







- A collective bargaining agreement (CBA) is a contract reached as a result of negotiations between representatives of a union and the employer.
- For this CBA, it was the intention of the negotiating parties to meet the interests of both sides.



VA/AFGF Master Agreement Training: Understanding Collective Bargaining Agreements

What Does a CBA Do?

- Institutes contractual rights only enforceable through grievance-arbitration
- Establishes working conditions for employees covered by the agreement
- Creates a process for resolving workplace disputes through grievance and arbitration
- Sets forth both procedural and substantive rights of Union and Management

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What Does the Contract Mean?

- Look to the ordinary meaning of the words.
- Contract interpretation is affected by the history of the negotiations.
- Practice, custom and usage under contract can help to interpret the meaning of agreement.



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Management Rights and Responsibilities Rights and responsibilities of Supervisors and Managers under the CBA: Comply with provisions of agreement Understand what the agreement means Enforce provisions of the contract





