

February 2018

February 2018

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March 2018

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MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
Jan 29	30	31	Feb 1	2
			8:30am Canceled: (b)(6) on board - Nicholas, Kirk 2:00pm HCOP - IPT (VACO RM 1148 for those located at or near 810 Vermont, Wash DC) - Cardenas, Richard	(b)(6) on board - Nicholas, Kirk 12:30pm Call with Jacquelyn Hayes-Byrd - Davis, Lynda 1:00pm Meet w/ (b)(6) Possible Schedule-C OCLA Position (OAWP)
5	6	7	8	9
		Canceled: (b)(6) on board - Nicholas, Kirk		
	2:00pm Training Meeting (1575 I Street 3rd Floor Conference Room) - Hayes-Byrd, Jacquelyn 3:30pm [EXTERNAL] Phoncon w/ Ms. Jacquelyn Hayes-Byrd	10:30am Biweekly Outreach Meeting (OPIA Glass Conference Room 910) (b)(6)	10:30am [EXTERNAL] Jacquie Byrd Conference 1:15pm Duties (Administrative) (OAWP) 2:00pm HCOP - IPT (VACO RM 1148 for	11:30am Lunch Catch Up (Woodward Table, 1426 H St.NW (Dr. (b)(6) will meet you 3:00pm VANTS LINE: (b)(6) Access Code: (b)(6)
12	13	14	15	16
		Canceled: (b)(6) on board - Nicholas, Kirk		
1:15am Orientation (Conference Room) - 11:00am Orientation Meeting (Conference Room) 2:00pm Orientation (Conference Room) - 3:00pm Orientation	7:00am Honorarium - JC Watts (Special Event - Smithsonian African 1:30pm mtg - doc retention and 4:00pm White House Invitation (White	2:00pm Canceled: FY 2020-2024 Planning Sessions (OAWP, 1575 I St NW, Suite 325) - Nicholas, Kirk 4:00pm Out of Office	12:00pm 2018 Black History Month Program (G.V. "Sonny" Montgomery Veterans 2:00pm Canceled: HCOP - IPT (No IPT Today) - Cardenas, Richard	4:00pm update w/ Exec Dir OAWP and senior staff, mandatory; call-in's accepted (TBD) (b)(6) (OAWP)
19	20	21	22	23
		Canceled: (b)(6) on board - Nicholas, Kirk		
	SES Induction Ceremony for Todd Hunter - placeholder (OAWP office ?) - (b)(6) 5:00pm Leaders Meeting (OBCR) - (b)(6)	9:30am Meet/Greet (b)(6) Office) - Hayes-Byrd, Jacquelyn 10:30am Biweekly Outreach Meeting 11:00am FY20-24 Programming (1575 I	9:30am Transition (735 VACO) - (b)(6) W. Jr. (VACO)	10:00am The Honorable Mr. Thomas W. Harker's Swearing In Ceremony (Check the invitation for more 10:00am Thomas Harker Swearing In (Pentagon)
26	27	28	Mar 1	2
		Canceled: (b)(6) on board - Nicholas, Kirk		
1:30pm Meeting w/ Jacquelyn Hayes-Byrd and Kirk Nicholas (Room 200 Mr. 3:00pm Speechwriters Movement (Suite 900 - John U. Office) - Spero,		11:00am Truman Bowling Alley - February 28th at 11:00am Canceled: Co-Branded 3:00pm Pets for Vets 3:00pm Canceled: 4:00pm Chief of Staff		

(b)(6)

Subject: Orientation
Location: Conference Room

Start: Mon 2/12/2018 2:00 PM
End: Mon 2/12/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (OAWP); (b)(6) VACO OAWP)

Hi (b)(6)

(b)(6) would like to meet with you to get your perspective of the office and your department and how she can best fit and meet your requirements.

Thanks so much!

Jacquie

(b)(6)

Subject: Orientation
Location: Confernece room

Start: Mon 2/12/2018 3:00 PM
End: Mon 2/12/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (OAWP); Barry, Ashleigh (OAWP)

Ashleigh,
(b)(6) would like to meet with you to get your perspective from the communications angle and how she can best support and her staff can best meet your needs.

Look forward to seeing you!

Thanks,

Jacquie

(b)(6)

Subject: Orientation
Location: Conference Room
Start: Mon 2/12/2018 1:15 AM
End: Mon 2/12/2018 1:45 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Nicholas, Kirk; (b)(6) (OAWP) (b)(6) VACO OAWP

Hi Kirk,
This is an opportunity for us to download with (b)(6) so that she can understand the office and its overarching responsibilities.

Look forward to meeting with you,

Jacquie

(b)(7)

Subject: Orientation Meeting
Location: Conference Room

Start: Mon 2/12/2018 11:00 AM
End: Mon 2/12/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hunter, Todd B., (b)(6) (OAWP)

Todd,

We would like to use this time to meet with (b)(6) to ensure her new understanding and responsibilities for the office. Looking forward to meeting with you.

Jacque

(b)(6)

Subject: White House Invitation
Location: White House
Start: Tue 2/13/2018 4:00 PM
End: Tue 2/13/2018 6:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Honorarium (b)(6)
Location: Special Event - Smithsonian African American Museum
Start: Tue 2/13/2018 7:00 AM
End: Tue 2/13/2018 9:30 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

White House Special Guest

(b)(1)

Subject: Out of Office

Start: Wed 2/14/2018 4:00 PM
End: Wed 2/14/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: update w/ Exec Dir OAWP and senior staff, mandatory; call-in's accepted
Location: TBD

Start: Fri 2/16/2018 4:00 PM
End: Fri 2/16/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (OAWP)

Required Attendees: Hunter, Todd B.; Nicholas, Kirk; (b)(6) (OAWP); Hayes-Byrd, Jacquelyn; (b)(6)
(b)(6) (VACO); (b)(6) (OAWP); (b)(6)
(b)(6) Barry, Ashleigh (OAWP)

Importance: High

Short call; if today is impossible; please tell me (b)(6) and we'll reschedule for tomorrow during PO'R drive
VANTS Line: (b)(6) Access Code: (b)(6)

(b)(6)

Subject: Leaders Meeting
Location: OBCR

Start: Tue 2/20/2018 5:00 PM
End: Tue 2/20/2018 5:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: Anderson, Christopher; Balland, David; Blaha, Lydia B.; Byrne, Jim (OGC); Cashour, Curtis; Davis, Lynda; Haverstock, Cathleen; Hayes-Byrd, Jacquelyn; Hutton, James; Leinenkugel, Jake; Loren, Donald P.; O'Rourke, Peter M.; Sandoval, Camilo J.; Shelby, Peter J.; Syrek, Christopher D. (Chris); Tucker, Brooks; Ulliot, John; Verschoor, Thayer; Wagner, John (Wolf); Nicholas, Kirk; Reeves, Randy; Mason, Chery; Glynn, Melissa S.; Rychalski, Jon J.

Can everyone please come together in the OBCR or call in to the below conference line today at 5pm in place of our usual weekly meeting.

Conference Line:
(b)(6)

Thank you,
(b)(6)

(b)(6)

Subject: SES Induction Ceremony for Todd Hunter - placeholder
Location: OAWP office ?

Start: Tue 2/20/2018 12:00 AM
End: Wed 2/21/2018 12:00 AM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (OAWP)

Required Attendees: O'Rourke, Peter M.; (b)(6) Hayes-Byrd, Jacquelyn; Hunter, Todd B.

VA SES onboarding orientation at 1300
OAWP to host "formal induction ceremony" at TBD

(b)(6)

Subject: FY20-24 Programming
Location: 1575 I Street, Suite 325

Start: Wed 2/21/2018 11:00 AM
End: Wed 2/21/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (OAWP)

Required Attendees: Hunter, Todd B.; (b)(6) Hayes-Byrd, Jacquelyn; (b)(6)

Please contact (b)(6) for access (b)(6)

(b)(6)

Subject: Meet/Greet
Location: (b)(6) Office
Start: Wed 2/21/2018 9:30 AM
End: Wed 2/21/2018 11:00 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) CAVHCS

(b)(6)

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 2/21/2018 10:30 AM
End: Wed 2/21/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (VHACO); (b)(6) VBAVACO (b)(6) @va.gov (b)(6) VETS; VACO Center for Women Veterans; (b)(6) Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (VACO); (b)(6) (OGC); (b)(6) (b)(6) (VACO); (b)(6) VBAVACO; (b)(6) (b)(6) VBAVACO; (b)(6) (VACO) (b)(6) (b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED ACCT); (b)(6) VBAPHILINS; (b)(6) (b)(6) (10RCS); (b)(6) (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (Trilogy); (b)(6) White, Joy N. (SES) - VACO; (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (b)(6)

Optional Attendees:

VBAVACO; (b)(6) (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (b)(6) (DC Group); (b)(6) (b)(6) (DISABLED ACCT); (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VETS; (b)(6) (b)(6) (MRN); (b)(6) (SIGMA); (b)(6) (b)(6) (VACO); (b)(6) (VEO); (b)(6) (VEO); (b)(6) (VEO); (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (LongView); (b)(6) (b)(6) (Trilogy Federal); (b)(6) (b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6) (b)(6) (STL); (b)(6) (b)(6) (USA); (b)(6) (b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (VEO), VBAPORT; (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) VBAVACO; (b)(6)
(b)(6) @gsa.gov; (b)(6)
(b)(6) V17; (b)(6) VA VSO
LIAISON; (b)(6)
(b)(6) VBAVACO; (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call (b)(6) and enter Access Code # (b)(6). A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)
Public Affairs Specialist

National Veterans Outreach Office
Department of Veterans Affairs
Phone: (b)(6)
Cell: (b)(6)
E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



(b)(6)

Subject: Transition
Location: 735 VACO

Start: Thu 2/22/2018 9:30 AM
End: Thu 2/22/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (VACO)
Required Attendees: Hayes-Byrd, Jacquelyn

See you at 9:30am.

Subject: Thomas Harker Swearing In
Location: Pentagon
Start: Fri 2/23/2018 10:00 AM
End: Fri 2/23/2018 11:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

The Honorable Thomas W. Harker
Assistant Secretary of the Navy
(Financial Management and Comptroller)
requests the pleasure of your company
for the official swearing-in of office
on Friday, the twenty third of February two thousand eighteen
from ten to eleven o'clock in the morning
at the Secretary of the Navy's conference room
The Pentagon
Washington, DC

SECNAV CONF ROOM: 4D723 SEMAV DINNING ROOM: 4D728

(b)(6)

Subject: The Honorable Mr. Thomas W. Harker's Swearing In Ceremony
Location: Check the invitation for more info

Start: Fri 2/23/2018 10:00 AM
End: Fri 2/23/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: MSgt Henry M. Zelaya

Importance: High

The Honorable Thomas W. Harker
Assistant Secretary of the Navy
(Financial Management and Comptroller)
requests the pleasure of your company
for the official swearing-in of office

on Friday, the twenty third of February two thousand eighteen from ten to eleven oclock in the morning at the Secretary of the Navys conference room The Pentagon Washington, DC Uniform of the Day Business Attire

Click the following link to view the invitation.
<https://einvitations.afit.edu/inv/anim.cfm?i=381323&k=0169430A7954>

(b)(6)

Subject: Pets for Vets Conference Call
Location: Peter's Office

Start: Wed 2/28/2018 3:00 PM
End: Wed 2/28/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Canceled: (b)(6) on board

Start: Thu 2/1/2018 8:30 AM
End: Fri 3/2/2018 10:00 AM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Nicholas, Kirk
Required Attendees: O'Rourke, Peter M.; Hunter, Todd B.; Hayes-Byrd, Jacquelyn; (b)(6) Barry, Ashleigh (OAWP)

Importance: High

(b)(6) will be visiting with us to discuss her WB experience as well as get to know the leadership team.

(b)(6)

Subject: Canceled: FY 2020-2024 Planning Sessions
Location: OAWP, 1575 I St NW, Suite 325

Start: Wed 2/14/2018 2:00 PM
End: Wed 2/14/2018 3:00 PM
Show Time As: Free

Recurrence: (none)

Meeting Status: Accepted

Organizer: Nicholas, Kirk
Required Attendees: Hunter, Todd B. (b)(6) (OAWP); Hayes-Byrd, Jacquelyn

Importance: High

Issues with Scheduling.. (b)(6) will coordinate with you another date.

(b)(6)

Subject: Canceled: HCOP - IPT
Location: No IPT Today

Start: Thu 2/15/2018 2:00 PM
End: Thu 2/15/2018 3:30 PM
Show Time As: Free

Recurrence: Weekly
Recurrence Pattern: every Thursday from 2:00 PM to 3:30 PM

Meeting Status: Not yet responded

Organizer: VACOCARDER
Required Attendees: (b)(6)

Importance: High

All,
We will not be having a meeting today. I ask that you take the time today to continue to address those area's marked in yellow that is missing information and or data. Additional input by each activity owner is needed in the following areas:

- If an activity or measure has been completed since starting the HCOP, please identify it so that the HCOP can list it as an accomplishment;
- Draft measures with missing information must be completed by each measure owner; and
- The milestones column requires editing to provide succinct outputs/outcomes and the expected dates of completion in FY 18 (and FY 19 if known).

Please make corrections and provide additional information to those areas your office owns/co-owns.
 The suspense to finalize all changes is February 16, 2018.



HCOP IPT-
 2.8.18_revisions....

v/r
 (b)(6)

USA (Ret.)
 MA HRMD, FAC P/PM Senior Lvl, COR Lvl III
 Senior Program Analyst

Management, Planning, and Analysis
Office of the Assistant Secretary (SPOP) for
Human Resources & Administration (HR&A) (006)
U.S. Department of Veterans Affairs

O: (b)(6)

C:

(b)(6)@va.gov

(b)(6)

Subject: Canceled: Settlement Discussion w/COSVA
Location: 1002

Start: Wed 2/28/2018 3:00 PM
End: Wed 2/28/2018 3:30 PM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: COSVA
Required Attendees: Farrisee, Gina S.; Gruntmeir, Doris (OGC); Hayes-Byrd, Jacquelyn

Importance: High

(b)(6)

Subject: Canceled: Co-Branded Acknowledgement Card.
Location: Online Meeting

Start: Wed 2/28/2018 11:00 AM
End: Wed 2/28/2018 12:00 PM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Barry, Ashleigh (OAWP)

Required Attendees: (b)(6) Hayes-Byrd,
Jacquelyn; Barry, Ashleigh (OAWP)

Importance: High

So sorry but we need to reschedule because of media interview at this time. Please let me know other times/days that work?

PLEASE NOTE: This meeting is 11:00 a.m. ET, 10 a.m. CT

[Join online meeting](#)

<https://meet.RTC.VA.GOV/ashleigh.barry/BPQN6YFJ>

Join by Phone

(b)(6)

[Find a local number](#)

Conference ID: (b)(6)

[Forgot your dial-in PIN?](#) | [First online meeting?](#)

(b)(6)

Subject: mtg - doc retention and archivingg
Location: OAWP conf room

Start: Tue 2/13/2018 1:30 PM
End: Tue 2/13/2018 2:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (OAWP)

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (VACO)

(b)(6)

Subject: 2018 Black History Month Program
Location: G.V. "Sonny" Montgomery Veterans Conference Center, Room 230
Start: Thu 2/15/2018 12:00 PM
End: Thu 2/15/2018 1:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b)(6)
Required Attendees: VACO 006 All Staff

Please join Blacks in Government VA HQ Chapter/Black History Month (BHM) Committee at noon, Thursday, February 15, as VACO observes BHM Program in the G.V. "Sonny" Montgomery Veterans Conference Center, Room 230. Ms. Barbara Word, Director, Center for Minority Veterans is scheduled to provide opening remarks for the program. This year's event will consist of a Veteran panel discussion on – "Serving during Times of War", video montage and much more. This year's theme is "African Americans in Times of War."

For more information about the event, please contact (b)(6) at (b)(6)@va.gov, or (b)(6) at (b)(6)@va.gov.

Subject: Meeting w/ Jacquelyn Hayes-Byrd and Kirk Nicholas
Location: Room 200 Mr. Shelby's Office

Start: Mon 2/26/2018 1:30 PM
End: Mon 2/26/2018 2:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Shelby, Peter J.
Required Attendees: Hayes-Byrd, Jacquelyn; Nicholas, Kirk

Subject: Chief of Staff Council
Location: 1015F

Start: Wed 2/28/2018 4:00 PM
End: Wed 2/28/2018 4:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: COSVA
Required Attendees: Frueh, Mike, VBAVACO; Howard, Tom (NCA); Farrissee, Gina S.; Pape, Lisa M.; Protocol; OSVA Conference Rooms; Huweart, Eric D.; McClelland, Teri, VBAVACO; Callaghan, Elizabeth; Donaldson, Cathy; VACO Protocol; Terrell, Brandye, VBAVACO; Hayes-Byrd, Jacquelyn

Chief of Staff Peter O'Rourke would like to meet week.

No surrogates please. Thanks

(b)(6)

Subject: Truman Bowling Alley - February 28th at 11am
Location: Truman Blowing Alley - Eisenhower Executive Office Building

Start: Wed 2/28/2018 11:00 AM
End: Wed 2/28/2018 1:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn; Cashour, Curtis; Blaha, Lydia B.; Haverstock, Cathleen; Anderson, Christopher; Syrek, Christopher D. (Chris); Verschoor, Thayer; Sandoval, Camilo J.; Balland, David; Wagner, John (Wolf); Hutton, James; O'Rourke, Peter M.; Davis, Lynda; Ullyot, John; Tucker, Brooks; Shelby, Peter J.; Glynn, Melissa S.; Mason, Cheryl; Byrne, Jim (OGC); Nicholas, Kirk; Rychalski, Jon J.

Good Afternoon Everyone,

In the words of Darin, "Let's try this one more time." We have the bowling alley from 11am to 1pm on Wednesday, February 28th.

Just as before Jake and I and a few other will plan on sitting out so as many of you as possible can go (there is a limit of the number of people allowed in the space at once), **but if you are sure you will not be able to make it, please let us know so we can sub people in.**

If you plan on going please fill out this link and let me know when you have completed it: <https://events.whitehouse.gov/?rid=2J4QD4RCGD>

Thank you,

(b)(6)

March 2018

March 2018

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April 2018

Su	Mo	Tu	We	Th	Fr	Sa
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29	30					

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
Feb 26	27	28	Mar 1 Canceled (b)(6) on board - Nicholas, Ki 10:00am 9:00am Mandatory Travel Training /You and I can decide morning or afternoon (room c7) - 1:30pm FW: Direct Hires (Skype Meeting) - (b)(6)	2 10:30am Canceled: Co-Branded Acknowledgement Cards (Online Meeting) - Barry, Ashleigh (OAWP)
5 7:45am Morning Meeting Dedicated Line: 1:30pm Cabinet Affairs Call (Room 1020) - 2:00pm Travel Ops (1015C) - (b)(6) 3:00pm Co-Branded Acknowledgement	6 1:00pm OAWP Space Meeting (1002) - COSVA 1:30pm Probationary Periods, WIGI's, & Time in Grade (Skype Meeting) (b)(6) (b)(6) VHACLE)	7 10:30am Biweekly Outreach Meeting (OPIA Glass Conference Room 910) 2:30pm Employee Engagement/Intro w/COSVA (1002) - COSVA	8 7:30am executive Leadership Meeting (SEVA Ste) 4:00pm Training/HR Discussion w/COSVA, VHA, HRA (1015F) - COSVA	9 1:00pm 3:00pm White House Visit (office is EEOB (b)(6)) 3:30pm Canceled: GAO Discussion w/COSVA (1002) - COSVA 5:00pm Strategic Planning Sessions
12 9:30am Director's Meeting (VACO 1015F) - Farrisee, Gina S.	13 7:45am Attachments Added -- Updated 1:00pm Meeting with DEPCOSVA and 2:00pm Meeting with DEPCOSVA and Ms. 3:00pm Meet with COSVA 4:00pm DEPSEC Trip Prep	14 7:30am Medical Device Registry Summit - 8:00am Meet with Ms. 9:00am Step 2 Grievance 10:00am Morning Report 11:30am Lunch/DCOSVA 1:00pm Meeting with 3:00pm [EXTERNAL] The	15 (b)(6) 9:00am In-Brief from VSO 9:45am Meeting with 10:30am Meeting with 11:30am Women's 12:00pm Women's 1:00pm Contractor 2:30pm National Center	16 (b)(6) 10:00am Meeting with 11:00am VA's Quarterly 11:30am Lunch/DCOSVA 1:00pm Chief of Staff 2:30pm Cabinet Report 3:15pm Budget (DCOSVA) 4:30pm Strategic
19 9:30am VA Senior Executive Onboarding Orientation Briefing 11:00am DCOSVA time 1:30pm Meeting with DCOSVA and Mr. 2:30pm (b)(6) Director, Office of Survivors	20 8:30am Deborah Scher and Stephen Dillard 9:30am Meeting with DCOSVA and Mr. 12:00pm Lunch/DCOSVA time 1:30pm BLOCK- OFFICIAL 2:00pm Highest Previous	21 10:30am Biweekly Outreach Meeting 11:30am Lunch/DCOSVA time 4:30pm FW: DEPSEC Trip Prep - Cleveland, OH 4:30pm DEPSEC Trip Prep - Cleveland (DEPSEC	22 9:00am Deputy Chief of Staff monthly (VACO 10:00am DEPSEC PMC Planning Session 12:00pm Lunch/DCOSVA time 1:00pm Chief of Staff 4:00pm FW: Celebrating A	23 10:00am Meeting with DCOSVA and Ms. (b)(6) (b)(6) (Rm #438) - 11:00am President's Management Council (PMC) (DCOS Office 11:30am Lunch/DCOSVA time
26 9:00am Administrative 9:30am Speech Writer 10:00am Administrative 10:30am Pre Brief with 11:00am Streamlining 11:30am Lunch/DCOS 12:30pm Meet with DCoS 1:00pm Roy Hurndon	27 12:00pm Lunch/DCOSVA time 1:00pm VA Political Leaders & Cabintet Affairs Meeting (OBCR) 2:00pm Hiring (COS's Office) - Hayes-Byrd, Jacquelyn	28 9:00am Leadership's Participation at ACMO 10:00am (b)(6) (DCoS office Rm 10:45am Suraf Asgedom, 11:30am In-Brief for 1:00pm Leadership's 2:30pm (b)(6) (DCoS	29 9:15am (b)(6) and (b)(6) (DCOS Office 9:30am Leaders Huddle (OBCR) - O'Rourke, 2:00pm (b)(6) (Room # 1018) - 4:00pm VEO Update w/COSVA (1002) -	30 (b)(6) Leave (b)(6) CWS- Backup is: (b)(6) 10:00am WalkThru for 4th 11:00am Travel team (Rm 12:00pm Lunch/DCOSVA 1:00pm National Minority 2:00pm COSVA Bi-weekly

(b)(6)

Subject: Mandatory Travel Training /You and I can decide morning or afternoon
Location: room c7

Start: Thu 3/1/2018 9:00 AM
End: Thu 3/1/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hayes-Byrd, Jacquelyn (b)(6)@va.gov; (b)(6)

All,
Mandatory Travel Training is being conducted by General Counsel on Thursday, 1 March. There will be two sessions, 9:00-11:00 am or 1:00-3:00 pm in room C7. You must attend one of these sessions along with anyone else in your organization that travels or processes reservations and travel claims. Based on the requirements, please provide names of those individuals from your office not included on this email to (b)(6) along with the time you and they will attend.

If you have any questions, please contact me as soon as possible.
Thanking you in advance for your quick response on this action,

(b)(6)

(b)(6)

Subject: Travel Ops
Location: 1015C

Start: Mon 3/5/2018 2:00 PM
End: Mon 3/5/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)
Required Attendees: (b)(6) VBAVACO (b)(6)@va.gov; Hayes-Byrd, Jacquelyn (b)(6)
(b)(6)@va.gov; (b)(6)

Due to the closing of the Federal Government, our meeting is moved to Monday.

Thank you.

(b)(6)

(b)(6)

Subject: Co-Branded Acknowledgement Cards
Location: Online Meeting

Start: Mon 3/5/2018 3:00 PM
End: Mon 3/5/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Barry, Ashleigh (OAWP)

Required Attendees: (b)(6) Hayes-Byrd, Jacquelyn; (b)(6)
(b)(6)

2:00 PM (CT) 3:00 PM (ET)

[Join online meeting](#)

<https://meet.RTC.VA.GOV/ashleigh.barry/1Q1M9S3C>

Join by Phone

(b)(6)

[Find a local number](#)

Conference ID: (b)(6)

[Forgot your dial-in PIN?](#) | [First online meeting?](#)

(b)(6)

Subject: Cabinet Affairs Call
Location: Room 1020

Start: Mon 3/5/2018 1:30 PM
End: Mon 3/5/2018 1:35 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Farrisee, Gina S.
Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6)

(b)(6)

Subject: Morning Meeting Dedicated Line: (b)(6) Access (b)(6)
Location: Secretary's Office
Start: Mon 3/5/2018 7:45 AM
End: Mon 3/5/2018 8:45 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: OAWP Space Meeting
Location: 1002

Start: Tue 3/6/2018 1:00 PM
End: Tue 3/6/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA
Required Attendees: Shelby, Peter J.; Hurndon, Roy; Hayes-Byrd, Jacquelyn

Hi Peter,

Pete would like to meet with you and Roy to discuss space for the OAWP.

He wants to discard all previous recommendations for space as he has recommendations of his own. (b)(6)
Will shoot to set up a meeting on Tuesday to include me.

Thanks,

Jacquie

Jacquelyn Hayes-Byrd, Senior Advisor

Cell: (b)(6)

(b)(6)@va.gov

(b)(6)

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 3/7/2018 10:30 AM
End: Wed 3/7/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer: (b)(6)
Required Attendees: (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (VHACO); (b)(6) VBAVACO (b)(6) @va.gov (b)(6) VETS; VACO Center for Women Veterans; (b)(6) Hayes-Byrd, Jacquelyn; (b)(6) (VACO); (b)(6) (OGC); (b)(6) (b)(6) VBAVACO; (b)(6) (b)(6) (VACO); (b)(6) VBAVACO; (b)(6) (b)(6) VBAVACO; (b)(6) (VACO); (b)(6) (b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED ACCT); (b)(6) VBAPHILINS; (b)(6) (b)(6) (10RCS); (b)(6) (b)(6) VEO); (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (Trilogy); (b)(6) White, Joy N. (SES) - VACO; (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (b)(6)

Optional Attendees: VBAVACO; (b)(6) (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (b)(6) (DC Group); (b)(6) (b)(6) DISABLED ACCT); (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VETS'; (b)(6) (b)(6) (MRN); (b)(6) (SIGMA); (b)(6) (b)(6) (VACO); (b)(6) (VEO); (b)(6) (b)(6) (VEO); (b)(6) (VEO); (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (LongView); (b)(6) (b)(6) (Trilogy Federal); (b)(6) (b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6) (b)(6) (STL); (b)(6) (b)(6) USA; (b)(6) (b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (VEO), VBAPORT; (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) VBAVACO; (b)(6)
(b)(6) @gsa.gov; (b)(6)
(b)(V17); (b)(6) VA VSO;
LIAISON; (b)(6) VA Preparedness Program; (b)(6)
(b)(6) VBAVACO; (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call (b)(6) and enter Access Code (b)(6). A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)

Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell:

E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



LVA Class of 2017

(b)(6)

Subject: Training/HR Discussion w/COSVA, VHA, HRA
Location: 1015F

Start: Thu 3/8/2018 4:00 PM
End: Thu 3/8/2018 4:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA

Required Attendees: Clancy, Carolyn; Shelby, Peter J.; Young, Steven W.; Vojta, Christopher L.; Hayes-Byrd, Jacquelyn; (b)(6) OSVA
Conference Rooms; Protocol

Optional Attendees: (b)(6) (001)

(b)(7)

Subject: executive Leadership Meeting
Location: SEVA Ste

Start: Thu 3/8/2018 7:30 AM
End: Thu 3/8/2018 8:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: White House Visit
Location: office is EEOB (b)(6)
Start: Fri 3/9/2018 3:00 PM
End: Fri 3/9/2018 4:30 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

Great! Our office is EEOB (b)(6)

(b)(6);
(b)(7)(C)

-----Original Message-----

From: (b)(6) [mailto:(b)(6)@va.gov]
Sent: Tuesday, March 6, 2018 2:35 PM
To: (b)(6), (b)(7)(C) EOP/WHO <(b)(6), (b)(7)(C)@who.eop.gov>; (b)(6), (b)(7)(C) EOP/WHO <(b)(6), (b)(7)(C)@who.eop.gov>
Cc: Hayes-Byrd, Jacquelyn <(b)(6), (b)(7)(C)@va.gov>
Subject: RE: [EXTERNAL] RE: Cabinet Affairs Updates

Thank you! We will be there.

From: (b)(6), (b)(7)(C) EOP/WHO
Sent: Tuesday, March 06, 2018 11:28:36 AM
To: (b)(6), (b)(6), (b)(7)(C) EOP/WHO
Cc: Hayes-Byrd, Jacquelyn
Subject: RE: [EXTERNAL] RE: Cabinet Affairs Updates

Great! Here is the link: <https://events.whitehouse.gov/?rid=XHBKR86XJF>

(b)(6);
(b)(7)(C)

-----Original Message-----

From: (b)(6) [mailto:(b)(6)@va.gov]
Sent: Tuesday, March 6, 2018 2:20 PM
To: (b)(6), (b)(7)(C) EOP/WHO <(b)(6), (b)(7)(C)@who.eop.gov>; (b)(6), (b)(7)(C) EOP/WHO <(b)(6), (b)(7)(C)@who.eop.gov>
Cc: Hayes-Byrd, Jacquelyn <(b)(6)@va.gov>
Subject: RE: [EXTERNAL] RE: Cabinet Affairs Updates

We can make that work.

If you don't mind WAVEing us in we will be there.

Thank you!

(b)(6)

From: (b)(6), (b)(7)(C) EOP/WHO
Sent: Tuesday, March 06, 2018 11:11:21 AM
To: (b)(6); (b)(7)(C) EOP/WHO; (b)(6)
Cc: Hayes-Byrd, Jacquelyn
Subject: [EXTERNAL] RE: Cabinet Affairs Updates

Apologies, it seems (b)(6) and I both answered - I am free at 3:00 on Friday afternoon and am happy to WAVE you into the White House if you are free to come for a meeting.

(b)(6)
(b)(7)(C)

-----Original Message-----

From: (b)(6), (b)(7)(C) EOP/WHO
Sent: Tuesday, March 6, 2018 1:58 PM
To: (b)(6) @va.gov>
Cc: (b)(6), (b)(7)(C) EOP/WHO <(b)(6), (b)(7)(C) @who.eop.gov>; Hayes-Byrd, Jacquelyn (b)(6)
(b)(6) @va.gov>
Subject: Re: Cabinet Affairs Updates

Can you come by Friday to chat in the afternoon?

Sent from my iPhone

> On Mar 6, 2018, at 1:51 PM (b)(6) @va.gov> wrote:

>
> (b)(6), (b)(7)(C)

> As we continue to get up to speed on the responsibilities the department of the Chief of Staff have as far as Cabinet Affairs is concerned. Would you be able to brief our new Deputy Chief of Staff, Jacquie Hayes Byrd and myself on expectations for the daily update and the cabinet report? We want to ensure we are meeting your intent and providing the most value possible.

>
> Happy to setup a call or host you here at VA and look forward to working with you.

> Thank you!

> (b)(6)

> Special Advisor
> Department of Veterans Affairs
> c: (b)(6)
> e: (b)(6) @va.gov

(b)(6)

Subject: Strategic Planning Sessions
Location: OAWP Forward Office

Start: Fri 3/9/2018 5:00 PM
End: Fri 3/9/2018 6:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Nicholas, Kirk

Required Attendees: O'Rourke, Peter M.; Hunter, Todd B.; Frantz, Brigette L.; Barry, Ashleigh (OAWP) (b)(6)
(b)(6) OAWP; Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Director's Meeting
Location: VACO 1015F

Start: Mon 3/12/2018 9:30 AM
End: Mon 3/12/2018 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Farrisee, Gina S.

Required Attendees: (b)(6) Dillard, Stephen; (b)(6);
(b)(6); Hayes-Byrd, Jacquelyn

Respectfully submitted,

(b)(6)

Staff Assistant to the Deputy Chief of Staff
Office of the Secretary
Work (b)(6)
Email: (b)(6)@va.gov

(b)(6)

Subject: Meeting with DEPCOSVA and (b)(6)
Location: Room 1064

Start: Tue 3/13/2018 1:00 PM
End: Tue 3/13/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

Ms. Jacquelyn Hayes-Byrd looks forward to meeting with you.

Subject: In-brief of the Office of Regulation Policy & Management

From: (b)(6)
Sent: Monday, March 12, 2018 11:12 AM
To: (b)(6)
Subject: DepCOSVA Meeting

(b)(6)

Welcome Marine and I look forward to working with you. I'm available to meet with the DepCOSVA on the following dates/times:

- 3/13/18, Tues, anytime between 1300 and 1600.
- 3/14/18, Wed., anytime between 0800 and 1000 or 1400 and 1600.
- 3/15/18, Thur., anytime between 0800 and 1600.

v/r (b)(6)

(b)(6)
 (b)(6) MSRC

Director,
 Office of Regulation Policy & Management (00REG),
 Office of the Secretary,
 U.S. Department of Veterans Affairs,
 Washington, DC
 (b)(6)
 LVA-2008

(b)(6)

Subject: Meeting with DEPCOSVA and Ms. (b)(6)
Location: Rm #1018

Start: Tue 3/13/2018 2:00 PM
End: Tue 3/13/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

It was a pleasure meeting with you today. The DEPCOSVA looks forward to meeting with you today.

(b)(6)

Office of the Secretary
 810 Vermont Ave, NW
 Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: Hayes-Byrd, Jacquelyn
Sent: Tuesday, March 13, 2018 8:53 AM
To: (b)(6)
Cc: (b)(6)
Subject: Coins

Have you met (b)(6) Will you get on my calendar today?

Thank you.

Sent with Good (www.good.com)

(b)(6)

Subject: DEPSEC Trip Prep - Florida (Mar 16)
Location: DEPSEC Suite

Start: Tue 3/13/2018 4:00 PM
End: Tue 3/13/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: (b)(6); Devine, Danny, VBAVACO (b)(6)@va.gov); OSVA Support Ops

Optional Attendees: (b)(6), VBAVACO

CHIP-IN Act: Status Report and Way Forward

Briefer: Deborah Scher
Executive Advisor to the Secretary, Center for Strategic Partnerships
Stella Fiotes, Principal Executive Director, OALC
Darren Blue
Associate Executive Director, Office of Real Property

BLUF: Center for Strategic Partnerships (CSP) and Office of Real Property (ORP) are working together to seek out and execute the four remaining partnerships authorized by the CHIP-IN Act before the Act sunsets in 2021. We have prioritized a list of potential sites, using criteria like SCIP priority and facility quality rankings, and are developing a marketing strategy and presentation that can be customized for each potential donor. On March 20, we will be meeting with BENS advisory group to refine our marketing approach. We will revise our plan with their input and then execute. Request Leadership Assistance to Socialize and Publicize.

Overview:

The CHIP-IN Act of 2016 authorized VA to enter into five pilot public-private partnerships to provide needed medical facilities. CSP and ORP are seeking out donors to partner with VA on primary care, women's care, geriatrics, and residential treatment construction projects.

- Omaha, NE – first partnership executed; delivering Ambulatory Care Center 28% below estimated cost for VA-only construction and 18-24 months faster
- Will conduct a nationwide search for four more partnerships.
 - Developed short-list of national prioritized projects
 - Capability to produce customized project lists for marketing
 - Drafting and executing marketing plan after BENS consultation

CHIP-IN Act: Status Report and Way Forward

Actions Taken

- RFI Posted October 2017; limited response received and no viable proposals
- Outreach Efforts to date:
 - Press Release
 - Industry Day
 - Presentation to VSOs
 - Mass Distribution to Developers
 - VA Blog Post

Actions Planned

- Meet with BENS on March 20 to pitch concepts and obtain feedback
- Work with VHA, VSOs, and Veterans Experience Office to refine project lists and create locality-specific and subject-matter project lists for donor consideration (samples attached)
- Engage contractor support to draft and execute marketing plan
- Leverage CSP relationships to identify and meet with potential donors in key geographic areas or with particular interests/background
- Finalize formal presentation for interested individuals and groups to solicit interest (draft attached)

CHIP-IN Act: Status Report and Way Forward

Recommended Actions for Senior Officials:

- VA will begin concentrated efforts to engage philanthropic individuals and organizations, as well as big businesses that make charitable contributions, to secure the remaining four partnerships authorized under CHIP-IN. To this end, we welcome any networking points of contact that leadership can provide.
- Request SECVA assistance in promoting the CHIP-IN program when possible in speeches and meetings.
- May need Congressional action to help donors benefit from contributions, through legislation to name facilities or other formal recognition of donations.
- Request SECVA assistance in providing letters of thanks once partnerships have been established and projects are completed. Potential for more formal recognition through presentation of plaques, framed facility photographs, or other awards in a groundbreaking or ribbon-cutting ceremony.
- Request SECVA assistance in bringing the CHIP-IN program to the White House's attention for possible points of contact for engagement and formal recognition once partnerships are formed.

CHIP-IN Act: Status Report and Way Forward

Location and Project (Veterans Served*)	Opportunity for Donation	Location and Project (Veterans Served*)	Opportunity for Donation
Baton Rouge, LA Outpatient Clinic (59,294)	\$ 	Maui and Kauai, HI Outpatient Clinics (44,814)	\$ 
Bay Pines, FL Geriatric Primary Care Clinic (71,626)	\$	Phoenix, AZ Renovate and Expand Women's Health Center (125,759)	\$
Boston, MA Residential Treatment (133,780)	\$ 	Pittsburgh, PA Primary Care Annex (151,692)	\$ 
Brockton, MA Mental Health Inpatient Addition (133,780)	\$	Salt Lake City, UT Emergency Department Expansion (66,571)	\$
Dallas, TX Expand Mental Health (56,398)	\$	San Antonio, TX Outpatient Clinic (119,554)	\$ 
Denver, CO PTSD Clinic Relocation (124,581)	\$ 	Seattle, WA New Spinal Cord Injury Center (139,966)	\$
Fayetteville, NC Renovate Historic Building for Residential Rehabilitation Use (173,158)	\$	Spokane, WA Construct New Primary Care Building (44,562)	\$
		St. Louis, MO (John Cochran) Medical Center Expansion (77,348)	\$ 

 = Construction funding and/or design/construction management services

 = Land alone or combination of funding/management/land

*Represents Veterans enrolled in system in each submarket where the facility is located as of FY2016.

CHIP-IN Act: Status Report and Way Forward

How did we select these projects?

- 1) Examined our list of over 3,000 approved projects and documented space requirements;
- 2) Condensed multi-phased projects;
- 3) Eliminated “dependent” projects that are part of larger initiatives or involve only building systems;
- 4) Assessed SCIP priority;
- 5) Looked for geographic diversity as well as population centers with larger donor base or with known donor interest; and
- 6) Focused on projects that:
 - Have high-visibility within the Department;
 - Have experienced difficulty due to bureaucracy or unique circumstances; and/or
 - Present, discrete, actionable items where an entity can make a meaningful contribution and obtain some benefit.

CHIP-IN Act: Status Report and Way Forward

Project Selection Summaries

Location and Project	
Baton Rouge, LA Outpatient Clinic	Ranked #24 on 2019 SCIP priority list; consolidation of several leased facilities in an area with no VAMC presence (nearest is New Orleans); stand-alone project with potential for PR opportunities for donor; hurricane impact area
Bay Pines, FL Geriatric Primary Care Clinic	Ranked #30 on 2019 SCIP priority list; minor construction project that could attract a smaller donation but have a large, visible impact; geriatric care is growing as a staple service in Florida; hurricane impact area
Boston, MA Residential Treatment	PTSD and substance abuse residential treatment; VA has been trying to fill the space need with a lease since 2011, but cost and "NIMBY" issues have forced multiple project cancelations; excellent opportunity for a donor to "save the day" for this program and provide them with space
Brockton, MA Mental Health Inpatient Addition	Ranked #19 on 2019 SCIP priority list; minor construction project that could attract a smaller donation but have a large, visible impact; mental health is currently in spotlight
Dallas, TX Expand Mental Health Center	Ranked #3 on 2019 SCIP priority list; Major project that could be tackled by a large donor or foundation/partnership; active Major occurring on this campus (SCI facility) that will likely take precedence for the foreseeable future despite the high ranking of this project, so alternative funding source is needed; mental health is currently in spotlight
Denver, CO PTSD Clinic Relocation	Urgent space need due to completion of Denver Major Construction project and upcoming relocation from the existing Medical Center campus; VA will seek to partner with an affiliate or the state or local government for a potential license of space, since it would be the fastest and most flexible means of addressing the space need; if an opportunity is available, CHIP-IN authority could be utilized
Fayetteville, NC Renovate Historic Building for Residential Rehabilitation Use	Ranked #21 on 2019 SCIP priority list; project addresses two initiatives that are important to VA right now: historic preservation/reutilization of older facilities, substance abuse rehabilitation and treatment; minor construction project that could attract a smaller donation but have a large, visible impact; stand-alone project with potential for PR opportunities for donor; VAMC rated 2 stars in quality

CHIP-IN Act: Status Report and Way Forward

Project Selection Summaries, cont.

Location and Project	
Maui and Kauai, HI Outpatient Clinics	VA has been trying to fill these space needs for almost two decades but have faced significant hurdles due to cost; land costs in Hawaii make the projects impossible to accomplish as minor construction projects, but the cost of required Tsunami and Hurricane resistance make leasing impossible; excellent opportunity for donors to “save the day” for Hawaii Veterans and provide solutions; Honolulu rated 2 stars in quality
Phoenix, AZ Renovate and Expand Women’s Health Center	Phoenix has been on the nation’s radar since the wait-time incident several years ago; the VAMC has a significant need for space and resources that is not necessarily reflected in SCIP; great opportunity for a foundation or individual with an interest in women’s health; VAMC rated 1 star in quality
Pittsburgh, PA Primary Care Annex	Stand-alone project with PR opportunities for donor; two potential donor organizations already identified for socialization; VAMC campus is constrained and land-locked, and there is a need for services to be provided closer to actual Veteran populations
Salt Lake City, UT Emergency Department Expansion	Ranked #36 on 2019 SCIP priority list; project cost is estimated at just over the current threshold for minor construction, which significantly increases the timeline for fulfillment; stand-alone project with PR opportunities for donor; smaller project with opportunity for smaller donation that will have a large impact

CHIP-IN Act: Status Report and Way Forward

Project Selection Summaries, cont.

Location and Project	
San Antonio, TX Outpatient Clinic	Facility has a need to purchase and renovate an existing building to locate an outpatient clinic; stand-alone project with potential PR opportunities and chance to make a big impact; would need land donation or facility renovation with land donation
Seattle, WA New Spinal Cord Injury Center	Ranked #7 on 2019 SCIP priority list; project cost is estimated at just over the current threshold for minor construction, which significantly increases the timeline for fulfillment; stand-alone project with PR opportunities for donor; smaller project with opportunity for smaller donation that will have a large impact; strong existing donor community; VAMC rated 2 stars in quality
Spokane, WA Construct New Primary Care Building	Ranked #22 on 2019 SCIP priority list; project cost is estimated at just over the current threshold for minor construction, which significantly increases the timeline for fulfillment; stand-alone project with PR opportunities for donor; smaller project with opportunity for smaller donation that will have a large impact
St. Louis, MO (John Cochran) Medical Center Expansion	Ranked #1 on 2019 SCIP priority list; Major project was authorized in 2010 but has not been able to move forward due to two “holdout” property owners whose land is needed to effectuate the campus expansion and reorientation; inability to acquire those properties has prevented VA from completing design and therefore moving forward with Phase II and Congressional authorization to proceed; donor could eliminate the bureaucracy by acquiring the properties and donating them to VA; VAMC rated 2 stars

Update on VA Pay for Success

March 13, 2018

VA



**U.S. Department
of Veterans Affairs**

(19-00615-F) - 001993

Pay For Success – Project Overview



IMPACT INVESTORS
Socially motivated investors



POPULATION IN NEED
Unemployed or underemployed
Veterans with service-connected PTSD



OUTCOMES PAYOR

VA and Corporation for National & Community Service
+ Local jurisdictions
1:1 match

1

Impact investors provide ~\$5M to fund service delivery at 5 sites

2

Services result in positive outcomes for Veterans

3

VA & local govt. repay investors up to \$6M ONLY IF positive outcomes were achieved

Project-wide service delivery budget:

- ~\$5.1M funds personnel costs to deliver Individual Placement & Support (IPS) services, evaluation costs to measure impact, and project costs

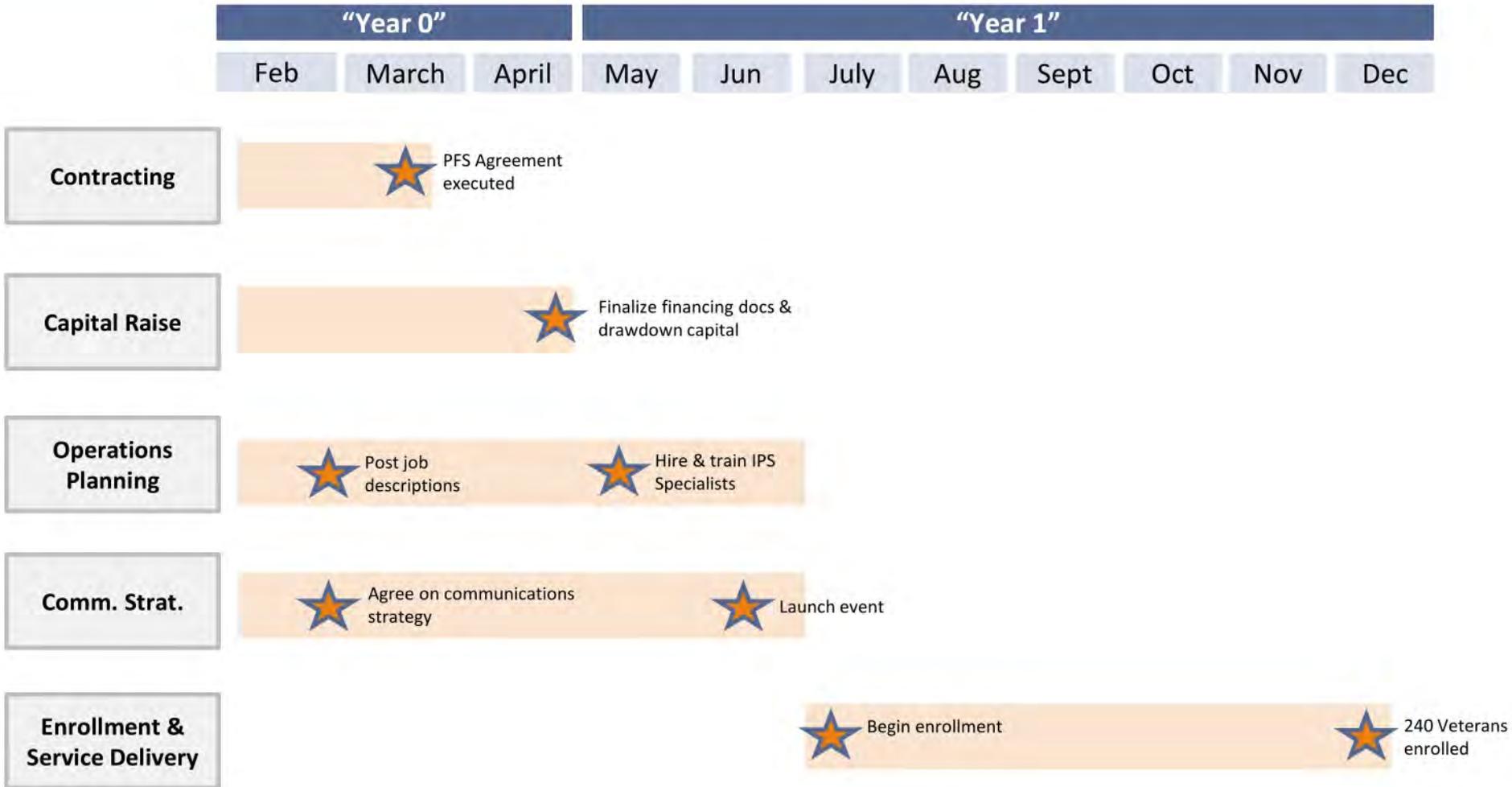
Payment-contingent outcomes:

- Fidelity to the IPS model
- Average days worked
- Average dollars earned
- Level of job satisfaction

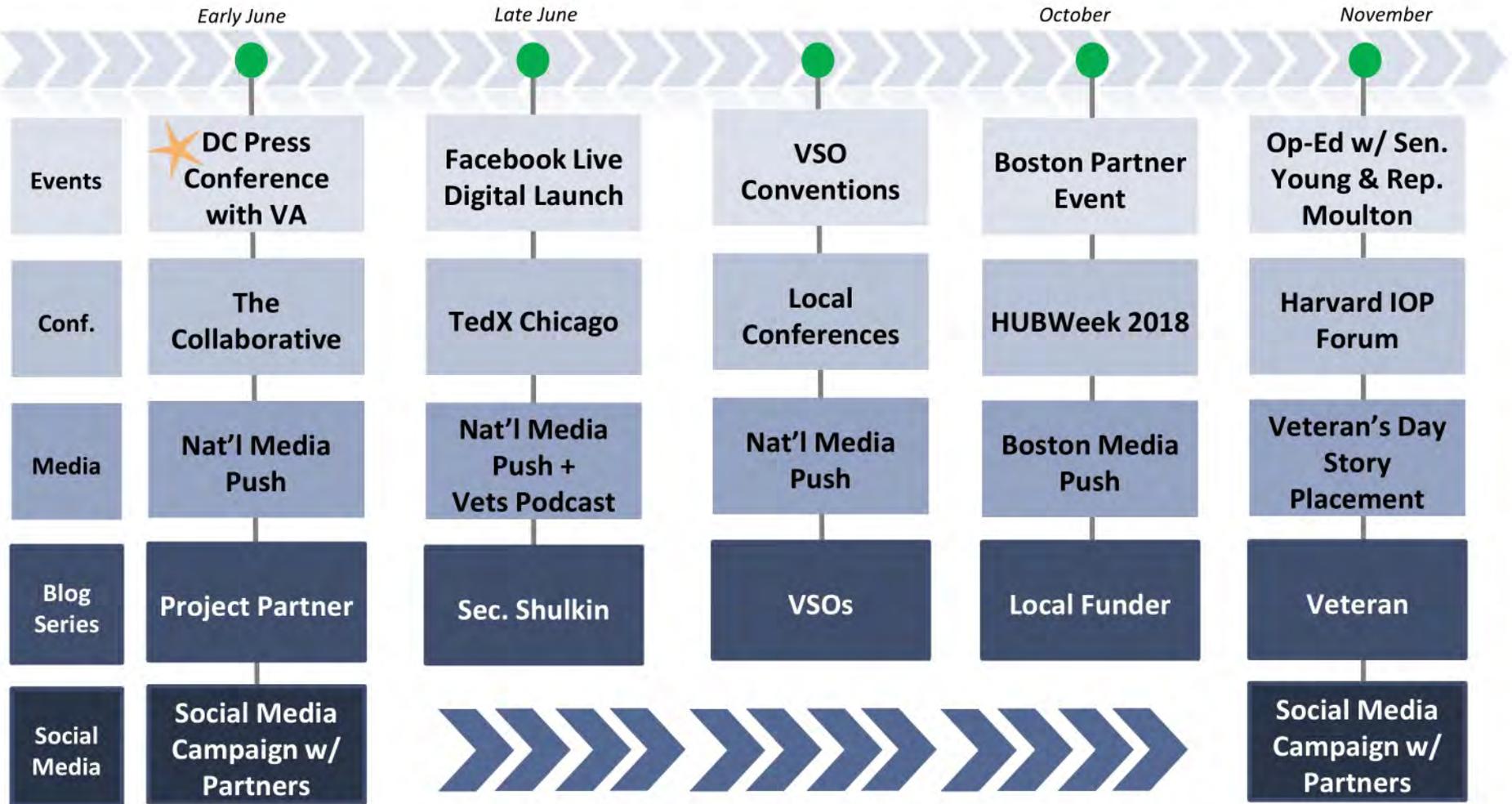
Maximum project obligation:

- Up to \$6M (\$3M federal; \$3M local jurisdictions), paid for outcomes achieved

Development Timeline: On Track to Begin Enrollment July 1st



Proposed Communications Drumbeat through Veterans Day



Potential PFS Pipeline

Chronic Disease Management

- Fastest growing segment of healthcare spending for Veterans; a 2010 study of 5 million Veterans revealed that $\approx 1/3$ of VHA users have ≥ 3 chronic conditions and that these patients **accounted for > 65% of VA healthcare costs**. 5-year mortality rate is increased in patients with 3-4 chronic conditions.
- Focus on Veterans with four or more chronic diseases, including: Diabetes, COPD, Heart Conditions, Renal Failure, Dementia, Stroke.
- Narrower focus could be Diabetes with 2 additional co-morbidities.
- Intervention would be advancements in home-based care with a **goal of reducing hospital readmissions** and improving quality of life and medical outcomes.

Homeless Female Veterans

- Number of women accessing VA specialized homeless programs or with homeless identification **tripled in past 5 years to over 36,000**. Female Veterans represent a high percentage of the homeless population, and are becoming homeless in increasing rates, even as overall veteran homelessness is decreasing.
- Both military sexual trauma and PTSD in female Veterans increase the likelihood of homelessness by **more than four times**.
- Focus includes those: with military sexual trauma or PTSD diagnosis; suffering from domestic violence; and/or have dependents.
- Project would use regional hub concept for female Veterans not currently served by VA.

Recommended Next Steps

- VA Press Conference in Washington, DC, in June 2018, to launch Pay for Success communications drumbeat
- Ask White House to support VA Legislative Proposal broadening VA Grant Making authority to speed Pay for Success process
- Gain approval and funding for Chronic Disease PFS project and Women Veteran Homelessness PFS project
 - Marcus Foundation may be a potential funding partner option for Women Veteran Homelessness Pay for Success project

(b)(6)

Subject: Attachments Added -- Updated Agenda -- SECVA Executive Leadership Team Morning Report
Location: SECVA Office
Start: Tue 3/13/2018 7:45 AM
End: Tue 3/13/2018 8:45 AM
Recurrence: (none)
Meeting Status: Accepted
Organizer: SecVA Morning Report Scheduler
Required Attendees: SecVA ELT Morning Report; SecVA Staff ELT Morning Report; Hayes-Byrd, Jacquelyn; Scher, Deborah L.; Blue, Darren; Glynn, Melissa S.; Basso, John

Discussion Topics:

1. SecVA Comments – [Secretary]
2. Open Discussion – [Executive Team]
3. CHIP-In Act – [Scher, Blue]: **Attachment**
4. Pay for Success Update – [Glynn, Basso]: **Attachment**



VA Pay for
Success MR Upd...



Morning Report -
CHIP-IN Prese...

(b)(6)

Subject: Meeting with (b)(6)
Location: DCOSVA Office #1018

Start: Wed 3/14/2018 1:00 PM
End: Wed 3/14/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

Role and Authority

Public Law 103-446 – Sec 509 established the Center for Minority Veterans on November 2, 1994.

“§ 317. Center for Minority Veterans

(a) There is in the Department a Center for Minority Veterans. There is at the head of the Center a Director.

(b) The Director shall be a career or noncareer appointee in the Senior Executive Service. The director shall be appointed for a term of six years.

(c) The Director reports directly to the Secretary or the Deputy Secretary concerning the activities of the Center.

(d) The Director shall perform the following functions with respect to veterans who are minorities:

(1) Serve as principal adviser to the Secretary on the adoption and implementation of policies and programs affecting veterans who are minorities.

(2) Make recommendations to the Secretary, the Under Secretary for Health, the Under Secretary for Benefits, and other Department officials for the establishment or improvement of programs in the Department for which veterans who are minorities are eligible.

(3) Promote the use of benefits authorized by this title by veterans who are minorities and the conduct of outreach activities to veterans who are minorities, in conjunction with outreach activities carried out under chapter 77 of this title.

(4) Disseminate information and serve as a resource center for the exchange of information regarding innovative and successful programs which improve the services available to veterans who are minorities.

(5) Conduct and sponsor appropriate social and demographic research on the needs of veterans who are minorities and the extent to which programs authorized under this title meet the needs of those veterans, without regard to any law concerning the collection of information from the public.

(6) Analyze and evaluate complaints made by or on behalf of veterans who are minorities about the adequacy and timeliness of services provided by the Department and advise the appropriate official of the Department of the results of such analysis or evaluation.

(7) Consult with, and provide assistance and information to, officials responsible for administering Federal, State, local, and private programs that assist veterans, to encourage those officials to adopt policies which promote the use of those programs by veterans who are minorities.

(8) Advise the Secretary when laws or policies have the effect of discouraging the use of benefits by veterans who are minorities.

(9) Publicize the results of medical research which are of particular significance to veterans who are minorities.

(10) Advise the Secretary and other appropriate officials on the effectiveness of the Department's efforts to accomplish the goals of section 492B of the Public Health Service Act (42 U.S.C. 289a-2) with respect to the inclusion of minorities in clinical research and on particular health conditions affecting the health of members of minority groups which should be studied as part of the Department's medical research program and promote cooperation between the

Role and Authority

Public Law 103-446 – Sec 509 established the Center for Minority Veterans on November 2, 1994.

Department and other sponsors of medical research of potential benefit to veterans who are minorities.

(11) Provide support and administrative services to the Advisory Committee on Minority Veterans provided for under section 544 of this title.

(12) Perform such other duties consistent with this section as the Secretary shall prescribe.

(e) The Secretary shall ensure that the Director is furnished sufficient resources to enable the Director to carry out the functions of the Center in a timely manner.

(f) The Secretary shall include in documents submitted to Congress by the Secretary in support of the President's budget for each fiscal year—

(1) detailed information on the budget for the Center;

(2) the Secretary's opinion as to whether the resources (including the number of employees) proposed in the budget for that fiscal year are adequate to enable the Center to comply with its statutory and regulatory duties; and

(3) a report on the activities and significant accomplishments of the Center during the preceding fiscal year.

(g) In this section—

(1) The term "veterans who are minorities" means veterans who are minority group members.

(2) The term "minority group member" has the meaning given such term in section 544(d) of this title.

(Added P.L. 103-446, § 509(a), Nov. 2, 1994, 108 Stat. 4665; amended P.L. 104-275, § 501(a), (b), (c), Oct. 9, 1996, 110 Stat. 3340.)

ACMV Racial and Ethnic Data Recommendation

1996 Recommendation– Direct that ethnic identifiers be included immediately on all Department forms, particularly the initial application form completed by all Veterans and be correlated with the DoD Manpower Files and the revisions to the Office for Management and Budget.

2008 Recommendation - VA establish a tracking system for all programs – Internships, Mentoring Program, Executive Career Fields Training Program, Leadership VA, SES Candidate Development Program – to identify total number and mix of candidates; and that such data includes the number of minorities, which are within the purview of the ACMV.

2008 Recommendation - That the VA analyze its reported VA workforce minority employee statistics to ensure that they are consistent with the Office of Personnel Management (OPM) reporting of workforce minority employee statistics, to insure that accurate conclusions concerning VA minority workforce representation can be drawn from the reported VA workforce minority employee statistics.

2008 Recommendation - The Secretary directs VHA, VBA, and NCA to collect demographic data throughout the VA, in accordance, with the VA Acting General Counsel Opinion, Subject: WebCIMS 372917 – Collection of Veterans Ethnic and Racial Demographic Data, dated March 2, 2007, and inform the ACMV, on the status of the demographic data collection, by the next ACMV meeting in Washington, DC.

2008 Recommendation - The ACMV recommends that the Secretary establish uniform criteria for the compilation of racial and ethnic data and that he direct that such information be collected by VHA, VBA and NCA in order to generate useful metrics for self-

2008 Recommendation - That the Department of Veterans Affairs expeditiously implements the VA Acting General Counsel Opinion (Opinion), dated March 2, 2007, which requires the VA to collect ethnic and racial demographic data, from the veteran population that it serves, by voluntary self-identification

2008 Recommendation - VHA provide information that reflects if minority veterans are identified with having PTSD or other diagnoses in percentages proportional to their military population.

2009 Recommendation - VHA, VBA, NCA and Office of Policy & Planning (OPP) must utilize common racial and ethnic categorical data in gathering specific information from available sources/modalities in order to conduct demographic analysis. This should include the following: a. Track utilization of benefits of Unique Users by racial and ethnic groups in the same manner that VA tracks utilization by gender and period of service. Track Priority 8 enrollment of minority Veterans by encouraging these Veterans to self-identify in accordance with race classification as defined by OMB. c. Track New Post 9/11 GI Bill enrollment of minority Veterans by encouraging these Veterans to self-identify in accordance with race classification as defined by OMB.

ACMV Racial and Ethnic Data Recommendation

2010 Recommendation - Establish of a chronic disease model based on race and ethnicity representative of morbidity and mortality rates seen in Veteran population and on the outcome of the extensive research performed to eliminate health disparities by the Health Services Research and Development Service (HSR&D).

2010 Recommendation - Develop and direct a VA wide policy in the collection of demographic information. Veterans Health Administration (VHA), Veterans Benefits Administration (VBA), National Cemetery Administration (NCA) and Office of Policy & Planning (OPP) must utilize standards on racial and ethnic categorical data in gathering specific information from available sources/modalities in order to conduct demographic analysis. There should be a tracking of benefits utilization by Unique Users of racial and ethnic groups in the same manner that VA tracks utilization by gender and period of service.

2010 Recommendation - Include race and ethnicity variables in the VHA Patient Enrollment Projection Model that is currently used to project patient care demands.

2010 Recommendation - Develop a VA program to gather and analyze race/ ethnicity demographic data on procurement obligations awarded to Veteran-Owned Small Businesses (VSOBs) and Service-Disabled VSOBs (SDVOBs) to determine the degree of utilization of this program by minority Veterans and to support the requirements of Public Law 103-446

2010 Recommendation -Develop a tracking mechanism/report which identifies by race and ethnicity, 1) VA Senior Leaders/Managers specifically, VHA, NCA, VBA Directors, and Assistant Directors, 2) staff members in leadership development programs, and 3) applicants for professional development programs.

2013 Recommendation - That VA expedite the collection and analysis of demographic data on minority Veterans to determine if disparities exists in the top five claimed conditions, grant rate for disability claims, and percentages of disability granted, and publish a report similar to the review that was recently completed on women Veterans. by 2015

2015 Recommendations - That VA enhance its existing data collection processes to include the reporting of race/ethnicity data for all benefits and utilization programs to ensure the identification of delivery gaps and potential disparate of service.

2016 Recommendation - That the Department of Veterans Affairs executes a contract to publish a report which reflects current utilization of VA benefits and services and disability compensation awards by race, ethnicity, and gender by the end of Fiscal Year 2017.

2017 Recommendation - That the Department of Veterans Affairs collect and analyze race and ethnicity data across all business lines to identify, monitor, and address potential disparities that effect minority Veterans by the start of Fiscal Year 2018.

Collection of Race and Ethnicity Data

Briefer: Barbara Ward, Director, Center for Minority Veterans

BLUF: VA needs to collect race/ethnicity data across all business lines to meet the regulatory requirements as mandated by Congress per Public Law 103-446

- **OGC Memo - March 2, 2007**: “VHA, VBA and NCA are currently required to collect statistical information on the race and ethnicity of their employees. Furthermore, as the mission of the Center for Minority veterans is to conduct and sponsor necessary research to determine minority Veterans’ needs and the efficacy of VA programs in meeting them, VHA, VBA and NCA must collect this information from the Veterans that they serve so that the center for Minority Veterans can carry out this mission...collection must be by voluntary self-identification”
 - “the annual reports of the Advisory Committee on Minority Veterans include, “an assessment of the needs of Veterans who are minority group members.” In order for the Committee to capture and report this information, VHA, VBA and NCA must collect this information.

Advisory Committee Recommendations

- ACMV initiated first request for race and ethnicity data in **1996**: VA direct that ethnic identifiers be included immediately on all Department forms, particularly the initial application form completed by all Veterans
- 2008 - ACMV made 6 recommendations related to data collection
- 2009 – recommended utilization of common racial and ethnic categorical data in gathering information for demographic analysis
- 2010 – made 5 recommendations regarding data collection, including three administrations as well as Veteran Owned Small Business
- 2013 – recommended expediting collection and analysis of demographic data to identify disparities with top 5 claimed conditions, grant rate for disability claims, percentages of disability granted and publish a report similar to one recently completed for **women Veterans**

Advisory Committee Recommendations

- 2015 – committee recommended enhancing existing data collection processes to include reporting of race/ethnicity data for all benefits and utilization programs to identify delivery gaps and potential disparities of services
- 2016 – committee recommended obtaining a contractor to publish a report o current utilization of VA benefits and services and disability compensation awards by race, ethnicity, and gender by the end of FY 2017
- 2017 – committee recommended that department collect and analyze race ethnicity data across all business lines to identify, monitor and address potential disparities that effect minority Veterans by the start of FY 2018

Progress - Minimal

- Minority Veterans Utilization Report published in 2017
- OHE conducted several health disparity studies first 2 years of being established
- VBA completed a PTSD Grant Report comparing minority veterans to non-minority veterans identifying disparities. Action plan developed, pending results of findings.
- Several healthy disparity research studies completed, however, recommendations were not implemented
- NCA Application forms now capture race/ethnicity data
- VEO conducted “pilot” veteran survey capturing race/ethnicity data

Utilization of Data

- Data will provide the information required to fulfill the CMV mission and carry out responsibilities spelled out in the Public Law passed by Congress. CMV has the same data needs as CWV per Congress.
- Data will be used the same as “gender” data has been used by the CWV in identifying gaps in services and for process improvements
- Data will be used to substantiate the validity of concerns voiced by minority veterans thus improving the experience of minority veterans
- Data will provide a foundation for identifying and addressing disparities through recommended policy changes
- Data may also be used to dispel any perceived disparities when not supported by available data
- Data will enhance CMV’s ability to develop well defined, robust initiatives that align with VA priorities, strategic goals and modernization plans



Collection of Race/Ethnicity Data

- ❖ Recommended Way Ahead : Use data matching with VA and DoD data sources to provide race/ethnicity data for analysis where race/ethnicity data is not collected.
 - Does not add additional data collection burden on the Veteran, or require changes to VA forms & IT systems
 - CMV concurs this approach will meet their needs.



Next Steps

- ❖ Use the data to identify disparities and use that evidence to target improvements in services to minority Veterans.

Analysis	Lead
Report utilization by race/ethnicity in annual VA reports in the same way utilization by gender is reported.	VBA
Disparities in disability ratings for PTSD	VBA
Conduct disparity analysis for the next 3 most prevalent (after PTSD) disability conditions	VBA
Report wait times, appointment delays and appointment cancellation by race/ethnicity	VHA
Analysis of health disparities for common conditions where outcomes are worse for minority veterans	VHA
Customer Satisfaction and Trust Scores by race/ethnicity	VEO
VA employee disciplinary actions (terminations in particular) by race/ethnicity and organization (Admin/Staff Office).	OAWP
Minority Veterans Report	OEI

Minority Veteran Demographic Data

Summary

The Advisory Committee on Minority Veterans (ACMV) has consistently highlighted ongoing concerns that the Department of Veterans Affairs (VA) does not collect race and ethnicity data related to the administration of benefits. This remains a significant issue with the ACMV given the changing demographics and increasing diversity of the Veteran population. Annual reports produced by the ACMV since 2013 address gaps in race and ethnicity data with explicit recommendations for Veterans Benefits Administration (VBA).

Background

In 2009 VA contracted with the Institute for Defense Analysis (IDA) to produce a report titled – Analysis of Differences in Current Patterns of Claims submitted for Disability Compensation at the Veterans Benefits Administration, IDA Paper p-4477, September 2009. IDA collected Department of Defense (DoD) race and ethnicity data from the Defense Manpower Data Center (DMDC) and cross referenced those records with VA disability compensation recipients. Data was largely unavailable for Veterans who separated from service prior to 1990 as information technology systems were not coded to collect this data. Subsequent to the IDA study, in 2017, VBA and the VA/DoD Identity Repository (VADIR) also identified a significant number of beneficiaries for whom DMDC had not provided any records. VADIR is currently working with DMDC to fill in this gap in records, some of which should contain race and ethnicity data.

The 2013 Report of the ACMV recommended VA expedite the collection and analysis of demographic data on minority Veterans to determine if disparities existed in the:

1. Top five claimed conditions
2. Grant rate for disability claims, and
3. Degree of disabilities granted.

The 2016 report of the ACMV recommended VA execute a contract and publish a report reflecting current utilization of VA benefits and services inclusive of disability compensation awards by race, ethnicity, and gender by the end of fiscal year (FY) 2017.

Beginning in 2017, VBA integrated race and ethnicity data from the Department's USVETS data set with existing VBA records. This increased the percentage of race and ethnicity data for disability compensation beneficiaries (the first business line being analyzed) to about 91%, but confirmed the deficit in data for Veterans from the Vietnam era and earlier cohorts.

The 2017 Report of the ACMV recommended VA collect and analyze race and ethnicity data across all business lines to identify, monitor, and address potential disparities that effect minority Veterans by the start of FY 2018.

Conclusion

VBA concurs that continuous improvement in benefits and services must be data-driven and evidence-based. VBA non-concurs with the recommendations to modify applications across all business lines to collect race and ethnicity data or publish a comprehensive report on the subject at this time based on the following rationales:

1. VBA race and ethnicity data remains incomplete, because data for all Veterans is not available. VBA's assessment of the available demographic data on race and ethnicity has revealed that missing Veteran data is primarily of the pre-Gulf War era. VBA is working with VADIR and DMDC to obtain more complete data sets. Once gaps in data have been minimized, an extensive analysis of benefit decisions across many variables, including race and ethnicity, will be necessary to produce statistically valid conclusions. VBA cautions that reporting on this topic will likely generate contentious conclusions no matter how much context is provided in the analysis.
2. VBA does not support adding data fields to the application forms to allow Veterans to volunteer race and ethnicity data when applying for benefits. VBA believes the effort to modify application forms and systems would exceed the benefits of any additional race and ethnicity data collected. First, missing data will be less prevalent as VA works to minimize the reporting gaps identified above. Second, any changes to the benefits application form would by very time consuming, requiring OMB approval, publication to the Federal Register, as well as subsequent systems changes. Third, the Paperwork Reduction Act requires agencies to collect only such data sufficient to make decisions, and VBA raters use a rules-based process in accordance with Federal Regulations to render decisions independently of race/ethnicity. Moreover, VBA contends that adding this field on the application for benefits could introduce bias to the compensation benefits process. Benefits raters and developers are not privy to this information until the after the claims process is initiated, where they could potentially find it in the medical documentation, which would also come with medical professionals' determinations.

VBA will continue to assess the available demographic data while searching for ways to mitigate the impact of missing information to provide a through detailed report spanning all business lines.

(b)(6)

Subject: Meet with Ms. Barbara Ward-VBA Data Collection and Deliverables for Congresswoman Lee
Location: DCOSVA office #1018
Start: Wed 3/14/2018 8:00 AM
End: Wed 3/14/2018 8:30 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Ward, Barbara



Data collection Attachments.tif
Data Presentation Race Ethnicity for... - Morning Re...
White Paper - Race Data_adc_0...

From: Ward, Barbara
Sent: Wednesday, March 14, 2018 7:15 AM
To: (b)(6)
Cc: Hayes-Byrd, Jacquelyn
Subject: RE: Request Tasking - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Good morning (b)(6)
Great. I will be ready to update as requested.

V/r,
Barbara

From: (b)(6)
Sent: Wednesday, March 14, 2018 6:48 AM
To: Ward, Barbara
Cc: Hayes-Byrd, Jacquelyn
Subject: RE: Request Tasking - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Barbara,

Good morning. The DCOSVA is available at 8am this morning.

(b)(6)

Office of the Secretary

810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)
(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: Hayes-Byrd, Jacquelyn
Sent: Wednesday, March 14, 2018 6:44 AM
To: Ward, Barbara
Cc: (b)(6)
Subject: RE: Request Tasking - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Barbara
Please stop by for a quick update.
Jacquie

Sent with Good (www.good.com)

From: Bock, Tonia Y.
Sent: Tuesday, March 13, 2018 9:31:09 AM
To: Ward, Barbara
Cc: Hayes-Byrd, Jacquelyn
Subject: RE: Request Tasking - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

(b)(6) no update at this time, I need to discuss w/leadership the best way to proceed.

Tonia Y. Bock
Executive Secretary
Office of the Secretary
(b)(6) (Office)
(b)(6) (Cell)
VA Core Values: Integrity, Commitment, Advocacy, Respect, Excellence

From: Ward, Barbara
Sent: Tuesday, March 13, 2018 12:30 PM
To: Bock, Tonia Y.
Cc: Hayes-Byrd, Jacquelyn
Subject: RE: Request Tasking - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Tonia,
Can you provide an update? Thank you.

V/r,
Barbara

From: Bock, Tonia Y.
Sent: Thursday, March 08, 2018 1:25 PM
To: Ward, Barbara
Subject: RE: Request Tasking - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

We'll check VAIQ to see if it was ever received/tasked for response. If not, we'll load it in VIEWS on Monday.

Tonia Y. Bock

Executive Secretary
Office of the Secretary
(b)(6) (Office)
(b)(6) (Cell)

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From: Ward, Barbara
Sent: Thursday, March 08, 2018 1:16 PM
To: Bock, Tonia Y.
Subject: Request Tasking - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Tonia,

I am forwarding this request to you,, per (b)(6) suggestion, for appropriate tasking. Please contact me at (b)(6) if you have questions or need further details. Thank you for your assistance.

*Barbara Ward, BSN, MPA (SES)
Director, Center for Minority Veterans
810 Vermont Avenue
Washington, DC 20420*

(b)(6) @va.gov

(b)(6)

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From: Farrisee, Gina S.
Sent: Thursday, March 08, 2018 12:46 PM
To: Ward, Barbara
Subject: RE: Request Feedback - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Barbara,
Yes, please get to EXECSEC so this can get resolved.
Gina

From: Ward, Barbara
Sent: Thursday, March 08, 2018 12:39 PM
To: Farrisee, Gina S.
Subject: RE: Request Feedback - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Gina,
I forwarded the letter to Vivieca since she requested in the MR meeting that the issue be taken back to the committee for a response. CMV was not directed to task out through ExecSec. I am not sure who it would be tasked out to since Tom Murray was very clear about VBA's position on this subject. The advisory committee is expecting a final decision from the Secretary. However, I am happy to send to ExecSec if that is the avenue to resolve this longstanding issue. Please advise. Thank you.

V/r,
Barbara

From: Farrisee, Gina S.
Sent: Thursday, March 08, 2018 12:25 PM
To: Ward, Barbara
Subject: RE: Request Feedback - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Barbara,
Do you know if this letter went through ExecSec so they could task out for response?
Thanks,
Gina

From: Ward, Barbara
Sent: Thursday, March 08, 2018 9:42 AM
To: Farrisee, Gina S.
Cc: (b)(6)
Subject: Request Feedback - FW: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Good morning Gina,
Can you provide feedback as to the Secretary's decision regarding ACMV's response related to the need for VBA to provide race/ethnicity reports? The Chair has requested follow up. Thank you.

Barbara

From: Ward, Barbara
Sent: Tuesday, January 30, 2018 3:08 PM
To: Wright, Vivieca (Simpson)
Cc: Farrisee, Gina S.
Subject: ACMV Response - Collection/Reporting of Race/Ethnicity Data

Vivieca,
I am forwarding you the response received from Lee Rivas, Chair of the Advisory Committee on Minority Veterans. His letter is in response to information discussed by Senior Leaders in the morning report meeting. Refer to email below.

*Barbara Ward, BSN, MPA (SES)
Director, Center for Minority Veterans
810 Vermont Avenue
Washington, DC 20420
(b)(6)@va.gov
(b)(6)*

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From: Ward, Barbara
Sent: Wednesday, January 17, 2018 7:47 AM
To: Wright, Vivieca (Simpson)
Cc: Farrisee, Gina S.
Subject: VBA Data Collection and Deliverables for Congresswoman Lee

Good morning Vivieca,
I spoke with Lee Rivas, ACMV Chairman, on yesterday and referred the collection of race/ethnicity data and VBA reporting back to the committee for comments. Lee was provided a verbal summary of the issues as presented in VBA's white paper and discussion of related issues. Please note the White Paper was not released. I anticipate the committee's response within the next 10 days.

Deliverables:

I am waiting for updates from VHA and VBA on action plan items to the 2017 ACMV recommendations. The responses are expected by COB tomorrow. I will forward the status report to you by COB Friday.

*Barbara Ward, BSN, MPA (SES)
Director, Center for Minority Veterans
810 Vermont Avenue
Washington, DC 20420*

(b)(6) [redacted] [@va.gov](mailto:[redacted]@va.gov)

(b)(6) [redacted]

VA Core Values: Integrity, Commitment, Advocacy, Respect, Excellence

(b)(6)

Subject: Step 2 Grievance Meeting for Ms. (b)(6) Briefing
Location: Room 1018
Start: Wed 3/14/2018 9:00 AM
End: Wed 3/14/2018 9:45 AM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Washington, Loretta Battle
Required Attendees: Hayes-Byrd, Jacquelyn; Rivera, Heine

Good afternoon (b)(6)

A Step 2 Grievance was delivered to Ms. Jacquelyn Hayes-Byrd today via email by the union (see attachment). I need to set up a meeting with her to discuss the grievance and assist her in providing an answer to union within 10 calendar days from the date of the Step 2 Grievance (response due by 3/23/17). If we are not able to meet the timeline, I need to know so that I can request an extension.

Also, if it is okay with Ms. Hayes-Byrd, I would like to include Mr. (b)(6) (Step 1 Grievance Official) in our meeting since he is Ms. (b)(6) supervisor. Please let me know when you can get me on her calendar. Please let me know if you have any questions. Thank you.

