.97\% | 0.06\% | 0.79\% | 0.38\% | 0.12\% | 0.08\% | 0.30\% | 0.12\% | 0.27\% | 0.00\% | 1.80\% | 0.01\% | 0.04\% |
| Qualified External Applicants | \# | 37,390 | 19,796 | 14,825 | 2,769 | 1,483 | 13 | 336 | 149 | 53 | 37 | 118 | 46 | 91 | 0 | 622 | 5 | 13 |
|  | \% | 100.00\% | 52.94\% | 39.65\% | 7.41\% | 3.97\% | 0.03\% | 0.90\% | 0.40\% | 0.14\% | 0.10\% | 0.32\% | 0.12\% | 0.24\% | 0.00\% | 1.66\% | 0.01\% | 0.03\% |
| Referred Applicants | \# | 24,909 | 13,017 | 10,019 | 1,873 | 1,002 | 4 | 232 | 110 | 32 | 26 | 84 | 27 | 56 | 0 | 417 | 2 | 12 |
|  | \% | 100.00\% | 52.26\% | 40.22\% | 7.52\% | 4.02\% | 0.02\% | 0.93\% | 0.44\% | 0.13\% | 0.10\% | 0.34\% | 0.11\% | 0.22\% | 0.00\% | 1.67\% | 0.01\% | 0.05\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,126 | 725 | 262 | 139 | 35 | 2 | 3 | 1 | 3 | 0 | 3 | 0 | 2 | 2 | 18 | 0 | 1 |
|  | \% | 100.00\% | 67.96\% | 07.28\% | 24.77\% | 04.58\% | 00.00\% | 00.12\% | 00.00\% | 00.12\% | 00.00\% | 00.12\% | 01.06\% | 00.35\% | 00.23\% | 02.46\% | 00.00\% | 00.12\% |
| 4754 Cemetery Caretaking | \# | 665 | 457 | 48 | 160 | 39 | 0 | 2 | 1 | 1 | 0 | 1 | 4 | 1 | 2 | 27 | 0 | 0 |
|  | \% | 100.00\% | 68.72\% | 07.22\% | 24.06\% | 05.86\% | 00.00\% | 00.30\% | 00.15\% | 00.15\% | 00.00\% | 00.15\% | 00.60\% | 00.15\% | 00.30\% | 04.06\% | 00.00\% | 00.00\% |

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Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\begin{array}{\|c\|} \text { No } \\ \text { Disability } \\ (05) \end{array}$ | $\begin{gathered} \text { Ndentified } \\ (01) \end{gathered}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| WG-1/4 | \# | 27 | 15 | 4 | 8 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 55.56\% | 14.81\% | 29.63\% | 14.81\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 03.70\% | 00.00\% | 00.00\% | 11.11\% | 00.00\% | 00.00\% |
| WG-1/5 | \# | 212 | 150 | 15 | 47 | 12 | 0 | 2 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 8 | 0 | 0 |
|  | \% | 100.00\% | 70.75\% | 07.08\% | 22.17\% | 05.66\% | 00.00\% | 00.94\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.47\% | 00.00\% | 00.47\% | 03.77\% | 00.00\% | 00.00\% |
| WG-1/6 | \# | 310 | 215 | 18 | 77 | 19 | 0 | 0 | 1 | 1 | 0 | 1 | 1 | 0 | 0 | 15 | 0 | 0 |
|  | \% | 100.00\% | 69.35\% | 05.81\% | 24.84\% | 06.13\% | 00.00\% | 00.00\% | 00.32\% | 00.32\% | 00.00\% | 00.32\% | 00.32\% | 00.00\% | 00.00\% | 04.84\% | 00.00\% | 00.00\% |
| WL-2/6 | \# | 7 | 5 | 0 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.00\% | 71.43\% | 00.00\% | 28.57\% | 28.57\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 14.29\% | 00.00\% | 14.29\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/7 | \# | 7 | 4 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 57.14\% | 14.29\% | 28.57\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/8 | \# | 24 | 14 | 3 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 58.33\% | 12.50\% | 29.17\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/9 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/10 | \# | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/5 | \# | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/6 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/7 | \# | 7 | 5 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 71.43\% | 00.00\% | 28.57\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| wS-3/8 | \# | 49 | 36 | 5 | 8 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 73.47\% | 10.20\% | 16.33\% | 04.08\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.04\% | 00.00\% | 02.04\% | 00.00\% | 00.00\% |
| ws-3/9 | \# | 9 | 5 | 0 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 55.56\% | 00.00\% | 44.44\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| wS-3/10 | \# | 6 | 3 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table B6: MISSION CRITICAL OCCUPATIONS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Mission Critical Occupations |  |  | $\underset{\text { Disability }}{\text { No }}$ (05) | Not Identified (01) | Disability (02-03, 06-99) | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy <br> or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism <br> (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 50.00\% | 16.67\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 155 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 68.72\% | 07.22\% | 24.06\% | 05.86\% | 00.00\% | 00.30\% | 00.15\% | 00.15\% | 00.00\% | 00.15\% | 00.60\% | 00.15\% | 00.30\% | 04.06\% | 00.00\% | 00.00\% |
| Internal Applications | \# | 2,871 | 1,316 | 1,249 | 306 | 221 | 5 | 51 | 23 | 2 | 0 | 7 | 5 | 3 | 0 | 123 | 0 | 2 |
|  | \% | 100.00\% | 45.84\% | 43.50\% | 10.66\% | 7.70\% | 0.17\% | 1.78\% | 0.80\% | 0.07\% | 0.00\% | 0.24\% | 0.17\% | 0.10\% | 0.00\% | 4.28\% | 0.00\% | 0.07\% |
| Qualified Internal Applicants | \# | 1,353 | 613 | 543 | 197 | 149 | 3 | 36 | 16 | 0 | 0 | 4 | 5 | 2 | 0 | 83 | 0 | 0 |
|  | \% | 100.00\% | 45.31\% | 40.13\% | 14.56\% | 11.01\% | 0.22\% | 2.66\% | 1.18\% | 0.00\% | 0.00\% | 0.30\% | 0.37\% | 0.15\% | 0.00\% | 6.13\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 1,112 | 484 | 466 | 162 | 125 | 2 | 29 | 14 | 0 | 0 | 4 | 4 | 0 | 0 | 72 | 0 | 0 |
|  | \% | 100.00\% | 43.53\% | 41.91\% | 14.57\% | 11.24\% | 0.18\% | 2.61\% | 1.26\% | 0.00\% | 0.00\% | 0.36\% | 0.36\% | 0.00\% | 0.00\% | 6.47\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | ** | ** | *** | *** | *** | *** | *** | *** | *** | * | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 193 | 129 | 10 | 54 | 20 | 0 | 0 | 0 | 3 | 0 | 2 | 0 | 0 | 1 | 14 | 0 | 0 |
|  | \% | 100.00\% | 66.84\% | 05.18\% | 27.98\% | 10.36\% | 00.00\% | 00.00\% | 00.00\% | 01.55\% | 00.00\% | 01.04\% | 00.00\% | 00.00\% | 00.52\% | 07.25\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 33 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 1,078 | 422 | 589 | 67 | 54 | 1 | 21 | 4 | 0 | 3 | 1 | 0 | 0 | 0 | 24 | 0 | 0 |
|  | \% | 100.00\% | 39.15\% | 54.64\% | 6.22\% | 5.01\% | 0.09\% | 1.95\% | 0.37\% | 0.00\% | 0.28\% | 0.09\% | 0.00\% | 0.00\% | 0.00\% | 2.23\% | 0.00\% | 0.00\% |
| Qualified External Applicants | \# | 834 | 321 | 456 | 57 | 45 | 0 | 20 | 3 | 0 | 1 | 0 | 0 | 0 | 0 | 21 | 0 | 0 |
|  | \% | 100.00\% | 38.49\% | 54.68\% | 6.83\% | 5.40\% | 0.00\% | 2.40\% | 0.36\% | 0.00\% | 0.12\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 2.52\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 188 | 72 | 87 | 29 | 25 | 0 | 10 | 3 | 0 | 1 | 0 | 0 | 0 | 0 | 11 | 0 | 0 |
|  | \% | 100.00\% | 38.30\% | 46.28\% | 15.43\% | 13.30\% | 0.00\% | 5.32\% | 1.60\% | 0.00\% | 0.53\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 5.85\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 296 | 213 | 28 | 55 | 17 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 11 | 0 | 0 |
|  | \% | 100.00\% | 66.84\% | 05.18\% | 27.98\% | 10.36\% | 00.00\% | 00.00\% | 00.00\% | 01.55\% | 00.00\% | 01.04\% | 00.00\% | 00.00\% | 00.52\% | 07.25\% | 00.00\% | 00.00\% |

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Data shown includes full-time, part-time, and intermittent permanent and temporary employees in a pay status and excluding medical and manila residents.
This list of mission critical occupations was developed by the Department's Office of the Chief Human Capital Officer.
Row category totals may not match from Table A and Table B due to missing gender data.
*** This data is not available.

Table A7: SENIOR GRADE LEVELS by Race, Ethnicity and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Upward Mobility Benchmark | \% |  |  |  | 100.01\% | 33.71\% | 66.30\% | 02.36\% | 03.68\% | 21.99\% | 39.38\% | 04.06\% | 13.09\% | 04.50\% | 08.52\% | 00.12\% | 00.24\% | 00.50\% | 01.04\% | 00.18\% | 00.35\% |
| Total Senior Grades | \# | 87,022 | 37,863 | 49,159 | 2,039 | 2,281 | 26,870 | 32,265 | 3,007 | 7,321 | 5,254 | 6,374 | 85 | 123 | 470 | 598 | 138 | 197 |
|  | \% | 100.01\% | 43.52\% | 56.49\% | 02.34\% | 02.62\% | 30.88\% | 37.08\% | 03.46\% | 08.41\% | 06.04\% | 07.32\% | 00.10\% | 00.14\% | 00.54\% | 00.69\% | 00.16\% | 00.23\% |
| SES or Equivalent | \# | 490 | 313 | 177 | 10 | 2 | 249 | 135 | 37 | 24 | 13 | 8 | 0 | 2 | 3 | 4 | 1 | 2 |
|  | \% | 100.00\% | 63.87\% | 36.13\% | 02.04\% | 00.41\% | 50.82\% | 27.55\% | 07.55\% | 04.90\% | 02.65\% | 01.63\% | 00.00\% | 00.41\% | 00.61\% | 00.82\% | 00.20\% | 00.41\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 3 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant <br> Applicant Pool | \# | 100.00\% | 59.88\% | 40.12\% | 3.12\% | 2.23\% | 40.27\% | 22.71\% | 2.80\% | 3.23\% | 12.57\% | 11.07\% | 0.14\% | 0.12\% | 0.79\% | 0.58\% | 0.19\% | 0.17\% |
| Internal Applications | \# | 55 | 39 | 16 | 3 | 1 | 21 | 7 | 11 | 5 | 3 | 1 | 0 | 1 | 1 | 1 | 0 | 0 |
|  | \% | 100.00\% | 70.91\% | 29.09\% | 5.45\% | 1.82\% | 38.18\% | 12.73\% | 20.00\% | 9.09\% | 5.45\% | 1.82\% | 0.00\% | 1.82\% | 1.82\% | 1.82\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 28 | 21 | 7 | 1 | 1 | 12 | 2 | 6 | 3 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 0 |
|  | \% | 100.00\% | 75.00\% | 25.00\% | 3.57\% | 3.57\% | 42.86\% | 7.14\% | 21.43\% | 10.71\% | 3.57\% | 0.00\% | 0.00\% | 3.57\% | 3.57\% | 0.00\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 5 | 5 | 0 | 0 | 0 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 0.00\% | 0.00\% | 0.00\% | 80.00\% | 0.00\% | 20.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | * |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 66 | 40 | 26 | 2 | 0 | 30 | 16 | 6 | 7 | 2 | 0 | 0 | 1 | 0 | 0 | 0 | 2 |
|  | \% | 100.00\% | 60.60\% | 39.40\% | 03.03\% | 00.00\% | 45.45\% | 24.24\% | 09.09\% | 10.61\% | 03.03\% | 00.00\% | 00.00\% | 01.52\% | 00.00\% | 00.00\% | 00.00\% | 03.03\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 6 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A7: SENIOR GRADE LEVELS by Race, Ethnicity and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Voluntarily Identified Applicants | \# |  |  |  | 209 | 116 | 93 | 12 | 7 | 49 | 39 | 36 | 39 | 12 | 4 | 0 | 0 | 6 | 1 | 1 | 3 |
|  | \% | 100.00\% | 55.50\% | 44.50\% | 5.74\% | 3.35\% | 23.44\% | 18.66\% | 17.22\% | 18.66\% | 5.74\% | 1.91\% | 0.00\% | 0.00\% | 2.87\% | 0.48\% | 0.48\% | 1.44\% |
| Qualified External Applicants | \# | 95 | 62 | 33 | 9 | 2 | 24 | 17 | 19 | 12 | 6 | 2 | 0 | 0 | 3 | 0 | 1 | 0 |
|  | \% | 100.00\% | 65.26\% | 34.74\% | 9.47\% | 2.11\% | 25.26\% | 17.89\% | 20.00\% | 12.63\% | 6.32\% | 2.11\% | 0.00\% | 0.00\% | 3.16\% | 0.00\% | 1.05\% | 0.00\% |
| Referred Applicants | \# | 39 | 23 | 16 | 2 | 1 | 9 | 7 | 8 | 7 | 3 | 1 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.00\% | 58.97\% | 41.03\% | 5.13\% | 2.56\% | 23.08\% | 17.95\% | 20.51\% | 17.95\% | 7.69\% | 2.56\% | 0.00\% | 0.00\% | 2.56\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Career Developmental Program |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Slots for Career Development Program | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Eligible for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Applicants for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Selections for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| $\square{ }^{\square}$ |  | 31,715 | 19,001 | 12,714 | 987 | 706 | 12,787 | $7.201$ | 889 | $1,025$ | $3.983$ | 3,505 | 44 | 37 | 250 | 185 | 61 |  |
|  |  | 31,715 | 19,001 | 12,714 | 987 | 706 | 12,787 | 7,201 | 889 | 1,025 | 3,983 | 3,505 | 44 | 37 | 250 | 185 | 61 | 55 |

Table A7: SENIOR GRADE LEVELS by Race, Ethnicity and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| GS-15 or | \% |  |  |  | 100.00\% | 59.91\% | 40.09\% | 03.11\% | 02.23\% | 40.32\% | 22.71\% | 02.80\% | 03.23\% | 12.56\% | 11.05\% | 00.14\% | 00.12\% | 00.79\% | 00.58\% | 00.19\% | 00.17\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 252 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \# | 100.00\% | 46.66\% | 53.34\% | 2.14\% | 2.22\% | 35.17\% | 37.02\% | 5.57\% | 10.41\% | 3.04\% | 2.85\% | 0.09\% | 0.12\% | 0.43\% | 0.57\% | 0.22\% | 0.15\% |
| Internal <br> Applications | \# | 6,520 | 4,365 | 2,155 | 465 | 210 | 2,250 | 759 | 1,248 | 912 | 277 | 164 | 8 | 4 | 72 | 43 | 45 | 63 |
|  | \% | 100.00\% | 66.95\% | 33.05\% | 7.13\% | 3.22\% | 34.51\% | 11.64\% | 19.14\% | 13.99\% | 4.25\% | 2.52\% | 0.12\% | 0.06\% | 1.10\% | 0.66\% | 0.69\% | 0.97\% |
| Qualified Internal Applicants | \# | 3,482 | 2,333 | 1,149 | 241 | 90 | 1,248 | 444 | 639 | 460 | 143 | 91 | 4 | 1 | 44 | 33 | 14 | 30 |
|  | \% | 100.00\% | 67.00\% | 33.00\% | 6.92\% | 2.58\% | 35.84\% | 12.75\% | 18.35\% | 13.21\% | 4.11\% | 2.61\% | 0.11\% | 0.03\% | 1.26\% | 0.95\% | 0.40\% | 0.86\% |
| Referred Applicants | \# | 3,467 | 2,323 | 1,144 | 241 | 90 | 1,244 | 441 | 635 | 459 | 141 | 91 | 4 | 1 | 44 | 32 | 14 | 30 |
|  | \% | 100.00\% | 67.00\% | 33.00\% | 6.95\% | 2.60\% | 35.88\% | 12.72\% | 18.32\% | 13.24\% | 4.07\% | 2.62\% | 0.12\% | 0.03\% | 1.27\% | 0.92\% | 0.40\% | 0.87\% |
| Interviewed Applicants | \# | ** | ** | *** | *** | *** | ** | *** | *** | ** | *** | *** | *** | *** | ** | *** | *** | * |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 573 | 267 | 306 | 10 | 10 | 209 | 183 | 33 | 86 | 11 | 22 | 0 | 0 | 3 | 3 | 1 | 2 |
|  | \% | 100.00\% | 46.59\% | 53.41\% | 01.75\% | 01.75\% | 36.47\% | 31.94\% | 05.76\% | 15.01\% | 01.92\% | 03.84\% | 00.00\% | 00.00\% | 00.52\% | 00.52\% | 00.17\% | 00.35\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 124 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 6,587 | 4,968 | 1,619 | 521 | 161 | 2,395 | 541 | 1,079 | 636 | 811 | 240 | 7 | 2 | 100 | 18 | 55 | 21 |
|  | \% | 100.00\% | 75.42\% | 24.58\% | 7.91\% | 2.44\% | 36.36\% | 8.21\% | 16.38\% | 9.66\% | 12.31\% | 3.64\% | 0.11\% | 0.03\% | 1.52\% | 0.27\% | 0.83\% | 0.32\% |
| Qualified External Applicants | \# | 2,650 | 1,957 | 693 | 195 | 66 | 962 | 262 | 417 | 259 | 316 | 83 | 1 | 1 | 46 | 8 | 20 | 14 |
|  | \% | 100.00\% | 73.85\% | 26.15\% | 7.36\% | 2.49\% | 36.30\% | 9.89\% | 15.74\% | 9.77\% | 11.92\% | 3.13\% | 0.04\% | 0.04\% | 1.74\% | 0.30\% | 0.75\% | 0.53\% |

