

FLITE – Financial Management Replacement (EA-40)

Authoritative Source

- BY-2007 IT Project Portfolio

Stakeholders

- Veterans, their dependents, and their survivors
- VA Business Line Managers
- Veteran Service Organizations

Related Segment Architectures

- “Proposed” Financial Management Services Segment

Requirement Description

This Investment will provide a standard financial system replacement across VA; it retires FMS and many smaller financial systems. It also replaces the former CoreFLS development effort. The resulting replacement system will be implemented in approximately 1000 financial and logistics offices across VA. It replacement system will address material weaknesses and reportable conditions within the existing financial system complex, and will also be integrating the financial and logistics data into one central data base which will allow accurate financial reporting and management review. This initiative supports the President’s Management Agenda and the VA strategic goal to provide a world-class service to veterans and their families through the effective management of people, technology, processes, and financial resources. FLIGHT will replace VA's existing Financial Management System (FMS), VHA's Integrated Funds Distribution, Control Point Activity, Accounting and Procurement (IFCAP) system, and Automated Engineering Management System/Medical Equipment Reporting System (AEMS/MERS) and retire at least 24 other minor systems, with more expected as the system matures. The Major business functions supported include accounting, payables, receivables, debt management, asset management, costing, financial analysis, budget, purchasing, and inventory management. The reduction of independent, disparate systems through integration will result in a reduction of operating maintenance and life cycle costs. Internal processes and procedures will be changed based on developed "to-be" finance and logistics business processes. These "to-be" business processes are based on regulatory requirements and best business practices. FLIGHT is the re-baselined replacement of the CoreFLS effort that was at Milestone 2 of the project life cycle at the time of its termination.

Recommended Solution

EA V4.1 recommends considering the PMA e-finance solution as a possible resource for this project. In order to pursue this recommendation, the FLIGHT PMO should attempt to map FLIGHT's business requirements against the possible solutions achievable out of the PMA e-finance LOB. If requirements can be mapped favorably, then the PMO should address scalability issues, since a VA implementation would necessarily have to be massive in order to integrate all the financial activity for the enterprise.

EA Investment Scoring

The following table provides the EA evaluation score for BY-2008 (this is the project's most recent Exhibit-300 budget request). Scores are provided for business, data and implementation issues and for an overall project average. The Exhibit-300 EA evaluation procedure is defined within the Enterprise Architecture Portal "Procedures Tab"; all scoring is based on a scale from 0 through 5.

VA EA Evaluation			
Business	Data	Implementation	Average
4.00	2.40	2.80	3.07

Project Value Proposition, Performance Measures and Measured Results

The following table identifies the VA and PMA business objectives that this project will satisfy, along with the performance metrics with which project success will be evaluated. For projects that are mature enough to have produced measured results, those results are also provided.

Project Value Proposition			
Support for PMA Initiatives 1.A.13.a & 1.A.13.b	Support for VA Strategic Goals 1.A.29	Project Metrics 1.D.1	Project Results/Outcomes 1.D.1
<p>Human Capital -----Use of a GOTS integrated financial system, at VA, will free administrative personnel and IT personnel so that their efforts may be directed to direct mission support functions, within their respective fields</p> <p>Budget Performance Integration -----FLITE integrates financial and performance information at the appropriate level for greater managerial control</p> <p>Financial Performance -----OMB's directives by directly addresses three PMA elements: Initiative 3 -- Improved Financial Performance -- Timeliness and Reliability</p> <p>Expanded E-Government ----- FLITE uses web-based, internet applications to implement the common solution Competitive Sourcing Eliminating Improper Payments</p>	<p>One VA FLITE is aligned with the Enabling Goal from the Department's Strategic Plan and Performance Plan: Create an environment that fosters the delivery of One-VA world-class service to veterans and their families by applying sound business principles that result in effective communication and management of people, technology, and governance</p> <p>Ensure Smooth Transition</p> <p>Quality of Life FLITE will assist in providing strategic and operational leadership for budget, financial management, acquisition and materiel management, and corporate management of capital assets</p> <p>Public Health & Socioeconomic Wellbeing FLITE applies sound business principles that result in effective communication and management of people, technology, and governance. Effective management results in cost optimization, accountability and public confidence.</p>	<p>Measurement-1 Indicator Improve accuracy of VA-wide reporting of Collections and Receivables; and Asset and Liability Management;</p> <p>Measurement-2 Indicator Improve VA-wide accountability for Goods Acquisition; Inventory Control; Logistics Management; Services Acquisition</p> <p>Measurement-3 Indicator Improve F&A alignment with Budget Formulation; Capital Planning; Enterprise Architecture; Budget Execution; Management Improvements</p> <p>Measurement-4 Indicator Improve integration of Financial Management; Costs; Planning functions among the various VA components and eliminate material weaknesses.</p>	<p>Measurement-1 Results Result to be determined.</p> <p>Measurement-2 Results Increase from 70% Baseline TBD</p> <p>Measurement-3 Results Increase from 70% Baseline TBD</p> <p>Measurement-4 Results Increase from 70% Baseline TBD</p>

Enterprise Impact

The owner of any system, not replaced by FLIGHT, must make modifications to interface with the FLIGHT solution. Conversely, FLIGHT will interface and provide output feeds as necessary with some 74 specialized VA systems.

Project Status

Funded requested for BY-208

Project currently at Milestone-1