(b)(6)

Subject: Morning Report Taskers Discussion w/COSVA
Location: 1002

Start: Wed 3/14/2018 10:00 AM
End: Wed 3/14/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA
Required Attendees: Hayes-Byrd, Jacquelyn (b)(6)

National Medical Device Registry Summit

Subject: *Medical Device Registry Summit*

Purpose: *Bring together VA, FDA, and other federal agencies and key stakeholders for a national summit about medical device registry efforts*

Current Participating Partners:

- *Department of Veterans Affairs*
- *US Food and Drug Administration*
- *Biomedical Research and Education Foundation*
- *Global Healthy Living Foundation*
- *RAND Corporation*

Contacts:

- (b)(6) MD
@va.gov
- (b)(6)
@va.gov

Medical Device Registry Summit

Month, Day, 2018
Draft Agenda

Meeting Objective: Bring together VA, FDA, and other federal agencies and key stakeholders for a national summit about medical device registry efforts

1. Welcome and introductions of participants and organization

2. Moderated Roundtable Discussion with Key Agency Leadership

- ✓ Panel Moderator – facilitates with questions
- ✓ Secretary of the VA
- ✓ FDA Commissioner (TBD)
- ✓ CMS leadership (TBD)
- ✓ HHS Leadership (TBD)

3. Topic Focused Presentations

- ✓ Why Registries Matter – Data about how it helps lower costs, improve outcomes – Subject Matter Expert TBD
- ✓ NEST – the next frontier in device surveillance and outcomes management – Speaker
- ✓ Other Key Topics

4. Closing Remarks, Thanks to Participants, Outline Key Next Steps

- ✓ Speaker TBD

(b)(6)

Subject: Medical Device Registry Summit - Planning Meeting
Location: Conference call line: (b)(6) Code (b)(6) #

Start: Wed 3/14/2018 7:30 AM
End: Wed 3/14/2018 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (HOU)

Required Attendees: (b)(6) GHLF; (b)(6)
(b)(6) (NCPS); (b)(6) (Atlas Research); (b)(6)
(b)(6) Scher, Deborah L. (b)(6)

Optional Attendees: (b)(6)
(b)(6) Hayes-Byrd, Jacquelyn

Dear colleagues,

For our planning meeting on Medical Device Registry tomorrow morning, attached is a 1 pager (double sided), which can be used for discussion with outside stakeholders. Also, I've attached meeting minutes from both prior conference calls. The minutes are displayed chronologically, with the most recent at the end. I've also invited a few other colleagues to join the call, depending on their availability. And many apologies to our west coast colleagues for the very early time

Thank you so much for all your enthusiasm and support for this effort!

Warmly,
SreyRam



Medical Device Registry Summit...



Medical Device Registry Summit...

Hi Everyone,

We'll have our next Medical Device Registry Summit planning meeting next week, Wednesday March 14 at 7:30 am eastern. I'll send out a calendar invite. Thank you for all your help on this effort!

(b)(6) MD

Special Advisor to the Secretary
Department of Veterans Affairs

Associate Chief of Staff
Quality, Safety & Value
Michael E. DeBakey VA Medical Center

Mobile: (b)(6)
Office: (b)(6)

(b)(6)

Subject: Lunch/DCOSVA time
Start: Wed 3/14/2018 11:30 AM
End: Wed 3/14/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn



U.S. Department of Veterans Affairs

VA's Interactions with Veterans Service Organizations



Purpose and Agenda

- **Purpose:** provide background on how OSVA and the Department engages with Veterans Organizations and offer recommendations to enhance engagement with them
- **Agenda:**
 - Background
 - Different categories of VSOs
 - Regular Meetings
 - Challenges



Background

- Traditional VSOs, collectively known as the Big 6, represent over 5 million Veterans & have significant Congressional influence
- Larger, traditional VSOs have D.C. offices that follow VA policy issues
 - Work directly with Congress & have influence on legislation
 - Focus on healthcare system and VA benefits
- Newer Veterans organizations don't have large D.C. footprint and focus more on empowerment
 - Very few have legislative focus (except WWP and IAVA)
 - Focus on empowerment, jobs, education, wellness, collective impact



Why do VSO matter?

- Represent the needs and views of Veterans
- Significant influence on legislation and policy via Congressional lobbying
- Third party validators and Partners that can help VA locally and nationally
- Deliver for programs and services that help veterans
- Help veterans understand their benefits
- Partners that can provide feedback and advice to senior leaders and program offices



Traditional VSOs

Prominent VSOs that have the largest membership and most Congressional influence:

- Veterans of Foreign Wars (VFW)
- American Legion
- Disabled American Veteran (DAV)
- Paralyzed Veterans of America (PVA)
- Vietnam Veterans of America (VVA)
- American Veterans (AMVETS)
- Military Officers Association of America (MOAA)



Second Tier VSOs

Not as large or influential as the Traditional 6 organizations; represent a similar demographic of veterans on largely the same issues:

- MOPH
- Blinded Veterans
- Fleet Reserve
- Air Force Sergeants Association
- Non Commissioned Officers Association
- Jewish War Veterans
- Smaller accredited VSOs
- ***Members of the National Veterans Day Committee***



Newer Veterans Organizations

Growing in membership and influence, largely comprised of younger, post 9/11 veterans. Focus very little on DC, advocacy, and VA policy and more on empowerment and broader community-based programs

- Student Veterans of America
- Team RWB
- Mission Continues
- Wounded Warrior Project
- Team Rubicon
- Travis Manion Foundation
- IAVA
- Give an Hour
- Boulder Crest Retreat
- NAVSO
- CVA



MSO and Family Groups

Organizations that focus more on military service members and their families:

- TAPS
- Dole Foundation
- USO
- National Military Families Association
- Blue Star Families
- Red Cross
- Fisher House Foundation
- Operation Homefront
- ***The Military Coalition (TMC) members***



Community Engagement & Thought Leaders

National organizations that focus on enhancing community-based services or that serve as thought leaders:

- IVMF
- Bush Center's MSI
- Bob Woodruff Foundation
- America Warrior Partnership
- Points of Light
- United Way
- CNAS, RAND, MFRI, UCLA, Maryland



Regular VA/ VSO Meetings

- **SECVA Monthly VSO Breakfast w/ Executive Directors**
 - VFW, DAV, Legion, AMVETS, VVA, PVA, MOAA, IAVA, WWP
- **USH Monthly Meeting**
 - SECVA group minus MOAA
- **USB Monthly Meeting**
 - Big 6
- **OPIA**
 - Monthly VSO/ MSO Communicators Directors Meeting
 - Communications reps from SECVA group, plus newer groups & MSOs
 - Quarterly National Veterans Day Committee meetings
- **OCLA**
 - Quarter Legislative Directors from SECVA group
- **OI&T Quarterly Meeting**
 - Various reps from SECVA group
- **Board of Veterans Appeals**
 - Used to hold monthly meetings; now mainly adhoc
- ***Adhoc VO meetings with broader group of VSOs and MSOs***



Where we could improve

- More resources to engage more VSOs, more consistently
- Enhance relationship with newer veterans organizations and MSOs
- Improve communication between OSVA, OPIA, and VHA on VSO engagement
- Enhance communication with VSOs at the local level (state/district; VAMC)– communicate more directly with veterans
- Leverage VSO Liaison’s strategic vision of policy issues



Recommendations

- Staff VSO Liaison office with three people: one person to handle Traditional 6 organizations and legislative issues; one to increase engagement with Post 9/11 organizations; and one to engage second tier organizations and assist with administrative functions
- Empower the VSO office to lead on enterprise wide issues that aren't specifically covered by one administrative. Examples include: MCT, Relevance to Younger Veterans, and Appeals

(b)(6)

Subject: In-Brief from VSO Liaison Officer-Mark Irwin
Location: DCOSVA Office Room #1018

Start: Thu 3/15/2018 9:00 AM
End: Thu 3/15/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6)

(b)(6)

Thanks for the email reminder. The DCOSVA looks forward to meeting with you.

Subject: In-Brief from VSO Liaison Officer



VSO Brief March 2018.pptx

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6) [va.gov](#)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6)
Sent: Tuesday, March 13, 2018 4:36 PM
To: (b)(6)
Cc: (b)(6)
Subject: Deputy Chief of Staff meeting

(b)(6)

It's been nice working with you the last two days... when you get a chance, can you please schedule a meeting with me and (b)(6) (incoming VSO Liaison) with Jackie? Thursday is wide open on my end.

Attached is the read ahead material, which we can brief quickly.

Thanks,

(b)(6)

(b)(6)

Subject: Women's History Month Observance Program (Center for Women Veterans)
Location: VACO Room C-7
Start: Thu 3/15/2018 12:00 PM
End: Thu 3/15/2018 1:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: (b)(6)
Required Attendees: VACO 006 All Staff; (b)(6)

VACO CELEBRATES WOMEN'S HISTORY MONTH

Please join the Center for Women Veterans on Thursday, March 15, 2018 as VACO celebrates Women's History Month, room C-7, noon – 1:00pm. (b)(6) Director, Center for Women Veterans, will serve as this year's senior host. This year's event will showcase the Women Veterans Athlete Initiative (IANI) and *I Am Not Invisible*, two of the Center for Women Veterans' initiatives designed to increase awareness and self-identification of women as Veterans. (b)(6) featured in the Center for Women Veterans' Women Veterans Athletes Initiative exhibit, will share her experiences as an athlete and a woman Veteran. The 2018 Women's History Month theme is "Nevertheless She Persisted: Honoring Women Who Fight All Types of Discrimination Against Women".

For more information, contact (b)(6) Program Analyst, Center for Women Veterans at (b)(6), or at (b)(6) @va.gov. This event is sponsored by the Center for Women Veterans, in partnership with the Office of Diversity and Inclusion.

The U.S. Department of Veterans Affairs/VACO is committed to providing equal access to this event for all participants. A sign language interpreter will be provided. **If you need alternative formats or services because of a disability, please contact (b)(6) VA's National Federal Women's Program Manager, Office of Diversity and Inclusion at (b)(6) or at (b)(6) @va.gov with your request by March 13, 2018.**

Subject: National Center for Organizational Development (NCOD) Phone Call
Location: DepCOS Office
Start: Thu 3/15/2018 2:30 PM
End: Thu 3/15/2018 3:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(7)

Subject: Breifing with Union
Location: DEPSEC office

Start: Thu 3/15/2018 3:30 PM
End: Thu 3/15/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Meeting with Tonia Bock
Location: DCOSVA Office #1018

Start: Thu 3/15/2018 9:45 AM
End: Thu 3/15/2018 10:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (VACO); Bock, Tonia Y.

This meeting was requested by Ms. Jacquelyn Byrd-Hayes (DCOSVA).

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: Meeting with DEPCOSVA and Mr. Stephen Dillard
Location: office 1139A

Start: Thu 3/15/2018 10:30 AM
End: Thu 3/15/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Dillard, Stephen

Stephen,

It was a pleasure meeting with you and thanks for confirming your availability. The DEPCOSVA looks forward to meeting with you.

**Subject: In-Brief for VA Center for Faith-based and Neighborhood Partnerships
Office of the Secretary**

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: Dillard, Stephen
Sent: Tuesday, March 13, 2018 9:03 AM
To: (b)(6)
Cc: Dillard, Stephen
Subject: RE: Deputy Chief of Staff Meeting

Good morning (b)(6)

I am selecting the following date to meet with the DEPCOSVA:

- **Thursday, March 15th at 10:30am**

Please provide the location. Thank you.

Best regards,

Stephen

Stephen B. Dillard

Acting Director

VA Center for Faith-based and Neighborhood Partnerships

Office of the Secretary

U.S. Department of Veterans Affairs

(b)(6)

MISSION

To develop partnerships with, provide relevant information to, and expand participation of faith-based, nonprofit, and community/neighborhood organizations in VA programs in order to better serve the needs of Veterans, their families, Survivors, caregivers, and other beneficiaries.



(b)(6)

Subject: Jeff Moragne-ACMO-LEAVE
Start: (b)(6) AM
End: (b)(6) AM
Show Time As: Free
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

From: Moragne, Jeffrey
Sent: Wednesday, March 14, 2018 8:03 AM
To: Hayes-Byrd, Jacquelyn
Cc: (b)(6)
Subject: Moragne (LV- (b)(6))

Ms. Hayes-Byrd,

Good Morning!

Gentle reminder: I will be on leave (b)(6) In my absence, (b)(6) will be in charge on (b)(6) and (b)(6) will be in charge on (b)(6)

Please let me know if you have any questions or concerns.

Thank you.

Respectfully,
Jeff Moragne
Director, ACMO
Department of Veterans Affairs
(b)(6)

(b)(6)

Subject: Chief of Staff Council Meeting
Location: 1015F

Start: Fri 3/16/2018 1:00 PM
End: Fri 3/16/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA

Required Attendees: Pape, Lisa M.; Frueh, Mike, VBAVACO; Howard, Tom (NCA); Huweart, Eric D.; Hayes-Byrd, Jacquelyn; Protocol; OSVA Conference Rooms

Optional Attendees: (b)(6) VBAVACO; (b)(6)

(b)(6)

Subject: Meeting with (b)(6) and DCOSVA
Location: DCOSVA office, Room #1018

Start: Fri 3/16/2018 10:00 AM
End: Fri 3/16/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6)

(b)(6)

It was great meeting you today and thank you for sending the reminder email. The DCOSVA looks forward to meeting with you. Can you provide a topic so I may prepare the DCOSVA?

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6) @va.gov

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From: (b)(6)
Sent: Tuesday, March 13, 2018 3:41 PM
To: (b)(6)
Subject: RE: Meet with DCOS

Yes it would – thank you!

(b)(6)

Director of Client Relations | Office of the Secretary (00V)
Department of Veterans Affairs | 810 Vermont Ave, NW
Room (b)(6) | Washington, DC 20420
T: (b)(6) | F: (b)(6)



From: (b)(6)
Sent: Tuesday, March 13, 2018 3:41 PM
To: (b)(6)
Subject: RE: Meet with DCOS

(b)(6)

Good afternoon. Will this Friday at 10am work?

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6)

Sent: Tuesday, March 13, 2018 1:09 PM

To: (b)(6)

Subject: Meet with DCOS

(b)(6)

As discussed can you find some time for me to meet with DCOS either Thur or Friday this week. I will be out of town next week and I need to update her some matters. I will only need about 15 minutes. Thank you

(b)(6)

Director of Client Relations | Office of the Secretary (OOV)
Department of Veterans Affairs | 810 Vermont Ave, NW
Room (b)(6) Washington, DC 20420
T: (b)(6) | F: (b)(6)



(b)(6)

Subject: VA's Quarterly Best Places to Work Survey
Location: DCOSVA office #1018

Start: Fri 3/16/2018 11:00 AM
End: Fri 3/16/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Barry, Ashleigh (OAWP)

Ashleigh,

The DCOSVA would like to chat regarding the way forward. Thanks.

(b)(6)

Office of the Secretary
 810 Vermont Ave, NW
 Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

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From: Hayes-Byrd, Jacquelyn
Sent: Thursday, March 15, 2018 5:46 PM
To: Barry, Ashleigh (OAWP)
Cc: (b)(6)
Subject: FW: VA's Quarterly Best Places to Work Survey

Hi Ash,
 Can we discuss this tomorrow?

From: (b)(6) VHA NCOD
Sent: Thursday, March 15, 2018 3:55 PM
To: Hayes-Byrd, Jacquelyn
Cc: Ramsel, Dee VHA NCOD; Barry, Ashleigh (OAWP); (b)(6) VHA NCOD; (b)(6) VHA NCOD
Subject: FW: VA's Quarterly Best Places to Work Survey

Good afternoon Ms. Hayes-Byrd,

Dee Ramsel asked me to forward the following information per your discussion a little while ago.

NCOD is requesting the VA COS office distribute the Best Places to Work (BPTW) survey link to all VA CO employees on March 26th to signal the kick off of the survey. (Note: BVA, NCA, OI&T, NCA, VBA, VHA will distribute to their staff). The BPTW is a mini survey of employee engagement (3 questions) that will be administered quarterly. (see our original email below)

NCOD will draft a message that will include all necessary information, but we understand that each Chief of Staff will craft the message into their own communication style. We have not received the survey link from the contractor yet, but expect it by early next week. If desired, we could provide the draft message earlier, and forward the link next week when it is available.

Also, as requested, NCOD's website is: vaww.va.gov/NCOD

Thank you for your consideration.

Respectfully,

(b)(6)

Executive Assistant
VHA National Center for Organization Development
11500 Northlake Drive, Suite 230
Cincinnati, OH 45249
Phone: (b)(6)
Fax: 513-247-4699
NCOD's Main Number: 513-247-4680
NCOD Website: vaww.va.gov/NCOD

From: Ramsel, Dee VHA NCOD
Sent: Tuesday, February 27, 2018 4:55 PM
To: Pape, Lisa M. <(b)(6)@va.gov>; Hyduke, Barbara <(b)(6)@va.gov>; Frueh, Mike, VBAVACO <(b)(6)@va.gov>; Howard, Tom (NCA) <(b)(6)@va.gov>; Trueba, Claudia <(b)(6)@va.gov>; O'Rourke, Peter M. <(b)(6)@va.gov>; Huweart, Eric D. <(b)(6)@va.gov>
Cc: Ramsel, Dee VHA NCOD <(b)(6)@va.gov>; (b)(6) VHA NCOD <(b)(6)@va.gov>; (b)(6) VHA NCOD <(b)(6)@va.gov>
Subject: VA's Quarterly Best Places to Work Survey

Good afternoon,

As you know, we are preparing to administer the Best Places to Work Survey. The survey will be live from March 26 through April 9, 2018. In order to ensure a successful administration, we need your help!

We are hoping we can count on you, the Chief of Staff from each administration/organization, to send out the initial kick off email to all of your employees on March 26th, the first day the survey is open. NCOD will draft a message for you that includes all of the necessary information and can be edited to make it your own. Additional marketing of the survey will be distributed to leaders on day 2 or day 3 of the survey directly from NCOD.

If you are willing to assist us with the kick off of the survey, please let me know who in your office should receive the drafted materials the week of March 19th. If you would like them sooner, please just let us know.

Thank you for considering.
Best,
Dee

Dee Ramsel, PhD, MBA
Past President, Society of Consulting Psychology/APA Division 13
Executive Director, VHA National Center for Organization Development
Associate Professor, Department of Psychiatry and Behavioral Sciences
Medical College of Wisconsin

(b)(6)

(b)(6)

Subject: Cabinet Report Improvements
Location: DCoSVA's Office

Start: Fri 3/16/2018 2:30 PM
End: Fri 3/16/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6)

This is a meeting invitation at Jacquie's request to discuss revising the cabinet report to improve its relevancy with the WHS.

Best,

(b)(6)

Kind Regards,
Melissa Jordan
Executive Writer
U.S. Department of Veterans Affairs
Office of the Executive Secretary (001B)

(b)(6)

(b)(6)

Subject: Budget
Location: DCOSVA OFFICE Rm #1018

Start: Fri 3/16/2018 3:15 PM
End: Fri 3/16/2018 3:45 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

The DCOSVA would like to meet regarding budget. Thanks.

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6) @va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: Strategic Discussions
Location: Forward Office

Start: Fri 3/16/2018 4:30 PM
End: Fri 3/16/2018 6:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Nicholas, Kirk

Required Attendees: COS-PMO; Spero, Casin D.; (b)(6) Leinenkugel, Jake; Hayes-Byrd, Jacquelyn;
Hunter, Todd B.; Frantz, Brigette L. (b)(6) (OAWP); Barry, Ashleigh (OAWP)

You know the location...secret password is "I have cash.." (b)(6) if you could distribute to some of our political brothers and sisters much appreciated.

R,
Kirk

(b)(6)

Subject: Lunch/DCOSVA time
Start: Fri 3/16/2018 11:30 AM
End: Fri 3/16/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Jeff Moragne-ACMO-LEAVE
Start: (b)(6)
End: (b)(6)
Show Time As: Free
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

From: Moragne, Jeffrey
Sent: Wednesday, March 14, 2018 8:03 AM
To: Hayes-Byrd, Jacquelyn
Cc: (b)(6)
Subject: Moragne (LV- (b)(6))

Ms. Hayes-Byrd,

Good Morning!

Gentle reminder: I will be on leave (b)(6) In my absence, (b)(6) will be in charge on (b)(6) and (b)(6) will be in charge on (b)(6)

Please let me know if you have any questions or concerns.

Thank you.

Respectfully,
Jeff Moragne
Director, ACMO
Department of Veterans Affairs

(b)(6)

(b)(6)

Subject: DCOSVA time
Start: Mon 3/19/2018 11:00 AM
End: Mon 3/19/2018 12:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn



Advisory Committee Management Office

(Mission and *Director's Vision*)

Mission: In pursuant to the Federal Advisory Committee Act, Public Law 92-463, the Advisory Committee Management Office (ACMO) provides oversight of the Department of Veterans Affairs Federal Advisory Committees by directing or disseminating committee management policy and training/developing agency staff and committee members.

Director's Vision: To provide exemplary advice, guidance, training and direct support to VA's Advisory Committees, Committee Managers, key stakeholders and partners in pursuit of better service to Veterans, their Families and Survivors.



Advisory Committee Management Office

(Organization Chart and Functions)

Jeffrey – Director

(Position Description: 081095, GS-0301-15)

FUNCTIONS: VA Committee Management Officer
Provides Senior VA Leadership Advice and Guidance
Manage Annual Comprehensive Review and Reports
Manage Annual Committee Manager Workshop Training and Quick Tip Calls

LaTonya – Program Specialist

(Position Description: 80291A, GS-0301-14)

FUNCTIONS: Manage Health and Research Portfolio
Manage ACMO Guide
Manage ACMO Correspondence
Provides Annual Comprehensive Review Database Trainer

Jelessa – Program Specialist

(Position Description: 807761, GS-0301-14)

FUNCTIONS: Manage Benefits and Affinity Group Portfolio
Manage ACMO Web Page
Manage Committee Members Handbook
Manage Archival Records and Office Logistics

ACMO Staff

FUNCTIONS: Administrations and Staff Offices Advice and Guidance
Collaborate with Stakeholders (Private/Public)
Manage VIEWS Inquiries/Correspondence
Complete Special Projects as assigned

(b)(6)

Subject: Meeting with DCOSVA and Mr. Jeffrey Moragne (Director, ACMO)
Location: DCOSVA's Office #1018

Start: Mon 3/19/2018 1:30 PM
End: Mon 3/19/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Moragne, Jeffrey

Jeff,

Thank you for your patience in scheduling. The DCOSVA looks forward to meeting with you.

Subject: In-Brief with Director, ACMO



00AC Mission
brief short versi...

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: Moragne, Jeffrey
Sent: Monday, March 12, 2018 11:51 AM
To: (b)(6)
Cc: (b)(6)
Subject: ACMO meeting with DEPCOSVA

Hi Conrad,

Per our discussion, my team is available to meet with the DEPCOSVA either Tues/March 13, Mon/March 19 or Tues/March 20.

We recommend the office visit occur in the DEPCOSVA space due to the fact that ACMO is located at 1717H Street NW but scheduled to move to 810 Vermont Ave soon.

We have provided you with a read ahead book containing essential Committee Management materials.

Please advise if the DEPCOSVA requires additional information.

Thank you.

Respectfully,
Jeff Moragne
Director, ACOMO
Department of Veterans Affairs

(b)(6)



Department of Veterans Affairs Office of Survivors Assistance Introduction Brief

(b)(6), Director

(b)(6), Deputy

March 2018



Congressional Mandate

Public Law 110-389, Title II, Section 222 (Veterans' Benefits Improvement Act of 2008) required the Department of Veterans Affairs to create the Office of Survivors Assistance

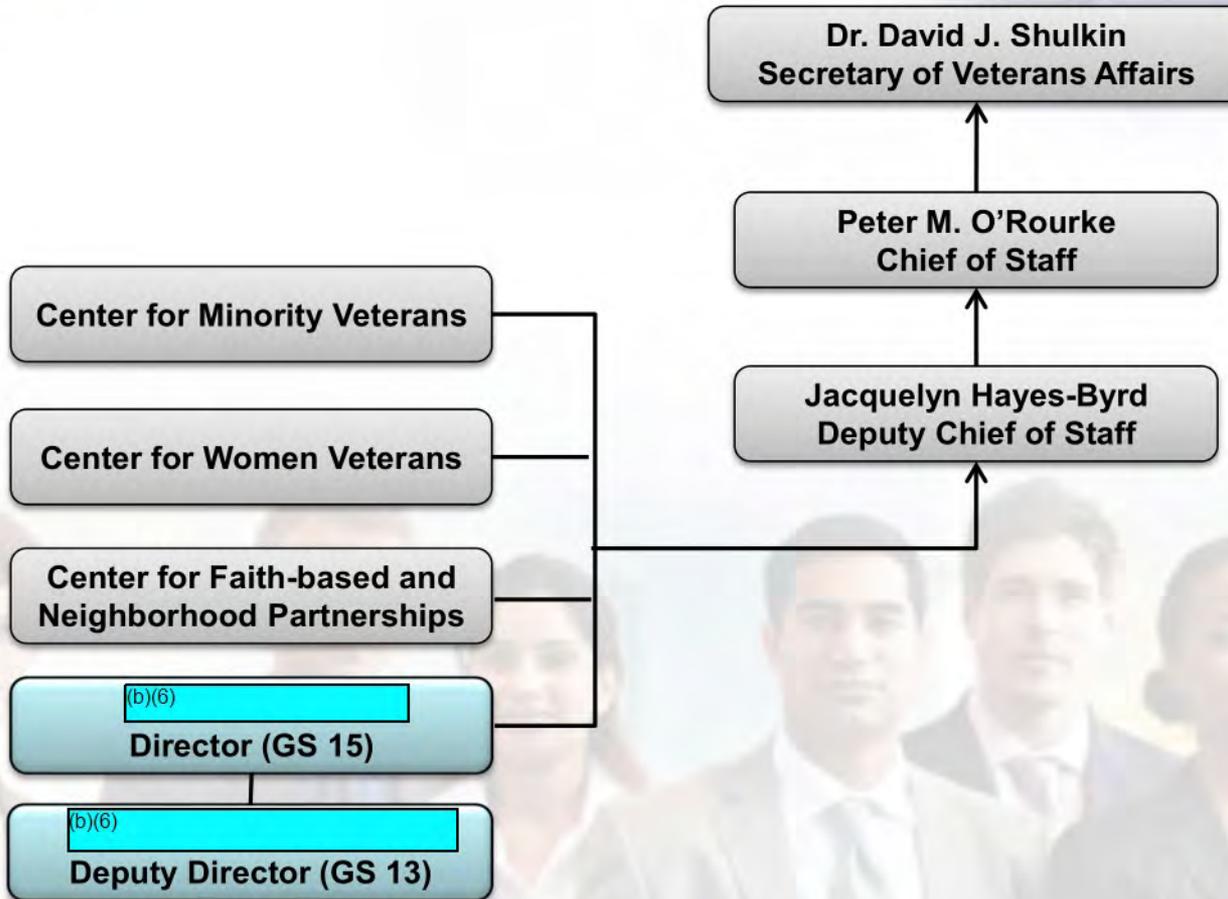
(a) ESTABLISHMENT.--The Secretary shall establish in the Department an Office of Survivors Assistance to serve as a resource regarding all benefits and services furnished by the Department—

- (1) to survivors and dependents of deceased veterans; and*
- (2) to survivors and dependents of deceased members of the Armed Forces.*

(b) ADVISORY DUTIES.--The Office shall serve as a primary advisor to the Secretary on all matters related to the policies, programs, legislative issues, and other initiatives affecting survivors and dependents



Office of Survivors Assistance Organizational Chart





Office of Survivors Assistance Priorities

Condole and advise Veterans' surviving family members on VA benefits and services

Provide information to internal and external stakeholders on VA benefits and services for Veterans' survivors

Coordinate with Department of Defense counterparts regarding joint VA / DoD programs for survivors

Participate in the mission of the Veterans' Family, Caregiver and Survivor Advisory Committee

Expand and strengthen partnerships with VSOs

Establish relationships with all State and Territory Veterans Affairs Departments



Office of Survivors Assistance Integration with VA's Priorities

Greater Choice for Veterans

- Expand outreach to Veterans and their families to increase awareness of VA's benefits and services

Modernize our System

- Utilize all available databases to assist

Focus Resources More Effectively

- Provide information and assistance to VA employees operating in the field with survivors (Vet Centers, Clinics, Hospitals, Hospices, Cemeteries and Regional Offices)
- Expand outreach and collaboration with stakeholders

Improve Timeliness of Services

- Proactively identify survivors

Suicide Prevention

- Provide assistance to surviving families of deceased (by suicide) Veterans



Office of Survivors Assistance Challenges

Challenges

- Changing Veterans' attitudes toward survivorship discussions; educating families on potential benefits
- Identifying and assisting eligible survivors in a timely manner
- Prioritization / visibility of survivor issues
- Access to necessary databases within VA



Office of Survivors Assistance Drumbeat

Monthly

- DoD / Military Services Gold Star and Surviving Family Member Representative Meeting
- Blue Star Family Caregivers Empowering Caregivers Meeting
- Society of Military Widows Legislative Conference Call

Quarterly

- VA Hospice and Palliative Care Updates Call
- VA Hospice – Veteran Partnership Call
- VA “We Honor Veterans” Call
- DoD Casualty Advisory Board / Cemetery Management Board
- DoD / VA Survivors Forum
- The Military Coalition (TMC) Survivor Forum
- National Military Family Association Survivors Roundtable



Office of Survivors Assistance Current Initiatives

- Accompany OSD counterpart to Israel for joint discussions on casualty and survivor transition assistance programs. (Follow-on to discussions held in Washington in 2017. Request initiated by Israeli Ministry of Defense.)
- Participate in the creation of a training video for all VA employees on “Last Call” Ceremonies. (In partnership with the Center for Faith-based and Neighborhood Partnerships, VA Chaplaincy Programs and VAMC Houston).
- Facilitate discussions between the National Cemetery Administration, survivor-focused VSOs and the Woody Williams Foundation on Gold Star Family Memorials which will be erected at National Veterans Cemeteries.
- Support and contribute to the mission of the Veterans’ Family, Caregiver and Survivor Advisory Committee.
- Establish relationships with Native American Veteran Organizations with assistance from VA’s Intergovernmental Affairs Office of Tribal Government Relations.



Office of Survivors Assistance 2018 Outreach Calendar

- TAPS 24rd Annual Military Survivor Seminar and Good Grief Camp, 25 – 28 May, Washington, DC
- DAV National Convention, 14 – 17 July, Reno, NV
- Gold Star Wives 74nd National Convention, 18 – 21 July, Minneapolis, MN
- Vietnam Veterans Leadership Conference, 24 – 28 July, Palm Springs, CA
- American Legion 100th National Convention, 24 – 30 August, Minneapolis, MN
- Society of Military Widows Convention / 50th Anniversary, September, Fort Worth, TX
- TAPS National Military Suicide Survivor Seminar, 5 – 8 October, Palm Harbor, FL



Office of Survivors Assistance Most Frequently Discussed Issues

- Dependency and Indemnity Compensation (DIC)
- Survivors Pension
- Aid and Attendance Benefits
- Burials and Burial Allowances
- Education and Training
- Home Loan Guaranty
- Life Insurance Benefits
- Health Care (CHAMPVA)
- Other
 - Survivor Benefit Plan / DIC offset (Department of Defense)
 - Commissary and Exchange Privileges (Department of Defense)
 - Tax exemption for VA benefits (Internal Revenue Service)
 - Civil Service Preference (Office of Personnel Management)
 - Benefits based on earning history (Social Security Administration)
 - Emergency financial assistance (State and Military Branches' Emergency Relief Organizations)



Office of Survivors Assistance Veterans Demographics and Information

Projected Veterans population	19,998,799
Women Veterans	1,882,848
WWII Veterans	696,000
Number of WWII Veterans passing away each day	404
Number of Veteran deaths by suicide each day	20
Number of VA Hospitals	145
Number of VA Outpatient Sites	1,231
Number of VA Vet Centers	300
Number of VA National Cemeteries	135
Number of gravesites maintained by the VA	3.4M
Number of Veterans and family members in gravesites	4.2M



Office of Survivors Assistance VA Benefits Utilization

Number of Veterans Receiving VA Disability Compensation	4.60M
Number of Veterans Rated 100% Disabled	625,947
Number of Veterans Receiving VA Pension	272,712
Number of Surviving Spouses Receiving DIC	396,823
Number of Surviving Children Receiving DIC	12,773
Number of Surviving Spouses Receiving Pension	210,450
Number of VA Education Beneficiaries	946,829
Education payments in Fiscal Year 2016	2.6B
Number of Life Insurance Policies Supervised by VA	6.06M
Face Amount of Insurance Policies Supervised by VA	1.22T
Number of OEF / OIF amputees	1,718
Number of Veterans compensated for PTSD	978,226



Contact Us



Address: Department of Veterans Affairs
Office of Survivors Assistance (00SA)
Office of the Secretary
1717 H Street, NW
Washington, DC 20006

Phone: 202 - 461 - 1077

Fax: 202 - 495 - 5985

Web Site: www.va.gov/survivors/

Email: officeofsurvivors@va.gov



Department of Veterans Affairs

Veterans' Family, Caregiver and Survivor Advisory Committee

The Committee will advise the Secretary, through the Chief Veterans Experience Officer, on issues related to:

Veterans' Families, Caregivers and Survivors across all generations, relationships, and Veteran status;

The use of VA care and benefits services by Veterans' Families, Caregivers and Survivors, and possible adjustments to such care and benefits;

Veterans' Family, Caregiver and Survivor experiences, and VA policies, regulations, and administrative requirements related to the transition of Service members from DoD to enrollment in VA that impact Veterans' Families, Caregivers and Survivors.

Factors that influence access to, quality of, and accountability for services and benefits for Veterans' Families, Caregivers and Survivors.



Department of Veterans Affairs

Veterans' Family, Caregiver and Survivor Advisory Committee Membership

Senator Elizabeth Dole (Chair)
Mr. Sherman Gillums (Vice Chair)
Ms. Mary Buckler
Ms. Bonnie Carroll
Ms. Melissa Comeau
Ms. Harriet Dominique
Ms. Jennifer Dorn
Ms. Ellyn Dunford
Dr. Robert Koffman
Lt. Gen. (U.S. Army, Ret.) Mike Linnington
Mr. Joe Robinson
Ms. Elaine Rogers
Brig. Gen. (U.S. Army, Ret) Dr. Loree Sutton
Mr. Francisco Urena
Ms. Shirley White
Ms. Lee Woodruff
Ms. Lolita Zinke

(b)(6)

Subject: (b)(6) Director, Office of Survivors Assistance
Location: DCoSVA Office #1018
Start: Mon 3/19/2018 2:30 PM
End: Mon 3/19/2018 3:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

(b)(6),

Thank you for your patience in the scheduling of this meeting. The DCoSVA looks forward to meeting.



Deputy CoS
Presentation 19 ...

(b)(6)
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6)
(b)(6) [va.gov](#)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6)
Sent: Friday, March 16, 2018 3:41 PM
To: (b)(6)
Cc: (b)(6)
Subject: RE: Presentation for the Deputy Chief of Staff

(b)(6)

Monday, 1430 is great. Thank you.

(b)(6) and I will come to the Deputy's office since we are several blocks away and anticipate moving to 810 Vermont soon.

The slides now include an organizational chart.

Happy Friday, (b)(6)

(b)(6)

Subject: VA Senior Executive Onboarding Orientation Briefing
Location: CSEMO Conference Room 234E/VTC Dia (b)(6)

Start: Mon 3/19/2018 9:30 AM
End: Mon 3/19/2018 12:00 PM

Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Monday from 9:30 AM to 12:00 PM

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: (b)(6); Baldy, Brian; (b)(6); (b)(6); (b)(6); (b)(6); (b)(6);
(b)(6); (b)(6); (OGC); (b)(6); (WMC); (b)(6); Bock,
Tonia Y.; (b)(6); (b)(6); Farrisee, Gina S.; (b)(6); (b)(6);
(b)(6); Therit, Tracey (ORM); (b)(6); Vaughn, Joseph P (VHAJAC); (b)(6);
(b)(6); Crews, Paul S.; (b)(6); Ogilvie, Brianne, VBAWASH; (b)(6);
DURVAMC; (b)(6); Hayes-Byrd, Jacquelyn; (b)(6)

Ms. Jacquelyn Hayes-Byrd is the Deputy Chief of Staff, OSVA, Washington, DC **(EOD: 7 Mar)**

Mr. Joseph Vaughn is the Health System Administrator (Medical Center Director) for the W.G. (Bill) Hefner VA Medical Center, VHA, Salisbury, NC **(EOD: 18 Mar)**

Mr. Paul Crews is the Health System Administrator (Medical Center Director) for the Durham VA Health Care System, VHA, Durham, NC **(EOD: 18 Mar)**

Ms. Brianne Ogilvie is the Deputy Executive Director, Appeals Management Office, VBA, Washington, DC **(EOD: 18 Mar)**

Dr. Erica Scavella is the Medical Inspector, Office of the Medical Inspector, VHA, Washington, DC **(EOD: 18 Mar)**

(b)(6)

Subject: BLOCK- OFFICIAL PHOTO

Start: Tue 3/20/2018 1:30 PM

End: Tue 3/20/2018 2:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Deborah Scher and Stephen Dillard
Location: DCOSVA Office #1018

Start: Tue 3/20/2018 8:30 AM
End: Tue 3/20/2018 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Scher, Deborah L.; (b)(6); Dillard, Stephen

The DCOSVA, Ms. Jacquelyn Hayes-Byrd would like to meet with both of you.

Subject: Working together on faith-based initiatives

(b)(6)
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: Meeting with DCOSVA and (b)(6)
Location: Room 1161
Start: Tue 3/20/2018 9:30 AM
End: Tue 3/20/2018 10:00 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

Thanks for confirming your availability. The DCOSVA looks forward to meeting with you.

Subject: In-Brief on Protocol

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6)
Sent: Tuesday, March 13, 2018 10:34 AM
To: (b)(6)
Subject: RE: Mr (b)(6) LV Scheduled

Correction Sorry, Place me for the 20th at 0930 please

(b)(6)

(b)(6) (031) | Office of the Secretary
Department of Veterans Affairs
810 Vermont Avenue, NW | Room (b)(6) Washington, DC 20420
C: (b)(6)
(b)(6)@va.gov

From: (b)(6)
Sent: Tuesday, March 13, 2018 10:32 AM
To: (b)(6)
Subject: RE: (b)(6) LV Scheduled

March 19 at 0930

(b)(6)

**Director of Protocol (031) | Office of the Secretary
Department of Veterans Affairs
810 Vermont Avenue, NW | Room 1161 | Washington, DC 20420**

C: (b)(6)

(b)(6)@va.gov

From: (b)(6)

Sent: Tuesday, March 13, 2018 10:30 AM

To: (b)(6)

Subject: RE: (b)(6) LV Scheduled

(b)(6)

Good morning. The below listed dates and times are available to meet with the DCOSVA.

- Monday, March 19th at 9:30am, 10am, or 10:30 for 30 minutes
- Tuesday, March 20th at 9am, 9:30 am or 1pm for 30 minutes

Subject: In-Brief on Protocol

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: Lunch/DCOSVA time
Start: Tue 3/20/2018 12:00 PM
End: Tue 3/20/2018 1:30 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: FW: DEPSEC Trip Prep - Cleveland, OH
Location: VANT Line: (b)(6) – Access (b)(6)

Start: Wed 3/21/2018 4:30 PM
End: Wed 3/21/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: OSVA Support Ops (Shared Mailbox)

Required Attendees: (b)(6) (b)(6) VBAVACO; (b)(6) (b)(6) (b)(6)@va.gov; Hayes-Byrd, Jacquelyn; (b)(6) Devine, Daniel C.; (b)(6) (b)(6) (b)(6) Farrisee, Gina S. (b)(6) (b)(6) Fuehrer, Susan M. (VHACLE) (b)(6) (VHACLE) (b)(6) /BACLE; Milons, Anthony, VBACLE; Syrek, Christopher D. (Chris); (b)(6) W.; (b)(6) (b)(6) VBAVACO

Optional Attendees: (b)(6) VBACLEV

Sent with Good (www.good.com)

From: OSVA Support Ops (Shared Mailbox)
Sent: Wednesday, March 21, 2018 10:33:11 AM
To: (b)(6)
Subject: DEPSEC Trip Prep - Cleveland, OH
When: Wednesday, March 21, 2018 1:30 PM-2:00 PM
Where: VANT Line: (b)(6) – Access (b)(6)

This trip prep is now 4:30pm EDT.

The Deputy Secretary's trip prep to Cleveland, OH will be held **Wednesday, March 21st @ 4:30pm (EDT).**

VANTS: (b)(6) – Access (b)(6) #

PLEASE BE ADVISED THIS IS CLOSE HOLD AND SUBJECT TO CHANGE.

If you have any questions, please contact (b)(6) or myself.

Thanks,
(b)(6)

Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: # (b)(6)

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6) (b)(6) @va.gov
(b)(6) (b)(6) @va.gov
(b)(6) (b)(6) @va.gov
(b)(6) (b)(6) @va.gov

Intergovernmental Affairs (OPIA)

(b)(6) (Tribal Government Relations) (b)(6) @va.gov
(b)(6) VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6) (b)(6) @va.gov

Veterans Experience Office

(b)(6) (b)(6) @va.gov

Center for Women Veterans

(b)(6) (b)(6) @va.gov

Center for Minority Veterans

(b)(6) (b)(6) @va.gov

Office of Information and Technology

(b)(6) (b)(6) @va.gov
(b)(6) (Privacy Services), (b)(6) @va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6) (b)(6) @va.gov

Veterans Employment Services Office (VESO)

(b)(6) (b)(6) @va.gov

OSVA, VSO Liaison Office

(b)(6) (b)(6) @va.gov

VBA Offices

Benefits Assistance Service

(b)(6) (b)(6) @va.gov
(b)(6) (b)(6) @va.gov

VBA Office for Strategic Engagement

(b)(6) (b)(6) @va.gov

VHA Offices

Patient Care Services

(b)(6), (b)(6)@va.gov

Community Care

(b)(6), (b)(6)@va.gov

Office of Research and Development (MVP)

(b)(6), (b)(6)@va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6), (b)(6)@va.gov

Voluntary Services (VHA Communications)

(b)(6), (b)(6)@va.gov

(b)(6), (b)(6)@va.gov

Mental Health

(b)(6), (b)(6)@va.gov

(b)(6), (b)(6)@va.gov

NCA Offices

Outreach and Communications

(b)(6), (b)(6)@va.gov

External Partners

Department of Labor VETS

(b)(6), (b)(6)@dol.gov

(b)(6)

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 3/21/2018 10:30 AM
End: Wed 3/21/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6)
 (b)(6) (b)(6) (VEO); (b)(6) VBAVACO; (b)(6)
 (VHACO); (b)(6) VBAVACO
 (b)(6) @va.gov (b)(6) VETS; VACO Center for Women
 Veterans; (b)(6) (b)(6) Hayes-Byrd,
 (b)(6)
 (b)(6) VACO; (b)(6) (OGC); (b)(6)
 (b)(6) (b)(6) (b)(6)
 (b)(6) (b)(6) (b)(6)
 (b)(6) (b)(6) (b)(6) VBAVACO; (b)(6)
 (b)(6) (b)(6) Ward, Barbara; (b)(6)
 (VACO); (b)(6) VBAVACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) (VACO); (b)(6)
 (b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED
 ACCT); (b)(6) VBAPHILINS; (b)(6) home'; (b)(6)
 (b)(6) (10RCS);
 (b)(6)
 (b)(6) (VEO) (b)(6) VBAVACO; (b)(6) VBAVACO;
 (b)(6) VBAVACO (b)(6) (Trilogy);
 (b)(6) White, Joy N. (SES) - VACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
 (b)(6)
 VBAVACO; (b)(6)

Optional Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6)
 (b)(6)
 (b)(6) (DC Group); (b)(6)
 (b)(6) NCA; (b)(6) (DISABLED ACCT); (b)(6)
 (b)(6) VBAVACO; (b)(6)
 VBAVACO; (b)(6) VETS'; (b)(6)
 (b)(6) (MRN); (b)(6) (SIGMA); (b)(6)
 (b)(6) (VACO); (b)(6) VEO; (b)(6)
 (b)(6) VEO; (b)(6) (VEO); (b)(6)
 (b)(6) VBAVACO (b)(6) VBAVACO; (b)(6) (LongView) (b)(6)
 (b)(6) (Trilogy Federal) (b)(6)
 (b)(6) VBAHOUS; (b)(6) DURVAMC (b)(6)
 (b)(6) (STL); (b)(6)
 (b)(6) (USA); (b)(6)
 (b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (VEO), VBAPORT; (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) VBAVACO (b)(6)
(b)(6) @gsa.gov; (b)(6)
(b)(6) (V17 (b)(6); VA VSO
LIAISON; (b)(6); VA Preparedness Program; (b)(6)
(b)(6) VBAVACO (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter Access Code (b)(6) A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)

Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell:

E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



(b)(6)

Subject: Lunch/DCOSVA time
Start: Wed 3/21/2018 11:30 AM
End: Wed 3/21/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Chief of Staff Council Meeting
Location: 1015F

Start: Thu 3/22/2018 1:00 PM
End: Thu 3/22/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA
Required Attendees: Pape, Lisa M.; Frueh, Mike, VBAVACO; Howard, Tom (NCA); Huweart, Eric D.; Hayes-Byrd, Jacquelyn
Optional Attendees: (b)(6) VBAVACO; (b)(6)
Protocol; OSVA Conference Rooms; VACO Protocol; (b)(6)

(b)(6)

Subject: Deputy Chief of Staff monthly
Location: VACO 1015F

Start: Thu 3/22/2018 9:00 AM
End: Thu 3/22/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Ward, Barbara; (b)(6); Dillard, Stephen; (b)(6)
(b)(6) (001)

Good day,

The Deputy Chief of Staff monthly meeting will be on the fourth Thursday of every month beginning March 22nd, 2018. Today's meeting has shifted to 9am. Thank you for your flexibility.

VANTS: 1-800-767-1750 Code: (b)(6)

(b)(6) USMC (ret)
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)
(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: DEPSEC PMC Planning Session
Location: DEPSEC Suite

Start: Thu 3/22/2018 10:00 AM
End: Thu 3/22/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: (b)(6); Devine, Daniel C.; Farrisee, Gina S.; Protocol; Davis, Lynda;
(b)(6) Morton, Barbara C.

Optional Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (001) (b)(6)

Apologies, we need to move this meeting up to 10am. Thank you

(b)(0)

Subject: Lunch/DCOSVA time
Start: Thu 3/22/2018 12:00 PM
End: Thu 3/22/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Meeting with DCOSVA and Ms. (b)(6)
Location: Rm #438

Start: Fri 3/23/2018 10:00 AM
End: Fri 3/23/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

Thank you for your patience and cooperation in scheduling. The DCOSVA looks forward to meeting with you.

Subject: In-Brief for Center for Women Veterans

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6)
Sent: Tuesday, March 13, 2018 10:53 AM
To: (b)(6)
Subject: RE: Deputy Chief of Staff

Absolutely! Thanks.

From: (b)(6)
Sent: Tuesday, March 13, 2018 10:52 AM
To: (b)(6)
Subject: RE: Deputy Chief of Staff

(b)(6)

You are correct. Apologize for the oversight. Will below work?

Friday, March 23rd at 10am

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: President's Management Council (PMC)
Location: DCOS Office Rm #1018

Start: Fri 3/23/2018 11:00 AM
End: Fri 3/23/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) Jackson, Frederick R.; (b)(6) (001); Emery, Rodney

Good afternoon,

The DCoS, Ms. Jacquelyn Hayes-Byrd would like to meet regarding the below:

SUBJ: President Management Council (PMC)

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: Lunch/DCOSVA time
Start: Fri 3/23/2018 11:30 AM
End: Fri 3/23/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Roy Hurndon
Location: DCoS office #1018

Start: Mon 3/26/2018 1:00 PM
End: Mon 3/26/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hurndon, Roy (SES)

Roy,

Ms. Jacquelyn Hayes-Byrd would like to meet with today.

Subject: Space

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: Administrative Updates Meeting
Location: DCOS Office

Start: Mon 3/26/2018 9:00 AM
End: Mon 3/26/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Dillard, Stephen; (b)(6) Hayes-Byrd, Jacquelyn (b)(6)@va.gov)

(b)(6)

Subject: Administrative Update
Location: Conference Room 1015

Start: Mon 3/26/2018 10:00 AM
End: Mon 3/26/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) Ph.D.; (b)(6)
(b)(6)

Please meet with me on Monday for a Meet and Greet and Administrative Updates .

I look forward to talking with you.

Jacquie

Jacquelyn Hayes-Byrd, Deputy Chief of Staff
US Department of Veterans Affairs

(b)(6) @va.gov

Office: (b)(6)

Cell: (b)(6)

(b)(6)

Subject: Streamlining Reg Policy and Mgt Process
Location: DCoS office #1018

Start: Mon 3/26/2018 11:00 AM
End: Mon 3/26/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hipolit, Richard (OGC); (b)(6) Bock, Tonia Y.

From: Hayes-Byrd, Jacquelyn
Sent: Friday, March 23, 2018 4:01 PM
To: Bock, Tonia Y.; (b)(6); Hipolit, Richard (OGC)
Cc: (b)(6)
Subject:

(b)(6) Dick and Tonia,
I would like to meet with you all to discuss streamlining Subject.

Please give (b)(6) two half hour periods on Tuesday to meet in my office to Discuss.

Thank you,

Jacquie

Jacquelyn Hayes-Byrd, Deputy Chief of Staff
US Department of Veterans Affairs

(b)(6)@va.gov

Office: (b)(6)

Cell: (b)(6)

(b)(6)

Subject: Fraud Waste and Abuse w/ Medicare
Location: COS's Office

Start: Mon 3/26/2018 1:30 PM
End: Mon 3/26/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.
Required Attendees: Murray, Edward (b)(6) Hayes-Byrd, Jacquelyn
(b)(6) @va.gov

Good morning Ed,

Peter would like to have you provide a follow up on Fraud Waste and Abuse with Medicare on Tuesday for the Morning Report at 7:45 a.m.

COS would like to have a pre-brief with you today at 1:30 p.m.

Please let me know should you have any questions.

Thank you,

Jacquie

Jacquelyn Hayes-Byrd, Deputy Chief of Staff
US Department of Veterans Affairs

(b)(6) @va.gov

Office: (b)(6)

Cell: (b)(6)

WILLIAM JORDAN EASON

(b)(6)

@GMAIL.COM

(b)(6)

EDUCATION

Hampden-Sydney College | Hampden-Sydney, Virginia

May, 2013

- Bachelor of Arts in **Economics**
- Minor: **History, Rhetoric**
- Honors: President's Scholarship recipient, 2009-2012, Hampden-Sydney College

WORK EXPERIENCE

Office of National Drug Control Policy, The White House | Washington, DC October, 2017-Present

Press Secretary

- Crafted and published press releases in coordination with the President's drug policy agenda.
- Received and responded to daily media inquiries.
- Briefed reporters on the record, on background and off the record.
- Coordinated interviews and press avails with key drug policy personnel and leadership.
- Engaged stakeholders and the media on twitter to keep them informed on drug policy initiatives and accomplishments.
- Interacted closely with senior White House press and communications staff to ensure consistent and accurate messaging throughout White House offices and other government agencies.

Office of Presidential Advance, The White House | Washington, DC

January, 2017 – October, 2017

Lead Press Representative

- Traveled ahead of The President of the United States to handle all press logistics
- Whether The President was going to an in-town event, or across the world, my job was to make sure all press related logistics and messaging at events were solidified before he arrived at his destination.
 - These included but are not limited to: setting up interviews, press conferences, media avails, credentialing press, sending out media advisories, collecting press RSVP's, etc.
- Interacted closely and frequently with senior press, operations, and communications staff to coordinate and execute vital messaging for the President at his public and private events.

Presidential Inaugural Committee, Media Operations | Washington, DC

January, 2017

Lead Press Representative

- In charge of all media related activities at the Presidential Media Review Stand in Lafayette Park for Inauguration.
- Worked closely with the communications department, Secret Service and National Parks Service to coordinate all press logistics and operations for 500+ media personnel credentialed in Lafayette Park.
- Aided the decision making process for camera shots, live shots and ABC's pool coverage of Lafayette Park, the Presidential Review Stand, Blair House, The White House and St. John's Church.

Donald J. Trump for President | Washington, DC

April, 2016 – January, 2017

Lead Press Representative

- Traveled with and ahead of candidate Trump during his 2016 Presidential Campaign to coordinate all press related logistics for his public and private events across the country.
- Coordinated and facilitated the set up, credentialing, and logistics of private interviews, press conferences, media avails and policy speeches.
- Reported directly to the press director and press secretary to ensure fluidity of interviews, media interactions and all press related logistics for all events across the United States.

Marco Rubio for President | Washington, DC

November 2015-March 2016

Lead Press Representative

- Traveled with and ahead of Senator Marco Rubio during his 2016 Presidential Campaign to coordinate all press related logistics and production efforts for his public and private events across the country.
- Aided press staff before and after events, setting up private interviews and media avails.
- Worked closely with traveling staff and press staff to ensure interviews/avails were timely, easily accessible, and logistically smooth for all parties.

(b)(6)

Subject: Hold - Interview with Jordan Eason
Location: COS Office

Start: Mon 3/26/2018 2:30 PM
End: Mon 3/26/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)
Required Attendees: O'Rourke, Peter M.; Hayes-Byrd, Jacquelyn

When: Monday, March 26, 2018 2:30 PM-3:00 PM. (UTC-05:00) Eastern Time (US & Canada)
Where: COS Office

~~*~*~*~*~*~*~*~*

Resume attached, I will have printed versions available.

Thanks!

(b)(6)

(b)(6)

Subject: Speech Writer Moves
Location: DCOS Office Room 1018

Start: Mon 3/26/2018 9:30 AM
End: Mon 3/26/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hutton, James; (b)(6)

Good morning,

Based on the SecVA meeting, we will have to modify this meeting.

(b)(6)

Hi Jim,

We have been asked to make a move with the Speechwriters to your office expeditiously. I have set up a meeting with them to discuss it with them on Monday, but would like to discuss with you prior to doing so with them. (b)(6) mentioned that he has given you a heads up already, but I would like to follow up.

Thank you,
Jacquie

Jacquelyn Hayes-Byrd, Deputy Chief of Staff
US Department of Veterans Affairs

(b)(6)@va.gov

Office: (b)(6)

Cell: (b)(6)

(b)(6)

Subject: Pre Brief with COS
Location: COS Office

Start: Mon 3/26/2018 10:30 AM
End: Mon 3/26/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Worley, Robert, VBAVACO; Frueh, Mike, VBAVACO; (b)(6)
Conrad; Terrell, Brandy, VBAVACO; Hayes-Byrd, Jacquelyn (b)(6)
(b)(6)@va.gov)

Good morning Rob,

Peter would like to have you provide a follow up on the Ashford University Review on Tuesday for the Morning Report at 7:45 a.m.

COS would like to have a pre brief today at 10:30 a.m.

Please let me know should you have any questions.

Jacquie

Jacquelyn Hayes-Byrd, Deputy Chief of Staff
US Department of Veterans Affairs

(b)(6)@va.gov

Office: (b)(6)

Cell: (b)(6)

(b)(6)

Subject: Lunch/DCOS time
Start: Mon 3/26/2018 11:30 AM
End: Mon 3/26/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Meet with DCoS
Location: DCoS Office #1018
Start: Mon 3/26/2018 12:30 PM
End: Mon 3/26/2018 1:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Johnson, Lyndon (VA); Hutton, James; (b)(6) allman, Gary
Importance: High

Good Afternoon,

I apologize for the short notice meeting, however, the DCoS would like to meet with all of you. Thank you for your flexibility.

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6) @va.gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

Subject: VA Political Leaders & Cabinet Affairs Meeting
Location: OBCR

Start: Tue 3/27/2018 1:00 PM
End: Tue 3/27/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: (b)(6) Byrne, Jim (OGC); Loren, Donald P.; Shelby, Peter J.; Davis, Lynda; Wagner, John (Wolf); Hutton, James; Tucker, Brooks; Anderson, Christopher; Haverstock, Cathleen; Balland, David; Syrek, Christopher D. (Chris); Nicholas, Kirk; Hayes-Byrd, Jacquelyn; Blaha, Lydia B.; Connell, Lawrence B.; Leinenkugel, Jake; Sandoval, Camilo J.; Verschoor, Thayer; Reeves, Randy; Mason, Cheryl; Glynn, Melissa S.; Rychalski, Jon J.

(b)(5)

Subject: Hiring
Location: COS's Office

Start: Tue 3/27/2018 2:00 PM
End: Tue 3/27/2018 2:20 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: O'Rourke, Peter M.; Nicholas, Kirk

(b)(6)

Subject: Lunch/DCOSVA time
Start: Tue 3/27/2018 12:00 PM
End: Tue 3/27/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

DEPCOSVA Talking Points – ACOMO Annual Workshop Training
March 22 and 28, 2018

Good Morning/Good Afternoon,

My name is Jacquelyn Hayes-Byrd and it is my pleasure to serve as the new Deputy Chief of Staff for the Department of Veterans Affairs (DEPCOSVA). I am coming to you from the Office of Accountability and Whistleblower Protection. I am excited about serving as the Deputy Chief of Staff and working with you. I know that VA's advisory committees continue to be a key component in the Department's overall strategy to achieve stakeholder and public engagement as we strive to serve our Veterans, their families, and survivors.

The Secretary is very proud and grateful for your service and hard work. He is still talking about the great time he had at the Chair-DFO Strategic Summit held on January 11. Through my briefings from the Advisory Committee Management Office (ACMO) and my predecessor (Gina Farrisee), you continue to amaze Senior Leadership with your committee's achievements. Each year, you go higher in your accomplishments.

VA's advisory committee environment remains busy, particularly in FY 2017. For instance, our advisory committees grew from 25 to 29. You held 56 committee meetings which ranged over 123 meeting days and 1,012 hours. As Designated Federal Officers (DFOs) and Committee Managers, you put in masses time and commitment to establish the foundation which enabled our advisory committees' successes. It was your countless coordination and engagement with our 822 committee members that allowed for reports, membership packages and recommendations to be efficaciously submitted to the Secretary. And not only did you take care of your committees, you made sure to stay connected to the Advisory Committee Management

DEPCOSVA Talking Points – ACMO Annual Workshop Training
March 22 and 28, 2018

Office (ACMO) and kept abreast of the latest Federal Advisory Committee Act (FACA) and VA policies and guidance. Yes...VA saw **ALL** of your efforts and are most appreciative. Thank you.

This is why training sessions like this are important. ACMO is committed to supporting VA's mission by managing and promoting the highest quality administration of the laws, regulations, and policies governing our Federal advisory committees. Our ACMO Team– Jeff, Jelessa, and LaTonya – are here to provide ***training, guidance, advice*** and ***direct support***. Today's Annual Workshop Training is heavily planned and designed for YOU. Based on your feedback and needs assessment, this training is geared to provide you with FACA need-to-know information, DFO case study, and an interactive strategic discussion. This is a great opportunity to learn, collaborate, and take your committee higher in its mission and Veteran outreach. Being new to the FACA area, I am truly gaining a better understanding of advisory committee work. I hope you take full advantage of this training.

The last area I would like to address with you is ***ACMO's Cross Committee Collaboration***. This is where you the DFO and/or Chair visit another committee's meeting, conduct 15 to 20 minute briefings, and then propose similar recommendations to the Secretary (and even Congress). When I heard this concept, I viewed it as a game changer in how results are made. And I am all about results! But, let's go even "deeper" in your collaboration. At the Summit, Jeff briefed you on its five phases: ***Education, Engagement, Collaboration, Reporting*** and ***Feedback***. Many of you mentioned collaboration efforts there. You mastered the first two steps of Cross

DEPCOSVA Talking Points – ACOMO Annual Workshop Training
March 22 and 28, 2018

Committee Collaboration. We applaud you for this. However, it's important that you don't stop at collaboration. A win for the committee, its members, and for VA is when we move to reporting (the recommendations) and discussing the feedback on what happens next. This is the ultimate gain.

Now with respect to your Annual VA Reports, they were well written and all of them were read. VA was pleased to see the new templates. Continue using them to capture the necessary information and key details about your committee's activities and planned events. We also noticed the 150% increase of field visits. This is a tremendous statement on your ability to engage the public and push our committees to gather more stakeholder inputs. Although the reports were informative, we must do better on its timeliness. Only 68% of them were turned in by the December 1 deadline.

Well, I believe that's all I have for now. I appreciate being here this morning (afternoon) and getting a chance to introduce myself. Please remember that what you do as a DFO or Committee Manager makes a difference to VA and the advisory committee you serve. The Secretary and I look forward to visiting your committees soon. ACOMO keeps us abreast of those meetings. **[Looks to Jeff]** Thanks Jeff.

Before I leave, does anyone have any questions for me? **[Takes questions from group. Jeff will be ready to address more technical FACA questions.]**

Again, thank you all for your hard work. Thank you ACOMO for offering this great experience. I know why GSA recognizes this as a "best practice" within the Federal agencies for DFO training. Enjoy the remainder of your training. Have a great day.

[Exit]

(b)(6)

Subject: Leadership's Participation at ACMO Annual Training Workshop
Location: 810 Vermont Avenue NW, Conference Room C-7, Washington DC

Start: Wed 3/28/2018 1:00 PM
End: Wed 3/28/2018 1:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: VA Advisory Committee Mgt; Moragne, Jeffrey; Small, LaTonya L.; Hayes-Byrd, Jacquelyn; (b)(6)



DEPCOSVA
Talking Points - ...

DEPCOSVA Talking Points – ACOMO Annual Workshop Training
March 22 and 28, 2018

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DEPCOSVA Talking Points – ACMO Annual Workshop Training
March 22 and 28, 2018

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DEPCOSVA Talking Points – ACMO Annual Workshop Training
March 22 and 28, 2018

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Before I leave, does anyone have any questions for me? **[Takes questions from group. Jeff will be ready to address more technical FACA questions.]**

Again, thank you all for your hard work. Thank you ACMO for offering this great experience. I know why GSA recognizes this as a "best practice" within the Federal agencies for DFO training. Enjoy the remainder of your training. Have a great day.

[Exit]

(b)(6)

Subject: Leadership's Participation at ACMO Annual Training Workshop
Location: 810 Vermont Avenue NW, Conference Room C-7, Washington DC

Start: Wed 3/28/2018 9:00 AM
End: Wed 3/28/2018 9:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: VA Advisory Committee Mgt; Moragne, Jeffrey; Small, LaTonya L.; Hayes-Byrd, Jacquelyn; (b)(6)



DEPCOSVA
Talking Points - ...

(b)(6)

Subject: (b)(6)
Location: DCoS office Rm #1018

Start: Wed 3/28/2018 10:00 AM
End: Wed 3/28/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6)

(b)(6)

Subject: (b)(6)
Location: DCoS Office #1018
Start: Wed 3/28/2018 2:30 PM
End: Wed 3/28/2018 3:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

The DCoS would like to meet with you.

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)
(b)(6)@va.gov

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(b)(6)

Subject: Suraf Asgedom, Office of Modernization
Location: DCoS office Rm # 1018

Start: Wed 3/28/2018 10:45 AM
End: Wed 3/28/2018 11:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Asgedom, Surafeal; (b)(6)

Optional Attendees: (b)(6)

Ms. Jacquelyn Hayes-Byrd, DCoS, looks forward to a meet and greet with Mr. Asgedom.

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

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(b)(6)@va.gov

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From: (b)(6)
Sent: Monday, March 26, 2018 11:49 AM
To: (b)(6)
Subject: RE: Meeting with Suraf Asgedom, Office of Modernization

Good morning (b)(6) we will take Wednesday 10:45a to 11:15a. Thanks so much! Will you send the invite?

(b)(6)

From: (b)(6)
Sent: Monday, March 26, 2018 11:30 AM
To: (b)(6)
Subject: RE: Meeting with Suraf Asgedom, Office of Modernization

(b)(6)

Unfortunately, she does not has there is a standing SecVA meeting that she must attend.

- Wednesday, March 28th between 10am – 11:30am for 30 minutes

(b)(6)

Office of the Secretary

810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

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From: (b)(6)
Sent: Friday, March 23, 2018 8:53 AM
To: (b)(6)
Subject: RE: Meeting with Suraf Asgedom, Office of Modernization

Good morning (b)(6) Sorry that time will not work for Suraf. Does she by chance do early morning, 7:30a or 8a meetings?

From: (b)(6)
Sent: Thursday, March 22, 2018 8:07 AM
To: (b)(6)
Subject: RE: Meeting with Suraf Asgedom, Office of Modernization

(b)(6)

Does Tuesday, March 27th at 10am work? Thanks.

(b)(6)
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)@va.gov

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From: (b)(6)
Sent: Wednesday, March 21, 2018 2:16 PM
To: (b)(6)
Subject: RE: Meeting with Suraf Asgedom, Office of Modernization

Hi (b)(6) if you are looking into next week, Suraf will be on AL Thursday and Friday.

Thanks again!

(b)(6)

From: (b)(6)
Sent: Tuesday, March 20, 2018 9:29 AM
To: (b)(6)
Subject: RE: Meeting with Suraf Asgedom, Office of Modernization

(b)(6)

Give me a bit to find some time. Thanks

(b)(6)
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (0)

(b)(6) @va.gov

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From: (b)(6)

Sent: Tuesday, March 20, 2018 9:26 AM

To: (b)(6)

Cc: (b)(6)

Subject: Meeting with Suraf Asgedom, Office of Modernization

Good morning (b)(6)

Yesterday, I met and spoke with Jackie regarding setting up a short meet and greet with Suraf. Would she have any availability for a brief intro and discussion with him tomorrow, or upon his return from travel on Monday? I can change is schedule to accommodate any time that she may have available.

Thanks for your assistance.

Regards,

(b)(6)

(b)(6)

Subject: In-Brief for Center for Minority Veterans
Location: 810 Vermont Ave RM 436

Start: Wed 3/28/2018 11:30 AM
End: Wed 3/28/2018 12:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Ward, Barbara

Required Attendees: (b)(6)

Optional Attendees: Hayes-Byrd, Jacquelyn

Good morning,

This meeting has been scheduled and confirmed. Please do not hesitate to contact me with any changes or concerns.

V/r,

(b)(6)

(b)(6)

Subject: (b)(6)
Location: Room # 1018
Start: Thu 3/29/2018 2:00 PM
End: Thu 3/29/2018 2:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

The DCoS looks forward to meeting with you today. Thanks.

(b)(6)

Office of the Secretary
 810 Vermont Ave, NW
 Washington, DC 20420

(b)(6) (O)
 (b)(6)@va.gov

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From: (b)(6)
Sent: Thursday, March 29, 2018 1:07 PM
To: (b)(6)
Subject: RE: Meet with DCoS

Of course!

From: (b)(6)
Sent: Thursday, March 29, 2018 1:06 PM
To: (b)(6)
Subject: Meet with DCoS

(b)(6)

Good afternoon. Are you able to meet with the DCoS today at 2pm today? Thanks.

(b)(6)

Office of the Secretary
 810 Vermont Ave, NW
 Washington, DC 20420

(b)(6) (O)
 (b)(6)@va.gov

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(b)(6)

Subject: VEO Update w/COSVA
Location: 1002

Start: Thu 3/29/2018 4:00 PM
End: Thu 3/29/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA
Required Attendees: Davis, Lynda; Hayes-Byrd, Jacquelyn
Optional Attendees: (b)(6)

(b)(6)

Subject: (b)(6) and (b)(6)
Location: DCOS Office Rm #1018
Start: Thu 3/29/2018 9:15 AM
End: Thu 3/29/2018 9:45 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)@va.gov

Jacquelyn Hayes-Byrd would like to meet with us regarding some administrative matters. Thanks.

(b)(6)
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)@va.gov

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(b)(6)

Subject: Leaders Huddle
Location: OBCR

Start: Thu 3/29/2018 9:30 AM
End: Thu 3/29/2018 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Byrne, Jim (OGC); Loren, Donald P.; Shelby, Peter J.; Davis, Lynda; Wagner, John (Wolf); Hutton, James; Tucker, Brooks; Anderson, Christopher; Haverstock, Cathleen; Balland, David; Syrek, Christopher D. (Chris); Nicholas, Kirk; Hayes-Byrd, Jacquelyn; Blaha, Lydia B.; Connell, Lawrence B.; Leinenkugel, Jake; Sandoval, Camilo J.; Verschoor, Thayer; Reeves, Randy; Mason, Cheryl; Glynn, Melissa S.; Rychalski, Jon J.

POC: (b)(6)

**VA's 2019 National Minority Veterans Summit
Planning Committee**

March 30, 2018 Time: 1:00 p.m. – 2:00 p.m. (EST)

**VACO, 810 Vermont Ave, NW
Room 530**

Join by Phone by calling: 800-767-1750 Participant Code: (b)(6)

AGENDA

1:00 P.M. – 1:10 P.M.	Welcome Remarks	Barbara Ward, Director, Center for Minority Veterans
		Jacquelyn Hayes-Byrd, Deputy Chief of Staff
1:10 P.M. – 1:20 P.M.	Introductions	
1:20 P.M. – 1:25 P.M.	Overview Of Summit	Barbara Ward
1:25 P.M. – 1:35 P.M.	Summit Program Content and Format Proposal	Open Discussion
1:35 P.M. – 1:45 P.M.	Summit Location	Barbara Ward
1:45 P.M. – 1:55 P.M.	Committee Meeting Schedule Sub-Committees	(b)(6) Deputy Director Center for Minority Veterans
1:55 P.M. – 2:00 P.M.	Closing Remarks/Q&A	Jacquelyn Hayes-Byrd

- **NEXT MEETING SCHEDULED FOR THURSDAY, APRIL 26 FROM 1:00-2:00 P.M. (VACO)**

***For non-VA employees attending in person, please plan to arrive at least 15 minutes early and bring government-issued identification for processing through security.**

2019 National Minority Veterans Summit

Minority Veterans account for approximately 23% of the US Veteran population, and will grow to 36% by 2040. While many of their challenges and opportunities are similar to those of all Veterans, some are unique or disproportionate to the minority Veteran population. The 2019 National Minority Veterans Summit will focus on the needs and issues important to minority Veterans and provide training, information, and guidance to assist minority Veterans and their supporters with navigating through VA and community resources.

This event, the first ever minority Veterans summit, will bring together key stakeholders from across a variety of sectors to identify challenges and opportunities facing minority Veterans and collaborate on identifying and diffusing best practices in serving them. It is designed to promote forward-thinking dialogue and innovative collaboration among private industry, nonprofit organizations, the Federal government, innovators, researchers, care-givers, and Veterans.

The target audience for the summit includes minority Veterans themselves; public sector partners including military, federal, state, and local agencies; Veteran Service Organizations and other nonprofit partners; academics and others in the research community; representatives from the tech industry and corporations; other community partners; and VA employees, including Minority Veteran Program Coordinators. The summit will consist of lectures, discussion panels, an exhibit hall, and an open forum. Discussion by all attendees will be encouraged throughout the event.

Attendees will have the opportunity to hear from Veterans Affairs senior leaders, participate in breakout sessions focused on employment, mental health, entrepreneurship and more. Additionally, plenary sessions will focus on VA care and benefits, partner organizations, and a special "Voice of the Veteran" panel. Partner organizations will be recognized in digital and print materials.

Date and location for the summit to be determined.

(b)(6)

Subject: National Minority Veterans Summit Planning Meeting
Location: 810 Vermont Ave RM 530 Please call (b)(6) for building access, questions, or concerns

Start: Fri 3/30/2018 1:00 PM
End: Fri 3/30/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Ward, Barbara
Required Attendees: (b)(6)
Optional Attendees: Hayes-Byrd, Jacquelyn; (b)(6)
 (b)(6) @vfw.org;
 (b)(6) @amvets.org (b)(6) @legion.org (b)(6)
 (b)(6) @pva.org (b)(6)
 (b)(6) VBAVACO; Pape, Lisa M.; Hyduke, Barbara; (b)(6)
 (b)(6) Johnson-Clark, Carrie; (b)(6)
 (b)(6)

*Please see the attached meeting artifacts below.



2019 Minority Veterans Summi...



2019 National Minority Vetera...

Good morning All,

My apologies for any confusion, but the cancelation of this meeting was sent erroneously. Please re-accept this meeting invite to the Planning Committee meeting for the 2019 National Minority Veterans Summit. If you cannot physically attend please feel free to call in our VANTS line using the information below:

Title: NATIONAL MINORITY VETERAN SUMMIT MTG
Date: 03/30/2018
Starting: 1:00pm EST+ DST (New York)
Duration: 110 minutes
Participants: 20

Moderator Code: (none)
Participant Code: (b)(6)

Dial In Access:

-->

Instructions (meet me direct):

Dial **18007671750** and follow the voice prompts. When asked, please enter the

Participant Code (b)(6) followed by the # key. You will be connected to the conference if your Moderator Code is correct. Otherwise, you will be transferred to a conference operator for assistance. If you are disconnected for any reason, repeat instructions above.

V/r,

(b)(6)

(b)(6)

Subject: COSVA Bi-weekly Meeting
Location: 1002

Start: Fri 3/30/2018 2:00 PM
End: Fri 3/30/2018 3:00 PM

Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Friday from 2:00 PM to 3:00 PM

Meeting Status: Accepted

Organizer: COSVA
Required Attendees: Glynn, Melissa S.; Hayes-Byrd, Jacquelyn
Optional Attendees: (b)(6) Tran, Dat VACO; (b)(6)

(b)(6)

Subject: WalkThru for 4th and 1st
Location: Meet in 1st Floor Lobby

Start: Fri 3/30/2018 10:00 AM
End: Fri 3/30/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Davis, Lynda; Morton, Barbara C.; (b)(6) Hurndon, Roy

Optional Attendees: (b)(6) Akinselure, Laura

(b)(6)

Subject: Travel team
Location: Rm #1015F

Start: Fri 3/30/2018 11:00 AM
End: Fri 3/30/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) VBAVACO (b)(6)
(b)(6)

The DCoS would like to meet with you regarding travel for the senior leadership in the Office of the Secretary. Thank you.

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6) @va.gov

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(b)(6)

Subject: Lunch/DCOSVA time
Start: Fri 3/30/2018 12:00 PM
End: Fri 3/30/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: (b)(6) - CWS- Backup is: (b)(6)

Start: Fri 3/30/2018 12:00 AM

End: Sat 3/31/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: (b)(6) Leave

Start: Fri 3/30/2018 12:00 AM

End: Sat 3/31/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

Subject: Canceled: Co-Branded Acknowledgement Cards
Location: Online Meeting

Start: Fri 3/2/2018 10:30 AM
End: Fri 3/2/2018 11:30 AM
Show Time As: Free

Recurrence: (none)

Meeting Status: Accepted

Organizer: Barry, Ashleigh (OAWP)

Required Attendees: (b)(6) Hayes-Byrd, Jacquelyn (b)(6)
(b)(6)

Importance: High

This is set for 10:30 (ET) 9:30 (CT) Thanks all!

[Join online meeting](#)

<https://meet.RTC.VA.GOV/ashleigh.barry/MFN4SYV1>

Join by Phone

844-376-0278

844-815-1331

844-770-5400

[Find a local number](#)

Conference ID: (b)(6)

[Forgot your dial-in PIN?](#) | [First online meeting?](#)

(b)(6)

Subject: Canceled: GAO Discussion w/COSVA
Location: 1002

Start: Fri 3/9/2018 3:30 PM
End: Fri 3/9/2018 4:00 PM
Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: COSVA

Required Attendees: (b)(6) Hayes-Byrd, Jacquelyn

Optional Attendees: Tucker, Brooks; O'Connor, Christopher; (b)(6)

Importance: High

(b)(6)

Subject: FW: Direct Hires
Location: Skype Meeting

Start: Thu 3/1/2018 1:30 PM
End: Thu 3/1/2018 2:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (VHACLE)

Subject: Direct Hires
When: Thursday, March 01, 2018 1:30 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Skype Meeting

PLEASE JOIN THE VHA SERVICE CENTER FOR A VIRTUAL TRAINING PRESENTATION ON:

Direct Hires

When: Thursday March 1st, 2018, 1:30 p.m.-2:30 p.m.

Time: 1:30 p.m. – 2:30 p.m. Eastern Standard Time (EST)

Where: Microsoft Live Meeting *(link and teleconference information below)*

Presenter:

(b)(6)

HR Specialist (Recruitment & Staffing)

→ [Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

844-825-8490 (South)	English (United States)
844-352-6288 (South)	English (United States)
844-355-6288 (South)	English (United States)

[Find a local number](#)

Conference ID: (b)(6)
[Forgot your dial-in PIN?](#) | [Help](#)

PLEASE NOTE WE HAVE NEW PHONE NUMBERS You might want to make your attendees aware of the change.

(b)(6)

Subject: Probationary Periods, WIGI's, & Time in Grade
Location: Skype Meeting
Start: Tue 3/6/2018 1:30 PM
End: Tue 3/6/2018 2:30 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b)(6) (VHACLE)
Required Attendees: (b)(6) (VHACLE)

PLEASE JOIN THE VHA SERVICE CENTER FOR A VIRTUAL TRAINING PRESENTATION ON:

Probationary Periods, WIGI's, & Time in Grade

When: Tuesday March 6, 2018, 1:30 p.m. 2:30 p.m.

Time: 1:30 p.m. – 2:30 p.m. Eastern Standard Time (EST)

Where: Microsoft Live Meeting *(link and teleconference information below)*

Presenter:

(b)(6)

HR Specialist (Recruitment & Staffing)

.....
[→ Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

844-825-8490, access code: 943032230 (South)

English (United States)

844-352-6288, access code: 943032230 (South)

English (United States)

844-355-6288, access code: 943032230 (South)

English (United States)

[Find a local number](#)

Conference ID: (b)(6) (same as access code above)

[Forgot your dial-in PIN? | Help](#)

PLEASE NOTE WE HAVE NEW PHONE NUMBERS You might want to make your attendees aware of the change.