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Table A7: SENIOR GRADE LEVELS by Race, Ethnicity and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Referred Applicants | \# |  |  |  | 1,855 | 1,409 | 446 | 138 | 49 | 691 | 165 | 306 | 163 | 226 | 53 | 1 | 1 | 32 | 7 | 15 | 8 |
|  | \% | 100.00\% | 75.96\% | 24.04\% | 7.44\% | 2.64\% | 37.25\% | 8.89\% | 16.50\% | 8.79\% | 12.18\% | 2.86\% | 0.05\% | 0.05\% | 1.73\% | 0.38\% | 0.81\% | 0.43\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External <br> Selections | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Career Developmental Program |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Slots for Career Development Program | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Eligible for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Applicants for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Selections for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GS-14 or Equivalent | \# | 8,596 | 4,011 | 4,585 | 184 | 191 | 3,023 | 3,182 | 479 | 895 | 261 | 245 | 8 | 10 | 37 | 49 | 19 | 13 |
|  | \% | 100.00\% | 46.66\% | 53.34\% | 02.14\% | 02.22\% | 35.17\% | 37.02\% | 05.57\% | 10.41\% | 03.04\% | 02.85\% | 00.09\% | 00.12\% | 00.43\% | 00.57\% | 00.22\% | 00.15\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 862 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A7: SENIOR GRADE LEVELS by Race, Ethnicity and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> nior Grade Levels |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female |  |  | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Relevant Applicant Pool | \# | 100.00\% | 31.52\% | 68.48\% | 1.86\% | 2.99\% | 23.45\% | 47.01\% | 3.47\% | 11.62\% | 2.16\% | 5.66\% | 0.07\% | 0.16\% | 0.39\% | 0.78\% | 0.12\% | 0.27\% |
| Internal <br> Applications | \# | 21,479 | 12,128 | 9,351 | 1,602 | 878 | 6,067 | 3,360 | 3,300 | 4,194 | 763 | 541 | 24 | 24 | 170 | 184 | 202 | 170 |
|  | \% | 100.00\% | 56.46\% | 43.54\% | 7.46\% | 4.09\% | 28.25\% | 15.64\% | 15.36\% | 19.53\% | 3.55\% | 2.52\% | 0.11\% | 0.11\% | 0.79\% | 0.86\% | 0.94\% | 0.79\% |
| Qualified Internal Applicants | \# | 10,531 | 5,953 | 4,578 | 747 | 386 | 3,178 | 1,785 | 1,523 | 1,973 | 327 | 261 | 13 | 13 | 75 | 85 | 90 | 75 |
|  | \% | 100.00\% | 56.53\% | 43.47\% | 7.09\% | 3.67\% | 30.18\% | 16.95\% | 14.46\% | 18.74\% | 3.11\% | 2.48\% | 0.12\% | 0.12\% | 0.71\% | 0.81\% | 0.85\% | 0.71\% |
| Referred Applicants | \# | 9,831 | 5,552 | 4,279 | 704 | 361 | 2,963 | 1,685 | 1,404 | 1,831 | 314 | 246 | 13 | 11 | 70 | 78 | 84 | 67 |
|  | \% | 100.00\% | 56.47\% | 43.53\% | 7.16\% | 3.67\% | 30.14\% | 17.14\% | 14.28\% | 18.62\% | 3.19\% | 2.50\% | 0.13\% | 0.11\% | 0.71\% | 0.79\% | 0.85\% | 0.68\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal <br> Selections | \# | 1,887 | 800 | 1,087 | 54 | 43 | 588 | 744 | 99 | 208 | 47 | 65 | 2 | 10 | 5 | 13 | 5 | 4 |
|  | \% | 99.99\% | 42.39\% | 57.60\% | 02.86\% | 02.28\% | 31.16\% | 39.43\% | 05.25\% | 11.02\% | 02.49\% | 03.44\% | 00.11\% | 00.53\% | 00.26\% | 00.69\% | 00.26\% | 00.21\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 231 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 17,002 | 12,716 | 4,286 | 1,608 | 509 | 5,986 | 1,359 | 2,870 | 1,741 | 1,879 | 528 | 29 | 8 | 213 | 86 | 131 | 55 |
|  | \% | 100.00\% | 74.79\% | 25.21\% | 9.46\% | 2.99\% | 35.21\% | 7.99\% | 16.88\% | 10.24\% | 11.05\% | 3.11\% | 0.17\% | 0.05\% | 1.25\% | 0.51\% | 0.77\% | 0.32\% |
| Qualified <br> External <br> Applicants | \# | 9,610 | 7,118 | 2,492 | 858 | 266 | 3,374 | 848 | 1,588 | 967 | 1,075 | 320 | 18 | 3 | 126 | 55 | 79 | 33 |
|  | \% | 100.00\% | 74.07\% | 25.93\% | 8.93\% | 2.77\% | 35.11\% | 8.82\% | 16.52\% | 10.06\% | 11.19\% | 3.33\% | 0.19\% | 0.03\% | 1.31\% | 0.57\% | 0.82\% | 0.34\% |
| Referred Applicants | \# | 4,859 | 3,822 | 1,037 | 450 | 116 | 1,887 | 372 | 841 | 370 | 509 | 144 | 13 | 0 | 79 | 23 | 43 | 12 |
|  | \% | 100.00\% | 78.66\% | 21.34\% | 9.26\% | 2.39\% | 38.84\% | 7.66\% | 17.31\% | 7.61\% | 10.48\% | 2.96\% | 0.27\% | 0.00\% | 1.63\% | 0.47\% | 0.88\% | 0.25\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

Table A7: SENIOR GRADE LEVELS by Race, Ethnicity and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA <br> Senior Grade Levels |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| External Selections | \# |  |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Career Developmental Program |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Slots for Career Development Program | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Eligible for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** |
|  | \% | *** | *** | ** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** |
| Applicants for Career <br> Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Selections for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| $\begin{array}{\|l\|} \hline \text { GS-13 or } \\ \text { Equivalent } \end{array}$ | \# | 46,291 | 14,589 | 31,702 | 859 | 1,382 | 10,854 | 21,760 | 1,604 | 5,380 | 1,002 | 2,618 | 33 | 74 | 180 | 361 | 57 | 127 |
|  | \% | 100.01\% | 31.52\% | 68.49\% | 01.86\% | 02.99\% | 23.45\% | 47.01\% | 03.47\% | 11.62\% | 02.16\% | 05.66\% | 00.07\% | 00.16\% | 00.39\% | 00.78\% | 00.12\% | 00.27\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 2,522 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant <br> Applicant Pool | \# | 100.00\% | 39.55\% | 60.45\% | 2.60\% | 3.53\% | 27.03\% | 39.48\% | 6.14\% | 11.84\% | 2.86\% | 4.29\% | 0.16\% | 0.17\% | 0.58\% | 0.88\% | 0.18\% | 0.26\% |
| Internal <br> Applications | \# | 51,577 | 26,651 | 24,926 | 3,873 | 2,827 | 12,250 | 8,827 | 7,855 | 10,940 | 1,723 | 1,437 | 103 | 88 | 393 | 279 | 454 | 528 |
|  | \% | 100.00\% | 51.67\% | 48.33\% | 7.51\% | 5.48\% | 23.75\% | 17.11\% | 15.23\% | 21.21\% | 3.34\% | 2.79\% | 0.20\% | 0.17\% | 0.76\% | 0.54\% | 0.88\% | 1.02\% |
|  | \# | 23,441 | 11,674 | 11,767 | 1,662 | 1,264 | 5,682 | 4,661 | 3,181 | 4,763 | 791 | 682 | 41 | 34 | 157 | 145 | 160 | 218 |

Table A7: SENIOR GRADE LEVELS by Race, Ethnicity and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  |  |  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Qualified <br> Internal Applicants | \% | 100.00\% | 49.80\% | 50.20\% | 7.09\% | 5.39\% | 24.24\% | 19.88\% | 13.57\% | 20.32\% | 3.37\% | 2.91\% | 0.17\% | 0.15\% | 0.67\% | 0.62\% | 0.68\% | 0.93\% |
| Referred Applicants | \# | 21,642 | 10,800 | 10,842 | 1,528 | 1,164 | 5,306 | 4,377 | 2,893 | 4,311 | 738 | 628 | 39 | 28 | 146 | 135 | 150 | 199 |
|  | \% | 100.00\% | 49.90\% | 50.10\% | 7.06\% | 5.38\% | 24.52\% | 20.22\% | 13.37\% | 19.92\% | 3.41\% | 2.90\% | 0.18\% | 0.13\% | 0.67\% | 0.62\% | 0.69\% | 0.92\% |
| Interviewed Applicants | \# | *** | *** | ** | ** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 5,849 | 2,005 | 3,844 | 115 | 191 | 1,450 | 2,424 | 254 | 825 | 121 | 308 | 8 | 14 | 49 | 58 | 8 | 24 |
|  | \% | 100.01\% | 34.29\% | 65.72\% | 01.97\% | 03.27\% | 24.79\% | 41.44\% | 04.34\% | 14.10\% | 02.07\% | 05.27\% | 00.14\% | 00.24\% | 00.84\% | 00.99\% | 00.14\% | 00.41\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 1,004 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 34,558 | 23,375 | 11,183 | 2,921 | 1,276 | 10,935 | 4,032 | 5,806 | 4,155 | 3,119 | 1,434 | 55 | 22 | 305 | 82 | 234 | 182 |
|  | \% | 100.00\% | 67.64\% | 32.36\% | 8.45\% | 3.69\% | 31.64\% | 11.67\% | 16.80\% | 12.02\% | 9.03\% | 4.15\% | 0.16\% | 0.06\% | 0.88\% | 0.24\% | 0.68\% | 0.53\% |
| Qualified External Applicants | \# | 17,898 | 11,463 | 6,435 | 1,364 | 682 | 5,642 | 2,591 | 2,649 | 2,118 | 1,573 | 887 | 19 | 13 | 133 | 52 | 83 | 92 |
|  | \% | 100.00\% | 64.05\% | 35.95\% | 7.62\% | 3.81\% | 31.52\% | 14.48\% | 14.80\% | 11.83\% | 8.79\% | 4.96\% | 0.11\% | 0.07\% | 0.74\% | 0.29\% | 0.46\% | 0.51\% |
| Referred Applicants | \# | 11,434 | 7,757 | 3,677 | 876 | 412 | 3,950 | 1,568 | 1,705 | 1,077 | 1,069 | 532 | 13 | 7 | 99 | 27 | 45 | 54 |
|  | \% | 100.00\% | 67.84\% | 32.16\% | 7.66\% | 3.60\% | 34.55\% | 13.71\% | 14.91\% | 9.42\% | 9.35\% | 4.65\% | 0.11\% | 0.06\% | 0.87\% | 0.24\% | 0.39\% | 0.47\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | ** | ** | *** | ** | *** | ** | *** | ** | *** | ** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Career Developmental Program |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A7: SENIOR GRADE LEVELS by Race, Ethnicity and Sex (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

|  |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Slots for Career Development Program | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Eligible for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Applicants for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Selections for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

Data shown includes full-time, part-time, and intermittent permanent and temporary employees in a pay status and excluding medical and manila residents.
The Relevant Applicant Pool for SES or Equivalent are those that are in a grade 15. The Relevant Applicant Pool for Grade 15 or Equivalent are those that are in a grade 14. The Relevant Applicant Pool for Grade 14 or Equivalent are those that are in a grade 13. The Relevant Applicant Pool for Grade 13 or Equivalent are those that are in a grade 12.

The Upward Mobility benchmark focuses on the occupations within an agency that have career advancement potential to the executive level. It is calculated using Table 6 (Mission Critical Occupations).

Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.
*** This data is not available.

Table B7: SENIOR GRADE LEVELS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  | Nisability (05) | Not Identified (01) | Disability (02-03, 06-99) | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Senior Grades | \# | 87,033 | 78,078 | 2,858 | 6,097 | 722 | 2 | 9 | 37 | 60 | 45 | 57 | 149 | 81 | 0 | 241 | 9 | 32 |
|  | \% | 100.00\% | 89.71\% | 03.28\% | 07.01\% | 00.83\% | 00.00\% | 00.01\% | 00.04\% | 00.07\% | 00.05\% | 00.07\% | 00.17\% | 00.09\% | 00.00\% | 00.28\% | 00.01\% | 00.04\% |
| SES or Equivalent | \# | 490 | 436 | 19 | 35 | 3 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 88.98\% | 03.88\% | 07.14\% | 00.61\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.20\% | 00.00\% | 00.20\% | 00.00\% | 00.00\% | 00.20\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 3 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \# | 100.00\% | 92.21\% | 3.09\% | 4.69\% | 0.48\% | 0.00\% | 0.00\% | 0.03\% | 0.03\% | 0.03\% | 0.04\% | 0.15\% | 0.07\% | 0.00\% | 0.11\% | 0.00\% | 0.01\% |
| Internal Applications | \# | 79 | 33 | 40 | 6 | 3 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 41.77\% | 50.63\% | 7.59\% | 3.80\% | 0.00\% | 1.27\% | 0.00\% | 0.00\% | 0.00\% | 1.27\% | 0.00\% | 0.00\% | 0.00\% | 1.27\% | 0.00\% | 0.00\% |
| Qualified Internal Applicants | \# | 43 | 17 | 22 | 4 | 3 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 39.53\% | 51.16\% | 9.30\% | 6.98\% | 0.00\% | 2.33\% | 0.00\% | 0.00\% | 0.00\% | 2.33\% | 0.00\% | 0.00\% | 0.00\% | 2.33\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 11 | 4 | 6 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 36.36\% | 54.55\% | 9.09\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 66 | 55 | 4 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 83.33\% | 06.06\% | 10.61\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 6 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 290 | 145 | 128 | 17 | 7 | 1 | 0 | 1 | 0 | 0 | 2 | 2 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 44.14\% | 5.86\% | 2.41\% | 0.34\% | 0.00\% | 0.34\% | 0.00\% | 0.00\% | 0.69\% | 0.69\% | 0.00\% | 0.00\% | 0.34\% | 0.00\% | 0.00\% |
| Qualified External Applicants | \# | 139 | 66 | 61 | 12 | 5 | 1 | 0 | 1 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 47.48\% | 43.88\% | 8.63\% | 3.60\% | 0.72\% | 0.00\% | 0.72\% | 0.00\% | 0.00\% | 0.72\% | 1.44\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Referred Applicants | \# | 55 | 26 | 22 | 7 | 2 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 |

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Table B7: SENIOR GRADE LEVELS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  | No Disability (05) | Not Identified $(01)$ | Disability (02-03, 06-99) |  | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 47.27\% | 40.00\% | 12.73\% | 3.64\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 1.82\% | 1.82\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% | 0.00\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 41 | 32 | 7 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 78.05\% | 17.07\% | 04.88\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

Career Developmental Program

| Slots for Career Development Program | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Eligible for Career Development Program | \# | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | ** | *** | * | *** | ** | *** |
|  | \% | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | ** | *** | *** |
| Applicants for Career Development Program | \# | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** |
| Selections for Career Development Program | \# | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | * | * | *** |
|  | \% | *** | *** | *** | ** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |


| GS-15 or Equivalent | \# | 31,717 | 29,246 | 983 | 1,488 | 152 | 0 | 1 | 9 | 9 | 11 | 14 | 48 | 21 | 0 | 34 | 1 | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | 100.00\% | 92.21\% | 03.10\% | 04.69\% | 00.48\% | 00.00\% | 00.00\% | 00.03\% | 00.03\% | 00.03\% | 00.04\% | 00.15\% | 00.07\% | 00.00\% | 00.11\% | 00.00\% | 00.01\% |

Internal Competitive Promotions

| Vacancy <br> Announcements | \# | 252 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Relevant Applicant Pool | \# | 100.00\% | 87.20\% | 3.93\% | 8.86\% | 1.20\% | 0.00\% | 0.05\% | 0.06\% | 0.15\% | 0.10\% | 0.08\% | 0.22\% | 0.07\% | 0.00\% | 0.40\% | 0.03\% | 100.00\% |
| Internal Applications | \# | 9,168 | 4,103 | 4,435 | 630 | 324 | 1 | 64 | 73 | 12 | 10 | 33 | 23 | 4 | 2 | 99 | 0 | 3 |
|  | \% | 100.00\% | 44.75\% | 48.37\% | 6.87\% | 3.53\% | 0.01\% | 0.70\% | 0.80\% | 0.13\% | 0.11\% | 0.36\% | 0.25\% | 0.04\% | 0.02\% | 1.08\% | 0.00\% | 0.03\% |
| Qualified Internal | \# | 4,939 | 2,159 | 2,470 | 310 | 148 | 0 | 33 | 40 | 4 | 0 | 14 | 11 | 0 | 1 | 42 | 0 | 3 |
|  | \% | 100.00\% | 43.71\% | 50.01\% | 6.28\% | 3.00\% | 0.00\% | 0.67\% | 0.81\% | 0.08\% | 0.00\% | 0.28\% | 0.22\% | 0.00\% | 0.02\% | 0.85\% | 0.00\% | 0.06\% |
| Referred Applicants | \# | 4,914 | 2,148 | 2,457 | 309 | 147 | 0 | 33 | 40 | 4 | 0 | 13 | 11 | 0 | 1 | 42 | 0 | 3 |
|  | \% | 100.00\% | 43.71\% | 50.00\% | 6.29\% | 2.99\% | 0.00\% | 0.67\% | 0.81\% | 0.08\% | 0.00\% | 0.26\% | 0.22\% | 0.00\% | 0.02\% | 0.85\% | 0.00\% | 0.06\% |
|  | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