(b)(6)

Subject: Employee Engagement/Intro w/COSVA
Location: 1002

Start: Wed 3/7/2018 2:30 PM
End: Wed 3/7/2018 3:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: COSVA

Required Attendees: (b)(6) (HOU); Hayes-Byrd, Jacquelyn; (b)(6)

(b)(6)

Subject: Meet with COSVA re:Digital Services Portfolio Overview
Location: 1002

Start: Tue 3/13/2018 3:00 PM
End: Tue 3/13/2018 4:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: COSVA

Required Attendees: (b)(6); Hayes-Byrd, Jacquelyn

Optional Attendees: (b)(6)

(b)(6)

Subject: [EXTERNAL] The Byrds
Location: Conference Call --(Dial In--712-770-4700) Passcode (b)(6)
Start: Wed 3/14/2018 3:00 PM
End: Wed 3/14/2018 3:30 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b)(6)

(b)(6)

Subject: Contractor Onboarding Training
Location: Skype Meeting

Start: Thu 3/15/2018 1:00 PM
End: Thu 3/15/2018 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (VHACLE)

Required Attendees: VHA CO SAO East Acquisition Staff; VACO OAWP; (b)(6) (VHACLE); (b)(6)
(b)(6) (VHACLE); (b)(6) (VHACLE); VSC Security Team; (b)(6)
(b)(6)

PLEASE JOIN THE VHA SERVICE CENTER FOR A VIRTUAL TRAINING PRESENTATION ON:

Contractor Security & Onboarding Process

Please invite those that this training may assist,
i.e. CORs, PIV office, Admin Officers, etc.

This is optional training; if you wouldn't like to attend, please click decline.

****Please read****

TMS ID is 4183815 – to add this training to TMS, use this number.

This is not a CLP in FAITAS.

There is not a registration, simply click join the meeting below.

It is best to log on early and as a group!

This briefing will only accommodate 400; so if you are having trouble logging on, it is probably full.

We will have this training monthly or more often, please don't worry if you cannot log on.

Please forward to whomever this may assist!

When: Thursday, March 22

Time: 1300 – 1400:00 Eastern Standard Time (EST)

Where: Skype Meeting *(link and teleconference information below)*

Presenter: (b)(6)

→ [Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

844-825-8490, access code: (b)(6) (South)

English (United States)

844-352-6288, access code: (b)(6) (South)

English (United States)

844-355-6288, access code: (b)(6) (South)

English (United States)

[Find a local number](#)

Conference ID: (b)(6) (same as access code above)

[Forgot your dial-in PIN?](#) | [Help](#)

PLEASE NOTE WE HAVE NEW PHONE NUMBERS You might want to make your attendees aware of the change.

(b)(6)

Subject: Women's History Month Observance Program
Location: VACO Room 530

Start: Thu 3/15/2018 11:30 AM
End: Thu 3/15/2018 12:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6)
Required Attendees: VACO 006 All Staff

In celebration of Women's History Month, the Office of Diversity and Inclusion (ODI) is supporting a joint effort with Blacks In Government (BIG) VA Headquarters Chapter and Federally Employed Women (FEW).

Please join Blacks In Government VA Headquarters Chapter and Federally Employed Women as they host a Real Talk series on Thursday, March 15, from 11:30 a.m. - 12:30 p.m. in Room 530, at 810 Vermont Avenue, NW, featuring special guest Ms. Valerie Mattison Brown, Deputy Chief Policy and Planning Officer, VHA Office of the Assistant Deputy Under Secretary for Health (ADUSH) for Policy and Planning, Department of Veterans Affairs. Ms. Mattison Brown will address the executive core qualification **(ECQ): Leading People** and the importance of the fundamental competencies in relationship to her SES journey.

The "Real Talk" Series is a fun, interactive series that allows senior leadership to discuss their career progression in the government and provide (Real Talk) tips that are essential to employees succeeding and reaching their full potential. As time permits, there will also be a discussion on the importance of employee engagement within the workplace. This session is **open to All VA employees**.

Dial-in information: VANTS 1-800-767-1750, Access Code: (b)(6)

If you plan to join in person, RSVP required, as space is limited.

For more information, contact (b)(6) President, BIG VA Headquarters Chapter at (b)(6)@va.gov, (b)(6) President (Interim), Monumental Women Chapter of Federally Employed Women (FEW) at (b)(6)@va.gov or (b)(6) VA's National Federal Women's Program Manager at (b)(6)@va.gov.

The U.S. Department of Veteran Affairs / VACO is committed to providing equal access to this event for all participants. A sign language interpreter will be provided. If you need alternative formats or services because of a disability, please contact (b)(6) with your request no later than March 9th.

(b)(6)

Subject: Highest Previous Rate and Above Minimum
Location: HR Large Conference Room

Start: Tue 3/20/2018 2:00 PM
End: Tue 3/20/2018 3:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (VHACLE)

PLEASE JOIN THE VHA SERVICE CENTER FOR A VIRTUAL TRAINING PRESENTATION ON:

Highest Previous Rate and Above Minimum

When: Tuesday March 20th, 2018

Time: 2:00 p.m. – 3:00 p.m. Eastern Standard Time (EST)

Where: Microsoft Live Meeting *(link and teleconference information below)*

Presenter:

(b)(6)

HR Specialist (Recruitment & Staffing)

→ [Join Skype Meeting](#)

Trouble Joining? [Try Skype Web App](#)

Join by phone

844-825-8490, access code:	(b)(6)	(South)	English (United States)
844-352-6288, access code:	(b)(6)	(South)	English (United States)
844-355-6288, access code:	(b)(6)	(South)	English (United States)

[Find a local number](#)

Conference ID: (b)(6) (same as access code above)

[Forgot your dial-in PIN?](#) | [Help](#)

PLEASE NOTE WE HAVE NEW PHONE NUMBERS You might want to make your attendees aware of the change.

.....

(b)(6)

Subject: DEPSEC Trip Prep - Cleveland
Location: DEPSEC Suite

Start: Wed 3/21/2018 4:30 PM
End: Wed 3/21/2018 5:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6)

Required Attendees: OSVA Support Ops, (b)(6) Devine, Daniel C.

Optional Attendees: (b)(6) VBAVACO, (b)(6) Hayes-Byrd, Jacquelyn

(b)(6)

Subject: FW: Celebrating A Promotion
Location: Rare (our forward office)

Start: Thu 3/22/2018 4:00 PM
End: Thu 3/22/2018 6:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Nicholas, Kirk

Sent with Good (www.good.com)

All times listed are in the following time zone:(UTC-05:00) Eastern Time (US & Canada)

From: Nicholas, Kirk
Sent: Friday, March 16, 2018 2:11:53 PM
To: Nicholas, Kirk; COS-PMO; Hayes-Byrd, Jacquelyn; Barry, Ashleigh (OAWP); (b)(6)
(b)(6) (OAWP); (b)(6) (OAWP); (b)(6)
Subject: Celebrating A Promotion
When: Thursday, March 22, 2018 4:00 PM-6:00 PM.
Where: Rare (our forward office)

All,
Please help us celebrate Todd Hunter's recent selection to SES! We will be meeting in the second floor bar area for drinks, poo-pooos, feats of strength and stories. Help us make this a great day for Todd by coming to congratulate this moment in his career!

I have sent an invite to those I know or suspect will be here next week, didn't want to interfere with Friday travel for those going home. Please extend an invite to members of your team that are local, will be here, or can just show up.

This includes politicals that know Todd as well, so (b)(6) you can handle that end.

April 2018

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
Apr 2 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy) 9:00am Leaders Huddle 10:00am Review 11:00am PICTURE 11:30am Marine Frocking 12:00pm DCoS 3:00pm Trip Prep Meeting	3 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy) 9:30am OAWP Moves (Conference Room) 12:00pm Lunch/DCOSVA time 2:00pm (b)(6) 2:30pm Barbara Ward	4 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy) (b)(6) Sick Leave 9:00am Front office/DoD 10:15am ACMO (1717 H 10:30am Biweekly 11:00am CSEMO-SES 11:30am Lunch/DCOSVA 2:00pm VSO Strategy	5 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy) 9:00am Leadership's 11:30am Lunch/DCOSVA 1:00pm VSO Breakfast 1:45pm DEPSEC Pre Brief 2:30pm Meet with SecVA 2:30pm DEPSEC Prep for	6 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy) 10:00am Review of OCR (VACO, Suite 1015F) - 11:30am Lunch/DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) -
9 (b)(6) Leave-Backup (b)(6) (b)(6) Deputy (b)(6) (b)(6) is (b)(6) 11:00am 2:00pm Meet and 3:00pm (b)(6) 3:30pm CSEMO Update	10 (b)(6) Leave-Backup (b)(6) 8:00am FW: Military to 12:30pm Lunch/DCOSVA 1:00pm Interview with 1:00pm ASECVVA Trip 1:30pm Step 2 Grievance 2:30pm Lynda Davis 3:00pm OAWP- IT/VSC	11 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy) 9:00am BLOCKED- 11:00am Speechwriter 11:30am Lunch/DCOSVA 12:30pm FW: Weekly 2:30pm Dr. (b)(6) 3:30pm CSEMO Update	12 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy) 9:00am BLOCKED-REVIEW 10:00am OCR 11:30am Lunch/DCOSVA 1:00pm Barbara Ward 2:00pm Meet with Pam	13 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy Director) 11:30am Lunch/DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan
16 (b)(6) Leave-Backup (b)(6) (b)(6) (Deputy) 10:00am (b)(6) 11:00am DCOSVA time 1:00pm DepSec and 2:30pm Dr. Davis (1015E) 3:30pm CSEMO Update 6:00pm Tour of 11th Floor	17 12:00pm Lunch/DCOSVA time 1:30pm (b)(6) (Room 1015E) - Hayes-Byrd, Jacquelyn 3:30pm Space allocation-OGC (Conference room)	18 9:00am Administrative 9:30am VSO Meeting with 10:30am Biweekly 10:30am 10:30am (b)(6) 11:00am Space in 811 12:00pm Lunch/DCOSVA 1:30pm (b)(6)	19 10:00am Performance Management brief to 11:00am Discuss Corporate Customer 11:30am Lunch/DCOSVA 1:00pm (b)(6) 1:30pm DEPSEC Update 2:00pm Dr. Srey (Rm)	20 11:00am COS Council Meeting (1015F) - 11:30am Lunch/DCOSVA time 2:30pm Interview (b)(6) - VBA Candidate 3:00pm Strategic 3:30pm CSEMO Update
23 (b)(6) Leave 11:00am Lunch/DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan	24 (b)(6) leave 8:00am OFF-SITE SAN ANTONIO-OAWP 12:00pm Lunch/DCOSVA time	25 (b)(6) Leave 8:00am OFF-SITE SAN ANTONIO-OAWP 11:30am Lunch/DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan	26 (b)(6) Leave 9:00am Jeff Moragne-ACMO 10:00am Dr. (b)(6) (DCoS Office #1015E) - 11:00am CSEMO HR Community of Practice 12:00pm Lunch/DCOSVA	27 (b)(6) Leave 11:00am Chief of Staff Council Meeting (1015F) - COSVA 11:30am Lunch/DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) -
30 9:00am BLOCK 11:00am DCOSVA time 11:00am FW: NLE/Eagle Horizon (1075) - (b)(6) 1:30pm OGC- Student loan Repayment 3:30pm CSEMO Update (PDAS HRA Rm 204) -	May 1	2	3	4

(b)(6) (b)(6)

Subject: Trip Prep Meeting
Location: COS Office
Start: Mon 4/2/2018 3:00 PM
End: Mon 4/2/2018 3:30 PM
Recurrence: (none)
Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: COS-PMO; (b)(6) (b)(6) VBAVACO; Syrek, Christopher D. (Chris); (b)(6) (b)(6) (b)(6)
(b)(6) Borsos, Dean; (b)(6) (b)(6) (NCA); Hayes-Byrd, Jacquelyn; (b)(6)
(b)(6)

Thank you for attending the Trip Prep for the COS today.

The call in number is: 1-800-767-1750

Access Code Is (b)(6)

(b)(6) (b)(6)

Subject: Leaders Huddle
Location: OBCR

Start: Mon 4/2/2018 9:00 AM
End: Mon 4/2/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Byrne, Jim (OGC); Loren, Donald P.; Shelby, Peter J.; Davis, Lynda; Wagner, John (Wolf); Hutton, James; Tucker, Brooks; Anderson, Christopher; Haverstock, Cathleen; Balland, David; Syrek, Christopher D. (Chris); Nicholas, Kirk; Hayes-Byrd, Jacquelyn; Blaha, Lydia B.; Connell, Lawrence B.; Leinenkugel, Jake; Sandoval, Camilo J.; Verschoor, Thayer; Reeves, Randy; Mason, Cheryl; Glynn, Melissa S.; Rychalski, Jon J.; Ulliyot, John; Cashour, Curtis

Optional Attendees: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) Protocol

Please arrive by 8:45

POC: (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Review packages-inbox

Start: Mon 4/2/2018 10:00 AM

End: Mon 4/2/2018 11:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: PICTURE TAKING-
Location: (b)(6) will come to pick you up
Start: Mon 4/2/2018 11:00 AM
End: Mon 4/2/2018 11:30 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: DCoS time/Lunch

Start: Mon 4/2/2018 12:00 PM

End: Mon 4/2/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

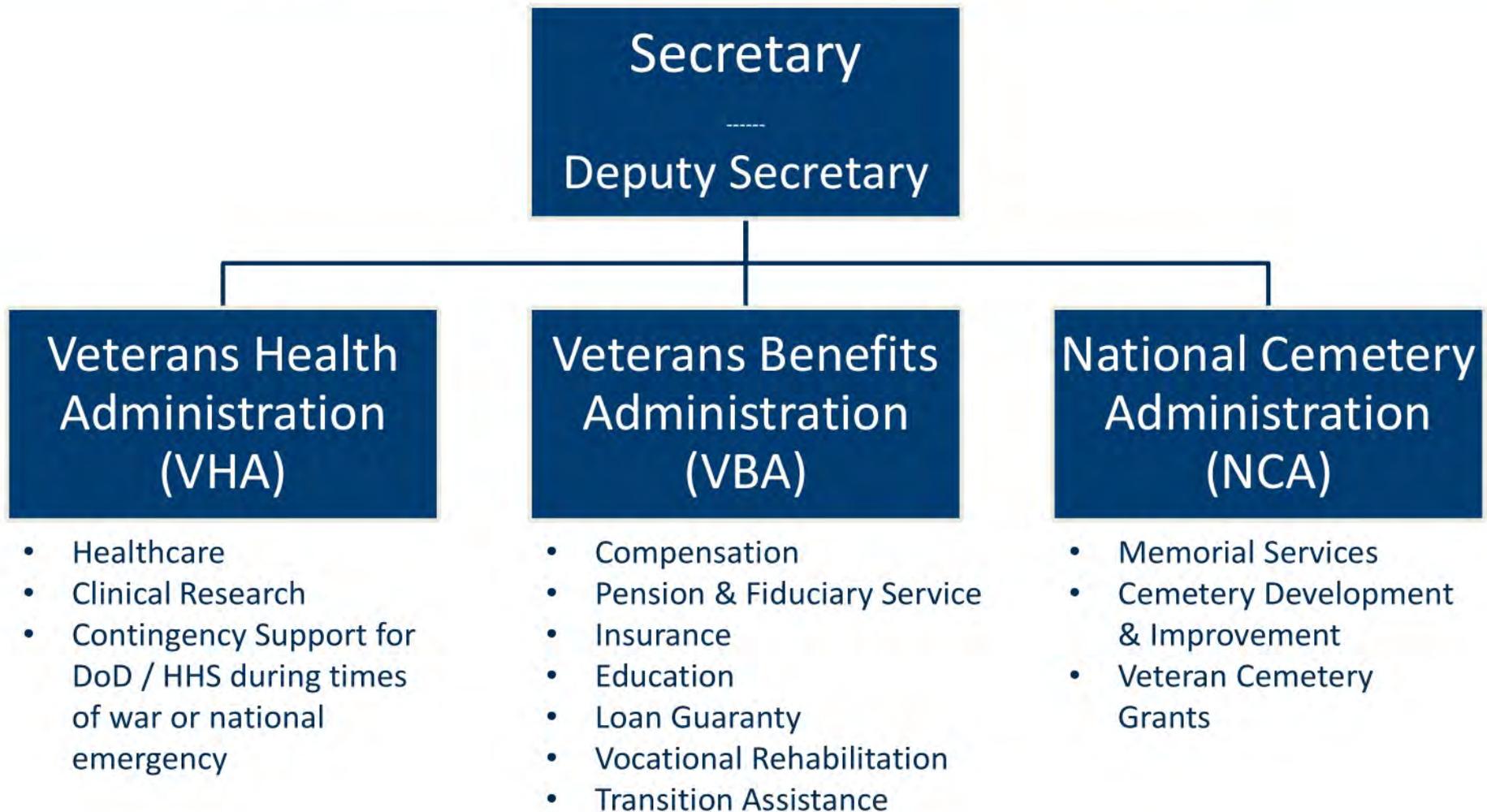
VA

Veteran Experience Office
(VEO)

Customer Experience

April 5, 2018

VA Overview: Core Functions



For additional information, see VA's Functional Organization Manual (2017) available at: www.va.gov/ofcadmin/docs/VA_Functional_Organization_Manual_Version_4.pdf



Choose VA

VA from the Veteran's Perspective

- Veteran Journey Maps identify VA care and benefits services available to Veterans, their families, caregivers and survivors at different stages of their lives



- Veteran Journey Maps are foundational to VA's FY18-24 Strategic Plan available at: www.va.gov/oei/docs/VA2018-2024strategicPlan.pdf



Choose VA

VA Customer Experience (CX)

- VA is implementing a CX capability to enable outstanding customer experiences for Veterans, their families, caregivers, and survivors based on private sector best practices
- Foundational components are **data, tools, and technology** – this framework was adopted to guide the CX CAP Goal approach

Data: Capture and analyze the voices of Veterans, their families, caregivers and survivors

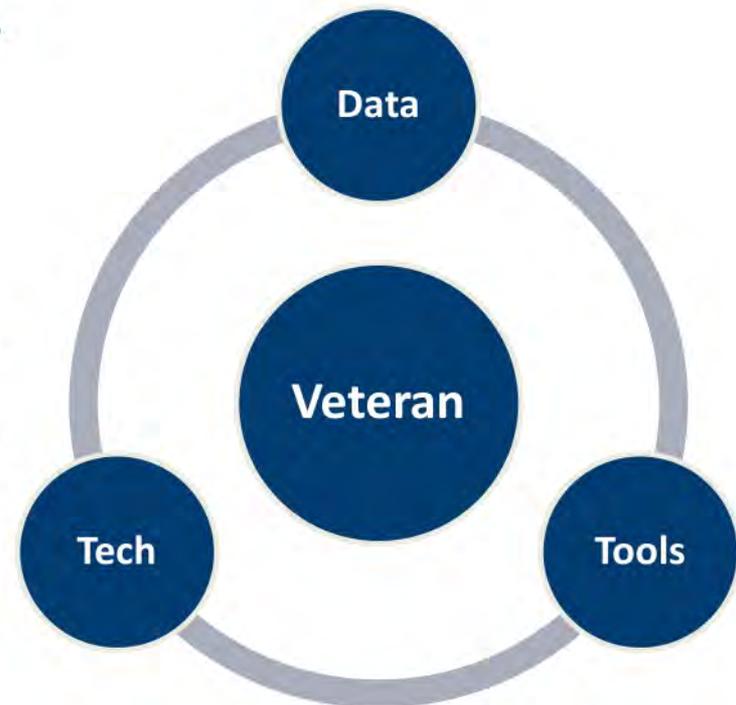
- Real time, web-based surveying; social media scraping
- Predictive customer experience data analytics to forecast emerging issues before they intensify

Tools: Build and deliver Veteran experience tools and products across VA

- Patient experience framework based on best practices from Mayo Clinic, Cleveland Clinic, UCLA Medical Center, etc.
- CX training

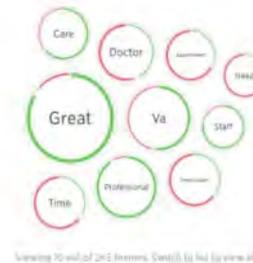
Technology: Deliver easy and effective Veteran experiences through all communications channels

- Common tech and data systems across contact centers
- vets.gov



Real-Time Customer Experience Data

- **Best in class platform:** *Medallia* is used by CX leaders in the private sector (e.g., Marriott, Mercedes-Benz, PayPal, Nordstrom)
- **Capabilities:** making customer feedback actionable
 - Real-time customer feedback
 - Customized data views
 - Keyword searches
 - Predictive analytics
 - Social media scraping
- **Use:** hardwiring customer feedback into VA service delivery
 - Performance improvement
 - Service recovery



Viewing 10 out of 245 reviews. Click to see all.



Help us serve you better OMB Number: 2000-0710
Expiration: 09/30/2025
Comments Due: 2 minutes

Tell us about your healthcare visit at C.W. Bill Young VA Medical Center with on May 16, 2017.

Please respond to the following statements on a scale of 1 (Strongly Disagree) to 5 (Strongly Agree).

	Strongly Disagree	Disagree	Neither Agree nor Disagree	Agree	Strongly Agree
	1	2	3	4	5
After I entered C.W. Bill Young VA Medical Center, I found it easy getting to my appointment.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
After I checked in for my appointment, I was told what to expect.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
My provider listened carefully to me. <i>(Required)</i>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
My provider explained things in a way that I could understand.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
After my visit, I knew what I needed to do next.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
I trust C.W. Bill Young VA Medical Center for my health care needs. <i>(Required)</i>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

How many times did Veterans leave a comment?

Comments
44,186

What VISN Priority topics are Veterans talking about the most?

	CURRENT FREQUENCY
Staff Courtesy	1,302
Physical VA Facilities	104
Administrative Support Services/Support	9
Quality of My Facility	89
Customer Air/Menstrual Services	73
Accessibility Services	2,084
Other Other Services	5,000
Customer Service/Employee Feedback	508
Quality of Staff/Personnel	493
Special Clinic Services	450
Healthcare Services	1,861
Attitude and Staff/Quality of Service	1,000
Administrative Support Services/Support	6,492
Quality of Other/Other/Support and Personnel/Staff	927

(b)(6)

(b)(6)

Subject: DEPSEC Follow Up PMC Prep
Location: DEPSEC Suite

Start: Mon 4/2/2018 4:30 PM
End: Mon 4/2/2018 5:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer:

(b)(6) (b)(6)

Required Attendees:

(b)(6) (b)(6); Devine, Daniel C.; Farrisee, Gina S.; Protocol; Davis, Lynda;

(b)(6) (b)(6); Hayes-Byrd, Jacquelyn; (b)(6) (001); (b)(6) (b)(6)

(b)(6) (b)(6)

Optional Attendees:

(b)(6) (b)(6)



PMC visit
(3.26.18).pptx

(b)(6) (b)(6)

Subject: Marine Frocking
Location: OBCR Conference Room

Start: Mon 4/2/2018 11:30 AM
End: Mon 4/2/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Nicholas, Kirk; Byrne, Jim (OGC); Ulliot, John; Shelby, Peter J.; (b)(6) (b)(6) D.;
Leinenkugel, Jake; (b)(6) (b)(6) Hayes-Byrd, Jacquelyn (b)(6)
(b)(6)@va.gov)

Jake has determined a viable recipient for receipt of the honored Marine Corps pin. He has asked each of you honorable Marines to help frock (b)(6) on Monday at 11:30am in the OBCR Conference Room. Please join us for this very special event. Thank you.

Jacquie

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup Tony James (Deputy Director)

Start: Mon 4/2/2018 12:00 AM

End: Tue 4/3/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Barbara Ward-Telework-(b)(6) is back-up

Start: Mon 4/2/2018 12:00 AM

End: Tue 4/3/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Protocol

Location: DCoS Office

Start: Tue 4/3/2018 2:00 PM

End: Tue 4/3/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (001)

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Tue 4/3/2018 12:00 PM

End: Tue 4/3/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Barbara Ward
Location: VACO; RM 436

Start: Tue 4/3/2018 2:30 PM
End: Tue 4/3/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Ward, Barbara

Required Attendees: (b)(6) (b)(6) Hayes-Byrd, Jacquelyn

Good day All,

This meeting has been scheduled and confirmed. Please do not hesitate to contact me with any cancellations, changes, or concerns.

V/r,

(b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: OAWP Moves
Location: Conference Room 1015

Start: Tue 4/3/2018 9:30 AM
End: Tue 4/3/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Nicholas, Kirk; Hunter, Todd B.; (b)(6) (b)(6) Hayes-Byrd, Jacquelyn; Hurndon, Roy

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Tue 4/3/2018 12:00 AM

End: Wed 4/4/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: VSO Strategy Meeting with VA Deputy Chief of Staff
Location: VACO Office 1018

Start: Wed 4/4/2018 2:00 PM
End: Wed 4/4/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)

Jackie,
Look forward to meeting with you next Wednesday, April 4th from 10:00 – 10:30 to discuss VSO strategy and recommendations together.

Thanks,

(b)(6)

(b)(6) M.B.A.

Acting Special Assistant to the Secretary for VSOs
Office of the Secretary
Department of Veterans Affairs
810 Vermont Avenue NW Office 1026
Washington, DC 20420

O: (b)(6)

B:

(b)(6) (b)(6)

Subject: DEPSEC Trip Prep - Denver, CO
Location: Suite 1004 or VANT Line: 1-800-767-1750 – Access (b)(6) #

Start: Wed 4/4/2018 3:00 PM
End: Wed 4/4/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: OSVA Support Ops (Shared Mailbox)

Required Attendees: (b)(6) (b)(6) (b)(6) VBAVACO (b)(6) (b)(6)@va.gov); Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (b)(6) (b)(6) Farrisee, Gina S.; Syrek, Christopher D. (Chris); Ballesteros, Mark; Blaha, Lydia B.; (b)(6), (b)(7)(C) (b)(6) (b)(6) Public Affairs; (b)(6) (b)(6) (CFM); (b)(6) (CFM); (b)(6) (b)(6) (VEO); (b)(6) (b)(6) (b)(6) (b)(6)

The Deputy Secretary's trip prep to Denver, CO will be held Wednesday, April 4th @ 1:00pm (EDT).

VANTS: 1-800-767-1750 – Access (b)(6) #

PLEASE BE ADVISED THIS IS CLOSE HOLD AND SUBJECT TO CHANGE.

If you have any questions, please contact Tanya Turner or myself.

Thanks,

(b)(6)

(b)(6)

(b)(6)

Subject: Front office/DoD Staff

Start: Wed 4/4/2018 9:00 AM

End: Wed 4/4/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO-SES OATH OF OFFICE
Location: Rm #1015

Start: Wed 4/4/2018 11:00 AM
End: Wed 4/4/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Therit, Tracey (ORM); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(001); (b)(6) (b)(6) (b)(6)

The DCoS would like to meet regarding SES Onboarding oath of office. Thank you.

(b)(6)

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6) (b)(6)

Subject: ACMO
Location: 1717 H Street NW Conference rm #437
Start: Wed 4/4/2018 10:15 AM
End: Wed 4/4/2018 10:30 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6)

Thanks for your flexibility.

(b)(6) (b)(6)
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 4/4/2018 10:30 AM
End: Wed 4/4/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6) (VEO) (b)(6) VBAVACO; (b)(6)
 (VHACO) (b)(6) VBAVACO
 (b)(6) @va.gov (b)(6) - VETS; VACO Center for Women
 Veterans; (b)(6) Hayes-Byrd,
 Jacquelyn; (b)(6)
 (b)(6) (VACO) (b)(6) (OGC); (b)(6)
 (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
 (b)(6) (b)(6)
 (b)(6) VBAVACO (b)(6)
 (b)(6) Ward, Barbara; (b)(6)
 (VACO); (b)(6) VBAVACO (b)(6)
 (b)(6) VBAVACO; (b)(6) (VACO) (b)(6)
 (b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED
 ACCT); (b)(6) VBAPHILINS (b)(6)
 (b)(6) (TORCS);
 (b)(6)
 (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) VBAVACO;
 (b)(6) VBAVACO; (b)(6) (Trilogy);
 (b)(6) White, Joy N. (SES) - VACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
 (b)(6)
 VBAVACO; (b)(6) (b)(6) (b)(6)

Optional Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6)
 (b)(6)
 (b)(6) DC Group; (b)(6)
 (b)(6) (DISABLED ACCT); (b)(6)
 (b)(6) VBAVACO (b)(6)
 VBAVACO; (b)(6) VETS; (b)(6)
 (b)(6) MRN; (b)(6) (SIGMA); (b)(6)
 (b)(6) (VACO) (b)(6) (VEO) (b)(6)
 (b)(6) (VEO) (b)(6) (VEO); (b)(6)
 (b)(6) VBAVACO (b)(6) VBAVACO (b)(6) LongView; (b)(6)
 (b)(6) (Trilogy Federal) (b)(6)
 (b)(6) VBAHOUS (b)(6) DURVAMC; (b)(6)
 (b)(6) (STL); (b)(6)
 (b)(6) USA; (b)(6)
 (b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (b)(6) (b)(6) (b)(6) (VEO), VBAPORT; (b)(6)
(b)(6) . VBAVACO; (b)(6) .. VBAVACO;
(b)(6) VBAVACO; (b)(6)
(b)(6) @gsa.gov; (b)(6)
(b)(6) (V17); (b)(6) VA VSO
LIAISON; (b)(6) Preparedness Program; (b)(6)
(b)(6) VBAVACO; (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter **Access Code** (b)(6) A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)
Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell: (b)(6)

E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: # (b)(6)

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6) @va.gov
(b)(6) @va.gov
(b)(6) @va.gov
(b)(6) @va.gov

Intergovernmental Affairs (OPIA)

(b)(6) (Tribal Government Relations) (b)(6) @va.gov
(b)(6) (VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6) @va.gov

Veterans Experience Office

(b)(6) @va.gov

Center for Women Veterans

(b)(6) @va.gov

Center for Minority Veterans

(b)(6) (b)(6) (b)(6)

Office of Information and Technology

(b)(6) @va.gov
(b)(6) (Privacy Services), (b)(6) @va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6) @va.gov

Veterans Employment Services Office (VESO)

(b)(6) @va.gov

OSVA, VSO Liaison Office

(b)(6) son@va.gov

VBA Offices

Benefits Assistance Service

(b)(6) @va.gov
(b)(6) @va.gov

VBA Office for Strategic Engagement

(b)(6) @va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Wed 4/4/2018 11:30 AM

End: Wed 4/4/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) (b)(6) Sick Leave

Start: Wed 4/4/2018 12:00 AM

End: Thu 4/5/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Wed 4/4/2018 12:00 AM

End: Thu 4/5/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: VSO Breakfast planning meeting
Location: Conference Room # 1015F

Start: Thu 4/5/2018 1:00 PM
End: Thu 4/5/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) (001); (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) (b)(6)

Please join the DCoS for this meeting regarding the preparation for the VSO breakfast. Thank you.

(b)(6)

(b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6) (b)(6)

Subject: Leadership's Participation at ACMO Annual Training Workshop
Location: ACMO - 1717 H St NW, Conference 437

Start: Thu 4/5/2018 9:00 AM
End: Thu 4/5/2018 9:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)
Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (b)(6)
(b)(6)@va.gov; (b)(6) (b)(6) (b)(6) VA Advisory
Committee Mgt

Hello (b)(6)

This is the postponed session from March 22. Please accept this calendar invitation confirming Ms. Hayes-Byrd attendance. Please note the session will be in ACMO's Conference Room at 1717 H Street, NW, Conference Room 437.

Thank you so much.

Respectfully,

(b)(6)

Ed. D.

Program Specialist
Advisory Committee Management Office (00AC)
Department of Veterans Affairs
1717 H Street, NW #431D

(b)(6) DC 20006

Office: (b)(6)

Cell: (b)(6)

<http://www.va.gov/ADVISORY/>

(b)(6) (b)(6)

Subject: Meet with SecVA Travel Team
Location: Room 1015F

Start: Thu 4/5/2018 2:30 PM
End: Thu 4/5/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Powers, Pamela; (b)(6); (b)(6); (b)(6) VBAVACO; (b)(6)
(b)(6)

This meeting is for the SecVA travel team to collaborate on the Secretary's travel. Thank you.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: *Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE*

PMC and Cross-CXO PMA Rollout

Date 04/06/2018
Location General Services Administration, 1800 F Street NW, Main Conference Rooms
Time 9AM - 11AM

Time	Topic	Presenter(s)
9:10 AM – 9:15 AM	Welcome	(b)(6) GSA
9:15 AM - 9:20 AM	PMA Rollout Video	
9:20 AM – 9:45 AM	Introduction to the PMA & Role of PMC	(b)(6) OMB (b)(6) USDA (b)(6) DOC (b)(6) DOD
9:45 AM – 9:50 AM	Instructions for Break-Outs	(b)(6) GSA
10:05 AM – 10:50 AM	Break-Outs: Cross-Agency Priority Goals	
	IT Modernization Goal Leaders:	
	(b)(6) USDA	
	(b)(6) Executive Office of the President	
	(b)(6) OMB	
	Improving Customer Experience Goal Leaders:	
	(b)(6) VA	
	(b)(6) USDS	
	(b)(6) OMB	
	Data, Accountability, and Transparency Goal Leaders:	
	(b)(6) SBA	
	(b)(6) DOC	
	(b)(6) OSTP	
	OMB	
	OMB	
	Sharing Quality Services Goal Leaders:	
	(b)(6) GSA	
	(b)(6) OMB	
	(b)(6) OMB	
	People – Workforce for the 21st Century Goal Leaders:	
	(b)(6) OPM	
	(b)(6) DOD	
	(b)(6) OMB	
	Shifting from Low-Value to High-Value Work Goal Leaders:	
	(b)(6) HUD	
	(b)(6) OMB	
	OMB	



Messaging Document

WHAT IS THE PMA?

The President's Management Agenda (PMA) lays out a long-term vision for modernizing the Federal Government in key areas, improving agencies' ability to:

1. Deliver **mission** outcomes
2. Provide excellent customer **service**
3. Effectively **steward** taxpayer dollars

While the Federal Government's business is to serve the American people in core mission areas, it has become too bureaucratic and complex to meet the needs of the 21st century.

HOW WILL THE PMA WORK?

To move from vision to action, Government must recognize that it can no longer meet modern needs with the same approaches, technology, and skillsets from the past. The Administration will drive progress through holistic efforts around the intersection of three key drivers:

- **Modern information technology (IT)** will serve as the core function for Government to meet the needs and expectations of Americans while keeping sensitive data secure.

- **Data, accountability, and transparency** will provide the framework and data to deliver better outcomes to the public and hold agencies accountable to taxpayers.
- **A modern workforce** will drive needed civil service reforms to empower everyone from senior leaders to front-line managers to better align staff skills with evolving mission needs.

In order to advance change across the Federal enterprise, the administration is establishing Cross-Agency Priority—or CAP—goals for each of these drivers as well as other priority areas.

- Each CAP Goal is led by an interagency team of senior Federal leaders and staff
- Public accountability is an important part of progress, and the public will have the opportunity to track progress online at [performance.gov](https://www.performance.gov).
- The administration has posted action plans for 13 goals addressing the three drivers of change, customer experience, improper payments, and other critical areas.

HOW ARE WE ENGAGING STAKEHOLDERS?

The role of the Federal government is to serve the American people—both inside and outside of Washington, D.C. Whether a stakeholder is Federal employee, a small business owner, or a major employer, we are here to listen to ideas on the best ways we can modernize government and better serve the needs of the workforce and public.

- Roll-out started in Kansas City, recognizing that nearly 80 percent of civilian Federal employees live outside of the nation’s Capital. Over 50,000 Federal employees (not including military servicemembers) live and work in Kansas and Missouri alone—more than the number of Federal employees in the Departments of Education, Labor, Energy, and Housing and Urban Development combined.
- Roll-out continues here in DC. All of you here today, whether you are a President’s Management Council member, a CXO, or a staff member supporting your leadership, will be key partners in making the PMA a success. Today, we want to make sure that you get to have dialogue with leaders of the PMA and think creatively about your agency’s role. Going forward, we will also be engaging thought leaders outside the Federal community.

(b)(6) (b)(6)

Subject: DEPSEC Prep for April 6th PMC & Cross CXO PMA Rollout
Location: DEPSEC Suite

Start: Thu 4/5/2018 2:30 PM
End: Thu 4/5/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Morton, Barbara C.; Davis, Lynda; (b)(6) (b)(6) M.; Farrissee, Gina S.; (b)(6)
(b)(6) L; Devine, Daniel C.; Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) O'Rourke, Peter
M.

Att:
DEPSEC
COS
Barbara Morton



April 6 PMC and PMA - Messaging
Cross-CXO PMA...Document for A...

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Thu 4/5/2018 11:30 AM

End: Thu 4/5/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Thu 4/5/2018 12:00 AM

End: Fri 4/6/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Review of OCR
Location: VACO, Suite 1015F

Start: Fri 4/6/2018 10:00 AM
End: Fri 4/6/2018 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) M.

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) Davis, Lynda (b)(6)@va.gov;
Morton, Barbara C.; (b)(6) (b)(6)

From: (b)(6) (b)(6) M.

Sent: Wednesday, April 04, 2018 11:36 AM

To: (b)(6) (b)(6)

Subject: ***VEO Meeting Request with Deputy COS, Please!***

Good morning, (b)(6) Ms. Hayes-Byrd, Dr. Davis and Barbara Morton requested a meeting with (b)(6) (b)(6) for a review of OCR on Friday morning. Is there any availability on Ms. Hayes-Byrds schedule between 10:00-12:00? Thanks so much and I look forward to hearing from you! I believe the request is for 30 minutes.

(b)(6) (b)(6)

Staff Assistant
Veterans Experience Office
Department of Veterans Affairs
810 Vermont Ave.
Suite 119
Washington, DC 20420

(b)(6)

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Fri 4/6/2018 11:30 AM

End: Fri 4/6/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Fri 4/6/2018 12:00 AM

End: Sat 4/7/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

**Joint Business Plan
Corporate Senior Leadership's Top IT Priorities**

Office of the Secretary (OSVA)

IT Requirements	Priorities	Status
1. Office of the Secretary (OSVA) (#41-42)		
a. VIEWS (#41)		On Track
b. Correspondence Tracking System (CTS) Enhancements.xml* (#42)		On Track

Note:

- 1) ITAM for Corporate is co-accountable for all items on this Joint Business Plan.
- 2) Status Legend= Serious Risk or Failed (Red), Elevated Risk (Yellow), On Track (Green), Target Achieved/Completed (Blue)
- 3) *Requests on Hold- More information needed

**Joint Business Plan
Corporate Senior Leadership's Top IT Priorities**

	Description	VA Strategic Goal Connection	Snr. Bus. Partner	OI&T Partner (1)	Target and Timing	Status (2)	FY18 DME	Initiative
41. OGC (Office of General Counsel) VIEWS Priorities	<p>VAIQ core functionality replacement and other enterprise capabilities, e.g., IG/GAO will benefit every Administration and Staff Office. Additionally, VIEWS will provide a new capability for OSVA, ORM, OEDCA, ODI, OAWP, OCLA, VEO (for the WH Hotline / Complete VP 12/22), OGC, and OEI.</p> <p><u>Examples of co-dependencies that touch one another:</u></p> <ul style="list-style-type: none"> HR&A / ORM's EEO functionality is going to have touch points with OGC, OEDCA (<i>Office of Employment Discrimination Complaint Adjudication</i>), OHRM (<i>Office of Human Resources Management</i>) OCR (Office of Complaint Resolution) falls under White House hotline, and has touchpoints with VHA, VBA 	Modernize Systems/ Efficiency	Mike Hogan / James M. Byrne	(b)(6)	FY18	G	\$9.5M	<p><u>Key Dates for VAIQ (core functionality) cutover to VIEWS:</u></p> <ul style="list-style-type: none"> February 15 begin training for all 1,500 VAIQ Users on VIEWS Wednesday, March 7 – VAIQ goes into read only mode Monday March 12 VIEWS goes live <p><u>Current Schedule:</u></p> <p>Investigations and Audits:</p> <p>EEO (Sprint Demo Conducted 12JAN18)</p> <p>ORM (Functional Demo planned for Harvey and Tracy 19JAN18)</p> <p>GCLaws - Analysis scheduled to begin final week in January after meeting with Mike Hogan's team, Initial discovery conducted in July, have slide deck overview (143 pages of screen shots)</p>

**Joint Business Plan
Corporate Senior Leadership's Top IT Priorities**

Initiative	Description	VA Strategic Goal Connection	Snr. Bus. Partner	OI&T Partner (1)	Target and Timing	Status (2)	FY18 DME	Comments/Status
42. OGC (Office of General Counsel) Correspondence Tracking System (CTS) Enhancements.xml	CTS is a browser based implementation of a COTS product, Entellitrack (from MicroPact), that is designed to improve VA's correspondence management. VA's primary correspondence customers include Veterans, their families, members of Congress, state and local officials, Veterans service organizations, the White House, Government agencies, and other stakeholders. VA must be able to respond to correspondence consistently and quickly to provide the VA's legislated services. CTS is intended to replace VA's legacy correspondence system, VAIQ	Modernize Systems/ Efficiency	Mike Hogan / James M. Byrne	(b)(6)		Y		On Hold- Awaiting further information from Business Partner

(b)(6) (b)(6)

Subject: Meet and Greet/Discuss Joint Business Plan Ms. Hayes-Byrd, Ms.Bock, Ms. (b)(6)
Location: Room 1018

Start: Mon 4/9/2018 2:00 PM
End: Mon 4/9/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn; Bock, Tonia Y.

Meeting requested by: (b)(6) (b)(6) Deputy Chief Information Officer, ITAM for Corporate/NCA

Meeting purpose: Meet and greet w/Ms. Jacquelyn Hayes-Byrd and Tonia Bock to review and discuss Joint Business Plan



Office of the
Secretary Joint ...

(b)(6)

(b)(6)

Subject: (b)(6) (b)(6)

Location: Room 1015E

Start: Mon 4/9/2018 3:00 PM

End: Mon 4/9/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: (b)(6) (b)(6) Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: ADMINISTRATIVE PROCESSES FOR OFFICE OF SECRETARY
Location: Room 1015F

Start: Mon 4/9/2018 11:00 AM
End: Mon 4/9/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) L; (b)(6) (b)(6)

Dial in for those not able to be present: **1-800-767-1750 Code:** (b)(6)

Can we shift to 11am? (b)(6) has to support the SecVA. Thanks again.

(b)(6)

Good afternoon,

Can all of you join the DCoS to discuss the administrative processes for the Office of the Secretary? Thank you.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)
(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Mon 4/9/2018 12:00 AM

End: Tue 4/10/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) (b)(6) is (b)(6)

Start: Mon 4/9/2018 12:00 AM

End: Tue 4/10/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Interview with (b)(6)
Location: COS Office

Start: Tue 4/10/2018 1:00 PM
End: Tue 4/10/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) D.
Required Attendees: COS-PMO; Hayes-Byrd, Jacquelyn

When: Tuesday, April 10, 2018 1:00 PM-1:30 PM. (UTC-05:00) Eastern Time (US & Canada)
Where: COS Office

~~*~*~*~*~*~*~*~*

Resume attached.

Thanks,

(b)(6)

(b)(6) (b)(6)

Subject: OAWP- IT/VSC
Location: 810 Vermont Ave Rm 1015F

Start: Tue 4/10/2018 3:00 PM
End: Tue 4/10/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Nicholas, Kirk; (b)(6) (b)(6) (OAWP); (b)(6) (b)(6)
O'Rourke, Peter M.

Optional Attendees: Hunter, Todd B.

Subject: IT/ Veterans Service Center (VSC)

PARTICIPANTS:

COS: Peter O'Rourke

DCoS: Jacquelyn Hayes-Byrd

OAWP: Kirk Nicholas

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6) (b)(6)

Subject: Step 2 Grievance Meeting
Location: 810 Vermont Ave (b)(6) DC NW - Conference Room #1015
Start: Tue 4/10/2018 1:30 PM
End: Tue 4/10/2018 2:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

From: (b)(6)
Sent: Tuesday, March 27, 2018 1:43 PM
To: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
Subject: RE: Step 2 Grievance Meeting

Mr. (b)(6)

Would you mind confirming April 10 at 1:30 along with a building address and room number?

Thank you,

(b)(6) Esq
2nd Vice President
AFGE Local 17
810 Vermont Ave., NW
Rm. B-30
Washington, DC 20420
(b)(6)
(b)(6)@va.gov

From: (b)(6) Loretta Battle
Sent: Tuesday, March 27, 2018 9:14 AM
To: Kedem, Calanit; (b)(6) (b)(6) Shelton, Kathleen C
Subject: RE: Step 2 Grievance Meeting

(b)(6)

1:30 on Tuesday, April 10th works for me. April 12, I am out of the office. (b)(6) please send an invite with conference room to reserve. Thank you.

(b)(6) (b)(6)

Chief, Labor Relations,
Staff Offices, VA Central Office
Office of Labor-Management Relations
Department of Veteran Affairs

(b)(6)

From: (b)(6)
Sent: Tuesday, March 27, 2018 9:00 AM
To: (b)(6) (b)(6) (b)(6) (b)(6) Hayes-Byrd, Jacquelyn; (b)(6)
Subject: RE: Step 2 Grievance Meeting

Mr. (b)(6)

I could make myself available at all of the proposed times, but 1:30 on Tuesday is best.

(b)(6) *Esq*
2nd Vice President
AFGE Local 17
810 Vermont Ave., NW
Rm. B-30
Washington, DC 20420

(b)(6)
(b)(6)@va.gov

From: (b)(6) (b)(6)
Sent: Tuesday, March 27, 2018 8:37 AM
To: (b)(6) (b)(6) (b)(6) Hayes-Byrd, Jacquelyn; (b)(6)
Subject: RE: Step 2 Grievance Meeting

Good morning,

Below are dates of availability for the DCoS, Ms. Jacquelyn Hayes-Byrd:

- Tuesday, April 10th at 10am or 1:30pm
- Thursday, April 12th at 9:30am -11am (for one hour)

(b)(6) (b)(6)
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6)
Sent: Tuesday, March 27, 2018 8:32 AM
To: (b)(6); (b)(6); Hayes-Byrd, Jacquelyn; (b)(6)
Cc: (b)(6); (b)(6)
Subject: RE: Step 2 Grievance Meeting

(b)(6)

I just received an out of office reply from Ms. (b)(6). I now recall that she mentioned a vacation. The OOO indicates that she will return on April 6. Could we reschedule this afternoon's meeting for the week of April 9 with the understanding that all deadlines will be extended for both sides with precise dates to be determined at the Step 2 meeting.

Thank you,

(b)(6)

-----Original Appointment-----

From: (b)(6) Loretta Battle
Sent: Friday, March 23, 2018 11:22 AM
To: (b)(6); (b)(6); Hayes-Byrd, Jacquelyn; (b)(6)
Cc: (b)(6); (b)(6)
Subject: Step 2 Grievance Meeting
When: Tuesday, March 27, 2018 2:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Room 1018, 810 Vermont Ave

(b)(6)

(b)(6)

Subject: Lynda Davis
Location: 1015E

Start: Tue 4/10/2018 2:30 PM
End: Tue 4/10/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) M.

Required Attendees: Davis, Lynda (b)(6)@va.gov; (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Tue 4/10/2018 12:30 PM

End: Tue 4/10/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Tue 4/10/2018 12:00 AM

End: Wed 4/11/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: BLOCKED- REVIEW PACKAGES

Start: Wed 4/11/2018 9:00 AM

End: Wed 4/11/2018 11:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Speechwriter Support Discussion
Location: 1015E

Start: Wed 4/11/2018 11:00 AM
End: Wed 4/11/2018 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA

Required Attendees: Hayes-Byrd, Jacquelyn; Wagner, John (Wolf); Tallman, Gary; Hutton, James; Gill, Al

Optional Attendees: (b)(6) (b)(6) Viveiros, Jeannie; (b)(6) (b)(6) D.; Protocol; Verschoor, Thayer;
VACO Protocol

Reason: discuss writing support to Exec team

(b)(6) (b)(6)

Subject: Dr. (b)(6)
Location: Room 1015E

Start: Wed 4/11/2018 2:30 PM
End: Wed 4/11/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (HOU)

Dr. (b)(6)

The DCoS would like to meet with you. Thank you.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Wed 4/11/2018 11:30 AM

End: Wed 4/11/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Wed 4/11/2018 12:00 AM

End: Thu 4/12/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Barbara Ward
Location: VACO; RM 1015E
Start: Thu 4/12/2018 1:00 PM
End: Thu 4/12/2018 2:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Ward, Barbara
Required Attendees: Hayes-Byrd, Jacquelyn; Ward, Barbara
Optional Attendees: (b)(6) (b)(6)

Good morning All,

This meeting has been scheduled and confirmed. Please do not hesitate to contact me with any changes or cancellations.

V/r,

(b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Meet with Pam and (b)(6)
Location: 810 Vermont

Start: Thu 4/12/2018 2:00 PM
End: Thu 4/12/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Frantz, Brigette L.
Required Attendees: Powers, Pamela; Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: BLOCKED-REVIEW PACKAGES

Start: Thu 4/12/2018 9:00 AM

End: Thu 4/12/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: OCR Synchronization Discussion
Location: VACO, Suite 1015E

Start: Thu 4/12/2018 10:00 AM
End: Thu 4/12/2018 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) M.

Required Attendees: Lynda Davis (b)(6)@va.gov); Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Thu 4/12/2018 11:30 AM

End: Thu 4/12/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Thu 4/12/2018 12:00 AM

End: Fri 4/13/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Fri 4/13/2018 11:30 AM

End: Fri 4/13/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Fri 4/13/2018 12:00 AM

End: Sat 4/14/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn



Office of Management

Program Review Briefing for DepSec and COSVA

(b)(6)

Office of Management

April 16, 2018

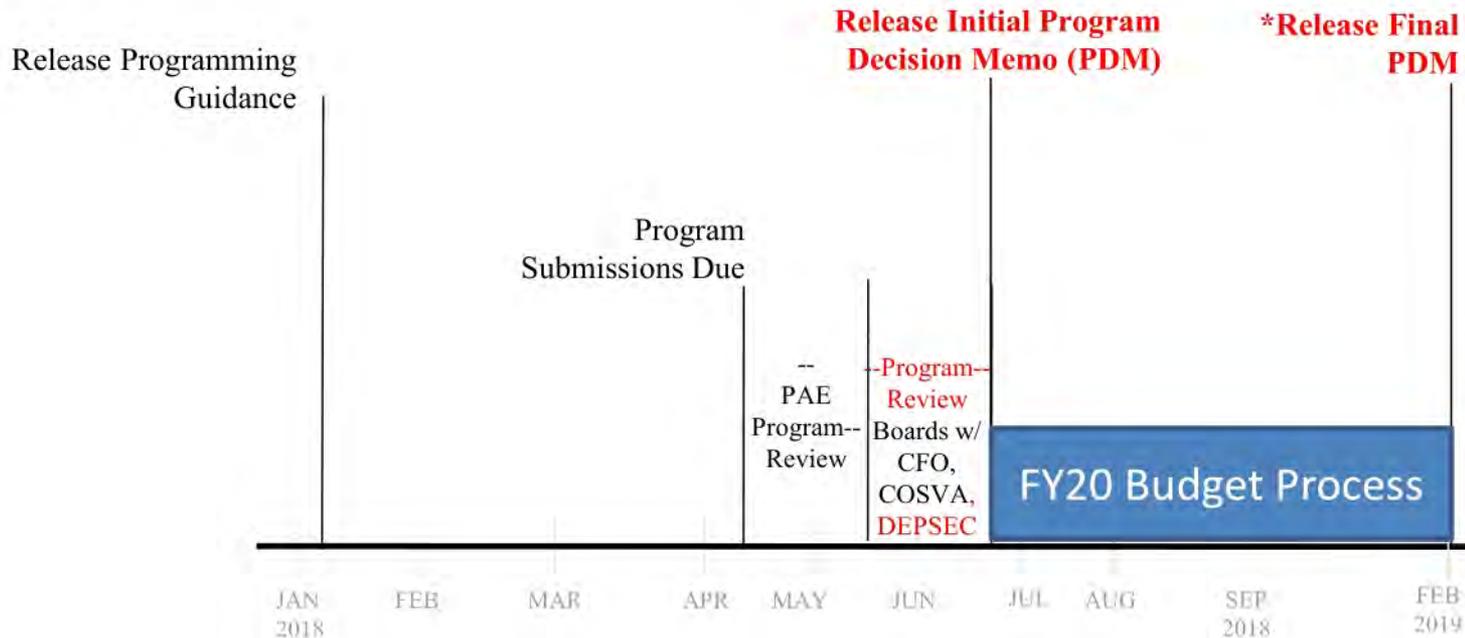


Programming Overview

- Programming is a review of the Department's resource allocation plans over a 5-year period. Final decisions are codified in Program Decision Memorandum signed by DEPSEC.
- This year's programming cycle covers FY20 – FY24
- DepSec/COSVA interest items:
 - Alignment to VA priorities as outlined in the Strategic Plan, Agency Reform Plan, and Modernization
 - Cost mitigation / trade space
 - Comprehensive cost estimates
 - Mission Support costs



FY20 – FY24 Programming Cycle



Items in red text are actions for DEPSEC
*New request

(19-00615-F) - 002241



Requesting Decisions

Working Draft, Pre-Decisional, Deliberative Document - Form 100-9A (Rev. 01/19)

Governance Options	Description
Prior practice 3 steps	CFO reviews all submissions Staff Offices brief new requests to COSVA, DEPSEC review of any unresolvable issues Admins + OIT brief DepSec
2 steps 	CFO review/decide nominal resource allocations Residual issues are briefed in series of meetings, COSVA and DepSec co-chair program review board
Communicating Decisions	Description
Prior practice	Release PDM at conclusion of DEPSEC Program Review Board (Jun – DepSec signs)
Release 2 PDMs 	Release an DRAFT PDM at conclusion of DEPSEC Program Review Board (June – CFO signs) Release a final PDM at the conclusion of the FY20 budget cycle (Feb – DepSec signs)

 = Recommended

Working Draft, Pre-Decisional, Deliberative Document

(19-00615-F) - 002242

FY 2020-2024

Programming Guidance

Department of Veterans Affairs Programming Guidance
FY 2020–2024 Cycle

Purpose:

The Office of Programming, Analysis and Evaluation (PAE) within the Office of Management (OM) leads the VA’s Programming cycle, which serves as the initial estimate of resources required to meet the Secretary’s strategic goals and priorities over a five-year period, worth approximately \$186 billion per year. The purpose of this cycle is to produce detailed resource allocation plans that are based on time-phased resource requirements, including investments, construction, human capital, IT, and other support and operating expenses. The resource allocation plans are vetted through a series of program reviews and concludes with the signing of the Program Decision Memorandum by the Deputy Secretary, which informs the subsequent budget cycle. The following information provides instructions to the Assistant and Under Secretaries for the Fiscal Year 2020 Programming Cycle (FY20 PC), which covers the period FY20–FY24. **Submissions are due in two parts: (1) resource allocation data due in the Resource Allocation Database (RAD) on April 13th, 2018 and (2) a briefing due 72 hours before program review with the Chief Financial Officer, VA Chief of Staff and/or the Deputy Secretary (tentatively scheduled for May and June).**

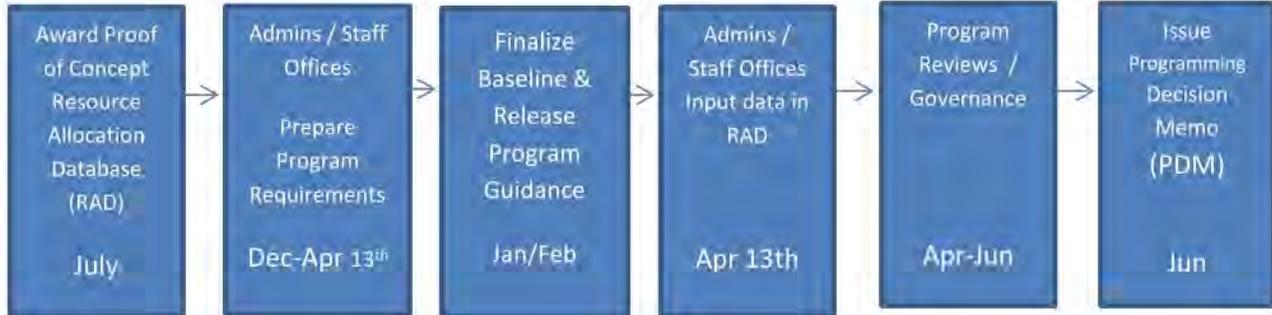
Background:

The Department’s Programming process provides the disciplined framework to develop, assess, and prioritize multi-year resource requirements and trade space to effectively achieve VA’s mission. The primary objective of the Programming phase is to make decisions that align resources to VA’s strategic goals, objectives, and planning priorities over a five-year period. The five-year resource allocation plans are based on key themes and focus areas for the Department. The FY20 PC will focus on refining out-year requirements and quantifiable impacts from VA’s Modernization and Workforce Optimization efforts. More specifically, the FY20 PC will capture and mature Modernization decisions outlined in VA’s Agency Reform Plan, the FY18-FY24 VA Strategic Plan, and the FY19 Budget Request.

Over the past two years, PAE has made incremental strides to mature the Programming capability across the Department. This cycle in the resource allocation process has become increasingly important as fiscal constraints have become a reality and VA has seen increased scrutiny on the cost estimates of Programs and Projects required to reform and modernize the Department. In order to memorialize key decisions and facilitate annual submissions, PAE invested in a proof of concept Resource Allocation Database (RAD) leveraging a highly configurable and modern software being used by other Federal Agencies. When deployed in a Production environment, the RAD will interface with the new Financial Management Business Transformation (FMBT) system, iFAMS, and HR position management system, HR Smart, and

provide Administrations and Staff Offices with customizable security needed to facilitate their own internal Programming process.

FY20 PC Timeline (July 2017 – Jun 2018):



Process:

The FY20 PC consists of six steps: (1) establish Baseline; (2) Program Requirements; (3) conduct Program Review; (4) develop / submit Program Briefings; (5) Governance; and (6) issue Program Decision Memorandum (PDM). In addition to the new database, PAE will also provide information on a SharePoint site. It is imperative that Administration and Staff Office representatives continuously check the SharePoint for updated or supplemental information throughout the FY20 PC.

Step 1 – Baseline

The FY19 Pass Back position will be extended out to FY20-FY24 and then adjusted with OMB economic assumptions (e.g. pay raise and non-pay inflation). Baselines that are affected by FY20 Advanced Appropriations will be extended out to FY21-FY24 and then adjusted with OMB economic assumptions.

Step 2 – Administration and Staff Offices Program Requirements (Submission 1)

Administration and Staff Office submissions are due in the Proof of Concept RAD on or before April 13, 2018. PIT-PIB members will work one-on-one with PAE to submit their FY20 PC input directly into the RAD beginning 2 weeks before the due date.

Additional rigor will be implemented this cycle with regard to capturing comprehensive, time-phased resource requirements and interdependencies (i.e. reimbursements, capital assets, information technology, legislative changes, etc.). **FY 2020-2024 resource allocation plan submissions must include:**

- I. **Agency Reform Plan** – The Agency Reform, directed by the Executive Order and Office of Management and Budget (OMB) M-17-22, was submitted with FY19 Budget. FY20 PC submissions should include out-year requirements of and quantifiable impacts from

VA Modernization and Workforce Optimization, such as foundational services and delayering (see Attachment A).

- II. **Strategic Alignment** – The Secretary’s goals are outlined in the FY18-24 VA Strategic Plan’s Goals and Strategic Objectives (see Attachment B). The Strategic Plan incorporates the SECVA’s five priorities and enterprise initiatives used to build the Agency Reform Plan. FY20 PC submissions should include time-phased resource allocation plans that identify which programs VA should continue to fund at the current funding level, those that need additional funding, and those that can be decreased or eliminated. Administrations and Staff Offices should consider the strategic alignment to SECVA goals when prioritizing and making trade-offs for internal resources. Additionally, the submission should capture the Strategic Goal (2 digit) for each program adjustment that is submitted.
- III. **Manpower / Human Capital** – In October 2017, SECVA established a Manpower Management Office within PAE. Since then, representatives from each Administration and Office of Information Technology (OIT) have been participating in a working group to establish policies and guidance pertaining to establishing staffing standards for nearly 400 thousand employees. In December 2017, the VA implemented position management in an effort to streamline hiring and vacancy reporting.

FY20 PC is the first cycle that the VA will make resource allocation decisions using positions as the unit of measure. Administrations and Staff Offices should work with their Manpower representatives (see Attachment C) to determine or estimate the number of required positions and identify if the request is backed by a manpower standard.

As a first step in establishing a robust operating support tail that will help enable better direct services to veterans, Admins and Staff Offices must provide the baselines (support staff, contracts, supplies, equipment, training, travel, etc) for Information Technology services, HR services, and General Council services. During the Program Review, PAE will coordinate with the following offices to submit additional position requirements for consideration during the governance process.

- a. The Office of Information and Technology (OIT) to calculate adjustments to IT support staff, hardware, and software costs.
- b. The Office of Human Resources Administration (OHRA) to calculate adjustments to support staff and other related costs.

- c. The Office of General Counsel (OGC) to calculate adjustments to attorney support staff and other related costs.

The positions that are approved during the review process will be captured as authorized positions in the Program Decision Memorandum (PDM) and may not equal the number of required positions. The delta between the required number of positions and the authorized positions are considered unfunded positions. Both authorized and unfunded positions will be used to inform HR Smart’s position management system, which is differentiated by ensuring the BUDGETED box is checked for authorized and unchecked for unfunded. The Manpower representatives in coordination with Workforce Planners and HR specialists will be responsible for ensuring the positions in HR Smart matches RAD. Note: This is a snapshot in time. Adjustments may occur in execution.

- IV. **Civilian Pay** - Salary and Benefit costs will be calculated automatically based on Average Work Year Costs (AWYC) provided by the Office of Budget and the number of positions inputted into the RAD.
- V. **Cost Estimates** – At a minimum, supporting cost documentation should include methodologies and assumptions used to develop submissions in accordance with Government Accountability Office guidelines. VA Financial Policy Volume III, Chapter 12, “Life Cycle Cost Estimating” provides guidance to determine if a Life Cycle Cost Estimate (LCCE) is required to be produced. For assistance in developing basic cost estimates, please refer to the VA Cost Estimating Guide published by PAE (questions may be referred to the Director of Analysis and Evaluation – Matthew Hildebrandt, matt.hildebrandt@va.gov).

If an independent LCCE is required by policy (Attachment D) but not yet completed, Administrations and Staff Offices will present schedules with their Program Briefings to senior leaders demonstrating when LCCEs will be performed and completed.

- VI. **Legislative Proposals** – Unequivocally legislative proposals (LPs) will play a key role in the VA implementing the Strategic Plan in the execution years, FY20 – FY24. The FY20 PC submissions should provide a status of existing LPs and identify new LPs that will be required in order for the resource allocation plan to be viable. Additionally, Administrations and Staff Offices must follow Office of Congressional and Legislative Affairs (OCLAs) policies and procedures regarding the LP process.

In support of VA’s Legislative Review Panel, Legislative Proposals must align with SECVA goals / strategies and be supported by a validated cost estimate. During the FY19 data call, OMB asked VA to re-submit all proposals, even those approved for FY18. Similarly, FY19 proposals should be re-submitted along with anticipated proposals for new programs, and forthcoming legislative requirements for FY20-

24. More rigorous cost analysis of these proposals supports the intent for resource justification in advance of budget formulation.

VII. **Capital Assets** – Office of Asset Enterprise Management’s (OEAM) Strategic Capital Investment Planning (SCIP) process prioritizes capital projects (Major Construction, Minor Construction, Non-Recurring Maintenance, and Leasing) in accordance with SECVA strategic goals. This process runs concurrently with the FY20 PC.

a. **Active Major Construction** – VHA and NCA must provide a comprehensive resource allocation plan for all projects that are listed on Construction and Facilities Management (CFM) Active Major Construction Projects with estimated completion dates between FY17-24 (see Attachment E). This includes activation costs and recurring operating expenses (staff, supplies, equipment, services).

b. **Minor / Non-recurring Maintenance (NRM)/ Leases** - In order to capture VA’s comprehensive resource request for Program Review, Administrations and Staff Offices must include minor, NRM, and lease costs dependencies with their program submissions.

VIII. **Information Technology** – Information technology (IT) is a critical enabler for VA programs and will play a significant role in the implementation of VA’s Agency Reform Plan and strategic goals. All IT requests must be submitted in accordance with Office of Information Technology’s (OIT) Multi-Year Plan Guidance (see Attachment F). The IT governance process runs concurrently with FY20 PC. Additionally, Administrations and Staff Offices must submit comprehensive resource allocation plans for programs with IT dependencies (including IT costs). OIT will serve as an advisor during the Program Review Boards for submissions with IT dependencies.

IX. **Talent Development** – Administrations and Staff Offices must establish a baseline for Level 3 Program, Talent Development in this year’s submission even if there aren’t any change requests. Talent Development involves executing, implementing, and maintaining comprehensive employee development and engagement programs to meet current and future talent demands of the agency and to develop and retain quality, high performing, and diverse talent.

The baseline should span FY18 – FY24 and costs should include staff who occupy dedicated positions to operate, oversee, or participate in Talent Development programs (including but not limited to fellowships, residencies, internships, and professional development), contracted services, supplies, travel, leases. Include offsite training programs that primarily focus on providing tools and information needed to excel staff in

their career or in their current role and that provide education credits. These costs should not include routine travel or conferences that primarily focus on providing valuable information and garnering support (most of which do not provide education credits). Refer to VA Financial Policy Volume XIV, Chapter 10 (Attachment G) for additional details.

PAE, in coordination with Office of Human Resources Administration may provide supplemental guidance. Administrations and Staff Offices should work with their respective PAE analyst to establish Level 4 Program codes to provide the appropriate level of granularity.

- X. **Performance** – The submission must include the applicable performance metrics for each program that includes the baseline, the standard (or ideal standard for new metrics) and the performance expected in the event the resource allocation plan is approved. The metrics must span FY18 – FY24. Refer to VA FY19 Annual Performance Plan (Attachment H) for additional information.

Step 3 – Program Review (Coordination)

After submissions into the RAD, PAE will review analyze the data and provide feedback on the program requirement submissions. PAE will assess cross-functional integration of interdependent resources with the appropriate functional owners and will coordinate meetings to inform those affected by the request in an effort to mitigate issues prior to Program Review Boards (PRBs). PAE will ensure data is updated in RAD as needed.

Step 4 - Program Briefings (Coordination and Submission 2 Deliverable)

This year, PAE will leverage the capability from the RAD to generate the standard template charts for each of the Administration and Staff Offices. PAE will provide pre-populated charts to the Administrations and Staff Offices during Step 3 (Analysis and Feedback). Administrations and Staff Offices will be expected to populate remaining sections of the standard template and may also provide supplemental slides as back-up. The slides must be provided to PAE 72 hours before the scheduled CFO Review and PRBs.

Step 5 – Governance (Deliverable)

In April and May 2018, the Assistant Secretary for Management / Chief Financial Officer (CFO) will coordinate a series of program reviews beginning with a CFO review, PRBs with senior leaders from each organization, VA Chief of Staff (COSVA), and the Deputy Secretary (DEPSEC) in accordance with Programming Governance Charter (see Attachment I). Assistant and Under Secretaries are expected to attend their Program Review Board and may designate someone from their staff to present the briefing.

Step 6 – Release Programming Decision Memorandum

The Programming decisions will be published in a Programming Decision Memorandum (PDM) signed by the DEPSEC and will be used to inform FY20 Budget Formulation. The signed PDM will be disseminated in VAIQ.

Appendix 1 – Additional Baseline Information

The methodology used to establish the baseline in the Resource Allocation Database (RAD) consists of two sub-parts: (A) Accounting Classification Structure (ACS) data elements and (B) quantifiable values of the ACS by Fiscal Year (FY). See Appendix 1 for additional details.

Part A – Accounting Classification Structure

The ACS structure in RAD is consistent with the Office of Finance’s (OF) Financial Management Business Transformation (FMBT) ACS standardization effort. The effort to standardize the Department’s ACS has been socialized with Administrations and Staff Offices through a series of weekly ACS Working Group meetings that began June 2017. A list of codes will be posted to the SharePoint and may be updated throughout the FY20 PC. The key ACS data elements used in Programming will include:

- Treasury Appropriation Fund Symbol (TAFS)
- Direct/Reimbursable
- Budget Object Class (BOC)
- Organization
- Station (optional for Administrations but required for Staff Offices)
- Program Code
- Project Code (IT and Capital Projects)

Although all of the ACS elements listed above are important to capture programming, budgeting, and execution data, the Program Code has historically been ambiguous. As a result, the ACS Working Group created a four level Program taxonomy. At the time of this publication, only the first two levels have been defined (See Attachment J). This guidance seeks the establishment of the first Level 3 program, Talent Development (see para IX for additional details)

- Level 1 equates to the OMB Max A-11 List of VA Programs that is captured in the President’s Budget.
- Level 2 equates to the break-out of Programs that are captured in the Congressional Justification Books.
- Level 3 will be defined by PAE to standardize similar capabilities across the enterprise.
- Level 4 will be defined by Administrations and Staff Offices for further granularity of Level 3 programs.

The primary purpose of the Project Codes is to capture Capital Investments (e.g. Major and Minor Construction) and Information Technology (IT) projects. In the future this field may be used to capture other costs as approved by the ACS Governance Council. A crosswalk of programs used for the FY19 – FY23 Programming Cycle is available on the PAE SharePoint.

Part B – Allocate Resources to ACS

The data from the FY18 President’s Budget (PB) and FY18 Congressional Justifications (CJs), which includes FY16 actuals, FY17 Current Estimate, and FY18 Request was used to establish the RAD baseline. The next set of data consists of adjustments made during FY19-FY23 Programming Cycle, FY19 Budget Submission and Pass Back.

The FY19 Pass Back position will be extended out to FY20-FY24 and then adjusted with OMB economic assumptions (e.g. pay raise and non-pay inflation). If VA receives FY19 PB during the FY20 PC, PAE will work with Office of Budget, the Administrations and Staff Offices to update the RAD. Baselines that are affected by Advanced Appropriations will be adjusted and extended out to FY21-FY24.

If there is ever any concern with the data housed in the RAD, Administrations and Staff Offices should contact their respective PAE Program Analyst.

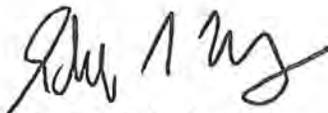
Date: FEB 22 2016

From: Interim Assistant Secretary for Management and Interim Chief Financial Officer (004)

Subj: Programming Governance Charter (VAIQ 7677716)

To: Under Secretaries, Assistant Secretaries, and Other Key Officials

1. This memorandum establishes the program review process for the VA's long term resource plan.
2. The attached programming governance structure specifies the Department's enterprise-wide programming process and outlines the involvement and coordination necessary to create a repeatable, disciplined process for multi-year resourcing. It includes representation from each Administration and Staff Office through the Programming Integration Team (PIT), Programming Integration Board (PIB), VA Staff Office Program Review Board (VASO PRB), and VA Program Review Board (VA PRB).
3. Program Briefings articulate the multi-year resources needed to support Veteran-centric Mission Requirements and are the primary deliverable for the annual programming cycle. Members of the VASO PRB and VA PRB meet individually with the Interim Chief Financial Officer (CFO) to review their Program Briefings prior to briefing the Deputy Secretary (DEPSEC) for approval or modification. The DEPSEC's programming decisions will be published in an annual Programming Memorandum to inform VA's budget formulation guidance.
4. If you have any questions, please contact (b)(6) Office of Management, Senior Policy Advisor at (b)(6) or (b)(6) @va.gov.



Edward J. Murray

Attachment

**Department of
Veterans Affairs**

Memorandum

Date: FEB 04 2016

From: Interim Assistant Secretary for Management and Interim Chief Financial Officer (004)

Subj: Programming Governance Charter Approval

To: Chief of Staff (Interim) (00A)

1. The purpose of this memorandum is to obtain your approval of the attached Programming Governance Charter detailing the program review process for VA's long term resource planning.

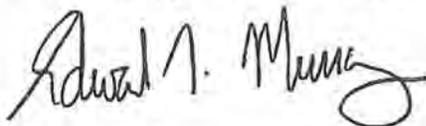
2. The attached programming governance structure specifies the Department's enterprise-wide programming process and outlines the involvement and coordination necessary to create a repeatable, disciplined process for multi-year resourcing. The FY 2018 – 2022 Programming Guidance signed by the Deputy Secretary (DEPSEC) on February 1, 2016 articulates the "what" involved in resource planning for this cycle. This charter articulates "how" we intend to review the resource requirements presented by the Administrations and Staff Offices and make appropriate resource allocation decisions.

3. We are proposing two main levels of review for the Administrations, the Board of Veterans Appeals (BVA) and the Office of Information & Technology (OIT). The first is a review chaired by the Chief Financial Officer (CFO). The second is the VA Program Review Board (VA PRB) chaired by the DEPSEC.

4. We are proposing a slightly different review structure for the Staff Offices. Like the Administrations (plus BVA and OIT), the Staff Offices will first present their program briefs to the CFO for initial recommendations. Following the CFO review, they will present their program briefs to the Chief of Staff (COS) for a VA Staff Office Program Review Board (VASO PRB). The COS will represent the Staff Offices at the overall VA PRB and may select key Staff Office programs for DEPSEC review. This will ensure an enterprise view of Staff Office programs for the VA PRB.

5. The DEPSEC's programming decisions made from the VA PRB will be published in an annual Programming Memorandum to inform VA's budget formulation guidance.

6. I am happy to answer any questions you may have.



Edward J. Murray


Robert D. Snyder

2/12/16
Date

Approve / Disapprove

Attachments



Department of Veterans Affairs

Programming Governance Charter

**Office of Management
Office of Programming, Analysis and Evaluation
February 1, 2016**

1 Purpose

This charter establishes the Department of Veterans Affairs' (VA) programming governance structure which oversees the enterprise-wide programming process. It outlines the authority, membership and responsibilities required to complete VA's annual programming cycle, including assessment of VA's Veteran-centric mission requirements, resource allocations, and mission gaps to deliver quality and timely benefits and services to Veterans.

2 Roles and Responsibilities

The programming governance structure outlines the involvement and coordination necessary to create a repeatable, disciplined process for multi-year resourcing. It includes the Programming Integration Team (PIT), Programming Integration Board (PIB), VA Staff Office Program Review Board (VASO PRB), and VA Program Review Board (VA PRB). Figure one illustrates the Programming Governance structure.

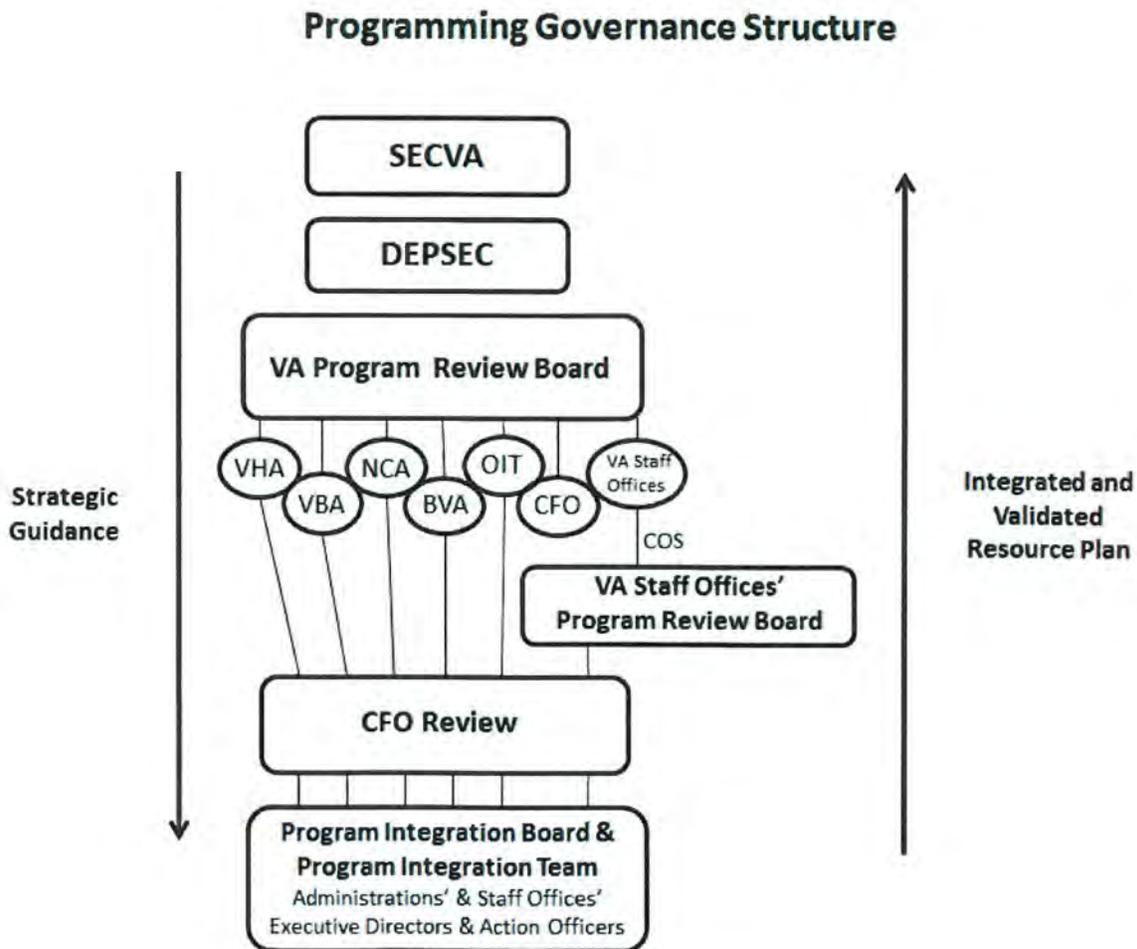


Figure 1. Programming Governance Structure

Office of Programming, Analysis and Evaluation (PAE)

PAE develops, implements, and manages standardized enterprise programming processes and procedures. Members include designated Programming Service Liaisons for the Administrations and Staff Offices. Key PAE member responsibilities include:

- Manage annual programming cycle, including facilitation of meetings, logistics and other assigned tasks;
- Analyze Capability Requirements Plan (CRP) data for logic and consistency, and provide feedback to PIT and PIB members;
- Ensure VASO PRB and VA PRB recommendations, decisions, and artifacts are documented and archived appropriately;
- Prepare, staff, and publish Deputy Secretary (DEPSEC) programming guidance via annual Programming Memorandum to inform budget formulation guidance.

Programming Integration Team (PIT)

Members of the PIT are the most hands-on throughout the programming process, completing all programming cycle deliverables and discussing the status of long-term resource plans and associated challenges. Each Administration and Staff Office designates a PIT representative at the action officer level. Key PIT member responsibilities include:

- Provide Veteran-centric mission and resource requirements and justifications for each VA program from their respective Administration or Staff Office;
- Provide perspectives and concerns from their respective Administration or Staff Office regarding multi-year resource allocation issues that need to be addressed at the enterprise level;
- Convey issues and decisions from PIT meetings to the appropriate team members and leadership;
- Submit programming cycle deliverables, including CRPs and Program Briefings.

Programming Integration Board (PIB)

Members of the PIB discuss enterprise level programming challenges, such as integration. The PIB facilitates cross functional integration across the Department. Each Administration and Staff Office designates a PIB representative at the Executive Director level. Key PIB member responsibilities include:

- Ensure multi-year resource plans and justifications accurately reflect the priorities and risks from their respective Administration or Staff Office;
- Promote cross-functional integration of Resource Requirements across all applicable VA organizations;
- Ensure proper coordination and staffing of programming deliverables with their respective Administration or Staff Office leadership prior to annual review with the Chief Financial Officer (CFO).

Veterans Affairs Staff Office Program Review Board (VASO PRB)

The VASO PRB consists of Staff Office Assistant Secretaries, excluding the Office of Information and Technology (OI&T) (see below). Members individually review their respective Program Briefs with the CFO for recommendations. Following the CFO review, members present their respective Program Briefs to the Chief of Staff (COS), chair of the VASO PRB. The COS selects key Staff Office programs for VA PRB review. The Staff Offices subject to VASO PRB review include:

- Office of Management (OM)
- Office of Policy and Planning (OPP)
- Office of Human Resources and Administration (OHRA)
- Office of Acquisition, Logistics, and Construction (OALC)
- Office of Operations, Security, and Preparedness (OSP)
- Office of Congressional and Legislative Affairs (OCLA)
- Office of Public and Intergovernmental Affairs (OPIA)
- Office of General Council (OGC)
- Office of Secretary of Veteran Affairs (OSVA)

Key VASO PRB member responsibilities include:

- Support implementation of a clear, repeatable, and integrated process for resourcing Veteran-centric mission requirements;
- Provide recommendations to the COS on trade-offs and efficiencies to optimize strategic outcomes.

Veterans Affairs Program Review Board (VA PRB)

The VA PRB consists of Administration Under Secretaries, the Executive in Charge at the Board of Veteran Appeals (BVA), the Assistant Secretary for the Office of Information and Technology, and the COS (see below). Members of the VASO PRB may attend as needed at the request of the COS. Members individually review their respective Program Briefs with the CFO for recommendations. Following the CFO review, members present their Program Briefs to the DEPSEC, chair of the VA PRB. Members of the VA PRB include the following:

- Veterans Health Administration (VHA)
- Veterans Benefits Administration (VBA)
- National Cemetery Administration (NCA)
- Board of Veterans' Appeals (BVA)
- Office of Information and Technology (OI&T)
- Chief of Staff (representing VASO PRB)
- Chief Financial Officer (CFO)

Key VA PRB member responsibilities include:

- Support implementation of a clear, repeatable, and integrated process for resourcing Veteran-centric mission requirements;
- Provide recommendations to the DEPSEC on trade-offs and efficiencies to optimize strategic outcomes.

3 Summary

VA's programming process supports the development of a defensible multi-year resource plan to inform the annual budget formulation process. PAE facilitates all associated enterprise programming activities. The PIT meets bi-weekly to represent Administrations and Staff Offices regarding multi-year resource allocation. The PIB meets once a month, or as needed, to review data-driven assessments of programming deliverable status and resource plans. The CFO meets individually with members of the VASO PRB and VA PRB to review their Program Briefs and resource plans for recommendations prior to their briefings with the COS (VASO PRB) and DEPSEC (VA PRB). The VASO PRB and VA PRB meet once per year for program reviews to brief the COS and/or DEPSEC on challenges and recommendations. The DEPSEC's programming decisions will be published in an annual Programming Memorandum to inform VA's budget formulation guidance.

4 Charter Approval

This Charter is approved and effective on the date below and remains in effect until modified or rescinded.

Approved by VA Chief of Staff on:

February 12, 2016
Effective Date

**Department of
Veterans Affairs**

Memorandum

Date: **FEB 22 2018**

From: Deputy Secretary (001)

Subj: Fiscal Year 2020-2024 Programming Guidance (VAIQ #7859536)

To: Under Secretaries, Assistant Secretaries, and Other Key Officials

1. This memorandum issues the Department's Programming Guidance for the Fiscal Year (FY) 2020-2024 programming cycle. This cycle incorporates feedback from the FY 2019-2023 programming cycle, as well as direction from Department of Veterans Affairs (VA) leadership to increase accountability and transparency while building a more defensible budget.

2. The Department's programming process provides a disciplined framework to develop, assess and prioritize multi-year requirements and trade space in support of VA's mission. This year's programming guidance requires that your submission align to the Agency Reform Plan and VA FY2018 – 2024 Strategic Plan objectives and incorporate comprehensive costs (including but not limited to Capital Activations and IT requirements). This increased integration will allow VA leadership to make informed decisions and maximize care for Veteran's and their families.

3. Submissions are due to Programming, Analysis, and Evaluation (PAE) in two parts: (1) resource allocation data due April 13, 2018, in the Resource Allocation Database; and (2) briefing due 72 hours before Chief Financial Officer (CFO) review and program review board (May – June).

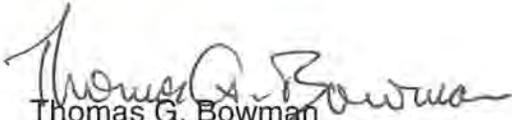
4. PAE will review your resource allocation data for compliance with the enclosed guidance and will coordinate with your subject matter experts and/or the applicable VACO functional experts to address major issues and concerns prior to CFO review and Program Review Boards.

5. Upon completion of the Program Review Boards, I will issue a Program Decision Memorandum that will inform your FY 2020 budget submission to the Secretary of Veterans Affairs.

Page 2.

Fiscal Year 2020-2024 Programming Guidance

6. I greatly appreciate the support you, your CFOs and staff have provided to date for these important Department-wide efforts. If you have questions, please contact (b)(6) (b)(6) Office of Management, Director of Programming Service at (b)(6) (b)(6)@va.gov.


Thomas G. Bowman

Attachment

Attachments List:

FY 2020-2024 Programming Guidance
Attachment A- VA Agency Reform Plan
Attachment B- Strategic Plan Poster
Attachment C- Manpower Working Group Roster
Attachment D- Financial Policy Vol. III Chapter 12
Attachment E- Part 1- Major Construction Activations National Cemetary Administration
Attachment E- Part 2- Major Construction Activations Veterans Health
Administration
Attachment F- Part 1- MYP Guidance Revision 1 2020-2024 Final
Attachment F- Part 2- IT Roadmap
Attachment F- Part 3- Signed Memorandum initiating FY 2020 – 2024 MYP
Attachment G- Financial Policy Volume XIV Chapter 10
Attachment H- FY2019 APP
Attachment I- Chief of Staff Signed Approval- VA Enterprise Programming Governance
Charter
Attachment J- Program Hierarchy Program Levels 1-2

(b)(6) (b)(6)

From: (b)(6)
Sent: Thursday, April 12, 2018 8:00 AM
To: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) L
Cc: (b)(6) (b)(6) (b)(6)
Subject: RE: Meeting with DepSec and COSVA re: Prep for Programming Review Boards

Thank you very much. What location should we say?

From: (b)(6) (b)(6)
Sent: Thursday, April 12, 2018 7:58 AM
To: (b)(6) (b)(6) (b)(6) (b)(6) R.; (b)(6) (b)(6) L
Cc: (b)(6) (b)(6) R.; (b)(6)
Subject: RE: Meeting with DepSec and COSVA re: Prep for Programming Review Boards

Monday at 1pm works for the Chief!

From: (b)(6) (b)(6)
Sent: Thursday, April 12, 2018 7:43 AM
To: (b)(6) (b)(6) R.; (b)(6) (b)(6) L; (b)(6) (b)(6)
Cc: (b)(6) (b)(6) R.; (b)(6)
Subject: RE: Meeting with DepSec and COSVA re: Prep for Programming Review Boards

Sure

From: (b)(6) (b)(6) R.
Sent: Thursday, April 12, 2018 7:41 AM
To: (b)(6) (b)(6) (b)(6) (b)(6) L; (b)(6) (b)(6)
Cc: (b)(6) (b)(6) R.; (b)(6)
Subject: RE: Meeting with DepSec and COSVA re: Prep for Programming Review Boards

Thank you. Can you hold pencil this in for 1pm.

From: (b)(6) (b)(6)
Sent: Thursday, April 12, 2018 7:40 AM
To: (b)(6) (b)(6) R.; (b)(6) (b)(6) L; (b)(6) (b)(6)
Cc: (b)(6) (b)(6) R.; (b)(6)
Subject: RE: Meeting with DepSec and COSVA re: Prep for Programming Review Boards

Monday at 10am or 1pm works for the Deputy.

From: (b)(6) (b)(6) R.
Sent: Thursday, April 12, 2018 7:35 AM
To: (b)(6) (b)(6) (b)(6) (b)(6) L; (b)(6) (b)(6)
Cc: (b)(6) (b)(6) R.; (b)(6)
Subject: Meeting with DepSec and COSVA re: Prep for Programming Review Boards

Good Morning,

Jon would like to brief the COSVA and DepSec upcoming Program Review Boards (chaired by DepSec and COSVA) early next week. As you know the Programming cycle is currently underway, and the decisions the made by the COSVA and DepSec inform the FY2020 budget submission to SecVA. We would like to ensure that we addressed the DepSec and COSVA questions about the process.

Is there a time that works for both of them on **Monday or Tuesday**? Or if separate that is ok too.

Thank you,

(b)(6)

(b)(6)

(b)(6)

Subject: DepSec and COSVA Meeting: Programming Review Boards
Location: Suite 1004

Start: Mon 4/16/2018 1:00 PM
End: Mon 4/16/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rychalski, Jon J.
Required Attendees: Bowman, Thomas; O'Rourke, Peter M.; Hayes-Byrd, Jacquelyn; Parker, Amy L.; Murray, Edward

Purpose: Meeting with Deputy Secretary and COSVA to discussing Programming Review Boards Process for FY2020 Budget Submission.

DepSec Chairs: Administrations, OIT, BVA Review Board

COSVA Chairs: VA Staff Offices Review Board



RE: Meeting with DepSec and CO...
FY2020-2024 Programming G...
ProgrammingG...
Programming Governance Cha...
DEPSEC PRB Pre-brief v3.pptx

Scheduled 4/12: LPW

(b)(6)

(b)(6)

Subject: Tour of 11th Floor Space
Location: Suite 100, 810 Vermont

Start: Mon 4/16/2018 6:00 PM
End: Mon 4/16/2018 6:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: Hurndon, Roy; Hunter, Todd B. (b)(6)

Optional Attendees: Hayes-Byrd, Jacquelyn; Nicholas, Kirk

(b)(6)

(b)(6)

Subject:

(b)(6) (b)(6)

Start:

Mon 4/16/2018 10:00 AM

End:

Mon 4/16/2018 10:30 AM

Recurrence:

(none)

Organizer:

Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: DCOSVA time

Start: Mon 4/16/2018 11:00 AM

End: Mon 4/16/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Dr. Davis
Location: 1015E

Start: Mon 4/16/2018 2:30 PM
End: Mon 4/16/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn; Davis, Lynda (b)(6)@va.gov; (b)(6) (b)(6)

Subj: VEO Catch-up

(b)(6)

(b)(6)

Subject: (b)(6) Leave-Backup (b)(6) (Deputy Director)

Start: Mon 4/16/2018 12:00 AM

End: Tue 4/17/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time
Start: Tue 4/17/2018 12:00 PM
End: Tue 4/17/2018 1:30 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: (b)(6) (b)(6)
Location: Room 1015E
Start: Tue 4/17/2018 1:30 PM
End: Tue 4/17/2018 2:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

(b)(6)

Good day. This invite is the follow-up meeting you asked for.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6) (b)(6)

Subject: Space allocation-OGC
Location: Conference room 1015F

Start: Tue 4/17/2018 3:30 PM
End: Tue 4/17/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Byrne, Jim (OGC); (b)(6) (b)(6) (b)(6) Hurndon, Roy; Hogan, Michael R. OGC

Good morning,

Please join the DCoS for this space allocation meeting –OGC. Thank you for your flexibility.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6) (b)(6)

Subject: Administrative processes
Location: Room 1015F

Start: Wed 4/18/2018 9:00 AM
End: Wed 4/18/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) L; (b)(6) (b)(6) (b)(6) (b)(6)

This is our second meeting regarding administrative processes. Thank all of you for supporting to bring more structure to our processes. See you at 9am today.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: *Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE*

(b)(6) (b)(6)

Subject: Space in 811 Vermont Ave NW, (b)(6) DC 20571
Location: Meet in VACO Lobby & walk to Lafayette Building

Start: Wed 4/18/2018 11:00 AM
End: Wed 4/18/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Hurndon, Roy
Required Attendees: Akinselure, Laura; (b)(6) (b)(6) (WMC); (b)(6) (b)(6) (b)(6) (b)(6) Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (b)(6) (b)(6)

Please meet in the VACO Lobby some minutes prior to group and walk over to Lafayette together.

[Weather reports currently show 74 degrees that day.](#)

Please let me know if you require any further accommodations for your meeting.

Very respectfully,

(b)(6) (b)(6)

Program Support Specialist
[Office of Administration \(O3\)](#)
Department of Veterans Affairs, Central Office (VACO)
810 Vermont Avenue NW #100A
Washington D.C. 20420

(b)(6)

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Wed 4/18/2018 12:00 PM

End: Wed 4/18/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: (b)(6) Regulatory Reform Task force
Location: Room #1015E
Start: Wed 4/18/2018 1:30 PM
End: Wed 4/18/2018 2:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

The Deputy Chief of Staff, Ms. Jacquelyn Hayes-Byrd would like to meet with you prior to meeting with the members.
Thanks.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6) (b)(6)

Subject: Tom Muir
Location: DCoS office, 810 Vermont ave (VACO) Rm #1015E
Start: Wed 4/18/2018 2:30 PM
End: Wed 4/18/2018 3:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Muir, Thomas M.

Tom,

The DCoS looks forward to meeting with you.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: Muir, Thomas M.
Sent: Tuesday, April 17, 2018 1:17 PM
To: (b)(6) (b)(6)
Subject: RE: Meet with DCoS

(b)(6)

Tomorrow at 2:30 would work great.

Thank you for the support!

V/R

Tom

(b)(6) (b)(6)

Subject: VSO Meeting with VHA
Location: Conference Room #830
Start: Wed 4/18/2018 9:30 AM
End: Wed 4/18/2018 10:30 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

**Department of Veterans Affairs'
Veterans Health Administration
VSO Executive Director Meeting with Executive in Charge of VHA
Wednesday, April 18th
9:30 a.m. – 10:30 a.m.
Meeting Agenda**

Veteran Health Administration (VHA) Attendees:

- Dr. Carolyn Clancy, Executive in Charge, VHA
- Lisa Pape, Acting VHA Chief of Staff, VHA
- (b)(6), National Program Director for Prosthetic and Sensory Aids Service
- Dr. Lynda Davis, Chief Veteran Experience Officer, Veteran Experience Office, VA
- (b)(6) Director of Measurement, Veteran Experience Office, VA
- Steve Young, Deputy Under Secretary for Health for Operations, VHA
- (b)(6), Legislative Program Specialist, VHA

Veteran Service Organizations (VSO) Attendees:

- Verna Jones, Executive Director, The American Legion
- Joy Ilem, Legislative Director, DAV
- Carlos Fuentes, Legislative Director, VFW
- (b)(6) Clinical Advocacy Officer, AMVETS
- Carl Blake, Interim Executive Director, PVA
- Rick Weidman, Executive Director of Policy/Government Affairs, VVA
- Melissa Bryant, Director for Political and Intergovernmental Affairs, IAVA

9:30 A.M.	Welcome, Opening Comments and Open Discussion <ul style="list-style-type: none">• Dr. Carolyn Clancy, Executive in Charge, VHA
9:40 A.M.	Prosthetics Update <ul style="list-style-type: none">• (b)(6) National Program Director for Prosthetic and Sensory Aids Service
10:00 A.M.	Medallia/Veteran Experience Tool and Demo <ul style="list-style-type: none">• Dr. Lynda Davis, Chief Veteran Experience Officer, Veteran Experience Office, VA• (b)(6) Director of Measurement, Veteran Experience Office, VA• Steve Young, Deputy Under Secretary for Health for Operations, VHA

Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: # (b)(6)

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6) @va.gov
(b)(6) @va.gov
(b)(6) @va.gov
Melissa Heintz, (b)(6) @va.gov

Intergovernmental Affairs (OPIA)

(b)(6) (Tribal Government Relations), (b)(6) @va.gov
(b)(6) (VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6) @va.gov

Veterans Experience Office

(b)(6) @va.gov

Center for Women Veterans

(b)(6) @va.gov

Center for Minority Veterans

(b)(6) (b)(6) (b)(6)

Office of Information and Technology

(b)(6) @va.gov
(b)(6) (Privacy Services) (b)(6) @va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6) @va.gov

Veterans Employment Services Office (VESO)

(b)(6) @va.gov

OSVA, VSO Liaison Office

(b)(6) @va.gov

VBA Offices

Benefits Assistance Service

(b)(6) @va.gov
(b)(6) @va.gov

VBA Office for Strategic Engagement

(b)(6) @va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 4/18/2018 10:30 AM
End: Wed 4/18/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (VHACO); (b)(6) VBAVACO (b)(6) @va.gov (b)(6) - VETS; VACO Center for Women Veterans; (b)(6) Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (VACO); (b)(6) (OGC); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) VBAVACO; (b)(6) (b)(6) (VACO) VBAVACO; (b)(6) (b)(6) VBAVACO; (b)(6) (VACO) (b)(6) (b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED ACCT); (b)(6) VBAPHILINS; (b)(6) (b)(6) (TORCS); (b)(6) (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (Trilogy); (b)(6) White, Joy N. (SES) - VACO; (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (b)(6) (b)(6) (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (b)(6) (DC Group); (b)(6) (b)(6) (DISABLED ACCT); (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VETS; (b)(6) (b)(6) N); (b)(6) (SIGMA); (b)(6) (b)(6) (VACO); (b)(6) (VEO); (b)(6) (b)(6) (VEO); (b)(6) (VEO) (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) LongView; (b)(6) (b)(6) (Trilogy Federal); (b)(6) (b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6) (b)(6) (STL); (b)(6) (b)(6) [USA]; (b)(6) (b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (b)(6) (DC Group); (b)(6) (b)(6) (DISABLED ACCT); (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VETS; (b)(6) (b)(6) N); (b)(6) (SIGMA); (b)(6) (b)(6) (VACO); (b)(6) (VEO); (b)(6) (b)(6) (VEO); (b)(6) (VEO) (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) LongView; (b)(6) (b)(6) (Trilogy Federal); (b)(6) (b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6) (b)(6) (STL); (b)(6) (b)(6) [USA]; (b)(6) (b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (b)(6) (b)(6) (b)(6) (VEO), VBAPORT; (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) VBAVACO; (b)(6)
(b)(6) @gsa.gov; (b)(6)
(b)(6) V17; (b)(6) VA VSO
LIAISON; (b)(6) VA Preparedness Program; (b)(6)
(b)(6) VBAVACO; (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter Access Code (b)(6). A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)

Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell:

E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



LVA Class of 2017

(b)(6)

(b)(6)

Subject:

Start: Wed 4/18/2018 10:30 AM

End: Wed 4/18/2018 11:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject:

(b)(6) (b)(6)

Start:

Wed 4/18/2018 10:30 AM

End:

Wed 4/18/2018 11:00 AM

Recurrence:

(none)

Organizer:

Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) (b)(6)
Location: Office 1015E

Start: Thu 4/19/2018 1:00 PM
End: Thu 4/19/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Dr. (b)(6)
Location: Rm 1015E
Start: Thu 4/19/2018 2:00 PM
End: Thu 4/19/2018 2:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (HOU)

Dr. (b)(6)

The DCoS looks forward to talking with you regarding your contribution to the Department.

(b)(6)

(b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6) (b)(6)

Subject: Performance Management brief to DCoS
Location: Suite 1015E

Start: Thu 4/19/2018 10:00 AM
End: Thu 4/19/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6)@va.gov; (b)(6)
(b)(6) (b)(6) (b)(6)

Team CSEMO! I appreciate you making time to come up and briefly provide the below info to the DCoS, Ms. Jacquelyn Hayes-Byrd.

SUBJECT:

- Performance Management process and her responsibility to her direct reports. Some of whom are SES

(b)(6) (b)(6)
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(b)(6)

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(b)(6)

(b)(6)

Subject: Discuss Corporate Customer Business Case Meeting Set Up Process
Location: VACO Rm 1018

Start: Thu 4/19/2018 11:00 AM
End: Thu 4/19/2018 11:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn

Optional Attendees: Office of the Executive Secretary (VACO) - Calendar

Meeting requested by: (b)(6) (b)(6)

Meeting purpose: Discuss Corporate Customer business case meeting set up process.
Ms. (b)(6) would like to ensure she is on the correct trajectory.

(b)(6)

(b)(6)

Subject: DEPSEC Update on Server Issue
Location: DEPSEC Suite - VANTS 1-800-767-1750 / code (b)(6) #

Start: Thu 4/19/2018 1:30 PM
End: Thu 4/19/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) L

Required Attendees: Devine, Daniel C.; Sandoval, Camilo J.; Byrne, Jim (OGC); Jeter, Theriska (OGC); Fleck, Robert R. (OGC); (b)(6); O'Rourke, Peter M.; (b)(6) (b)(6) Mitrano, Catherine (SES) (OGC); (b)(6) (OGC); Kraycinovich, Michael (OGC); (b)(6) (OGC); (b)(6) (OGC); Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)

Please let me know if a VANTS line is needed or what number we should call in to those that cannot attend in person.

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time
Start: Thu 4/19/2018 11:30 AM
End: Thu 4/19/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: COS Council Meeting
Location: 1015F

Start: Fri 4/20/2018 11:00 AM
End: Fri 4/20/2018 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA

Required Attendees: Pape, Lisa M.; Howard, Tom (NCA); Hayes-Byrd, Jacquelyn

Optional Attendees: (b)(6) (b)(6) (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Interview (b)(6) - VBA Candidate
Location: DCOS Office
Start: Fri 4/20/2018 2:30 PM
End: Fri 4/20/2018 3:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: (b)(6) (b)(6) D.
Required Attendees: Hayes-Byrd, Jacquelyn

Below is the general position she is being considered for, unclear at this time if we would do an SL or political:

Position Description

Provide hands-on empirical analysis of intake, processing, and completion of applications for all lines of benefits. Identify critical areas for improvement that would have greatest impact on service to Veterans. Develop real-time analysis and reporting methods to monitor progress.

Key Requirements:

- a. Education: Master's Degree in Statistics
- b. Experience: 20 or more years of experience with similar quantitative analysis for large organizations that provide services to citizens that require processing of information, cases, and forms. Oral and written presentations to executives
- c. Skills: empirical, analytical, computer, communication.

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Fri 4/20/2018 11:30 AM

End: Fri 4/20/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Mon 4/23/2018 11:00 AM

End: Mon 4/23/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave

Start: Mon 4/23/2018 12:00 AM

End: Tue 4/24/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: OFF-SITE SAN ANTONIO-OAWP

Start: Tue 4/24/2018 8:00 AM

End: Tue 4/24/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Tue 4/24/2018 12:00 PM

End: Tue 4/24/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave

Start: Tue 4/24/2018 12:00 AM
End: Wed 4/25/2018 12:00 AM
Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: OFF-SITE SAN ANTONIO-OAWP

Start: Wed 4/25/2018 8:00 AM

End: Wed 4/25/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Wed 4/25/2018 11:30 AM

End: Wed 4/25/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave

Start: Wed 4/25/2018 12:00 AM

End: Thu 4/26/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: (b)(6) -ACMO WORKSHOP BACK BRIEF
Location: DCoS office 810 Vermont Rm 1015E
Start: Thu 4/26/2018 9:00 AM
End: Thu 4/26/2018 9:30 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

Good afternoon. This meeting is in regard to the issues raised from the ACMO Annual Workshop Training. Can you bring talking points to meeting? Thanks.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (0)

(b)(6)

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(b)(6)

(b)(6)

Subject: Dr. (b)(6)
Location: DCoS Office #1015E
Start: Thu 4/26/2018 10:00 AM
End: Thu 4/26/2018 10:30 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (HOU)

Dr. (b)(6)

The DCoS look forward to meeting with you and going over your Power Point presentation regarding your impact on the Department.

(b)(6)

(b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Thu 4/26/2018 12:00 PM

End: Thu 4/26/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave

Start: Thu 4/26/2018 12:00 AM

End: Fri 4/27/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Chief of Staff Council Meeting
Location: 1015F

Start: Fri 4/27/2018 11:00 AM
End: Fri 4/27/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA

Required Attendees: Frueh, Mike, VBAVACO; Howard, Tom (NCA); Huweart, Eric D.; Hayes-Byrd, Jacquelyn

Optional Attendees: (b)(6) VBAVACO; (b)(6) (b)(6) Protocol; OSVA
Conference Rooms

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Fri 4/27/2018 11:30 AM

End: Fri 4/27/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) Leave

Start: Fri 4/27/2018 12:00 AM

End: Sat 4/28/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: BLOCK

Start: Mon 4/30/2018 9:00 AM

End: Mon 4/30/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: DCOSVA time

Start: Mon 4/30/2018 11:00 AM

End: Mon 4/30/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: OGC- Student loan Repayment
Location: Room #1015E
Start: Mon 4/30/2018 1:30 PM
End: Mon 4/30/2018 2:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (OGC); (b)(6) (b)(6)
Importance: High

(b)(6)

The DCoS looks forward to meeting with you today on this topic. Thanks.

(b)(6) (b)(6)

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810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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From: (b)(6) (b)(6)
Sent: Monday, April 30, 2018 10:26 AM
To: (b)(6) (OGC)
Cc: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)
Subject: RE: Student loan Repayment
Importance: High

(b)(6)

The DCoS would like to meet with you today at 1:30pm, Room 1015E. An invite is on the way. Thanks.

(b)(6) (b)(6)

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Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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From: (b)(6) (OGC)
Sent: Monday, April 30, 2018 10:09 AM
To: (b)(6) (b)(6)
Subject: RE: Student loan Repayment

Good morning,

As discussed during our call; before we can provide advice on this issue we need answers to the baseline questions of (b)(5)

(b)(5)

Thank you and best regards,

(b)(6) Esq.
Staff Attorney, Personnel Law Group
Office of the General Counsel
U.S. Department of Veterans Affairs
810 Vermont Avenue, NW
(b)(6) DC 20420
(b)(6)
(b)(6) @va.gov



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From: (b)(6) (b)(6)
Sent: Monday, April 30, 2018 10:00 AM
To: (b)(6) (OGC)
Cc: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)
Subject: RE: Student loan Repayment

(b)(6)

Good morning. Thank you for reaching out. Are you able to brief the DCoS, Ms. Jacquelyn Hayes-Byrd today at 1:30pm ? Thanks much.

(b)(6) (b)(6)
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From: (b)(6) (OGC)
Sent: Wednesday, April 25, 2018 11:34 AM
To: (b)(6) (b)(6)
Subject: Student loan Repayment
Importance: High

Good morning,

I have been assigned to conduct the legal review on the OEDCA Student Loan Repayment inquiry. As such, I am following up on the request for information as I have determined that OHRA does not have the previously requested information. Specifically,

(b)(5)

Thank you and best regards,

(b)(6) Esq.
Staff Attorney, Personnel Law Group
Office of the General Counsel
U.S. Department of Veterans Affairs
810 Vermont Avenue, NW
(b)(6) DC 20420
(b)(6)
(b)(6) @va.gov



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MCT Summit 2.0 Agenda



**Military to Civilian Transition Summit 2.0
Tuesday, April 10 from 8:00am until 12:30pm
VHA Conference Center, 2011 Crystal Drive, Arlington, VA 22202**

7:30 - 8:00	Arrival and Check-in	
8:00 - 8:30	Welcome	Joint Remarks from Mr. Bowman and Mr. (b)(6)
8:30 - 9:15	Outcomes from Summit 1.0	Mr. Garry Augustine, Executive Director Disabled American Veterans Will Hubbard, Vice President of Government Affairs Student Veterans of America René Bardof, Senior Vice President of Government and Community Relations Wounded Warrior Project
9:15 - 10:00	Psychosocial Stress of Transition and Suicide Risk Factors	Dr. Carl Castro, Director, Center for Innovation and Research on Veterans and Military Families, University of Southern California
	Group Breakouts	
10:00-10:45	Group Breakout: Identifying Risk Factors/Indicators During Transition	
10:45-11:00	Break	
11:00-11:30	Suicide Risk Factors	Dr. Keita Franklin introduces suicide prevention and risk factors, and provides an update on the Executive Order action plan to provide mental health services 12 months post-separation. Mr. Frank Larkin and Dr. Howard and Mrs. Jean Somers share their personal stories.
11:00 - 12:15	Group Breakout: What Can Be Done to Support Transitioning Service Members?	
12:15 - 12:30	Adjourn	Closing Remarks - Mr. Bowman and Mr. (b)(6)

Agenda for MCT Summit 2.0

Rev. 4/4/18

Date: April 10, 2018: VA Conference Center, 2011 Crystal Drive Arlington VA 22202

Time	Agenda	Notes/Discussion
7:30am - 8:00am	Arrival, Check-in	Networking
8:00am - 8:30am	Welcome	Joint Remarks from Mr. Bowman and Mr. (b)(6)
8:30am - 9:15am	Outcomes from Summit 1.0	<ul style="list-style-type: none"> Mr. Garry Augustine, Executive Director, Disabled American Veterans; Will Hubbard, Vice President of Government Affairs, Student Veterans of America and René Bardof, Senior Vice President of Government and Community Relations, Wounded Warrior Project The panel will discuss the work they did subsequent to the call to action from Summit 1.0. There will be a focus on the areas that Summit 1.0 leaders identified as critical to address for successful transitions: the need for a common definition of successful transition, a focus on whole health during pre- and post-transition support, how to leverage resources more effectively for transition support, and community integration as an important component of successful transitions
9:15am - 10:00am	Psychosocial Stress of Transition and Suicide Risk Factors	<ul style="list-style-type: none"> Dr. Carl Castro will present research on the social stress of transition, discusses the term "at risk," and identifies common risk factors among Service members/Veterans This will set the research foundation for the work we will do during the breakout sessions, and will focus on risk factors for the entire population of transitioning military. Specifically, risk factors which may identify subsets of the population which could be particularly at higher risk for mental health issues and/or suicide
10:00am - 10:45am	<p><u>Group Breakout:</u></p> <p>1) Identifying Risk Factors/Indicators During Transition</p>	<ul style="list-style-type: none"> What pre-separation issues are being observed, which could lead to a rocky transition? What post-separation issues are being observed which can lead to higher risk? Who is having trouble integrating? What are you seeing?
10:45am - 11:00am	Group Breakout Report for #1	BREAK
11:00am - 11:30am	Suicide Risk Factors	<ul style="list-style-type: none"> Dr. Keita Franklin, on behalf of the Defense Suicide Prevention Office, introduces the topic of suicide and risk factors. (b)(6) will give remarks. Dr. (b)(6) will give remarks.
	Executive Order #13822 Update	Dr. Keita Franklin addresses the Executive Order action plan to provide mental health services 12 months post-separation
11:30am - 12:15pm	<p><u>Group Breakout:</u></p> <p>2) What Can Be Done to Support Transitioning Service Members?</p>	<ul style="list-style-type: none"> Identify support/resources pre-separation available or that should be available to Service members Identify support/resources post-separation available or that should be available to Veterans
	Group Breakout Report for #2	
12:15 - 12:30	Adjourn	Closing Remarks – Mr. Bowman and Mr. (b)(6)

Group Breakouts In-Depth

Rev. 4/4/18

Group Breakouts:	
10:00am – 10:45am	<p>1) Identifying Risk Factors/Indicators During Transition</p> <ul style="list-style-type: none"> • What pre-separation issues are being observed, which could lead to a rocky transition? • What post-separation issues are being observed which can lead to higher risk? • Who is having trouble integrating? What are you seeing?
<i>Group Breakout Report for #1</i>	
10:45am – 11:00am	BREAK
11:00am – 11:30am	<p>Suicide Risk Factors</p> <ul style="list-style-type: none"> • Dr. Keita Franklin introduce Mr. (b)(6) • Dr. Keita Franklin introduces Dr. (b)(6)
11:00am – 11:30am	<p>Executive Order #13822 Update</p> <ul style="list-style-type: none"> • Dr. Keita Franklin addresses the Executive Order action plan to provide mental health services 12 months post-separation
11:30am – 12:15pm	<p>2) What Can Be Done to Support Transitioning Service Members?</p> <ul style="list-style-type: none"> • Identify support/resources pre-separation available or that should be available to Service members • Identify support/resources post-separation available or that should be available to Veterans
<i>Group Breakout Report for #2</i>	
12:15 – 12:30	<p>Adjourn</p> <ul style="list-style-type: none"> • Closing Remarks – Mr. Bowman and Mr. (b)(6)

- Attendees will be assigned to tables for seating.
- Attendees will be divided into groups of four for the breakout sessions.
- The four groups will be facilitated by a representative from a veteran or military service organization, using a facilitator guide to engage in an exercise to list the issues and who is having trouble integrating. A note-taker will support each breakout group.
- The Summit facilitator will then ask each of the groups to report out on the bulleted areas and invite the group to dialogue on the topics.
- The Summit facilitator will then introduce Dr. Keita Franklin to address the audience, and she will introduce Mr. (b)(6) to address the audience, followed by Dr. Keita Franklin.
- The Summit Facilitator will then direct the groups to reconvene for the second breakout session and follow the same format.
- After ~20 minutes, the Summit facilitator will ask the groups to report on the bulleted areas and invite the group to dialogue on the topics.



MCT Summit 2.0 Invited Guests



U.S. Department of Defense and U.S. Department of Homeland Security

(b)(6) *Special Assistant to Under Secretary of Defense for Personnel and Readiness, Department of Defense*

Dr. (b)(6) *Deputy Assistant Secretary of Health Services Policy and Oversight, Health Affairs*

(b)(6) *Assistant Secretary of the Army, Manpower and Reserve Affairs, Army*

(b)(6) *Assistant Secretary of the Air Force, Manpower and Reserve Affairs, Air Force*

(b)(6) *Assistant Secretary of the Navy, Manpower and Reserve Affairs, Navy*

Vice Admiral Raquel Bono, *Director, Defense Health Agency*

Lieutenant General Thomas C. Seamands, *Deputy Chief of Staff, G-1, Army*

Lieutenant General Gina M. Grosso, *Deputy Chief of Staff for Manpower, Personnel and Services, Headquarters U.S. Air Force, Air Force*

Vice Admiral Robert P. Burke, *Deputy Chief of Naval Operations (Manpower, Personnel, Training, and Education), N1, Navy*

Lieutenant General Michael Rocco, *Deputy Commandant for Manpower and Reserve Affairs, Marine Corps*

Rear Admiral William G. Kelly, *Assistant Commandant for Human Resources, CG-1, Coast Guard*

Major General Kevin McNeely, *Director, Manpower and Personnel (J-1) National Guard Bureau, National Guard*

Dr. Elizabeth Van Winkle, *Principal Director, Force Resiliency*

Michael Odle, *Executive Director, DoD/VA Collaboration Office*

(b)(6) *Director, Defense Personnel and Family Support Center*

Dr. (b)(6) *Director, Transition to Veterans Program Office*

Colonel (b)(6) *Director of Defense Press Operations, Public Affairs*

Colonel (b)(6) *Chief: Religious Affairs, Joint Staff Chaplain, Office of the Chairman Joint Chiefs of Staff*

Colonel (b)(6) *Program Director, Health Affairs*

Command Sergeant Major (b)(6) *Senior Enlisted Advisor to the Chairman of the Joint Chiefs of Staff, Joint Staff*



U.S. Department of Veterans Affairs

Robert Reynolds, *Deputy Under Secretary for Disability Assistance, Veterans Benefits Administration*

Jacquelyn D. Hayes-Byrd, *Deputy Chief of Staff, Office of the Secretary of Veterans Affairs*

Lynda Davis, *Chief Veterans Experience Officer, VA Office of Veteran Experience*

(b)(6), *Branch Chief, Veterans Affairs and Defense Health, Office of Management and Budget Veterans Affairs and Defense Health Branch*

Dr. Keita Franklin, *Director for the Defense Suicide Prevention Office, Veterans Health Administration*

Dr. (b)(6), *Director, Office of Patient Centered Care, Veterans Health Administration Whole Health*

Dr. (b)(6), *Executive Director, Mental Health Operations, Veterans Health Administration*

Margarita Devlin, *Executive Director, Benefits Assistance Service, VA Benefits Assistance Service*

John Medve, *Executive Director, VA-DoD Collaboration Service, Veterans Affairs Office of Enterprise Integration*

Gary Tallman, *Executive Director for Public and Intergovernmental Affairs, Veterans Affairs Office of Public and Intergovernmental Affairs*

Charles A. Wiggins, *Acting Director, Veterans Affairs Center for Innovation*

(b)(6), *Special Assistant to the Secretary/VSO Liaison, Veterans Affairs Office of the Secretary*



MCT Summit 2.0 Invited Guests



Interagency Partners:

(b)(6)

Special Assistant to the President and Deputy Director for the Office of Public Liaison, White House

(b)(6)

Administrator for Veterans Business Development, Small Business Administration Office of Veterans Business Development

(b)(6)

Deputy Assistant Secretary, Policy, Department of Labor (DOL) Office of the Assistant Secretary for Veterans' Employment and Training

(b)(6)

Director for Veterans Services, Office of Personnel Management Veterans Services Division

(b)(6)

Presidential Management Fellow, Education Program Specialist, Military Affairs, Department of Education (ED) Military Affairs Team

Non-Government Invitees:

Verna Jones

Executive Director, American Legion

Garry Augustine

Executive Director, Disabled American Veterans

Joseph R. Chenelly

National Executive Director, American Veterans

J. Michael Haynie, Ph.D.

Founder and Executive Director, Institute for Veterans and Military Families at Syracuse University

Jim Lorraine

President and CEO, America's Warrior Partnership

Lt. Gen. Dana Atkins

USAF (Ret), President and CEO, Military Officers Association of America

Kathy Roth-Douquet

Chief Executive Officer, Blue Star Families

Neil Van Ess

National Commander, Military Order of the Purple Heart

Josh Goldberg

Executive Director, Boulder Crest Retreat

Spencer Kympton

President, Mission Continues

Shannon Ripley

Senior Director of Strategic Partnerships and Operations for Hiring Our Heroes, Chamber of Commerce

Joyce Raezer

Executive Director, National Military Family Association

Carl Castro, Ph.D.

Director, Center for Innovation and Research on Veterans and Military Families, Center for Innovation and Research on Veterans and Military Families at the University of Southern California

Kelly Hruska

Director of Government Relations, National Military Family Association



MCT Summit 2.0 Invited Guests



Non-Government Invitees:

Marty Caraway

Veteran Service Officer, National Association of County Veterans Service Officers

Les Beavers

Executive Director, National Association for State Directors of Veterans Affairs

Carl Blake

Executive Director, Paralyzed Veterans of America

Jared Lyon

President and CEO, Student Veterans of America

John Pinter

Executive Director, Team RWB

Jake Wood

Chief Executive Officer, Team Rubicon

Dr. JD Crouch II

President and CEO, United Services Organizations

Bob Wallace

Executive Director, Veterans of Foreign Wars

Rick Weidman

Executive Director for Policy and Government Affairs, Vietnam Veterans of America

René Bardof

Senior Vice President of Government and Community Relations, Wounded Warrior Project

(b)(6)

(b)(6)

Subject: DEPSEC Pre Brief for April 10 MCT Summit
Location: DEPSEC Suite

Start: Thu 4/5/2018 1:45 PM
End: Thu 4/5/2018 2:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (b)(6)

Required Attendees: Devlin, Margarita, VBAVACO; (b)(6) (b)(6) L; Farrisee, Gina S.; Devine, Daniel C.; (b)(6) (b)(6) O'Rourke, Peter M.; Hayes-Byrd, Jacquelyn

Read Aheads



MCT Summit
2.0_Internal Ag...



MCT Summit 2.0
Agenda for Invi...



MCT Summit
2.0_Invited Gue...

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 4/6/2018 3:30 PM
End: Fri 4/6/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 4/9/2018 3:30 PM
End: Mon 4/9/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: ASECVA Trip Preps (Louisville, KY & Fayetteville, NC)
Location: ASECVA Suite 1000 or VANTS 1-800-767-1750 – Access code (b)(6)

Start: Tue 4/10/2018 1:00 PM
End: Tue 4/10/2018 1:45 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: OSVA Support Ops (Shared Mailbox)

Required Attendees: OSVA Support Ops (b)(6) Powers, Pamela; Blaha, Lydia B.; (b)(6)
Hayes-Byrd, Jacquelyn; (b)(6) VBAVACO (b)(6)
(b)(6) Syrek, Christopher D. (Chris); (b)(6) (b)(6)
Ullyot, John; Hutton, James (b)(6)
DURVAMC; (b)(6) FNCVAMC; (b)(6)
(b)(6); FNCVAMC; (b)(6) FNCVAMC; (b)(6) FNCVAMC; (b)(6)
(b)(6) FNCVAMC; (b)(6) FNCVAMC; (b)(6) (OCLA)

The Acting Secretary's trip prep to Louisville, KY and Fayetteville, NC will be held **TODAY**, Tuesday, April 10th @ 1:00pm (EDT).

VANTS: 1-800-767-1750 – Access code (b)(6) #

PLEASE BE ADVISED THIS IS CLOSE HOLD AND SUBJECT TO CHANGE.

If you have any questions, please contact (b)(6) (b)(6) (Louisville, KY), Tanya Turner (Fayetteville, NC) or myself.

Thanks,

(b)(6)



Military to Civilian Transition Summit 2.0



Tuesday, April 10, from 8:00am until 12:30pm
VHA Conference Center, 2011 Crystal Drive, Crystal City, VA 22202

7:30 - 8:00	Arrival and Check-in	
8:00 - 8:30	Welcome	<p>Mr. Thomas G. Bowman <i>Deputy Secretary, U.S. Department of Veterans Affairs</i></p> <p>Mr. (b)(6) <i>Special Assistant to the Under Secretary of Defense for Personnel and Readiness, U.S. Department of Defense</i></p>
8:30 - 9:15	Outcomes from Summit 1.0	<p>Mr. Garry Augustine <i>Executive Director, Disabled American Veterans</i></p> <p>Mr. Will Hubbard <i>Vice President of Government Affairs, Student Veterans of America</i></p> <p>Ms. René Bardorf <i>Senior Vice President of Government and Community Relations, Wounded Warrior Project</i></p>
9:15 - 10:00	Psychosocial Stress of Transition and Suicide Risk Factors	<p>Dr. Carl Castro <i>Director, Center for Innovation and Research on Veterans and Military Families, University of Southern California</i></p>
10:00-10:45	Group Breakout: Identifying Risk Factors/Indicators During Transition	
10:45-11:00	Break	
11:00-11:30	Suicide Risk Factors	<p>Dr. Keita Franklin <i>Director, Defense Suicide Prevention Office</i></p> <p>Mr. (b)(6) and Dr. (b)(6) & Mrs. (b)(6) share their personal stories.</p>
11:30 - 12:15	Group Breakout: What Can Be Done to Support Transitioning Service Members?	
12:15 - 12:30	Adjourn	<p>Closing Remarks</p> <p>Mr. Thomas G. Bowman and Mr. (b)(6)</p>

VHA National Conference

Center

Welcome Packet

2011 Crystal Dr. | Ste. 150 | Arlington, VA 22202 | Phone: (202) 443-6989 | Fax: (202) 495-6172

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VHA National Conference Center

The VHA National Conference Center meets a vital need for a high-quality, inexpensive and readily available meeting space in the D.C. area for the Veterans Health Administration. Managed by the VHA Employee Education System (EES), the center can accommodate participants in seven meeting rooms and will provide cost-effective benefits at a convenient location for VHA face-to-face events.



The NCC's hours of operation are 7:00 a.m. to 5:00 p.m.

The conference center features the following benefits and amenities:

- Internet café with VA-networked stations
- Business center with scanning and printing capabilities
- Convenient location close to Reagan National Airport and easy access to the Metro (Blue and Yellow lines)
- No cost to Government agencies
- Hotels, shops and restaurants within walking distance
- Easy access to the D.C. area via Metro
- Dedicated Conference Center staff to assist with your technical and logistical meeting needs

Meeting Room Capacity

	Sq. Feet	U-Shape	Conference	Classroom	Pods of 6	Theater
Potomac A/B	2392		32	80	72	85
Potomac A	1196	30	28	32	30	40
Potomac B	1196	30	28	32	30	40
Chesapeake A/B	980				42	45
Chesapeake A	636	16	20	16	24	24
Chesapeake B	344.5		15			20
Anacostia	785		24	28		34
Rappahannock A/B	560		20			
Rappahannock A	280		10			
Rappahannock B	280		10			

Meeting Room Amenities

- Refrigerator
- Ice Maker
- Coffee Maker
- Copier (Email/Scan)
- Free Wi-Fi
- Teleconferencing
- Video Conferencing
- Smart boards
- Projectors
- Flat screen Monitors
- Lavalier and handheld microphones
- White Board

**The VHA National Conference Center does not provide or supply coffee, coffee products or refreshments.*

NCC Business Center

The NCC Business Center is your satellite office! Our computer terminals have PIV access only, however you can print from your government issued computer in four easy steps.

Step 1: Click on the Window Icon in the lower left corner of your screen.

Step 2: Type \\VACOPRTG\VACOPTCCXER7425A into the box.

Step 3: Click on the printer button. [Search Programs and Files](#)

Step 4: You are free to print documents! (Printing documents may take a few moments to process)

Our supplies are limited, but if you need anything, please don't hesitate to ask.

Shipping Conference Materials

Materials for conferences or meetings may be shipped ahead of time. We ask that shipped materials not be scheduled to arrive more than one week prior to your event.

If you will need to ship meeting materials back to your office, please plan in advance. Packaging and shipping expenses is available for some groups.

All major shipping companies deliver to our location, however only UPS and FedEx have a regularly scheduled pick up. There is a U.S. Post Office two blocks from the center.

Conference/Meeting materials should be shipped to:

National Conference
Center
"Name of your session"
C/O
Donna Austin
or
Michelle Washington
2011 Crystal Dr., #150A
Arlington, VA 22202

Hotels close to VHA National Conference Center

(Note: The VHA Employee Education System does not endorse or support any of the listed hotels)

Sheraton Crystal City

1800 Jefferson Davis Highway
Arlington, VA 22202
Telephone: (703) 486-1111
2.5 blocks from National Conference Center

Hilton Crystal City

2399 Jefferson Davis Highway
Arlington, VA 22202
Telephone: (703) 418-6800
7 blocks from the National Conference Center

Hyatt Regency Crystal City at National Airport

2799 Jefferson Davis Highway
Arlington, VA 22202
Telephone: (703) 418-1234
7 blocks from National Conference Center

Embassy Suites Crystal City National Airport

1300 Jefferson Davis Highway
Arlington, VA 22202
Telephone: (703) 979-9799
4 blocks from the National Conference Center

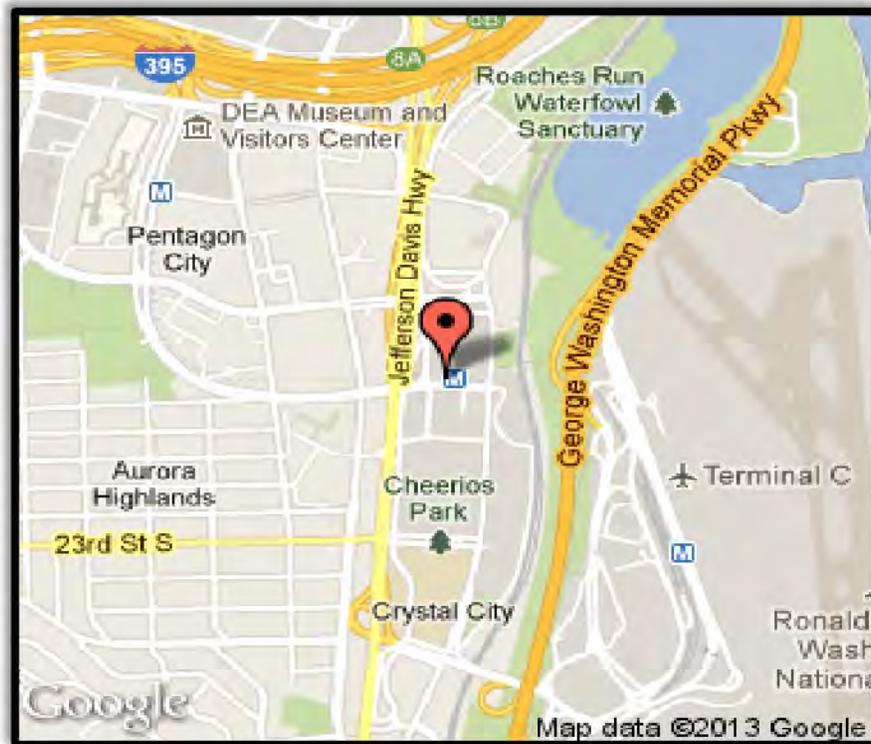
Crystal City Marriott at National Airport

1999 Jefferson Davis Highway
Arlington, VA 22202
Telephone: (703) 413-5500
2.5 blocks from the National Conference Center

Crystal City Gateway

1700 Jefferson Davis Highway
Arlington, VA 22202
Telephone (703) 920-3230
2.5 blocks from the National Conference Center

Directions to VHA National Conference Center



Crystal City Metro Station:

1750 South Clark St.
Arlington, VA 22202

Parking: None

Bikes: There are 10 bike racks at this station. Bikesharing is available near or at this station

Carsharing: Available at this station

For more information on this Metro Station, click here: [Crystal City Metro Station](#)

Transportation Information

Red Top Cab: (703) 522-3333

Yellow Cab: (703) 552-2222

Blue Top Cab: (703) 243-8294

Super Shuttle: <http://www.supershuttle.com/>

Airport Shuttle: <https://www.theairportshuttle.com/reservations>

Directions to the VHA National Conference Center 2011 Crystal Drive, Crystal City, Virginia 22202

Driving from Washington D.C.:

Take I-395 South to Route 1 (Jefferson Davis Hwy) South exit. Take Exit 8C on the LEFT. At the light, make a LEFT onto 20th St. S., turn RIGHT at the light which is Crystal Drive, then end at 2011 Crystal Dr. The underground parking will be on the LEFT at the light at 20th Street and Crystal Drive. Park and make way to the elevators, take the elevators to the 1st Floor. When you exit the elevator head towards the orange wall then make a right, Suite 150A.

Driving from I-95 North:

Merge onto I-395 N. Take Exit 8C for US-1 S Pentagon City/Crystal City/ National Airport. Merge onto S. Hayes St., stay straight to go onto 18th St. S., turn RIGHT onto Crystal Drive., end at 2011 Crystal Dr. The underground parking will be at the light at 20th Street & Crystal Drive. Park and make way to the elevators, take the elevators to the 1st Floor. When you exit the elevator head towards the orange wall then make a right, Suite 150A.



- Offices
- Hotels
- Residences



Metro (use the Yellow or Blue Line to Crystal City Station)

1. Exit Metro to the street level. Walk south on South Bell Street toward Marriott Hotel; take your first left on 20th Street South; cross Crystal Drive. Make a Right and walk to 2011 Crystal Drive. Walk through the lobby past escalator, through glass doors on right to the elevators on left. Walk towards orange wall, then make a right, Suite 150A.

Or

2. Exit Metro to the underground level, turn left, and follow the underground tunnels to Crystal Plaza. Follow the directions to the pedestrian overpass to Crystal Park 1. Go down the escalators and through the glass doors to the elevators on left. Walk through the lobby past the elevators (towards orange wall) then make a right, Suite 150A.

Hotels Close to the VHA National Conference Center at 2011 Crystal Drive, Arlington, VA 22202

Note: The VHA Employee Education System does not endorse or support any of the listed hotels.

Sheraton Crystal City

1800 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 486-1111

Approximately 2 ½ blocks from the VHA National Conference Center

Hyatt Regency Crystal City at Ronald Reagan National Airport

2799 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 418-1234

Approximately 7 blocks from the VHA National Conference Center

Crystal City Marriott at Ronald Reagan National Airport

1999 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 413-5500

Approximately 2 ½ blocks from the VHA National Conference Center

Hilton Crystal City

2399 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 418-6800

Approximately 7 blocks from the VHA National Conference Center

Embassy Suites Crystal City National Airport

1300 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 979-9799

Approximately 4 blocks from the VHA National Conference Center

Crystal City Gateway

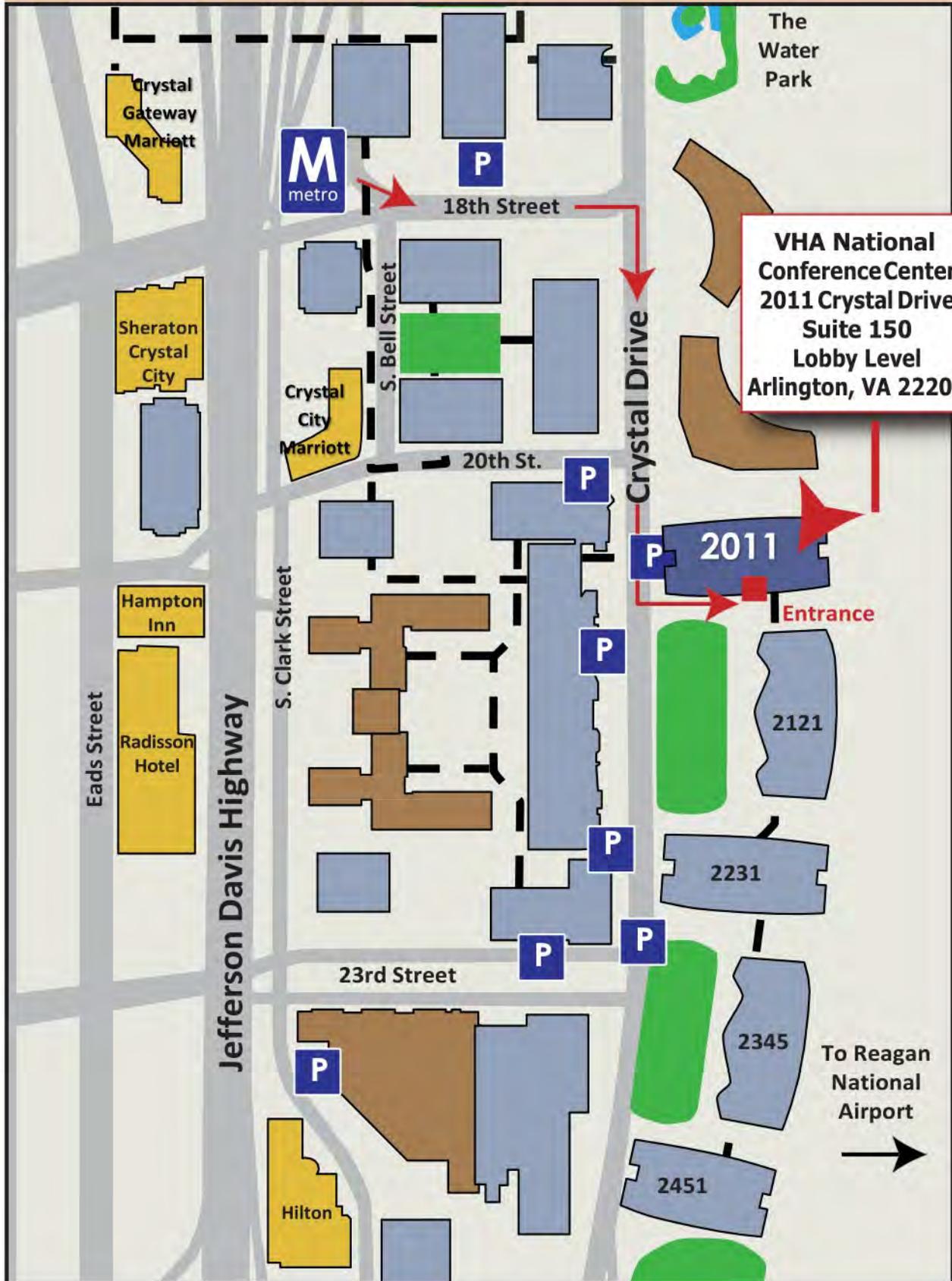
1700 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 920-3230

Approximately 2 ½ blocks from the VHA National Conference Center

Walking Map to the VHA National Conference Center, Crystal City, Virginia



VHA National Conference Center
2011 Crystal Drive
Suite 150
Lobby Level
Arlington, VA 22202

Underground Pedestrian Walkway Street Level Pedestrian Walkway

Office Buildings Hotels Apartments

Dining, Refreshments & Vending

The VHA National Conference Center has a limited assortment of snacks available to purchase in a vending machine. We are centrally located by several restaurants.

Restaurant	Hours	Address	Phone Number	Location
Café Manna	Mon-Fri: 6AM-3PM	2345 Crystal Dr, Arlington, VA 22202	(703) 418-0341	Inside of the building
Chipotle	Mon-Fri: 10:30AM-10PM	2231 Crystal Dr #100, Arlington, VA 22202	(703) 920-8779	Inside of the building
Cosi	Mon-Fri: 7AM-9:30PM	2011 Crystal Dr #100, Arlington, VA 22202	(703) 521-1904	Inside of the building
Noodles and Company	Mon-Fri: 11AM-9PM	2011 Crystal Dr, Arlington, VA 22202	(703) 979-1525	Inside of the building
Crystal Park Sundries	Mon-Fri: 8AM-4PM	2231 Crystal Dr, Arlington, VA 22202	(703) 271-2710	Inside of the building
Perfect Pita	Mon-Fri: 7AM-6PM	1681 Crystal Dr, Arlington, VA 22202	(703) 418-6656	Inside of the building
Ruth's Chris	Mon-Fri: 11:30AM-10PM	2231 Crystal Dr, Arlington, VA 22202	(703) 979-7275	Inside of the building
Starbucks	Mon-Fri: 5AM-8PM	2231 Crystal Dr, Arlington, VA 22202	(703) 413-6226	Inside of the building
Au bon Pain	Mon-Fri: 6AM-7PM	2102 Jefferson Davis Hwy, Arlington, VA 22202	(703) 418-0715	Crystal Underground
Auntie Anne's	Mon-Fri: 10AM-7PM	1675 Crystal Square Arcade Arlington, VA 22202	(703)-413-6408	Crystal Underground

Bar Louie	Mon-Fri: 11AM-2AM	320 23rd St S, Arlington, VA 22202	(571) 302-7420	Crystal Underground
Buffalo Wild Wings	Mon- Thurs: 11AM-Midnight Friday:11AM-2AM	2450 Crystal Dr, Arlington, VA 22202	(703) 413-0160	Crystal Underground
Café 59	Mon-Fri: 6AM-4PM	2461 S Clark St # 117, Arlington, VA 22202	(703) 418-1313	Crystal Underground
Cedar Deli	Mon-Fri: 7AM-7PM	2450 Crystal Dr #117, Arlington, Virginia	(703) 418-0294	Crystal Underground
Century Café	Mon-Fri: 6AM-4PM	Jefferson Davis Hwy, Arlington, VA 22202	(703) 418-2888	Crystal Underground
Chick-Fil-A	Mon-Fri: 6AM-9PM	2200 Crystal Dr Ste G, Arlington, VA 22202	(703) 415-7815	Crystal Drive
Cold Stone	Mon-Thursday: 11AM-10PM Friday: 11AM-11PM	2200 Crystal Dr, Arlington, VA 22202	(703) 418-2223	Crystal Drive
Convenience Express	Mon-Fri: 8AM-4PM	2450 Crystal Dr # 115, Arlington, VA 22202	(703) 418-0970	Crystal Underground
Deli Works	Mon-Fri: 6:30AM-7PM	2136 Crystal Dr, Arlington, VA 22202	(703) 415-1515	Crystal Drive
Dunkin Donuts	Mon-Fri: 6AM-8PM	1687 Crystal Square Arc, Arlington, VA 22202	(703) 412-8912	Crystal Drive
Good Stuff Eatery	Mon-Fri:11AM-11PM	2110 Crystal Dr, Arlington, VA 22202	(703) 415-4663	Crystal Drive
HighlineRxR	Mon-Fri:11AM-2AM	2010 Crystal Dr, Arlington, VA 22202	(703) 413-2337	Crystal Drive
Jaleo	Mon-Fri: 11:30AM-10PM	2250 Crystal Dr, Arlington, VA 22202	(703) 413-8181	Crystal Drive
Jimmy John's	Mon-Fri: 11AM-9PM	2450 Crystal Dr, Arlington, VA 22202	(571) 257-7261	Crystal Drive
King Street Blues	Mon-Fri: 11AM-10PM	1684 Crystal Dr, Arlington, VA 22202	(703) 415-2583	Crystal Drive
Kora Restaurant	Mon-Fri: 11AM-9:30PM	2250 Crystal Dr, Arlington, VA 22202	(571) 431-7090	Crystal Drive

Legal Seafoods	Mon-Fri: 11AM-10PM	2301 Jefferson Davis Hwy, Arlington, VA 22227	(703) 415-1200	Crystal Drive
Lily Bubble Tea & Smoothie	Mon-Fri: 9AM-7PM	1600 Crystal Dr, Arlington, VA 22202	(703) 566-8849	Crystal Drive
Market Basket	Mon-Fri: 6:30AM-8PM	1669 Crystal Dr, Arlington, VA 22202	(703) 412-3770	Crystal Drive
McCormick and Schmick's Seafood and Steaks	Mon-Fri: 11:30AM-10PM	2010 Crystal Dr, Arlington, VA 22202	(703) 413-6400	Crystal Drive
Mezeh	Mon-Fri: 11AM-9PM	2450 Crystal Dr, Arlington, VA 22202		Crystal Drive
Morton's The Steakhouse	Mon-Fri: 5PM-10PM	1750 Crystal Dr, Arlington, VA 22202	(703) 418-1444	Crystal Drive
Neramitra Thai Cuisine	Mon-Fri: 11AM-8PM	2200 Crystal Dr, Arlington, VA 22202	(703) 413-8886	Crystal Drive
New Yorker Deli	Mon-Fri: 6AM-3PM	2461 S Clark St # 123, Arlington, VA 22202	(703) 418-0120	Crystal Drive
Philadelphia Mike's	Mon-Fri: 6AM-7PM	1668 Crystal Dr, Arlington, VA 22202	(703) 416-6640	Crystal Underground
Pizza Autentica	Mon-Fri: 10AM-10PM	2450 Crystal Dr, Arlington, VA 22202	(703) 415-7615	Crystal Drive
Pot Belly	Mon-Fri: 7AM-8PM	1615 Crystal Dr, Arlington, VA 22202	(703) 415-0003	Crystal Underground
San Antonio Bar & Grill	Mon-Fri: 11AM-10PM	1664 Crystal Dr, Arlington, VA 22202	(703) 415-0126	Crystal Underground
Schokolad	Mon-Fri: 8AM-8PM	1750 Crystal Dr, Arlington, VA 22202	(703) 504-2200	Crystal Drive
Subway	Mon-Fri: 7AM-9PM	2100 Crystal Dr, Arlington, VA 22202	(703) 413-2233	Crystal Drive
Sushi Garden	Mon-Fri: 10AM-7PM	1680 Crystal Dr, Arlington, VA 22202	(703) 413-5477	Crystal Underground
Ted's Montana Grill	Mon-Fri: 11AM-10PM	2200 Crystal Dr, Arlington, VA 22202	(703) 416-8337	Crystal Drive
We, The Pizza	Mon-Fri: 11AM-11PM	2100 Crystal Dr, Arlington, VA 22202	(703) 415-7992	Crystal Drive

(b)(6) (b)(6)

Subject: FW: Military to Civilian Transition Summit 2.0
Location: VHA Conference Center, 2011 Crystal Drive, Crystal City, VA 22202
Start: Tue 4/10/2018 8:00 AM
End: Tue 4/10/2018 12:30 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded

Organizer: VA Military to Civilian Transition

Required Attendees: (b)(6)@ed.gov; Devlin, Margarita, VBAVACO; Medve, John VACO; Tallman, Gary; Franklin, Keita (Detail); Carroll, David (VACO); Bowman, Thomas; (b)(6)@opm.gov; (b)(6)@sba.gov; (b)(6)@usc.edu; (b)(6)@syr.edu; (b)(6)@utah.gov; (b)(6)@dvs.ohio.gov; (b)(6)@bluestarfam.org; (b)(6)@teamrubiconusa.org; (b)(6)@teamrwb.org; (b)(6)@moaa.org; (b)(6)@vva.org; (b)(6)@woundedwarriorproject.org; (b)(6)@yahoo.com; (b)(6)@dol.gov; Hayes-Byrd, Jacquelyn; (b)(6) (DISABLED ACCT); Davis, Lynda; (b)(6) VBAVACO; (b)(6)@omb.eop.gov; (b)(6)@co.redwood.mn.us; (b)(6)@USChamber.com; (b)(6)@bouldercrestretreat.org; (b)(6)@americaswarriorpartnership.org; (b)(6)@missioncontinues.org; (b)(6)@studentveterans.org; (b)(6)@aol.com; (b)(6)@legion.org; (b)(6)@amvets.org; (b)(6)@who.eop.gov; (b)(6) VBAVACO; (b)(6)@mail.mil; (b)(6)@mail.mil; (b)(6) VBAVACO; (b)(6)@uso.org; (b)(6)@uso.org; (b)(6)@studentveterans.org; (b)(6) (b)(6) Rene' Bardorf (b)(6)@woundedwarriorproject.org; (b)(6) (b)(6)@purpleheart.org; (b)(6)@vfw.org; (b)(6) (b)(6)@missioncontinues.org; (b)(6)@teamrwb.org

Hi, got your message. Sorry I missed your call, didn't get to the phone in time. Hopefully this time the attachments will open for you. Let me know.

Thanks
Margarita

Sent with Good (www.good.com)

All times listed are in the following time zone:(UTC-05:00) Eastern Time (US & Canada)

From: VA Military to Civilian Transition
Sent: Friday, April 06, 2018 12:46:07 PM
To: VA Military to Civilian Transition; 'Brian.Thompson@ed.gov'; Devlin, Margarita, VBAVACO; Medve, John VACO;

Tallman, Gary; Franklin, Keita (Detail); Carroll, David (VACO); Bowman, Thomas; (b)(6)@opm.gov';
(b)(6)@sba.gov'; (b)(6)@usc.edu'; (b)(6)@syr.edu'; (b)(6)@dvs.ohio.gov';
(b)(6)@bluestarfam.org'; (b)(6)@teamrubiconusa.org (b)(6)@teamrwb.org (b)(6)ns@moaa.org';
(b)(6)@vva.org'; (b)(6)@woundedwarriorproject.org'; (b)(6)@yahoo.com';
(b)(6)M@dol.gov'; Hayes-Byrd, Jacquelyn; (b)(6) (DISABLED ACCT); Davis, Lynda; (b)(6)
(b)(6) VBAVACO; (b)(6)@omb.eop.gov'; (b)(6)@co.redwood.mn.us'; (b)(6)@USChamber.com';
(b)(6)@bouldercrestretreat.org'; (b)(6)@americaswarriorpartnership.org'; (b)(6)@missioncontinues.org';
(b)(6)@studentveterans.org (b)(6) (DAV); (b)(6)@aol.com'; (b)(6)
(b)(6)@legion.org'; (b)(6)@amvets.org'; (b)(6)@who.eop.gov'; (b)(6)
(b)(6) VBAVACO; (b)(6)@mail.mil'; (b)(6)@mail.mil'; (b)(6) VBAVACO;
(b)(6)@uso.org'; (b)(6)@uso.org'; (b)(6)@studentveterans.org'; (b)(6) (b)(6) Rene Bardorf
(b)(6)@woundedwarriorproject.org); (b)(6)@purpleheart.org (b)(6)@vfw.org; (b)(6)
(b)(6)@missioncontinues.org (b)(6)@teamrwb.org

Subject: Military to Civilian Transition Summit 2.0

When: Tuesday, April 10, 2018 8:00 AM-12:30 PM.

Where: VHA Conference Center, 2011 Crystal Drive, Crystal City, VA 22202

This Calendar Invite is a reminder and can be used as a placeholder for your calendar. If you have not already submitted an RSVP please do so by Noon Monday April, 9 2018. We have included Tuesday's Agenda and a Visitors guide for the VHA Conference Center as well. We look forward seeing you the

Below is a copy of the original invitation.



Thomas G. Bowman
Deputy Secretary
U.S. Department of Veterans Affairs



Robert L. Wilkie
Under Secretary of Defense for Personnel and Readiness
U.S. Department of Defense

requests the pleasure of your company at the

MILITARY TO CIVILIAN TRANSITION SUMMIT 2.0

On Tuesday, the tenth of April
8:00 a.m. until 12:30 p.m.

VA Conference Center
2011 Crystal Drive
Crystal City, Virginia 22022

This Summit will convene leaders from public and private sector organizations who are committed to the seamless transition of Military Servicemembers, Veterans, families and caregivers.

R.S.V.P by March 26, 2018, to VAHiltoCivTrans.VBAVACO@va.gov

This invitation is extended to the addressee only. Direct questions to the mailbox listed above.

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 4/11/2018 3:30 PM
End: Wed 4/11/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: FW: Weekly Meeting w/COSVA
Location: 1015C

Start: Wed 4/11/2018 12:30 PM
End: Wed 4/11/2018 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: COSVA

(b)(6) per our discussion, I'm forwarding the invite. Thanks! (b)(6)

-----Original Appointment-----

From: COSVA
Sent: Friday, April 06, 2018 2:59 PM
To: COSVA; (b)(6) (HOU)
Subject: Weekly Meeting w/COSVA
When: Wednesday, April 11, 2018 12:30 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 1015C

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 4/13/2018 3:30 PM
End: Fri 4/13/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 4/16/2018 3:30 PM
End: Mon 4/16/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 4/18/2018 3:30 PM
End: Wed 4/18/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Strategic Discussions
Location: Front Office

Start: Fri 4/20/2018 3:00 PM
End: Fri 4/20/2018 5:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Nicholas, Kirk

Required Attendees: COS-PMO; (b)(6) (b)(6) D.; Hayes-Byrd, Jacquelyn; Hunter, Todd B.; Frantz, Brigitte L.

(b)(6)

Any of your circle you want to invite please do....

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 4/20/2018 3:30 PM
End: Fri 4/20/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 4/23/2018 3:30 PM
End: Mon 4/23/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 4/25/2018 3:30 PM
End: Wed 4/25/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: CSEMO HR Community of Practice Meeting
Location: Online Meeting

Start: Thu 4/26/2018 11:00 AM
End: Thu 4/26/2018 12:00 PM
Show Time As: Tentative

Recurrence: Monthly
Recurrence Pattern: the fourth Thursday of every 1 month from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: (b)(6) (b)(6)

Required Attendees: VA CSEMO Key HR Liaisons; VACO CSEMO; (b)(6) DISABLED ACCT);

Optional Attendees: (b)(6) (VACO); (b)(6)
(b)(6) (WMC); (b)(6) OGC; (b)(6)
(b)(6) WMC; (b)(6) OGC; (b)(6)
(b)(6) (b)(6) (b)(6) Haves-Bvrd, Jacquelyn;
(b)(6) WMC; (b)(6) (DMC
St. Paul); (b)(6) (DMC St. Paul); (b)(6)
VBAVACO; (b)(6) (OGC); (b)(6) Therit, Tracey
(ORM)

[Join online meeting](#)

[https://meet.RTC.VA.GOV/\(b\)\(6\)R5GNN7VN](https://meet.RTC.VA.GOV/(b)(6)R5GNN7VN)

Join by Phone

844-376-0278
844-815-1331
844-770-5400

[Find a local number](#)

Conference ID: (b)(6)

[Forgot your dial-in PIN?](#) | [First online meeting?](#)

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 4/27/2018 3:30 PM
End: Fri 4/27/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: FW: NLE/Eagle Horizon
Location: 1075
Start: Mon 4/30/2018 11:00 AM
End: Mon 4/30/2018 12:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b)(6) (b)(6)
Required Attendees: (b)(6); Hayes-Byrd, Jacquelyn

From: Hanretta, Kevin
Sent: Friday, April 27, 2018 12:10 PM
To: (b)(6) (b)(6)
Subject: FW: NLE/Eagle Horizon

Per our conversation – Monday April 30, from 11-12, training/briefing in room 1075W (VA IOC)

~~Kevin

Kevin T Hanretta

Principal Deputy Assistant Secretary

Operations, Security, and Preparedness

Dept of Veterans Affairs

810 Vermont Ave NW

(Rm 1075D)

Washington, DC 20420

(O) (b)(6)
(C) (b)(6)

From: Loren, Donald P.

Sent: Wednesday, April 25, 2018 11:38 AM

To: Clancy, Carolyn; Murphy, Thomas, Acting Under Secretary for Benefits; Reeves, Randy; Byrne, Jim (OGC); Missal, Michael J. (OIG); Shelby, Peter J.; Tucker, Brooks; Ulyot, John; Glynn, Melissa S.; Rychalski, Jon J.; Mason, Cheryl; Sandoval, Camilo J.; Davis, Lynda; Christy, Phillip; Emergency Planners; (b)(6) (VACO) (Staff Assist);

(b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (NCA); (b)(6) (BVA); (b)(6)
(b)(6) OGC; (b)(6) (OIG); (b)(6) (OIG); (b)(6)
(OIG); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (VACO) (Staff Assist) (b)(6)
(b)(6)

Cc: O'Rourke, Peter M.; Bowman, Thomas; RLW; Loren, Donald P.; Hanretta, Kevin

Subject: NLE/Eagle Horizon

Colleagues,

By now you have been briefed by your respective Emergency Coordinator(s) on the upcoming National Level Exercise / Eagle Horizon that will take place on Monday, May 7th, 2018. The exercise is a yearly mandate for Principals and identified Emergency Relocation Group (ERG) members to deploy to VA's Consequence Management Site B. Start time is 8:00am Monday, May 7th, and we have a full day of exercise play planned. We anticipate an end of the exercise around 5:00pm. To practice deployment how we would in a real world event, all members will self-deploy Consequence Management Site B.

The objectives for this year are:

- Examine and validate the Department's role in coordinating pre-landfall protective actions prior to a projected major hurricane in accordance with applicable plans, policies and procedures.
- Demonstrate and assess the ability to support coordinated post-hurricane landfall response operations and simultaneously conduct inclusive recovery activities.
- Demonstrate and assess the ability to implement continuity plans and perform essential functions appropriate for incident conditions to sustain the Department's Primary Mission Essential Function and Mission Essential Functions.
- Examine and validate the capability to manage the consequences of long-duration power outages and critical interdependencies.

I appreciate your continued support and look forward to seeing you at next week's (April 30, from 11-12) training/briefing in room 1075W (810 Vermont Ave) and at the exercise on May 7th at Consequence Management Site B.