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Table B7: SENIOR GRADE LEVELS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  | Nisability (05) | Not Identified $(01)$ | Disability (02-03, 06-99) | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Interviewed Applicants | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 573 | 522 | 19 | 32 | 2 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 91.10\% | 03.32\% | 05.58\% | 00.35\% | 00.00\% | 00.00\% | 00.00\% | 00.17\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.17\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 124 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily <br> Identified Applicants | \# | 8,800 | 4,573 | 3,641 | 586 | 290 | 4 | 69 | 20 | 15 | 2 | 22 | 24 | 26 | 0 | 106 | 0 | 2 |
|  | \% | 100.00\% | 51.97\% | 41.38\% | 6.66\% | 3.30\% | 0.05\% | 0.78\% | 0.23\% | 0.17\% | 0.02\% | 0.25\% | 0.27\% | 0.30\% | 0.00\% | 1.20\% | 0.00\% | 0.02\% |
| Qualified External Applicants | \# | 3,612 | 1,775 | 1,611 | 226 | 110 | 0 | 28 | 8 | 6 | 1 | 9 | 9 | 14 | 0 | 34 | 0 | 1 |
|  | \% | 100.00\% | 49.14\% | 44.60\% | 6.26\% | 3.05\% | 0.00\% | 0.78\% | 0.22\% | 0.17\% | 0.03\% | 0.25\% | 0.25\% | 0.39\% | 0.00\% | 0.94\% | 0.00\% | 0.03\% |
| Referred Applicants | \# | 2,540 | 1,234 | 1,146 | 160 | 84 | 0 | 23 | 7 | 3 | 0 | 4 | 7 | 11 | 0 | 28 | 0 | 1 |
|  | \% | 100.00\% | 48.58\% | 45.12\% | 6.30\% | 3.31\% | 0.00\% | 0.91\% | 0.28\% | 0.12\% | 0.00\% | 0.16\% | 0.28\% | 0.43\% | 0.00\% | 1.10\% | 0.00\% | 0.04\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 4,265 | 3,673 | 443 | 149 | 16 | 0 | 0 | 5 | 2 | 0 | 1 | 3 | 3 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 86.12\% | 10.39\% | 03.49\% | 00.38\% | 00.00\% | 00.00\% | 00.12\% | 00.05\% | 00.00\% | 00.02\% | 00.07\% | 00.07\% | 00.00\% | 00.05\% | 00.00\% | 00.00\% |
| Career Developmental Program |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Slots for Career <br> Development <br> Program | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Eligible for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Applicants for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Selections for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | * | *** | *** | *** |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GS-14 or Equivalent | \# | 8,596 | 7,496 | 338 | 762 | 103 | 0 | 4 | 5 | 13 | 9 | 7 | 19 | 6 | 0 | 34 | 3 | 3 |
|  | \% | 100.00\% | 87.20\% | 03.93\% | 08.86\% | 01.20\% | 00.00\% | 00.05\% | 00.06\% | 00.15\% | 00.10\% | 00.08\% | 00.22\% | 00.07\% | 00.00\% | 00.40\% | 00.03\% | 00.03\% |

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Table B7: SENIOR GRADE LEVELS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  | $\underset{\substack{\text { No } \\ \text { Disability } \\(05)}}{ }$ | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & \text { (03) } \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy <br> or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 862 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \# | 100.00\% | 88.47\% | 3.29\% | 8.24\% | 1.00\% | 0.00\% | 0.01\% | 0.05\% | 0.08\% | 0.05\% | 0.08\% | 0.17\% | 0.12\% | 0.00\% | 0.37\% | 0.01\% | 100.00\% |
| Internal Applications | \# | 29,148 | 13,156 | 13,516 | 2,476 | 1,212 | 12 | 341 | 101 | 46 | 33 | 113 | 71 | 43 | 1 | 440 | 0 | 11 |
|  | \% | 100.00\% | 45.14\% | 46.37\% | 8.49\% | 4.16\% | 0.04\% | 1.17\% | 0.35\% | 0.16\% | 0.11\% | 0.39\% | 0.24\% | 0.15\% | 0.00\% | 1.51\% | 0.00\% | 0.04\% |
| Qualified Internal Applicants | \# | 14,380 | 6,292 | 6,909 | 1,179 | 591 | 3 | 181 | 47 | 24 | 11 | 56 | 31 | 23 | 0 | 209 | 0 | 6 |
|  | \% | 100.00\% | 43.76\% | 48.05\% | 8.20\% | 4.11\% | 0.02\% | 1.26\% | 0.33\% | 0.17\% | 0.08\% | 0.39\% | 0.22\% | 0.16\% | 0.00\% | 1.45\% | 0.00\% | 0.04\% |
| Referred Applicants | \# | 13,473 | 5,848 | 6,524 | 1,101 | 546 | 2 | 164 | 43 | 21 | 10 | 53 | 28 | 21 | 0 | 198 | 0 | 6 |
|  | \% | 100.00\% | 43.41\% | 48.42\% | 8.17\% | 4.05\% | 0.01\% | 1.22\% | 0.32\% | 0.16\% | 0.07\% | 0.39\% | 0.21\% | 0.16\% | 0.00\% | 1.47\% | 0.00\% | 0.04\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 1,887 | 1,688 | 49 | 150 | 14 | 0 | 1 | 0 | 2 | 1 | 1 | 2 | 2 | 0 | 5 | 0 | 0 |
|  | \% | 100.00\% | 89.45\% | 02.60\% | 07.95\% | 00.74\% | 00.00\% | 00.05\% | 00.00\% | 00.11\% | 00.05\% | 00.05\% | 00.11\% | 00.11\% | 00.00\% | 00.26\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 231 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | 22,706 | 12,004 | 9,138 | 1,564 | 777 | 5 | 215 | 65 | 42 | 25 | 58 | 36 | 38 | 0 | 284 | 1 | 8 |
|  | \% | 100.00\% | 52.87\% | 40.24\% | 6.89\% | 3.42\% | 0.02\% | 0.95\% | 0.29\% | 0.18\% | 0.11\% | 0.26\% | 0.16\% | 0.17\% | 0.00\% | 1.25\% | 0.00\% | 0.04\% |
| Qualified External Applicants | \# | 12,758 | 6,779 | 5,142 | 837 | 391 | 2 | 119 | 40 | 25 | 10 | 27 | 17 | 20 | 0 | 124 | 1 | 6 |
|  | \% | 100.00\% | 53.14\% | 40.30\% | 6.56\% | 3.06\% | 0.02\% | 0.93\% | 0.31\% | 0.20\% | 0.08\% | 0.21\% | 0.13\% | 0.16\% | 0.00\% | 0.97\% | 0.01\% | 0.05\% |
| Referred Applicants | \# | 6,421 | 3,326 | 2,630 | 465 | 214 | 1 | 72 | 23 | 11 | 6 | 14 | 7 | 8 | 0 | 67 | 0 | 5 |
|  | \% | 100.00\% | 51.80\% | 40.96\% | 7.24\% | 3.33\% | 0.02\% | 1.12\% | 0.36\% | 0.17\% | 0.09\% | 0.22\% | 0.11\% | 0.12\% | 0.00\% | 1.04\% | 0.00\% | 0.08\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 470 | 339 | 87 | 44 | 16 | 0 | 5 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 10 | 0 | 0 |
|  | \% | 100.00\% | 72.13\% | 18.51\% | 09.36\% | 03.40\% | 00.00\% | 01.06\% | 00.00\% | 00.21\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.13\% | 00.00\% | 00.00\% |
| Career Developmental Program |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

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Table B7: SENIOR GRADE LEVELS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  | No Disability (05) | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders <br> (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Slots for Career Development Program | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Eligible for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Applicants for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Selections for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GS-13 or Equivalent | \# | 46,300 | 40,963 | 1,522 | 3,815 | 464 | 2 | 4 | 23 | 38 | 24 | 36 | 81 | 54 | 0 | 172 | 5 | 25 |
|  | \% | 100.00\% | 88.47\% | 03.29\% | 08.24\% | 01.00\% | 00.00\% | 00.01\% | 00.05\% | 00.08\% | 00.05\% | 00.08\% | 00.17\% | 00.12\% | 00.00\% | 00.37\% | 00.01\% | 00.05\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# | 2,522 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \# | 100.00\% | 83.83\% | 3.83\% | 12.34\% | 1.96\% | 0.00\% | 0.03\% | 0.13\% | 0.12\% | 0.10\% | 0.15\% | 0.27\% | 0.15\% | 0.02\% | 0.91\% | 0.01\% | 100.00\% |
| Internal Applications | \# | 68,479 | 32,688 | 30,123 | 5,668 | 2,934 | 24 | 535 | 303 | 111 | 87 | 208 | 113 | 136 | 3 | 1,386 | 0 | 28 |
|  | \% | 100.00\% | 47.73\% | 43.99\% | 8.28\% | 4.28\% | 0.04\% | 0.78\% | 0.44\% | 0.16\% | 0.13\% | 0.30\% | 0.17\% | 0.20\% | 0.00\% | 2.02\% | 0.00\% | 0.04\% |
| Qualified Internal Applicants | \# | 31,291 | 14,537 | 14,334 | 2,420 | 1,187 | 7 | 208 | 125 | 38 | 32 | 92 | 56 | 60 | 1 | 562 | 0 | 6 |
|  | \% | 100.00\% | 46.46\% | 45.81\% | 7.73\% | 3.79\% | 0.02\% | 0.66\% | 0.40\% | 0.12\% | 0.10\% | 0.29\% | 0.18\% | 0.19\% | 0.00\% | 1.80\% | 0.00\% | 0.02\% |
| Referred Applicants | \# | 28,938 | 13,354 | 13,360 | 2,224 | 1,093 | 7 | 194 | 113 | 35 | 30 | 84 | 55 | 54 | 1 | 515 | 0 | 5 |
|  | \% | 100.00\% | 46.15\% | 46.17\% | 7.69\% | 3.78\% | 0.02\% | 0.67\% | 0.39\% | 0.12\% | 0.10\% | 0.29\% | 0.19\% | 0.19\% | 0.00\% | 1.78\% | 0.00\% | 0.02\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 5,851 | 5,128 | 164 | 559 | 90 | 1 | 1 | 3 | 2 | 0 | 8 | 10 | 5 | 0 | 51 | 3 | 6 |
|  | \% | 100.00\% | 87.64\% | 02.80\% | 09.55\% | 01.54\% | 00.02\% | 00.02\% | 00.05\% | 00.03\% | 00.00\% | 00.14\% | 00.17\% | 00.09\% | 00.00\% | 00.87\% | 00.05\% | 00.10\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# | 1,004 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

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Table B7: SENIOR GRADE LEVELS - Distribution by Disability (Participation Rate) - Permanent and Temporary Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Senior Grade Levels |  |  | No Disability (05) | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & \text { (03) } \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Voluntarily <br> Identified Applicants | \# | 46,452 | 25,128 | 18,358 | 2,966 | 1,603 | 27 | 261 | 195 | 58 | 48 | 120 | 44 | 153 | 3 | 679 | 7 | 8 |
|  | \% | 100.00\% | 54.09\% | 39.52\% | 6.39\% | 3.45\% | 0.06\% | 0.56\% | 0.42\% | 0.12\% | 0.10\% | 0.26\% | 0.09\% | 0.33\% | 0.01\% | 1.46\% | 0.02\% | 0.02\% |
| Qualified External Applicants | \# | 24,067 | 13,138 | 9,524 | 1,405 | 764 | 11 | 122 | 103 | 33 | 36 | 67 | 24 | 70 | 2 | 288 | 6 | 2 |
|  | \% | 100.00\% | 54.59\% | 39.57\% | 5.84\% | 3.17\% | 0.05\% | 0.51\% | 0.43\% | 0.14\% | 0.15\% | 0.28\% | 0.10\% | 0.29\% | 0.01\% | 1.20\% | 0.02\% | 0.01\% |
| Referred Applicants | \# | 15,312 | 8,248 | 6,133 | 931 | 515 | 3 | 90 | 70 | 19 | 31 | 40 | 15 | 47 | 2 | 193 | 3 | 2 |
|  | \% | 100.00\% | 53.87\% | 40.05\% | 6.08\% | 3.36\% | 0.02\% | 0.59\% | 0.46\% | 0.12\% | 0.20\% | 0.26\% | 0.10\% | 0.31\% | 0.01\% | 1.26\% | 0.02\% | 0.01\% |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 3,437 | 2,695 | 456 | 286 | 32 | 0 | 3 | 6 | 1 | 2 | 4 | 1 | 2 | 0 | 13 | 0 | 0 |
|  | \% | 100.00\% | 78.41\% | 13.27\% | 08.32\% | 00.93\% | 00.00\% | 00.09\% | 00.17\% | 00.03\% | 00.06\% | 00.12\% | 00.03\% | 00.06\% | 00.00\% | 00.38\% | 00.00\% | 00.00\% |
| Career Developmental Program |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Slots for Career Development Program | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Eligible for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Applicants for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Selections for Career Development Program | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

Data shown includes full-time, part-time, and intermittent permanent and temporary employees in a pay status and excluding medical and manila residents.


Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.
*** This data is not available.

Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Upward Mobility To <br> Management <br> Positions | \% |  |  | 100.00\% | 33.73\% | 66.27\% | 02.40\% | 03.73\% | 22.02\% | 39.22\% | 04.13\% | 13.30\% | 04.39\% | 08.39\% | 00.12\% | 00.24\% | 00.50\% | 01.05\% | 00.17\% | 00.34\% |
| Total Management | \# | 38,149 | 18,578 | 19,571 | 1,312 | 1,135 | 12,352 | 12,365 | 3,433 | 4,494 | 1,134 | 1,200 | 53 | 68 | 230 | 232 | 64 | 77 |
|  | \% | 100.01\% | 48.70\% | 51.31\% | 03.44\% | 02.98\% | 32.38\% | 32.41\% | 09.00\% | 11.78\% | 02.97\% | 03.15\% | 00.14\% | 00.18\% | 00.60\% | 00.61\% | 00.17\% | 00.20\% |
| Executives | \# | 6,584 | 4,091 | 2,493 | 231 | 120 | 2,979 | 1,640 | 255 | 305 | 563 | 384 | 7 | 7 | 47 | 29 | 9 | 8 |
|  | \% | 100.00\% | 62.14\% | 37.86\% | 03.51\% | 01.82\% | 45.25\% | 24.91\% | 03.87\% | 04.63\% | 08.55\% | 05.83\% | 00.11\% | 00.11\% | 00.71\% | 00.44\% | 00.14\% | 00.12\% |
| GS-A/0 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 1,413 | 823 | 590 | 37 | 19 | 656 | 406 | 91 | 124 | 22 | 32 | 2 | 2 | 10 | 3 | 5 | 4 |
|  | \% | 99.99\% | 58.25\% | 41.74\% | 02.62\% | 01.34\% | 46.43\% | 28.73\% | 06.44\% | 08.78\% | 01.56\% | 02.26\% | 00.14\% | 00.14\% | 00.71\% | 00.21\% | 00.35\% | 00.28\% |
| GM-B/15 | \# | 6 | 6 | 0 | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ES-E/0 | \# | 330 | 205 | 125 | 8 | 1 | 164 | 94 | 26 | 20 | 4 | 5 | 0 | 1 | 2 | 2 | 1 | 2 |
|  | \% | 100.00\% | 62.12\% | 37.88\% | 02.42\% | 00.30\% | 49.70\% | 28.48\% | 07.88\% | 06.06\% | 01.21\% | 01.52\% | 00.00\% | 00.30\% | 00.61\% | 00.61\% | 00.30\% | 00.61\% |
| ES-E/O | \# | 29 | 20 | 9 | 0 | 0 | 15 | 6 | 5 | 1 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 68.96\% | 31.04\% | 00.00\% | 00.00\% | 51.72\% | 20.69\% | 17.24\% | 03.45\% | 00.00\% | 00.00\% | 00.00\% | 03.45\% | 00.00\% | 03.45\% | 00.00\% | 00.00\% |
| wS-3/15 | \# | 7 | 7 | 0 | 0 | 0 | 6 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 85.71\% | 00.00\% | 14.29\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/16 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VM-J/15 | \# | 3,877 | 2,542 | 1,335 | 165 | 80 | 1,752 | 816 | 112 | 120 | 476 | 302 | 4 | 3 | 31 | 14 | 2 | 0 |
|  | \% | 100.01\% | 65.57\% | 34.44\% | 04.26\% | 02.06\% | 45.19\% | 21.05\% | 02.89\% | 03.10\% | 12.28\% | 07.79\% | 00.10\% | 00.08\% | 00.80\% | 00.36\% | 00.05\% | 00.00\% |
| VN-K/15 | \# | 216 | 25 | 191 | 1 | 9 | 20 | 148 | 1 | 26 | 0 | 4 | 0 | 0 | 2 | 3 | 1 | 1 |
|  | \% | 100.00\% | 11.57\% | 88.43\% | 00.46\% | 04.17\% | 09.26\% | 68.52\% | 00.46\% | 12.04\% | 00.00\% | 01.85\% | 00.00\% | 00.00\% | 00.93\% | 01.39\% | 00.46\% | 00.46\% |

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Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VAManagement Positions |  | total <br> employees |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| AD-L/15 | \# |  |  | 560 | 369 | 191 | 14 | 7 | 290 | 135 | 8 | 6 | 56 | 37 | 0 | 0 | 1 | 6 | 0 | 0 |
|  | \% | 100.01\% | 65.90\% | 34.11\% | 02.50\% | 01.25\% | 51.79\% | 24.11\% | 01.43\% | 01.07\% | 10.00\% | 06.61\% | 00.00\% | 00.00\% | 00.18\% | 01.07\% | 00.00\% | 00.00\% |
| VP-P/15 | \# | 48 | 29 | 19 | 0 | 1 | 26 | 15 | 0 | 0 | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 60.42\% | 39.58\% | 00.00\% | 02.08\% | 54.17\% | 31.25\% | 00.00\% | 00.00\% | 06.25\% | 06.25\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-Q/15 | \# | 3 | 1 | 2 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/15 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 2 | 1 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| EX-W/0 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/15 | \# | 31 | 19 | 12 | 0 | 0 | 15 | 6 | 2 | 4 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 1 |
|  | \% | 100.01\% | 61.30\% | 38.71\% | 00.00\% | 00.00\% | 48.39\% | 19.35\% | 06.45\% | 12.90\% | 00.00\% | 03.23\% | 03.23\% | 00.00\% | 03.23\% | 00.00\% | 00.00\% | 03.23\% |
| vc-u/16 | \# | 35 | 27 | 8 | 4 | 1 | 17 | 3 | 5 | 4 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 77.15\% | 22.86\% | 11.43\% | 02.86\% | 48.57\% | 08.57\% | 14.29\% | 11.43\% | 02.86\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/17 | \# | 9 | 4 | 5 | 1 | 2 | 1 | 3 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 44.44\% | 55.55\% | 11.11\% | 22.22\% | 11.11\% | 33.33\% | 22.22\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/18 | \# | 2 | 2 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-U/19 | \# | 2 | 1 | 1 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/20 | \# | 10 | 7 | 3 | 0 | 0 | 6 | 3 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 70.00\% | 30.00\% | 00.00\% | 00.00\% | 60.00\% | 30.00\% | 00.00\% | 00.00\% | 10.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VAManagement Positions |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Vacancy Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.01\% | 40.26\% | 59.75\% | 02.44\% | 03.12\% | 29.92\% | 40.07\% | 05.30\% | 12.30\% | 01.87\% | 03.22\% | 00.06\% | 00.17\% | 00.52\% | 00.68\% | 00.15\% | 00.19\% |
| Internal <br> Applications | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified Internal Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed <br> Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 449 | 245 | 204 | 10 | 8 | 188 | 111 | 32 | 74 | 10 | 10 | 1 | 0 | 3 | 1 | 1 | 0 |
|  | \% | 100.00\% | 54.57\% | 45.43\% | 02.23\% | 01.78\% | 41.87\% | 24.72\% | 07.13\% | 16.48\% | 02.23\% | 02.23\% | 00.22\% | 00.00\% | 00.67\% | 00.22\% | 00.22\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified External Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 392 | 257 | 135 | 15 | 8 | 196 | 72 | 13 | 21 | 27 | 24 | 0 | 0 | 2 | 0 | 4 | 10 |

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Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> Management Positions |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  | 100.01\% | 65.57\% | 34.44\% | 03.83\% | 02.04\% | 50.00\% | 18.37\% | 03.32\% | 05.36\% | 06.89\% | 06.12\% | 00.00\% | 00.00\% | 00.51\% | 00.00\% | 01.02\% | 02.55\% |
| Managers | \# | 14,354 | 5,777 | 8,577 | 350 | 448 | 4,294 | 5,752 | 761 | 1,766 | 269 | 462 | 8 | 24 | 74 | 98 | 21 | 27 |
|  | \% | 100.01\% | 40.26\% | 59.75\% | 02.44\% | 03.12\% | 29.92\% | 40.07\% | 05.30\% | 12.30\% | 01.87\% | 03.22\% | 00.06\% | 00.17\% | 00.52\% | 00.68\% | 00.15\% | 00.19\% |
| GS-A/13 | \# | 6,247 | 3,091 | 3,156 | 188 | 188 | 2,273 | 2,055 | 435 | 682 | 134 | 172 | 4 | 7 | 44 | 41 | 13 | 11 |
|  | \% | 100.01\% | 49.48\% | 50.53\% | 03.01\% | 03.01\% | 36.39\% | 32.90\% | 06.96\% | 10.92\% | 02.15\% | 02.75\% | 00.06\% | 00.11\% | 00.70\% | 00.66\% | 00.21\% | 00.18\% |
| GS-A/14 | \# | 3,534 | 1,847 | 1,687 | 98 | 79 | 1,419 | 1,237 | 216 | 275 | 83 | 62 | 4 | 6 | 20 | 24 | 7 | 4 |
|  | \% | 99.99\% | 52.26\% | 47.73\% | 02.77\% | 02.24\% | 40.15\% | 35.00\% | 06.11\% | 07.78\% | 02.35\% | 01.75\% | 00.11\% | 00.17\% | 00.57\% | 00.68\% | 00.20\% | 00.11\% |
| GM-B/13 | \# | 7 | 3 | 4 | 0 | 0 | 3 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 42.86\% | 57.14\% | 00.00\% | 00.00\% | 42.86\% | 57.14\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GM-B/14 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| wS-3/13 | \# | 25 | 25 | 0 | 2 | 0 | 20 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 08.00\% | 00.00\% | 80.00\% | 00.00\% | 12.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| wS-3/14 | \# | 23 | 23 | 0 | 2 | 0 | 18 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 100.01\% | 00.00\% | 08.70\% | 00.00\% | 78.26\% | 00.00\% | 08.70\% | 00.00\% | 04.35\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VN-K/13 | \# | 3,511 | 599 | 2,912 | 51 | 134 | 413 | 1,888 | 83 | 645 | 44 | 198 | 0 | 11 | 7 | 26 | 1 | 10 |
|  | \% | 99.98\% | 17.05\% | 82.93\% | 01.45\% | 03.82\% | 11.76\% | 53.77\% | 02.36\% | 18.37\% | 01.25\% | 05.64\% | 00.00\% | 00.31\% | 00.20\% | 00.74\% | 00.03\% | 00.28\% |
| VN-K/14 | \# | 878 | 122 | 756 | 5 | 42 | 95 | 524 | 14 | 156 | 6 | 27 | 0 | 0 | 2 | 5 | 0 | 2 |
|  | \% | 100.00\% | 13.89\% | 86.11\% | 00.57\% | 04.78\% | 10.82\% | 59.68\% | 01.59\% | 17.77\% | 00.68\% | 03.08\% | 00.00\% | 00.00\% | 00.23\% | 00.57\% | 00.00\% | 00.23\% |
| AD-M/13 | \# | 18 | 3 | 15 | 0 | 1 | 3 | 11 | 0 | 1 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 16.67\% | 83.34\% | 00.00\% | 05.56\% | 16.67\% | 61.11\% | 00.00\% | 05.56\% | 00.00\% | 11.11\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/14 | \# | 7 | 1 | 6 | 0 | 1 | 1 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 14.29\% | 85.72\% | 00.00\% | 14.29\% | 14.29\% | 57.14\% | 00.00\% | 14.29\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VP-P/13 | \# | 10 | 8 | 2 | 0 | 0 | 8 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> Management Positions |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  | 100.00\% | 80.00\% | 20.00\% | 00.00\% | 00.00\% | 80.00\% | 20.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VP-P/14 | \# | 30 | 14 | 16 | 0 | 0 | 12 | 15 | 0 | 0 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 99.99\% | 46.66\% | 53.33\% | 00.00\% | 00.00\% | 40.00\% | 50.00\% | 00.00\% | 00.00\% | 03.33\% | 03.33\% | 00.00\% | 00.00\% | 03.33\% | 00.00\% | 00.00\% | 00.00\% |
| AD-Q/13 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/13 | \# | 32 | 21 | 11 | 2 | 2 | 14 | 5 | 5 | 2 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.01\% | 65.63\% | 34.38\% | 06.25\% | 06.25\% | 43.75\% | 15.63\% | 15.63\% | 06.25\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 06.25\% | 00.00\% | 00.00\% |
| vc-u/14 | \# | 30 | 18 | 12 | 2 | 1 | 14 | 7 | 2 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 60.01\% | 39.99\% | 06.67\% | 03.33\% | 46.67\% | 23.33\% | 06.67\% | 13.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 99.98\% | 50.60\% | 49.38\% | 04.25\% | 03.29\% | 29.51\% | 28.89\% | 14.04\% | 14.08\% | 01.75\% | 02.06\% | 00.22\% | 00.21\% | 00.63\% | 00.61\% | 00.20\% | 00.24\% |
| Internal <br> Applications | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified Internal Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed <br> Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 2,895 | 1,460 | 1,435 | 89 | 83 | 1,057 | 919 | 215 | 323 | 57 | 55 | 8 | 9 | 27 | 37 | 7 | 9 |
|  | \% | 100.00\% | 50.43\% | 49.57\% | 03.07\% | 02.87\% | 36.51\% | 31.74\% | 07.43\% | 11.16\% | 01.97\% | 01.90\% | 00.28\% | 00.31\% | 00.93\% | 01.28\% | 00.24\% | 00.31\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> Management Positions |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Vacancy Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified External Applicants | \# | *** | *** | *** | *** | ** | *** | ** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed <br> Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 400 | 266 | 134 | 19 | 8 | 161 | 75 | 37 | 25 | 23 | 15 | 0 | 0 | 3 | 6 | 23 | 5 |
|  | \% | 100.00\% | 66.50\% | 33.50\% | 04.75\% | 02.00\% | 40.25\% | 18.75\% | 09.25\% | 06.25\% | 05.75\% | 03.75\% | 00.00\% | 00.00\% | 00.75\% | 01.50\% | 05.75\% | 01.25\% |
| Supervisors | \# | 17,211 | 8,710 | 8,501 | 731 | 567 | 5,079 | 4,973 | 2,417 | 2,423 | 302 | 354 | 38 | 37 | 109 | 105 | 34 | 42 |
|  | \% | 99.98\% | 50.60\% | 49.38\% | 04.25\% | 03.29\% | 29.51\% | 28.89\% | 14.04\% | 14.08\% | 01.75\% | 02.06\% | 00.22\% | 00.21\% | 00.63\% | 00.61\% | 00.20\% | 00.24\% |
| GS-A/4 | \# | 3 | 1 | 2 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/5 | \# | 22 | 13 | 9 | 3 | 1 | 5 | 5 | 5 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.02\% | 59.10\% | 40.92\% | 13.64\% | 04.55\% | 22.73\% | 22.73\% | 22.73\% | 09.09\% | 00.00\% | 04.55\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/6 | \# | 75 | 37 | 38 | 2 | 3 | 18 | 12 | 17 | 21 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 49.34\% | 50.66\% | 02.67\% | 04.00\% | 24.00\% | 16.00\% | 22.67\% | 28.00\% | 00.00\% | 01.33\% | 00.00\% | 00.00\% | 00.00\% | 01.33\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 586 | 269 | 317 | 20 | 17 | 135 | 150 | 98 | 133 | 10 | 5 | 1 | 3 | 3 | 5 | 2 | 4 |
|  | \% | 99.99\% | 45.90\% | 54.09\% | 03.41\% | 02.90\% | 23.04\% | 25.60\% | 16.72\% | 22.70\% | 01.71\% | 00.85\% | 00.17\% | 00.51\% | 00.51\% | 00.85\% | 00.34\% | 00.68\% |
| GS-A/8 | \# | 1,701 | 798 | 903 | 78 | 75 | 419 | 429 | 250 | 350 | 29 | 24 | 3 | 9 | 12 | 9 | 7 | 7 |
|  | \% | 100.01\% | 46.92\% | 53.09\% | 04.59\% | 04.41\% | 24.63\% | 25.22\% | 14.70\% | 20.58\% | 01.70\% | 01.41\% | 00.18\% | 00.53\% | 00.71\% | 00.53\% | 00.41\% | 00.41\% |
| GS-A/9 | \# | 1,350 | 629 | 721 | 71 | 54 | 362 | 393 | 148 | 234 | 34 | 23 | 4 | 3 | 4 | 11 | 6 | 3 |

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Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total <br> employees |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  | 99.98\% | 46.59\% | 53.39\% | 05.26\% | 04.00\% | 26.81\% | 29.11\% | 10.96\% | 17.33\% | 02.52\% | 01.70\% | 00.30\% | 00.22\% | 00.30\% | 00.81\% | 00.44\% | 00.22\% |
| GS-A/10 | \# | 401 | 203 | 198 | 16 | 13 | 124 | 134 | 46 | 38 | 12 | 10 | 2 | 0 | 2 | 2 | 1 | 1 |
|  | \% | 100.00\% | 50.62\% | 49.38\% | 03.99\% | 03.24\% | 30.92\% | 33.42\% | 11.47\% | 09.48\% | 02.99\% | 02.49\% | 00.50\% | 00.00\% | 00.50\% | 00.50\% | 00.25\% | 00.25\% |
| GS-A/11 | \# | 2,360 | 1,126 | 1,234 | 107 | 84 | 715 | 744 | 253 | 327 | 32 | 53 | 5 | 3 | 12 | 17 | 2 | 6 |
|  | \% | 100.01\% | 47.71\% | 52.30\% | 04.53\% | 03.56\% | 30.30\% | 31.53\% | 10.72\% | 13.86\% | 01.36\% | 02.25\% | 00.21\% | 00.13\% | 00.51\% | 00.72\% | 00.08\% | 00.25\% |
| GS-A/12 | \# | 4,939 | 2,135 | 2,804 | 165 | 196 | 1,436 | 1,846 | 396 | 613 | 84 | 99 | 7 | 11 | 40 | 32 | 7 | 7 |
|  | \% | 99.99\% | 43.22\% | 56.77\% | 03.34\% | 03.97\% | 29.07\% | 37.38\% | 08.02\% | 12.41\% | 01.70\% | 02.00\% | 00.14\% | 00.22\% | 00.81\% | 00.65\% | 00.14\% | 00.14\% |
| WG-1/2 | \# | 7 | 7 | 0 | 0 | 0 | 2 | 0 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 28.57\% | 00.00\% | 71.43\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/3 | \# | 3 | 3 | 0 | 1 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 66.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/4 | \# | 2 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/5 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/6 | \# | 4 | 2 | 2 | 0 | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 50.00\% | 25.00\% | 00.00\% | 25.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/7 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/9 | \# | 3 | 3 | 0 | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 99.99\% | 00.00\% | 33.33\% | 00.00\% | 33.33\% | 00.00\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/10 | \# | 5 | 4 | 1 | 0 | 0 | 1 | 1 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 80.00\% | 20.00\% | 00.00\% | 00.00\% | 20.00\% | 20.00\% | 40.00\% | 00.00\% | 20.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/11 | \# | 2 | 2 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total <br> employees |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| WL-2/1 | \# |  |  | 3 | 1 | 2 | 0 | 0 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 33.33\% | 66.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/2 | \# | 363 | 324 | 39 | 22 | 1 | 131 | 21 | 159 | 15 | 5 | 0 | 1 | 0 | 6 | 1 | 0 | 1 |
|  | \% | 100.02\% | 89.26\% | 10.76\% | 06.06\% | 00.28\% | 36.09\% | 05.79\% | 43.80\% | 04.13\% | 01.38\% | 00.00\% | 00.28\% | 00.00\% | 01.65\% | 00.28\% | 00.00\% | 00.28\% |
| WL-2/3 | \# | 89 | 73 | 16 | 1 | 0 | 31 | 7 | 38 | 9 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 82.02\% | 17.98\% | 01.12\% | 00.00\% | 34.83\% | 07.87\% | 42.70\% | 10.11\% | 03.37\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/4 | \# | 41 | 23 | 18 | 2 | 1 | 10 | 11 | 11 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 56.10\% | 43.90\% | 04.88\% | 02.44\% | 24.39\% | 26.83\% | 26.83\% | 14.63\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/5 | \# | 42 | 37 | 5 | 5 | 1 | 14 | 1 | 17 | 3 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 99.99\% | 88.09\% | 11.90\% | 11.90\% | 02.38\% | 33.33\% | 02.38\% | 40.48\% | 07.14\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.38\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/6 | \# | 60 | 56 | 4 | 1 | 0 | 24 | 3 | 28 | 1 | 1 | 0 | 0 | 0 | 2 | 0 | 0 | 0 |
|  | \% | 100.01\% | 93.34\% | 06.67\% | 01.67\% | 00.00\% | 40.00\% | 05.00\% | 46.67\% | 01.67\% | 01.67\% | 00.00\% | 00.00\% | 00.00\% | 03.33\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/7 | \# | 21 | 20 | 1 | 2 | 0 | 11 | 0 | 7 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 95.23\% | 04.76\% | 09.52\% | 00.00\% | 52.38\% | 00.00\% | 33.33\% | 04.76\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/8 | \# | 62 | 62 | 0 | 7 | 0 | 42 | 0 | 12 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 99.99\% | 00.00\% | 11.29\% | 00.00\% | 67.74\% | 00.00\% | 19.35\% | 00.00\% | 01.61\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/9 | \# | 32 | 31 | 1 | 5 | 0 | 21 | 1 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.02\% | 96.89\% | 03.13\% | 15.63\% | 00.00\% | 65.63\% | 03.13\% | 15.63\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/10 | \# | 133 | 130 | 3 | 6 | 0 | 98 | 3 | 20 | 0 | 1 | 0 | 3 | 0 | 2 | 0 | 0 | 0 |
|  | \% | 100.00\% | 97.74\% | 02.26\% | 04.51\% | 00.00\% | 73.68\% | 02.26\% | 15.04\% | 00.00\% | 00.75\% | 00.00\% | 02.26\% | 00.00\% | 01.50\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/11 | \# | 25 | 24 | 1 | 2 | 0 | 16 | 1 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 96.00\% | 04.00\% | 08.00\% | 00.00\% | 64.00\% | 04.00\% | 24.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/1 | \# | 36 | 33 | 3 | 2 | 0 | 18 | 2 | 13 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 91.67\% | 08.34\% | 05.56\% | 00.00\% | 50.00\% | 05.56\% | 36.11\% | 02.78\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| wS-3/2 | \# | 886 | 740 | 146 | 46 | 7 | 248 | 45 | 427 | 89 | 5 | 1 | 2 | 1 | 9 | 2 | 3 | 1 |