Don

Donald P. Loren

Assistant Secretary for

Operations, Security, and Preparedness

(O) (b)(6)

CHOOSE-VA-ID-4C-RGB

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 4/30/2018 3:30 PM
End: Mon 4/30/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

May 2018

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
Apr 30 (b)(6) - CWS 8:00am Block 11:00am Lunch/DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan	May 1 8:00am Blocked 12:00pm Lunch/DCOSVA time 1:00pm Advisory Committee on cemeteries format for 2:30pm Interview with (b)(6) (b)(6) - VSO	2 9:30am Medical Device Registry Summit Prep 10:30am Biweekly 11:00am FOIA Meeting 11:30am Lunch/DCOSVA 1:00pm Travel Team 2:00pm (b)(6) (b)(6) 3:30pm CSEMO Update	3 8:00am Mtg with Senior 8:30am Strategic Travel 9:30am OGC - Student 10:15am EHRM with 11:00am Block to sign 11:30am Space 12:00pm Lunch/DCOSVA 1:00pm DCoS- Director's	4 9:00am Camp Lejeune Conference Call (Room 10:30am Loretta Battle (DCoS office #1015E) - 11:00am Chief of Staff 12:00pm Block 3:30pm CSEMO Update 4:00pm Strategic
7 (b)(6) - CWS 8:00am Block 11:00am Lunch/DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan	8 12:00pm BLOCK	9 11:00am Meet with (b)(6) (DCoS Office #1015E) - 11:30am Lunch/DCOSVA time 2:30pm Offsite- Discussion #2 re: 3:00pm HCOP / HRStat 3:30pm CSEMO Update	10 8:30am jq3458 CLCW Special Focus Review 9:30am Employee Recognition (Room 10:00am OBCR (OBCR) 11:30am (b)(6) and (b)(6) 12:00pm Lunch/DCOSVA 2:45pm Veterans Day	11 11:00am Chief of Staff Council Meeting 12:00pm Lunch/DCOSVA time 1:30pm Christopher.O'Connor 3:00pm FW: OGC 11th 3:30pm CSEMO Update
14 2:30pm (b)(6) (b)(6) (DCoS office #1015E) - 3:30pm Deborah Scher-Strategic 3:30pm CSEMO Update (PDAS HRA Rm 204) - 4:00pm 4:00pm FW: Leadership	15 7:30am Daily Sync Meeting with SecVA 9:00am Medical Device Registry Summit Prep 12:00pm Tonia 12:30pm Lunch/DCOSVA 1:00pm Leadership's 2:00pm (b)(6)	16 7:30am Daily Sync 10:30am Agent 10:30am Biweekly 12:30pm Lunch/DCOSVA 1:00pm Dr (b)(6) 2:00pm Critical Strategic 2:00pm HCOP / HRStat 3:30pm OGC/OAWP	17 7:30am Daily Sync Meeting with SecVA 10:30am Secretary/COS 11:30am Lunch/DCoS 2:30pm Monthly Budget 3:00pm Harvey Johnson- 4:00pm VA Meeting 5:00pm David (HUD)	18 7:30am Daily Sync 10:00am Veterans 11:00am Chief of Staff 11:00am Chief of Staff 12:30pm Lunch/DCoS 2:30pm Budget 3:30pm CSEMO Update 4:30pm Strategy: Front
21 1:00pm DCoS time 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan	22 9:00am Medical Device Registry Summit Prep 12:00pm /DCOSVA time 1:00pm Dr. Davis to stop 2:30pm (b)(6) (b)(6) (b)(6) 5:30pm Easter Seals Advocacy Awards (The	23 10:00am Discuss OGC Review of Advisory 11:30am Travel Brief 12:00pm Lunch/DCOSVA 1:00pm National Minority 1:30pm WHI-HBCU 3:30pm Swearing in for 3:30pm CSEMO Update	24 8:00am Travel to Topeka Ks 12:00pm Lunch/DCOSVA time	25 8:00am Travel - Topeka KS 11:00am Lunch/DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan
28 11:00am DCOSVA time 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan	29 9:00am Medical Device Registry Summit Prep 11:00am (b)(6) (1015E) - Hayes-Byrd, 12:00pm RE: [EXTERNAL] Update on Audit 12:30pm Lunch/DCOSVA 2:00pm Discuss	30 9:30am (b)(6) (b)(6) - Florist (1015E) - 10:30am Biweekly Outreach Meeting 12:30pm Lunch/DCOSVA 2:00pm HBCU Initiative 2:30pm Block (DO NOT 3:30pm CSEMO Update	31 9:00am Federal Workforce Reform EO 11:00am Conference room set-up (1015E) - 11:30am Lunch 1:00pm FW: Pre-brief with 2:00pm FW: DEPSEC 2:30pm DEPSEC Mtg re:	Jun 1

(b)(6) (b)(6)

Subject: Advisory Committee on cemeteries format for nominations
Location: Room 1015F

Start: Tue 5/1/2018 1:00 PM
End: Tue 5/1/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (VACO); Moragne, Jeffrey; Bock, Tonia Y.
Optional Attendees: (b)(6) (b)(6) (b)(6)

The DCoS looks forward to meeting with all of you regarding the Advisory Committee on cemeteries format for nominations.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: Moragne, Jeffrey
Sent: Monday, April 30, 2018 10:17 AM
To: (b)(6) (b)(6)
Cc: (b)(6) (b)(6) (VACO)
Subject: RE: MEETING WITH DCOS, JEFF, AND TONIA

(b)(6)

Tues at 1pm is good also.

Please advise...thank you.

Respectfully,
Jeff Moragne
Director, ACMO
Department of Veterans Affairs

(b)(6)

From: (b)(6) (b)(6) (VACO)
Sent: Monday, April 30, 2018 8:54 AM
To: (b)(6) (b)(6) Moragne, Jeffrey
Subject: RE: MEETING WITH DCOS, JEFF, AND TONIA

Good Morning,

Tomorrow at 1PM is best for Tonia.

(b)(6)
Staff Assistant
Office of the Executive Secretary
(b)(6)

From: (b)(6) (b)(6)
Sent: Monday, April 30, 2018 8:37 AM
To: Moragne, Jeffrey; (b)(6) (b)(6) (VACO)
Subject: MEETING WITH DCOS, JEFF, AND TONIA

Jeff, (b)(6)

Good morning. I was asked to setup a meeting for the DCoS, Ms. Hayes-Byrd with Jeff and Tonia Bock. Below are some dates of availability. Can you confirm which is better for you Jeff and (b)(6) for Ms. Bock? Thanks.

- Today at 2pm
- Tomorrow at 1pm
- Subject: Advisory Committee on cemeteries format for nominations

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: Blocked

Start: Tue 5/1/2018 8:00 AM

End: Tue 5/1/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Tue 5/1/2018 12:00 PM

End: Tue 5/1/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Interview with (b)(6) (b)(6) - VSO Liaison Candidate
Location: 1015C

Start: Tue 5/1/2018 2:30 PM
End: Tue 5/1/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) D.

Required Attendees: O'Rourke, Peter M.; Hayes-Byrd, Jacquelyn

When: Tuesday, May 01, 2018 2:30 PM-3:00 PM. (UTC-05:00) Eastern Time (US & Canada)
Where: 1015C

~~*~*~*~*~*~*~*~*

(b)(6) (b)(6)

Subject: Travel Team
Location: EDR

Start: Wed 5/2/2018 1:00 PM
End: Wed 5/2/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6) T.; (b)(6) (b)(6) VBAVACO; (b)(6) (b)(6) (b)(6) (b)(6)
L.

Good afternoon. The DCoS would like to meet with you regarding the SecVA's potential engagements.

Subj: Possible engagements for the SecVA

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: (b)(6) (b)(6)
Location: DCoS office # 1015E
Start: Wed 5/2/2018 2:00 PM
End: Wed 5/2/2018 2:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) (OAWP)

(b)(6) (b)(6)

Subject: FOIA Meeting with Deputy Chief of Staff
Location: Room 1015F

Start: Wed 5/2/2018 11:00 AM
End: Wed 5/2/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Oswald, John; McLeod-Poole, Kenyatta (OGC); (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6); Orr, Martha; (b)(6) (b)(6) VBAVACO; (b)(6)
(b)(6) (b)(6) (b)(6)

The DCoS would like to meet regarding FOIA. Thank all of you for your patience and flexibility.

VANTS 1.800.767.1750; CODE: (b)(6)

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)
(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: Medical Device Registry Summit Prep
Location: 1015

Start: Wed 5/2/2018 9:30 AM
End: Wed 5/2/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) HOU; (b)(6) (b)(6) D.; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6)

Purpose: Finalize support for the June 4, 2018, event in Room 230.

Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: # (b)(6)

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6) @va.gov
(b)(6) @va.gov
(b)(6) @va.gov
(b)(6) @va.gov

Intergovernmental Affairs (OPIA)

(b)(6) Tribal Government Relations (b)(6) @va.gov
(b)(6) (b)(6) (VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6) @va.gov

Veterans Experience Office

(b)(6) @va.gov

Center for Women Veterans

(b)(6) @va.gov

Center for Minority Veterans

(b)(6) @va.gov

Office of Information and Technology

(b)(6) @va.gov
(b)(6) (Privacy Services), (b)(6) @va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6) @va.gov

Veterans Employment Services Office (VESO)

(b)(6) (b)(6) (b)(6)

OSVA, VSO Liaison Office

(b)(6) @va.gov

VBA Offices

Benefits Assistance Service

(b)(6) @va.gov
(b)(6) @va.gov

VBA Office for Strategic Engagement

(b)(6) @va.gov

VHA Offices

Patient Care Services

(b)(6)@va.gov

Community Care

(b)(6)@va.gov

Office of Research and Development (MVP)

(b)(6)@va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6)@va.gov

Voluntary Services (VHA Communications)

(b)(6)@va.gov

(b)(6)@va.gov

Mental Health

(b)(6)@va.gov

(b)(6)@va.gov

NCA Offices

Outreach and Communications

(b)(6)@va.gov

External Partners

Department of Labor VETS

(b)(6)@dol.gov

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 5/2/2018 10:30 AM
End: Wed 5/2/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6) (VEO); (b)(6) VBAVACO (b)(6)
 (VHACO); (b)(6) VBAVACO
 (b)(6) @va.gov (b)(6) VETS; VACO Center for Women
 Veterans; (b)(6) Hayes-Byrd,
 Jacquelyn (b)(6)
 (b)(6) (VACO); (b)(6) (OGC); (b)(6)
 (b)(6)
 (b)(6) (b)(6) (b)(6) (b)(6)
 (b)(6) VBAVACO (b)(6)
 (b)(6)
 (VACO); (b)(6) VBAVACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) VACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED
 ACCT); (b)(6) VBAPHILINS; (b)(6)
 (b)(6) (10RCS);
 (b)(6)
 (b)(6) VEO; (b)(6) VBAVACO; (b)(6) VBAVACO;
 (b)(6) VBAVACO; (b)(6) (Trilogy);
 (b)(6) White, Joy N. (SES) - VACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
 (b)(6)
 VBAVACO; (b)(6) (b)(6) (b)(6)
 (b)(6) (Lisa); (b)(6) (VEO); (b)(6) VBAVACO; (b)(6)

Optional Attendees:

(b)(6)
 (b)(6) (DC Group) (b)(6)
 (b)(6) (DISABLED ACCT); (b)(6)
 (b)(6) VBAVACO; (b)(6)
 VBAVACO; (b)(6) VETS; (b)(6)
 (b)(6) (MRN); (b)(6) (SIGMA) (b)(6)
 (b)(6) VACO (b)(6) (VEO); (b)(6)
 (b)(6) (VEO); (b)(6) (VEO) (b)(6)
 (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) LongView; (b)(6)
 (b)(6) Trilogy Federal; (b)(6)
 (b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6)
 (b)(6) (b)(6) (STL); (b)(6)
 (b)(6) [USA]; (b)(6)
 (b)(6) VCL ATL);

Optional Attendees:

(b)(6) (b)(6) (b)(6) (b)(6) (VEO), VBAPORT; (b)(6)
(b)(6) /BAVACO (b)(6) VBAVACO;
(b)(6) VBAVACO (b)(6)
(b)(6) @gsa.gov; (b)(6)
(b)(6) V17); (b)(6) VA VSO
LIAISON (b)(6) VA Preparedness Program (b)(6)
(b)(6) VBAVACO; (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter **Access Code** (b)(6) A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)
Public Affairs Specialist

National Veterans Outreach Office
Department of Veterans Affairs
Phone: (b)(6)
Cell: (b)(6)
E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Wed 5/2/2018 11:30 AM

End: Wed 5/2/2018 12:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: DCoS- Director's Meeting
Location: 1015F

Start: Thu 5/3/2018 1:00 PM
End: Thu 5/3/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Ward, Barbara; (b)(6) Dillard, Stephen; Moragne, Jeffrey; (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Barry,
Ashleigh (OAWP)
Optional Attendees: Bell, Christopher Scott

Good morning,

As we attempt to create and maintain structure, this will be our monthly Deputy Chief of Staff meeting. Thank you for your patience and cooperation. Below is requested for the upcoming meeting.

- **Provide Agenda topics that would be relevant to the group. Perhaps no more than 3 topics per Director would be appropriate to keep the time at one hour.**

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: Sign packages

Start: Thu 5/3/2018 3:00 PM

End: Thu 5/3/2018 3:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Mtg with Senior Advisor A/ SecVA /Exec Director For Intergovernmental Affairs Meet and Greet
Location: Meet on 10th Floor and Venture to 9th Floor
Start: Thu 5/3/2018 8:00 AM
End: Thu 5/3/2018 8:30 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Verschoor, Thayer; (b)(6)

Thayer,

Col Gainey has a meeting at 8:30 a.m. . Would you ensure that he returns on time to his office?

Thank you,

Jacquie

(b)(6)

(b)(6)

Subject: Block to sign packages

Start: Thu 5/3/2018 11:00 AM

End: Thu 5/3/2018 11:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Thu 5/3/2018 12:00 PM

End: Thu 5/3/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Thomas Murphy-VBA
Location: Room 1015E
Start: Thu 5/3/2018 2:30 PM
End: Thu 5/3/2018 3:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) VBAVACO; Murphy, Thomas, Acting Under Secretary for Benefits

Good Morning,

The DCoS, Ms. Jacquelyn Hays-Byrd looks forward to meeting with Mr. Murphy.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6) (b)(6) VBAVACO
Sent: Thursday, April 12, 2018 4:56 PM
To: (b)(6) (b)(6)
Cc: (b)(6) (b)(6) VBAVACO
Subject: RE: MEET WITH MR. MURPHY AND THE DCOS

Good Afternoon,

How about Friday at 10?

Thanks,

(b)(6)

From: (b)(6) (b)(6)
Sent: Thursday, April 12, 2018 3:32 PM
To: (b)(6) (b)(6) VBAVACO; (b)(6) (b)(6) VBAVACO
Subject: MEET WITH MR. MURPHY AND THE DCOS

(b)(6)

Good afternoon. I was reaching out to schedule a meeting with Mr. Murphy and the DCoS, Ms. Jacquelyn Hayes-Byrd. Below are a few available dates and the subject. Thanks much.

TIME:

Tomorrow, Friday, April 13th – 10am, 11am or 1pm

Monday, April 15th – 11am or 11:30am

SUBJECT:

Minority Veterans Questions

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: Strategic Travel Discussion
Location: Conference Room 1011

Start: Thu 5/3/2018 8:30 AM
End: Thu 5/3/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) VBAVACO (b)(6) Hayes-Byrd,
Jacquelyn (b)(6)@va.gov

PART D - Remarks by Requesting Office

(Note to Supervisors: Do you know of additional or conflicting reasons for the employee's resignation/retirement? If "YES", please state these facts on a separate sheet and attach to SF 52.)

YES NO

PART E - Employee Resignation/Retirement

PRIVACY ACT STATEMENT

You are requested to furnish a specific reason for your resignation or retirement and a forwarding address. Your reason may be considered in any future decision regarding your re-employment in the Federal service and may also be used to determine your eligibility for unemployment compensation benefits. Your forwarding address will be used primarily to mail your copies of any documents you should have or any pay or compensation to which you are entitled.

This information is requested under authority of sections 301, 3301, and 8506 of title 5, U.S. Code. Sections 301 and 3301 authorize OPM and agencies to

issue regulations with regard to employment of individuals in the Federal service and their records, while section 8506 requires agencies to furnish the specific reason for termination of Federal service to the Secretary of Labor or a State agency in connection with administration of unemployment compensation programs.

The furnishing of this information is voluntary; however, failure to provide it may result in your not receiving: (1) your copies of those documents you should have; (2) pay or other compensation due you; and (3) any unemployment compensation benefits to which you may be entitled.

1. REASONS FOR RESIGNATION/RETIREMENT (NOTE: Your reasons are used in determining possible unemployment benefits. Please be specific and avoid generalizations. Your resignation/retirement is effective at the end of the day - midnight - unless you specify otherwise.)

2. EFFECTIVE DATE	3. YOUR SIGNATURE	4. DATE SIGNED	5. FORWARDING ADDRESS (Number, Street, City, State, ZIP Code)
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PART F - Remarks for SF 50

**DEPARTMENT OF
VETERANS AFFAIRS**

MEMORANDUM

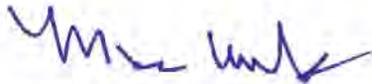
DATE: MAR 14 2017

TO: Human Resources Management and Labor Relations (055)

FROM: Director, Office of Employment Discrimination
Complaint Adjudication (00D)

SUBJ: Student Loan Repayment Application of (b)(6)

1. Attached is a request for a student loan repayment for (b)(6), a staff assistant in the Office of Employment Discrimination Complaint Adjudication (OEDCA).
2. I am submitting this request to your office for technical review and concurrence pursuant to the provisions of VA Handbook 5007/2, Part VI, Chapter 8.
3. If you have any questions, I may be reached at (b)(6)



Maxanne R. Witkin

Attachment

**Employee Service Agreement
Department of Veterans Affairs
Repayment of Student Loans**

1. Introduction

This Repayment of Student Loan Service Agreement is an employment agreement between the Department of Veterans Affairs (VA) and (b)(6) (hereinafter referred to as “you” or “your”) for the purpose of specifying conditions under which you agree to work as a full-time Federal employee at the Office of Employment Discrimination Complaint Adjudication, VA Central Office, staff assistant, in return for VA Central Office repaying part or all of your outstanding student loan(s) through loan payments to the lender(s). This agreement will continue in effect until the terms and conditions have been satisfied or funding is no longer available.

2. Period of Service

You are required to serve 5 years, beginning March 9, 2017 and ending March 9, 2022.

3. Student Loan Repayments

a. The amount of the applicable outstanding student loan balance(s) as of March 9, 2017, is \$53,451.98. The amount of student loan payment that VA will make on your behalf under this service agreement is \$10,000 per calendar year, and a total amount of \$50,000.00 over 5 years subject to continued availability of funds.

b. Payments by VA under this service agreement do not exempt you from your responsibility and/or liability for any loan(s) for which you are obligated, as VA is not obligated to the lender/note holder for its commitment to you. You are still responsible for any tax obligations resulting from the loan payment benefits made according to this agreement.

c. Loan payments will be disbursed directly to the lender/note holder. Payments will be made approximately 25 days after the period of service begins (12 days after the end of the pay period). The loan payments made on your behalf are treated as wages that are subject to income, social security, and Medicare taxes being withheld. The amount of the loan payments to each lender may be reduced by mandatory and voluntary deductions, including tax levies and garnishments.

2.

Employee Service Agreement of (b)(6)

d. VA's payments will be made as:

 A biweekly payment of \$384.61, which will be the amount sent to your lender(s)/note holder(s); taxes related to such payments will be withheld from your salary.

 X An initial lump-sum payment of \$10,000 for the first calendar year; taxes related to each payment will be deducted from that amount and a net payment made. Subsequent payments will be biweekly payments of \$384.61, to (b)(6) (b)(6) Account Number (b)(6) which will be the amount, sent to your lender(s)/note holder(s); taxes related to such payment will be withheld from your salary.

4. Conditions

a. During the terms of this agreement, you agree that VA Central Office is authorized to verify the status of each loan and discuss the terms and amount of the outstanding obligation(s) with each lender(s)/note holder(s). You agree to provide VA with the information about each, such as the lender/note holder's name, address, phone number, bank routing number, etc., the amount due and the time period that the loan is to be paid. The payment benefits which are the subject of this service agreement will apply only to your student loan indebtedness outstanding as of this date that this service agreement is executed by you and VA Central Office.

b. If the payments hereunder cover only a part of your repayment obligation(s) under the subject student loan(s), and if you are in arrears or default on your own loan repayment obligation(s), then VA will terminate future payments. If payments are terminated under this paragraph, the minimum period of service—5 years—must be completed or you will be obligated to reimburse VA, under VA's debt collection procedures, for the full amount of the loan payments that VA has paid on your behalf according to this agreement; if 5 years of service under this service agreement have already been completed, then any remaining service obligation under this paragraph will be terminated.

c. You are required to maintain at least a pass or equivalent performance rating for the duration of this service agreement. If your performance rating falls below passing or if you are separated involuntarily on account of misconduct, then the loan payments will be terminated.

3.

Employee Service Agreement of (b)(6)

d. If you fail to complete the period of service specified in this agreement because you voluntarily separate from VA for any reason, the loan payments will be terminated immediately and you will be obligated to reimburse VA the full amount of the loan payments that VA has paid on your behalf. If you do not make the required reimbursement, VA will initiate debt-collection procedures to recover the amount due.

e. If you apply and are selected for a position at a VA facility other than the one that is party to this agreement, the gaining VA facility is not required to assume this loan repayment obligation. Accordingly, your right to placement as a surplus and/or displaced employee under the Career Transition and Assistance Program does not guarantee that the gaining VA facility will take on your loan repayment obligation. However, if management reassigns you to another VA facility, the gaining VA facility will assume full responsibility for this agreement.

f. If you fail to satisfy the terms of this agreement and are required to reimburse VA, you may request a waiver of all or part of that indebtedness. To qualify for a waiver, you must demonstrate that it would be against equity and good conscience or against the public interest for VA to recover the amount you owe. The requests for waiver must be filed with the Chief Financial Officer at the VA facility that made the loan payments. Filing a waiver request will not stop the initiation or stay debt-collection procedures.

g. This agreement in no way constitutes a right, promise, or entitlement for continued employment and/or noncompetitive conversion to the competitive service, if applicable.

5. Certifications

I hereby certify that I have read and understand the terms and conditions of this agreement and have attached the necessary information on each loan for which VA will make payments.

(b)(6)

3/7/2017

Applicant/Employee

Date

4.

Employee Service Agreement of (b)(6)

Pursuant to OPM regulations, 5CFR § 537.105, I hereby certify that:

In the absence of the loan repayment benefits contemplated in this agreement, the Office of Employment Discrimination Complaint Adjudication, VA Central Office would encounter difficulty in filling the position of staff assistant with a highly qualified candidate (or retaining a highly qualified employee in the position of staff assistant), and I have stated my detail reasons for this conclusion in my written determination that is part of the official file pertaining to this matter. When selecting the above-named employee to receive loan repayment benefits, I have adhered to merit system principles.

To my knowledge, approval of this agreement does not create any inequitable treatment of candidates and employees and is consistent with the diversity goals and needs of this VA facility

The source of funding for this agreement is A/O: 04
Fund: 0142A1
FY: 17
ACC: 000D00000
BOC: 1221
CC: 2584

 3/10/17

Maxanne R. Witkin Date
Director, Office of Employment
Discrimination Complaint Adjudication

HRM Official Date

Attachment(s): Information on each loan and lender/note holder

Distribution:
Original – OPF
Copies – Employee, payroll office, supervisor, finance staff, etc.

5.

Employee Service Agreement of (b)(6)

Privacy Act Statement

Part 537 of Title 5 of the Code of Federal Regulations requires the use of a service agreement to support employer repayments of student loans. Providing information and signing this agreement is voluntary, but failure to provide the requested information on your loan(s), or to sign this agreement will preclude the authorization of such payments on your behalf. It will not, however, affect your selection and appointment to the position offered you by the Department of Veterans Affairs. The information collected in connection with this agreement will be used by applicable management officials and administrative staff, payroll and accounting staffs, human resource staff, and equal employment opportunity staffs to verify the status of your loan(s), make the payments to the appropriate note holder(s), and ensure equitable treatment. There are no additional uses that may be made of the information collected.

The official copy of the agreement is maintained in your Official Personnel File, which is a category of record included in the OPM/GOVT-1 General Personnel Records system. One copy of the information that you provide, along with a copy of this agreement, will be maintained in your payroll file. Other copies may be maintained within your organization such as by your supervisor and finance office, which is appropriate under the OPM/GOVT-1 records system.

Student Loan Repayment Recommendation/Approval

The following request is submitted for:

(b)(6)

Position: Staff Assistant, GS- 9, Step 1

Facility: Central Office, 1575 I Street NW, Washington, DC 20005

Duty Station: VA Central Office, Washington, DC 20420

Duty Status: Full-time

Proposed annual Student loan payment: \$10,000.00.

Proposed total student loan payment: \$50,000.00.

Proposed total number of years of payments: 5

Total annual payments made to date: 0

The employee has selected bi-weekly payments in the amount of \$384.61, to (b)(6) Account Number (b)(6) for 5 years of proposed payments.

The following is submitted as justification for this request:

1. (b)(6) is a staff assistant for the Office of Employment Discrimination Complaint Adjudication (OEDCA), which is a position that requires a highly qualified employee who has graduated from an accredited university and exhibits and utilizes the most effective procedures and processes to meet the timelines and objectives of the document-originator for each assignment. Ms. (b)(6) graduated from the University of the District of Columbia with a BBA in Management Information Systems.
2. (b)(6) has been with OEDCA for 14 years in increasingly responsible positions. (b)(6) coordinates with the Office of General Counsel (OGC), Office of Accountability Review, General Services Administration (GSA) as the purchase card holder, Veterans Affairs Intranet Quorum (VAIQ) as the recorder, and the Electronic Contract Management System (ECMS), TeamSite Administration Tool (TAT) as the editor. (b)(6) is highly regarded for her extra efforts in completing these tasks as well as duties which fall outside of the scope of her position description.

3. If (b)(6) is not offered a student loan repayment plan, she is likely to leave federal service for greater financial opportunities in the private sector. (b)(6) is committed to public service, however, she, like most recent graduates, is burdened by student loan payments which will make it unreasonable to continue working in federal service absent such an offer. (b)(6) has been offered lucrative positions in the private sector and will be forced to abandon federal service if an incentive such as a loan repayment plan is not offered.
4. (b)(6) has no adverse performance or conduct action pending. She has never been subject to adverse performance or conduct actions.

The source of funding for this agreement is **A/O:** 04

Fund: 0142A1

FY: 17

ACC: 000D00000

BOC: 1221

CC: 2584



Maxanne R. Witkin, Director

3/10/17
Date

Concur Do not concur

Human Resource Manager

Date

APPROVED _____ DISAPPROVED _____ OTHER _____

**DEPARTMENT OF
VETERANS AFFAIRS**

MEMORANDUM

Date: MAR 14 2017

From: Mary Lynne Popiden
Associate Director, Office of Employment
Discrimination Complaint Adjudication (OEDCA)

Subj: Student Loan Repayment Application of (b)(6)

To: Maxanne R. Witkin
Director, Office of Employment Discrimination
Complaint Adjudication (OEDCA)

1. The following request is submitted for:

Name: (b)(6)

Position: Staff Assistant, GS- 9, Step 1

Facility: Central Office, 1575 I Street Offices

Duty Station: VA Central Office, Washington, DC 20420

Duty Status: Full-time

Proposed Annual student loan repayment amount: \$10,000.00.

Proposed Total student loan repayment: \$50,000.00.

Proposed Total number of years for repayment: Five.

Proposed Effective date of service commitment: March 9, 2017.

Proposed Ending date of service commitment: March 9, 2022.

Organization: Office of the Secretary, OEDCA.

The employee selected the following payment action:

An initial or renewal lump-sum payment of \$10,000.00 which was paid in the first calendar year (2017) and subsequent calendar year payments will be biweekly payments of \$384.61.

Student Loan Repayment Application of (b)(6)

2. The following is submitted as justification for this request:

(b)(6) is a staff assistant in OEDCA and has no adverse performance or conduct actions pending. Her position requires the services of a highly qualified staff assistant who has expertise in office automated software packages and equipment such as: Microsoft Word, Microsoft Access, Microsoft Outlook, Microsoft Excel, Microsoft PowerPoint, Microsoft Lync, and Microsoft SharePoint. (b)(6) has demonstrated that she possesses the foregoing qualities through formatting letters of memoranda and formatting and finalizing final agency decisions, final orders, and various legal documents for seventeen staff attorneys. (b)(6) is recognized for her initiative and ability to identify and correct errors that appear in documents submitted to her for typing. (b)(6) knowledge of the Title VII of the Civil Rights Act of 1964, Rehabilitation Act of 1973, Americans with Disabilities Act of 1990, the OEDCA's manuals, OEDCA case processing procedures, and OEDCA's congressionally mandated mission is outstanding. If (b)(6) were to leave OEDCA, OEDCA's ability to issue quality decisions in a timely and productive manner would be substantially impaired. It would be difficult to replace (b)(6) with a staff assistant who already possesses specialized experience such as (b)(6) and it would ultimately make a major impact on managing OEDCA's caseload. (b)(6) indicated in her application for student loan repayment that she would seek employment elsewhere if student loan repayment were denied. Accordingly, I recommend that (b)(6) request for student loan repayment be granted.

Maxanne R. Witkin

03/10/17
Date

Maxanne R. Witkin
Office of Employment Discrimination
Complaint Adjudication (OEDCA)

Concur X Do not concur _____

(Human Resources Manager's Signature) Date

APPROVE _____ DISAPPROVED _____ OTHER _____



**Department of Veterans Affairs
Financial Services Center
1615 Woodward Street
Austin, TX 78772**

STUDENT LOAN REPAYMENT INFORMATION

EMPLOYEE: (b)(6)

STATION: **VACO 101**

SSN: (b)(6)

NAME OF LOAN HOLDER AND PAYMENT MAILING ADDRESS:

**U.S. Department of Education
P.O. BOX 530229
ATLANTA, GA 30353-0229**

ACCOUNT NUMBER: (b)(6)

LOAN REPAYMENT AMOUNT \$ **\$384.61**

TERMS OF REPAYMENT: ONE TIME ANNUAL / **BIWEEKLY** / APPLICABLE TAXES ARE WITHHELD

EMPLOYEE SIGNATURE: (b)(6) DATE **3/7/2017**

Attach to Email (VAFSCLocalPayrollStudentLoan@va.gov) or fax to Local Payroll at 512-460-5426 along with supporting documentation. Thank You

Contact Us

We're here to help you manage and successfully repay your student loans. How can we help you?

[Get in Touch](#)

[Send a Payment](#)

[File a Complaint](#)

Pay by Mail

Make your check payable to Great Lakes, and include your Payment Reference Number on your check.

Stafford Loans

U.S. DEPARTMENT OF EDUCATION (798581)

Payment Reference Number. (b)(6)

Print a [blank payment insert](#) to mail in with your payment, or [view past statements](#).

Mail Payment To:

U.S. DEPARTMENT OF EDUCATION
P.O. BOX 530229
ATLANTA, GA 30353 -0229

Please write your Payment Reference Number on your check and include your payment insert in the envelope.

(b)(6)
GREAT LAKES ID: (b)(6)



Account Details

Choose an Account (from 1 account)

Currently Viewing:

Not Currently Due

[Sign Up for Auto Pay](#)

Although no payment is due at this time, you may continue to make payments on this account.

[make a payment](#)

Balance & Status

In forbearance until 05/26/2017

Principal	\$52,771.98
Accrued Interest	\$680.00
Total Balance as of Mar 7, 2017	\$53,451.98
	Not a payoff amount.

[View Payment History](#) | [Calculate Payoff Amount](#)

[View Billing Statement](#)

Loans in this Account

▼ **Loan Type**

Direct Subsidized Stafford

Current Balance *

\$2,028.32

Interest Rate

4.500%

Loan Token	521
Loan Status	Forbearance
Loan Date	11/18/2010
Period	08/25/2010 - 04/30/2011
School	U OF THE DISTRICT OF COLUMBIA
Original Amount	\$2,000.00
Principal Balance	\$2,000.00
Interest Balance	\$28.32

Disbursements

Disb Date	Status	Fees	Check Amount
11/18/2010	Disbursed	\$10.00	\$995.00
02/04/2011	Disbursed	\$10.00	\$995.00

▼ **Loan Type**

Direct Subsidized Stafford

Current Balance *

\$5,558.86

Interest Rate

3.400%

Loan Token	523
Loan Status	Forbearance
Loan Date	09/14/2011
Period	08/24/2011 - 05/03/2012
School	U OF THE DISTRICT OF COLUMBIA

Original Amount **\$5,500.00**

Disbursements

Disb Date	Status	Fees	Check Amount
09/14/2011	Disbursed	\$27.00	\$2,737.00
01/31/2012	Disbursed	\$27.00	\$2,737.00

▼ **Loan Type**

Direct Subsidized Stafford

Current Balance *

\$5,653.91

Interest Rate

3.400%

Loan Token **525**

Loan Status **Forbearance**

Loan Date **09/13/2012**

Period **08/28/2012 - 05/10/2013**

School **U OF THE DISTRICT OF COLUMBIA**

Original Amount **\$5,500.00**

Principal Balance **\$5,594.03**

Interest Balance **\$59.88**

Disbursements

Disb Date	Status	Fees	Check Amount
09/13/2012	Disbursed	\$27.00	\$2,723.00
01/22/2013	Disbursed	\$27.00	\$2,723.00

▼ **Loan Type**

Direct Subsidized Stafford

Current Balance *

\$5,674.83

Interest Rate

3.860%	
Loan Token	527
Loan Status	Forbearance
Loan Date	09/16/2013
Period	08/26/2013 - 05/09/2014
School	U OF THE DISTRICT OF COLUMBIA
Original Amount	\$5,500.00
Principal Balance	\$5,606.72
Interest Balance	\$68.11

Disbursements

Disb Date	Status	Fees	Check Amount
09/16/2013	Disbursed	\$28.00	\$2,722.00
01/28/2014	Disbursed	\$28.00	\$2,722.00

▼ **Loan Type**

Direct Unsubsidized Stafford

Current Balance *

\$7,897.93

Interest Rate

3.860%

Loan Token	528
Loan Status	Forbearance
Loan Date	09/16/2013
Period	08/26/2013 - 05/09/2014
School	U OF THE DISTRICT OF COLUMBIA
Original Amount	\$7,000.00
Principal Balance	\$7,803.14
Interest Balance	\$94.79

Disbursements

Disb Date	Status	Fees	Check Amount
09/16/2013	Disbursed	\$36.00	\$3,464.00

01/28/2014 Disbursed \$36.00 \$3,464.00

▼ **Loan Type**

Direct Subsidized Stafford

Current Balance *

\$4,565.98

Interest Rate

4.660%

Loan Token 529

Loan Status Forbearance

Loan Date 09/09/2014

Period 08/25/2014 - 05/08/2015

School U OF THE DISTRICT OF COLUMBIA

Original Amount \$4,500.00

Principal Balance \$4,500.00

Interest Balance \$65.98

Disbursements

Disb Date	Status	Fees	Check Amount
09/09/2014	Disbursed	\$24.00	\$2,226.00
01/27/2015	Disbursed	\$24.00	\$2,226.00

▼ **Loan Type**

Direct Unsubsidized Stafford

Current Balance *

\$8,867.79

Interest Rate

4.660%

Loan Token 530

Loan Status Forbearance

Loan Date 09/09/2014

Period 08/25/2014 - 05/08/2015

School

U OF THE DISTRICT OF COLUMBIA

Disbursements

Disb Date	Status	Fees	Check Amount
09/09/2014	Disbursed	\$42.00	\$3,958.00
01/27/2015	Disbursed	\$42.00	\$3,958.00

▼ **Loan Type**

Direct Unsubsidized Stafford

Current Balance *

\$13,204.36

Interest Rate

4.290%

Loan Token	531
Loan Status	Forbearance
Loan Date	09/08/2015
Period	08/24/2015 - 05/11/2016
School	U OF THE DISTRICT OF COLUMBIA
Original Amount	\$12,500.00
Principal Balance	\$13,028.46
Interest Balance	\$175.90

Disbursements

Disb Date	Status	Fees	Check Amount
09/08/2015	Disbursed	\$67.00	\$6,183.00
01/27/2016	Disbursed	\$67.00	\$6,183.00

* Balance includes principal and interest, but it is not a payoff amount. If you are interested in paying off a specific loan [contact us](#).

[previous account](#)

[next account](#)

Printed from mygreatlakes.org on 3/7/2017, 7:51AM Central Time

(b)(6)

(b)(6)

Work (b)(6) (Day)

Cell (b)(6) (Evening)

Email (b)(6)

US Citizen

EXPERIENCE

U.S. Department of Veterans Affairs (VA), Office of the Secretary of Veterans Affairs (OSVA), Office of Employment Discrimination Complaint Adjudication (OEDCA)

810 Vermont Avenue, NW

Washington, DC 20420

Staff Assistant, GS-0301-09

Hours per week: 40

Dates Employed: 11/2016-Present

Ms. Maxanne Witkin-Immediate Supervisor (b)(6)

You may contact my current employer.

Perform a wide range of administrative and legal support functions for the Director, Associate Director, 17 Staff Attorneys as well as the Administrative Officer in support of OEDCA's operations and efficient handling of the procedural and administrative aspects of OEDCA duties associated with the processing of EEO complaints with respect to internal database management, coordinating and performing program support work, and managing organizational correspondence and other communication with groups and individuals within and outside of the OEDCA and the Department of the Veterans Affairs.

- Acts as a liaison and handles communication with the OSVA, Office of General Counsel (OGC), Equal Employment Opportunity Commission (EEOC) and other groups within and outside OEDCA.
- Develops and maintains case database and provides data needed for major EEOC reports and day-to-day case tracking purposes.
- Communicates with Office of Resolution Management (ORM) to solve common procedural problems or suggest solutions while utilizing ORM's Complaints Automated Tracking System (CATS) to download and review sensitive and timely information related to the pursuit of EEO complaints
- Recommends revisions or additions to OEDCA's internal procedures to help streamline the administrative complaint process using expertise regarding Title VII of the Civil Rights Act of 1964, the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990, and other civil rights laws by reviewing manuals, procedures, guidelines, pursuant to OEDCA's congressionally-mandated mission upon request.
- Develops special pilot projects using various docket management strategies determined by inventory/data analysis and give statistical data to each attorney and other staff members as needed.
- Serves as the primary timekeeper to ensure punctual and precise timesheet submissions for a staff of 23 in the WebTA - Veterans Affairs Time and Attendance System (VATAS).
- Serves as the primary purchase card holder while complying with the VA performance standards, rules, and regulations associated with use of the General Services Administration (GSA) purchase card for supplies and trainings for the office.
- Prepare an array of legal documents and correspondence from rough draft or clean copy using software types such as Microsoft Word, Microsoft Access, Microsoft Outlook, Microsoft Excel, Microsoft PowerPoint, Microsoft Lync, and Microsoft SharePoint.
- Timely and accurately handle classified and/or sensitive information by (1) entering data related to findings of discrimination into the intra-agency correspondence data case, Veteran Affairs Intranet Quorum (VAIQ), (2) Delivering classified documents to OSVA and OGC, and (4) maintaining a complex system of project and subject-matter files (electronic and hardcopy) to store, track, and dispose of case files in accordance with applicable record retention schedule.
- Serve as Point of Contact and Editor/Reviewer for OEDCA's webpage using the Electronic Contract Management System through the TeamSite Administration Tool.

- Utilize the Microsoft Access database to close cases and give statistical data to each attorney and other staff members as needed.
- Performs other related duties as may be assigned.

U.S. Department of Veterans Affairs (VA), Office of the Secretary of Veterans Affairs (OSVA), OEDCA

810 Vermont Avenue, NW

Washington, DC 20420

Legal Assistant, GS-0986-07

Hours per week: 40

Dates Employed: 06/2014-11/2016

Ms. Maxanne Witkin-Immediate Supervisor (b)(6)

You may contact my current employer.

- Acts as a liaison and handles communication with the OSVA, Office of General Counsel (OGC), Equal Employment Opportunity Commission (EEOC) and other groups within and outside OEDCA.
- Develops and maintains case database and provides data needed for major EEOC reports and day-to-day case tracking purposes.
- Communicates with Office of Resolution Management (ORM) to solve common procedural problems or suggest solutions while utilizing ORM's Complaints Automated Tracking System (CATS) to download and review sensitive and timely information related to the pursuit of EEO complaints
- Recommends revisions or additions to OEDCA's internal procedures to help streamline the administrative complaint process using expertise regarding Title VII of the Civil Rights Act of 1964, the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990, and other civil rights laws by reviewing manuals, procedures, guidelines, pursuant to OEDCA's congressionally-mandated mission upon request.
- Develops special pilot projects using various docket management strategies determined by inventory/data analysis and give statistical data to each attorney and other staff members as needed.
- Serves as the primary timekeeper to ensure punctual and precise timesheet submissions for a staff of 22 in the WebTA - Veterans Affairs Time and Attendance System (VATAS).
- Serves as the primary purchase card holder while complying with the VA performance standards, rules, and regulations associated with use of the General Services Administration (GSA) purchase card for supplies and trainings for the office.
- Develops a style manual for OEDCA that will standardize all correspondence issued by the office to conform to procedural instructions, grammar, and typing accuracy. In addition, ensures that such manual conform to a complex style as required by the federal regulations, and agency instructions to facilitate the proposed actions.
- Timely and accurately handle classified and/or sensitive information by (1) entering data related to findings of discrimination into the intra-agency correspondence data case, Veteran Affairs Intranet Quorum (VAIQ), (2) Delivering classified documents to OSVA and OGC, and (4) maintaining a complex system of project and subject-matter files (electronic and hardcopy) to store, track, and dispose of case files in accordance with applicable record retention schedule.
- Serve as Point of Contact and Editor/Reviewer for OEDCA's webpage using the Electronic Contract Management System through the TeamSite Administration Tool.
- Utilize the Microsoft Access database to close cases and give statistical data to each attorney and other staff members as needed.
- Develop and implement methods to track OEDCA case docket, more effectively managing the flow of OEDCA's case docket.
- Provide relevant expertise regarding Title VII of the Civil Rights Act of 1964, the Rehabilitation Act of 1973, the Americans with Disabilities Act of 1990, and other civil rights laws by reviewing manuals, procedures, guidelines, pursuant to OEDCA's congressionally-mandated mission upon request.
- Receive and respond to e-mails and telephone calls on OEDCA's main line and greet visitors in a timely manner.
- Initiate follow-up correspondence via telephone or e-mail to correct deficiencies or conflicts in documents as necessary.
- Prepare an array of legal documents and correspondence from rough draft or clean copy using software types such as Microsoft Word, Microsoft Access, Microsoft Outlook, Microsoft Excel, Microsoft PowerPoint, Microsoft Lync, and Microsoft SharePoint.

- Thoroughly review outgoing legal/case documents for proper format, conformance with procedural instructions, grammar, and typing accuracy to ensure that documents conform to a style as required by the federal regulations, and agency policies.
- Use best judgment to determine the most effective procedure and process(es) for transmitting documents and receiving electronic mail and messages.
- Provide administrative support with regard to scheduling and attending meetings and other activities that contribute to the advancement of the overall mission and objectives of OEDCA, and planning, developing, and coordinating an array of management and administrative activities.
- Review/audit the work of lower graded secretaries and office automation clerks.
- Scan legal documents onto a specific network drive in the appropriate work-related folder.
- Performs other related duties as may be assigned.

U.S. Department of Veterans Affairs (VA), Office of the Secretary of Veterans Affairs (OSVA), OEDCA

810 Vermont Avenue, NW

Washington, DC 20420

Secretary, GS-0318-05/06

Dates Employed: 04/2008-6/2014

Hours per week: 40

Immediate Supervisor: Ms. Maxanne Witkin, (b)(6)@va.gov.

You may contact this employer.

- Serves as the primary timekeeper to ensure punctual and precise timesheet submissions for a staff of 22 in the WebTA - Veterans Affairs Time and Attendance System (VATAS).
- Dispatches Final Agency Decisions, Final Orders, and Final Actions, along with remands and memorandum letters in an efficient manner while conforming to the federal regulations, and agency instructions to facilitate the proposed actions.
- Prepares a variety of legal documents and correspondence from rough draft or clean copy using software types such as: Microsoft Word, Microsoft Access, Microsoft Outlook, Microsoft Excel, Microsoft PowerPoint, Microsoft Lync, and Microsoft SharePoint.
- Thoroughly review all case documents. Makes independent judgments and recommendations, initiates correspondence or telephone contact as needed to correct deficiencies or conflicts.
- Maintains a complex system of project and subject-matter files (electronic and hardcopy) while maintaining complete confidentiality when dealing with personal and program related information.
- Maintains a system of storing, tracking, and disposing of case files in accordance with the applicable record retention schedule.
- Prioritizes workload and set priorities to meet deadlines under occasional stressful conditions.
- Reviews/audits the work of lower graded secretaries and office automation clerks.
- Scans legal documents onto a specific network drive in the appropriate work related folder.
- Receives mail intake and thoroughly reviews returned mail to determine the most accurate VA Medical Center to get information from.
- Receive and respond to e-mails and telephone calls on OEDCA's main line and greet visitors in a timely manner
- Performs other related duties as may be assigned.

U.S. Department of Veterans Affairs (VA), Office of the Secretary of Veterans Affairs (OSVA), OEDCA

810 Vermont Avenue, NW

Washington, DC 20420

Office Automation Clerk, GS-0326-04

Dates Employed: 3/2003 – 4/2008

Hours per week: 40

Immediate Supervisor: Ms. Maxanne Witkin, (b)(6)@va.gov.

You may contact this employer

- Dispatch Final Agency Decisions, Final Orders, and Final Actions related to EEO complaints, along with remands for insufficient investigations, miscellaneous memoranda, and letters in an efficient manner while conforming to applicable federal regulations and agency policies to accomplish these tasks.

- Prioritize workload to meet deadlines under demanding conditions to help ensure OEDCA meets monthly, quarterly, and yearly goals and objectives.
- Receive and respond to e-mails and telephone calls on OEDCA's main line and greet visitors in a timely manner.
- Initiate follow-up correspondence via telephone or e-mail to correct deficiencies or conflicts in documents as necessary.
- Prepare an array of legal documents and correspondence from rough draft or clean copy using software types such as Microsoft Word, Microsoft Access, Microsoft Outlook, Microsoft Excel, Microsoft PowerPoint, Microsoft Lync, and Microsoft SharePoint.
- Performs other related duties as may be assigned

EDUCATION

University of the District of Columbia,
Bachelor of Business Administration:
Major/Concentration:
University of the District of Columbia,
Associate Degree
Major/Concentration:

Washington, DC
May 14, 2016
Management Information Systems
Washington, DC
December 21, 2006
Child Development and Nursery School Education

AWARDS AND ACHEIVEMENTS

Individual Time-Off Award – 6/2016
Individual Time-Off Award – 4/2016
Individual Cash Award – 12/2015
Performance Appraisal – Outstanding – 10/2015
Individual Cash Award – 12/2014
Performance Appraisal - Outstanding – 10/2014
Promotion - 6/15/14
Individual Time-Off Award – 12/2013
Performance Appraisal - Outstanding – 10/2013
Individual Time-Off Award – 2/11/13
Performance Appraisal - Outstanding – 10/2012
Group Time-Off Award – 4/2012
Individual Time-Off Award – 2/2012
Performance Appraisal –Outstanding– 10/2011
Group Time-Off Award – 7/2011

TRAININGS AND PROFESSIONAL DEVELOPMENT

(Completed September 2011-September 2016)

EEEEOC – Washington Filed Office Technical Assistance Seminar
VA Career Development 101
VA Correspondence Tracking System
VATAS –Timekeeper Training
GSA SmartPay purchase card
GSA SmartPay travel card
GSA Global Supply
Proofreading Skills for Federal Employees
Effective Writing for Lawyers (Four Learning Hours)
No FEAR (Notification & Federal Employee Antidiscrimination & Retaliation) Act
Prevention of Sexual Harassment
VA Information Security Awareness and Rules of Behavior
VA Privacy Awareness Training
VHA Privacy Policy Web Training
General Employee Privacy Awareness
Administrative Support Staff Conference
Teamwork Skills for Non-Supervisor

(b)(6) (b)(6)

Subject: OGC - Student Loan Repayment
Location: 1015E
Start: Thu 5/3/2018 9:30 AM
End: Thu 5/3/2018 10:00 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (OGC); (b)(6) (b)(6)

(b)(6)

The DCoS would like to close the loop on this. Thanks.



Requested documents on S...

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6) (b)(6)
Sent: Tuesday, May 01, 2018 12:05 PM
To: (b)(6) (OGC)
Cc: (b)(6) (b)(6) Hayes-Byrd, Jacquelyn
Subject: RE: Student loan Repayment

(b)(6)

Good afternoon. (b)(5)

(b)(5)

(b)(5)

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6) gov

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6) (OGC)
Sent: Monday, April 30, 2018 10:09 AM
To: (b)(6) (b)(6)
Subject: RE: Student loan Repayment

Good morning,

As discussed during our call; before we can provide advice on this issue we need answers to the baseline questions of 1 (b)(5)

(b)(5)

Thank you and best regards,

(b)(6) Esq.
Staff Attorney, Personnel Law Group
Office of the General Counsel
U.S. Department of Veterans Affairs
810 Vermont Avenue, NW
(b)(6) DC 20420
(b)(6)
(b)(6) @va.gov



VA Core Values: Integrity Commitment Advocacy Respect Excellence
VA Core Characteristics: Trustworthy | Accessible | Quality | Innovative | Agile | Integrated

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From: (b)(6) (b)(6)
Sent: Monday, April 30, 2018 10:00 AM
To: (b)(6) (OGC)
Cc: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)
Subject: RE: Student loan Repayment

(b)(6)

Good morning. Thank you for reaching out. Are you able to brief the DCoS, Ms. Jacquelyn Hayes-Byrd today at 1:30pm ?
Thanks much.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6) (OGC)

Sent: Wednesday, April 25, 2018 11:34 AM

To: (b)(6) (b)(6)

Subject: Student loan Repayment

Importance: High

Good morning,

I have been assigned to conduct the legal review on the OEDCA Student Loan Repayment inquiry. As such, I am following up on the request for information as I have determined that OHRA does not have the previously requested information. Specifically,

(b)(5)

Thank you and best regards,

(b)(6) Esq.

Staff Attorney, Personnel Law Group
Office of the General Counsel
U.S. Department of Veterans Affairs
810 Vermont Avenue, NW

(b)(6) DC 20420

(b)(6)

(b)(6)@va.gov



VA Core Values: **I**ntegrity **C**ommitment **A**dvocacy **R**espect **E**xcellence

VA Core Characteristics: Trustworthy | Accessible | Quality | Innovative | Agile | Integrated

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(b)(6)

(b)(6)

Subject: Space
Location: Conference Room 1015F

Start: Thu 5/3/2018 11:30 AM
End: Thu 5/3/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (b)(6) Hunter, Todd B.; Verschoor, Thayer; Dillard, Stephen; (b)(6) (b)(6) (b)(6) (b)(6) (OAWP); (b)(6)

Optional Attendees: Hurndon, Roy; (b)(6)

Additional change due to scheduling.

(b)(6)

We will have to shift due to a separate priority meeting conflict. Thanks for your flexibility.

(b)(6)

The DCoS would like to meet with all of you regarding space.

(b)(6)

(b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

TO: Deputy Chief of Staff
FROM: Assistant Secretary, Office of Congressional and Legislative Affairs
SUBJECT: Meeting with Camp Lejeune Advocates
DATE/TIME: 4 May, 9:00am
LOCATION: VANTS 1-800-767-1750 Code: (b)(6)
OCLA POC: Brooks Tucker (b)(6)

OVERVIEW

BLUF: The Camp Lejeune Subject Matter Expert (SME) Program has come under significant criticism from Camp Lejeune veterans and Congress since it was established in 2012. There are concerns regarding its development, formation, mission, and lack of oversight of its decisions affecting thousands of veterans who do not have one of the eight presumptive conditions for a disability rating.

BACKGROUND: Three advocates for the Camp Lejeune veterans will be meeting with you: MSgt. (b)(6), USMC (Ret.), Mr. (b)(6) and Dr. (b)(6) (bios attached). These advocates would like to discuss their concerns and seek a solution to what they see as a program that is not aligned with VA's duty to render fair and unbiased decisions on veterans' disability claims.

In 2012 the VHA's Office of Disability Management Assessment (DMA) established Camp Lejeune Contaminated Water (CLCW) SMEs as a result of concerns from VBA about the soundness and consistency CLCW medical opinions. A group of approximately 25 compensation and pension examiners with training and expertise in Occupational and Environmental Medicine and/or Toxicology review Veterans claims and provide an opinion to VBA regarding the possible correlation between a Veteran's service on Camp Lejeune and the medical condition. Following the implementation of the SME group the grant rate for Camp Lejeune claims decreased significantly resulting in Veteran outcry and a substantial level of Congressional interest. On March 14, 2017 a presumption of service connection became effective for eight diseases associated with exposure to contaminants in the water supply at Camp Lejeune, N.C. for Veterans who served a minimum of 30 days (cumulative) from August 1, 1953, through December 31, 1987. On March 23, 2018 through the Consolidated Appropriations Act of 2018 Congress directed the Department of Veterans Affairs to conduct a Special Focus Review for the Camp Lejeune Contaminated Water claims process and to submit the results of the review to Committees no later than 180 days after the enactment of the bill.

Congressional Concerns:

There is concern regarding the lack of consistency in the Department's handling of disability compensation claims for veterans, former reservists, and former National Guard members who served at Marine Corps Base Camp Lejeune for no less than 30 days (consecutive or nonconsecutive) between August 1, 1953 and December 31, 1987. VA established a presumption of service connection for eight diseases associated with exposure to contaminants in the water supply at Camp Lejeune during that period. The Department made the decision to subject non-presumptive Camp Lejeune Contaminated Water (CLCW) exposure claims to a higher level of

scrutiny than is applied to other exposure claims and did so without providing notice or an opportunity for public comment. In addition, no other toxic exposure claims require a positive medical opinion to warrant service connection. The evidentiary burden VA requires for CLCW non-presumptive exposure claims is significantly greater than the standard used for Agent Orange or any other exposure claims. Furthermore, there currently exists a wealth of "competent medical evidence" specific to

diseases related to exposure to contaminated water at Camp Lejeune, as published by the Agency for Toxic Substances and Disease Registry (ATSDR), the Institute of Medicine (IoM), and other government-sanctioned medical experts. Nevertheless, the Department's same Clinical Subject Matter Experts (SMEs), who provide medical opinions, have routinely rejected ATSDR and IoM's findings without providing any justification or explanation for doing so.

Unlike VBA, the Board of Veterans Appeals does not require opinions from examiners with training and expertise in Occupational and Environmental Medicine and/or Toxicology. The difference of requirements results in overturned cases for Camp Lejeune Veterans who appeal.

Special Focus Review for the Camp Lejeune Contaminated Water Claims Process Language

The Department is directed to conduct a Special Focus Review for the CLCW claims process and submit the results of the review to the Committees no later than 180 days after enactment of this Act. The report should also address the lack of consistency for CLCW claims as compared to other non-presumptive and exposure claims, as well as answer the following questions: (1) Why did the Department determine it was necessary to "create a process that fell outside of the traditional Compensation and Pension (C&P) examination process" for Camp Lejeune exposure claims? (2) The Department has stated that "SMEs are required to be familiar with the study of Environmental & Occupational Medicine and Toxicology due to the specialized nature of these claims." (a) Explain what the Department means by "the specialized nature of these claims." (b) Explain how and why this process differs from the C&P examination process for Agent Orange or other exposure claims. (c) What are the educational, practical, or other requirements that a VHA employee must meet in order to qualify as a "Subject Matter Expert" who can adjudicate Camp Lejeune Contaminated Water claims? (3) What justification did the Department use to require a positive medical opinion to warrant service connection for every single non-presumptive claim for CLCW veterans? (a) What evidence is there to demonstrate the necessity of establishing such a process? (b) What evidence is there to demonstrate the impact that such extraordinary evidentiary requirements have had on the processing of CLCW exposure claims? (4) What percentage of non-presumptive claims (VA wide) are currently referred to VHA Clinical SMEs for a medical opinion? (5) Why does the Department require an evidentiary standard greater than "competent medical evidence" for CLCW claims? (6) Does the Department consider the ATSDR and IoM reports on diseases associated with exposure to contaminated water at Camp Lejeune to be "competent medical evidence?" (a) If so, why has the Department refused to accept these findings as sufficient medical evidence to establish a nexus of service connection? (b) If not, why does the Department apply a different definition of "competent medical evidence" to CLCW claims than it applies to Agent Orange claims? (7) Is there any other type of claim for which the Department requires a positive medical opinion from a VHA clinical Subject Matter Expert on each claim?

(b)(6) is a retired Marine Corps Master Sergeant who resides in White Lake, North Carolina. Master Sergeant (b)(6) served in the Marine Corps for nearly twenty-five years, to include duty as a Drill Instructor, and was stationed for several years at Camp Lejeune, North Carolina. (b)(6) while he was assigned to Camp Lejeune. He began a search for answers to her death from cancer and discovered one of the largest water contamination incidents in U.S. history had occurred on the base from 1953-1987. He formed an advocacy group, "The Few, The Proud, The Forgotten" and has travelled to Washington DC on numerous occasions to educate Members of Congress on the history of the contamination and the need for Federal recognition of the plight of many veterans and their families who were experiencing inexplicable forms of cancer. His relentless advocacy mission was chronicled in a 2011 documentary "Semper Fi: Always Faithful" that received worldwide acclaim and many awards. He has been a member of the Centers for Disease Control's Camp Lejeune Community Assistance Panel since 2006. Ensminger has appeared before Congressional committees investigating the Camp Lejeune contaminated drinking water incident and was an invited guest to the White House for the 2012 signing of the Janey Ensminger Act into law. He was instrumental in working with Congress and the CDC to ensure the VA granted a presumptive disability category for Camp Lejeune veterans.

(b)(6) resides in Tampa, Florida and is the grandson and son of Marine Officers whose combined service includes World War II, Korea and Vietnam. He was conceived and born aboard Camp Lejeune. Other than some odd medical problems as a child, he lived a seemingly normal life until April 25th, 2007, when (b)(6) was diagnosed with male breast cancer. He underwent a right mastectomy and eight rounds of active chemotherapy, followed by a year of oral chemotherapy. Breast cancer is exceptionally rare in men and is typically found in men 70 and older. (b)(6) developed the disease at age 39, has no family history of breast cancer, and lacks the genetic mutation common in most male breast cancer victims. (b)(6) was unaware of his exposures to carcinogenic chemicals contained in the drinking water at Camp Lejeune until his father viewed a CNN report two months after his diagnosis. This report featured (b)(6) testimony detailing how (b)(6) r, along with thousands of in-utero children born between 1968 and 1985, were exposed to toxic drinking water on Camp Lejeune. (b)(6) volunteered as an advocate for the Marines and their families who were exposed to toxic water at Camp Lejeune and has identified an ever-expanding cluster of male breast cancer victims who hold the single commonality of the disease and exposure to Camp Lejeune's toxic drinking water. He has been a member of the Centers for Disease Control's Camp Lejeune Community Assistance Panel since 2007. (b)(6) has appeared before two Congressional sub-committees investigating the Camp Lejeune contaminated drinking water incident and was an invited guest to the White House for the 2012 signing of the Janey Ensminger Act into law. He was instrumental in working with Congress and the CDC to ensure the VA granted a presumptive disability category for Camp Lejeune veterans.



POLITICS 07/30/2015 07:32 am ET | Updated Jul 30, 2015

The VA's 'Experts' On Toxic Chemicals May Not Know What They're Talking About

Veterans who were exposed to contaminated water are seeing a disturbing pattern of disability claim denials.



By Lynne Peeples



ASSOCIATED PRESS

Pfc. Donald Burpee spent four months of 1975 living at [Camp Lejeune](#), a Marine Corps base in North Carolina. On July 7 of this year, at the age of 59, he lost an eight-year battle with kidney cancer — one of a number of illnesses linked with exposure to the toxic chemicals that tainted the drinking water at Camp Lejeune between the 1950s and 1980s.

The Department of Veterans Affairs provided Burpee with medical coverage, including hospice, but repeatedly denied his claims for disability benefits. Burpee died not knowing whether his wife, four children and four grandchildren would be taken care of in the future.

“They throw up so many roadblocks to you, it’s unreal,” said Brenda Burpee, Donald’s widow.

Camp Lejeune’s water was contaminated by dozens of chemicals beginning in at least 1953, though it was only [discovered in the early 1980s](#). The contamination has been traced to leaking underground storage tanks, industrial spills and the disposal of solvents from an on-base dry cleaner. Among the chemicals, [trichloroethylene \(TCE\)](#), perchloroethylene (PCE), vinyl chloride and benzene are thought to be the most damaging to human health. Lejeune

veterans have reported ailments including prostate and bladder cancer, as well as chronic kidney disease. Kidney cancer is not uncommon.

Burpee's family found the VA's denial baffling. Given the science supporting a connection between exposure to TCE and kidney cancer, what was the rationale for withholding disability?



BRENDA BURPEE

Donald Burpee died on July 7 after a battle with kidney cancer.

The family learned that the VA's decision rested largely on the opinion of one of 22 experts recently hired by the agency to review veterans' claims, part of what's known as the subject matter expert program. The program was launched in 2013 to ensure "consistent and accurate decisions for Camp Lejeune veterans," according to internal VA documents. But veterans' advocates and scientists have raised troubling questions about the experts' decisions, and critics speculate the program may be part of a push to deny claims and evade the responsibility to care for veterans who have served the country.

A deeper problem at the VA

The doubts about the SME program reflect wider concern about how the VA has treated current and former military personnel who may have been sickened by environmental exposures, including residual Agent Orange on repurposed aircraft, burn pit smoke in the Middle East and plumes of radiation following the Fukushima disaster. As The Huffington Post reported last week, veterans are increasingly voicing frustrations about delayed and deficient help.

An aide to Sen. Richard Burr (R-N.C.), who has been a vocal advocate for veterans exposed to toxicants, described the SME program as “part of a broader institutional resistance” within the VA regarding environmental exposures.

“

“Who can win in a game where your opponent is allowed to change the rules in the middle?”

Retired Master Sgt. Jerry Ensminger, who has devoted nearly 18 years to research and advocacy on the issue, said the VA is currently approving fewer than 5 percent of disability benefit claims filed by Lejeune veterans. Prior to the 2013 launch of the claim review program that led the VA to deny Burpee’s disability benefits, Ensminger added, that figure hovered around 25 percent. (The VA confirmed the current 5 percent approval rate when contacted by HuffPost, but couldn’t confirm that the rate was 25 percent before 2013.)

“Who can win in a game where your opponent is allowed to change the rules in the middle?” Ensminger asked. “This is what they’ve done with the SME process.”

Gerald Cross, chief officer for the VA’s Office of Disability and Medical Assessment, maintained that his agency stands by the SMEs, including Dr. Deborah Heaney, who reviewed Burpee’s case. He said the program is intended to incorporate the insight of experts who read “every single one of the relevant research reports” as they review the veterans’ cases, doing “everything possible on their behalf.”

To that end, Cross said the agency provides SMEs — who are generally physicians credentialed in environmental or occupational health — with a training course, as well as regular phone calls to keep up with current science. But critics say this hasn’t kept SMEs

from using outdated data, cherry-picking results and doctoring documents to support their opinions.

Burpee's case

Heaney never actually saw Burpee, but she reviewed his file. In her first review, in February 2014, Heaney said exposure to the contaminated water could not be linked to Burpee's cancer or other medical conditions. Referencing Heaney's opinion, the VA decided not to grant Burpee disability benefits.

Among the primary evidence Heaney cited was a [report](#) on the Camp Lejeune water contamination published by the National Research Council in 2009. The report, which was commissioned by the U.S. Navy, seemed to absolve the military of responsibility by concluding that the scientific evidence available at the time wasn't sufficient to determine a link between exposures at Lejeune and adverse health effects.

But environmental health experts disagree. In fact, shortly after the report was published, the Agency for Toxic Substances and Disease Registry, part of the Centers for Disease Control and Prevention, [expressed its disagreement](#) with the NRC's methods and conclusions. Moreover, agency director Pat Breyse said that for the purposes of the SME reviews, the NRC's report is so out of date that its ["conclusions are no longer relevant."](#)

Heaney also said that Burpee's obesity, hypertension and history of smoking were all more likely to have caused the kidney cancer than the water contamination. But according to Frank Bove, a senior epidemiologist at ATSDR, that claim also doesn't match the scientific consensus of recent years.

"TCE causes kidney cancer. Period," he said.

Bove explained that while TCE exposure alone might not be enough to cause cancer, it likely worked in concert with other risk factors such as genetics, smoking and obesity — each of which are also unlikely to be the sole trigger. Any one factor, including the chemical exposure, could prove to be the final straw.

However, a VA PowerPoint presentation used to train SMEs, obtained by HuffPost, appears to encourage the experts to pin the cause of disease on a single factor, rather than acknowledging the role of multiple causes. As a result, experts' assessments may wrongly discount the relevance of the water contamination at Lejeune.

VA SME training materials

The PowerPoint presentation does include reference to a study of Bove's that links the Lejeune contamination to increased cancer death rates. However, the study is portrayed in a misleading way: The slide highlights the *absence* of an increased death rate from prostate cancer among Lejeune veterans, but ignores the elevated rates of death from several other cancers, including lymphoma cancer and kidney cancer.

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Moreover, the presentation refers to dated studies that suggest a more ambiguous connection between the chemicals and cancer, while excluding more recent reports from agencies such as the [Environmental Protection Agency](#) and [World Health Organization](#), which have found clearer links.

In a joint phone interview with Heaney, Cross and two other VA staff members, Heaney told HuffPost that not all of the relevant studies from Bove's team had been published before her initial review of Burpee's case. Still, in her most recent opinion — from June 2015, when all of the current studies were available — Heaney maintained her initial verdict.

During the interview, Cross attempted to keep Heaney from answering further questions, noting that the agency prefers not to provide comment on any specific case. He also emphasized that claim decisions don't rely fully on an SME's opinion — recommendations from VA staff and other evidence like private doctors' statements are also considered.

A troubling pattern

Heaney is also facing accusations about her [connections](#) to a law firm that defends corporations and ["government entities"](#) in toxic exposure cases. This past March, she reviewed another disability claim for kidney cancer. Her opinion on Pfc. Scott Duncan's case employed a rationale similar to the one she used to deny Burpee's claim, including reference to the outdated NRC report. The result was also the same: a VA denial.

Duncan had submitted letters from three other doctors with his claim, all of whom stated their belief that his illness was likely linked to the tainted water.

"There are probably some claims that shouldn't be approved," said Duncan, 53, who was stationed at Camp Lejeune from 1980-1981. "I would just like the VA to look at our claims in a fair and balanced way. The scientific evidence is there."

The scrutiny of the SME program goes beyond Heaney. Cpl. Norman McAleney, 58, lived at Camp Lejeune between 1977 and 1979, and also suffers from kidney cancer. He, too, was denied disability benefits by the VA.

McAleney doesn't know which SME reviewed his claim. Burpee and Duncan are among the few veterans who learned the identity of their reviewer — through inside sources in Burpee's

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case, and, in Duncan's case, from a surprise inclusion of the SME's opinion in a request for his VA medical files.

McAleney has his own term for the SMEs. "I call them hired guns," he said. The VA declined to provide HuffPost with the names of all 22 SMEs.



SCOTT DUNCAN/NORMAN MCALENEY

In July, an Orlando news station, WKMG Local 6, highlighted questions raised about two other [SMEs hired by the VA](#) — one of whom allegedly cut and pasted from a Wikipedia page in his opinion that led to a denial for a claim concerning a rare form of non-Hodgkin's lymphoma. Other accusations against the two included doctored language and a lack of relevant qualifications.

In all the denial letters reviewed by HuffPost, including those addressed to Burpee, Duncan and McAleney, decisions also cited the fact that the veterans never sought treatment or complained of symptoms during active duty. But as Richard Clapp, an environmental health expert at the Boston University School of Public Health explained, cancers can take years, often decades, to develop.

This lag also means many more illnesses may be forthcoming for the more than one million Marines, family members and civilians who were potentially exposed at Lejeune, Clapp added.

“This is still a relatively young cohort,” he said. “It’ll be several more years before the full picture emerges.”

Burr met with VA Secretary Robert McDonald earlier this month concerning what the North Carolina senator alleges is a “questionable pattern of denials of Lejeune veteran claims.”

“This is a serious problem,” he told HuffPost in an email. “I expect the VA to correct this longstanding problem and do the right thing for Lejeune veterans. Until then, I will continue to hold the VA accountable.”

Cross noted that his agency has so far only used SMEs for Camp Lejeune cases. But he added that the program is a “good template” for how to approach complex, scientific claims that require the ability to analyze shifting developments in current research.

“One of the characteristics of our SMEs is their absolute dedication and support of our veterans to give them the best possible review and do everything possible on their behalf to find something that helps them,” said Cross. He acknowledged the accusations against some SMEs, noting that the VA has reviewed and “cleared them away.”

Though the VA only recently started using SMEs, this isn’t the first time the agency has hired outside experts on environmental exposure issues — experts who have allegedly obscured the facts and caused delays in help for sick veterans. One such VA contractor consistently argued against former Air Force reservists’ claims that they had been exposed to small amounts of Agent Orange on repurposed airplanes in the 1970s and 1980s. Scientists ultimately proved the consultant wrong and the veterans correct. In June, a VA policy change extended Agent Orange-related medical and disability benefits to the reservists.

Brenda Burpee said a posthumous claim approval for her husband would still be a huge help to her now. “I’m a disabled person myself, and get a small Social Security check every month,” she said, adding that her husband’s eight years of medical care “wiped out” their savings. She said she’s carrying on Donald Burpee’s mission to spread the word among sick Camp Lejeune veterans, many of whom remain unaware about the potential link between their time on the base and their medical conditions.

“They deserve better,” she said.

Do you have information you want to share with HuffPost? [Here's how.](#)



Lynne Peeples

Environment and Public Health Reporter, The Huffington Post

[Suggest a correction](#)

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DEPARTMENT OF VETERANS AFFAIRS

JAN 09 2014

(b)(6)

In Reply Refer To: (b)(6)

(b)(6)

Dear (b)(6)

Since our last review of your claim, we received additional evidence on December 16, 2014. Based on a review of the evidence listed below, we have made the following decision on your claim.

This letter tells you what we decided. It includes a copy of our rating decision that gives the evidence used and reasons for our decision. We have also included information about what to do if you disagree with our decision, and who to contact if you have questions or need assistance.

What We Decided

We determined that the following condition was not related to your military service, so service connection remains denied:

Medical Description
Renal cell carcinoma (also claimed as left kidney mass) (claimed as a result of contaminated water exposure)

Your compensation payment will continue unchanged.

We have enclosed a copy of your Rating Decision for your review. It provides a detailed explanation of our decision, the evidence considered, and the reasons for our decision. Your Rating Decision and this letter constitute our decision based on your claim received on December 16, 2014. It represents all claims we understood to be specifically made, implied, or inferred in that claim.

What You Should Do If You Disagree With Our Decision

If you do not agree with our decision, please download and complete VA Form 21-0958, "Notice of Disagreement". You can download the form at <http://www.va.gov/vaforms> or you can call us





at 1-800-827-1000. You have *one year from the date of this letter to appeal the decision*. The enclosed VA Form 4107, "Your Rights to Appeal Our Decision," explains your right to appeal.

Are You Entitled to Additional Benefits:

You may be eligible for cost free hospital care and medical services under a new law passed by Congress. To be eligible, you must have served at Camp Lejeune for at least 30 days and be diagnosed with any of the illnesses or conditions listed below. For additional information, contact your local VA health care facility.

- Esophageal cancer
- Breast cancer
- Kidney cancer
- Multiple myeloma
- Renal toxicity
- Female infertility
- Scleroderma
- Non-Hodgkin's lymphoma
- Lung cancer
- Bladder cancer
- Leukemia
- Myelodysplastic syndromes
- Hepatic steatosis
- Miscarriage
- Neurobehavioral effects

What Is eBenefits?

eBenefits provides electronic resources in a self-service environment to Servicemembers, Veterans, and their families. Use of these resources often helps us serve you faster! Through the eBenefits website you can:

- Submit claims for benefits and/or upload documents directly to the VA
- Request to add or change your dependents
- Update your contract and direct deposit information and view payment history
- Request a Veterans Service Officer to represent you
- Track the status of your claim or appeal
- Obtain verification of your military service, civil service preference, or VA benefits
- And much more!

Enrolling in eBenefits is easy. Just visit www.eBenefits.va.gov for more information. If you submit a claim in the future, consider filing through eBenefits. Filing electronically, especially if you participate in our fully developed claim program, may result in faster decision than if you submit your claim through the mail.

(b)(6)

If You Have Questions or Need Assistance

If you have any questions, you may contact us by telephone, e-mail, or letter.

If you	Here is what to do.
Telephone	Call us at 1-800-827-1000. If you use a Telecommunications Device for the Deaf (TDD), the Federal number is 711.
Use the Internet	Send electronic inquiries through the Internet at https://iris.va.gov .
Write	VA now uses a centralized mail system. For all written communications, put your full name and VA file number on the letter. Please mail or fax all written correspondence to the appropriate address listed on the attached <i>Where to Send Your Written Correspondence</i> chart, below.

In all cases, be sure to refer to your VA file number 29 600 281.

If you are looking for general information about benefits and eligibility, you should visit our website at <https://www.va.gov>, or search the Frequently Asked Questions (FAQs) at <https://iris.va.gov>.

We sent a copy of this letter to your representative, Disabled American Veterans, whom you can also contact if you have questions or need assistance.

RO Director
VA Regional Office

Email us at: <https://iris.va.gov>

Enclosure(s): Rating Decision
Where to Send Your Written Correspondence
VA Form 4107

(19-00615-F) - 002427

cc: DAV



DEPARTMENT OF VETERANS AFFAIRS

(b)(6)

VA File Number

(b)(6)

**Represented By:
DISABLED AMERICAN VETERANS**

**Rating Decision
01/08/2015**

INTRODUCTION

The records reflect that you are a veteran of the Peacetime. You served in the Marine Corps from October 9, 1975 to February 28, 1976 and from December 13, 1976 to August 27, 1979. Since our last review of your claim, we received additional evidence on December 16, 2014. Based on a review of the evidence listed below, we have made the following decision(s) on your claim.

DECISION

The previous denial of service connection for renal cell carcinoma (also claimed as left kidney mass) (claimed as a result of contaminated water exposure) is confirmed and continued.

EVIDENCE

- VA claims file (VBMS), to include service treatment records, review of electronic evidence, prior ratings of record and all evidence considered therein
- VA Compensation and Pension Examination (ACE), dated December 16, 2014 (19-00615-F) - 002428
- Medical treatment record, Stony Brook University Hospital, dated October 28, 2013

- Medical treatment records, Northport VA Medical Center, dated November 1998 through January 2015
- Letter(s) from (b)(6) Ph.D., (ATSDR Director), to include annotation from (b)(6) received December 11, 2014
- ATSDR Toxic Substances Portal, (<http://www.atsdr.cdc.gov/substances/toxsubstance.asp?toxid=30>), accessed January 8, 2015

REASONS FOR DECISION

Service connection for renal cell carcinoma (also claimed as left kidney mass) (claimed as a result of contaminated water exposure).

The claim for service connection for renal cell carcinoma (also claimed as left kidney mass) (claimed as a result of contaminated water exposure) is considered reopened. However, the evidence continues to show this condition was not incurred in or aggravated by military service.

Your claim for service connection for renal cell carcinoma, as due to exposure to contaminated water at Camp Lejeune, was initially received June 11, 2013. Your exposure to contaminated water is conceded based on evidence showing service at Camp Lejeune during the period of potential exposure.

Our letter to you requested additional information regarding your exposure to contaminated water and treatment for your condition(s).

Your service treatment records do not show a diagnosis of renal cancer or similar condition manifest at the time of your active duty military service. Your private treatment records and VA treatment records show that you have a history of diagnosis of diagnosis of renal. Those records do not show evidence of a relationship between your condition and your conceded exposure to contaminated water at Camp Lejeune. While you submitted positive medical and scientific evidence to support your claim, we found other medical evidence more persuasive because it is better supported in its rationale and conclusions.

Although we notified you of pending disability examinations, we determined that we could resolve your claim through a review of the evidence of record. A VA subject matter expert was consulted in your case and opined that your kidney cancer was less likely as not (less than 50/50 probability) caused by or a result of your exposure to contaminated water at Camp Lejeune. The examiner noted that the balance of the objective scientific and medical research did not support a finding that your specific condition was at least as likely as not related to your conceded exposure to contaminated water at Camp Lejeune.



Without evidence establishing a link between your renal cell carcinoma and your military service, to include exposure to contaminated water at Camp Lejeune, your claim must be denied.

REFERENCES:

Title 38 of the Code of Federal Regulations, Pensions, Bonuses and Veterans' Relief contains the regulations of the Department of Veterans Affairs which govern entitlement to all veteran benefits. For additional information regarding applicable laws and regulations, please consult your local library, or visit us at our web site, www.va.gov.

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9. Service connection for right lung nodule.

Service connection may be granted for a disability which began in military service or was caused by some event or experience in service. Service connection for right lung nodule is denied since this condition neither occurred in nor was caused by service.

Your service treatment records do not contain complaints, treatment, or diagnosis for this condition. We received your medical evidence which discusses the symptoms of your medical condition; however, we did not find a link between your medical condition and military service.

10. Service connection for renal cell carcinoma (also claimed as left kidney mass) (claimed as a result of contaminated water exposure).

Service connection may be granted for a disability which began in military service or was caused by some event or experience in service. Service connection for renal cell carcinoma (also claimed as left kidney mass) (claimed as a result of contaminated water exposure) is denied since this condition neither occurred in nor was caused by service.

Your military records confirm that you served at Camp Lejeune during the period of potential exposure; therefore, it is presumed that you may have been exposed to contaminated drinking water for VA compensation purposes.

Although medical treatment records reviewed in support of your claim from the Northpoint VA Medical Center, and Stony Brook University confirm your history of left renal mass diagnosed as renal cell carcinoma, these records fail to provide evidence which would serve to factually support that this condition is a result of your presumed exposure to contaminated drinking water at Camp Lejeune. Following a review of your claims file by a subject matter expert at the Martinez VA Medical Center on September 16, 2014, the VA examiner opined that your renal cell carcinoma was less likely than not a result of contaminated water exposure. The examiner noted that the 2008 National Research Council report and virtually every subsequent comprehensive review and meta-analysis of well-conducted occupational cohort studies over the last two decades has found no convincing evidence to support a causal association between occupational exposure to TCE (trichloroethylene, a chemical associated with contaminated water at Camp Lejeune) and cancer. The examiner also cited that your medical records show that you have numerous strong risk factors for the development of renal cell carcinoma to include being of male gender, a history of obesity, and a history of hypertension.

Your service treatment records fail to show evidence of this condition during your active duty service, and thus the evidence does not warrant service connection for renal cell carcinoma on a direct basis. Additionally, the evidence does not show that this condition developed to

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AGENCY FOR TOXIC SUBSTANCES AND DISEASE REGISTRY

convenes the

SIXTEENTH MEETING

CAMP LEJEUNE COMMUNITY ASSISTANCE

PANEL (CAP) MEETING

APRIL 29, 2010

The verbatim transcript of the
Meeting of the Camp Lejeune Community Assistance
Panel held at the ATSDR, Chamblee Building 106,
Conference Room B, Atlanta, Georgia, on April 29,
2010.

STEVEN RAY GREEN AND ASSOCIATES
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1 from the Navy, so she's interested in this. And I
2 would actually recommend that sometimes she come
3 down here and be part of your CAP group. She
4 probably would have some interesting things that
5 could provide for you.

6 I want to talk a little bit about the claims
7 process itself and how that ties in with Camp
8 Lejeune claims. By the way, I don't have my e-mail
9 address there but I should. If anybody wants to
10 send me an e-mail, ask me a question, I've got some
11 business cards, but my e-mail is pretty simple.
12 It's brad-dot-flohr-at-VA-dot-gov.

13 The compensation claims process, VA determines
14 the existence of chronic disabilities. You're
15 compensated for chronic disabilities, not acute or
16 transitory injuries or diseases that come and go and
17 are never heard from anymore, but disabilities that
18 result in loss of earning capacity. That's what our
19 basis for compensation is, to replace average lost
20 earnings.