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Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  | 100.00\% | 83.52\% | 16.48\% | 05.19\% | 00.79\% | 27.99\% | 05.08\% | 48.19\% | 10.05\% | 00.56\% | 00.11\% | 00.23\% | 00.11\% | 01.02\% | 00.23\% | 00.34\% | 00.11\% |
| wS-3/3 | \# | 329 | 224 | 105 | 22 | 2 | 98 | 42 | 95 | 57 | 3 | 2 | 2 | 0 | 1 | 1 | 3 | 1 |
|  | \% | 100.01\% | 68.09\% | 31.92\% | 06.69\% | 00.61\% | 29.79\% | 12.77\% | 28.88\% | 17.33\% | 00.91\% | 00.61\% | 00.61\% | 00.00\% | 00.30\% | 00.30\% | 00.91\% | 00.30\% |
| WS-3/4 | \# | 172 | 126 | 46 | 16 | 2 | 46 | 13 | 56 | 29 | 5 | 0 | 1 | 0 | 2 | 1 | 0 | 1 |
|  | \% | 99.99\% | 73.25\% | 26.74\% | 09.30\% | 01.16\% | 26.74\% | 07.56\% | 32.56\% | 16.86\% | 02.91\% | 00.00\% | 00.58\% | 00.00\% | 01.16\% | 00.58\% | 00.00\% | 00.58\% |
| ws-3/5 | \# | 134 | 108 | 26 | 6 | 0 | 46 | 6 | 52 | 17 | 2 | 0 | 0 | 0 | 2 | 1 | 0 | 2 |
|  | \% | 100.01\% | 80.60\% | 19.41\% | 04.48\% | 00.00\% | 34.33\% | 04.48\% | 38.81\% | 12.69\% | 01.49\% | 00.00\% | 00.00\% | 00.00\% | 01.49\% | 00.75\% | 00.00\% | 01.49\% |
| WS-3/6 | \# | 122 | 100 | 22 | 9 | 1 | 44 | 8 | 43 | 13 | 1 | 0 | 2 | 0 | 0 | 0 | 1 | 0 |
|  | \% | 100.02\% | 81.98\% | 18.04\% | 07.38\% | 00.82\% | 36.07\% | 06.56\% | 35.25\% | 10.66\% | 00.82\% | 00.00\% | 01.64\% | 00.00\% | 00.00\% | 00.00\% | 00.82\% | 00.00\% |
| WS-3/7 | \# | 71 | 62 | 9 | 7 | 2 | 33 | 4 | 20 | 3 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 87.33\% | 12.68\% | 09.86\% | 02.82\% | 46.48\% | 05.63\% | 28.17\% | 04.23\% | 01.41\% | 00.00\% | 01.41\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WS-3/8 | \# | 134 | 120 | 14 | 10 | 1 | 84 | 3 | 22 | 9 | 1 | 0 | 0 | 0 | 3 | 0 | 0 | 1 |
|  | \% | 100.02\% | 89.56\% | 10.46\% | 07.46\% | 00.75\% | 62.69\% | 02.24\% | 16.42\% | 06.72\% | 00.75\% | 00.00\% | 00.00\% | 00.00\% | 02.24\% | 00.00\% | 00.00\% | 00.75\% |
| WS-3/9 | \# | 178 | 174 | 4 | 17 | 0 | 126 | 2 | 29 | 2 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 |
|  | \% | 99.99\% | 97.75\% | 02.24\% | 09.55\% | 00.00\% | 70.79\% | 01.12\% | 16.29\% | 01.12\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.12\% | 00.00\% | 00.00\% | 00.00\% |
| WS-3/10 | \# | 360 | 354 | 6 | 22 | 1 | 272 | 3 | 48 | 2 | 9 | 0 | 0 | 0 | 2 | 0 | 1 | 0 |
|  | \% | 100.01\% | 98.34\% | 01.67\% | 06.11\% | 00.28\% | 75.56\% | 00.83\% | 13.33\% | 00.56\% | 02.50\% | 00.00\% | 00.00\% | 00.00\% | 00.56\% | 00.00\% | 00.28\% | 00.00\% |
| wS-3/11 | \# | 63 | 62 | 1 | 4 | 0 | 47 | 0 | 7 | 1 | 3 | 0 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.00\% | 98.41\% | 01.59\% | 06.35\% | 00.00\% | 74.60\% | 00.00\% | 11.11\% | 01.59\% | 04.76\% | 00.00\% | 00.00\% | 00.00\% | 01.59\% | 00.00\% | 00.00\% | 00.00\% |
| WS-3/12 | \# | 24 | 23 | 1 | 2 | 0 | 20 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 95.83\% | 04.17\% | 08.33\% | 00.00\% | 83.33\% | 04.17\% | 04.17\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NA-5/2 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NA-5/4 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VAManagement Positions |  | total <br> employees |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| NL-6/3 | \# |  |  | 8 | 1 | 7 | 0 | 0 | 1 | 3 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 12.50\% | 87.50\% | 00.00\% | 00.00\% | 12.50\% | 37.50\% | 00.00\% | 25.00\% | 00.00\% | 12.50\% | 00.00\% | 00.00\% | 00.00\% | 12.50\% | 00.00\% | 00.00\% |
| NL-6/4 | \# | 10 | 1 | 9 | 0 | 1 | 1 | 3 | 0 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 10.00\% | 90.00\% | 00.00\% | 10.00\% | 10.00\% | 30.00\% | 00.00\% | 40.00\% | 00.00\% | 10.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NL-6/5 | \# | 10 | 5 | 5 | 2 | 0 | 1 | 1 | 2 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 20.00\% | 00.00\% | 10.00\% | 10.00\% | 20.00\% | 40.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NL-6/6 | \# | 4 | 3 | 1 | 0 | 0 | 1 | 0 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 75.00\% | 25.00\% | 00.00\% | 00.00\% | 25.00\% | 00.00\% | 25.00\% | 25.00\% | 25.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NL-6/7 | \# | 2 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/3 | \# | 2 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/4 | \# | 19 | 8 | 11 | 3 | 5 | 0 | 3 | 4 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 42.10\% | 57.90\% | 15.79\% | 26.32\% | 00.00\% | 15.79\% | 21.05\% | 15.79\% | 05.26\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/5 | \# | 9 | 1 | 8 | 0 | 3 | 0 | 3 | 0 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 11.11\% | 88.88\% | 00.00\% | 33.33\% | 00.00\% | 33.33\% | 00.00\% | 22.22\% | 11.11\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/6 | \# | 18 | 6 | 12 | 1 | 0 | 1 | 7 | 2 | 4 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.02\% | 33.35\% | 66.67\% | 05.56\% | 00.00\% | 05.56\% | 38.89\% | 11.11\% | 22.22\% | 05.56\% | 05.56\% | 00.00\% | 00.00\% | 05.56\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/7 | \# | 5 | 3 | 2 | 0 | 1 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 60.00\% | 40.00\% | 00.00\% | 20.00\% | 60.00\% | 20.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VN-K/8 | \# | 111 | 23 | 88 | 0 | 2 | 19 | 59 | 2 | 20 | 2 | 5 | 0 | 1 | 0 | 0 | 0 | 1 |
|  | \% | 99.99\% | 20.72\% | 79.27\% | 00.00\% | 01.80\% | 17.12\% | 53.15\% | 01.80\% | 18.02\% | 01.80\% | 04.50\% | 00.00\% | 00.90\% | 00.00\% | 00.00\% | 00.00\% | 00.90\% |
| VN-K/11 | \# | 1,719 | 363 | 1,356 | 32 | 70 | 249 | 831 | 31 | 319 | 46 | 109 | 3 | 5 | 2 | 19 | 0 | 3 |
|  | \% | 100.00\% | 21.12\% | 78.88\% | 01.86\% | 04.07\% | 14.49\% | 48.34\% | 01.80\% | 18.56\% | 02.68\% | 06.34\% | 00.17\% | 00.29\% | 00.12\% | 01.11\% | 00.00\% | 00.17\% |
| VN-K/12 | \# | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VAManagement Positions |  | total <br> employees |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
|  | \% |  |  | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/8 | \# | 4 | 2 | 2 | 0 | 0 | 2 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 50.00\% | 25.00\% | 00.00\% | 25.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/11 | \# | 24 | 4 | 20 | 0 | 0 | 3 | 15 | 0 | 4 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 16.67\% | 83.34\% | 00.00\% | 00.00\% | 12.50\% | 62.50\% | 00.00\% | 16.67\% | 04.17\% | 04.17\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VP-P/12 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-Q/12 | \# | 1 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/1 | \# | 2 | 0 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/2 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/3 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vC-U/4 | \# | 2 | 1 | 1 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 50.00\% | 50.00\% | 00.00\% | 50.00\% | 50.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/5 | \# | 7 | 2 | 5 | 0 | 0 | 1 | 3 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.01\% | 28.58\% | 71.43\% | 00.00\% | 00.00\% | 14.29\% | 42.86\% | 14.29\% | 28.57\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/6 | \# | 8 | 2 | 6 | 0 | 0 | 2 | 3 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 25.00\% | 75.00\% | 00.00\% | 00.00\% | 25.00\% | 37.50\% | 00.00\% | 37.50\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/7 | \# | 3 | 0 | 3 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 00.00\% | 99.99\% | 00.00\% | 33.33\% | 00.00\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/8 | \# | 84 | 14 | 70 | 0 | 4 | 11 | 38 | 1 | 22 | 1 | 5 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 16.67\% | 83.33\% | 00.00\% | 04.76\% | 13.10\% | 45.24\% | 01.19\% | 26.19\% | 01.19\% | 05.95\% | 01.19\% | 00.00\% | 00.00\% | 01.19\% | 00.00\% | 00.00\% |

Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total <br> employees |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| vC-U/9 | \# |  |  | 36 | 10 | 26 | 1 | 2 | 7 | 13 | 1 | 8 | 1 | 2 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | \% | 100.01\% | 27.78\% | 72.23\% | 02.78\% | 05.56\% | 19.44\% | 36.11\% | 02.78\% | 22.22\% | 02.78\% | 05.56\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.78\% |
| vc-u/10 | \# | 62 | 24 | 38 | 2 | 2 | 15 | 24 | 6 | 10 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 38.71\% | 61.29\% | 03.23\% | 03.23\% | 24.19\% | 38.71\% | 09.68\% | 16.13\% | 01.61\% | 01.61\% | 00.00\% | 00.00\% | 00.00\% | 01.61\% | 00.00\% | 00.00\% |
| vC-U/11 | \# | 154 | 64 | 90 | 6 | 8 | 37 | 51 | 18 | 24 | 2 | 6 | 0 | 0 | 0 | 0 | 1 | 1 |
|  | \% | 100.01\% | 41.57\% | 58.44\% | 03.90\% | 05.19\% | 24.03\% | 33.12\% | 11.69\% | 15.58\% | 01.30\% | 03.90\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.65\% | 00.65\% |
| vc-u/12 | \# | 45 | 25 | 20 | 4 | 1 | 15 | 11 | 5 | 6 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | \% | 99.98\% | 55.55\% | 44.43\% | 08.89\% | 02.22\% | 33.33\% | 24.44\% | 11.11\% | 13.33\% | 02.22\% | 02.22\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.22\% |
| AL-C/3 | \# | 11 | 4 | 7 | 0 | 1 | 3 | 5 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.99\% | 36.36\% | 63.63\% | 00.00\% | 09.09\% | 27.27\% | 45.45\% | 09.09\% | 09.09\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.02\% | 38.36\% | 61.66\% | 03.15\% | 03.94\% | 22.07\% | 33.99\% | 09.16\% | 16.83\% | 02.98\% | 05.23\% | 00.18\% | 00.26\% | 00.58\% | 00.98\% | 00.24\% | 00.43\% |
| Internal Applications | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified Internal Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | * | * | * |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 5,829 | 2,926 | 2,903 | 221 | 191 | 1,703 | 1,683 | 833 | 829 | 88 | 132 | 19 | 16 | 48 | 31 | 14 | 21 |
|  | \% | 99.99\% | 50.20\% | 49.79\% | 03.79\% | 03.28\% | 29.22\% | 28.87\% | 14.29\% | 14.22\% | 01.51\% | 02.26\% | 00.33\% | 00.27\% | 00.82\% | 00.53\% | 00.24\% | 00.36\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

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Table A8: MANAGEMENT POSITIONS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA ${ }_{\text {( }}^{\text {Management Positions }}$ |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclosed |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Vacancy <br> Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified External Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,477 | 672 | 805 | 39 | 53 | 392 | 445 | 169 | 196 | 30 | 44 | 6 | 3 | 6 | 14 | 30 | 50 |
|  | \% | 100.01\% | 45.50\% | 54.51\% | 02.64\% | 03.59\% | 26.54\% | 30.13\% | 11.44\% | 13.27\% | 02.03\% | 02.98\% | 00.41\% | 00.20\% | 00.41\% | 00.95\% | 02.03\% | 03.39\% |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and manila residents.
The Executives include grades 15, 16, 17, 18, 19, 0 (SES), and 99 (Executive Pay Act). Managers include grades 13 and 14 . Supervisors include grades 1 to 12 . These categories also include a supervisory level greater than 0 .

The Upward Mobility benchmark focuses on the occupations within an agency that have career advancement potential to the executive level. It is calculated using Table 6 (Mission Critical Occupations).

The relevant applicant pool consists of employees that make up the applicant pool. For example, the relevant applicant pool for executives is managers.
Totals for this table may not match totals from other MD-715 tables due to missing occupation codes coming from HRSmart.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.
*** This data is not available.

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | No Disability (05) | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| 501 Goal | \% |  |  |  | 12.00\% | 2.00\% |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Management | \# | 38,152 | 32,306 | 1,354 | 4,492 | 683 | 0 | 15 | 27 | 45 | 41 | 40 | 95 | 57 | 11 | 331 | 6 | 15 |
|  | \% | 100.01\% | 84.68\% | 03.55\% | 11.77\% | 01.79\% | 00.00\% | 00.04\% | 00.07\% | 00.12\% | 00.11\% | 00.10\% | 00.25\% | 00.15\% | 00.03\% | 00.87\% | 00.02\% | 00.04\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Executives | \# | 6,584 | 5,986 | 184 | 414 | 50 | 0 | 1 | 1 | 4 | 9 | 4 | 13 | 9 | 0 | 9 | 0 | 0 |
|  | \% | 100.00\% | 90.92\% | 02.79\% | 06.29\% | 00.76\% | 00.00\% | 00.02\% | 00.02\% | 00.06\% | 00.14\% | 00.06\% | 00.20\% | 00.14\% | 00.00\% | 00.14\% | 00.00\% | 00.00\% |
| GS-A/0 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/15 | \# | 1,413 | 1,226 | 65 | 122 | 15 | 0 | 1 | 1 | 3 | 2 | 0 | 3 | 2 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 86.77\% | 04.60\% | 08.63\% | 01.06\% | 00.00\% | 00.07\% | 00.07\% | 00.21\% | 00.14\% | 00.00\% | 00.21\% | 00.14\% | 00.00\% | 00.21\% | 00.00\% | 00.00\% |
| GM-B/15 | \# | 6 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ES-E/0 | \# | 330 | 295 | 10 | 25 | 2 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 89.39\% | 03.03\% | 07.58\% | 00.61\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.30\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.30\% | 00.00\% | 00.00\% |
| ES-E/0 | \# | 29 | 26 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 89.66\% | 06.90\% | 03.45\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| wS-3/15 | \# | 7 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/16 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VM-J/15 | \# | 3,877 | 3,578 | 85 | 214 | 30 | 0 | 0 | 0 | 1 | 6 | 4 | 9 | 5 | 0 | 5 | 0 | 0 |
|  | \% | 100.00\% | 92.29\% | 02.19\% | 05.52\% | 00.77\% | 00.00\% | 00.00\% | 00.00\% | 00.03\% | 00.15\% | 00.10\% | 00.23\% | 00.13\% | 00.00\% | 00.13\% | 00.00\% | 00.00\% |
| VN-K/15 | \# | 216 | 196 | 2 | 18 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.74\% | 00.93\% | 08.33\% | 00.46\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.46\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-L/15 | \# | 560 | 521 | 13 | 26 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 93.04\% | 02.32\% | 04.64\% | 00.18\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.18\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VP-P/15 | \# | 48 | 47 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 97.92\% | 00.00\% | 02.08\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-Q/15 | \# | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/15 | \# | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| SR-X/99 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| EX-W/0 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/15 | \# | 31 | 24 | 4 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 77.42\% | 12.90\% | 09.68\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/16 | \# | 35 | 31 | 1 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.57\% | 02.86\% | 08.57\% | 02.86\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.86\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/17 | \# | 9 | 8 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.89\% | 11.11\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/18 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/19 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/20 | \# | 10 | 9 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.00\% | 00.00\% | 10.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 87.05\% | 03.09\% | 09.86\% | 01.34\% | 00.00\% | 00.03\% | 00.06\% | 00.16\% | 00.11\% | 00.06\% | 00.29\% | 00.13\% | 00.00\% | 00.47\% | 00.01\% | 00.03\% |
| Internal Applications | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

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Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | Disability (02-03, 06-99) | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Qualified Internal Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 449 | 405 | 18 | 26 | 3 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 90.20\% | 04.01\% | 05.79\% | 00.67\% | 00.00\% | 00.00\% | 00.00\% | 00.22\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.45\% | 00.00\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified External Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 392 | 329 | 44 | 19 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 83.93\% | 11.22\% | 04.85\% | 00.26\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.26\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Managers | \# | 14,354 | 12,495 | 444 | 1,415 | 192 | 0 | 4 | 8 | 23 | 16 | 9 | 41 | 18 | 0 | 67 | 1 | 5 |
|  | \% | 100.00\% | 87.05\% | 03.09\% | 09.86\% | 01.34\% | 00.00\% | 00.03\% | 00.06\% | 00.16\% | 00.11\% | 00.06\% | 00.29\% | 00.13\% | 00.00\% | 00.47\% | 00.01\% | 00.03\% |
| GS-A/13 | \# | 6,247 | 5,252 | 241 | 754 | 113 | 0 | 0 | 3 | 13 | 10 | 4 | 30 | 10 | 0 | 39 | 1 | 3 |
|  | \% | 100.00\% | 84.07\% | 03.86\% | 12.07\% | 01.81\% | 00.00\% | 00.00\% | 00.05\% | 00.21\% | 00.16\% | 00.06\% | 00.48\% | 00.16\% | 00.00\% | 00.62\% | 00.02\% | 00.05\% |
| GS-A/14 | \# | 3,534 | 3,072 | 125 | 337 | 44 | 0 | 3 | 3 | 6 | 4 | 2 | 10 | 2 | 0 | 14 | 0 | 0 |
|  | \% | 100.00\% | 86.93\% | 03.54\% | 09.54\% | 01.25\% | 00.00\% | 00.08\% | 00.08\% | 00.17\% | 00.11\% | 00.06\% | 00.28\% | 00.06\% | 00.00\% | 00.40\% | 00.00\% | 00.00\% |

Page $\mathbf{2 2 9}$ of $\mathbf{2 4 5}$

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities <br> (31) | Significant Mobility Impairment <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | $\begin{aligned} & \text { Significant } \\ & \text { Disfigurement } \end{aligned}$ (93) |
| GM-B/13 | \# | 7 | 6 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 85.71\% | 00.00\% | 14.29\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GM-B/14 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| wS-3/13 | \# | 25 | 20 | 2 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | \% | 100.00\% | 80.00\% | 08.00\% | 12.00\% | 04.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 04.00\% |
| ws-3/14 | \# | 23 | 21 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 91.30\% | 00.00\% | 08.70\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VN-K/13 | \# | 3,511 | 3,216 | 55 | 240 | 23 | 0 | 1 | 0 | 1 | 2 | 2 | 1 | 4 | 0 | 11 | 0 | 1 |
|  | \% | 100.00\% | 91.60\% | 01.57\% | 06.84\% | 00.66\% | 00.00\% | 00.03\% | 00.00\% | 00.03\% | 00.06\% | 00.06\% | 00.03\% | 00.11\% | 00.00\% | 00.31\% | 00.00\% | 00.03\% |
| VN-K/14 | \# | 878 | 795 | 15 | 68 | 9 | 0 | 0 | 2 | 2 | 0 | 1 | 0 | 1 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 90.55\% | 01.71\% | 07.74\% | 01.03\% | 00.00\% | 00.00\% | 00.23\% | 00.23\% | 00.00\% | 00.11\% | 00.00\% | 00.11\% | 00.00\% | 00.34\% | 00.00\% | 00.00\% |
| AD-M/13 | \# | 18 | 17 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 94.44\% | 05.56\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/14 | \# | 7 | 3 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 42.86\% | 28.57\% | 28.57\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VP-P/13 | \# | 10 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VP-P/14 | \# | 30 | 28 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 93.33\% | 03.33\% | 03.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-Q/13 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vC-U/13 | \# | 32 | 27 | 2 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 84.38\% | 06.25\% | 09.38\% | 03.13\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 03.13\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/14 | \# | 30 | 26 | 0 | 4 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 86.67\% | 00.00\% | 13.33\% | 03.33\% | 00.00\% | 00.00\% | 00.00\% | 03.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ \text { (05) } \end{gathered}$ | Not Identified (01) (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ |  | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Vacancy Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 80.31\% | 04.22\% | 15.47\% | 02.56\% | 00.00\% | 00.06\% | 00.10\% | 00.10\% | 00.09\% | 00.16\% | 00.24\% | 00.17\% | 00.06\% | 01.48\% | 00.03\% | 00.06\% |
| Internal Applications | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified Internal Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | ** | *** | ** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 2,895 | 2,438 | 91 | 366 | 55 | 0 | 2 | 2 | 4 | 1 | 3 | 8 | 3 | 0 | 31 | 1 | 0 |
|  | \% | 100.00\% | 84.21\% | 03.14\% | 12.64\% | 01.90\% | 00.00\% | 00.07\% | 00.07\% | 00.14\% | 00.03\% | 00.10\% | 00.28\% | 00.10\% | 00.00\% | 01.07\% | 00.03\% | 00.00\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy <br> Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified External Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | ** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 400 | 285 | 70 | 45 | 7 | 0 | 3 | 0 | 0 | 0 | 2 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 71.25\% | 17.50\% | 11.25\% | 01.75\% | 00.00\% | 00.75\% | 00.00\% | 00.00\% | 00.00\% | 00.50\% | 00.00\% | 00.00\% | 00.00\% | 00.50\% | 00.00\% | 00.00\% |
| Supervisors | \# | 17,214 | 13,825 | 726 | 2,663 | 441 | 0 | 10 | 18 | 18 | 16 | 27 | 41 | 30 | 11 | 255 | 5 | 10 |

Page $\mathbf{2 3 1}$ of $\mathbf{2 4 5}$

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | $\underset{\text { Disability }}{\text { No }}$ (05) | Not Identified (01) | Disability (02-03, 06-99) | Persons With Targeted Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 80.31\% | 04.22\% | 15.47\% | 02.56\% | 00.00\% | 00.06\% | 00.10\% | 00.10\% | 00.09\% | 00.16\% | 00.24\% | 00.17\% | 00.06\% | 01.48\% | 00.03\% | 00.06\% |
| GS-A/4 | \# | 3 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 66.67\% | 00.00\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/5 | \# | 22 | 15 | 1 | 6 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 68.18\% | 04.55\% | 27.27\% | 04.55\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 04.55\% | 00.00\% | 00.00\% |
| GS-A/6 | \# | 75 | 56 | 4 | 15 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 74.67\% | 05.33\% | 20.00\% | 02.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.33\% | 00.00\% | 01.33\% | 00.00\% | 00.00\% |
| GS-A/7 | \# | 586 | 436 | 38 | 112 | 13 | 0 | 0 | 0 | 1 | 0 | 0 | 4 | 0 | 0 | 7 | 0 | 1 |
|  | \% | 100.00\% | 74.40\% | 06.48\% | 19.11\% | 02.22\% | 00.00\% | 00.00\% | 00.00\% | 00.17\% | 00.00\% | 00.00\% | 00.68\% | 00.00\% | 00.00\% | 01.19\% | 00.00\% | 00.17\% |
| GS-A/8 | \# | 1,701 | 1,383 | 72 | 246 | 39 | 0 | 0 | 2 | 1 | 1 | 3 | 8 | 4 | 0 | 20 | 0 | 0 |
|  | \% | 100.00\% | 81.31\% | 04.23\% | 14.46\% | 02.29\% | 00.00\% | 00.00\% | 00.12\% | 00.06\% | 00.06\% | 00.18\% | 00.47\% | 00.24\% | 00.00\% | 01.18\% | 00.00\% | 00.00\% |
| GS-A/9 | \# | 1,350 | 1,118 | 53 | 179 | 23 | 0 | 0 | 0 | 1 | 1 | 4 | 4 | 0 | 0 | 13 | 0 | 0 |
|  | \% | 100.00\% | 82.81\% | 03.93\% | 13.26\% | 01.70\% | 00.00\% | 00.00\% | 00.00\% | 00.07\% | 00.07\% | 00.30\% | 00.30\% | 00.00\% | 00.00\% | 00.96\% | 00.00\% | 00.00\% |
| GS-A/10 | \# | 401 | 356 | 9 | 36 | 3 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 2 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.78\% | 02.24\% | 08.98\% | 00.75\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.25\% | 00.00\% | 00.00\% | 00.50\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| GS-A/11 | \# | 2,361 | 1,902 | 95 | 364 | 57 | 0 | 2 | 1 | 3 | 4 | 2 | 5 | 1 | 1 | 33 | 3 | 2 |
|  | \% | 100.00\% | 80.56\% | 04.02\% | 15.42\% | 02.41\% | 00.00\% | 00.08\% | 00.04\% | 00.13\% | 00.17\% | 00.08\% | 00.21\% | 00.04\% | 00.04\% | 01.40\% | 00.13\% | 00.08\% |
| GS-A/12 | \# | 4,939 | 4,038 | 206 | 695 | 105 | 0 | 4 | 3 | 7 | 8 | 7 | 12 | 8 | 2 | 52 | 0 | 2 |
|  | \% | 100.00\% | 81.76\% | 04.17\% | 14.07\% | 02.13\% | 00.00\% | 00.08\% | 00.06\% | 00.14\% | 00.16\% | 00.14\% | 00.24\% | 00.16\% | 00.04\% | 01.05\% | 00.00\% | 00.04\% |
| WG-1/2 | \# | 7 | 4 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 57.14\% | 00.00\% | 42.86\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/3 | \# | 3 | 2 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 66.67\% | 00.00\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/4 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/5 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | No Disability $(05)$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With <br> Targeted Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| WG-1/6 | \# | 4 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/7 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WG-1/9 | \# | 3 | 1 | 0 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 33.33\% | 00.00\% | 66.67\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 33.33\% | 00.00\% | 00.00\% |
| WG-1/10 | \# | 5 | 3 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 60.00\% | 20.00\% | 20.00\% | 20.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 20.00\% | 00.00\% | 00.00\% |
| WG-1/11 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/1 | \# | 3 | 1 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 33.33\% | 33.33\% | 33.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/2 | \# | 363 | 193 | 28 | 142 | 39 | 0 | 0 | 3 | 1 | 0 | 5 | 0 | 3 | 2 | 24 | 1 | 0 |
|  | \% | 100.00\% | 53.17\% | 07.71\% | 39.12\% | 10.74\% | 00.00\% | 00.00\% | 00.83\% | 00.28\% | 00.00\% | 01.38\% | 00.00\% | 00.83\% | 00.55\% | 06.61\% | 00.28\% | 00.00\% |
| WL-2/3 | \# | 89 | 54 | 6 | 29 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 8 | 0 | 0 |
|  | \% | 100.00\% | 60.67\% | 06.74\% | 32.58\% | 10.11\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.12\% | 00.00\% | 00.00\% | 08.99\% | 00.00\% | 00.00\% |
| WL-2/4 | \# | 41 | 36 | 0 | 5 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 87.80\% | 00.00\% | 12.20\% | 02.44\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.44\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/5 | \# | 42 | 32 | 1 | 9 | 3 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 76.19\% | 02.38\% | 21.43\% | 07.14\% | 00.00\% | 00.00\% | 02.38\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 04.76\% | 00.00\% | 00.00\% |
| WL-2/6 | \# | 60 | 41 | 4 | 15 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 3 | 0 | 1 |
|  | \% | 100.00\% | 68.33\% | 06.67\% | 25.00\% | 11.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.67\% | 00.00\% | 03.33\% | 05.00\% | 00.00\% | 01.67\% |
| WL-2/7 | \# | 21 | 14 | 2 | 5 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 66.67\% | 09.52\% | 23.81\% | 04.76\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 04.76\% | 00.00\% | 00.00\% |
| WL-2/8 | \# | 62 | 38 | 4 | 20 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 61.29\% | 06.45\% | 32.26\% | 03.23\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 03.23\% | 00.00\% | 00.00\% |
| WL-2/9 | \# | 32 | 22 | 3 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | Nisability (05) | Not Identified $(01)$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 68.75\% | 09.38\% | 21.88\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| WL-2/10 | \# | 133 | 98 | 9 | 26 | 3 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 73.68\% | 06.77\% | 19.55\% | 02.26\% | 00.00\% | 00.00\% | 00.75\% | 00.00\% | 00.00\% | 00.00\% | 00.75\% | 00.00\% | 00.00\% | 00.75\% | 00.00\% | 00.00\% |
| WL-2/11 | \# | 25 | 20 | 3 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 80.00\% | 12.00\% | 08.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/1 | \# | 36 | 19 | 2 | 15 | 6 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 4 | 0 | 1 |
|  | \% | 100.00\% | 52.78\% | 05.56\% | 41.67\% | 16.67\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.78\% | 00.00\% | 11.11\% | 00.00\% | 02.78\% |
| ws-3/2 | \# | 886 | 554 | 45 | 287 | 68 | 0 | 3 | 2 | 2 | 0 | 2 | 2 | 2 | 2 | 51 | 0 | 2 |
|  | \% | 100.00\% | 62.53\% | 05.08\% | 32.39\% | 07.67\% | 00.00\% | 00.34\% | 00.23\% | 00.23\% | 00.00\% | 00.23\% | 00.23\% | 00.23\% | 00.23\% | 05.76\% | 00.00\% | 00.23\% |
| WS-3/3 | \# | 330 | 239 | 20 | 71 | 13 | 0 | 0 | 4 | 0 | 0 | 1 | 0 | 0 | 1 | 7 | 0 | 0 |
|  | \% | 100.00\% | 72.42\% | 06.06\% | 21.52\% | 03.94\% | 00.00\% | 00.00\% | 01.21\% | 00.00\% | 00.00\% | 00.30\% | 00.00\% | 00.00\% | 00.30\% | 02.12\% | 00.00\% | 00.00\% |
| WS-3/4 | \# | 172 | 125 | 14 | 33 | 6 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 4 | 0 | 0 |
|  | \% | 100.00\% | 72.67\% | 08.14\% | 19.19\% | 03.49\% | 00.00\% | 00.58\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.58\% | 00.00\% | 00.00\% | 02.33\% | 00.00\% | 00.00\% |
| ws-3/5 | \# | 134 | 106 | 4 | 24 | 5 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 4 | 0 | 0 |
|  | \% | 100.00\% | 79.10\% | 02.99\% | 17.91\% | 03.73\% | 00.00\% | 00.00\% | 00.75\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.99\% | 00.00\% | 00.00\% |
| ws-3/6 | \# | 122 | 94 | 6 | 22 | 3 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 0 |
|  | \% | 100.00\% | 77.05\% | 04.92\% | 18.03\% | 02.46\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.82\% | 00.82\% | 00.00\% | 00.82\% | 00.00\% | 00.00\% | 00.00\% |
| ws-3/7 | \# | 71 | 59 | 1 | 11 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 83.10\% | 01.41\% | 15.49\% | 01.41\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.41\% | 00.00\% | 00.00\% |
| WS-3/8 | \# | 134 | 105 | 9 | 20 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 78.36\% | 06.72\% | 14.93\% | 02.24\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.49\% | 00.00\% | 00.75\% | 00.00\% | 00.00\% |
| ws-3/9 | \# | 178 | 148 | 4 | 26 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 83.15\% | 02.25\% | 14.61\% | 01.69\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.56\% | 00.00\% | 00.00\% | 01.12\% | 00.00\% | 00.00\% |
| wS-3/10 | \# | 360 | 274 | 14 | 72 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 0 | 0 |
|  | \% | 100.00\% | 76.11\% | 03.89\% | 20.00\% | 01.39\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.39\% | 00.00\% | 00.00\% |
| ws-3/11 | \# | 63 | 49 | 4 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 77.78\% | 06.35\% | 15.87\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | No Disability $(05)$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ |  | Developmental Disability (02) | Traumatic Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| ws-3/12 | \# | 24 | 19 | 1 | 4 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
|  | \% | 100.00\% | 79.17\% | 04.17\% | 16.67\% | 04.17\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 04.17\% |
| NA-5/2 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NA-5/4 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NL-6/3 | \# | 8 | 7 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 87.50\% | 00.00\% | 12.50\% | 12.50\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 12.50\% | 00.00\% | 00.00\% |
| NL-6/4 | \# | 10 | 9 | 0 | 1 | 1 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.00\% | 00.00\% | 10.00\% | 10.00\% | 00.00\% | 00.00\% | 00.00\% | 10.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NL-6/5 | \# | 10 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NL-6/6 | \# | 4 | 4 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NL-6/7 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/3 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/4 | \# | 19 | 19 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/5 | \# | 9 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/6 | \# | 18 | 16 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.89\% | 05.56\% | 05.56\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| NS-7/7 | \# | 5 | 4 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 80.00\% | 00.00\% | 20.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VN-K/8 | \# | 111 | 102 | 2 | 7 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | No Disability (05) | Not Identified (01) | Disability (02-03, 06-99) | Persons With <br> Targeted <br> Disability | Developmental Disability (02) | $\begin{gathered} \text { Traumatic } \\ \text { Brain } \\ \text { Injury } \\ \text { (03) } \end{gathered}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy <br> or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
|  | \% | 100.00\% | 91.89\% | 01.80\% | 06.31\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VN-K/11 | \# | 1,720 | 1,577 | 39 | 104 | 7 | 0 | 0 | 0 | 1 | 1 | 1 | 0 | 2 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 91.69\% | 02.27\% | 06.05\% | 00.41\% | 00.00\% | 00.00\% | 00.00\% | 00.06\% | 00.06\% | 00.06\% | 00.00\% | 00.12\% | 00.00\% | 00.12\% | 00.00\% | 00.00\% |
| VN-K/12 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/8 | \# | 4 | 3 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 75.00\% | 00.00\% | 25.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-M/11 | \# | 24 | 23 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 95.83\% | 00.00\% | 04.17\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| VP-P/12 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| AD-Q/12 | \# | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 00.00\% | 00.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/1 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/2 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/3 | \# | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/4 | \# | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/5 | \# | 7 | 6 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 85.71\% | 00.00\% | 14.29\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/6 | \# | 8 | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/7 | \# | 3 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 100.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | TOTAL | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | No Disability (05) | $\begin{array}{\|c} \text { Not } \\ \text { Identified } \\ (01) \end{array}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | $\begin{aligned} & \text { Persons } \\ & \text { With } \\ & \text { Targeted } \\ & \text { Disability } \end{aligned}$ | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & \text { (03) } \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| vc-u/8 | \# | 84 | 73 | 9 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 |
|  | \% | 100.00\% | 86.90\% | 10.71\% | 02.38\% | 01.19\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.19\% | 00.00\% |
| vc-u/9 | \# | 36 | 32 | 1 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.89\% | 02.78\% | 08.33\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/10 | \# | 62 | 55 | 1 | 6 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 |
|  | \% | 100.00\% | 88.71\% | 01.61\% | 09.68\% | 04.84\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 01.61\% | 00.00\% | 03.23\% | 00.00\% | 00.00\% |
| vc-u/11 | \# | 154 | 137 | 7 | 10 | 3 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.96\% | 04.55\% | 06.49\% | 01.95\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.65\% | 00.00\% | 01.30\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| vc-u/12 | \# | 45 | 38 | 2 | 5 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 |
|  | \% | 100.00\% | 84.44\% | 04.44\% | 11.11\% | 02.22\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.22\% | 00.00\% | 00.00\% |
| AL-C/3 | \# | 11 | 10 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 90.91\% | 00.00\% | 09.09\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Internal Competitive Promotions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vacancy Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Relevant Applicant Pool | \% | 100.00\% | 81.78\% | 04.53\% | 13.69\% | 02.59\% | 00.01\% | 00.07\% | 00.19\% | 00.12\% | 00.06\% | 00.14\% | 00.23\% | 00.17\% | 00.07\% | 01.44\% | 00.02\% | 00.06\% |
| Internal Applications | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified Internal Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Internal Selections | \# | 5,829 | 4,528 | 286 | 1,015 | 190 | 0 | 6 | 8 | 0 | 4 | 13 | 12 | 17 | 7 | 117 | 0 | 6 |
|  | \% | 100.00\% | 77.68\% | 04.91\% | 17.41\% | 03.26\% | 00.00\% | 00.10\% | 00.14\% | 00.00\% | 00.07\% | 00.22\% | 00.21\% | 00.29\% | 00.12\% | 02.01\% | 00.00\% | 00.10\% |
| New Hires |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table B8: MANAGEMENT POSITIONS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Management Positions |  |  | No Disability (05) | Not Identified $(01)$ (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Developmental Disability (02) | $\begin{aligned} & \text { Traumatic } \\ & \text { Brain } \\ & \text { Injury } \\ & (03) \end{aligned}$ | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremities (31) | Significant Mobility Impairment (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorders <br> (82) | Intellectual Disability (90) | Significant Psychiatric Disorder (91) | Dwarfism (92) | Significant Disfigurement (93) |
| Vacancy <br> Announcements | \# |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Voluntarily Identified Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Qualified External Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Referred Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Interviewed Applicants | \# | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
|  | \% | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| External Selections | \# | 1,481 | 1,140 | 167 | 174 | 43 | 0 | 3 | 8 | 2 | 0 | 0 | 0 | 2 | 0 | 28 | 0 | 0 |
|  | \% | 100.00\% | 76.98\% | 11.28\% | 11.75\% | 02.90\% | 00.00\% | 00.20\% | 00.54\% | 00.14\% | 00.00\% | 00.00\% | 00.00\% | 00.14\% | 00.00\% | 01.89\% | 00.00\% | 00.00\% |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and manila residents.
 also include a supervisory level greater than 0.