21 And there's three requirements for a grant of
22 service connection. An in-service event; that is,
23 if you were injured you may have injured your knee
24 playing basketball. You were on active duty though
25 at the time; therefore, that is a disability that is

1 capable of being compensated if it results in
2 disability.

3 Or an event, if you were exposed to an event,
4 for example, a Viet Nam veteran who served in Viet
5 Nam who was exposed to Agent Orange. That's an
6 event. Someone who was at Camp Lejeune during the
7 years the '50s to the mid-'80s exposed to the
8 contaminated drinking water, that is an event.
9 Therefore, such as the case that we granted out of
10 our Boston office a couple of weeks ago, it ended up
11 being a direct service connection.

12 There was a medical link between drinking the
13 contaminated water and the development of the
14 disease. Competent medical evidence which was
15 provided by the veteran's treating physician,
16 Harvard medical physician, medical school. It was
17 significant enough to establish a service connection
18 on a direct basis, not a presumptive basis, a direct
19 basis. There was an event. There's a disability.
20 There's a link between the two.

21 You have to have the correct condition, of
22 course. If you file a claim and you don't have a
23 disability, you're probably not going to be granted
24 a service connection. And a medical nexus to
25 establish a link which is competent medical evidence

1 in terms of what we're looking at. I've got to tell
2 you, the three million veterans we have on the rolls
3 right now, we're getting over 1.2 million claims
4 this fiscal year, FY10.

5 And that's going to be added onto by the
6 Secretary's decision last October to add three new
7 diseases due to Agent Orange exposure assuming
8 another 200,000 claims this year. Which is going to
9 require us to trying to get the budget to hire about
10 2,400 more people, and we're already pretty large.
11 But the way the claims are coming in, it's just,
12 it's truly more than we've ever gotten.

13 And, of course, hiring people doesn't really
14 help, at least it doesn't initially, because you
15 have to train them. It takes a good couple years to
16 train someone to be a good adjudicator, and longer
17 if you put them on probating board, actually making
18 decisions on claims involving medical evidence,
19 which is something I did for ten years as part of my
20 background. I've been with the VA for 35 years, ten
21 years of that I was with on ^.

22 **MR. ENSMINGER:** What's your current backlog?

23 **MR. FLOHR:** Current backlog? It's a lot. We have,
24 our standard answer, we have around 400,000 now, and
25 that's an issue. You hear a million. Well, if you

1 threw in things like appeals, which we don't count
2 in our pending workloads. Those are cases that have
3 already been worked, but they've been appealed.

4 That's another couple hundred thousand and that
5 doesn't include, for example, it doesn't include the
6 non-, what we call, the rating issues. That is
7 where someone actually has to make a decision using
8 medical evidence which is like 400,000. That
9 doesn't count the claims for adding a dependent, for
10 example. Someone gets married and has a child,
11 doesn't count. Changes of address that come in.
12 There are millions of things we get. The phone
13 calls that we get all the time.

14 **MR. PARTAIN:** Is the VA tracking the number of
15 people calling in with Camp Lejeune-related claims?

16 **MR. FLOHR:** Not to my knowledge. I heard just I
17 think a week ago there might have been some guidance
18 put out to our field stations to start charting
19 claims based on Camp Lejeune, but I don't know that
20 for a fact, but I will verify that.

21 **MR. ENSMINGER:** What's the status of the Marine
22 Corps providing you their registry?

23 **MR. FLOHR:** They have provided the registry, as I
24 said, to our Office of Public Health and
25 Environmental Hazards. That's what I was talking

1 of science and what the threshold is for approval.

2 **DR. HEANEY:** Well, it's not a threshold.

3 **MR. ENSMINGER:** Evidently there is.

4 **MR. PARTAIN:** Dr. Heaney.

5 **DR. HEANEY:** Based on -- uh-huh?

6 **MR. PARTAIN:** Just out of curiosity, 'cause
7 I've never met you, and I've just seen your name in
8 passing, but --

9 **DR. BREYSSE:** Could you introduce yourself
10 since she can't see you, when you started speaking.

11 **MR. PARTAIN:** This is Mike Partain, I'm a
12 member of the CAP.

13 **DR. HEANEY:** Okay.

14 **MR. PARTAIN:** I'm just curious and interested
15 in your background. We were talking about this
16 earlier, with transparency. If you don't mind, what
17 is your background and your degree and specialty?
18 You mentioned -- I understand you're a VA employee,
19 but just out of curiosity.

20 **DR. HEANEY:** Certainly. I received my
21 undergraduate degree and my medical school degree at
22 Emory University in Atlanta. I did my residency in
23 occupational medicine at the University of Michigan,
24 and as part of that, received my master's in public
25 health. I am board-certified in occupational

1 medicine. I am a fellow of the American College of
2 Occupational and Environmental Medicine, and the
3 past president of the Michigan Occupational and
4 Environmental Medical Association.

5 **MR. PARTAIN:** Now, besides the VA, do you do
6 any other employment or have a business of your own?

7 **DR. HEANEY:** I do some private consulting,
8 separate from the VA.

9 **MR. PARTAIN:** And what is the nature of that
10 private consulting?

11 **DR. HEANEY:** That's not related to my work at
12 the VA; it's not relevant.

13 **MR. ENSMINGER:** Oh, really?

14 **MR. PARTAIN:** Is it health consulting or is
15 it -- I'm, I'm just curious. I mean, like I said,
16 we're looking at transparency.

17 **DR. HEANEY:** Transparency from the VA. I don't
18 think that means transparency as part of people's
19 personal lives and work outside of the VA.

20 **MR. PARTAIN:** And my final question, in your
21 opinion, is there a difference between an
22 occupational exposure to VOCs, such as TCE and PCE,
23 and a lifestyle exposure, where you're immersed in
24 it 24 hours a day, seven days a week, 365 days a
25 year?

1 **DR. HEANEY:** Well, I don't -- if you're talking
2 about occupational versus environmental, yes, I
3 think there's a difference. I don't think that --
4 if you're talking about Camp Lejeune, for example, I
5 don't think people are immersed in an exposure 24
6 hours a day. But typically the levels of exposure
7 in occupational studies are greater than the levels
8 in environmental studies, and also the length of
9 time working in an occupation is higher -- is
10 greater than the cases that we've seen, or most of
11 the cases we've seen as far as time at Camp Lejeune.

12 **MR. PARTAIN:** Well, the -- you know, on the --
13 the lifestyle was what I referred to as --

14 **DR. HEANEY:** Yeah, I don't know what that
15 means.

16 **MR. PARTAIN:** Well, what I mean by that is very
17 clear in the fact that, you know, we lived on the
18 base 24/7. I was conceived and carried on base and
19 born at the base hospital, all of which were
20 contaminated, including the water bottle my mother
21 used to make my formula with. These Marines and
22 service members who were at the base, the vast
23 majority of them lived on base, whether it be the
24 barracks or married housing, so they were exposed in
25 the showers; they were exposed in the mess hall,

1 which used steam to cook; they were exposed in their
2 occupational settings; and on top of all that, they
3 were drinking the water on the base as well.

4 So there is -- I, I feel there's a difference,
5 and that's what I was getting at, between an
6 occupational exposure and what I would deem as a
7 environmental or slash lifestyle, because, you know,
8 like in my case, I was made in these chemicals.
9 And, you know, I underwent the unfortunate
10 experience of developing male breast cancer at the
11 age of 39. And, you know, I hear and I see these
12 denials, obesity and smoking and things like that
13 being thrown out there like -- almost like playing
14 cards. In the case of male breast cancer, I've seen
15 several denials where obesity was cited as a factor.
16 One veteran was called obese, and I mean, the guy's
17 a bean pole. And if obesity was such a great
18 risk -- risk factor for male breast cancer, I would
19 think that a good portion of our society should be
20 getting tested or mammograms on a regular basis,
21 because, you know, there is quite a bit of obesity
22 out there.

23 But anyway, that's what I have.

24 **DR. BREYSSE:** So, so Mike, let me -- if I can
25 add to that. Dr. Heaney, I think the gist of the

1 question is, how do you weigh, when you said that
2 you look for the weight of evidence and decide
3 whether it's at least as likely or not, how --
4 what -- how do you weigh those? How do you decide
5 whether this TCE exposure, which has been
6 characterized, but is perhaps underestimated or
7 uncertainty about the estimation, we have disease
8 risk factors that have point estimates that may be
9 0.9, but if you look at the upper boundary of the
10 point estimate, it might be much higher. How do you
11 weigh the uncertainty of that point estimate, given
12 the uncertainty of the personal risk factors to come
13 up with a weight of evidence to suggest it's less
14 likely than not? That's not clear to me. This is
15 Pat Breyse, speaking, from ATSDR.

16 **DR. HEANEY:** Thank you. You know, each case is
17 different. And it's not yes, someone was exposed or
18 no, someone wasn't exposed. It's not they're obese
19 or not obese. We look at the specifics of the case.
20 Certainly how long they were at Camp Lejeune. We
21 look at what their occupation was at Camp Lejeune.
22 As far as other risk factors: How long they smoked,
23 when they stopped smoking, if they smoked, what kind
24 of thing they smoked, cigars or cigarettes. We look
25 at the length of time of obesity. We look at so

1 many different things. And we put it all together,
2 and we do our best in weighing the evidence and
3 seeing what it shows.

4 So a lot of these studies that show -- some
5 show an increased risk; some don't, but in the ones
6 that do, a lot of them are occupational studies
7 where the person has been exposed for five, ten, 15,
8 20 years. And we do get some cases where people
9 were at Camp Lejeune for only a few weeks, and
10 that's a different case from someone who was at Camp
11 Lejeune for five years.

12 So each case is different. I can't say that
13 it's a situation where a risk factor is always a
14 risk factor is the same risk factor. It depends on
15 the case.

16 **DR. BREYSSE:** Dr. Cantor from the CAP would
17 like to ask you a question.

18 **DR. HEANEY:** Certainly.

19 **DR. CANTOR:** Hi, Dr. Heaney. I'm a retired
20 epidemiologist from the National Cancer Institute in
21 the environmental -- occupational environmental
22 group there. Have you considered interactive
23 effects in your assessment? And what I mean by that
24 is, and not additive but multiplicative effects,
25 which are quite common in cancer epidemiology. I'll

1 give you an example. It doesn't have to do with
2 TCE, but it's something that we saw in a study of
3 kidney cancer which did not involve chemical
4 exposures; it involved obesity and hypertension.
5 And for each of those alone, the relative risk is
6 maybe 2 or 2.5, but for a person with obesity and
7 hypertension, the relative risks were in the order
8 of 8 or 10.

9 So therefore if a person was TCE exposed, even
10 for a maybe relatively brief period, and they are
11 smokers or they have hypertension or they are obese,
12 there might well be interactive effects that would
13 put them over the edge of having the cancer or not.
14 So I wonder if you have considered these interactive
15 effects, and if so, how you've done so.

16 **DR. HEANEY:** Yes, I'm familiar with the
17 hypertension and obesity studies. In fact that's
18 something that I cite in my report. I'm not -- I
19 don't know of any specific solvent studies with the
20 other conditions but would love to review them if
21 you have them.

22 **MS. FRESHWATER:** That's not his question. Can
23 you clarify, Dr. Cantor?

24 **DR. CANTOR:** Yeah. That wasn't my question.
25 It's, it's --

1 **DR. HEANEY:** No, I understand --

2 **DR. CANTOR:** It's simply the possibility, and
3 we know for example asbestos and cigarette smoking.
4 There are lots of examples in the literature. We
5 don't have examples, as far as I know, of solvent
6 exposure and these other risk factors. But it is
7 probable that it is, it's happening. And so that is
8 the basic question: Have you considered the
9 possibility in your evaluation that this is going
10 on?

11 **DR. HEANEY:** Yes. I understood the question.
12 I haven't considered that possibility. But even
13 with situations such as asbestos and smoking,
14 certainly they're multiplicative; we know that. And
15 certainly asbestos could perhaps tip the scale, and
16 I suppose that's what you're talking about with
17 solvents. But what we're being tasked to do is not
18 say, is any part of the development of this cancer
19 due to solvents. We're being asked to say is there
20 a 50/50 threshold. And I don't think that's the
21 same as, is there part of it that contributed to it.
22 And I don't have any numbers to go by as far as the
23 multiplicative effect.

24 **MS. FRESHWATER:** Can I ask a non-scientific,
25 layman question?

From: (b)(6) VBALOUV
To: VAVBALOU/RO/VSC
Cc: (b)(6) VBALOUV; (b)(6) VBALOUV
Subject: FW: CLCW Rating Issues
Date: Thursday, September 18, 2014 9:16:03 AM

(b)(6) Please send the below email to All VSC Employees with a copy to the Coaches, (b)(6), and me after removing this sentence.

ALL VSC Employees,

Good morning. Based on questions, we have received, the below information is provided as a clarification to the prior email, which is also contained below.

As you know, there are no presumptive conditions for CLCW exposure. Therefore, there will be no denials on a presumptive basis of CLCW exposure. The decision will hinge on the SME opinion or the evidence provided by the Veteran in order to meet the exam threshold. Essentially, the exam threshold is low as follows:

1. If the Veteran has conceded exposure and a diagnosis of one of the conditions listed in the training letter (which were taken from the NRC study report) or any cancer, then the threshold for requesting the SME opinion is met. The RVSR then makes the grant or denial decision in accordance with the SME opinion and references that opinion appropriately. However, other theories of service connection (e.g. existed in service, manifested within one year of service) must be considered. Additionally, if the Veteran has a condition that is presumptive for other exposures such as AO or GW, and conceded exposure of that type, then these theories must also be considered and addressed.
2. If the Veteran has conceded exposure and a diagnosis of a condition not listed in the training letter and not a cancer, then the Veteran must provide evidence there is a possible link to the CLCW exposure to meet the threshold for a SME opinion. If the threshold is met, then the process in #1 above should be followed. If the threshold for a SME opinion is not met, then the denial basis is that the Veteran failed to provide any evidence of a possible nexus to the exposure. This is still a direct service connection determination and again, other theories of entitlement must be considered and addressed.

If you have questions, please see your Coach or Assistant Coach.

Semper Ad Excellentiam!

(b)(6)

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From: (b)(6) VBALOUV
Sent: Monday, September 15, 2014 15:54
To:
Cc:

Subject: CLCW Rating Issues

All VSC Employees,

During a review of CLCW decisions, it appears the office has autotext (examples shown below) that many decision makers are using, which references the National Research Council (NRC) study.

The National Research Council released a report which found insufficient evidence for either a causal relationship or a positive associated but limited or suggestive evidence of an association between contaminated water and multiple disabilities. Colorectal cancer was not included on this list. There is currently insufficient evidence to establish a plausible link between your condition and contaminants found in the water at Camp Lejeune.

Or

The National Academy of Sciences' National Research Council (NRC) published its article, "Contaminated Water Supplies at Camp Lejeune, Assessing Potential Health Effects" in 2009. This report included a review of studies addressing exposure to the chemicals found to be contaminating the water at Camp Lejeune, and a discussion of disease manifestations potentially associated with such exposure. Fourteen disease conditions were identified as having limited/suggestive evidence of an association with TCE, PCE, or a solvent mixture exposure. They include: esophageal cancer, lung cancer, bladder cancer, kidney cancer, adult leukemia, multiple myeloma, myelodysplastic syndromes, renal toxicity, hepatic steatosis, female infertility, miscarriage with exposure during pregnancy, scleroderma, and neurobehavioral effects.

Effective immediately, do not reference the NRC report/study in your decisions unless the CLCW Subject Matter Expert (SME) medical opinion directly hinges on this report as the basis for the opinion. Most often, the medical opinion has a better rationale that does not rely on this report, which has questionable scientific validity in light of subsequent studies. Therefore, please cease referencing this report and using any autotext that refers to it.

Additionally, we should not state how long the Veteran was on Camp Lejeune, merely state that we have verified your service at Camp Lejeune and, therefore, concede exposure to the contaminated water.

If you have questions, please see your Coach or Assistant Coach.

/s/

(b)(6)

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(b)(6) (b)(6)

Subject: Camp Lejeune Conference Call
Location: Room 500/1-800-767-1750 Code: (b)(6) #

Start: Fri 5/4/2018 9:00 AM
End: Fri 5/4/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Tucker, Brooks
Required Attendees: Hayes-Byrd, Jacquelyn; O'Connor, Christopher; (b)(6) Balland, David

Summary White Paper and Briefer Bios:

Memo



Memo - Deputy Chief of Staff m...

(b)(6) and (b)(6) Bio



(b)(6) and (b)(6) doc...

Briefing will follow a sequence of document discussion as follows:

1. April Cap Notes
2. May 2015 Cap Notes
3. Huff Post Article
4. (b)(6) Letter
5. (b)(6) denial (image below)
6. (b)(6) denial (SME stated conducted extensive review)



Huffington Post SME Article.pd...



(b)(6) Denial Pt 2.pdf



(b)(6) 2014 Kidney Cancer.p...



April 2010 (b)(6) CL Claim...



May 2015 CAP Dr. (b)(6) pdf



(b)(6) DRO Direction.pdf

File Number

(b)(6)

(b)(6)

is required for a nexus to be created. Many industries carry high risk for bladder cancer, but not military service. Chemicals called aromatic amines, such as benzidine and betanaphthylamine, which are sometimes used in the dye industry, can cause bladder cancer. TCE and PCE are not noted for being causal for bladder cancer. This Veteran served at Camp Lejeune for less than three months (90 days). This period of exposure does not rise to the level required to create a causal nexus for the claimed condition with CLCW exposure. We acknowledge receipt of your Medical Opinions from Dr. (b)(6) and Dr. (b)(6) concerning a relationship between your bladder cancer and exposure to contaminated water at Camp Lejeune. However, we received an opinion from a Subject Matter expert (SME) who is one of only a few examiners who are thoroughly trained in dealing with CLCW cases and are up to date on the latest research / studies dealing with the contaminants (TCE and PCE) which were found in the contaminated water at Camp Lejeune. This examiner also reviewed your file and commented on the time you spent at Camp Lejeune (approximately 90 days) which is used as one portion of the formula to determine your amount of exposure. The SME's rationale outweighed the rationale provided by the other physicians concerning this relationship between your bladder cancer and CLCW. Based on the evidence of record, your claim for service connection of Bladder Cancer due to exposure to contaminated water at Camp Lejeune is denied.

We have denied your claim to add your dependent(s) to your compensation award. In order to receive additional compensation benefits due to dependency, a Veteran must have a disability compensation evaluation of at least 30%. Because you are currently evaluated less than 30%, we cannot grant your claim at this time

Are You Entitled to Additional Benefits?

You may be eligible for cost free hospital care and medical services under a new law passed by Congress. To be eligible, you must have served at Camp Lejeune for at least 30 days and be diagnosed with any of the illnesses or conditions listed below. For additional information, contact your local VA health care facility. Esophageal Cancer, Breast Cancer, Kidney Cancer, Multiple Myeloma, Renal Toxicity, Female Infertility, Scleroderma, Non-Hodgkin's Lymphoma, Lung Cancer, Bladder Cancer, Leukemia, Myelodysplastic Syndromes, Hepatic Steatosis, Miscarriage, And Neurobehavioral Effects.

Did you know you may be eligible for a VA guaranteed mortgage with no down payment (potentially exempt from a funding fee depending on your rating)? For more information about this benefit, or to determine and print your Loan Guaranty Certificate of Eligibility, please visit the eBenefits website at <http://www.ebenefits.va.gov>.

If you served overseas in support of a combat operation you may be eligible for mental health counseling at no cost to you at the Veteran's Resource Center. For more information on this benefit please visit <https://www.myhealth.va.gov/mhv-portal-web/>.

(b)(6)

(b)(6)

Subject: Chief of Staff Council
Location: Room 1015F

Start: Fri 5/4/2018 11:00 AM
End: Fri 5/4/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Frueh, Mike, VBAVACO; Howard, Tom (NCA); Hayes-Byrd, Jacquelyn; Pape, Lisa M.
Optional Attendees: McClelland, Teri, VBAVACO; (b)(6) (b)(6) (b)(6) (b)(6) M.; Protocol; OSVA
Conference Rooms; (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Block

Start: Fri 5/4/2018 12:00 PM
End: Fri 5/4/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6)
Location: DCoS office #1015E
Start: Fri 5/4/2018 10:30 AM
End: Fri 5/4/2018 11:00 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

From: (b)(6) (b)(6)
Sent: Thursday, May 03, 2018 4:00 PM
To: (b)(6) (b)(6)
Subject: KS Grievance

Hi (b)(6)

Is Ms. Hayes-Bryd in tomorrow? I will be sending her a draft of the written response to Ms. (b)(6) grievance to her for review and signature. The draft is still with OGC right now but I will get it to her by tomorrow and it is due to the union tomorrow. Please let me know. Thank you.

(b)(6) (b)(6)

Labor-Management Relations

(b)(6)

(b)(6)

(b)(6)

Subject: Block

Start: Mon 5/7/2018 8:00 AM

End: Mon 5/7/2018 5:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Mon 5/7/2018 11:00 AM

End: Mon 5/7/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) -CWS

Start: Mon 5/7/2018 12:00 AM

End: Tue 5/8/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: BLOCK

Start: Tue 5/8/2018 12:00 PM
End: Tue 5/8/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Meet with (b)(6)
Location: DCoS Office #1015E

Start: Wed 5/9/2018 11:00 AM
End: Wed 5/9/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) T.

Subj: Local events

(b)(6) (b)(6)

Subject: Offsite- Discussion #2 re: Contract Support Requirement for FOIA Services
Location: Bldg 811, 5th Floor, Room 336/1-800-767-1750 Access code: (b)(6)
Start: Wed 5/9/2018 2:30 PM
End: Wed 5/9/2018 3:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

From: Oswald, John
Sent: Monday, May 07, 2018 10:44 AM
To: (b)(6) (b)(6)
Cc: (b)(6) (b)(6) (b)(6)
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

(b)(6) – at our last meeting with Jacquie she expressed an interest in possibly addressing our FOIA Support Contract working group. The group’s next meeting is this Wednesday from 2-3 if she would like to make a few remarks to the team. We can adjust to fit her schedule.

Ms (b)(6) of our staff is the POC for this effort and is included here. thanks

-----Original Appointment-----

From: (b)(6) **On Behalf Of** Oswald, John
Sent: Monday, May 07, 2018 10:01 AM
To: Oswald, John; (b)(6) (b)(6)
Kenyatta (OGC); (b)(6) VBAVACO; (b)(6)
(b)(6) (b)(6) (VACO)
Cc: (b)(6)
Subject: Discussion #2 re: Contract Support Requirement for FOIA Services
When: Wednesday, May 09, 2018 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Bldg 811, 5th Floor, Room 336

Purpose: To discuss immediate and future needs for FOIA Services.

VANTS Conference call line: 1-800-767-1750 Access code: (b)(6)

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Wed 5/9/2018 11:30 AM

End: Wed 5/9/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: OBCR
Location: OBCR

Start: Thu 5/10/2018 10:00 AM
End: Thu 5/10/2018 11:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Thu 5/10/2018 12:00 PM

End: Thu 5/10/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Veterans Day National Committee
Location: OBCR

Start: Thu 5/10/2018 2:45 PM
End: Thu 5/10/2018 3:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Xerox

DIVISION J --MILITARY CONSTRUCTION, VETERANS AFFAIRS, AND RELATED AGENCIES APPROPRIATIONS ACT, 2018

The following is an explanation of the effects of Division J, which makes appropriations for Military Construction, Veterans Affairs, and Related Agencies for fiscal year 2018. Unless otherwise noted, reference to the House and Senate reports are to House Report 115-188 and Senate Report 115-130. The language set forth in House Report 115-188 and Senate Report 115-130 should be complied with and carry the same emphasis as the language included in the joint explanatory statement, unless specifically addressed to the contrary in this joint explanatory statement. While repeating some report language for emphasis, this joint explanatory statement does not intend to negate the language referred to above unless expressly provided herein. In cases in which the House or the Senate has directed the submission of a report, such report is to be submitted to both Houses of Congress. House or Senate reporting requirements with deadlines prior to, or within 15 days after enactment of this Act shall be submitted no later than 60 days after enactment of this Act. All other reporting deadlines not specifically directed by this joint explanatory statement are to be met.

TITLE I
DEPARTMENT OF DEFENSE

Bid Savings.— Cost variation notices required by 10 U.S.C. 2853 continue to demonstrate the Department of Defense continues to have bid savings on previously appropriated military construction projects. Therefore, the agreement includes rescissions to the NATO Security Investment Program and Army Family Housing Construction accounts. The Secretary of Defense is directed to continue to submit 1002 reports on military construction bid savings at the end of each fiscal quarter to the Committees.

Naval Shipyard Modernization.--On February 12, 2018 the Secretary of the Navy transmitted a Shipyard Infrastructure Optimization Plan as directed by Senate Report 115-130 accompanying the fiscal year 2018 Military Construction, Veterans Affairs, and Related Agencies Appropriations Act. The report seeks to, among other requirements, assess existing facilities for efficiencies and address future infrastructure requirements at public shipyards and

includes a master plan for each shipyard, including, but not limited to, capital equipment and facility investment requirements. These first steps taken by the Department of the Navy to identify gaps are important and the Secretary of the Navy is urged to adequately prioritize public shipyard infrastructure, in particular dry dock and shore infrastructure needs to support critical maintenance of surface and submarine fleets.

Coastal Erosion and Sea-Level Rise.--Sea level rise and flooding on facilities, particularly at DOD's coastal military installations, both in the United States and overseas continue to have harmful impacts. In a report to Congress in January 2018 regarding the security implications of climate-related risks, the Department noted it had conducted a preliminary screening-level assessment to determine installation vulnerabilities to climate-related security risks with the goal of identifying serious vulnerabilities and developing necessary adaptation strategies. The report identified numerous installations that experienced climate-related effects affecting, among others, airfield operations, transportation, and energy infrastructure, as well as training facilities. However, the Department has not developed a comprehensive adaptation approach, nor has it provided estimated costs associated with implementing such a strategy. Therefore, the Comptroller General is directed to undertake a study of DOD's progress in developing a means to account for potentially damaging weather in project design, and to report to the Committees on Appropriations of both Houses of Congress no later than 180 days after enactment of this Act. At a minimum, the Comptroller General should answer the following questions: (1) What is known about the historical and projected costs for facilities maintenance and repair beyond expected repair costs of DOD infrastructure stemming from damage or degradation caused by sea level rise and weather effects associated with climate change; (2) What best practices has DOD adopted for incorporating climate change adaptation into the design of military construction or facilities sustainment, restoration, or modernization projects; and (3) To what extent has DOD developed a systematic process for ensuring climate change or severe weather effects are accounted for in the design of military construction and facilities sustainment, modernization, or restoration projects.

MILITARY CONSTRUCTION, ARMY

The agreement provides \$923,994,000 for Military Construction, Army. Within this amount, the agreement provides \$101,470,000 for study, planning, design, architect and engineer services, and host nation support. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

Sunflower Army Ammunition Plant.--The U.S. Army is currently managing the environmental remediation of the Sunflower Army Ammunition Plant (SFAAP) property in excess of 9,000 acres in DeSoto, Kansas, which was conveyed to Sunflower Redevelopment, LLC (SRL) through the Army and the General Services Administration on August 3, 2005. Ten years after the conveyance, on October 29, 2015, the Army reinforced its responsibility in writing, "the Army is committed to programming the necessary resources to carry out a long-term clean-up and has, for execution in fiscal year 2016, awarded several services contracts for the short-term requirements." The Army further wrote it would "issue competitively sourced clean-up contracts, with Army oversight to ensure its Comprehensive Environmental Response, Compensation, and Liabilities Act (CERCLA) § 120(h) obligation at Sunflower." The Army confirmed its intention "to conduct in-depth coordination with Sunflower Redevelopment, LLC (SRL) to ensure SRL's redevelopment priorities are synchronized with the Army managed clean-up activities." However, the Army has neglected to communicate regularly with SRL and far less than the in-depth coordination commitment made by the Army. The Army is conducting ongoing risk assessments of contaminated portions of SFAAP and is directed to work in consultation and coordination with SRL to ensure transparency. The findings and recommendations of such assessments should receive approval from State and Federal regulators regarding allowable levels of contaminants including, but not limited to, pesticides, asbestos or other contaminants subject to remediation for commercial use of the property. The Secretary of the Army is directed to deliver the assessment and brief the Committees on Appropriations of both Houses of Congress on its findings and to provide a plan that ensures SRL's redevelopment priorities are synchronized with Army managed cleanup activities.

Badger Army Ammunition Plant.— In 2011, an Army Feasibility Study concluded that an offsite drinking water treatment system was needed as part of a comprehensive groundwater cleanup remedy for the former Badger Army Ammunition Plant (BAAP). Accordingly, in 2015, the Town of Merrimac, Wisconsin, designed and approved a sanitation district required by the Army to support such a system, and as recently as May 2016, the Army noted in writing that “design of the municipal drinking water system has been initiated.” Recently, however, the Army reversed its plans to construct and operate the drinking water system. This decision, its potential to delay the provision of clean drinking water to homes near the site, and the Army’s lack of public communication regarding the decision is concerning.

Therefore, the Army is directed to conduct required human health risk assessments expeditiously, and if needed, use expedited contracting authorities. Additionally, the Army should hold regular public meetings to update and engage with local stakeholders and integrate local priorities in its remediation plans. Furthermore, within 90 days of enactment of this Act, the Secretary of the Army shall submit to the Committees on Appropriations of both Houses of Congress a report and provide a corresponding briefing regarding the Army’s rationale and process for approving plans to construct and operate a drinking water system and its subsequent decision to terminate such plans, as well as the Army’s completed and planned actions for environmental restoration at the site.

Conveyance of property.-- The Army is proposing to convey 17.1 acres of land known as Shenandoah Square and the 126 existing housing units to raise capital to improve other military housing owned by private entities. Under the proposed action, the existing 126 housing units would be demolished to allow for the construction of high-density residential housing. The residents have expressed concern about the displacement from Shenandoah Square as it is in one of the most expensive housing markets in the country and the uncertainty about the affordability of new potential housing on the site. Therefore, the Department of the Army is urged to explore all possible alternatives to a conveyance of Shenandoah Square, including a sublease of the property to an entity that can better develop affordable housing on the property.

MILITARY CONSTRUCTION, NAVY AND MARINE CORPS

The agreement provides \$1,553,275,000 for Military Construction, Navy and Marine Corps. Within this amount, the agreement provides \$219,069,000 for study, planning, design, architect and engineer services. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

Marine Corps fire stations.--The Marine Corps has been neglecting fire station new construction and renovation over the years and funding for military construction of new stations has been deferred to the out years of budget submissions. Many of the fire stations are deteriorating and antiquated, creating significant life, safety, and health concerns. Therefore, the Secretary of the Navy is directed to prioritize funding for fire stations in a much timelier manner and submit to the congressional defense committees a list of how those requirements will be incorporated into their construction requests for the out years. Fire stations are valuable assets that should be maintained in a manner that will ensure appropriate response time and their vital role in protecting U.S. national security assets on military installations.

MILITARY CONSTRUCTION, AIR FORCE

The agreement provides \$1,543,558,000 for Military Construction, Air Force. Within this amount, the agreement provides \$97,852,000 for study, planning, design, architect and engineer services. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

MILITARY CONSTRUCTION, DEFENSE-WIDE (INCLUDING TRANSFER OF FUNDS)

The agreement provides \$2,811,513,000 for Military Construction, Defense-Wide. Within this amount, the agreement provides \$210,717,000 for study, planning, design, architect

and engineer services, an increase of \$35,000,000. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

Army Corps of Engineers projects within the Defense Health Agency.—The Army Corps of Engineers (the Corps) has an extremely large portfolio including executing Defense Health Agency (DHA) construction projects. There is great concern for cost overruns and poor execution of Corps projects. The Corps currently has 45 active DHA construction projects underway worldwide where there is a definitive need for effective and efficient project management. Therefore, the Acting Director of the Facilities Division within DHA is directed to provide quarterly reports to the congressional defense committees on the progress of all hospital construction projects to include any settlements that have been reached for contractor error or project management deficiencies.

MILITARY CONSTRUCTION, ARMY NATIONAL GUARD

The agreement provides \$220,652,000 for Military Construction, Army National Guard. Within this amount, the agreement provides \$16,271,000 for study, planning, design, architect and engineer services. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

MILITARY CONSTRUCTION, AIR NATIONAL GUARD

The agreement provides \$171,491,000 for Military Construction, Air National Guard. Within this amount, the agreement provides \$18,000,000 for study, planning, design, architect and engineer services. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

MILITARY CONSTRUCTION, ARMY RESERVE

The agreement provides \$83,712,000 for Military Construction, Army Reserve. Within this amount, the agreement provides \$6,887,000 for study, planning, design, architect and

engineer services. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

MILITARY CONSTRUCTION, NAVY RESERVE

The agreement provides \$95,271,000 for Military Construction, Navy Reserve. Within this amount, the agreement provides \$24,430,000 for study, planning, design, architect and engineer services, an increase of \$20,000,000. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

MILITARY CONSTRUCTION, AIR FORCE RESERVE

The agreement provides \$73,535,000 for Military Construction, Air Force Reserve. Within this amount, the agreement provides \$4,725,000 for study, planning, design, architect and engineer services. The agreement also provides an additional \$10,000,000 to supplement unspecified minor military construction.

NORTH ATLANTIC TREATY ORGANIZATION SECURITY INVESTMENT PROGRAM

The agreement provides \$177,932,000 for the North Atlantic Treaty Organization Security Investment Program, an increase of \$23,932,000.

DEPARTMENT OF DEFENSE BASE CLOSURE ACCOUNT

The agreement provides \$310,000,000 for the Department of Defense Base Closure Account, an increase of \$54,133,000 above the request. The additional funding is for the Department to accelerate environmental remediation at installations closed under previous Base Realignment and Closure rounds.

Accelerated cleanup.— The agreement includes additional funding to accelerate environmental remediation at installations closed during previous Base Realignment and Closure

(BRAC) rounds. Priority should be given to those sites with newly identified radiological cleanup cost. There are many factors hindering the cleanup of BRAC sites. However, strategic investments can lead to quicker clean-ups and faster turnover of DOD property to the local community. Therefore, the Department is directed to submit to the congressional defense committees a spend plan for the additional BRAC funds not later than 30 days after enactment of this Act.

Perfluorinated chemicals:-- Perfluorinated chemical (PFC) contaminants linked to a firefighting agent formerly used by the DOD have been identified in water systems near military installations closed during previous Base Realignment and Closure (BRAC) rounds. Identification, testing, response, and prevention activities are ongoing and will require significant attention in future budget requests. Therefore, the Secretary of the Air Force is urged to prioritize PFC-contaminated sites when considering BRAC cleanup project funding requested through this account and to move forwards with short- and long-term remediation efforts as expeditiously as possible.

DEPARTMENT OF DEFENSE
FAMILY HOUSING

FAMILY HOUSING CONSTRUCTION, ARMY

The agreement provides \$182,662,000 for Family Housing Construction, Army.

FAMILY HOUSING OPERATION AND MAINTENANCE, ARMY

The agreement provides \$348,907,000 for Family Housing Operation and Maintenance, Army.

FAMILY HOUSING CONSTRUCTION, NAVY AND MARINE CORPS

The agreement provides \$83,682,000 for Family Housing Construction, Navy and Marine Corps.

FAMILY HOUSING OPERATION AND MAINTENANCE, NAVY AND MARINE CORPS

The agreement provides \$328,282,000 for Family Housing Operation and Maintenance, Navy and Marine Corps.

FAMILY HOUSING CONSTRUCTION, AIR FORCE

The agreement provides \$85,062,000 for Family Housing Construction, Air Force.

FAMILY HOUSING OPERATION AND MAINTENANCE, AIR FORCE

The agreement provides \$318,324,000 for Family Housing Operation and Maintenance, Air Force.

FAMILY HOUSING OPERATION AND MAINTENANCE, DEFENSE-WIDE

The agreement provides \$59,169,000 for Family Housing Operation and Maintenance, Defense-Wide.

DEPARTMENT OF DEFENSE
FAMILY HOUSING IMPROVEMENT FUND

The agreement provides \$2,726,000 for the Department of Defense Family Housing Improvement Fund.

DEPARTMENT OF DEFENSE
MILITARY UNACCOMPANIED HOUSING IMPROVEMENT FUND

The agreement provides \$623,000 for the Department of Defense Military Unaccompanied Housing Improvement Fund.

ADMINISTRATIVE PROVISIONS

(Including Transfers and Rescissions of Funds)

The agreement includes section 101 limiting the use of funds under a cost-plus-a-fixed-fee contract.

The agreement includes section 102 allowing the use of construction funds in this title for hire of passenger motor vehicles.

The agreement includes section 103 allowing the use of construction funds in this title for advances to the Federal Highway Administration for the construction of access roads.

The agreement includes section 104 prohibiting construction of new bases in the United States without a specific appropriation.

The agreement includes section 105 limiting the use of funds for the purchase of land or land easements that exceed 100 percent of the value.

The agreement includes section 106 prohibiting the use of funds, except funds appropriated in this title for that purpose, for family housing.

The agreement includes section 107 limiting the use of minor construction funds to transfer or relocate activities.

The agreement includes section 108 prohibiting the procurement of steel unless American producers, fabricators, and manufacturers have been allowed to compete.

The agreement includes section 109 prohibiting the use of construction or family housing funds to pay real property taxes in any foreign nation.

The agreement includes section 110 prohibiting the use of funds to initiate a new installation overseas without prior notification.

The agreement includes section 111 establishing a preference for American architectural and engineering services for overseas projects.

The agreement includes section 112 establishing a preference for American contractors in United States territories and possessions in the Pacific and on Kwajalein Atoll and in countries bordering the Arabian Gulf.

The agreement includes section 113 requiring congressional notification of military exercises when construction costs exceed \$100,000.

The agreement includes section 114 allowing funds appropriated in prior years for new projects authorized during the current session of Congress.

The agreement includes section 115 allowing the use of expired or lapsed funds to pay the cost of supervision for any project being completed with lapsed funds.

The agreement includes section 116 allowing military construction funds to be available for five years.

The agreement includes section 117 allowing the transfer of funds from Family Housing Construction accounts to the Family Housing Improvement Program.

The agreement includes section 118 allowing transfers to the Homeowners Assistance Fund.

The agreement includes section 119 limiting the source of operation and maintenance funds for flag and general officer quarters and allowing for notification by electronic medium. The provision also requires an annual report on the expenditures of each quarters.

The agreement includes section 120 extending the availability of funds in the Ford Island Improvement Account.

The agreement includes section 121 allowing the transfer of expired funds to the Foreign Currency Fluctuations, Construction, Defense account.

The agreement includes section 122 restricting the obligation of funds for relocating an Army unit that performs a testing mission.

The agreement includes section 123 allowing for the reprogramming of construction funds among projects and activities subject to certain criteria.

The agreement includes section 124 prohibiting the obligation or expenditure of funds provided to the Department of Defense for military construction for projects at Arlington National Cemetery.

The agreement includes section 125 providing additional planning and design and construction funds for various Military Construction accounts.

The agreement includes section 126 rescinding funds from prior Appropriation Acts from various accounts.

The agreement includes section 127 defining the congressional defense committees.

The agreement includes section 128 prohibiting the use of funds in this Act to close or realign Naval Station Guantanamo Bay, Cuba. The provision is intended to prevent the closure or realignment of the installation out of the possession of the United States, and maintain the Naval Station's long-standing regional security and migrant operations missions.

The agreement includes section 129 restricting funds in the Act to be used to consolidate or relocate any element of Air Force Rapid Engineer Deployable Heavy Operational Repair Squadron Engineer until certain conditions are met.

The agreement includes section 130 directing all amounts appropriated to "Military Construction, Defense-Wide" be immediately available and allotted for the full scope of authorized projects.

The agreement include section 131 providing additional funding for Defense Access Roads.

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MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL
ALABAMA		
ARMY		
FORT RUCKER		
TRAINING SUPPORT FACILITY.....	38,000	38,000
ALASKA		
AIR FORCE		
EIELSON AFB		
F-35A ADAL CONVENTIONAL MUNITIONS FACILITY.....	2,500	2,500
F-35A AGE FACILITY / FILLSTAND.....	21,000	21,000
F-35A CONSOLIDATED MUNITIONS ADMIN FACILITY.....	27,000	27,000
F-35A EXTEND UTILIDUCT TO SOUTH LOOP.....	48,000	48,000
F-35A OSS/WEAPONS/INTEL FACILITY.....	11,800	11,800
F-35A R-11 FUEL TRUCK SHELTER.....	9,600	9,600
F-35A SATELLITE DINING FACILITY.....	8,000	8,000
REPAIR CENTRAL HEAT/POWER PLANT BOILER PH 4.....	41,000	41,000
ARIZONA		
ARMY		
DAVIS-MONTHAN AFB		
GENERAL INSTRUCTION BUILDING.....	22,000	22,000
FORT HUACHUCA		
GROUND TRANSPORT EQUIPMENT BUILDING.....	30,000	30,000
NAVY		
YUMA		
ENLISTED DINING FACILITY & COMMUNITY BLDGS.....	36,358	36,358
CALIFORNIA		
ARMY		
FORT IRWIN		
LAND ACQUISITION.....	3,000	3,000
NAVY		
BARSTOW		
COMBAT VEHICLE REPAIR FACILITY.....	36,539	36,539
CAMP PENDLETON		
AMMUNITION SUPPLY POINT UPGRADE.....	61,138	61,138
LEMOORE		
F/A 18 AVIONICS REPAIR FACILITY REPLACEMENT.....	60,828	60,828
HIRAMAR		
AIRCRAFT MAINTENANCE HANGAR (INC 2).....	39,600	39,600
TWENTYNINE PALMS		
POTABLE WATER TREATMENT/BLENDING FACILITY.....	55,099	55,099
AIR FORCE		
TRAVIS AFB		
Note: Budget request is under worldwide unspecified Air Force. The Secretary of the Air Force determined the specific projects and costs after the submission.		
AIRCRAFT 3-BAY MAINTENANCE HANGAR.....	---	107,000
ALTER B811 CORROSION CONTROL HANGAR.....	---	7,700
ALTER B181/185/187 SQUAD OPS/AMU.....	---	---
ADAL D14 FUEL CELL HANGAR.....	---	---
DEFENSE-WIDE		
CAMP PENDLETON		
AMBULATORY CARE CENTER REPLACEMENT.....	26,400	26,400
SOF MARINE BATTALION COMPANY/TEAM FACILITIES.....	9,958	9,958
SOF MOTOR TRANSPORT FACILITY EXPANSION.....	7,284	7,284
CORONADO		
SOF BASIC TRAINING COMMAND.....	96,077	96,077
SOF LOGISTICS SUPPORT UNIT ONE OPS FAC. #3.....	46,175	46,175
SOF SEAL TEAM OPS FACILITY.....	66,218	66,218
SOF SEAL TEAM OPS FACILITY.....	50,265	50,265

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL

AIR NATIONAL GUARD		
MARCH AFB		
TFI CONSTRUCT RPA FLIGHT TRAINING UNIT.....	15,000	15,000
ARMY RESERVE		
FALLBROOK		
ARMY RESERVE CENTER.....	36,000	36,000
NAVY RESERVE		
LEMOORE		
NAVAL OPERATIONAL SUPPORT CENTER.....	17,330	17,330
COLORADO		
ARMY		
FORT CARSON		
AMMUNITION SUPPLY POINT.....	21,000	21,000
BAT'LEFIELD WEATHER FACILITY.....	8,300	8,300
AIR FORCE		
BUCKLEY AIR FORCE BASE		
SBIRS OPERATIONS FACILITY.....	38,000	38,000
FORT CARSON, COLORADO		
13 ASOS EXPANSION.....	13,000	13,000
U.S. AIR FORCE ACADEMY		
AIR FORCE CYBERWORX.....	30,000	30,000
DEFENSE-WIDE		
SCHRIEVER AFB		
AMBULATORY CARE CENTER/DENTAL ADD./ALT.....	10,200	10,200
AIR NATIONAL GUARD		
PETERSON AFB		
SPACE CONTROL FACILITY.....	8,000	8,000
CONNECTICUT		
AIR NATIONAL GUARD		
BRADLEY IAP		
CONSTRUCT BASE ENTRY COMPLEX.....	7,000	7,000
DELAWARE		
ARMY NATIONAL GUARD		
NEW CASTLE		
COMBINED SUPPORT MAINTENANCE SHOP.....	36,000	36,000
DISTRICT OF COLUMBIA		
NAVY		
NSA WASHINGTON		
ELECTRONICS SCIENCE AND TECHNOLOGY LABORATORY.....	37,882	37,882
WASHINGTON NAVY YARD AT/FP.....	60,000	---
FLORIDA		
ARMY		
EGLIN AFB		
MULTIPURPOSE RANGE COMPLEX.....	18,000	18,000
NAVY		
MAYPORT		
ADVANCED WASTEWATER TREATMENT PLANT.....	74,994	74,994
MISSILE MAGAZINES.....	9,824	9,824
AIR FORCE		
EGLIN AFB		
F-35A ARMAMENT RESEARCH FAC ADDITION (8814).....	8,700	8,700
LONG-RANGE STAND-OFF ACQUISITION FAC.....	38,000	38,000
MACDILL AFB		
KC-135 BEDDOWN OG/MXS HQ.....	8,100	8,100
DEFENSE-WIDE		
EGLIN AFB		
SOF SIMULATOR FACILITY.....	5,000	5,000
UPGRADE OPEN STORAGE YARD.....	4,100	4,100
HURLBURT FIELD		
SOF COMBAT AIRCRAFT PARKING APRON.....	34,700	34,700

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL
SOF SIMULATOR & FUSELAGE TRAINER FACILITY.....	11,700	11,700
AIR FORCE RESERVE PATRICK AFB GUARDIAN ANGEL FACILITY.....	25,000	25,000
GEORGIA		
ARMY		
FORT BENNING TRAINING SUPPORT FACILITY.....	28,000	28,000
FORT GORDON ACCESS CONTROL POINT.....	33,000	33,000
AUTOMATION-AIDED INSTRUCTIONAL BUILDING.....	18,500	18,500
AIR FORCE		
ROBINS AFB COMMERCIAL VEHICLE VISITOR CONTROL FACILITY.....	9,800	9,800
DEFENSE-WIDE		
FORT GORDON BLOOD DONOR CENTER REPLACEMENT.....	10,350	10,350
NAVY RESERVE		
FORT GORDON NAVAL OPERATIONAL SUPPORT CENTER.....	17,797	17,797
HAWAII		
ARMY		
FORT SHAFTER COMMAND AND CONTROL FACILITY, INCR 3.....	90,000	90,000
NAVY		
JOINT BASE PEARL HARBOR-HICKAM SEWER LIFT STATION & RELIEF SEWER LINE.....	73,200	73,200
KANEHOE BAY LHD PAD CONVERSIONS MV-22 LANDING PADS.....	19,012	19,012
WAIHAWA		
COMMUNICATIONS/CRYPTO FACILITY.....	65,864	65,864
DEFENSE-WIDE		
KUNIA NSAH KUNIA TUNNEL ENTRANCE.....	5,000	5,000
AIR FORCE RESERVE		
JOINT BASE PEARL HARBOR-HICKAM CONSOLIDATED TRAINING FACILITY.....	5,500	5,500
IDAHO		
ARMY NATIONAL GUARD		
ORCHARD TRAINING AREA DIGITAL AIR/GROUND INTEGRATION RANGE.....	22,000	22,000
INDIANA		
ARMY		
CRANE ARMY AMMUNITION PLANT SHIPPING AND RECEIVING BUILDING.....	24,000	24,000
KANSAS		
AIR FORCE		
MCCONNELL AFB COMBAT ARMS FACILITY.....	17,500	17,500
KENTUCKY		
AIR NATIONAL GUARD		
LOUISVILLE IAP ADD/ALTER RESPONSE FORCES FACILITY.....	9,000	9,000
MAINE		
NAVY		
KITTERY PAINT, BLAST, AND RUBBER FACILITY.....	61,692	61,692

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL

ARMY NATIONAL GUARD		
PRESQUE ISLE		
NATIONAL GUARD READINESS CENTER	17,500	17,500
MARYLAND		
AIR FORCE		
JOINT BASE ANDREWS		
PAR LAND ACQUISITION.....	17,500	17,500
PRESIDENTIAL AIRCRAFT RECAP COMPLEX.....	254,000	124,884
DEFENSE-WIDE		
BETHESDA NAVAL HOSPITAL		
MEDICAL CENTER ADDITION/ALTERATION INCR 2	123,800	123,800
FORT MEADE		
NSAW RECAPITALIZE BUILDING #2 INCR 3.....	313,968	313,968
ARMY NATIONAL GUARD		
SYKESVILLE		
NATIONAL GUARD READINESS CENTER.....	19,000	19,000
MASSACHUSETTS		
AIR FORCE		
HANSCOM AFB		
VANDENBERG GATE COMPLEX.....	11,400	11,400
AIR FORCE RESERVE		
WESTOVER AFB		
INDOOR SMALL ARMS RANGE.....	10,000	10,000
MINNESOTA		
ARMY NATIONAL GUARD		
ARDEN HILLS		
NATIONAL GUARD READINESS CENTER.....	39,000	39,000
MISSOURI		
DEFENSE-WIDE		
FORT LEONARD WOOD		
BLOOD PROCESSING CENTER REPLACEMENT.....	11,841	11,841
HOSPITAL REPLACEMENT.....	250,000	100,000
ST LOUIS		
NEXT NGA WEST (N2W) COMPLEX.....	381,000	200,000
AIR NATIONAL GUARD		
ROSECRANS MEMORIAL AIRPORT		
REPLACE COMMUNICATIONS FACILITY.....	10,000	10,000
NEVADA		
AIR FORCE		
NELLIS AFB		
RED FLAG 5TH GEN FACILITY ADDITION	23,000	23,000
VIRTUAL WARFARE CENTER OPERATIONS FACILITY.....	38,000	38,000
NEW JERSEY		
AIR FORCE		
JOINT BASE MCGUIRE-DIX-LAKEHURST		
Note: Budget request is under worldwide unspecified Air Force. The Secretary of the Air Force determined the specific projects and costs after the submission.		
2-BAY GENERAL PURPOSE MIX HANGAR.....	---	72,000
ADAL B2324 REGIONAL MAINTENANCE TRAINING FACILITY.....	---	18,000
ALTER APRON AND FUEL HYDRANT.....	---	17,000
ALTER BUILDINGS FOR OPS AND TFI AMU-AMXS.....	---	9,000
ADAL B1B18 FOR SUPPLY.....	---	6,800
ADAL B2319 FOR BOOM OPERATOR TRAINER.....	---	6,100
ALTER FACILITIES FOR MAINTENANCE.....	---	5,800
AEROSPACE GROUND EQUIPMENT STORAGE.....	---	4,100
ADAL B3209 FOR FUSELAGE TRAINER.....	---	3,300

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL
ADD TO 81837 FOR BODY TANKS STORAGE.....	---	2,300
ADAL 1749 FOR ATGL AND LIST SERVICING.....	---	2,000
NAVY RESERVE		
JOINT BASE MCGUIRE-DIX-LAKEHURST		
AIRCRAFT APRON, TAXIWAY & SUPPORT FACILITIES.....	11,573	11,573
NEW MEXICO		
AIR FORCE		
CANNON AFB		
DANGEROUS CARGO PAD RELOCATE CATH.....	42,000	42,000
HOLLoman AFB		
RPA FIXED GROUND CONTROL STATION FACILITY.....	4,250	4,250
DEFENSE-WIDE		
CANNON AFB		
SOF C-130 AGE FACILITY.....	8,228	8,228
ARMY NATIONAL GUARD		
LAS CRUCES		
NATIONAL GUARD READINESS CENTER ADDITION.....	8,600	8,600
NEW YORK		
ARMY		
U.S. MILITARY ACADEMY		
CEMETERY.....	22,000	22,000
AIR NATIONAL GUARD		
HANCOCK FIELD		
ADD TO FLIGHT TRAINING UNIT, BUILDING 641.....	6,800	6,800
NORTH CAROLINA		
NAVY		
CAMP LEJEUNE		
BACHELOR ENLISTED QUARTERS.....	37,983	37,983
WATER TREATMENT PLANT REPLACEMENT HADNOT PT.....	65,784	65,784
CHERRY POINT MARINE CORPS AIR STATION		
F-35B VERTICAL LIFT PAN TEST FACILITY.....	15,671	15,671
DEFENSE-WIDE		
CAMP LEJEUNE		
AMBULATORY CARE CENTER ADDITION/ALTERATION.....	15,300	15,300
AMBULATORY CARE CENTER/DENTAL CLINIC.....	21,400	21,400
AMBULATORY CARE CENTER/DENTAL CLINIC.....	22,000	22,000
SOF HUMAN PERFORMANCE TRAINING CENTER.....	10,800	10,800
SOF MOTOR TRANSPORT MAINTENANCE EXPANSION.....	20,539	20,539
FORT BRAGG		
SOF HUMAN PERFORMANCE TRAINING CTR.....	20,280	20,280
SOF SUPPORT BATTALION ADMIN FACILITY.....	13,518	13,518
SOF TACTICAL EQUIPMENT MAINTENANCE FACILITY.....	20,000	20,000
SOF TELECOMM RELIABILITY IMPROVEMENTS.....	4,000	4,000
SEYMOUR JOHNSON AFB		
CONSTRUCT TANKER TRUCK DELIVERY SYSTEM.....	20,000	20,000
AIR FORCE RESERVE		
SEYMOUR JOHNSON AFB		
KC-46A ADAL FOR ALT MISSION STORAGE.....	6,400	6,400
NORTH DAKOTA		
AIR FORCE		
MINOT AFB		
INDOOR FIRING RANGE.....	27,000	27,000

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL
OHIO		
AIR NATIONAL GUARD		
TOLEDO EXPRESS AIRPORT		
NORTHCOM - CONSTRUCT ALERT HANGAR.....	15,000	15,000
OKLAHOMA		
AIR FORCE		
ALTUS AFB		
KC-46A FTU FUSELAGE TRAINER PHASE 2.....	4,900	4,900
OREGON		
AIR NATIONAL GUARD		
KLAMATH FALLS IAP		
CONSTRUCT CORROSION CONTROL HANGAR.....	10,500	10,500
CONSTRUCT INDOOR RANGE.....	8,000	8,000
SOUTH CAROLINA		
ARMY		
FORT JACKSON		
RECEPTION BARRACKS COMPLEX, PH1.....	60,000	60,000
SHAW AFB		
MISSION TRAINING COMPLEX.....	25,000	25,000
DEFENSE-WIDE		
SHAW AFB		
CONSOLIDATE FUEL FACILITIES.....	22,900	22,900
SOUTH DAKOTA		
AIR NATIONAL GUARD		
JOE FOSS FIELD		
AIRCRAFT MAINTENANCE SHOPS.....	12,000	12,000
TENNESSEE		
AIR NATIONAL GUARD		
MCGHEE-TYSON AIRPORT		
REPLACE KC-135 MAINTENANCE HANGAR AND SHOPS.....	25,000	25,000
TEXAS		
ARMY		
CAMP BULLIS		
VEHICLE MAINTENANCE SHOP.....	13,600	13,600
FORT HOOD		
BATTALION HEADQUARTERS COMPLEX.....	37,000	37,000
AIR FORCE		
JOINT BASE SAN ANTONIO		
AIR TRAFFIC CONTROL TOWER.....	10,000	10,000
BMT CLASSROOMS/DINING FACILITY 4.....	38,000	38,000
BMT RECRUIT DORMITORY 7.....	90,130	90,130
CAMP BULLIS DINING FACILITY.....	16,500	16,500
DEFENSE-WIDE		
FORT BLISS		
BLOOD PROCESSING CENTER.....	8,300	8,300
HOSPITAL REPLACEMENT INCR 8.....	251,330	251,330
NAVY RESERVE		
FORT WORTH		
KC130-J EACTS FACILITY.....	12,637	12,637
UTAH		
AIR FORCE		
HILL AFB		
UTTR CONSOLIDATED MISSION CONTROL CENTER.....	28,000	28,000
DEFENSE-WIDE		
HILL AFB		
REPLACE POL FACILITIES.....	20,000	20,000

MILITARY CONSTRUCTION
 (AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL
AIR FORCE RESERVE		
HILL AFB		
ADD/ALTER LIFE SUPPORT FACILITY.....	3,100	3,100
VIRGINIA		
ARMY		
FORT BELVOIR		
SECURE ADMIN/OPERATIONS FACILITY, INCR 3.....	14,124	14,124
JOINT BASE LANGLEY-EUSTIS		
AIRCRAFT MAINTENANCE INSTRUCTIONAL BLDG.....	34,000	34,000
JOINT BASE MYER-HENDERSON		
SECURITY FENCE.....	20,000	20,000
NAVY		
DAM NECK		
ISR OPERATIONS FACILITY EXPANSION.....	29,262	29,262
JOINT EXPEDITIONARY BASE LITTLE CREEK - STORY		
ACU-4 ELECTRICAL UPGRADES.....	2,596	2,596
NORFOLK		
CHAMBERS FIELD MAGAZINE RECAP PH 1.....	34,665	34,665
PORTSMOUTH		
SHIP REPAIR TRAINING FACILITY.....	72,990	72,990
YORKTOWN		
BACHELOR ENLISTED QUARTERS.....	36,358	36,358
DEFENSE-WIDE		
JOINT EXPEDITIONARY BASE LITTLE CREEK - STORY		
SOF SATEC RANGE EXPANSION.....	23,000	23,000
NORFOLK		
REPLACE HAZARDOUS MATERIALS WAREHOUSE.....	18,500	18,500
PENTAGON		
PENTAGON CORR B PEDESTRIAN ACCESS CONTROL PT.....	8,140	8,140
S.E. SAFETY TRAFFIC AND PARKING IMPROVEMENTS.....	28,700	28,700
SECURITY UPDATES.....	13,260	13,260
PORTSMOUTH		
REPLACE HAZARDOUS MATERIALS WAREHOUSE.....	22,500	22,500
ARMY NATIONAL GUARD		
FORT PICKETT		
TRAINING AIDS CENTER.....	4,550	4,550
WASHINGTON		
ARMY		
JOINT BASE LEWIS-MCCHORD		
CONFINEMENT FACILITY.....	66,000	66,000
YAKIMA		
FIRE STATION.....	19,500	19,500
NAVY		
INDIAN ISLAND		
MISSILE MAGAZINES.....	44,440	44,440
ARMY NATIONAL GUARD		
TURNWATER		
NATIONAL GUARD READINESS CENTER.....	31,000	31,000
WISCONSIN		
ARMY RESERVE		
FORT MCCOY		
AT/MOB DINING FACILITY.....	13,000	13,000
WYOMING		
AIR FORCE		
F. E. WARREN AFB		
CONSOLIDATED HELO/TRF OPS/AMU AND ALERT FAC.....	62,000	62,000
CONUS CLASSIFIED		
DEFENSE-WIDE		
CLASSIFIED LOCATION		
BATTALION COMPLEX, PH 1.....	64,364	64,364

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL

AUSTRALIA		
AIR FORCE		
DARWIN		
APR - BULK FUEL STORAGE TANKS.....	76,000	76,000
DJIBOUTI		
NAVY		
CAMP LEMOINER		
AIRCRAFT PARKING APRON EXPANSION.....	13,390	---
GERMANY		
ARMY		
STUTTGART		
EIC: COMMISSARY.....	40,000	40,000
WIESBADEN		
EIC: ADMINISTRATIVE BUILDING.....	43,000	43,000
DEFENSE-WIDE		
RHINE ORDNANCE BARRACKS		
MEDICAL CENTER REPLACEMENT INCR 7.....	106,700	106,700
SPANGDAHLEM AB		
SPANGDAHLEM ELEMENTARY SCHOOL REPLACEMENT.....	79,141	79,141
STUTTGART		
ROBINSON BARRACKS ELEM. SCHOOL REPLACEMENT.....	46,608	46,608
GREECE		
NAVY		
SOUDA BAY		
STRATEGIC AIRCRAFT PARKING APRON EXPANSION.....	22,045	22,045
DEFENSE-WIDE		
SOUDA BAY		
CONSTRUCT HYDRANT SYSTEM.....	18,100	18,100
GUAM		
NAVY		
JOINT REGION MARIANAS		
AIRCRAFT MAINTENANCE HANGAR #2.....	75,233	75,233
CORROSION CONTROL HANGAR.....	66,747	66,747
MALS FACILITIES.....	49,431	49,431
NAVY-COMMERCIAL TIE-IN HARDENING.....	37,180	37,180
WATER WELL FIELD.....	56,088	56,088
DEFENSE-WIDE		
ANDERSEN AFB		
CONSTRUCT TRUCK LOAD & UNLOAD FACILITY.....	23,900	23,900
AIR FORCE RESERVE		
JOINT REGION MARIANAS		
RESERVE MEDICAL TRAINING FACILITY.....	5,200	5,200
ITALY		
AIR FORCE		
AVIANO AB		
GUARDIAN ANGEL OPERATIONS FACILITY.....	27,325	---
DEFENSE-WIDE		
SIGONELLA		
CONSTRUCT HYDRANT SYSTEM.....	22,400	---
VICENZA		
VICENZA HIGH SCHOOL REPLACEMENT.....	62,406	62,406
JAPAN		
NAVY		
IWAKUNI		
KC130J ENLISTED AIRCREW TRAINER FACILITY.....	21,860	21,860
DEFENSE-WIDE		
IWAKUNI		
CONSTRUCT BULK STORAGE TANKS PH 1.....	30,800	30,800

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL

KADENA AB		
SOF MAINTENANCE HANGAR.....	3,972	3,972
SOF SPECIAL TACTICS OPERATIONS FACILITY.....	27,573	27,573
OKINAWA		
REPLACE MOORING SYSTEM.....	11,900	11,900
SASEBO		
UPGRADE FUEL WHARF.....	45,600	45,600
TORRI COMMO STATION		
SOF TACTICAL EQUIPMENT MAINTENANCE FACILITY.....	25,323	25,323
YOKOTA AB		
AIRFIELD APRON.....	10,800	10,800
HANGAR/AIRCRAFT MAINTENANCE UNIT.....	12,034	12,034
OPERATIONS AND WAREHOUSE FACILITIES.....	8,590	8,590
SIMULATOR FACILITY.....	2,189	2,189
KOREA		
ARMY		
KUNSAN AB		
UNMANNED AERIAL VEHICLE HANGAR.....	53,000	53,000
MARIANA ISLANDS		
AIR FORCE		
TINIAN		
APR LAND ACQUISITION.....	12,900	12,900
PUERTO RICO		
DEFENSE-WIDE		
PUNTA BORINQUEN		
RAMEY UNIT SCHOOL REPLACEMENT.....	61,071	61,071
ARMY RESERVE		
AGUADILLA		
ARMY RESERVE CENTER.....	12,400	12,400
QATAR		
AIR FORCE		
AL UDEID		
CONSOLIDATED SQUADRON OPERATIONS FACILITY.....	15,000	---
TURKEY		
ARMY		
TURKEY VARIOUS		
FORWARD OPERATING SITE.....	6,400	---
AIR FORCE		
INCIRLIK AB		
DORMITORY.....	25,997	---
UNITED KINGDOM		
AIR FORCE		
ROYAL AIR FORCE FAIRFORD		
EIC RC-135 INFRASTRUCTURE.....	2,150	2,150
EIC RC-135 INTEL AND SQUAD OPS FACILITY.....	38,000	38,000
EIC RC-135 RUNWAY OVERRUN RECONFIGURATION.....	5,500	5,500
ROYAL AIR FORCE LAKENHEATH		
CONSOLIDATED CORROSION CONTROL FACILITY.....	20,000	20,000
F-35A 8-BAY HANGAR.....	24,000	24,000
F-35A F-15 PARKING.....	10,800	10,800
F-35A FIELD TRAINING DETACHMENT FACILITY.....	12,492	12,492
F-35A FLIGHT SIMULATOR FACILITY.....	22,000	22,000
F-35A INFRASTRUCTURE.....	6,700	6,700
F-35A SQUADRON OPERATIONS AND AMU.....	41,000	41,000
DEFENSE-WIDE		
MENWITH HILL STATION		
RAFMH MAIN GATE REHABILITATION.....	11,000	11,000

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL
NATO SECURITY INVESTMENT PROGRAM.....	154,000	177,932
WORLDWIDE UNSPECIFIED		
ARMY		
HOST NATION SUPPORT.....	28,700	28,700
MINOR CONSTRUCTION.....	31,500	41,500
PLANNING AND DESIGN.....	72,770	72,770
NAVY		
PLANNING AND DESIGN.....	219,069	219,069
MINOR CONSTRUCTION.....	23,842	33,842
AIR FORCE		
KC-46A MAIN OPERATING BASE 4.....	269,000	---
Note: The recommended funding is provided under Travis Air Force Base, CA and Joint Base McGuire-Dix-Lakehurst, NJ as determined by the Secretary of the Air Force.		
PLANNING AND DESIGN.....	97,852	97,852
MINOR CONSTRUCTION.....	31,400	41,400
DEFENSE-WIDE		
CONTINGENCY CONSTRUCTION.....	10,000	---
ENERGY RESILIENCE CONSERVATION INVESTMENT PROGRAM...	150,000	165,000
PLANNING AND DESIGN		
DEFENSE WIDE.....	23,500	48,500
DEFENSE HEALTH AGENCY.....	40,220	40,220
DEPARTMENT OF DEFENSE DEPENDENT EDUCATION.....	26,147	26,147
DEFENSE INFORMATION SYSTEMS AGENCY.....	1,150	1,150
DEFENSE LOGISTICS AGENCY.....	23,012	23,012
ERCIP.....	---	10,000
NATIONAL SECURITY AGENCY.....	20,000	20,000
SPECIAL OPERATIONS COMMAND.....	39,746	39,746
WASHINGTON HEADQUARTERS SERVICE.....	1,942	1,942

SUBTOTAL, PLANNING AND DESIGN.....	1,109,850	910,850
UNSPECIFIED MINOR CONSTRUCTION		
DEFENSE-WIDE.....	3,000	13,000
DEPARTMENT OF DEFENSE DEPENDENT EDUCATION.....	8,000	8,000
DEFENSE HEALTH AGENCY.....	10,000	10,000
DEFENSE LOGISTICS AGENCY.....	2,039	2,039
JOINT CHIEFS OF STAFF.....	11,490	11,490
MISSILE DEFENSE AGENCY.....	3,000	3,000
NATIONAL SECURITY AGENCY.....	3,000	3,000
SPECIAL OPERATIONS COMMAND.....	7,384	7,384

SUBTOTAL, UNSPECIFIED MINOR CONSTRUCTION.....	47,913	57,913
ARMY NATIONAL GUARD		
PLANNING AND DESIGN.....	16,271	16,271
MINOR CONSTRUCTION.....	16,731	26,731
AIR NATIONAL GUARD		
PLANNING AND DESIGN.....	18,000	18,000
MINOR CONSTRUCTION.....	17,191	27,191
ARMY RESERVE		
PLANNING AND DESIGN.....	6,887	6,887
MINOR CONSTRUCTION.....	5,425	15,425

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL

NAVY RESERVE		
PLANNING AND DESIGN.....	4,430	24,430
MINOR CONSTRUCTION.....	1,504	11,504
AIR FORCE RESERVE		
PLANNING AND DESIGN.....	4,725	4,725
MINOR CONSTRUCTION.....	3,610	13,610
FAMILY HOUSING, ARMY		
GEORGIA		
FORT GORDON		
FAMILY HOUSING NEW CONSTRUCTION.....	6,100	6,100
MASSACHUSETTS		
NATICK SOLDIER SUPPORT CENTER (28 UNITS).....	21,000	21,000
KOREA		
CAMP HUMPHRIES		
FAMILY HOUSING NEW CONSTRUCTION Inc 2.....	34,402	34,402
KWAJALEIN		
FAMILY HOUSING NEW CONSTRUCTION (22 UNITS).....	31,000	31,000
GERMANY		
SOUTH CAMP VILSECK		
FAMILY HOUSING NEW CONSTRUCTION (36 UNITS).....	22,445	22,445
CONSTRUCTION IMPROVEMENTS - BAUMHOLDER (96 UNITS).....	34,156	34,156
ITALY		
PLANNING AND DESIGN.....	33,559	33,559
SUBTOTAL, CONSTRUCTION.....	182,662	182,662

OPERATION AND MAINTENANCE		
UTILITIES ACCOUNT.....	60,251	60,251
SERVICES ACCOUNT.....	8,930	9,106
MANAGEMENT ACCOUNT.....	37,089	37,089
MISCELLANEOUS ACCOUNT.....	400	400
FURNISHINGS ACCOUNT.....	12,816	12,816
LEASING.....	148,538	150,644
MAINTENANCE OF REAL PROPERTY.....	57,708	57,708
PRIVATIZATION SUPPORT COSTS.....	20,893	20,893
SUBTOTAL, OPERATION AND MAINTENANCE.....	346,625	348,907
FAMILY HOUSING, NAVY AND MARINE CORPS		
MARIANA ISLANDS		
NSA ANDERSON		
REPLACEMENT HOUSING PHASE II.....	40,875	40,875
BAHRAIN		
SW ASIA		
CONSTRUCTION OF ON-BASE GENERAL FLAG OFFICER QUARTERS.....	2,138	2,138
CONSTRUCTION IMPROVEMENTS.....	36,251	36,251
PLANNING AND DESIGN.....	4,418	4,418
SUBTOTAL, CONSTRUCTION.....	83,682	83,682

OPERATION AND MAINTENANCE		
UTILITIES ACCOUNT.....	62,167	62,167

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL
SERVICES ACCOUNT.....	15,649	15,649
MANAGEMENT ACCOUNT.....	50,989	50,989
MISCELLANEOUS ACCOUNT.....	336	336
FURNISHINGS ACCOUNT.....	14,529	14,529
LEASING.....	61,921	61,921
MAINTENANCE OF REAL PROPERTY.....	95,104	95,104
PRIVATIZATION SUPPORT COSTS.....	27,587	27,587
SUBTOTAL, OPERATION AND MAINTENANCE.....	328,282	328,282
FAMILY HOUSING, AIR FORCE		
CONSTRUCTION IMPROVEMENTS.....	80,617	80,617
PLANNING AND DESIGN.....	4,445	4,445
SUBTOTAL, CONSTRUCTION.....	85,062	85,062
OPERATION AND MAINTENANCE		
UTILITIES ACCOUNT.....	47,504	47,504
MANAGEMENT ACCOUNT.....	53,464	53,464
SERVICES ACCOUNT.....	13,517	13,517
FURNISHINGS ACCOUNT.....	29,424	29,424
MISCELLANEOUS ACCOUNT.....	1,839	1,839
LEASING.....	16,818	16,818
MAINTENANCE.....	134,189	134,189
PRIVATIZATION SUPPORT COSTS.....	21,569	21,569
SUBTOTAL, OPERATION AND MAINTENANCE.....	318,324	318,324
FAMILY HOUSING, DEFENSE-WIDE		
OPERATION AND MAINTENANCE		
NATIONAL SECURITY AGENCY		
UTILITIES.....	268	268
FURNISHING.....	407	407
LEASING.....	12,390	12,390
MAINTENANCE OF REAL PROPERTY.....	655	655
DEFENSE INTELLIGENCE AGENCY		
UTILITIES.....	4,100	4,100
FURNISHINGS.....	641	641
LEASING.....	39,716	39,716
DEFENSE LOGISTICS AGENCY		
UTILITIES.....	86	86
FURNISHINGS.....	6	6
SERVICES.....	14	14
MANAGEMENT.....	319	319
MAINTENANCE OF REAL PROPERTY.....	567	567
SUBTOTAL, OPERATION AND MAINTENANCE.....	59,169	59,169
DOD MILITARY UNACCOMPANIED HOUSING IMPROVEMENT FUND....	623	623
DOD FAMILY HOUSING IMPROVEMENT FUND.....	2,726	2,726
BASE REALIGNMENT AND CLOSURE		
BASE REALIGNMENT AND CLOSURE ACCOUNT.....	255,867	310,000
MILITARY CONSTRUCTION, ARMY.....	---	93,800
MILITARY CONSTRUCTION, NAVY AND MARINE CORPS.....	---	202,130
MILITARY CONSTRUCTION, AIR FORCE.....	---	138,100
MILITARY CONSTRUCTION, ARMY NATIONAL GUARD.....	---	113,500
MILITARY CONSTRUCTION, AIR NATIONAL GUARD.....	---	52,000
MILITARY CONSTRUCTION, ARMY RESERVE.....	---	76,000
MILITARY CONSTRUCTION, AIR FORCE RESERVE.....	---	84,100

MILITARY CONSTRUCTION
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL
DEFENSE ACCESS ROADS PROGRAM (SEC. 131).....	---	20,000
RESCISSIONS FROM PRIOR YEAR UNOBLIGATED BALANCES		
NATO SECURITY INVESTMENT PROGRAM.....	---	-25,000
FAMILY HOUSING CONSTRUCTION, ARMY.....	---	-18,000

TITLE II
DEPARTMENT OF VETERANS AFFAIRS

VETERANS BENEFITS ADMINISTRATION
COMPENSATION AND PENSIONS
(INCLUDING TRANSFER OF FUNDS)

The agreement provides \$95,768,462,000 for Compensation and Pensions in advance for fiscal year 2019. Of the amount provided, not more than \$17,882,000 is to be transferred to General Operating Expenses, Veterans Benefits Administration (VBA) and Information Technology Systems for reimbursement of necessary expenses in implementing provisions of title 38.

READJUSTMENT BENEFITS

The agreement provides \$11,832,175,000 for Readjustment Benefits in advance for fiscal year 2019.

VETERANS INSURANCE AND INDEMNITIES

The agreement provides \$109,090,000 for Veterans Insurance and Indemnities in advance for fiscal year 2019, as well as an additional \$12,439,000 for fiscal year 2018.

VETERANS HOUSING BENEFIT PROGRAM FUND

The agreement provides such sums as may be necessary for costs associated with direct and guaranteed loans for the Veterans Housing Benefit Program Fund. The agreement limits obligations for direct loans to not more than \$500,000 and provides that \$178,626,000 shall be available for administrative expenses.

VOCATIONAL REHABILITATION LOANS PROGRAM ACCOUNT

The agreement provides \$30,000 for the cost of direct loans from the Vocational Rehabilitation Loans Program Account, plus \$395,000 to be paid to the appropriation for General Operating Expenses, Veterans Benefits Administration. The agreement provides for a direct loan limitation of \$2,356,000.

As indicated in the House report, the Secretary is directed to provide the Committees on Appropriations of both Houses of Congress (“the Committees”) options to support greater utilization of the Home Loan Program in locations with a large veteran population and competitive housing markets.

NATIVE AMERICAN VETERAN HOUSING LOAN PROGRAM ACCOUNT

The agreement provides \$1,163,000 for administrative expenses of the Native American Veteran Housing Loan Program Account.

GENERAL OPERATING EXPENSES, VETERANS BENEFITS ADMINISTRATION

The agreement provides \$2,910,000,000 for General Operating Expenses, Veterans Benefits Administration and makes available not to exceed 10 percent of this funding until the end of fiscal year 2019. The agreement provides \$66,000,000 above the request and intends that the increase be used for the Veterans Claims Intake Program; additional claims and appellate staff; increased staff for the Vocational Rehabilitation and Employment program; and overtime payments, as necessary.

Equitable relief. -- As described in the House report, the Secretary is directed to continue to grant or extend equitable relief to eligible veterans initially deemed eligible in instances of administrative error.

Compensation claims for Camp Lejeune contaminated water veterans.—There is concern regarding the lack of consistency in the Department’s handling of disability compensation claims for veterans, former reservists, and former National Guard members who served at Marine Corps Base Camp Lejeune for no less than 30 days (consecutive or nonconsecutive) between August 1, 1953 and December 31, 1987. VA established a presumption of service connection for eight diseases associated with exposure to contaminants in the water supply at Camp Lejeune during that period. The Department made the decision to subject nonpresumptive Camp Lejeune Contaminated Water (CLCW) exposure claims to a higher level of scrutiny than is applied to other exposure claims and did so without providing notice or an opportunity for public comment. In addition, no other toxic exposure claims require a positive medical opinion to warrant service connection. The evidentiary burden VA requires for CLCW nonpresumptive exposure claims is significantly greater than the standard used for Agent Orange or any other exposure claims. Furthermore, there currently exists a wealth of “competent medical evidence” specific to diseases related to exposure to contaminated water at Camp Lejeune, as published by the Agency for Toxic Substances and Disease Registry (ATSDR), the Institute of Medicine (IoM), and other government-sanctioned medical experts. Nevertheless, the Department’s same Clinical Subject Matter Experts (SMEs), who provide medical opinions, have routinely rejected ATSDR and IoM’s findings without providing any justification or explanation for doing so.

The Department is directed to conduct a Special Focus Review for the CLCW claims process and submit the results of the review to the Committees no later than 180 days after enactment of this Act. The report should also address the lack of consistency for CLCW claims as compared to other non-presumptive and exposure claims, as well as answer the following questions: (1) Why did the Department determine it was necessary to “create a process that fell outside of the traditional Compensation and Pension (C&P) examination process” for Camp Lejeune exposure claims? (2) The Department has stated that “SMEs are required to be familiar with the study of Environmental & Occupational Medicine and Toxicology due to the specialized nature of these claims.” (a) Explain what the Department means by “the specialized nature of these claims.” (b) Explain how and why this process differs from the C&P examination process for Agent Orange or other exposure claims. (c) What are the educational, practical, or other requirements that a VHA employee must meet in order to qualify as a “Subject Matter Expert” who can adjudicate Camp Lejeune Contaminated Water claims? (3) What justification

did the Department use to require a positive medical opinion to warrant service connection for every single non-presumptive claim for CLCW veterans? (a) What evidence is there to demonstrate the necessity of establishing such a process? (b) What evidence is there to demonstrate the impact that such extraordinary evidentiary requirements have had on the processing of CLCW exposure claims? (4) What percentage of non-presumptive claims (VA wide) are currently referred to VHA Clinical SMEs for a medical opinion? (5) Why does the Department require an evidentiary standard greater than “competent medical evidence” for CLCW claims? (6) Does the Department consider the ATSDR and IoM reports on diseases associated with exposure to contaminated water at Camp Lejeune to be “competent medical evidence?” (a) If so, why has the Department refused to accept these findings as sufficient medical evidence to establish a nexus of service connection? (b) If not, why does the Department apply a different definition of “competent medical evidence” to CLCW claims than it applies to Agent Orange claims? (7) Is there any other type of claim for which the Department requires a positive medical opinion from a VHA clinical Subject Matter Expert on each claim?