The relevant applicant pool consists of employees that make up the applicant pool. For example, the relevant applicant pool for executives is managers.
Totals for this table may not match totals from other MD-715 tables due to missing occupation codes coming from HRSmart.
Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.
*** This data is not available.

| All VA <br> Recognition and Awards |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclose d |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Permanent Workforce | \# |  |  | 382,070 | 150,499 | 231,571 | 12,150 | 14,681 | 88,248 | 129,248 | 34,942 | 62,361 | 11,378 | 19,178 | 658 | 967 | 2,221 | 3,591 | 902 | 1,545 |
|  | \% | 100.00\% | 39.40\% | 60.60\% | 03.18\% | 03.84\% | 23.10\% | 33.83\% | 09.15\% | 16.32\% | 02.98\% | 05.02\% | 00.17\% | 00.25\% | 00.58\% | 00.94\% | 00.24\% | 00.40\% |
| Time Off Awards |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Time-off Awards: 110 hours | \# | 35,441 | 16,234 | 19,207 | 1,419 | 1,244 | 10,604 | 12,094 | 3,074 | 4,326 | 704 | 983 | 68 | 82 | 289 | 382 | 76 | 96 |
|  | \% | 99.99\% | 45.80\% | 54.19\% | 04.00\% | 03.51\% | 29.92\% | 34.12\% | 08.67\% | 12.21\% | 01.99\% | 02.77\% | 00.19\% | 00.23\% | 00.82\% | 01.08\% | 00.21\% | 00.27\% |
| Total Hours | \# | 194,748 | 92,350 | 102,398 | 7,712 | 6,013 | 59,898 | 63,753 | 18,206 | 24,545 | 3,848 | 4,657 | 434 | 479 | 1,745 | 2,364 | 507 | 587 |
| Average Hours | \# | 5.49 | 5.69 | 5.33 | 5.43 | 4.83 | 5.65 | 5.27 | 5.92 | 5.67 | 5.47 | 4.74 | 6.38 | 5.84 | 6.04 | 6.19 | 6.67 | 6.11 |
| Time-off <br> Awards: 11- <br> 20 hours | \# | 1,961 | 820 | 1,141 | 93 | 99 | 543 | 677 | 114 | 228 | 48 | 96 | 4 | 7 | 12 | 27 | 6 | 7 |
|  | \% | 100.01\% | 41.81\% | 58.20\% | 04.74\% | 05.05\% | 27.69\% | 34.52\% | 05.81\% | 11.63\% | 02.45\% | 04.90\% | 00.20\% | 00.36\% | 00.61\% | 01.38\% | 00.31\% | 00.36\% |
| Total Hours | \# | 29,637 | 12,608 | 17,029 | 1,396 | 1,515 | 8,383 | 10,131 | 1,788 | 3,480 | 725 | 1,362 | 52 | 84 | 192 | 353 | 72 | 104 |
| Average Hours | \# | 15.11 | 15.38 | 14.92 | 15.01 | 15.30 | 15.44 | 14.96 | 15.68 | 15.26 | 15.10 | 14.19 | 13.00 | 12.00 | 16.00 | 13.07 | 12.00 | 14.86 |
| Time-off <br> Awards: 21- <br> 30 hours | \# | 656 | 263 | 393 | 15 | 42 | 188 | 249 | 45 | 70 | 13 | 17 | 0 | 0 | 2 | 13 | 0 | 2 |
|  | \% | 99.99\% | 40.09\% | 59.90\% | 02.29\% | 06.40\% | 28.66\% | 37.96\% | 06.86\% | 10.67\% | 01.98\% | 02.59\% | 00.00\% | 00.00\% | 00.30\% | 01.98\% | 00.00\% | 00.30\% |
| Total Hours | \# | 15,972 | 6,409 | 9,563 | 360 | 1,014 | 4,601 | 6,054 | 1,091 | 1,723 | 309 | 415 | 0 | 0 | 48 | 309 | 0 | 48 |
| Average Hours | \# | 24.35 | 24.37 | 24.33 | 24.00 | 24.14 | 24.47 | 24.31 | 24.24 | 24.61 | 23.77 | 24.41 | 0.00 | 0.00 | 24.00 | 23.77 | 0.00 | 24.00 |
| Time-off Awards: 3140 hours | \# | 242 | 95 | 147 | 6 | 10 | 74 | 98 | 10 | 29 | 3 | 6 | 0 | 1 | 2 | 2 | 0 | 1 |
|  | \% | 100.00\% | 39.26\% | 60.74\% | 02.48\% | 04.13\% | 30.58\% | 40.50\% | 04.13\% | 11.98\% | 01.24\% | 02.48\% | 00.00\% | 00.41\% | 00.83\% | 00.83\% | 00.00\% | 00.41\% |
| Total Hours | \# | 9,043 | 3,548 | 5,495 | 216 | 392 | 2,748 | 3,681 | 392 | 1,065 | 112 | 205 | 0 | 40 | 80 | 80 | 0 | 32 |
| Average Hours | \# | 37.37 | 37.35 | 37.38 | 36.00 | 39.20 | 37.14 | 37.56 | 39.20 | 36.72 | 37.33 | 34.17 | 0.00 | 40.00 | 40.00 | 40.00 | 0.00 | 32.00 |
| Time-off Awards: 41 or more hours | \# | 34 | 19 | 15 | 1 | 2 | 12 | 9 | 4 | 2 | 2 | 2 | 0 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 99.98\% | 55.87\% | 44.11\% | 02.94\% | 05.88\% | 35.29\% | 26.47\% | 11.76\% | 05.88\% | 05.88\% | 05.88\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Total Hours | \# | 2,464 | 1,410 | 1,054 | 75 | 150 | 885 | 642 | 300 | 139 | 150 | 123 | 0 | 0 | 0 | 0 | 0 | 0 |


| All VA <br> Recognition and Awards |  | total <br> employees |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclose d |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Average Hours | \# |  |  | 72.47 | 74.21 | 70.27 | 75.00 | 75.00 | 73.75 | 71.33 | 75.00 | 69.50 | 75.00 | 61.50 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Cash Awards |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cash <br> Awards: \$500 and Under | \# | 89,340 | 35,959 | 53,381 | 2,609 | 3,000 | 20,862 | 30,265 | 9,483 | 14,638 | 2,219 | 4,242 | 130 | 227 | 530 | 788 | 126 | 221 |
|  | \% | 99.99\% | 40.24\% | 59.75\% | 02.92\% | 03.36\% | 23.35\% | 33.88\% | 10.61\% | 16.38\% | 02.48\% | 04.75\% | 00.15\% | 00.25\% | 00.59\% | 00.88\% | 00.14\% | 00.25\% |
| Total Amount | \$ | $\begin{gathered} 28,441,65 \\ 3 \end{gathered}$ | $\begin{gathered} 11,378,71 \\ 4 \end{gathered}$ | $\begin{gathered} 17,062,93 \\ 9 \end{gathered}$ | 866,853 | $\begin{gathered} 1,000,02 \\ 4 \end{gathered}$ | 6,513,821 | 9,485,753 | $\begin{gathered} 2,994,91 \\ 9 \end{gathered}$ | 4,712,090 | 754,420 | $\begin{gathered} 1,454,11 \\ 8 \end{gathered}$ | 41,096 | 72,414 | 170,804 | 266,464 | 36,802 | 72,077 |
| Average Amount | \$ | 318.35 | 316.44 | 319.64 | 332.25 | 333.34 | 312.23 | 313.42 | 315.82 | 321.91 | 339.98 | 342.79 | 316.12 | 319.00 | 322.27 | 338.15 | 292.08 | 326.14 |
| Cash <br> Awards: <br> \$501-\$999 | \# | 109,699 | 40,088 | 69,611 | 3,501 | 4,405 | 24,543 | 42,471 | 8,532 | 16,555 | 2,636 | 4,753 | 171 | 245 | 554 | 938 | 151 | 244 |
|  | \% | 100.01\% | 36.55\% | 63.46\% | 03.19\% | 04.02\% | 22.37\% | 38.72\% | 07.78\% | 15.09\% | 02.40\% | 04.33\% | 00.16\% | 00.22\% | 00.51\% | 00.86\% | 00.14\% | 00.22\% |
| Total Amount | \$ | $\begin{gathered} 81,044,70 \\ 0 \end{gathered}$ | $\begin{gathered} 29,489,00 \\ 2 \end{gathered}$ | $\begin{gathered} 51,555,69 \\ 9 \end{gathered}$ | $\begin{gathered} 2,560,77 \\ 9 \end{gathered}$ | $\begin{gathered} 3,214,12 \\ 3 \end{gathered}$ | $\begin{gathered} 18,186,62 \\ 8 \end{gathered}$ | $\begin{gathered} 31,721,09 \\ 0 \end{gathered}$ | $\begin{gathered} 6,185,71 \\ 3 \end{gathered}$ | $\begin{gathered} 12,146,62 \\ 1 \end{gathered}$ | $\begin{gathered} 1,914,99 \\ 8 \end{gathered}$ | $\begin{gathered} 3,433,54 \\ 0 \end{gathered}$ | 125,700 | 176,238 | 405,674 | 683,498 | 109,510 | 180,590 |
| Average Amount | \$ | 738.79 | 735.61 | 740.63 | 731.44 | 729.65 | 741.01 | 746.89 | 725.00 | 733.71 | 726.48 | 722.39 | 735.09 | 719.34 | 732.26 | 728.68 | 725.23 | 740.12 |
| CashAwards: \$1000\$1999 | \# | 53,055 | 19,713 | 33,342 | 1,504 | 2,115 | 13,375 | 21,736 | 3,268 | 6,721 | 1,213 | 2,155 | 67 | 88 | 226 | 432 | 60 | 95 |
|  | \% | 100.01\% | 37.16\% | 62.85\% | 02.83\% | 03.99\% | 25.21\% | 40.97\% | 06.16\% | 12.67\% | 02.29\% | 04.06\% | 00.13\% | 00.17\% | 00.43\% | 00.81\% | 00.11\% | 00.18\% |
| Total Amount | \$ | $\begin{gathered} 62,505,98 \\ 6 \end{gathered}$ | $\begin{gathered} 23,359,63 \\ 1 \end{gathered}$ | $\begin{gathered} 39,146,35 \\ 5 \end{gathered}$ | $\begin{gathered} 1,855,89 \\ 8 \end{gathered}$ | $\begin{gathered} 2,613,47 \\ 7 \end{gathered}$ | $\begin{gathered} 15,894,80 \\ 2 \end{gathered}$ | $\begin{gathered} 25,554,87 \\ 8 \end{gathered}$ | $\begin{gathered} 3,731,13 \\ 2 \end{gathered}$ | 7,691,805 | $\begin{gathered} 1,457,33 \\ 1 \end{gathered}$ | $\underset{7}{2,570,67}$ | 81,520 | 103,754 | 266,355 | 504,764 | 72,594 | 107,002 |
| Average Amount | \$ | 1,178.14 | 1,184.99 | 1,174.09 | 1,233.97 | 1,235.69 | 1,188.40 | 1,175.69 | 1,141.72 | 1,144.44 | 1,201.43 | 1,192.89 | $\underset{1}{1,216.7}$ | $\begin{gathered} 1,179.0 \\ 2 \end{gathered}$ | 1,178.56 | $\begin{gathered} 1,168.4 \\ 3 \end{gathered}$ | $\begin{gathered} 1,209.8 \\ 9 \end{gathered}$ | $\begin{gathered} 1,126.3 \\ 3 \end{gathered}$ |
| Cash <br> Awards: \$2000\$2999 | \# | 4,601 | 1,895 | 2,706 | 123 | 163 | 1,434 | 1,828 | 204 | 507 | 104 | 153 | 2 | 7 | 25 | 44 | 3 | 4 |
|  | \% | 100.00\% | 41.18\% | 58.82\% | 02.67\% | 03.54\% | 31.17\% | 39.73\% | 04.43\% | 11.02\% | 02.26\% | 03.33\% | 00.04\% | 00.15\% | 00.54\% | 00.96\% | 00.07\% | 00.09\% |
| Total Amount | \$ | $\begin{gathered} 10,444,86 \\ 0 \end{gathered}$ | 4,320,968 | 6,123,892 | 279,633 | 370,436 | 3,261,691 | 4,154,378 | 468,803 | 1,137,402 | 239,512 | 338,766 | 4,290 | 15,789 | 60,429 | 98,121 | 6,611 | 9,000 |
| Average Amount | \$ | 2,270.13 | 2,280.19 | 2,263.08 | 2,273.44 | 2,272.61 | 2,274.54 | 2,272.64 | 2,298.05 | 2,243.40 | 2,303.00 | 2,214.16 | $\begin{gathered} 2,145.0 \\ 0 \end{gathered}$ | $\begin{gathered} 2,255.5 \\ 7 \end{gathered}$ | 2,417.16 | $\begin{gathered} 2,230.0 \\ 3 \end{gathered}$ | $\begin{gathered} 2,203.6 \\ 7 \end{gathered}$ | $\begin{gathered} 2,250.0 \\ 0 \end{gathered}$ |
|  | \# | 1,010 | 470 | 540 | 21 | 31 | 349 | 380 | 59 | 84 | 36 | 38 | 0 | 0 | 3 | 6 | 2 | 1 |


| All VA |  | TOTAL EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Recognition and Awards |  |  |  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  |  |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclose d |  |
|  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Cash <br> Awards: <br> \$3000- <br> \$3999 | \% |  |  |  | 99.99\% | 46.53\% | 53.46\% | 02.08\% | 03.07\% | 34.55\% | 37.62\% | 05.84\% | 08.32\% | 03.56\% | 03.76\% | 00.00\% | 00.00\% | 00.30\% | 00.59\% | 00.20\% | 00.10\% |
| Total Amount | \$ | 3,260,690 | 1,521,086 | 1,739,604 | 67,863 | 99,351 | 1,129,540 | 1,220,532 | 190,862 | 274,582 | 116,593 | 122,124 | 0 | 0 | 9,728 | 19,826 | 6,500 | 3,188 |
| Average Amount | \$ | 3,228.41 | 3,236.35 | 3,221.49 | 3,231.55 | 3,204.87 | 3,236.51 | 3,211.93 | 3,234.94 | 3,268.84 | 3,238.69 | 3,213.80 | 0.00 | 0.00 | 3,242.67 | $3,304.3$ 3 | $\begin{gathered} 3,250.0 \\ 0 \end{gathered}$ | $\begin{gathered} 3,188.0 \\ 0 \end{gathered}$ |
| Cash <br> Awards: <br> \$4000- <br> \$4999 | \# | 303 | 142 | 161 | 8 | 9 | 110 | 113 | 12 | 22 | 9 | 16 | 2 | 0 | 0 | 1 | 1 | 0 |
|  | \% | 99.99\% | 46.86\% | 53.13\% | 02.64\% | 02.97\% | 36.30\% | 37.29\% | 03.96\% | 07.26\% | 02.97\% | 05.28\% | 00.66\% | 00.00\% | 00.00\% | 00.33\% | 00.33\% | 00.00\% |
| Total Amount | \$ | 1,250,464 | 585,695 | 664,770 | 32,520 | 36,953 | 453,878 | 467,579 | 49,443 | 90,398 | 37,854 | 65,822 | 8,000 | 0 | 0 | 4,018 | 4,000 | 0 |
| Average <br> Amount | \$ | 4,126.95 | 4,124.61 | 4,129.00 | 4,065.00 | 4,105.89 | 4,126.16 | 4,137.87 | 4,120.26 | 4,109.00 | 4,205.96 | 4,113.86 | $\begin{gathered} 4,000.0 \\ 0 \end{gathered}$ | 0.00 | 0.00 | $\begin{gathered} 4,018.0 \\ 0 \end{gathered}$ | $\begin{gathered} 4,000.0 \\ 0 \end{gathered}$ | 0.00 |
| Cash <br> Awards: $\$ 5000$ or more | \# | 943 | 519 | 424 | 21 | 14 | 387 | 304 | 37 | 46 | 67 | 54 | 1 | 0 | 5 | 6 | 1 | 0 |
|  | \% | 100.01\% | 55.04\% | 44.97\% | 02.23\% | 01.48\% | 41.04\% | 32.24\% | 03.92\% | 04.88\% | 07.10\% | 05.73\% | 00.11\% | 00.00\% | 00.53\% | 00.64\% | 00.11\% | 00.00\% |
| Total Amount | \$ | 8,552,457 | 4,937,894 | 3,614,563 | 258,555 | 109,213 | 3,588,751 | 2,544,370 | 342,588 | 390,354 | 672,744 | 529,997 | 5,000 | 0 | 61,245 | 40,629 | 9,011 | 0 |
| Average Amount | \$ | 9,069.41 | 9,514.25 | 8,524.91 | $\begin{gathered} 12,312.1 \\ 5 \end{gathered}$ | 7,800.92 | 9,273.26 | 8,369.64 | 9,259.14 | 8,485.96 | $\begin{gathered} 10,040.9 \\ 5 \end{gathered}$ | 9,814.75 | 5,000.0 0 | 0.00 | $\begin{gathered} 12,249.0 \\ 0 \end{gathered}$ | $\begin{gathered} 6,771.5 \\ 0 \end{gathered}$ | $\begin{gathered} 9,011.0 \\ 0 \end{gathered}$ | 0.00 |
| Other Awards |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Quality Step <br> Increases <br> (QSI) | \# | 1,401 | 672 | 729 | 38 | 35 | 492 | 491 | 99 | 147 | 26 | 39 | 4 | 4 | 8 | 11 | 5 | 2 |
|  | \% | 100.02\% | 47.98\% | 52.04\% | 02.71\% | 02.50\% | 35.12\% | 35.05\% | 07.07\% | 10.49\% | 01.86\% | 02.78\% | 00.29\% | 00.29\% | 00.57\% | 00.79\% | 00.36\% | 00.14\% |
| Total Benefit | \$ | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Average Benefit | \$ | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Performanc e Based Pay Increase | \# | 691 | 359 | 332 | 17 | 8 | 280 | 244 | 40 | 42 | 17 | 28 | 0 | 2 | 3 | 8 | 2 | 0 |
|  | \% | 100.00\% | 51.95\% | 48.05\% | 02.46\% | 01.16\% | 40.52\% | 35.31\% | 05.79\% | 06.08\% | 02.46\% | 04.05\% | 00.00\% | 00.29\% | 00.43\% | 01.16\% | 00.29\% | 00.00\% |

Table A9: EMPLOYEE RECOGNITION AND AWARDS - Distribution by Race, Ethnicity, and Sex (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA <br> Recognition and Awards |  | TOTAL <br> EMPLOYEES |  |  | RACE/ETHNICITY |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Hispanic or Latino |  | Non-Hispanic or Latino |  |  |  |  |  |  |  |  |  |  |  |
|  |  | White | Black or African American |  | Asian |  | Native Hawaiian or Other Pacific Islander |  | American Indian or Alaska Native |  | Two or More Races/Undisclose d |  |
|  |  |  |  | All | male | female | male | female | male | female | male | female | male | female | male | female | male | female | male | female |
| Total Benefit | \$ | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Average Benefit | \$ | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and Manila residents.
Time off awards include NOA codes 846 and 847. Cash Awards include NOA codes 840, 841, 842, 843, 844, 845, 848, 849, 871, 879. Quality Step Increases include NOA code 892. Performance based pay increase include NOA codes 890, 891, and 896.

Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.
*** This data is not available.

| All VA <br> Recognition and Awards |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | Not Identified (01) | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability Disability | Development al Disability (02) | Traumati <br> c Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremitie S <br> (31) | Significant Mobility $\underset{t}{\text { Impairmen }}$ (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorder $\begin{gathered} \mathrm{s} \\ (82) \end{gathered}$ | $\begin{gathered} \text { Intellectua } \\ \text { । } \\ \text { Disability } \\ (90) \end{gathered}$ | Significan <br> t Psychiatri Disorder (91) | Dwarfism (92) | Significant Disfiguremen t (93) |
| Permanent Workforce | \# |  | 382,183 | 313,666 | 16,937 | 51,580 | 9,584 | 31 | 265 | 693 | 443 | 245 | 532 | 893 | 656 | 259 | 5,274 | 72 | 221 |
|  | \% | 100.00\% | 82.07\% | 04.43\% | 13.50\% | 02.51\% | 00.01\% | 00.07\% | 00.18\% | 00.12\% | 00.06\% | 00.14\% | 00.23\% | 00.17\% | 00.07\% | 01.38\% | 00.02\% | 00.06\% |
| Time Off Awards |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Time-off Awards: 110 hours | \# | 35,471 | 27,159 | 1,809 | 6,503 | 1,109 | 4 | 37 | 100 | 49 | 21 | 99 | 114 | 68 | 18 | 574 | 3 | 22 |
|  | \% | 100.00\% | 76.57\% | 05.10\% | 18.33\% | 03.13\% | 00.01\% | 00.10\% | 00.28\% | 00.14\% | 00.06\% | 00.28\% | 00.32\% | 00.19\% | 00.05\% | 01.62\% | 00.01\% | 00.06\% |
| Total Hours | \# | 194,864 | 145,080 | 11,212 | 38,572 | 6,440 | 18 | 226 | 545 | 242 | 117 | 564 | 724 | 389 | 97 | 3,379 | 12 | 127 |
| Average Hours | \# | 5.49 | 5.34 | 6.20 | 5.93 | 5.81 | 4.50 | 6.11 | 5.45 | 4.94 | 5.57 | 5.70 | 6.35 | 5.72 | 5.39 | 5.89 | 4.00 | 5.77 |
| Time-off Awards: 1120 hours | \# | 1,961 | 1,626 | 74 | 261 | 41 | 1 | 2 | 3 | 2 | 2 | 2 | 4 | 4 | 1 | 15 | 2 | 3 |
|  | \% | 100.00\% | 82.92\% | 03.77\% | 13.31\% | 02.09\% | 00.05\% | 00.10\% | 00.15\% | 00.10\% | 00.10\% | 00.10\% | 00.20\% | 00.20\% | 00.05\% | 00.76\% | 00.10\% | 00.15\% |
| Total Hours | \# | 29,637 | 24,539 | 1,151 | 3,947 | 632 | 16 | 28 | 48 | 36 | 32 | 32 | 64 | 56 | 16 | 232 | 32 | 40 |
| Average Hours | \# | 15.11 | 15.09 | 15.55 | 15.12 | 15.41 | 16.00 | 14.00 | 16.00 | 18.00 | 16.00 | 16.00 | 16.00 | 14.00 | 16.00 | 15.47 | 16.00 | 13.33 |
| Time-off Awards: 2130 hours | \# | 656 | 551 | 23 | 82 | 15 | 0 | 1 | 0 | 1 | 0 | 3 | 0 | 2 | 0 | 8 | 0 | 0 |
|  | \% | 100.00\% | 83.99\% | 03.51\% | 12.50\% | 02.29\% | 00.00\% | 00.15\% | 00.00\% | 00.15\% | 00.00\% | 00.46\% | 00.00\% | 00.30\% | 00.00\% | 01.22\% | 00.00\% | 00.00\% |
| Total Hours | \# | 15,972 | 13,393 | 567 | 2,012 | 360 | 0 | 24 | 0 | 24 | 0 | 72 | 0 | 48 | 0 | 192 | 0 | 0 |
| Average Hours | \# | 24.35 | 24.31 | 24.65 | 24.54 | 24.00 | 0.00 | 24.00 | 0.00 | 24.00 | 0.00 | 24.00 | 0.00 | 24.00 | 0.00 | 24.00 | 0.00 | 0.00 |
| Time-off Awards: 3140 hours | \# | 242 | 203 | 7 | 32 | 5 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 3 | 0 | 0 |
|  | \% | 100.00\% | 83.88\% | 02.89\% | 13.22\% | 02.07\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.41\% | 00.41\% | 00.00\% | 00.00\% | 01.24\% | 00.00\% | 00.00\% |
| Total Hours | \# | 9,043 | 7,558 | 255 | 1,230 | 192 | 0 | 0 | 0 | 0 | 0 | 40 | 40 | 0 | 0 | 112 | 0 | 0 |
| Average Hours | \# | 37.37 | 37.23 | 36.43 | 38.44 | 38.40 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 40.00 | 40.00 | 0.00 | 0.00 | 37.33 | 0.00 | 0.00 |
| Time-off Awards: 41 or more hours | \# | 34 | 30 | 1 | 3 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
|  | \% | 100.00\% | 88.24\% | 02.94\% | 08.82\% | 02.94\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 02.94\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% |
| Total Hours | \# | 2,464 | 2,159 | 75 | 230 | 75 | 0 | 0 | 0 | 0 | 0 | 0 | 75 | 0 | 0 | 0 | 0 | 0 |
| Average Hours | \# | 72.47 | 71.97 | 75.00 | 76.67 | 75.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 75.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Cash Awards |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Table B9: EMPLOYEE RECOGNITION AND AWARDS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Recognition and Awards |  |  | No Disability (05) | Identified (01) | Disability (02-03, 06-99) | Persons With Targeted Disability | Development al Disability (02) | Traumati <br> c Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing $\begin{gathered} \mathrm{s} \\ (31) \end{gathered}$ | Significant Mobility Impairmen (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorder <br> S $(82)$ | Intellectua । Disability (90) | Significan t Psychiatri C Disorder (91) | Dwarfism <br> (92) | Significant Disfiguremen t 93 ) (93) |
| Cash <br> Awards: $\$ 500$ and Under | \# | 89,395 | 72,395 | 3,372 | 13,628 | 2,596 | 4 | 52 | 168 | 122 | 53 | 146 | 245 | 171 | 83 | 1,474 | 18 | 60 |
|  | \% | 100.00\% | 80.98\% | 03.77\% | 15.24\% | 02.90\% | 00.00\% | 00.06\% | 00.19\% | 00.14\% | 00.06\% | 00.16\% | 00.27\% | 00.19\% | 00.09\% | 01.65\% | 00.02\% | 00.07\% |
| Total <br> Amount | \$ | $\begin{gathered} 28,457,40 \\ 5 \end{gathered}$ | $\begin{gathered} 23,171,91 \\ 2 \end{gathered}$ | $\begin{gathered} 1,045,88 \\ 8 \end{gathered}$ | 4,239,606 | 816,853 | 1,326 | 14,222 | 52,331 | 38,421 | 20,201 | 43,400 | 80,901 | 56,634 | 26,010 | 460,395 | 4,758 | 18,254 |
| Average Amount | \$ | 318.33 | 320.08 | 310.17 | 311.10 | 314.66 | 331.50 | 273.50 | 311.50 | 314.93 | 381.15 | 297.26 | 330.21 | 331.19 | 313.37 | 312.34 | 264.33 | 304.24 |
| Cash <br> Awards: <br> \$501-\$999 | \# | 109,768 | 91,535 | 3,333 | 14,900 | 2,529 | 1 | 35 | 132 | 113 | 77 | 173 | 265 | 195 | 54 | 1,378 | 23 | 83 |
|  | \% | 100.00\% | 83.39\% | 03.04\% | 13.57\% | 02.30\% | 00.00\% | 00.03\% | 00.12\% | 00.10\% | 00.07\% | 00.16\% | 00.24\% | 00.18\% | 00.05\% | 01.26\% | 00.02\% | 00.08\% |
| Total Amount | \$ | $\begin{gathered} 81,093,26 \\ 9 \end{gathered}$ | $\begin{gathered} 67,683,09 \\ 3 \end{gathered}$ | $\begin{gathered} 2,459,64 \\ 2 \end{gathered}$ | $\begin{gathered} 10,950,53 \\ 3 \end{gathered}$ | $\begin{gathered} 1,839,37 \\ 8 \end{gathered}$ | 550 | 23,872 | 95,229 | 85,932 | 57,783 | 125,789 | 190,797 | 145,620 | 39,702 | 996,178 | 15,800 | 62,128 |
| Average Amount | \$ | 738.77 | 739.42 | 737.97 | 734.94 | 727.31 | 550.00 | 682.06 | 721.43 | 760.46 | 750.42 | 727.10 | 719.99 | 746.77 | 735.22 | 722.92 | 686.96 | 748.53 |
| Cash <br> Awards: \$1000- $\mathbf{\$ 1 9 9 9}$ | \# | 53,069 | 45,903 | 1,437 | 5,729 | 865 | 0 | 10 | 27 | 57 | 51 | 58 | 119 | 71 | 6 | 427 | 10 | 29 |
|  | \% | 100.00\% | 86.50\% | 02.71\% | 10.80\% | 01.63\% | 00.00\% | 00.02\% | 00.05\% | 00.11\% | 00.10\% | 00.11\% | 00.22\% | 00.13\% | 00.01\% | 00.80\% | 00.02\% | 00.05\% |
| Total Amount | \$ | $\begin{gathered} 62,522,40 \\ 7 \end{gathered}$ | $\begin{gathered} 54,166,95 \\ 7 \end{gathered}$ | $\begin{gathered} 1,689,64 \\ 8 \end{gathered}$ | 6,665,803 | 994,888 | 0 | 10,622 | 28,754 | 68,663 | 60,845 | 64,806 | 141,776 | 83,657 | 6,025 | 483,585 | 11,622 | 34,533 |
| Average Amount | \$ | 1,178.13 | 1,180.03 | 1,175.82 | 1,163.52 | 1,150.16 | 0.00 | $\begin{gathered} 1,062.2 \\ 0 \end{gathered}$ | $\begin{gathered} 1,064.9 \\ 7 \end{gathered}$ | $\begin{gathered} 1,204.6 \\ 1 \end{gathered}$ | 1,193.03 | 1,117.35 | 1,191.39 | $\begin{gathered} 1,178.2 \\ 7 \end{gathered}$ | 1,004.17 | 1,132.52 | $\begin{gathered} 1,162.2 \\ 0 \end{gathered}$ | 1,190.79 |
| CashAwards: \$2000-$\$ 2999$ | \# | 4,601 | 4,111 | 94 | 396 | 50 | 0 | 0 | 3 | 3 | 2 | 5 | 8 | 4 | 0 | 24 | 1 | 0 |
|  | \% | 100.00\% | 89.35\% | 02.04\% | 08.61\% | 01.09\% | 00.00\% | 00.00\% | 00.07\% | 00.07\% | 00.04\% | 00.11\% | 00.17\% | 00.09\% | 00.00\% | 00.52\% | 00.02\% | 00.00\% |
| Total Amount | \$ | $\begin{gathered} 10,444,86 \\ 0 \end{gathered}$ | 9,330,134 | 209,896 | 904,830 | 115,318 | 0 | 0 | 8,100 | 7,250 | 4,500 | 10,995 | 19,365 | 9,851 | 0 | 53,257 | 2,000 | 0 |
| Average Amount | \$ | 2,270.13 | 2,269.55 | 2,232.94 | 2,284.92 | 2,306.36 | 0.00 | 0.00 | $\begin{gathered} 2,700.0 \\ 0 \end{gathered}$ | $\begin{gathered} 2,416.6 \\ 7 \end{gathered}$ | 2,250.00 | 2,198.95 | 2,420.63 | $\begin{gathered} 2,462.7 \\ 5 \end{gathered}$ | 0.00 | 2,219.05 | $\begin{gathered} 2,000.0 \\ 0 \end{gathered}$ | 0.00 |
| CashAwards: \$3000\$3999 | \# | 1,010 | 896 | 32 | 82 | 11 | 0 | 0 | 1 | 1 | 1 | 1 | 2 | 0 | 0 | 5 | 0 | 0 |
|  | \% | 100.00\% | 88.71\% | 03.17\% | 08.12\% | 01.09\% | 00.00\% | 00.00\% | 00.10\% | 00.10\% | 00.10\% | 00.10\% | 00.20\% | 00.00\% | 00.00\% | 00.50\% | 00.00\% | 00.00\% |
| Total Amount | \$ | 3,260,690 | 2,894,796 | 103,248 | 262,645 | 34,900 | 0 | 0 | 3,500 | 3,150 | 3,500 | 3,000 | 6,250 | 0 | 0 | 15,500 | 0 | 0 |
| Average Amount | \$ | 3,228.41 | 3,230.80 | 3,226.51 | 3,202.99 | 3,172.73 | 0.00 | 0.00 | $\begin{gathered} 3,500.0 \\ 0 \end{gathered}$ | $\begin{gathered} 3,150.0 \\ 0 \end{gathered}$ | 3,500.00 | 3,000.00 | 3,125.00 | 0.00 | 0.00 | 3,100.00 | 0.00 | 0.00 |

Page $\mathbf{2 4 4}$ of $\mathbf{2 4 5}$

Table B9: EMPLOYEE RECOGNITION AND AWARDS - Distribution by Disability (Participation Rate) - Permanent Workforce - SEP - FY2019

| All VA |  | total | Total by Disability Status |  |  | Detail for Targeted Disabilities |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Recognition and Awards |  |  | $\begin{gathered} \text { No } \\ \text { Disability } \\ (05) \end{gathered}$ | $\begin{aligned} & \text { Not } \\ & \text { Identified } \\ & (01) \end{aligned}$ | $\begin{aligned} & \text { Disability } \\ & (02-03, \\ & 06-99) \end{aligned}$ | Persons With Targeted Disability | Development al Disability (02) | Traumati <br> c Brain Injury (03) | Deaf or Serious Difficulty Hearing (19) | Blind or Serious Difficulty Seeing (20) | Missing Extremitie $\begin{gathered} \mathrm{s} \\ (31) \end{gathered}$ | Significant Mobility $\underset{t}{\text { Impairmen }}$ <br> (40) | Partial or Complete Paralysis (60) | Epilepsy or Other Seizure Disorder <br> $\stackrel{s}{\mathrm{~S}}$ (82) | Intellectua I Disability (90) | Significan t Psychiatri C Disorder (91) | Dwarfism (92) | $\begin{gathered} \text { Significant } \\ \text { Disfiguremen } \\ \text { t } \\ (93) \end{gathered}$ |
| Cash <br> Awards: \$4000- <br> \$4999 | \# | 303 | 261 | 12 | 30 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 | 6 | 0 | 0 |
|  | \% | 100.00\% | 86.14\% | 03.96\% | 09.90\% | 02.97\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.99\% | 00.00\% | 00.00\% | 01.98\% | 00.00\% | 00.00\% |
| Total Amount | \$ | 1,250,464 | 1,078,912 | 48,370 | 123,182 | 37,682 | 0 | 0 | 0 | 0 | 0 | 0 | 12,150 | 0 | 0 | 25,532 | 0 | 0 |
| Average Amount | \$ | 4,126.95 | 4,133.76 | 4,030.83 | 4,106.07 | 4,186.89 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 4,050.00 | 0.00 | 0.00 | 4,255.33 | 0.00 | 0.00 |
| Cash <br> Awards: $\$ 5000$ or more | \# | 943 | 863 | 14 | 66 | 6 | 0 | 0 | 0 | 1 | 0 | 0 | 2 | 0 | 0 | 2 | 0 | 1 |
|  | \% | 100.00\% | 91.52\% | 01.48\% | 07.00\% | 00.64\% | 00.00\% | 00.00\% | 00.00\% | 00.11\% | 00.00\% | 00.00\% | 00.21\% | 00.00\% | 00.00\% | 00.21\% | 00.00\% | 00.11\% |
| Total Amount | \$ | 8,552,457 | 7,812,164 | 131,265 | 609,028 | 53,671 | 0 | 0 | 0 | 8,144 | 0 | 0 | 20,168 | 0 | 0 | 19,359 | 0 | 6,000 |
| Average Amount | \$ | 9,069.41 | 9,052.33 | 9,376.07 | 9,227.70 | 8,945.19 | 0.00 | 0.00 | 0.00 | $\begin{gathered} 8,144.1 \\ 2 \end{gathered}$ | 0.00 | 0.00 | $\begin{gathered} 10,084.0 \\ 0 \end{gathered}$ | 0.00 | 0.00 | 9,679.50 | 0.00 | 6,000.00 |

Other Awards

| Quality Step Increases (QSI) | \# | 1,402 | 1,155 | 42 | 205 | 25 | 0 | 1 | 0 | 3 | 2 | 2 | 5 | 1 | 0 | 10 | 0 | 1 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \% | 100.00\% | 82.38\% | 03.00\% | 14.62\% | 01.78\% | 00.00\% | 00.07\% | 00.00\% | 00.21\% | 00.14\% | 00.14\% | 00.36\% | 00.07\% | 00.00\% | 00.71\% | 00.00\% | 00.07\% |
| Total Benefit | \$ | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Average Benefit | \$ | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Performanc e Based Pay Increase | \# | 691 | 612 | 23 | 56 | 7 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 5 | 0 | 0 |
|  | \% | 100.00\% | 88.57\% | 03.33\% | 08.10\% | 01.01\% | 00.00\% | 00.00\% | 00.00\% | 00.00\% | 00.14\% | 00.00\% | 00.14\% | 00.00\% | 00.00\% | 00.72\% | 00.00\% | 00.00\% |
| Total Benefit | \$ | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |
| Average Benefit | \$ | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** | *** |

Data shown includes full-time, part-time, and intermittent permanent employees in a pay status and excluding medical and Manila residents.

892. Performance based pay increase include NOA codes 890,891 , and 896.

Percentages are based on row totals.
Row category totals may not match from Table A and Table B due to missing gender data.
*** This data is not available.


[^0]:    ${ }^{1}$ There is a total of 2,663 employees with unknown appointment types in HR Smart.