VETERANS HEALTH ADMINISTRATION

Overview

As described in the Senate report, the Secretary is directed to establish relationships with personnel divisions at the Departments of Defense (DOD) and Homeland Security to enable rapid hiring by the Department of Veterans Affairs (VA) of separating service members.

MEDICAL SERVICES

The agreement provides \$49,161,165,000 in advance for fiscal year 2019 for Medical Services and makes \$1,400,000,000 of the advance available through fiscal year 2020. The agreement also provides \$1,962,984,000 for fiscal year 2018 in addition to the advance appropriation provided last year.

Given that there may be significant unfunded liabilities created by the winding down of the Choice Act, the agreement continues to include bill language in section 229 permitting the transfer of funding from multiple VA appropriations accounts to Medical Services to address unfunded needs.

The agreement includes bill language requiring the Secretary to ensure that sufficient amounts are available for the acquisition of prosthetics designed specifically for female veterans.

Allocations. -- At the beginning of fiscal year 2018, without public notice, the Department considered fundamentally changing the manner in which Medical Services allocations were made to the Veterans Integrated Service Networks (VISNs). Specifically, consideration was being given to converting almost \$1,000,000,000 of Specific Purpose funding to General Purpose funding. After consultation with Congress regarding the unknown and potentially serious impacts the conversion could have to programs, such as the successful Housing and Urban Development-Veterans Affairs Supportive Services program, the Department ceased implementation and determined that conversion to General Purpose funding would not go forward in fiscal year 2018. In order to provide for transparency and ensure Congressional oversight and deliberation, in the future, the VA is directed to consult with the Committees on Appropriations and the Committees on Veterans Affairs of both Houses of Congress before any attempt is made to change the manner in which funding allocations are made to the field, and to propose these types of changes in an annual budget submission.

Opioid abuse.—The agreement provides the estimated \$329,953,000 VA will spend on inpatient and outpatient treatment, methadone and other pharmacy-related costs related to opioid abuse; \$55,821,000 to continue to implement opioid safety initiatives outlined as part of the Comprehensive Addiction and Recovery Act; and \$48,778,000 for the Justice Outreach and Prevention program. In addition to these amounts, the agreement also includes \$270,000,000 for the Office of Rural Health's Rural Health Initiative, which funds several pilot projects aimed at treating and preventing opioid abuse, including projects focused on alternatives to opioid-centered pain management in rural, highly rural, and remote areas. In addition to the funding levels described above, all directives regarding opioid prevention, treatment, safety, and drug monitoring programs in both Senate Report 115-130 and House Report 115-188 shall be complied with.

Overmedication. -- As indicated in the Senate report, and in addition to the funding levels highlighted for opioid abuse above, the agreement provides \$500,000 for the National Academies of Sciences, Engineering, and Medicine to conduct an assessment of the potential overmedication of veterans during fiscal years 2010 to 2017 that led to suicides, deaths, mental disorders, and combat-related traumas.

Mental health. -- The agreement provides the full budget request for all VA mental health services and programs of \$8,385,202,000, with an additional \$10,000,000 provided for the Veterans Crisis Line, an additional \$22,002,000 above the request provided for the National Centers for Posttraumatic Stress Disorder, and an additional \$10,000,000 to the Clay Hunt pilot programs. The agreement includes \$40,000,000 for the National Centers and \$99,044,000 for the Veterans Crisis Line. The additional Clay Hunt funding will provide new funding to each pilot site to incorporate best practices and funding for new pilot sites in highly rural areas. Overall, the agreement includes \$186,128,000 for suicide prevention outreach.

Staffing shortages. -- As indicated in the Senate report, VA is directed to ensure that the brain bank and the consultation program for providers, particularly in rural areas, have the appropriate number of full-time staff.

Suicide hotline. -- The agreement includes bill language in section 232 that was contained in the House bill which requires certain professional standards for the suicide hotline. As indicated in the House report, the Secretary is urged to develop a basic training protocol for all VA employees who deal with veterans in crisis, not only those who staff the suicide hotline, as well as community providers who deal with veterans.

Women's health. -- While VA has made efforts to address the needs of female veterans, many still often report feeling unrecognized and underappreciated. To better assist female veterans and increase their knowledge of the services and benefits to which they are entitled, the agreement provides \$512,000,000 for gender-specific healthcare, which is \$20,000,000 above the fiscal year 2018 budget estimate. Furthermore, the Secretary should make it a top priority to increase female veterans' access and utilization of VA benefits and services. There are several areas where VA could improve the quality of life for female veterans. One area that needs

improvement is access to mental healthcare services. Many female veterans are faced with disabling mental health issues when they leave active duty. Therefore, VA is directed to renew its focus on improving access to mental health services for female veterans and to work to ensure that female veterans' psychological needs are met. In addition to mental healthcare access, VA must ensure that VA facilities can meet the needs of female veterans. Currently, women make up 15 percent of the active military and are a growing segment of the veteran population. According to the 1990 Census, there were 1.2 million women veterans. By the next census in 2000, that number increased to 1.6 million, with 1.74 million at the end of the fiscal year 2010, and it is projected to increase to 1.9 million in 2020. However, even with this growth in the female veteran population, numerous VA facilities are still primarily designed to meet the needs of male veterans. Consequently, the agreement directs VA to describe the locations where VA facilities do not meet the standards established in 2010 specifically for healthcare services for female veterans. Also, VA is further directed to create a master plan to address issues at the locations that do not meet the established standards for female veterans. This report shall be submitted no later than 180 days after enactment of this Act.

Rural healthcare.—The agreement provides \$270,000,000 for the Office of Rural Health (ORH) and the Rural Health Initiative, which is \$20,000,000 above the President's request. As included in the Senate report, the Department is directed to conduct an agency-wide assessment of its rural and highly rural workforce to identify geographic areas where staffing needs exist. The Committees support the Department's expansive use of telehealth for medical services and encourage VA to strive to be even more innovative, more expansive, and more connected in this area, especially as the technique has proven particularly helpful in mental health and primary care health delivery. The agreement includes \$1,348,883,000 for telehealth services, which is \$5,000,000 above the budget request. The additional funding should be used to further expand telehealth capacity and services in rural and remote areas. The agreement directs no less than \$4,000,000 toward a pilot program to train veterans in agricultural vocations while also tending to behavioral and mental health needs with behavioral healthcare services and treatments from licensed providers at no fewer than three locations, as instructed in the Senate report.

Long-term care. – The agreement provides \$8,821,657,000 as requested for long-term care, including \$6,073,862,000 for institutional care and \$2,747,795,000 for non-institutional care. As indicated in the Senate report, VA is directed to meet its fiscal year 2018 non-institutional care request as originally proposed in the advance Medical Services appropriation if that care is not provided through the Choice program. In order to improve budgetary oversight of non-institutional care programs, the Department is directed to meet the reporting requirements included in Senate Report 115-130.

Headache centers of excellence. – The agreement provides \$10,000,000 for the creation of headache centers of excellence, as described in the Senate report.

Veterans centers. – The agreement provides \$258,483,000 for readjustment counseling at Vet Centers, which is \$15,000,000 above the budget request. As described in the Senate report, within this amount, \$2,500,000 is allocated to develop a program to partner with organizations that provide outdoor experiences for veterans as part of a continuum of care to treat combat-related injuries, including those related to behavioral health. The Department is also directed to continue to work to expand Vet Centers and readjustment services at areas across the country that currently lack access.

Caregivers program. – The agreement provides \$839,828,000 for the caregivers program, which is the same as the original fiscal year 2018 request and \$235,889,000 above the revised 2018 request. The Department is instructed to provide quarterly reports on obligations for the caregivers program, with a full explanation of any inability to obligate the original 2018 request.

Dental care. -- As part of VA's comprehensive medical benefits package, certain eligible veterans also qualify for dental care benefits. In some instances, VA is authorized to provide extensive dental care, while in other cases treatment may be limited. In order to better understand the full array of services provided, and the locations in which they are provided, the Department is directed to submit a report to the Committees no later than 60 days after enactment of this Act, describing the types of services provided to eligible veterans, as well as a list of on-site dental clinics by location and medical center. The report should also include any

implementation plans to expand on-site dental care, particularly in States in which there are currently no services offered by VA or which have no on-site VA dental clinics.

Homeless assistance programs. – The agreement provides \$1,747,784,000 for homeless assistance programs, which includes \$340,000,000 for the homeless supportive services for low income veterans and families, a level which is \$20,000,000 above the request.

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High-cost areas. – There is a need for an examination of the effects of rapidly rising rents in urban areas across the nation and strategies to create and retain affordable housing options for veterans. Avoiding the displacement of veterans and their families in these communities should be a top priority at the Department. Therefore, the Secretary is directed, in consultation with the Secretary of Housing and Urban Development, to submit a report detailing the best practices and recommendations to address the displacement of lower-income veterans who are long-time residents in urban areas when there is a loss of affordable housing due to high rental cost. This report shall be submitted to the Committees no later than 180 days after enactment of this Act.

Curing Hepatitis C within the veteran population. – The Department should be commended on its successful efforts to treat almost ~~less than~~ 100,000 veterans. Since VA has been successful in negotiating lower prices for the drugs used to cure hepatitis C, it has obligated less funding than anticipated. Therefore, the agreement includes a rescission (Section 237) and reappropriation (within the Medical Services account) of \$751,000,000 to prevent the funding already provided from lapsing. The Department is directed to continue to aggressively fund the Hepatitis C program consistent with its fiscal year 2018 budget request.

Hepatitis C screening. – There is a cohort of veterans who are more difficult to screen, engage, and treat for hepatitis C, due to factors such as the inability to adhere to therapy, psychosocial determinants, unstable or uncontrolled medical comorbidities, and enrollment barriers and challenges. The Department is directed to improve hepatitis C screening rates in traditional and non-traditional settings, including increasing the utilization of innovative strategies like point-of-care testing and public health outreach. The Department is directed to

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Housing and Urban Development-Veterans Affairs Supportive Housing (HUD-VASH).—
The agreement includes full funding for the HUD-VASH program. However, if additional new vouchers are issued in fiscal year 2018 by the Department of Housing and Urban Development for the HUD/VASH program, VA is directed to increase funding for this program above the budget estimate to ensure adequate staffing levels exist to manage the increased workload. Further, the Department is directed to submit to the Committee on Appropriations no later than 30 days after enactment of this Act the amount above the budget estimate that has been made available for this purpose.

submit a report to the Committees no later than 120 days after enactment of this Act on VA's efforts to facilitate this directive.

Incorrect reporting of laboratory tests. –According to press reports, in February 2018, at least 8 veterans in the Miami area were given incorrect lab results indicating that they did not test positive for the presence of human immunodeficiency virus (HIV), when in fact they did have the virus and needed treatment. The VA Inspector General is directed to provide a report to the Committees describing how the incident at the Miami VA hospital occurred and who was responsible. This report shall be submitted no later than 180 days after enactment of this Act. The agreement further directs that the Government Accountability Office (GAO) provide a report to the Committees that examines VA's HIV testing policy, including the use of the latest technologies, and how this policy is implemented at a sample of VA hospitals. This report shall be submitted no later than 180 days after enactment of this Act.

Hospice care for veterans. – As described in the House and Senate reports, the Department is directed to conduct a study on the feasibility of implementing hospice care protocols tailored to the unique needs of combat veterans, with special emphasis on the needs of Vietnam veterans.

Intimate Partner Violence Program. – The agreement provides \$17,000,000 for the Intimate Partner Violence Program within the Medical Services account, which is the base level of funding for the program and the amount identified in the Senate report.

Colorectal cancer screening. – The Department is directed to offer all 7 colorectal cancer screening strategies recommended by the United States Preventive Services Task Force and adopted by the National Committee for Quality Assurance Healthcare Effectiveness Data and Information Set measures, which are used by more than 90 percent of U.S. health plans to measure performance. The Department is directed to report to the Committees within 90 days of enactment of this Act if it determines that it is unable to comply with this directive.

National Veteran Sports Program. –The agreement provides \$16,965,000 for the National Veterans Sports Program, with \$2,000,000 designated for veterans monthly assistance allowances; \$9,000,000 for the Adaptive Sports Grants Program; and \$5,965,000 for support of national veterans sports and special events programs like the Paralympics. The agreement

includes necessary bill language within the Medical Services account to permit VHA to carry out the Office's activities.

Equine therapy. –The Adaptive Sports Program awards small grants for equine therapy, mostly for physical disabilities. An additional \$1,000,000 above the request is provided to the Adaptive Sports Program to encourage VA to increase its use of Adaptive Sports Program grants for equine therapy for mental health issues, given the promising results reported using equine therapy for veterans with posttraumatic stress disorder.

Burn pits. – The agreement provides \$5,000,000 for the purpose of implementing the recommendations included in National Academies of Sciences, Engineering, and Medicine's assessment to improve the VA open burn pit registry.

Specialized and modular prosthetics. -- As referenced in the House report, the field of specialized and modular prosthetics is evolving at a faster pace than VA has been able to match. There is concern that VA does not have an effective, streamlined model of service for specialized or innovative modular prosthetics, unlike both the DOD and the Centers for Medicare and Medicaid Services, which have begun to explore this field. Therefore, the agreement directs VA to conduct comparative analyses of prosthetic manufacturing processes and determine whether it has the capacity to use the "best of breed" manufacturing processes in cases where it directly produces the prosthesis. This report shall be submitted to the Committees no later than 90 days after enactment of this Act.

Proposed prosthetics regulation. – VA has included a provision in its proposed regulation on prosthetic and rehabilitative items and services that may limit veterans' choice in obtaining prosthetic, orthotic and other rehabilitative services. The regulation appears to give the Department sole authority to choose the provider of the services, contrary to the current practice of giving veterans a choice in these services. VA is encouraged to reconsider this issue as it develops its final regulation.

Partnerships with community providers. -- The Department is encouraged to establish a pilot program within the Veterans Health Administration (VHA) to support a partnership between community health centers, other health providers, and higher education institutions for the purpose of providing education, training, and placement of veterans into health

professions. No later than 60 days after enactment of this Act, the Department is directed to submit a report to the Committees outlining the feasibility and advisability of establishing such a pilot program.

Demand profile. -- The creation of a demand profile of VA healthcare needs across the country would be important to inform the proper balance between VA and non-VA care covered by the Department at VA and non-VA facilities. The Department is directed to establish a demand profile for each of the healthcare services furnished by VA and submit the findings to the Committees no later than twelve months after enactment of this Act. VA is directed to use the demand profile to inform the capability and capacity of any non-Department healthcare services provided. Each demand profile shall include the following information: (1) the number of requests for the healthcare service; (2) the number of appointments for the receipt of the healthcare service, disaggregated by appointments at VA facilities and appointments with non-Department healthcare providers; (3) the capacity of the Department to provide the healthcare service at VA facilities; and (4) an assessment of the extent to which the Department needs to use non-Department healthcare providers to provide healthcare services.

Chiropractic services. -- The agreement includes \$5,000,000 for the chiropractic programs to be developed under the authority of sec. 245.

MEDICAL COMMUNITY CARE

The agreement provides \$8,384,704,000 in advance fiscal year 2019 funding for Medical Community Care, with \$2,000,000,000 available through fiscal year 2022. The agreement also provides \$419,176,000 for fiscal year 2018 in addition to the advance appropriation provided last year.

Due to the timing of reconciliation between obligations, authorizations, and the number of those authorizations filled through private providers, VA's accounting procedure has led to the de-obligation of funds past the life of the budget authority, leading to the expiration of millions of dollars that could have been applied to veterans healthcare programs. Therefore, the

agreement provides extended availability to aid the Department in ensuring that it can obligate all appropriations within this account before expiration.

MEDICAL SUPPORT AND COMPLIANCE

The agreement provides \$7,239,156,000 in advance for fiscal year 2019 for Medical Support and Compliance and makes \$100,000,000 of the advance funding available through fiscal year 2020. The agreement also provides \$100,000,000 for fiscal year 2018 in addition to the advance appropriation provided last year.

MEDICAL FACILITIES

The agreement provides \$5,914,288,000 in advance for fiscal year 2019 for Medical Facilities, as well as \$707,000,000 in fiscal year 2018 funding, which is in addition to the advance funding provided last year and is made available for two years. Of the advance funding, \$250,000,000 is made available through fiscal year 2020.

In addition, \$1,000,000,000 is provided for non-recurring maintenance in section 255 to be available until expended. The funding is to be used to correct deficiencies identified in the VA's facilities assessments reports as well as to supplement base funding provided within this Medical Facilities account.

Bakersfield outpatient clinic. -- The lengthy period VA has taken to lease a new outpatient clinic in Bakersfield, CA pursuant to Public Law 111-82 is concerning. Outpatient clinics greatly reduce the need for veterans to travel long distances for care by providing reliable medical services closer to a veteran's home. The new outpatient clinic would replace the Bakersfield community-based outpatient clinic and would provide expanded primary care and mental health services while offering a range of specialty care clinics. This project would simultaneously increase veterans' access to healthcare locally as well as reduce the caseload at other facilities in the VA Greater Los Angeles Healthcare System. While VA received

congressional authorization for the project in fiscal year 2010 and has allocated funding for it, the project has been delayed for years and is still in the acquisition phase. The Department is urged to expedite the project in light of the urgent need for expanded healthcare services. The Secretary is directed to report to the Committees no later than 60 days after enactment of this Act on past actions and the future plan forward, including the timeline for this project, and to provide periodic progress reports to the Committees every 120 days. These periodic progress reports shall include an explanation of any changes to: (1) the project's status; (2) the expected cost of the lease; and (3) the projected completion date.

MEDICAL AND PROSTHETIC RESEARCH

The agreement provides \$722,262,000 for Medical and Prosthetic Research, available until September 30, 2019. Bill language is included to ensure that the Secretary allocates adequate funding for research on gender-appropriate prosthetics and toxic exposures.

Exoskeleton research. --- As indicated in the Senate report, VA is directed to study the efficacy of exoskeletons in the rehabilitation of patients who have suffered a stroke or traumatic brain injury.

Cancer moonshot. -- As indicated in the Senate report, the Department is urged to include skin cancer as a subject of its efforts to provide targeted cancer treatments to veterans through genomic science.

Rare cancers. --- The disproportionate impact of rare cancers on veterans, the number of rare cancers affecting veterans that are understudied and misunderstood, and inadequate treatment options for rare cancers are concerning. Therefore, the Department is instructed to provide a report to the Committees within 90 days of enactment of this Act for each of the last five years: the prevalence rate of rare cancers among veterans; the types of treatments being provided to veterans specifically for rare cancers; any studies on rare cancers conducted by the Department; the Department's expenditures on the treatment of rare cancers; the Department's programs dedicated to addressing rare cancers among veterans; and recommendations on ways the Department can enhance rare cancer treatments for veterans.

Exposure to Agent Orange by certain Navy veterans.—As described in the Senate report, beginning in 2002, a revised VA interpretation of the Agent Orange Act of 1991 (Public Law 102–4) has prevented “Blue Water” Navy veterans who served in the Navy outside of the riverine and coastal areas from collecting benefits unless they could prove that they stepped onto land or that their ship entered the internal river system of the Republic of Vietnam. However, a growing body of research supports the resumption of the presumption of exposure for these veterans. Subsequently, the Secretary has testified before the House Veterans Affairs Committee that he believes these veterans should be extended the presumption of exposure. The Department is directed to submit a report to the Committees no later than 180 days after enactment of this Act evaluating each of the U.S. and non-U.S. studies on Agent Orange exposure and any additional relevant material. The report should also include any justification for the continued exclusion policy or, in the alternative, detail the intent, along with associated milestones, for lifting the exclusion policy.

NATIONAL CEMETERY ADMINISTRATION

The agreement provides \$306,193,000 for the National Cemetery Administration (NCA). Of the amount provided, not to exceed 10 percent is available until September 30, 2019.

Burial rights for Hmong veterans. -- The agreement includes section 251 permitting burial in a National Cemetery Administration national cemetery for any Hmong veterans naturalized pursuant to the Hmong Veterans’ Naturalization Act of 2000, who served on behalf of the United States during the Vietnam War, and who were residing in the United States at the time of the individual’s death. The Department is instructed to conduct an analysis of the number of surviving Hmong veterans who served in Vietnam on behalf of the United States and who would not be eligible for burial in a VA national cemetery under the provisions of section 251. This analysis should be submitted to the Committees no later than 180 days after enactment of this Act.

Deferred maintenance. – Given the weaknesses in the Facilities Condition Assessment currently used by NCA, as described in the House report, NCA is encouraged to pilot in one

region the U.S. Army Corps of Engineers' Sustainment Management System (SMS). The procurement of the SMS is available to VA without cost. The SMS provides automated, predictive modeling that may provide more accurate data to model future maintenance needs. Since other groups within VA also currently use the Facilities Condition Assessment, this pilot may provide a useful test to see if the SMS has utility department-wide. VA is directed to inform the Committees of its plans to pilot the SMS, including the region chosen, the expected cost, and planned start date and duration of the pilot. If VA determines it is unable to conduct the pilot, it is directed to report to the Committees the reasons why.

DEPARTMENTAL ADMINISTRATION
GENERAL ADMINISTRATION
(INCLUDING TRANSFER OF FUNDS)

The agreement provides \$335,891,000 for General Administration. Of the amount provided, not to exceed 10 percent is available for obligation until September 30, 2019. The agreement continues to include bill language permitting the transfer of funds from this account to General Operating Expenses, Veterans Benefits Administration.

Recording of obligations. -- VA is in the process of changing its accounting for obligations for healthcare services purchased from non-VA providers. Up to this time, such obligations have been recorded at the time the health care services were authorized. Obligations were later adjusted after healthcare services were rendered, and VA received a claim for payment, VA evaluated the claim to ensure that it was allowable, and VA approved the claim for payment. Because of the lag in the time between the date services were rendered and the date a claim was processed, approved and paid, approximately 75 percent of the preliminary fiscal year 2017 obligations were based on VA's "best estimate" of services that a veteran might or might not receive. This is because the amount of VA's final liability was contingent on the veteran seeking health care services and the type and length of services that were provided by the non-VA provider. The proposed accounting change will mean that obligations will be recorded at the time claims are processed and approved, thereby eliminating the uncertainty regarding the actual total obligations against the program. The Department believes that this change in obligation

procedure will improve program management and the ability to forecast and justify budget requirements. The Committees concur with the VA proposal, noting the Comptroller General has opined in the past that VA could determine whether the government should accept liability for non-VA health care claims following a review and approval process and record obligations upon approval. This proposal matches the system DOD uses for its non-Department healthcare claims.

Staff vacancies. – As indicated in the Senate report, VA is directed to use funds provided by this Act to fill its staff vacancies and to report monthly on its progress in doing so.

Financial management system. – The agreement includes \$10,800,000 in this account, as well as \$83,000,000 in the Information Technology Systems account for development of a new financial management system. The VA agreement to use the Department of Agriculture’s Federal Shared Services financial management system has broken down and VA is trying to use the contracts USDA had set up to reconstruct the financial management system it had anticipated acquiring through USDA. It is concerning that VA is trying to move forward alone, given the disastrous outcomes of its two previous attempts to create a modern financial management system. VA is directed to provide a report to the Committees within 60 days of enactment of this Act that describes the components that will be included in its planned financial management system, such as acquisition, the cost of the contracts and staffing that VA has acquired from USDA, the annual and total costs of the project, and its timeline and performance benchmarks. The report should also include a description of interim steps the Department is taking to improve the timeliness of payments made to healthcare providers and vendors while the FMS is being developed. Upon submission of this report, VA is directed to provide the Committees on a quarterly basis a report that compares actual progress on the financial management system to the performance benchmarks and timeline provided in the first report.

Inconsistencies in contracting policy after the Kingdomware decision. -- VA issued guidance to implement the *Kingdomware* decision of June 2016, which held that the VA “must use the Rule of Two when awarding contracts, even when the Department will otherwise meet its annual minimum contracting goals” and that it must be applied to Federal Supply Schedule

purchase orders. The VA guidance outlined ways to identify potential vendors and evaluate their capabilities. However, there is concern that VA's guidance is being interpreted inconsistently across the VISNs. In some VISNs, option years are not being exercised as anticipated, but instead, are being re-bid to satisfy the "Rule of Two" retroactively based on a misinterpretation of the Supreme Court's ruling.

A report by the GAO (GAO-17-748) highlighted similar concerns. The GAO report identified significant inconsistencies between national policies set by the VA and implementation of those policies at the regional and local levels. The report emphasized that VA has not established a process for systematically ensuring that local policies are aligned with national policies.

To ensure veterans' continued access to quality care, VA is urged to issue additional guidance to provide a standard set of criteria for contracting officers to evaluate veteran-owned providers' capabilities and to take steps to ensure their implementation in a consistent manner across the VISNs, in alignment with the GAO's recommendations, especially with regard to option years.

BOARD OF VETERANS APPEALS

The agreement provides \$161,048,000 for the Board of Veterans Appeals (BVA), of which not to exceed 10 percent shall remain available until September 30, 2019. Funding above the budget request is to be used to assist in streamlining the appeals process, with the new authorities provided by Congress. Bill language continues to be included in section 230 permitting VA to transfer funding between this account and the General Operating Expenses, Veterans Benefits Administration account if needed to align funding with the appropriate account to hire staff to address the appeals backlog.

INFORMATION TECHNOLOGY SYSTEMS
(INCLUDING TRANSFER OF FUNDS)

The agreement provides \$4,055,500,000 for Information Technology (IT) Systems. The agreement identifies separately in bill language the funding available for pay (\$1,230,320,000); operations and maintenance (\$2,496,650,000); and systems development (\$328,530,000). The agreement makes not to exceed 5 percent of pay and of operations and maintenance funding available until the end of fiscal year 2019; not to exceed 5 percent of operations and maintenance funding available until the end of fiscal year 2019, and all IT systems development funding available until the end of fiscal year 2019.

The agreement includes \$63,404,000 in information technology funding for the Veterans Benefits Management System which processes disability claims; \$7,500,000 for the BVA claims appeals modernization effort; \$83,000,000 for development of a new VA financial management system; and \$340,000,000 for the Office of Information Security.

The agreement continues language prohibiting the obligation of IT development funding until VA submits a certification of the amounts to be obligated, in part or in full, for each development project.

The agreement continues language permitting funding to be transferred among the three IT subaccounts, subject to approval from the Committees.

The agreement continues language providing that funding may be transferred among development projects or to new projects subject to the Committees' approval.

The agreement continues language indicating that no development project may be increased or decreased by more than \$1,000,000 prior to receiving approval of the Committees or a period of 30 days has elapsed.

The agreement provides funding for IT development for the projects and in the amounts specified in the following table:

Information Technology Development Projects
(in thousands of dollars)

<u>Project</u>	<u>Agreement</u>
VLER Health	10,000
VistA Module Enhancements	9,000
Veterans Benefits Management System (VBMS)	59,904
Virtual Lifetime Electronic Record (VLER)	20,968
Veteran Customer Experience (formerly VRM)	58,473
Other IT Systems Development	<u>170,185</u>
Total, All Development	\$328,530

This table is intended to serve as the Department's approved list of development projects; any requested changes are subject to reprogramming requirements.

Expenditure plan. -- The Department is directed to continue to provide a fiscal year 2018 IT expenditure plan to the Committees upon enactment of this Act. This plan should be in the same format as the table above.

VETERANS ELECTRONIC HEALTH RECORD

The agreement provides \$782,000,000 for activities related to the development and rollout of a new VA electronic health record, the associated contractual costs, and the salaries and expenses of employees hired under titles 5 and 38, United States Code. Because this is a very substantial new effort, the timing of obligation of funding is uncertain. As a result, the agreement makes these funds available for three years.

This account is intended to be the single source of funding within VA for the electronic health record effort. There is no authority for funds from other VA accounts to be transferred to this account or for funds from this account to be transferred to other accounts. Consistent with the effort to centralize financial management of the development of the electronic health record, the Department is directed to place top management of the project at the headquarters level above either the VHA or the Office of Information Technology, such as in the Office of the Deputy Secretary.

The bill language for this account requires the Secretary to submit a report quarterly to the Committees detailing obligations, expenditures, and deployment strategy by facility. In addition, GAO is directed to perform quarterly performance reviews of the VA electronic health record deployment so that the Committees are kept abreast of important issues such as cost and operational capability. It is expected that this quarterly reporting will avail the Committees and VA with timely information to properly oversee this effort and address important issues.

OFFICE OF INSPECTOR GENERAL

The agreement provides \$164,000,000 for the Office of Inspector General (OIG). Of the amount provided, not to exceed 10 percent is available for obligation until September 30, 2019.

CONSTRUCTION, MAJOR PROJECTS

The agreement provides \$512,430,000 for Construction, Major Projects, which is the same as the budget request. The agreement makes this funding available for five years, except that \$80,000,000 is made available until expended.

External project management. – The agreement continues the bill language requiring that large VA construction projects be managed by a non-VA government entity. Of the total provided, \$117,300,000 for VHA major construction projects shall not be available until the Department enters into an agreement with a non-Department of Veterans Affairs Federal entity to serve as the design and/or construction agent for each major construction project with a total

estimated cost of \$100,000,000 or above. Funding is available for obligation for each project only after VA certifies that the agreement with the non-Department Federal entity is in effect for that project. The single large VHA project affected by this provision is in Livermore, California.

The requirement to contract with an outside agent for major construction projects was also mandated in Section 502 of the Department of Veterans Affairs Expiring Authorities Act of 2015 (Public Law 114-58), enacted on September 30, 2015. Since the provision in the annual appropriations bill is also contained in permanent authorizing law, in future years, this provision will not be included in the appropriations bill.

The agreement funds the following items as requested in the budget submission:

Construction, Major Projects
(in thousands of dollars)

<u>Location and description</u>	<u>Agreement</u>
Veterans Health Admin. (VHA):	
Livermore, CA, realignment and closure of the Livermore campus	\$117,300
Advance Planning and Design Fund:	
various locations	57,500
Asbestos: various locations	7,500
Major Construction Staff: various locations	27,500
Hazardous Waste: various locations	15,000
Judgment Fund: various locations	10,000
Non-Dept. Fed. Entity Project Management Support	16,730
Total, VHA	251,530
National Cemetery Admin. (NCA):	
Sacramento, CA: gravesite expansion	35,000

Bushnell, FL: gravesite expansion and cemetery improvement sites	51,500
Elwood, IL: gravesite expansion, Phase 3	35,000
Calverton, NY: gravesite expansion	50,000
Phoenix, AZ: gravesite expansion	31,900
Bridgeville, PA: gravesite expansion, Phase 3	39,000
Advance Planning and Design Fund	8,500
NCA Land Acquisition Fund	5,000
 Total, NCA	 255,900
 General Admin.:	
Staff Offices Advance Planning Fund	5,000
 Total, Construction Major Projects	 \$512,430

West Los Angeles, California seismic corrections. – VA removed six buildings from the scope of the West Los Angeles, California seismic corrections project to be addressed through the Enhanced Use Lease supportive housing program. In the fiscal year 2018 budget submission, VA advised that details would be provided on how the remaining funding appropriated for the West LA project would be used. VA's most urgent need is to address Building 300, the Regional Food Services Facility, which is critical for providing quality service to vulnerable inpatient veterans. The Regional Food Services Facility is currently housed in a 65-year old, seismically at-risk facility potentially impacting food quality and safety, and placing veterans at risk. Renovation of Building 300 was originally included in the scope of the major project, but VA has determined that new construction would be more cost-effective than the originally planned renovation. The new Food Services facility will be efficient, purpose-built, and centrally located adjacent to the inpatient facility. VA has estimated that the total cost for new construction of the approximately 25,000 gross square foot Food Services facility is \$35,000,000. VA is directed to utilize \$35,000,000 of the remaining funds from the West Los

Angeles, California Seismic Corrections major construction project for construction of the Food Service facility. Further, it is expected that the vacated Building 300 site will be used to support the Department's stated goal of developing at least 1,200 housing units on the campus by 2026. VA is directed to provide to the Committees no later than 60 days after enactment of this Act an estimated schedule for completion of the Food Services facility.

Strategic Capital Investment Plan (SCIP). – It is appreciated that VA has consulted with the Committees and will be modifying its future capital budget and long term capital plan, with its submission to include a clearer presentation of its capital needs, by year, over the next five years. In addition, VA will make improvements to the congressional justification to make it a more usable and understandable document. This additional information will provide more clarity on VA's future capital plans. An example of a presentation that accurately reflects the priority projects from the SCIP that will actually be funded in the request is the "Active Development Major Construction Projects" on page 8.2-11 of Volume 4 of the fiscal year 2018 justification volumes. VA is encouraged to place such charts in a more prominent place in the justifications. VA is also encouraged to ensure that the funds requested for projects (major, minor, leases, and non-recurring maintenance) that are presented in congressional justification documents are in fact allocated to those projects for execution. VA is directed to report quarterly on the allocation and execution of such funds for the identified projects and clearly identify any changes.

Vacant and underutilized buildings and structures. -- In June 2017, the Secretary announced plans to initiate disposal or reuse actions for 430 vacant buildings in VA's real property inventory in order to decrease the maintenance of buildings VA does not need and reinvest the savings. The Secretary also announced a review of 784 non-vacant but underutilized buildings. While the Department's initiative to review the utility of VA property is commendable, the process by which the list of buildings and structures was created was not transparent. The Department is directed to submit a report to the Committees no later than 90 days after enactment of this Act that includes the following elements: (1) an explanation of the process and methodology used to determine, record, and validate which buildings and structures in VA's real property portfolio are vacant, mostly vacant, or underutilized, and their physical

condition; (2) an explanation of the process by which those property disposal analyses and plans were developed and coordinated with, and within, each VISN; (3) a cost-benefit analysis of the Department's ongoing real property disposal plans, both in terms of this immediate disposal action, and in aggregate; (4) a discussion of the impact of historic designations of buildings and structures on the Department's ability to manage its real property portfolio; and (5) a certification that the disposal of these identified properties will have no significant adverse impact on the Department's ability to provide health care and benefits for veterans.

National realignment strategy.—It is understood the Department, as part of a national realignment strategy of VA services, will continue to reevaluate and scrutinize the utility of facilities and property as well as the healthcare services available at VA facilities and available through non-Department healthcare providers. The Department is prohibited from diminishing healthcare services at existing VHA medical facilities as part of a planned realignment of VA services until the Secretary provides justification to the Committees.

CONSTRUCTION, MINOR PROJECTS

The agreement provides \$342,570,000 for Construction, Minor Projects. The agreement makes this funding available for five years. Included within the total is \$193,610,000 for the Veterans Health Administration; \$97,950,000 for the National Cemetery Administration; \$29,895,000 for the Veterans Benefits Administration; and \$21,115,000 for General Administration – Staff Offices.

In addition, \$425,000,000 is provided for minor construction projects in section 255 to remain available until expended.

Expenditure plan. -- The agreement includes a directive for the Department to provide an expenditure plan no later than 30 days after the enactment of this Act. This expenditure plan shall include a complete list of minor construction projects to be supported with the fiscal year 2018 appropriation. The plan shall be updated six months and twelve months after enactment.

GRANTS FOR CONSTRUCTION OF STATE EXTENDED CARE FACILITIES

The agreement provides \$110,000,000 for Grants for Construction of State Extended Care Facilities, to remain available until expended.

The agreement includes in section 253 a provision ensuring that the priority order for eligible and approved, but unfunded, State projects in 2017 is not disrupted by priority designated for approved 2018 projects.

The agreement includes section 255 which provides an additional \$575,000,000 for grants for construction of State extended care facilities to be available until expended. This funding, coupled with the base funding of \$110,000,000 and fiscal year 2017 carryover should be sufficient to support the entire existing backlog of approved State applications.

VA is encouraged to prioritize the needs of rural States in its allocation of funding for State homes by: (1) including consideration of rural mileage access in its "great need for beds to be established" at a State home; (2) considering the unique needs of small States with a single facility; and (3) prioritizing large rural States where veterans may live hundreds of miles from the nearest facility.

GRANTS FOR CONSTRUCTION OF VETERANS CEMETERIES

The agreement provides \$45,000,000 for Grants for Construction of Veterans Cemeteries, to remain available until expended.

ADMINISTRATIVE PROVISIONS
(Including Transfers and Rescissions of Funds)

The agreement includes section 201 allowing for the transfer of funds among the three mandatory accounts.

The agreement includes section 202 allowing for the transfer of funds among the four medical accounts.

The agreement includes section 203 allowing salaries and expenses funds to be used for related authorized purposes.

The agreement includes section 204 restricting the accounts that may be used for the acquisition of land or the construction of any new hospital or home.

The agreement includes section 205 limiting the use of funds in the Medical Services account only for entitled beneficiaries unless reimbursement is made to the Department.

The agreement includes section 206 allowing for the use of certain mandatory appropriations accounts for payment of prior year accrued obligations for those accounts.

The agreement includes section 207 allowing the use of appropriations available in this title to pay prior year obligations.

The agreement includes section 208 allowing the Department to use surplus earnings from the National Service Life Insurance Fund, the Veterans' Special Life Insurance Fund, and the United States Government Life Insurance Fund to administer these programs.

The agreement includes section 209 allowing the Department to cover the administrative expenses of enhanced-use leases and provides authority to obligate these reimbursements in the year in which the proceeds are received.

The agreement includes section 210 limiting the amount of reimbursement the Office of Resolution Management, the Office of Employment Discrimination Complaint Adjudication, the Office of Accountability and Whistleblower Protection, and the Office of Diversity and Inclusion can charge other offices of the Department for services provided.

The agreement includes section 211 requiring the Department to collect third-party payer information for persons treated for a non-service-connected disability.

The agreement includes section 212 allowing for the use of enhanced-use leasing revenues for Construction, Major Projects and Construction, Minor Projects.

The agreement includes section 213 outlining authorized uses for Medical Services funds.

The agreement includes section 214 allowing for funds deposited into the Medical Care Collections Fund to be transferred to the Medical Services and Medical Community Care accounts.

The agreement includes section 215 which allows Alaskan veterans to use medical facilities of the Indian Health Service or tribal organizations.

The agreement includes section 216 permitting the transfer of funds from the Department of Veterans Affairs Capital Asset Fund to the Construction, Major Projects and Construction, Minor Projects accounts and makes those funds available until expended.

The agreement includes section 217 requiring the Secretary to submit financial status quarterly reports for each of the Administrations in the Department. The specific data requested is similar to that requested in the fiscal year 2016 conference report.

The agreement includes section 218 requiring the Department to notify and receive approval from the Committees of any proposed transfer of funding to or from the Information

Technology Systems account and limits the aggregate annual increase in the account to no more than 10 percent of the funding appropriated to the account in this Act.

The agreement includes section 219 providing up to \$297,137,000 of fiscal year 2018 funds for transfer to the Joint DOD-VA Medical Facility Demonstration Fund.

The agreement includes section 220 which permits \$306,378,000 of fiscal year 2019 medical care funding provided in advance to be transferred to the Joint DOD-VA Medical Facility Demonstration Fund.

The agreement includes section 221 which authorizes transfers from the Medical Care Collections Fund to the Joint DOD-VA Medical Facility Demonstration Fund.

The agreement includes section 222 which transfers at least \$15,000,000 from VA medical accounts to the DOD-VA Health Care Sharing Incentive Fund.

The agreement includes section 223 prohibiting funds available to the Department in this or any other Act from being used to replace the current system by which VISNs select and contract for diabetes monitoring supplies and equipment.

The agreement includes section 224 requiring that the Department notify the Committees of bid savings in a major construction project of at least \$5,000,000, or 5 percent, whichever is less, 14 days prior to the obligation of the bid savings and their anticipated use.

The agreement includes section 225 which prohibits VA from increasing the scope of work for a major construction project above the scope specified in the original budget request unless the Secretary receives approval from the Committees.

The agreement includes section 226 requiring a quarterly report from each VBA regional office on pending disability claims, both initial and supplemental; error rates; the number of claims processing personnel; corrective actions taken; training programs; and review team audit

results. It also requires a quarterly report on the number of appeals pending at the Veterans Benefits Administration and the Board of Veterans Appeals.

The agreement includes section 227 requiring VA to notify the Committees 15 days prior to any staff office relocations within VA of 25 or more fulltime-equivalent staff.

The agreement includes section 228 requiring the Secretary to report to the Committees each quarter about any single national outreach and awareness marketing campaign exceeding \$2,000,000.

The agreement includes section 229 permitting the transfer to the Medical Services account of fiscal year discretionary 2018 funds appropriated in this Act or available from advance fiscal year 2018 funds already appropriated, except for funds appropriated to General Operating Expenses, VBA, to address possible unmet, high priority needs in Medical Services. Such unanticipated demands may result from circumstances such as a greater than projected number of enrollees or higher intensity of use of benefits. Any such transfer requires the approval of the Committees.

The agreement includes section 230 permitting the transfer of funding between the General Operating Expenses, Veterans Benefits Administration account and the Board of Veterans Appeals account if necessary to permit the hiring of staffing at the appropriate stage of the appeals process to address mounting claims appeals workload. Any such transfer requires the approval of the Committees.

The agreement includes section 231 prohibiting the Secretary from reprogramming funds in excess of \$7,000,000 among major construction projects or programs unless the reprogramming is approved by the Committees.

The agreement includes section 232 mandating certain professional standards for the veterans crisis hotline.

The agreement includes section 233 restricting funds from being used to close medical facilities in the absence of a national realignment strategy.

The agreement includes section 234 modifying current law to permit VA hospitals to use shuttle buses for employees so that patients can use the closer parking lots.

The agreement includes section 235 requiring VA to use the mammography screening guidelines announced by the Secretary on May 10, 2017.

The agreement includes section 236 allowing the use of Medical Services funding for assisted reproductive technology treatment and adoption reimbursement for veterans and their spouses if the veteran has a service-connected disability that results in being unable to procreate without such fertility treatment.

The agreement includes section 237 which provides a rescission of \$751,000,000. This funding is reappropriated in the Medical Services account to extend its availability.

The agreement includes section 238 prohibiting any funds from being used in a manner that is inconsistent with statutory limitations on outsourcing.

The agreement includes section 239 pertaining to limitations on Indian- or Native Hawaiian-owned businesses contracting with VA.

The agreement includes section 240 directing the elimination over a series of years of the use of social security numbers in VA programs.

The agreement includes section 241 referencing the provision in the 2017 appropriations Act pertaining to certification of marriage and family therapists.

The agreement includes section 242 which prohibits funds from being used to transfer funding from the Filipino Veterans Equity Compensation Fund to any other VA account.

The agreement includes section 243 which rescinds and reappropriates Major Construction funding for eight projects to extend its availability.

The agreement includes section 244 permitting funding to be used in fiscal years 2018 and 2019 to carry out and expand the child care pilot program authorized by section 205 of Public Law 111-163.

The agreement includes section 245 creating a pilot program for chiropractic services.

The agreement includes section 246 creating a pilot program for training veterans to become physician assistants.

The agreement includes section 247 which includes a reference to a provision in the 2017 appropriations Act identifying information which may be used to verify the status of coastwise merchant seamen who served during World War II for the purposes of eligibility for medals, ribbons, or other military decorations.

The agreement includes section 248 permitting the Secretary to use appropriated funds to ensure particular ratios of veterans to full-time employment equivalents within any VA program of rehabilitation.

The agreement includes section 249 prohibiting VA from using funds to enter into an agreement to resolve a dispute or claim with an individual that would restrict the individual from speaking to members of Congress or their staff on any topic, except those required to be kept secret in the interest of national defense or the conduct of foreign affairs.

The agreement includes section 250 referencing language in the 2017 appropriations Act requiring certain data to be included in budget justifications for Major Construction projects.

The agreement includes section 251 permitting Hmong veterans who served in Vietnam and were naturalized pursuant to the Hmong Veterans' Naturalization Act of 2000 to be buried in VA national cemeteries.

The agreement includes section 252 creating a 2-year pilot program to make grants to veterans service organizations to upgrade their facilities to become health and wellness centers.

The agreement includes section 253 ensuring that the priority order for eligible and approved, but unfunded, State projects in 2017 is not disrupted by priority designated for approved 2018 projects.

The agreement includes section 254 prohibiting the use of canines in VA research unless: the scientific objectives of the study can only be met by using canines; the study has been

directly approved by the Secretary; and the study is consistent with the revised VA canine research policy document released in December 2017.

The agreement includes section 255 providing \$2,000,000,000 to be available until expended for VA infrastructure needs, of which \$1,000,000,000 is for Medical Facilities for non-recurring maintenance; \$425,000,000 is for Minor Construction; and \$575,000,000 is for Grants for Construction of State Extended Care Facilities. This funding is not made available until VA provides and the Committees approve a detailed expenditure plan.

The agreement includes section 256 clarifying that payment for the costs of contract disability examinations shall be financed within the Compensation and Pensions account.

The agreement includes section 257 prohibiting funds to be used to charge a veteran for a veterans identification card.

The agreement includes section 258 related to the eligibility of veterans for certain medical services with other than honorable discharges. The two criteria that the veteran must meet to be eligible for these medical services are as follows: 1) veterans who have served 100 days in uniform and were deployed to a combat zone; or 2) veterans who are victims of sexual assault/sexual harassment.

The agreement includes section 259 regarding the process for a veteran to appeal the character of his or her service determination.

TITLE III

RELATED AGENCIES

AMERICAN BATTLE MONUMENTS COMMISSION

SALARIES AND EXPENSES

The agreement includes \$79,000,000 for Salaries and Expenses of the American Battle Monuments Commission (ABMC), an increase of \$3,900,000 to support World War I anniversary activities.

FOREIGN CURRENCY FLUCTUATIONS ACCOUNT

The agreement includes such sums as necessary for the Foreign Currency Fluctuations Account. However, due to favorable exchange rates, no funds are expected to be required in fiscal year 2018.

UNITED STATES COURT OF APPEALS FOR VETERANS CLAIMS

SALARIES AND EXPENSES

The agreement includes \$33,600,000 for Salaries and Expenses for the United States Court of Appeals for Veterans Claims.

DEPARTMENT OF DEFENSE--CIVIL

CEMETERIAL EXPENSES, ARMY

SALARIES AND EXPENSES

The agreement includes \$80,800,000 for Cemeterial Expenses, Army - Salaries and Expenses. Within that amount, up to \$15,000,000 in funding is available until September 30, 2020.

CONSTRUCTION

The agreement provides \$167,000,000 for planning and design and construction of Southern Expansion to remain available until expended.

ARMED FORCES RETIREMENT HOME TRUST FUND

The agreement includes a total of \$64,300,000 for the Armed Forces Retirement Home (AFRH), as requested, but does not provide the funds in the manner requested. The agreement directs that \$42,300,000 be derived from the Trust Fund and \$22,000,000 be provided from the General Fund to support AFRH operations.

Trust Fund Solvency.—There continues to be a belief that both legislative and administrative actions are necessary to improve Trust Fund solvency, eliminate AFRH's reliance on the General Fund, and maintain the high-quality services provided to AFRH residents. While there is still concern about the path forward, DOD is directed to continue working with AFRH to take appropriate administrative action and to develop and submit proposed authorizing language that addresses the issue of Trust Fund solvency.

ADMINISTRATIVE PROVISIONS

The agreement includes section 301 permitting funds to be provided to Arlington County, Virginia, for the relocation of a water main located on the Arlington National Cemetery property.

The agreement includes section 302 allowing Arlington National Cemetery to deposit and use funds derived from concessions.

Title IV
Overseas Contingency Operations
Department of Defense

The agreement includes title IV, Overseas Contingency Operations, for military construction projects related to the Global War on Terrorism and the European Deterrence/Reassurance Initiative.

Military Construction, Army

The agreement includes \$146,100,000 for “Military Construction, Army”, for planning and design and construction in support of Overseas Contingency Operations and the European Deterrence/Reassurance Initiative.

Military Construction, Navy and Marine Corps

The agreement includes \$33,248,000 for “Military Construction, Navy and Marine Corps”, for planning and design and construction in support of Overseas Contingency Operations and the European Deterrence/Reassurance Initiative.

Military Construction, Air Force

The agreement includes \$546,352,000 for “Military Construction, Air Force”, for planning and design and construction in support of Overseas Contingency Operations and the European Deterrence/Reassurance Initiative.

Military Construction, Defense-Wide

The agreement includes \$24,300,000 for “Military Construction, Defense-Wide”, for planning and design and construction in support of Overseas Contingency Operations and the European Deterrence/Reassurance Initiative.

Administrative Provisions

The agreement includes section 401 which provides the contingent emergency designation for the Overseas Contingency Operations accounts.

The agreement includes section 402 which requires the Department of Defense to provide a future year defense program for European Deterrence/Reassurance Initiative to the congressional defense committees.

Insert
pgs 50a-b

OVERSEAS CONTINGENCY OPERATIONS
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL

TITLE IV		
FY 2018 OVERSEAS CONTINGENCY OPERATIONS		
OVERSEAS CONTINGENCY OPERATIONS		
CUBA		
ARMY		
GUANTANAMO BAY NAVAL STATION		
BARRACKS.....	115,000	115,000
WORLDWIDE UNSPECIFIED		
ARMY		
PLANNING AND DESIGN.....	9,000	9,000
AIR FORCE		
PLANNING AND DESIGN.....	41,500	41,500
DJIBOUTI		
NAVY		
CAMP LEMONIER		
AIRCRAFT PARKING APRON EXPANSION.....	---	13,390
ITALY		
AIR FORCE		
AVIANO AB		
GUARDIAN ANGEL OPERATIONS FACILITY.....	---	27,325
DEFENSE-WIDE		
SIGONELLA		
CONSTRUCT HYDRANT SYSTEM.....	---	22,400
JORDAN		
AIR FORCE		
MUWAFFAQ SALT I AIR BASE		
MUWAFFAQ SALT I AIR BASE.....	143,000	---
AIRFIELD PAVEMENTS.....	---	52,735
ISR SHELTERS.....	---	10,000
CAS REVEITEMENTS/SUN SHADES.....	---	11,168
DORMITORY.....	---	8,003
CARGO MARSHALLING YARD FACILITY.....	---	1,034
SUPPORTING FACILITIES/UTILITIES.....	---	80,060
QATAR		
AIR FORCE		
AL UDEID		
CONSOLIDATED SQUADRON OPERATIONS FACILITY.....	---	15,000
TURKEY		
ARMY		
TURKEY VARIOUS		
FORWARD OPERATING SITES.....	---	6,400
AIR FORCE		
INCIRLIK AB		
RELOCATE BASE MAIN ACCESS CONTROL POINT.....	14,600	14,600
REPLACE PERIMETER FENCE.....	8,100	8,100
DORMITORY.....	---	25,997
TOTAL, OVERSEAS CONTINGENCY OPERATIONS.....	331,200	441,712
EUROPEAN DEFERENCE / REASSURANCE INITIATIVE		
ESTONIA		
AIR FORCE		
AMARI AIR BASE		
POL CAPACITY PHASE II.....	4,700	4,700
TACTICAL FIGHTER AIRCRAFT PARKING APRON.....	9,200	9,200

OVERSEAS CONTINGENCY OPERATIONS
(AMOUNTS IN THOUSANDS)

	BUDGET REQUEST	FINAL BILL

HUNGARY		
AIR FORCE		
KECSKEMET AIR BASE		
AIRFIELD UPGRADES.....	12,900	12,900
CONSTRUCT PARALLEL TAXIWAY.....	30,000	30,000
INCREASE POL STORAGE CAPACITY.....	12,500	12,500
ICELAND		
AIR FORCE		
KEFLAVIK		
AIRFIELD UPGRADES.....	14,400	14,400
LATVIA		
AIR FORCE		
LIELVARDE AIR BASE		
EXPAND STRATEGIC RAMP PARKING.....	3,850	3,850
LUXEMBOURG		
AIR FORCE		
SANEM		
ECAOS DEPLOYABLE AIRBASE SYSTEM STORAGE.....	67,400	67,400
NORWAY		
AIR FORCE		
RYGGE		
REPLACE/EXPAND QUICK REACTION ALERT PAD.....	10,300	10,300
ROMANIA		
AIR FORCE		
CAMP TURZII		
UPGRADE UTILITIES INFRASTRUCTURE.....	2,950	2,950
SLOVAKIA		
AIR FORCE		
MALACKY		
AIRFIELD UPGRADES.....	4,000	4,000
INCREASE POL STORAGE CAPACITY.....	20,000	20,000
SLIAC AIRPORT		
AIRFIELD UPGRADES.....	22,000	22,000
WORLDWIDE UNSPECIFIED		
ARMY		
PLANNING AND DESIGN.....	15,700	15,700
NAVY		
PLANNING AND DESIGN.....	18,500	19,858
AIR FORCE		
PLANNING AND DESIGN.....	56,630	56,630
DEFENSE-WIDE		
SOCOM		
PLANNING AND DESIGN.....	1,900	1,800

TOTAL, EUROPEAN DETERRENCE / REASSURANCE INITIATIVE.....	308,930	308,288

NOTE: FUNDING FOR CERTAIN MILITARY CONSTRUCTION
PROJECTS IN DJIBOUTI, ITALY, DATAR, AND TURKEY WAS
REQUESTED IN TITLE I AND PROVIDED IN TITLE IV OCO.

TITLE V
GENERAL PROVISIONS

The agreement includes section 501 prohibiting the obligation of funds in this Act beyond the current fiscal year unless expressly so provided.

The agreement includes section 502 prohibiting the use of the funds in this Act for programs, projects, or activities not in compliance with Federal law relating to risk assessment, the protection of private property rights, or unfunded mandates.

The agreement includes section 503 encouraging all Departments to expand their use of "E-Commerce."

The agreement includes section 504 specifying the congressional committees that are to receive all reports and notifications.

The agreement includes section 505 prohibiting the transfer of funds to any instrumentality of the United States Government without authority from an appropriations Act.

The agreement includes section 506 prohibiting the use of funds for a project or program named for a serving Member, Delegate, or Resident Commissioner of the United States House of Representatives.

The agreement includes section 507 requiring all reports submitted to Congress to be posted on official web sites of the submitting agency.

The agreement includes section 508 prohibiting the use of funds to establish or maintain a computer network unless such network blocks the viewing, downloading, and exchanging of pornography, except for law enforcement investigation, prosecution, or adjudication activities.

The agreement includes section 509 prohibiting the use of funds for the payment of first-class air travel by an employee of the executive branch.

The agreement includes section 510 prohibiting the use of funds in this Act for any contract where the contractor has not complied with E-Verify requirements.

The agreement includes section 511 prohibiting the use of funds in this Act by the Department of Defense or the Department of Veterans Affairs for the purchase or lease of a new vehicle except in accordance with Presidential Memorandum – Federal Fleet Performance, dated May 24, 2011.

The agreement includes section 512 prohibiting the use of funds in this Act for the renovation, expansion, or construction of any facility in the continental United States for the purpose of housing any individual who has been detained at the United States Naval Station, Guantanamo Bay, Cuba.

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pgs 52a-0

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
TITLE I - DEPARTMENT OF DEFENSE					
Military Construction, Army.....	513,459	920,394	923,994	+410,535	+3,600
Military Construction, Navy and Marine Corps.....	1,021,580	1,616,665	1,553,275	+531,695	-63,390
Hurricane Supplemental (P.L. 115-123) (Emergency).....	---	201,636	201,636	+201,636	---
Total	1,021,580	1,818,301	1,754,911	+733,331	-63,390
Military Construction, Air Force.....	1,491,058	1,738,796	1,543,558	+52,500	-195,238
Military Construction, Defense-Wide.....	2,025,444	3,114,913	2,811,513	+786,069	-303,400
Additional Funds (P.L. 115-96) (Emergency).....	---	200,000	200,000	+200,000	---
Total	2,025,444	3,314,913	3,011,513	+986,069	-303,400
Total, Active components	5,051,541	7,792,404	7,233,976	+2,182,435	-558,428
Military Construction, Army National Guard.....	232,930	210,652	220,652	-12,278	+10,000
Hurricane Supplemental (P.L. 115-123) (Emergency).....	---	519,345	519,345	+519,345	---
Subtotal	232,930	729,997	739,997	+507,067	+10,000
Military Construction, Air National Guard.....	143,957	161,491	171,491	+27,534	+10,000
Military Construction, Army Reserve.....	68,230	73,712	83,712	+15,482	+10,000
Military Construction, Navy Reserve.....	38,597	65,271	95,271	+56,674	+30,000

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Military Construction, Air Force Reserve.....	188,950	63,535	73,535	-115,415	+10,000
Total, Reserve components.....	672,664	1,094,006	1,164,006	+491,342	+70,000
North Atlantic Treaty Organization Security Investment Program.....	177,932	154,000	177,932	---	+23,932
Department of Defense Base Closure Account.....	240,237	255,867	310,0DD	+69,763	+54,133
Total, Military Construction.....	6,142,374	9,296,277	8,885,914	+2,743,540	-410,363
Emergency appropriations.....	---	(920,981)	(920,981)	(+920,981)	---
Family Housing Construction, Army.....	157,172	182,662	182,662	+25,490	---
Family Housing Operation and Maintenance, Army.....	325,995	346,625	348,907	+22,912	+2,282
Family Housing Construction, Navy and Marine Corps....	94,011	83,682	83,682	-10,329	---
Family Housing Operation and Maintenance, Navy and Marine Corps.....	300,915	328,282	328,282	+27,367	---
Family Housing Construction, Air Force.....	61,352	85,062	85,062	+23,710	---
Family Housing Operation and Maintenance, Air Force...	274,429	318,324	318,324	+43,895	---
Family Housing Operation and Maintenance, Defense-Wide	59,157	59,169	59,169	+12	---
DoD Military Unaccompanied Housing Improvement Fund...	---	623	623	+623	---
Department of Defense Family Housing Improvement Fund.	3,258	2,726	2,726	-532	---
Total, Family Housing.....	1,276,289	1,407,155	1,409,437	+133,148	+2,282

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
ADMINISTRATIVE PROVISIONS					
Military Construction, Army (Sec. 126) (rescission)...	-29,602	---	---	+29,602	---
Military Construction, Air Force (Sec. 127) (rescission).....	-51,460	---	---	+51,460	---
Military Construction, Defense-Wide (Sec. 126) (rescission).....	-141,600	---	---	+141,600	---
Military Construction, Defense-Wide - Planning and Design (Sec. 127).....	-30,000	---	---	+30,000	---
Military Construction, Army (Sec. 125).....	40,500	---	93,800	+53,300	+93,800
Military Construction, Navy and Marine Corps (Sec. 125).....	227,099	---	202,130	-24,969	+202,130
Military Construction, Air National Guard (Sec. 125)..	---	---	52,000	+52,000	+52,000
Military Construction, Army National Guard (Sec. 125).	67,500	---	113,500	+46,000	+113,500
Military Construction, Army Reserve (Sec. 125).....	30,000	---	76,000	+46,000	+76,000
NATO Security Investment Program (Sec. 127) (rescission).....	-30,000	---	---	+30,000	---
42 USC 3374 (Sec. 128).....	-25,000	---	---	+25,000	---
Military Construction, Air Force (Sec. 125).....	149,500	---	138,100	-11,400	+138,100
Military Construction, Air National Guard (Sec. 125)..	11,000	---	---	-11,000	---
Military Construction, Navy and Marine Corps (Sec. 126).....	89,400	---	---	-89,400	---
Military Construction, Air Force Reserve (Sec. 125)...	---	---	64,100	+64,100	+64,100
NATO Security Investment Program (Sec. 126).....	---	---	-25,000	-25,000	-25,000
Family Housing Construction, Army (Sec. 126).....	---	---	-18,000	-18,000	-18,000

DIVISION J, MILITARY CDNSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Defense Access Roads Program (Sec. 131).....	---	---	20,000	+20,000	+20,000
<hr/>					
Total, Administrative Provisions.....	307,337	---	716,630	+409,293	+716,630
Appropriations.....	(614,999)	---	(759,630)	(+144,631)	(+759,630)
Rescissions.....	(-307,662)	---	(-43,000)	(+264,662)	(-43,000)
<hr/>					
Total, title I, Department of Defense.....	7,726,000	10,703,432	11,011,981	+3,285,981	+308,549
Appropriations.....	(8,033,662)	(9,782,451)	(10,134,000)	(+2,100,338)	(+351,549)
Rescissions.....	(-307,662)	---	(-43,000)	(+264,662)	(-43,000)
<hr/>					
Emergency appropriations.....	---	(920,981)	(920,981)	(+920,981)	---
<hr/>					
Total, title I less emergency appropriations.....	7,726,000	9,782,451	10,091,000	+2,365,000	+308,549
<hr/>					

TITLE II - DEPARTMENT OF VETERANS AFFAIRS

Veterans Benefits Administration

Compensation and pensions:					
Advance from prior year.....	(86,083,128)	(90,119,449)	(90,119,449)	(+4,036,321)	---
<hr/>					
Subtotal, current year.....	86,083,128	90,119,449	90,119,449	+4,036,321	---

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Advance appropriation, FY 2019.....	90,119,449	95,768,462	95,768,462	+5,649,013	---
Readjustment benefits:					
Advance from prior year.....	(16,340,828)	(13,708,648)	(13,708,648)	(-2,632,180)	---
Subtotal.....	16,340,828	13,708,648	13,708,648	-2,632,180	---
Advance appropriation, FY 2019.....	13,708,648	11,832,175	11,832,175	-1,876,473	---
Veterans insurance and indemnities:					
Advance from prior year.....	(91,920)	(107,899)	(107,899)	(+15,979)	---
Current year request.....	16,605	12,439	12,439	-4,166	---
Subtotal.....	108,525	120,338	120,338	+11,813	---
Advance appropriation, FY 2019.....	107,899	109,090	109,090	+1,191	---
Veterans housing benefit program fund:					
(Limitation on direct loans).....	(500)	(500)	(500)	---	---
Administrative expenses.....	198,856	178,626	178,626	-20,230	---
Vocational rehabilitation loans program account.....	36	30	30	-6	---
(Limitation on direct loans).....	(2,517)	(2,356)	(2,356)	(-161)	---
Administrative expenses.....	389	395	395	+6	---
Native American veteran housing loan program account..	1,163	1,163	1,163	---	---

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
General operating expenses, VBA.....	2,856,160	2,844,000	2,910,000	+53,840	+66,000
Total, Veterans Benefits Administration.....	107,009,205	110,746,380	110,812,380	+3,803,175	+66,000
Appropriations.....	(3,073,209)	(3,036,653)	(3,102,653)	(+29,444)	(+66,000)
Advance appropriations, FY 2019.....	(103,935,996)	(107,709,727)	(107,709,727)	(+3,773,731)	---
Advances from prior year appropriations.....	(102,515,876)	(103,935,996)	(103,935,996)	(+1,420,120)	---
Veterans Health Administration					
Medical services:					
Advance from prior year.....	(51,673,000)	(44,886,554)	(44,886,554)	(-6,786,446)	---
Current year request 1/.....	1,078,993	1,031,808	1,962,984	+883,991	+931,176
Supplemental funding for opioid abuse prevention (P.L. 115-31) 2/.....	50,000	---	---	-50,000	---
Medical Services (Sec. 217) (rescission).....	-7,246,181	---	---	+7,246,181	---
Hurricane Supplemental (P.L. 115-123) (Emergency).....	---	11,075	11,075	+11,075	---
Subtotal.....	45,555,812	45,929,437	46,860,613	+1,304,801	+931,176
Advance appropriation, FY 2019.....	44,886,554	49,161,165	49,161,165	+4,274,611	---

1/ \$2.1 billion in emergency funding for Medical Services purposes was appropriated in H.J. Res. 124 in addition to these funds

2/ Funding for opioid abuse prevention was included

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request

in the FY17 supplemental. In FY18, it is provided within the amount recommended by the Committee					
Medical community care:					
Advance from prior year.....	---	(9,409,118)	(9,409,118)	(+9,409,118)	---
Current year request.....	7,246,181	254,000	419,176	-6,827,005	+165,176
Subtotal.....	7,246,181	9,663,118	9,828,294	+2,582,113	+165,176
Advance appropriation, FY 2019.....	9,409,118	8,384,704	8,384,704	-1,024,414	---
Medical support and compliance:					
Advance from prior year.....	(6,524,000)	(6,654,480)	(6,654,480)	(+130,480)	---
Current year request.....	---	284,397	100,000	+100,000	-184,397
Hurricane Supplemental (P.L. 115-123) (Emergency).....	---	3,209	3,209	+3,209	---
Subtotal.....	6,524,000	6,942,086	6,757,689	+233,689	-184,397
Advance appropriation, FY 2019.....	6,654,480	7,239,156	7,239,156	+584,676	---
Medical facilities:					
Advance from prior year.....	(5,074,000)	(5,434,880)	(5,434,880)	(+360,880)	---
Current year request.....	247,668	1,079,795	707,000	+459,332	-372,795
Hurricane Supplemental (P.L. 115-123) (Emergency).....	---	75,108	75,108	+75,108	---
Subtotal.....	5,321,668	6,589,783	6,216,988	+895,320	-372,795

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Advance appropriation, FY 2019.....	5,434,880	5,914,288	5,914,288	+479,408	---
Medical and prosthetic research.....	675,366	640,000	722,262	+46,896	+82,262
Medical care cost recovery collections:					
Offsetting collections.....	-2,637,000	-2,507,000	-2,507,000	+130,000	---
Appropriations (indefinite).....	2,637,000	2,507,000	2,507,000	-130,000	---
Subtotal.....	---	---	---	---	---
DoD-VA Joint Medical Funds (transfers out).....	(-274,731)	(-297,137)	(-297,137)	(-22,406)	---
DoD-VA Joint Medical Funds (by transfer).....	(274,731)	(297,137)	(297,137)	(+22,406)	---
DoD-VA Health Care Sharing Incentive Fund (Transfer out).....	(-15,000)	(-15,000)	(-15,000)	---	---
DoD-VA Health Care Sharing Incentive Fund (by transfer).....	(15,000)	(15,000)	(15,000)	---	---
Total, Veterans Health Administration.....	68,437,059	74,078,705	74,700,127	+6,263,068	+621,422
Appropriations.....	(2,052,027)	(3,290,000)	(3,911,422)	(+1,859,395)	(+621,422)
(By transfer).....	(289,731)	(312,137)	(312,137)	(+22,406)	---
Emergency appropriations.....	---	(89,392)	(89,392)	(+89,392)	---
Advance appropriations, FY 2019.....	(66,385,032)	(70,699,313)	(70,699,313)	(+4,314,281)	---
Advances from prior year appropriations.....	(63,271,000)	(66,385,032)	(66,385,032)	(+3,114,032)	---
National Cemetery Administration					
National Cemetery Administration.....	286,193	306,193	306,193	+20,000	---

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Departmental Administration					
General administration.....	345,391	346,891	335,891	-9,500	-11,000
Board of Veterans Appeals.....	156,096	155,596	161,048	+4,952	+5,452
Information technology systems.....	4,278,259	4,055,500	4,055,500	-222,759	---
Elect. health record modern.....	---	---	782,000	+782,000	+782,000
Office of Inspector General.....	160,106	159,606	164,000	+3,894	+4,394
Construction, major projects.....	528,110	512,430	512,430	-15,680	---
Construction, minor projects.....	372,069	342,570	342,570	-29,499	---
Hurricane Supplemental (P.L. 115-123) (Emergency).....	---	4,088	4,088	+4,088	---
Subtotal.....	372,069	346,658	346,658	-25,411	---
Grants for construction of State extended care facilities.....	90,000	90,000	110,000	+20,000	+20,000
Grants for the construction of veterans cemeteries....	45,000	45,000	45,000	---	---
Total, Departmental Administration.....	5,975,031	5,711,681	6,512,527	+537,496	+800,846
Emergency appropriations.....	---	(4,088)	(4,088)	(+4,088)	---
Appropriations.....	(5,975,031)	(5,707,593)	(6,508,439)	(+533,408)	(+800,846)
Administrative Provisions					
JIF rescission.....	-40,000	---	---	+40,000	---
General rescission.....	-169,000	---	---	+169,000	---
General reduction.....	-23,000	---	---	+23,000	---

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Mandatory disability exams language (Sec. 256).....	---	40,000	25,000	+25,000	-15,000
Medical services (Sec. 237) (rescission).....	---	---	-751,000	-751,000	-751,000
VA deferred maintenance (Sec. 255).....	---	---	2,000,000	+2,000,000	+2,000,000
Construction, major projects:					
Sec. 243(a) rescission.....	---	---	-10,000	-10,000	-10,000
Sec. 243(b) reappropriation.....	---	---	10,000	+10,000	+10,000
Sec. 243(c) rescission.....	---	---	-410,000	-410,000	-410,000
Sec. 243(d) reappropriation.....	---	---	410,000	+410,000	+410,000
Total. Administrative Provisions.....	-232,000	40,000	1,274,000	+1,506,000	+1,234,000
<hr/>					
Total, title II.....	181,475,488	190,882,959	193,605,227	+12,129,739	+2,722,268
Appropriations.....	(11,363,460)	(12,380,439)	(15,853,707)	(+4,490,247)	(+3,473,268)
Reappropriations.....	---	---	(420,000)	(+420,000)	(+420,000)
Emergency appropriations.....	---	(93,480)	(93,480)	(+93,480)	---
Rescissions.....	(-209,000)	---	(-1,171,000)	(-962,000)	(-1,171,000)
(By transfer).....	(289,731)	(312,137)	(312,137)	(+22,406)	---
Advance Appropriations, FY 2019:					
Mandatory.....	(103,935,996)	(107,709,727)	(107,709,727)	(+3,773,731)	---
Discretionary.....	(66,385,032)	(70,699,313)	(70,699,313)	(+4,314,281)	---
Advances from prior year appropriations:					
Mandatory.....	(102,515,876)	(103,935,996)	(103,935,996)	(+1,420,120)	---
Discretionary.....	(63,271,000)	(66,385,032)	(66,385,032)	(+3,114,032)	---

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
(Limitation on direct loans).....	(3,017)	(2,856)	(2,856)	(-161)	---
Discretionary.....	(77,522,887)	(83,160,793)	(85,883,061)	(+8,360,174)	(+2,722,268)
Advances from prior year less FY 2019 advances	(-3,114,032)	(-4,314,281)	(-4,314,281)	(-1,200,249)	---
Net discretionary.....	(74,408,855)	(78,753,032)	(81,475,300)	(+7,066,445)	(+2,722,268)
Mandatory.....	(103,952,601)	(107,722,166)	(107,722,166)	(+3,769,565)	---
Advances from prior year less FY 2019 advances	(-1,420,120)	(-3,773,731)	(-3,773,731)	(-2,353,611)	---
Net mandatory.....	(102,532,481)	(103,948,435)	(103,948,435)	(+1,415,954)	---
Total mandatory and discretionary.....	176,941,336	182,701,467	185,423,735	+8,482,399	+2,722,268

TITLE III - RELATED AGENCIES

American Battle Monuments Commission

Salaries and expenses.....	75,100	75,100	79,000	+3,900	+3,900
Total, American Battle Monuments Commission.....	75,100	75,100	79,000	+3,900	+3,900

U.S. Court of Appeals for Veterans Claims

Salaries and expenses.....	30,945	33,608	33,600	+2,655	-8
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DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Department of Defense - Civil					
Cemeterial Expenses, Army					
Salaries and expenses.....	70,800	70,800	80,800	+10,000	+10,000
Construction.....	---	---	167,000	+167,000	+167,000
Total, Cemeterial Expenses, Army.....	70,800	70,800	247,800	+177,000	+177,000
Armed Forces Retirement Home - Trust Fund					
Operation and maintenance.....	41,300	41,300	41,300	---	---
Capital program.....	1,000	1,000	1,000	---	---
Payment from General Fund.....	22,000	22,000	22,000	---	---
Total, Armed Forces Retirement Home.....	64,300	64,300	64,300	---	---
Total, title III.....	241,145	243,808	424,700	+183,555	+180,892
TITLE IV - OVERSEAS CONTINGENCY OPERATIONS					
Overseas Contingency Operations					
Army.....	---	124,000	130,400	+130,400	+6,400
Additional funding for planning and design (P.L. 115-31).....	39,500	---	---	-39,500	---

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Navy.....	38,409	---	13,390	-25,019	+13,390
Additional funding for construction (P.L. 115-31).....	66,708	---	---	-66,708	---
Subtotal.....	105,117	---	13,390	-91,727	+13,390
Air Force.....	11,440	207,200	275,522	+264,082	+68,322
Additional funding for construction (P.L. 115-31).....	93,000	---	---	-93,000	---
Subtotal.....	104,440	207,200	275,522	+171,082	+68,322
Defense-Wide.....	---	---	22,400	+22,400	+22,400
Army National Guard					
Additional funding for planning and design (P.L. 115-31).....	12,000	---	---	-12,000	---
Air National Guard					
Additional funding for construction (P.L. 115-31).....	13,000	---	---	-13,000	---
Army Reserve					
Additional funding for planning and design (P.L. 115-31).....	10,000	---	---	-10,000	---
Navy Reserve					
Additional funding for construction (P.L. 115-31).....	4,525	---	---	-4,525	---

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request
Air Force Reserve					
Additional funding for planning and design (P.L. 115-31).....	9,000	---	---	-9,000	---
Subtotal.....	297,582	331,200	441,712	+144,130	+110,512
European Deterrence / Reassurance Initiative					
Army.....	18,900	15,700	15,700	-3,200	---
Navy.....	21,400	18,500	19,858	-1,542	+1,358
Air Force.....	68,280	270,830	270,830	+202,550	---
Additional funding for planning and design (P.L. 115-31).....	12,300	---	---	-12,300	---
Subtotal.....	80,580	270,830	270,830	+190,250	---
Defense-Wide.....	5,000	1,900	1,900	-3,100	---
Administrative Provision					
Military Construction, Air Force (Sec. 101, P.L. 115-31) (rescission).....	-12,300	---	---	+12,300	---
Subtotal.....	113,580	306,930	308,288	+194,708	+1,358

DIVISION J, MILITARY CONSTRUCTION AND VETERANS AFFAIRS, AND RELATED
 AGENCIES APPROPRIATIONS ACT, 2018
 (Amounts in thousands)

	FY 2017 Enacted	FY 2018 Request	Final Bill	Final Bill vs FY 2017	Final Bill vs Request

Counterterrorism Support					
Air Force.....	8,571	---	---	-8,571	---
=====					
Total, title IV.....	419,733	638,130	750,000	+330,267	+111,870
=====					
Grand total.....	189,862,366	202,468,329	205,791,908	+15,929,542	+3,323,579
Appropriations.....	(19,638,267)	(22,406,698)	(26,412,407)	(+6,774,140)	(+4,005,709)
Reappropriations.....	---	---	(420,000)	(+420,000)	(+420,000)
Rescissions.....	(-516,662)	---	(-1,214,000)	(-697,338)	(-1,214,000)
Rescission of OCD.....	(-12,300)	---	---	(+12,300)	---
Emergency appropriations.....	---	(1,014,461)	(1,014,461)	(+1,014,461)	---
Advance appropriations, FY 2019.....	(170,321,028)	(178,409,040)	(178,409,040)	(+8,088,012)	---
Overseas contingency operations.....	(432,033)	(638,130)	(750,000)	(+317,967)	(+111,870)
Advances from prior year appropriations.....	(165,786,876)	(170,321,028)	(170,321,028)	(+4,534,152)	---
(By transfer).....	(289,731)	(312,137)	(312,137)	(+22,406)	---
(Transfer out).....	(-289,731)	(-312,137)	(-312,137)	(-22,406)	---
(Limitation on direct loans).....	(3,017)	(2,856)	(2,856)	(-161)	---

SPECIAL FOCUS REVIEW FOR THE CAMP LEJEUNE CONTAMINATED WATER CLAIMS PROJECT MANAGEMENT PLAN

Summary:

H.R. 1625, Consolidated Appropriations Act of 2018 directed the Department of Veterans Affairs to conduct a Special Focus Review for the Camp Lejeune Contaminated Water claims process and to submit the results of the review to Committees no later than 180 days after the enactment of the bill. The bill was enacted on March 23, 2018.

Key project milestones:

- 3/23: The Consolidated Appropriations Act of 2018 was enacted;
- 4/30: No later than this date, VHA/VBA brief SecVA, DepSec, or Chief of Staff on background and action plan;
- 7/2: No later than this date, VHA/VBA provide SecVA, DepSec, or Chief of Staff with a toll gate review of progress on the Special Focus Review;
- 8/15: No later than this date, VHA/VBA provide SecVA, DepSec, or Chief of Staff with a toll gate review of progress on the Special Focus Review;
- 9/12: No later than this date, VHA/VBA provide SecVA, DepSec, or Chief of Staff with a final review of progress on the Special Focus Review;
- 9/19: No later than this date, VA submit results of the Special Focus Review to Committees.

Special Focus Review for the Camp Lejeune Contaminated Water Claims Process Language

Compensation claims for Camp Lejeune contaminated water veterans. - There is concern regarding the lack of consistency in the Department's handling of disability compensation claims for veterans, former reservists, and former National Guard members who served at Marine Corps Base Camp Lejeune for no less than 30 days (consecutive or nonconsecutive) between August 1, 1953 and December 31, 1987. VA established a presumption of service connection for eight diseases associated with exposure to contaminants in the water supply at Camp Lejeune during that period. The Department made the decision to subject nonpresumptive Camp Lejeune Contaminated Water (CLCW) exposure claims to a higher level of scrutiny than is applied to other exposure claims and did so without providing notice or an opportunity for public comment. In addition, no other toxic exposure claims require a positive medical opinion to warrant service connection. The evidentiary burden VA requires for CLCW nonpresumptive exposure claims is significantly greater than the standard used for Agent Orange or any other exposure claims. Furthermore, there currently exists a wealth of "competent medical evidence" specific to diseases related to exposure to contaminated water at Camp Lejeune, as published by the Agency for Toxic Substances and Disease Registry (ATSDR), the Institute of Medicine (IoM), and other government-sanctioned medical experts. Nevertheless, the Department's same Clinical Subject Matter Experts (SMEs), who provide medical opinions, have routinely rejected ATSDR and IoM's findings without providing any justification or explanation for doing so.

The Department is directed to conduct a Special Focus Review for the CLCW claims process and submit the results of the review to the Committees no later than 180 days after enactment of this Act. The report should also address the lack of consistency for CLCW claims as compared to other non-presumptive and exposure claims, as well as answer the following questions: (1) Why did the Department determine it was necessary to "create a process that fell outside of the traditional Compensation and Pension (C&P) examination process" for Camp Lejeune exposure claims? (2) The Department has stated that "SMEs are required to be familiar with the study of Environmental & Occupational Medicine and Toxicology due to the

specialized nature of these claims." (a) Explain what the Department means by "the specialized nature of these claims." (b) Explain how and why this process differs from the C&P examination process for Agent Orange or other exposure claims. (c) What are the educational, practical, or other requirements that a VHA employee must meet in order to qualify as a "Subject Matter Expert" who can adjudicate Camp Lejeune Contaminated Water claims? (3) What justification did the Department use to require a positive medical opinion to warrant service connection for every single non-presumptive claim for CLCW veterans? (a) What evidence is there to demonstrate the necessity of establishing such a process? (b) What evidence is there to demonstrate the impact that such extraordinary evidentiary requirements have had on the processing of CLCW exposure claims? (4) What percentage of non-presumptive claims (VA wide) are currently referred to VHA Clinical SMEs for a medical opinion? (5) Why does the Department require an evidentiary standard greater than "competent medical evidence" for CLCW claims? (6) Does the Department consider the ATSDR and IoM reports on diseases associated with exposure to contaminated water at Camp Lejeune to be "competent medical evidence?" (a) If so, why has the Department refused to accept these findings as sufficient medical evidence to establish a nexus of service connection? (b) If not, why does the Department apply a different definition of "competent medical evidence" to CLCW claims than it applies to Agent Orange claims? (7) Is there any other type of claim for which the Department requires a positive medical opinion from a VHA clinical Subject Matter Expert on each claim?

(b)(6) (b)(6)

Subject: jq3458 CLCW Special Focus Review w/VA Chief of Staff
Location: 810 Vermont Ave; 1015F; VANTS 1-800-767-1750 Code: (b)(6)

Start: Thu 5/10/2018 8:30 AM
End: Thu 5/10/2018 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: VBACO_20 Exec Review (b)(6) VBAVACO; (b)(6)
VBAVACO; (b)(6) Tucker, Brooks; Balland, David; O'Connor, Christopher;
(b)(6) (b)(6) (b)(6) D.; Hayes-Byrd, Jacquelyn;
(b)(6) (b)(6) Protocol

Optional Attendees: (b)(6) (VACO); O'Rourke, Peter M.; (b)(6) VBAVACO; (b)(6)
(b)(6) VBAVACO; VAVBAWAS/CO/20P; (b)(6) VBAVACO; (b)(6)
(b)(6) VBAVACO; (b)(6) (b)(6) VBAVACO; Terrell, Brandye, VBAVACO; Murphy, Beth
(McCoy) VBAVACO; (b)(6) (b)(6) VBAVACO; Frueh, Mike, VBAVACO; (b)(6)
VBAVACO; (b)(6) VBAVACO; Haverstock, Cathleen

Date/Time/Location: May 10, 2018; 8:30 A.M. 810 Vermont Ave; 1015F

OCLA POC: (b)(6)

Subject: CLCW Special Focus Review

Participants: Ms. (b)(6) Chief Officer, Office of Disability and Medical Assessment, VHA;
Ms. Beth Murphy, Director, Compensation Service, VBA; and (b)(6) Chief,
Compensation Service, VBA.

Ms. (b)(6) will be calling into the meeting.

2018 Explanatory Statement Management Plan



2018 explanatory_stat...

Special Focus review for the Camp Lejeune Contaminated Water Preliminary Project



Special Focus Review for the C...

(b)(6) (b)(6)

Subject: Employee Recognition
Location: Room 1015

Start: Thu 5/10/2018 9:30 AM
End: Thu 5/10/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: (b)(6) (OGC); (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (VACO); (b)(6) (b)(6) VBAVACO; (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) 001; (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Hayes-Byrd,
Jacquelyn

Optional Attendees: (b)(6) (b)(6)

On behalf of the Chief of Staff, Mr. Peter O'Rourke, you are invited to the presentation of a certificate in recognition of your dedicated and distinguished service to the federal government and to the U.S. Department of Veterans Affairs.

Thank you.

(b)(6)

(b)(6) (b)(6)

Subject: (b)(6) and (b)(6) "staffing"
Location: DCoS office #1015E

Start: Thu 5/10/2018 11:30 AM
End: Thu 5/10/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)

We had to shift due to scheduling. Thank you for your flexibility.

The subject for this meeting is "Staffing".

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6) (b)(6)

Subject: FW: OGC 11th floor Walk-through:
Location: Meeting in the 810 Main Lobby

Start: Fri 5/11/2018 3:00 PM
End: Fri 5/11/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Importance: High

Just received

-----Original Appointment-----

From: (b)(6)
Sent: Wednesday, May 09, 2018 12:22 PM
To: (b)(6) Hurndon, Roy; (b)(6)
(b)(6) (WITS); (b)(6) (VACO); Hogan, Michael R. (OGC); (b)(6) Hunter, Todd B.; (b)(6)
(OAWP); (b)(6)
Subject: OGC 11th floor Walk-through:
When: Friday, May 11, 2018 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Meeting in the 810 Main Lobby
Importance: High

I ask that we all meet in the 810 Vermont Avenue main lobby before going up to the 11th floor; that the group stay small and together during the walk-through to ensure we minimize the disruption to the OGC staff and their mission. If you have any questions, please feel free to contact me. Thank you in advance for your continued support and cooperation. (b)(6)

(b)(6)

(b)(6)

Subject: Chief of Staff Council Meeting
Location: 1015F

Start: Fri 5/11/2018 11:00 AM
End: Fri 5/11/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Frueh, Mike, VBAVACO; Howard, Tom (NCA); Huweart, Eric D.; Hayes-Byrd, Jacquelyn

Optional Attendees: (b)(6) VBAVACO; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Protocol; OSVA
Conference Rooms; VAVBAWAS/CO/Chief of Staff; (b)(6)

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Fri 5/11/2018 12:00 PM

End: Fri 5/11/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Christopher.O'Connor
Location: DCoS Office Room #1015E
Start: Fri 5/11/2018 1:30 PM
End: Fri 5/11/2018 2:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: O'Connor, Christopher

The DCoS looks forward to meeting with you today.

SubJ; GAO/Correspondence

(b)(6)

(b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6) (b)(6)

Subject: FW: Leadership Call
Location: 844-358-7954, access code: (b)(6) (North)
Start: Mon 5/14/2018 4:00 PM
End: Mon 5/14/2018 4:30 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Frueh, Mike, VBAVACO
UCCapabilitiesLength: 1784
UCInbandLength: 303

Information for today's call below.

Brandy Terrell

Deputy Chief of Staff
Veterans Benefits Administration
Department of Veterans Affairs

-----Original Appointment-----

From: Frueh, Mike, VBAVACO
Sent: Monday, May 14, 2018 12:34 PM
To: Frueh, Mike, VBAVACO; VBACO_VBA SES
Subject: Leadership Call
When: Monday, May 14, 2018 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 844-358-7954, access code: (b)(6) (North)

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844-358-7954, access code: (b)(6) (North)	English (United States)
844-210-0201, access code: (b)(6) (North)	English (United States)
844-894-0415, access code: (b)(6) (North)	English (United States)

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Conference ID: (b)(6) (same as access code above)

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PLEASE NOTE WE HAVE NEW PHONE NUMBERS You might want to make your attendees aware of the change.

(b)(6)

(b)(6)

Subject:

Start: Mon 5/14/2018 4:00 PM

End: Mon 5/14/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: (b)(6)
Location: DCoS office #1015E

Start: Mon 5/14/2018 2:30 PM
End: Mon 5/14/2018 2:45 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

(b)(6)

I had to shift a bit. Is 15 minutes good? Thanks.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6)

(b)(6)

Subject: Deborah Scher-Strategic Partnerships
Location: DCoS office Room #1015E

Start: Mon 5/14/2018 3:30 PM
End: Mon 5/14/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Scher, Deborah L.; (b)(6)

The DCoS would like to talk with Ms. Scher. Thank you.

Subj: Strategic Partnerships

(b)(6)

(b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6) (b)(6)

Subject: Leadership's Participation at ACMO's Annual Training Workshop
Location: ACMO - 1717 H St NW, Conference 437

Start: Tue 5/15/2018 1:00 PM
End: Tue 5/15/2018 1:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Small, LaTonya L.
Required Attendees: (b)(6) (b)(6) Hayes-Byrd, Jacquelyn; Moragne, Jeffrey (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)@va.gov); MPA (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)@va.gov); VA Advisory Committee Mgt; (b)(6) (b)(6)

Good Morning (b)(6)

This is just a reminder regarding tomorrow's Leadership Participation at our ACMO's Annual Training Workshop. Let me know if you have any questions.

(b)(6)

This is ACMO's last Annual Training Workshop. Please accept this calendar invitation confirming Ms. Hayes-Byrd attendance. This session will be in ACMO's Conference Room at 1717 H Street, NW, Conference Room 437. You can contact me when you are on the 4th floor and we will escort you to the room.

Thank you so much.

Respectfully,

LaTonya L. Small, Ed.D.

Program Specialist
Advisory Committee Management Office (00AC)
Department of Veterans Affairs
1717 H Street, NW #431D
Washington, DC 20006
Office: (b)(6)
Cell: (b)(6)
<http://www.va.gov/ADVISORY/>

AVANIR PHARMACEUTICALS

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We are relentlessly focused and committed to serving patients suffering from CNS disorders. We do this by adhering to the following principles:

- Advancing innovative treatments and cures
- Excelling in scientific development
- Bringing passion to everything we do



OUR VISION:

is to be the leading specialty CNS company with therapies in several neurological conditions with few, if any, treatment options.

OUR CULTURE:

We are proud to have the most talented colleagues working together to develop and market drugs that we hope will make a difference in the lives of millions of patients. We foster an inclusive environment of diverse, committed and highly accomplished people who respect each other. Together, we live the Avanir values as we continue advancing science to serve patients.



PRODUCTS:

dextromethorphan HBr and quinidine sulfate capsules



sumatriptan nasal powder
11 mg per nosepiece

QUICK FACTS:

President & CEO: Wa'el Hashad
 Garlan Adams, Vice President & General Counsel
 Hisanori Maei, Vice President, Business Planning & Alliance Management
 Dan Dalton, SVP, Chief Compliance Officer
 Rick Malamut, SVP, R&D & Chief Medical Officer
 Aziz Mottiwala, SVP Sales and Marketing

HEADQUARTERS: 30 ENTERPRISE, SUITE 400, ALISO VIEJO, CA 92656
 WWW.AVANIR.COM | 949-389-6700
 Employees: 689+ | Parent Company: Otsuka Pharmaceuticals Co., Ltd.
 (19-00615-F) - 002560

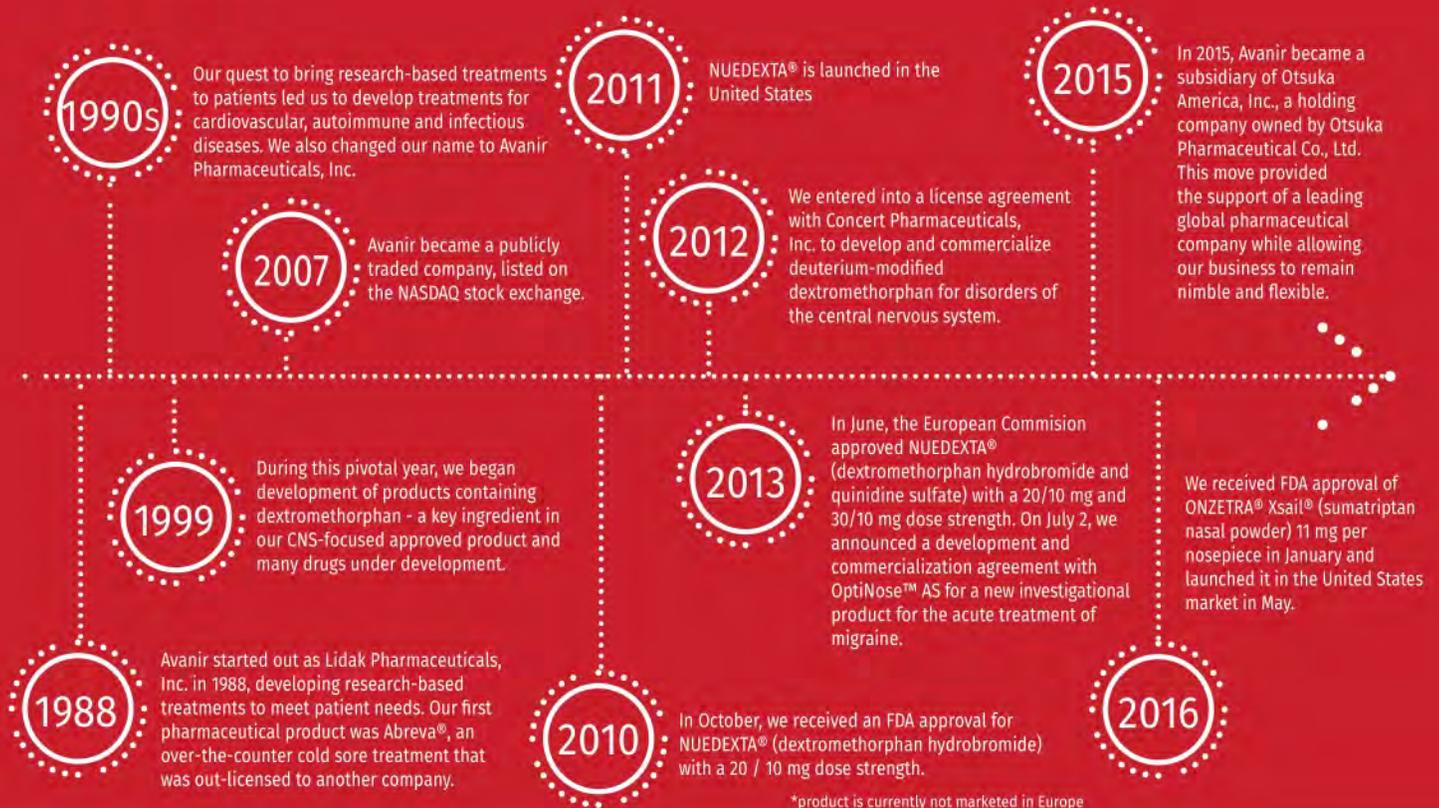
PIPELINE:

AVANIR: Neuroscience Pipeline

Strong R&D Commitment to Neurologic and Psychiatric Diseases

Milestone	PRE-CLIN	PHASE 1	PHASE 2	PHASE 3	APPROVED
	RESEARCH	CLINICAL ACTIVITIES			
AVP-825					
Acute Migraine in Pediatrics		(PLANNED)			
AVP-786					
Agitation in Alzheimer's Disease					
Residual Schizophrenia					
Disinhibition in Dementia					
Traumatic Brain Injury Behavioral Dysfunction		(PLANNED)			

HISTORY:



30 Enterprise, Suite 400, Aliso Viejo CA 92656 | 949-389-6700 | www.avanir.com

(b)(6) (b)(6)

Subject: (b)(6)
Location: 810 Vermont Ave Office of the Secretary, Room 1015F
Start: Tue 5/15/2018 2:00 PM
End: Tue 5/15/2018 2:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)@jcwatts.com'
Optional Attendees: (b)(6)@keelengroup.com (b)(6)@keelengroup.com

Good day,

On behalf of the Deputy Chief of Staff, Ms. Jacquelyn Hayes-Byrd , she looks forward to meeting with you and your team. Upon arriving to our facility, you will be required to pass thru our security screening inside. Please let them know that you are visiting the Office of the Secretary. Additionally, call me directly at (b)(6) and I will meet you downstairs.



Avanir Fact Sheet
Branded 12.1...

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6)@jcwatts.com>
Date: May 1, 2018 at 10:02:49 AM EDT
To: (b)(6) (b)(6) (b)(6)
Cc: Jackie hayes Byrd <(b)(6)@va.gov>
Subject: Fwd: Request from (b)(6)

Dear (b)(6) (b)(6)

Trust all is well. Per our discussion over the last week - This letter is written to request an opportunity to meet with you to discuss how Otsuka and Avanir (see fact sheet) on behalf of our non profit coalition Healing Invisible Wounds can assist the Administration in meeting their objectives to services our nation's veterans.

We have met with Senior White Officials, and leading members of Congress on the Veteran Affairs Committee to discuss health care priorities, our commitment to continue pushing for transformational science in long-term care, and potential opportunities for public-private partnerships. Based on our meetings with Congressional leadership it has been advised that we meet and communicate our efforts with DOD officials.

Towards this end we would welcome an opportunity to meet with you to discuss our efforts. Would you be available on:

Thursday, May 3
Anytime b/w 1-3 pm

Or please provide a few alternate days for next week.

God Bless,

(b)(6)

(b)(6) (b)(6)

Subject: Medical Device Registry Summit Prep
Location: Room 1015F

Start: Tue 5/15/2018 9:00 AM
End: Tue 5/15/2018 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 9:00 AM to 10:00 AM

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) HOU; (b)(6) (b)(6) D; (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)

Optional Attendees: (b)(6) (b)(6) (b)(6)

This will be our follow-up meeting. Thank you.

VANTS 1-800-767-1750 CODE: # (b)(6)

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)
(b)(6)

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(b)(6) (b)(6)

Subject: Tonia Bock (b)(6) (b)(6)
Location: DCoS Office #1015E
Start: Tue 5/15/2018 12:00 PM
End: Tue 5/15/2018 12:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Bock, Tonia Y.; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
Importance: High

The DCoS looks forward to meeting with you both today. Thank you.

Topic: "Administration"

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6)

(b)(6)

Subject: Daily Sync Meeting with SecVA
Location: SecVA Suite
Start: Tue 5/15/2018 7:30 AM
End: Tue 5/15/2018 8:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Tue 5/15/2018 12:30 PM

End: Tue 5/15/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Dr. (b)(6) (b)(6) - Presidential Fellow
Location: 810 Vermont Ave NW- Room 1015E, Office of the Secretary
Start: Wed 5/16/2018 1:00 PM
End: Wed 5/16/2018 1:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

Dr. (b)(6)

Good morning. The DCoS, Ms. Jacquelyn Hayes-Byrd looks forward to meeting with you. Upon your arrival to the Department of Veterans Affairs. Please provide the guard with my name and number after you are screened and I will come and escort you. My info is below.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

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From: (b)(6) (b)(6) (ACL) (b)(6)
Sent: Wednesday, April 18, 2018 10:52 AM
To: (b)(6) (b)(6)
Subject: [EXTERNAL] RE: Meet with Department of Veterans Affairs Deputy Chief of Staff, Ms. Jacquelyn Hayes-Byrd

(b)(6)

Thanks for the quick response; Thursday, May 10 at 1:30pm will work for me.

For ease of reference, I have placed a brief bio to the end of this note to contextualize my academic and professional experiences. Perhaps this may come in handy for the meeting or the cal. invite.

Best,
(b)(6)

Brief Bio:

Dr. (b)(6) (b)(6) is a [Presidential Management Fellow](#) (PMF-STEM) at the [Administration for Community Living \(ACL\)](#), an operating division of the U.S. Department of Health & Human Services (HHS). Dr. (b)(6) entered the federal government as a PMF-STEM fellow in September 2016 after receiving his doctorate from the Department of Psychology and Neuroscience at Duke University. His doctoral work used neuroimaging tools to examine the role of the human medial prefrontal cortex in episodic memory.

At ACL, Dr. (b)(6) is in the Office of Supportive and Caregiver Services as an aging services program specialist, monitoring and evaluating grantees from across the nation as they implement evidence-based dementia care interventions and services at the home and community-based level. In this role, he has delivered presentations at the [National Academy of Sciences](#), the [National Home and Community Based Services Conference](#), and moderated a panel session at the [2018 ASA-Aging in America conference](#). He serves as an ex-officio member of the National Institute on Aging's [National Advisory Council on Aging](#). Dr. (b)(6) is currently on a 4-month rotation at the [Pan American Health Organization/World Health Organization](#) in the mental health and substance use unit.

He has completed internships at the National Institutes of Neurological Disorders & Stroke (NINDS), the George Mason University Center for the Study of Neuroeconomics, and the Louisiana Department of Health & Hospitals. Dr. (b)(6) is a co-author on articles appearing in [Journal of Experimental Psychology: General, Brain, Cerebral Cortex, Cognitive, Affective, & Behavioral Neuroscience](#), and the [Louisiana Morbidity Report](#) among others.

Dr. (b)(6) is a recipient of the [National Science Foundation Graduate Research Fellowship](#), the NINDS Exceptional Summer Research Student Award, and the Duke Alumni Association's [2016 Forever Duke Student Leadership Award](#). He also serves on the Regional Board of Directors for [DukeDC](#) and as a mentor for [College Bound, Inc.](#)

(b)(6) (b)(6) PhD
Presidential Management Fellow (STEM)
U.S. Department of Health and Human Services
Administration for Community Living/Administration on Aging
P: (b)(6)
E: (b)(6)

From: (b)(6) (b)(6) (b)(6)
Sent: Wednesday, April 18, 2018 10:48 AM
To: Iyengar, (b)(6) (ACL) (b)(6)
Subject: RE: Meet with Department of Veterans Affairs Deputy Chief of Staff, Ms. Jacquelyn Hayes-Byrd

Dr. (b)(6)

Below are a few additional times for the week you proposed:

- Tuesday, May 8th at 10am or 2pm
- Wednesday, May 9th at 10am
- Thursday, May 10th at 1:30pm

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

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From: (b)(6) (b)(6) (ACL) (b)(6)
Sent: Wednesday, April 18, 2018 10:39 AM
To: (b)(6) (b)(6)
Subject: [EXTERNAL] RE: Meet with Department of Veterans Affairs Deputy Chief of Staff, Ms. Jacquelyn Hayes-Byrd

Hi (b)(6)

Thanks for the note – Unfortunately am heading out of town and meeting some deadlines before. Are there any opening times the week of 5/7?

Best,

(b)(6)

(b)(6) (b)(6) PhD
Presidential Management Fellow (STEM)
U.S. Department of Health and Human Services
Administration for Community Living/Administration on Aging
P: (b)(6)
E: (b)(6)

From: (b)(6) (b)(6) (b)(6)
Sent: Wednesday, April 18, 2018 7:24 AM
To: Iyengar, (b)(6) (ACL) (b)(6)
Subject: Meet with Department of Veterans Affairs Deputy Chief of Staff, Ms. Jacquelyn Hayes-Byrd

Dr. (b)(6)

Good morning. I am reaching out to schedule a meeting with you and the Deputy Chief of Staff for the Department of Veterans Affairs, Ms. Jacquelyn Hayes-Byrd. Below are a few dates for this in-person meeting:

- Thursday, April 19th at 2pm
- Friday, April 20th at 10am, 11am, 1pm, or 2pm

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6) (b)(6) .gov

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(b)(6) (b)(6)

Subject: Critical Strategic Travel
Location: Room 1015F

Start: Wed 5/16/2018 2:00 PM
End: Wed 5/16/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6); Powers, Pamela; (b)(6) (b)(6) D.; Verschoor, Thayer; Syrek, Christopher D. (Chris)
Optional Attendees: thayerver@gmail.com

Change due to presence of participants. Thank you for your flexibility.

(b)(6)

Call in added. Thanks.

VANTS 1-800-767-1750 Access Code (b)(6)

(b)(6)

The DCoS, Ms. Jacquelyn Hayes-Byrd appreciates your presence to discuss travel for our senior leadership. Thank you.

(b)(6)

(b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6) (b)(6)

Subject: OGC/OAWP Walk-Thru
Location: Meet at DCoS Office #1015E

Start: Wed 5/16/2018 3:30 PM
End: Wed 5/16/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Hunter, Todd B.; (b)(6) (b)(6) (b)(6) Mitrano, Catherine (SES) (OGC); (b)(6) (b)(6) (OAWP); (b)(6) (VACO); Hurndon, Roy; Hogan, Michael R. (OGC)

Optional Attendees: (b)(6)

This is the walk-thru with the DCoS, OGC, and OAWP.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

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(b)(6)

(b)(6)

Subject: Daily Sync Meeting with SecVA
Location: SecVA
Start: Wed 5/16/2018 7:30 AM
End: Wed 5/16/2018 8:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: # (b)(6)

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov

Intergovernmental Affairs (OPIA)

(b)(6) (Tribal Government Relations) (b)(6)@va.gov
(b)(6) (VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6)@va.gov

Veterans Experience Office

(b)(6)@va.gov

Center for Women Veterans

(b)(6)@va.gov

Center for Minority Veterans

(b)(6)@va.gov

Office of Information and Technology

(b)(6)@va.gov
(b)(6) (Privacy Services) (b)(6)@va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6)@va.gov

Veterans Employment Services Office (VESO)

(b)(6) (b)(6) (b)(6)

OSVA, VSO Liaison Office

(b)(6)@va.gov

VBA Offices

Benefits Assistance Service

(b)(6)@va.gov
(b)(6)@va.gov

VBA Office for Strategic Engagement

(b)(6)@va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 5/16/2018 10:30 AM
End: Wed 5/16/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (VHACO); (b)(6) VBAVACO (b)(6) @va.gov; (b)(6) - VETS; VACO Center for Women Veterans; (b)(6) Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) VACO; (b)(6) (OGC); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) VBAVACO (b)(6) (b)(6) (VACO); (b)(6) VBAVACO; (b)(6) (b)(6) VBAVACO; (b)(6) (VACO) (b)(6) (b)(6) VBAVACO (b)(6) (FRCP) (DISABLED ACCT); (b)(6) VBAPHILINS; (b)(6) (b)(6) 10RCS); (b)(6) (b)(6) (VEO) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (Trilogy); (b)(6) White, Joy N. (SES) - VACO; (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (b)(6) (b)(6) (b)(6)

Optional Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (b)(6) (DC Group); (b)(6) (b)(6) (DISABLED ACCT); (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VETS; (b)(6) (b)(6) (MRN) (b)(6) (SIGMA); (b)(6) (b)(6) VACO; (b)(6) (VEO); (b)(6) (b)(6) (VEO); (b)(6) (VEO); (b)(6) (b)(6) VBAVACO; (b)(6) (LongView); (b)(6) (b)(6) (Trilogy Federal) (b)(6) Toliver; (b)(6) (b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6) (b)(6) (b)(6) (STL) (b)(6) (b)(6) (b)(6) (USA); (b)(6) (b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (b)(6) (b)(6) (b)(6) (EO), VBAPORT; (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) VBAVACO; (b)(6)
(b)(6) gsa.gov (b)(6)
(b)(6) (V17); (b)(6) VA VSO
LIAISON; (b)(6) VA Preparedness Program (b)(6)
(b)(6) VBAVACO; (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter Access Code (b)(6). A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)

Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell:

E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



LVA Class of 2017

(b)(6)

(b)(6)

Subject: Agent Orange/Blue Water Navy Presumptive
Location: OBCR

Start: Wed 5/16/2018 10:30 AM
End: Wed 5/16/2018 11:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time
Start: Wed 5/16/2018 12:30 PM
End: Wed 5/16/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Harvey Johnson- ORM
Location: DCoS office #1015E

Start: Thu 5/17/2018 3:00 PM
End: Thu 5/17/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Johnson, Harvey (ORM); (b)(6) (ORM); (b)(6)

Harvey,

The DCoS, Ms. Jacquelyn Hayes-Byrd would like to meet regarding the HBCU initiative. She looks forward to talking with you.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6) (b)(6)

From: (b)(6)@medstar.net<
Sent: Wednesday, May 16, 2018 8:41 AM
To: (b)(6)
Cc: (b)(6) Burton, Jackie
Subject: [EXTERNAL] RE: Electronic Health Record Meeting with VA

Yes, I can meet at 4pm tomorrow.

Thank you,

(b)(6)

-----Original Message-----

From: (b)(6) mailto:(b)(6)@va.gov]
Sent: Wednesday, May 16, 2018 8:33 AM
To: (b)(6)@medstar.net<
Cc: (b)(6)@va.gov> (b)(6)@va.gov>
Subject: RE: Electronic Health Record Meeting with VA

Dr. (b)(6), good morning,

Our Deputy Secretary is out of the office on Friday. Is it possible for you to meet with our team on Thursday (tomorrow) at 4pm?

-----Original Message-----

From: (b)(6)
Sent: Friday, May 11, 2018 8:39 AM
To: (b)(6)
Cc: (b)(6)
Subject: RE: Electronic Health Record Meeting with VA

Absolutely will send you and invite now. Location 810 Vermont. Will have one of our POCs meet you at the entrance. Please call (b)(6)

-----Original Message-----

From: (b)(6) mailto:(b)(6)@medstar.net]
Sent: Friday, May 11, 2018 8:34 AM
To: (b)(6)
Cc:
Subject: [EXTERNAL] RE: Electronic Health Record Meeting with VA

Yes - how about 1 pm next Friday?

Thank you,

(b)(6)

-----Original Message-----

From: (b)(6)@va.gov>
Sent: Friday, May 11, 2018 8:16 AM
To: (b)(6)@medstar.net>
Cc: (b)(6)@va.gov>
Subject: RE: Electronic Health Record Meeting with VA

Sounds good.

Our Deputy Secretary is available at 8am or 1pm on Friday. Would that work for you?

-----Original Message-----

From: (b)(6) [mailto:(b)(6)@medstar.net]
Sent: Friday, May 11, 2018 8:14 AM
To: (b)(6)
Cc: (b)(6)
Subject: [EXTERNAL] RE: Electronic Health Record Meeting with VA

Hi (b)(6)

Unfortunately most of our operations meetings fall on Wednesday, so that is a tough day for me. Thursday or Friday next week are pretty flexible for me.

Thank you,

(b)(6)

-----Original Message-----

From: (b)(6)@va.gov>
Sent: Thursday, May 10, 2018 8:01 PM
To: (b)(6)@medstar.net>
Cc: (b)(6)@va.gov>
Subject: Electronic Health Record Meeting with VA

Good Evening,

Would Wednesday at 10am work for you to come to VA to meet with our Deputy Secretary, Executive in Charge and Jon Rychalski?

Thanks,

(b)(6)

(b)(6) (b)(6)

Subject: VA Meeting with/MedStar EHR Lessons Learned
Location: 810 Vermont Avenue - Deputy Secretary Suite

Start: Thu 5/17/2018 4:00 PM
End: Thu 5/17/2018 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rychalski, Jon J.

Required Attendees: (b)(6)@medstar.net); Clancy, Carolyn; Bowman, Thomas; (b)(6)
(b)(6) (b)(6) (b)(6); Hayes-Byrd, Jacquelyn; (b)(6)
(b)(6) (b)(6)

Optional Attendees: Protocol



[EXTERNAL] RE: (b)(6)
Electronic Heal... Bio_120913.pdf

(b)(6)

(b)(6)

Subject: (b)(6)
Location: HUD
Start: Thu 5/17/2018 5:00 PM
End: Thu 5/17/2018 5:30 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Monthly Budget Execution Review Brief (2018 through March)

Start: Thu 5/17/2018 2:30 PM

End: Thu 5/17/2018 3:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Daily Sync Meeting with SecVA
Location: SecVA Suite
Start: Thu 5/17/2018 7:30 AM
End: Thu 5/17/2018 8:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Secretary/COS /U/A Meeting
Location: OBCR
Start: Thu 5/17/2018 10:30 AM
End: Thu 5/17/2018 11:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCoS time

Start: Thu 5/17/2018 11:30 AM

End: Thu 5/17/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Veterans Experience Office open house
Location: Room 140
Start: Fri 5/18/2018 10:00 AM
End: Fri 5/18/2018 11:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

Save the Date! The Veterans Experience Office will host an open house at VACO, Friday, May 18!

05/15/2018

VA's Veterans Experience Office (VEO) will host an open house in the VACO Lobby / Room 140 at 810 Vermont Ave., N.W., on Friday, May 18, from 10 a.m. – 12 p.m.

All are invited to come and learn how VEO is enabling VA to improve the Veterans experience.

During the open house, VEO is looking to share and highlight great examples of Veterans experience from around the VA! **Please send any examples of Veterans experience, or any related efforts on which your team is working, to (b)(6) at (b)(6)@va.gov, to be showcased at the open house.**

Also ... puppies! Meet the future service dogs who will support our Veterans! As part of their training, they will be at the open house. So please come and help Veterans by petting the puppies!

Light refreshments will be served.

(b)(6)

(b)(6)

Subject: Chief of Staff Council Meeting
Location: Room 1015F

Start: Fri 5/18/2018 11:00 AM
End: Fri 5/18/2018 12:00 PM

Recurrence: Weekly
Recurrence Pattern: every Friday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Pape, Lisa M.; Howard, Tom (NCA); Hayes-Byrd, Jacquelyn; Frueh, Mike, VBAVACO

Optional Attendees: (b)(6) (b)(6) VBAVACO; (b)(6) (b)(6) (b)(6) (b)(6) M.; Protocol; OSVA
Conference Rooms

(b)(6)

(b)(6)

Subject: Chief of Staff Council Meeting
Location: Room 1015F

Start: Fri 5/18/2018 11:00 AM
End: Fri 5/18/2018 12:00 PM

Recurrence: Weekly
Recurrence Pattern: every Friday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Pape, Lisa M.; Howard, Tom (NCA); Hayes-Byrd, Jacquelyn; Frueh, Mike, VBAVACO; (b)(6)

Optional Attendees: (b)(6)
(b)(6) VBAVACO; (b)(6) (b)(6) (b)(6) (b)(6) M.; Protocol; OSVA
Conference Rooms

(b)(6)

(b)(6)

Subject: Budget Discussion
Location: 1015E

Start: Fri 5/18/2018 2:30 PM
End: Fri 5/18/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6)

The purpose of this meeting is to give you a brief on the OSEC's budget.

(b)(6)

(b)(6)

Subject: Daily Sync Meeting with SecVA
Location: SecVA Suite
Start: Fri 5/18/2018 7:30 AM
End: Fri 5/18/2018 8:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCoS time

Start: Fri 5/18/2018 12:30 PM

End: Fri 5/18/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: DCoS time

Start: Mon 5/21/2018 1:00 PM

End: Mon 5/21/2018 2:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Dr (b)(6) to stop

Start: Tue 5/22/2018 1:00 PM

End: Tue 5/22/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Orange Category

(b)(6) (b)(6)

Subject: Medical Device Registry Summit Prep
Location: Room 1015F
Start: Tue 5/22/2018 9:00 AM
End: Tue 5/22/2018 10:00 AM
Recurrence: Weekly
Recurrence Pattern: every Tuesday from 9:00 AM to 10:00 AM

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (HOU); (b)(6) (b)(6) D.; (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)

Optional Attendees: (b)(6); (b)(6) (b)(6) (b)(6)

This will be our follow-up meeting. Thank you.

VANTS 1-800-767-1750 CODE: # (b)(6)

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: /DCOSVA time

Start: Tue 5/22/2018 12:00 PM

End: Tue 5/22/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: (b)(6) (b)(6) (b)(6)
Location: DCoS office #1015E
Start: Tue 5/22/2018 2:30 PM
End: Tue 5/22/2018 3:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6) L.

Ladies,

We will have to shift. Will this time work? Thanks for your flexibility.

(b)(6)

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)

(b)(6)

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(b)(6)

(b)(6)

Subject: Easter Seals Advocacy Awards
Location: The Walter E. Washington Convention Center
Start: Tue 5/22/2018 5:30 PM
End: Tue 5/22/2018 6:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

Easter Seals Advocacy Awards
Honoring Gen. Mark & Mrs. (b)(6) Milley and The Cohen Veterans Network
Date: May 22, 2018,

5:30pm Reception,
6:45pm, Dinner & Awards,
8:45pm Dessert Reception

Business Attire

Location: The Walter E. Washington Convention Center

(b)(6)

(b)(6)

Subject: Discuss OGC Review of Advisory Committee Packages
Location: 1015E

Start: Wed 5/23/2018 10:00 AM
End: Wed 5/23/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hipolit, Richard (OGC); (b)(6) (OGC); Moragne, Jeffrey

Background: Recently, ACMO advised Jacquie about OGC's *timely* review / concurrence on advisory committee packages. Jacquie indicated that she would like to meet with OGC and ACMO to discuss how to improve and expedite the process.

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Wed 5/23/2018 12:00 PM

End: Wed 5/23/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: WHI-HBCU Interagency Working Group Meeting
Location: 1666 Connecticut Ave, NW, Suite 700
Start: Wed 5/23/2018 1:30 PM
End: Wed 5/23/2018 3:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

WHI-HBCU Interagency Working Group Meeting
Wednesday, May 23rd
1:30-3:30pm
Hosted by the Appalachian Regional Commission
1666 Connecticut Ave, NW, Suite 700
Suite 700

The WHI-HBCU will host an interagency meeting for all HBCU federal agency representatives and liaisons on **Wednesday, May 23rd** from 1:30pm-3:30pm. This meeting will be held **in-person** and hosted by the Appalachian Regional Commission. The nearest metro station is DuPont Circle – Q St. Exit.

Meeting attendees are asked to arrive no later than 15 minutes to the scheduled meeting time. You must present a government issued photo ID to sign in at the front desk. Then proceed to the elevator to go to the 7th floor.

Agenda Items (subject to change)

- Welcome/Roll Call
- Appalachian Regional Commission Greeting and Remarks
- Executive Director Remarks
- *Path to Excellence & Innovation* program presented by NIH
- Federal Agency Updates
- HBCU Initiative Updates

(b)(6) (b)(6)

Subject: Swearing in for Kirk Nicholas
Location: VACO, Bldg 810 Vermont ave OBCR, Office of the Secretary

Start: Wed 5/23/2018 3:30 PM
End: Wed 5/23/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Nicholas, Kirk; (b)(6) (b)(6) (OAWP); (b)(6) (VACO OAWP); Barry, Ashleigh (OAWP); Hunter, Todd B.; (b)(6)

Optional Attendees: Frantz, Brigette L.; (b)(6) (VACO)

You are cordially invited to join Mr. Kirk Nicholas for his swearing in at the Office of the Secretary. Thank you.

** Please forward to those I missed**

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

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(b)(6)

(b)(6)

Subject: Travel Brief

Location: 1015E

Start: Wed 5/23/2018 11:30 AM

End: Wed 5/23/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees:

(b)(6)

(b)(6)

(b)(6)

(b)(6)

(b)(6)

Subject: Travel to Topeka Ks

Start: Thu 5/24/2018 8:00 AM

End: Thu 5/24/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Thu 5/24/2018 12:00 PM

End: Thu 5/24/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Travel - Topeka KS

Start: Fri 5/25/2018 8:00 AM

End: Fri 5/25/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Fri 5/25/2018 11:00 AM

End: Fri 5/25/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: DCOSVA time

Start: Mon 5/28/2018 11:00 AM

End: Mon 5/28/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Discuss Conference Package Waiver for VA Advisory Committees
Location: 1015E

Start: Tue 5/29/2018 2:00 PM
End: Tue 5/29/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6); Moragne, Jeffrey

Optional Attendees: (b)(6); (b)(6); (b)(6)

Background: During ACMO's annual training workshop, several Committee Managers inquired and/or express their concern about the current VA Policy for conference packages. The current policy causes several challenges for the VA advisory committees: 1) time consuming and restrictive; 2) creates an onerous workload on staff; and 3) the current definition of a "conference" or "event" does not apply to VA advisory committee holding "meetings".

(b)(6) (b)(6)

Subject: Medical Device Registry Summit Prep
Location: Room 1015F
Start: Tue 5/29/2018 9:00 AM
End: Tue 5/29/2018 10:00 AM
Recurrence: Weekly
Recurrence Pattern: every Tuesday from 9:00 AM to 10:00 AM
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) HOU; (b)(6) (b)(6) D.; (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
Optional Attendees: (b)(6) (b)(6) (b)(6)

This will be our follow-up meeting. Thank you.

VANTS 1-800-767-1750 CODE: # (b)(6)

(b)(6) (b)(6)

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Office of the Secretary
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Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6)

(b)(6)

Subject: (b)(6) (b)(6)
Location: 1015E

Start: Tue 5/29/2018 11:00 AM
End: Tue 5/29/2018 11:10 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

Discussion regarding the OMB conference call.

(b)(6) (b)(6)

Subject: RE: [EXTERNAL] Update on Audit request - SAO Central delinquencies
Start: Tue 5/29/2018 12:00 PM
End: Tue 5/29/2018 12:30 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: (b)(6) (b)(6)
Required Attendees: Hayes-Byrd, Jacquelyn

From: (b)(6) (b)(6)
Sent: Friday, May 11, 2018 11:27 AM
To: Hayes-Byrd, Jacquelyn
Subject: RE: [EXTERNAL] Update on Audit request - SAO Central delinquencies
Attachments: Progress Industries Outstanding Invoices Response

Jacquie,

I received this update on Wednesday. Our acquisition staff has taken a close look at claims of non-payment from Progressive Industries via an audit. The results of the audit have been shared with the company and the government is awaiting response. This situation has taken years to evolve to this point with multiple purchase orders and invoices that have to be addressed individually. I am not sure how you could expedite because the company and the contracting officer need to work out details on each. I would recommend letting the vendor know you have acquisition leadership and the right folks involved ... and encourage her to work with them.

Thanks,

(b)(6)

From: Hayes-Byrd, Jacquelyn
Sent: Thursday, April 26, 2018 1:16 PM
To: (b)(6) (b)(6)

Subject: FW: [EXTERNAL] Update on Audit request - SAO Central delinquencies

Hi (b)(6)

This company's name is Progressive Industries, Inc. I would like to speak to ALCON in my office tomorrow with discussions/explanations and next steps forward.

Thank you,

Jacque

Jacquelyn Hayes-Byrd, Deputy Chief of Staff

US Department of Veterans Affairs

(b)(6)@va.gov<mailto:(b)(6)@va.gov>

Office: (b)(6)

Cell: (b)(6)

From: O'Rourke, Peter M.
Sent: Friday, April 20, 2018 5:27 PM
To: Hayes-Byrd, Jacquelyn
Subject: FW: [EXTERNAL] Update on Audit request - SAO Central delinquencies

Please give call this vendor and determine next steps.

Thank you,
Pete

Sent with Good (www.good.com<http://www.good.com>)

From: Valerie O'Donnell
Sent: Friday, April 20, 2018 9:13:35 AM
To: O'Rourke, Peter M. (b)(6) @va.gov
Subject: Fwd: [EXTERNAL] Update on Audit request - SAO Central delinquencies

Good Morning, Mr. O'Rourke,

I need your help. We are a WOSB vendor to the VA for over 15 years. We've been a dedicated vendor partner serving on major contracts, to your agencies across the country. But for the past few years, SAO Central is refusing to pay invoices, which prior to 2013, were paid without problem or interruption, on these very contracts. The terms, conditions and requirements of the contract never changed. Our billing practices never changed. But still, this office continues to say it's "confusing" and they have repeatedly asked for supporting documents (which we supplied) - but no payment has arrived. The total overdue owed to us is over \$190,000.00. While this may sound like a small dollar amount, this has gravely put our company in financial hardship and in credit difficulties with our supplier.

I have been told you are a formidable leader in departmental accountability. So, I am for your help and asking that you look into this matter. The contracting officer's claims of confusion or user "budget overspend" are not an adequate reason for this malfeasance. There has been zero accountability on this for 3 years - only dodge and weave and deliberate non responsiveness. We have engaged every person we can think of for assistance, but still we've gotten no payment.

I am available to discuss live at your convenience. My cell phone is listed below.

Respectfully and desperately,

Val O'Donnell

With Kind Professional Regards,

PROGRESSIVE INDUSTRIES, INC.
Valerie O'Donnell, CEO & President

Direct line (b)(6) CELL (b)(6)

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(b)(6)

(b)(6)

Subject: Lunch/DCOSVA time

Start: Tue 5/29/2018 12:30 PM

End: Tue 5/29/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

June 2018

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
May 28	29	30	31	Jun 1 7:30am Medical Device 9:30am Meet w/ Jim 10:00am Medical Device 11:00am Chief of Staff 11:30am Lunch 12:00pm Tracey Theirt to 12:30pm Briefing on the 2:00pm Meeting w/ Doris
4 7:00am Medical Supply Conference (VACO Rm) 10:30am Meeting with 11:30am Lunch 3:00pm HR Pending 3:30pm VA Art Thrapy 3:30pm CSEMO Update 4:30pm	5 Conrad - Sick Leave 8:00am BLOCK: NOT HERE	6 9:30am Meet on Request for New SES DAS in OM (1015 F) - (b)(6) D. 12:30pm Lunch 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan	7 9:00am Meeting w/ the Independence Fund - 11:00am GAO Meeting- (b)(6) (b)(6) (1015F) 12:30pm Lunch 2:00pm Dr. (b)(6) (COS office) 2:30pm OAWP Staffing-	8 8:15am Meeting with Acting Secretary Peter 9:30am Chapel Hill Trip Pre-brief : Missina 10:30am Meeting w/ (b)(6) (b)(6) (1015 C) - 12:30pm Lunch 3:30pm CSEMO Update
11 7:30am Block: Work from Home (Call in Meetings only) 11:00am Lunch 2:00pm Critical Strategic Travel Meeting (1015F) 3:30pm CSEMO Update (PDAS HRA Rm 204) -	12 9:45am Brief on Common Rule and 66420 11:30am Lunch 1:00pm Swearing in-Paul Lawrence (Conference) 2:30pm Shakespeare 3:00pm Meeting with the 3:30pm Chris Syrek-	13 9:00am Meeting with Acting SecVA and the 10:30am Biweekly 11:00am Meet with 12:00pm Depart to Crystal 12:30pm VA Priority 12:30pm Lunch 3:30pm CSEMO Update	14 9:00am Gina Farrisee (Acting COS office) 9:30am Meeting with (b)(6) (b)(6) 12:00pm Lunch w/ SecVA (The White House) 3:15pm Leave for airport 4:40pm AA 5183 - Flight	15 7:30am Block: Out of office (Travel) 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan
18 9:00am Meet with the Acting COS (Acting) 10:30am Winston-Salem 11:10am OALC Update 11:30am Lunch 11:45am Meeting with 3:00pm (b)(6) (b)(6) 3:30pm CSEMO Update	19 9:00am Speech Prep with (b)(6) (b)(6) 10:00am Pick up WH Green Badge (EEOB) 12:00pm FW: Lunch - 3:00pm EO 3:30pm Exec Sec Update 3:30pm Exec Sec Updates	20 8:30am OOO (Travel) 9:00am Meeting with Acting SecVA and the 10:00am Melissa Glynn-Mgt Governance 11:30am Lunch 3:30pm CSEMO Update (PDAS HRA Rm 204) -	21 8:00am Center for Faith and Opportunity Initiative (CFOI (2701 University Parkway) 4:30pm Strategy at Front Office (Front Office - If you don't know get a guide) -	22 9:00am Medallia Update with VEO (Anna) 9:30am 1 on 1 Meeting with (b)(6) (b)(6) 12:00pm Lunch 1:30pm Hearing Prep Session - HVAC EHRM 3:30pm CSEMO Update
25 (b)(6) leave - (b)(6) 8:30am VHA Executive in 10:00am Hearing Prep 10:30am Mission Critical 11:00am Exec Sec 11:00am Exec Sec 11:30am Lunch 1:00pm COSVA Executive	26 9:30am 1:1 with (b)(6) (b)(6) (1015C) - 11:30am Lunch 12:30pm Board of 1:00pm COSVA Executive 2:00pm CoS - AS for 2:30pm FW: Contract 3:30pm Updates (1015C)	27 9:00am COSVA Executive 9:00am Meeting with 10:30am Biweekly 12:00pm ExecSec 12:30pm ExecSec 12:30pm Lunch 1:00pm Reset on GAO 2:00pm Block for Hearing	28 9:30am Regulation packages review - Mike 11:15am Lunch with 12:30pm Lunch 2:00pm Meeting with 2:30pm Executive/Folder 2:30pm DCoS Directors 4:30pm Call with	29 9:00am USB Realignment Briefing to ASECV 10:00am Discussion: Appeals Modernization 12:30pm Lunch 3:00pm 1:1 with Mr. Riley 3:30pm COSVA Executive 3:30pm CSEMO Update

(b)(6)

(b)(6)

Subject: Meeting w/ Doris Gruntmeir
Location: 1015C

Start: Fri 6/1/2018 2:00 PM
End: Fri 6/1/2018 2:25 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Gruntmeir, Doris (OGC)

Meeting regarding Exec Sec.

(b)(6) (b)(6)

Subject: Medical Device Registry Summit Prep
Location: Room 230, Sonny Montgomery Conference Center

Start: Fri 6/1/2018 10:00 AM
End: Fri 6/1/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (HOU); (b)(6) (b)(6) D.; (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) J.

Optional Attendees: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) @gmail.com; Media Services Audiovisual and Video

CHANGE: ** Location is the Sonny Montgomery Conference Center, Room #230**

This will be a follow-up meeting to the event. Thank you.

VANTS 1-800-767-1750 CODE: # (b)(6)

(b)(6)

(b)(6)

Subject: Chief of Staff Council Meeting
Location: 1015F

Start: Fri 6/1/2018 11:00 AM
End: Fri 6/1/2018 12:00 PM

Recurrence: Weekly
Recurrence Pattern: every Friday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.
Required Attendees: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: (b)(6) to come by

Start: Fri 6/1/2018 12:00 PM

End: Fri 6/1/2018 12:10 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6)

(b)(6)

Subject: Meet w/ Jim Byrne and Cheryl Mason re: VHA Appeals Plan
Location: SecVA Suite
Start: Fri 6/1/2018 9:30 AM
End: Fri 6/1/2018 10:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 6/1/2018 11:30 AM
End: Fri 6/1/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

Subject: Briefing on the status of the Manchester VAMC
Location: OBCR

Start: Fri 6/1/2018 12:30 PM
End: Fri 6/1/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Clancy, Carolyn

Required Attendees: (b)(6) (b)(6) L; (b)(6) (b)(6) Montoya, Alfred; (b)(6) (b)(6) O'Rourke, Peter M.; Young, Steven W.; (b)(6) (b)(6) D.; Pape, Lisa M.; (b)(6) (b)(6) (b)(6) (b)(6) J.

Optional Attendees: (b)(6) (b)(6) Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (b)(6)

Purpose: To provide an update on the Manchester VAMC

Length: 60-minutes

Attendees: Mr. Bowman, Deputy Secretary
Mr. O'Rourke, Chief of Staff
Dr. Clancy, Executive in Charge
Mr. Montoya, Manchester VAMC Medical Center Director
Steve Young
(b)(6) (b)(6)

**Additional VHA attendees to be determined

Read ahead materials:



VA Responses to
SMAG Manches...

(b)(6)

(b)(6)

Subject: HR Pending Package
Location: 10th Floor

Start: Mon 6/4/2018 3:00 PM
End: Mon 6/4/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: NCA Front Office Calendar

Required Attendees: Reeves, Randy; Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) D.

Optional Attendees: (b)(6) (b)(6) (NCA); (b)(6) (b)(6) Howard, Tom (NCA); (b)(6) (b)(6)

Requested meeting to review the pending HR package.

(b)(6) (b)(6)

Subject: Medical Supply Conference
Location: VACO Rm #230/330
Start: Mon 6/4/2018 7:00 AM
End: Mon 6/4/2018 5:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

Monday, June 04, 2018

7:00 AM - 5:00 PM Medical Supply Conference (Web Confirmed) VACO RM 230/330
Conference Style for 40

(b)(6) (b)(6)

Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

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(b)(6)

(b)(6)

Subject: VA Art Therapy Programs Briefing with Office of Second Lady Staff
Location: 1015F

Start: Mon 6/4/2018 3:30 PM
End: Mon 6/4/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) (b)(6)

Required Attendees: (b)(6) Pape, Lisa M.; Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)
Protocol

All,

As discussed throughout last week, please join us to brief the staff from Mrs. Pence's office this Monday at 3:30PM in 1015F.

I know we have a lot of great things out there, I have a list going and think this will be an excellent opportunity to get a handle on how exactly we can work with the White House to promote these programs.

Please bring all the information you can to this meeting and invite whoever else is needed, I will add a dial in before the meeting kicks off.

Please invite anyone else necessary to make this briefing a success

Protocol – Please be prepared to escort Ms. (b)(6) Policy Director Office of Second Lady Karen Pence to 1015F for the meeting. If other invitees are added I'll let you know!

Thank you!

(b)(6)

(b)(6)

(b)(6)

Subject:

Start: Mon 6/4/2018 4:30 PM

End: Mon 6/4/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Meeting with Kirk Nicholas
Location: 1015C

Start: Mon 6/4/2018 10:30 AM
End: Mon 6/4/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Nicholas, Kirk

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 6/4/2018 11:30 AM

End: Mon 6/4/2018 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: BLOCK: NOT HERE

Start: Tue 6/5/2018 8:00 AM

End: Tue 6/5/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6)

(b)(6)

Subject: (b)(6) - Sick Leave

Start: Tue 6/5/2018 12:00 AM

End: Wed 6/6/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6)

(b)(6)

Subject: Meet on Request for New SES DAS in OM
Location: 1015 F

Start: Wed 6/6/2018 9:30 AM
End: Wed 6/6/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6) D.

Required Attendees: Rychalski, Jon J.; Glynn, Melissa S.; Hayes-Byrd, Jacquelyn; Syrek, Christopher D. (Chris)

When: Wednesday, June 06, 2018 9:30 AM-10:00 AM. (UTC-05:00) Eastern Time (US & Canada)
Where: 1015 F

~~*~*~*~*~*~*~*~*

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 6/6/2018 12:30 PM

End: Wed 6/6/2018 2:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: D (b)(6)
Location: COS office
Start: Thu 6/7/2018 2:00 PM
End: Thu 6/7/2018 2:15 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Meeting w/ the Independence Fund - (b)(6)

Start: Thu 6/7/2018 9:00 AM

End: Thu 6/7/2018 9:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn



GAO Audit Process in VA

Presentation for
Ms. Jacquelyn Hayes-Byrd
Acting Chief of Staff, VA

Presented by (b)(6) (b)(6)
June 6, 2018



Agenda

- ❖ Purpose
- ❖ GAO within the Department
- ❖ GAO by the Numbers
- ❖ Common trends identified by GAO
- ❖ GAO High Risk List



Purpose

- Describe GAO process within the Department
- Provide update on the number of ongoing GAO reviews and open recommendations
- Discuss trends identified by GAO
- Discuss GAO High Risk List



GAO within the Department

- ❖ The Office of Congressional and Legislative Affairs (OCLA) is the office responsible for coordinating GAO activities within VA. The VA/GAO Liaison within OCLA is the agency-designated point of contact.

OCLA is responsible for:

- ✓ scheduling all GAO entrance and exit meetings;
- ✓ receiving all incoming GAO draft reports for comment and coordinating Department's response;
- ✓ receiving all GAO final reports and coordinating agency 60-day update; and
- ✓ coordinating Department updates to recommendations and working with GAO to close open recommendations.



GAO within the Department

The GAO audit process at VA:

- ✓ GAO notifies OCLA of new work.
- ✓ GAO holds entrance meeting announcing new work and obtains points of contacts.
- ✓ GAO conducts 8-12 month review.
- ✓ GAO holds exit meeting to provide Department with statement of findings (SOF) and to obtain any clarifying edits/additional information to the SOF.
- ✓ GAO provides draft report to OCLA for comment.
- ✓ OCLA assigns report to lead offices.
- ✓ Department responds to report within 30 days.
- ✓ GAO issues final report.
- ✓ If report has recommendations, Department provides update within 60 days on efforts to implement recommendations.
- ✓ Department continuously provides updates to recommendations until GAO determines recommendations are closed.



GAO by the numbers

- **TOTAL # OF ONGOING GAO REVIEWS CURRENTLY AT VA: 68**
- **TOTAL # of GAO OPEN RECOMMENDATIONS TO VA: 289**
 - OIT- 117 (40%); VHA- 114 (39%); VBA- 21 (7%); OALC- 13 (4%);**
 - HRA- 9 (3%); BVA- 9 (3%); OM- 8 (3%); OSP- 2 (1%); OSVA- 1 (1%);**
 - NCA 1 (1%); OSDBU 1 (1%)**
- In 2018 GAO identified **26** of the 289 open recommendations as high priority for implementation by VA. **23** recommendations remain in progress: **VHA- 14; VBA- 3; HRA- 3; OIT- 2; OALC- 2; BVA- 2**
- VA is requesting closure of **3** of the 26 recommendations.
- **TOTAL # OF GAO REPORTS ISSUED IN FY18: 30**
- **TOTAL # OF GAO NEW RECOMMENDATIONS IN FY18: 59**
- **TOTAL # OF GAO RECOMMENDATIONS CLOSED IN FY18: 24**



Common trends identified by GAO

GAO has identified the following trends in VA:

- ✓ ambiguous policies and inconsistent processes;
- ✓ inadequate oversight and accountability;
- ✓ information technology challenges;
- ✓ inadequate training for VA staff;
- ✓ unclear resource needs and allocation priorities.

At the March 3, 2017 meeting between the Comptroller General (CG) and SECVA, the CG stated:

- ✓ The Department has large administration management and IT challenges that need to be addressed.
- ✓ The Department lacks ability to determine any progress being made.
- ✓ The Department does not demonstrate results.



GAO High Risk List

GAO High Risk List: Every 2 years, at the start of a new Congress, GAO examines federal programs and operations that are especially vulnerable to waste, fraud, abuse, and mismanagement, or that need transformative change. The next report is scheduled for release in early 2019.

GAO High Risk List area specific to VA :

- **Managing Risks and Improving VA Health Care** (Added in 2015)

GAO High Risk List area specific to Social Security Administration and VA:

- **Improving and Modernizing Federal Disability Programs** (Added in 2015)

The following are Government-wide High Risk List areas:

- **Strategic Human Capital Management** (Added in 2001)
- **Managing Federal Real Property** (Added in 2003)
- **Improving the Management of IT Acquisitions and Operations** (Added in 2015)
- **Ensuring the Security of Federal Information Systems and Cyber Critical Infrastructure and Protecting the Privacy of Personally Identifiable Information** (Added in 1997) (Protecting the privacy of personally identifiable information that is collected, maintained, and shared by both federal and nonfederal entities added in 2015).
- **U.S. Government's Environmental Liability** (Added in 2017) (VA one of several federal agencies with large reported environmental liabilities in fiscal year 2016).

(b)(6)

(b)(6)

Subject: GAO Meeting- (b)(6) (b)(6)
Location: 1015F

Start: Thu 6/7/2018 11:00 AM
End: Thu 6/7/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)

Optional Attendees: O'Connor, Christopher; (b)(6)

Meeting rescheduled.

(b)(6)

(b)(6)

Subject: OAWP Staffing- Kirk Nicholas
Location: 1015C

Start: Thu 6/7/2018 2:30 PM
End: Thu 6/7/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) OAWP); Nicholas, Kirk

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 6/7/2018 12:30 PM
End: Thu 6/7/2018 1:30 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Meeting with Acting Secretary Peter O'Rourke
Location: Secretary's Office

Start: Fri 6/8/2018 8:15 AM
End: Fri 6/8/2018 9:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: O'Rourke, Peter M.

(b)(6)

(b)(6)

Subject: Chapel Hill Trip Pre-brief (b)(6)
Location: 1015C

Start: Fri 6/8/2018 9:30 AM
End: Fri 6/8/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6); (b)(6) (b)(6)

Chapel Hill trip that takes place June 10-11 and June 14-15

(b)(6)

(b)(6)

Subject: Meeting w/ (b)(6) (b)(6)
Location: 1015 C

Start: Fri 6/8/2018 10:30 AM
End: Fri 6/8/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6) J.

(b)(6) (b)(6)

Subject: Critical Strategic Travel Meeting
Location: 1015F

Start: Mon 6/11/2018 2:00 PM
End: Mon 6/11/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6); Powers, Pamela; (b)(6) (b)(6) D.; Verschoor, Thayer; Syrek, Christopher
D. (Chris) (b)(6) @gmail.com; Barry, Ashleigh (OAWP); (b)(6) (b)(6)
(b)(6) (b)(6) 001; (b)(6) (b)(6)

Optional Attendees: VACO Protocol

Acting DCoS will be hosting today's meeting. Apologies for the delay.

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 6/11/2018 11:00 AM

End: Mon 6/11/2018 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Block: Work from Home
Location: Call in Meetings only

Start: Mon 6/11/2018 7:30 AM
End: Mon 6/11/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6)

(b)(6)

Subject: Swearing in-Paul Lawrence
Location: Conference Room #230
Start: Tue 6/12/2018 1:00 PM
End: Tue 6/12/2018 1:30 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Meeting with the Acting CoS
Location: 1015C

Start: Tue 6/12/2018 3:00 PM
End: Tue 6/12/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Syrek, Christopher D. (Chris); Devine, Daniel C.



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1. LICENSE NO.
VA691-18-RL-0003

A Revocable License affecting the property described and for the purpose designated below is hereby granted to the Licensee here named, subject to the General and Special Conditions hereinafter enumerated.

2 NAME OF LICENSEE The Shakespeare Center of Los Angeles (SCLA)	3 ADDRESS OF LICENSEE c/o Ben Donenberg, Executive Director, SCLA 1238 W. 1st Street, Los Angeles, CA 90026
4 NAME AND ADDRESS OF INSTALLATION Department of Veterans Affairs Greater Los Angeles Healthcare System (VAGLAHS) 11301 Wilshire Boulevard Los Angeles, CA 90073	5 PERIOD COVERED FROM (Month, day, year) 12/27/2017 TO (Month, day, year) 12/26/2022

6. LICENSE FEE
N/A

7A. DESCRIPTION OF PROPERTY AFFECTED (As shown on Exhibit(s) attached hereto and made a part hereof). Japanese Garden and Parking Lots at the West Los Angeles Campus of VAGLAHS on a non-exclusive basis. Specific Parking Lots will be determined at a later time before the start of the events.	7B. EXHIBIT(S) ATTACHED
--	-------------------------

8. PURPOSE OF LICENSE
See "SPECIAL CONDITIONS"

By the acceptance of this License, Licensee agrees to abide by and be bound by the General and Special Conditions indicated hereon and attached hereto.

9. SPECIAL CONDITIONS
See "SPECIAL CONDITIONS"

DEPARTMENT OF VETERANS AFFAIRS (LICENSOR)	LICENSEE
DATE OF LICENSE (Month, day, year) 12/7/17	DATE ACCEPTED (Month, day, year) 12/7/17
SIGNATURE OF LICENSOR Ann R. Brown, FACHE Director, VA Greater Los Angeles Healthcare System	SIGNATURE(S) AND TYPED NAME OF SIGNATORY Ben Donenberg
ADDRESS OF LICENSOR Department of Veterans Affairs Greater Los Angeles Healthcare System 11301 Wilshire Blvd. Los Angeles, CA 90073	TITLE OF SIGNATORY EXECUTIVE ARTISTIC DIRECTOR
	TELEPHONE NO. OF LICENSEE (Including Area Code) (b)(6)

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VA GREATER LOS ANGELES HEALTH CARE SYSTEM

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6. Sanitary Conditions. While exercising the privileges granted by this License, Licensee shall keep the premises subject to this License in a sanitary condition satisfactory to VA.

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10. Storage of VA Property. Licensee shall relocate or remove, store if directed to do so by the VA, and return to its original location upon expiration, termination, or revocation of this License, any VA property which must be relocated or removed to permit exercise of the privileges granted by this License. Licensee shall bear all costs associated with relocation, removal, storage, and return of any such VA property.

11. Cost of Operations. Licensee shall bear all costs or expenses arising under or incident to Licensee's exercise of the privileges granted by this License, or relinquishment of this License.

12. Damage to VA Property. Licensee shall promptly repair or replace, to the satisfaction of the VA Medical Center Director, or in lieu of such repair or replacement Licensee shall, if so required by VA, pay to the VA money in an amount sufficient to compensate for the loss sustained by the VA by reason of any damages to or destruction of VA property, where such damages or destruction occurred incident to Licensee's exercise of the privileges granted by this License. Licensee shall make such repairs, replacements, or payments whether damages or destruction are caused by Licensee, or by its officers, employees, agents, contractors, or third parties present on VA property incident to Licensee's exercise of the privileges granted by this License.

13. Indemnification. Licensee shall indemnify and hold harmless the VA, its agents, officers, and employees against (1) any and all loss, damage, claim, or liability whatsoever, due to personal injury or death, or damage to property of others arising from or incident to the exercise by Licensee of the privileges granted by this License, or any other act or omission of Licensee, or its officers, employees, agents, contractors, or third parties present on VA property incident to Licensee's exercise of the privileges granted by this License; and (2) any and all loss, damage, claim, or liability whatsoever, due to personal injury or death, or damage to property of Licensee

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14. Insurance. Licensee shall obtain and keep in force general liability insurance in the amount specified in the Special Conditions. Licensee shall name the VA as "an additional insured" under this insurance policy.

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19. Duties Upon Expiration, Termination, or Revocation. On or before the date of expiration of this License, or its termination by the VA or Licensee, or its revocation by the VA, Licensee shall vacate the premises subject to this License, remove the personal property of Licensee therefrom, and at the option of the VA, remove any fixtures Licensee placed thereupon, and restore the premises to as good order and condition as that existing upon the date of commencement of the term of this License, damages beyond the control of Licensee and due to fair wear and tear excepted. In the event that Licensee should fail to comply with the duties set forth in this paragraph, then Licensee shall pay to the VA on demand any sum the VA might have to expend after the expiration or termination or revocation of this License to restore the premises to the condition as stated herein. Licensee shall make said payment to the VA within thirty (30) days of receipt of a written demand for payment.

20. Claims and Disputes. The VA and Licensee (collectively "the Parties") agree that if the Parties are unable to resolve any claim or dispute arising under this License, that either Party may submit the claim or dispute for resolution by binding summary arbitration before an arbiter assigned by the Civilian Board of Contract Appeals ("CBCA"). All claims and disputes arising under this License shall be exclusively resolved by arbitration before the CBCA and any decision by the CBCA arbiter shall

be final and binding upon the Parties. The Parties agree to follow the arbitration procedures set out by the CBCA and execute any documents required by the CBCA to initiate those procedures. All claims and disputes shall be settled under Federal law. Each Party shall bear its own costs associated with prosecuting or defending a claim or dispute.

**SPECIAL CONDITIONS FOR SHAKESPEARE CENTER LOS ANGELES (SCLA)
REVOCABLE LICENSE FOR NON-FEDERAL USE OF REAL PROPERTY OF
VA GREATER LOS ANGELES HEALTH CARE SYSTEM**

In accordance with the terms and conditions of this License, VA Greater Los Angeles Healthcare System (VAGLAHS) agrees to provide Licensee the following:

1. Use of Japanese Garden and Parking Lots at the VA Greater Los Angeles Healthcare System (VAGLAHS), on a non-exclusive basis. Specific Parking Lots will be determined by VAGLAHS at a later time before the start of the events. VAGLAHS will try to find parking close to the events as availability permits, but makes no guarantee that parking will be available close to the events. Licensee understands that it will have to shuttle attendees to events, at Licensee's sole expense, if parking is unavailable within walking distance.

Licensee agrees to the following:

1. Licensee shall organize and produce up to 20 professional, non-profit productions of William Shakespeare play events per year.
2. Licensee shall provide employment to no less than 30 Veterans per year part-time during the event's period of performance (including pre-set-up and post breakdown of set).
3. Licensee shall distribute a minimum of 2,000 tickets free to Veterans per year. Licensee can sell remaining tickets to the public.
4. Licensee shall obtain advance written approval from VAGLAHS of:
 - a. exact days and times for the events.
 - b. any improvements to the property.
5. Licensee shall reimburse VAGLAHS for any VAGLAHS staff overtime at VAGLAHS's cost for VAGLAHS staff that VAGLAHS determines need to work overtime for the event(s). VAGLAHS will invoice Licensee upon reconciliation of overtime costs and payment is due within 30 days.
6. Licensee shall not hold retail sales in VAGLAHS property.
7. Licensee shall provide annual written reports to VAGLAHS at the end of the summer events, detailing the number of Veterans that were hired and how many Veterans attended the events for free.
8. Licensee shall acquire and adhere to all applicable required permits from the VAGLAHS Safety Department and the Los Angeles Fire Department (LAFD).
 - a. Maximum number of attendees allowed shall be approved in advance by VAGLAHS and LAFD.
 - b. Licensee shall remove safety hazards, at Licensee's sole expense, as required by VAGLAHS and LAFD.
9. Licensee shall not in any way suggest, in writing or otherwise, that the VA endorses Licensee or will be liable for any job, housing, or education information provided by Licensee to any third parties.
10. Licensee shall not post any flyers, banners, or marketing materials on VA property unless Licensee has received prior approval by VAGLAHS Public Affairs. Licensee shall not publish any flyers, banners, marketing materials, or

press releases regarding Licensee's use of VA property unless Licensee has received prior approval by VAGLAHS Public Affairs.

Insurance Requirement. Licensee shall obtain and keep in force \$1,000,000 general liability insurance with the VAGLAHS listed as an additional insured, with an endorsement requiring that VAGLAHS be notified if the insurance policy is modified or cancelled. Licensee shall provide VA with a copy of said Certificate of Insurance showing VAGLAHS named as the additional insured and the modification/cancellation endorsement before exercising any privilege granted under this License.

Early Termination. The VA may terminate this License, at any time, for any reason, at no cost to the VA, with a thirty (30) day advance written notice to Licensee. Despite the 30 day advance notice to Licensee, if after notifying Licensee in writing of a violation per the VA Land Use Policies and Provisions and after providing Licensee a reasonable remedy period, not to exceed 30 days, the violation at VA's sole discretion may trigger immediate cancellation of License. If the violation is corrected to the satisfaction of the VA and is not a repeated violation, Licensee will be permitted to continue. If external affairs unrelated to Licensee operations present themselves between the months of January and June in any of each of the five years, this License remains in force, and if those external affairs require VA to terminate this License, VA will notify Licensee of the order and make every best effort to inform prevailing authorities that Licensee operations are protected by this Revocable License and that Licensee operations will conclude no later than June 30th of the given year. Licensee may terminate this License, at any time, for any reason, with a thirty (30) day advance written notice to the VA, with Licensee to pay any costs associated with the termination of this License as provide for in the General Conditions.

(b)(6) (b)(6)

Subject: Shakespeare Festival brief - Lisa Pape
Location: 1015C

Start: Tue 6/12/2018 2:30 PM
End: Tue 6/12/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Clancy, Carolyn; Young, Steven W.
Optional Attendees: Pape, Lisa M.

From: Hayes-Byrd, Jacquelyn
Sent: Saturday, June 09, 2018 6:05 PM
To: Clancy, Carolyn; Steven Young (VHACLE); Pape, Lisa M.
Cc: (b)(6) (b)(6)
Subject: Shakespeare Festival Meeting

Good evening

I would like to have a short meeting on Tuesday to discuss the Subject that occurred over the weekend.

Steve

My apologies for inadvertently leaving you off of the email trail today.

Dr Clancy

I understand your schedule with the nominee briefings if you cannot make it but we can back brief you.

I will ask (b)(6) to schedule.

Thank you

Jacquie

Sent with Good (www.good.com)

From: Hayes-Byrd, Jacquelyn
Sent: Saturday, June 09, 2018 9:54:19 AM
To: Brown, Ann R.
Cc: O'Rourke, Peter M.; Flanz, Meghan Serwin; Clancy, Carolyn; Pape, Lisa M.; Davis, Lynda; Syrek, Christopher D. (Chris); ben
Subject: Shakespear Festival

Good morning Ann,

Per our discussion this morning, I am looking forward to hearing of the success of this high profile, veteran centric Shakespeare Festival that meets all requirements set forth in the MasterPlan and the Revokable Lease that you generated. Please note that providing refreshments at this event is not a retail operation.

Also, in the spirit of the VA Caregivers initiative, the Shakespeare Center should not be required to charge the caregivers.

I truly would like to have attended this great event tonight but my schedule would not allow it.

I am looking forward to you scanning your Revokable Lease to me for my records.

Best Regards,

Jacquie A/ Chief of Staff

(b)(6) (b)(6)

Subject: Chris Syrek- Delegation of Authority to OALC on Congressional Notifications
Location: Acting COS- 1015C

Start: Tue 6/12/2018 3:30 PM
End: Tue 6/12/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) D.; Syrek, Christopher D. (Chris); Anderson, Christopher

Chris Syrek, Acting DCOS requested this meeting.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: Brief on Common Rule and 66420 regulations (b)(6)
Location: 1015C

Start: Tue 6/12/2018 9:45 AM
End: Tue 6/12/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 6/12/2018 11:30 AM

End: Tue 6/12/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Meeting with Acting SecVA and the UnderSec's
Location: SecVA Suite

Start: Wed 6/13/2018 9:00 AM
End: Wed 6/13/2018 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:00 AM to 10:00 AM

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: Meet with (b)(6) (b)(6) - NC Trip expectations
Location: 1015C

Start: Wed 6/13/2018 11:00 AM
End: Wed 6/13/2018 11:10 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) L.

Are you available at 11am?

Thanks,

(b)(6)

(b)(6) (b)(6)

Subject: Depart to Crystal City
Start: Wed 6/13/2018 12:00 PM
End: Wed 6/13/2018 12:20 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn
Categories: Yellow Category

Transportation confirmed 13 June, Group Shuttle departing from VACO.

Byrd +1 (COSVA)
Speckler (VBA) one way
Christie (OALC) one way
Sandoval +1 (OIT)
Tran+1 (OEI)
Reeves+1 (plus luggage) (NCA) one way

Depart: 12:00 PM; Return; 4:30 PM; your driver will be (b)(6) cell phone (b)(6)

In order to reduce scheduling conflicts, all transportation requests for next day service should be received NLT 2:00 P.M. daily.

(b)(6)
Transportation, Supervisor
(b)(6)

From: (b)(6)
Sent: Tuesday, June 12, 2018 4:08 PM
To: vacotransporationsm
Cc: (b)(6)
Subject: Transportation for Crystal City Tomorrow

(b)(6) thank you for your support today. I am confirming transportation to Crystal City from VACO tomorrow at noon, returning @ 430 PM.

In the first van/mini-bus, I have confirmed the following individuals:

Byrd +1 (COSVA)
Speckler (VBA)
Christie (OALC)
Sandoval +1 (OIT)
Tran+1 (OEI)
Reeves+1 (plus luggage) (NCA)

In the second larger van, I will have at least 2 senior leaders plus staff, including most of the staff that will be returning from the Pentagon.

(b)(6)

Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: # (b)(6)

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov

Intergovernmental Affairs (OPIA)

(b)(6) (Tribal Government Relations) (b)(6)@va.gov
(b)(6) (VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6)@va.gov

Veterans Experience Office

(b)(6)@va.gov

Center for Women Veterans

(b)(6)@va.gov

Center for Minority Veterans

(b)(6)@va.gov

Office of Information and Technology

(b)(6)@va.gov
(b)(6) (Privacy Services) (b)(6)@va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6)@va.gov

Veterans Employment Services Office (VESO)

(b)(6)@va.gov

OSVA, VSO Liaison Office

(b)(6)@va.gov

VBA Offices

Benefits Assistance Service

(b)(6)@va.gov
(b)(6)@va.gov

VBA Office for Strategic Engagement

(b)(6)@va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 6/13/2018 10:30 AM
End: Wed 6/13/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6) (VEO) (b)(6) VBAVACO (b)(6)
(VHACO); (b)(6) VBAVACO
(b)(6) @va.gov (b)(6) VETS; VACO Center for Women
Veterans (b)(6) Hayes-Byrd,
Jacquelyn; (b)(6)
(b)(6) (VACO) (b)(6) (OGC); (b)(6)
(b)(6)
(b)(6) VBAVACO (b)(6)
(b)(6)
(VACO); (b)(6) VBAVACO; (b)(6)
(b)(6) VBAVACO; (b)(6) (VACO) (b)(6)
(b)(6) VBAVACO; (b)(6) FRCP (DISABLED
ACCT); (b)(6) VBAPHILINS; (b)(6)
(b)(6) (10RCS);
(b)(6)
(b)(6) (VEO) (b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) BAVACO; (b)(6) Trilogy);
(b)(6) White, Joy N. (SES) - VACO; (b)(6)
(b)(6) VBAVACO (b)(6) VBAVACO; (b)(6)
(b)(6)
VBAVACO; (b)(6) (b)(6) (b)(6)

Optional Attendees:

(b)(6) (VEO) (b)(6) VBAVACO; (b)(6)
(b)(6)
(b)(6) (DC Group); (b)(6)
(b)(6) (DISABLED ACCT); (b)(6)
(b)(6) VBAVACO; (b)(6)
VBAVACO; (b)(6) - VETS'; (b)(6)
(b)(6) (MRN); (b)(6) (SIGMA); (b)(6)
(b)(6) (VACO); (b)(6) (VEO); (b)(6)
(b)(6) (VEO) (b)(6) (VEO) (b)(6)
(b)(6) VBAVACO; (b)(6) (LongView) (b)(6)
(b)(6) (Trilogy Federal); (b)(6) Toliver; (b)(6)
(b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6)
(b)(6) (STL); (b)(6)
(b)(6) [USA]; (b)(6)
(b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (b)(6) (b)(6) (b)(6) (VEO), VBAPORT; (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) VBAVACO; (b)(6)
(b)(6) @gsa.gov; (b)(6)
(b)(6) (V17); (b)(6) VA VSO
LIAISON; (b)(6) VA Preparedness Program (b)(6)
(b)(6) VBAVACO; (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter **Access Code #** (b)(6). A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)
Public Affairs Specialist

National Veterans Outreach Office
Department of Veterans Affairs
Phone: (b)(6)
Cell: (b)(6)
E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 6/13/2018 12:30 PM
End: Wed 6/13/2018 1:30 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

Priority Initiative Baseline Review
June 13, 2018 from 12:30 P.M. – 4:30 P.M.
VHA National Conference Center, 2011 Crystal Drive, Crystal City, Virginia 22202

Agenda		
12:30 – 12:45	Welcome <ul style="list-style-type: none"> • <i>Opening Remarks</i> • <i>Leadership Guidance</i> • <i>Objectives</i> 	Peter O'Rourke <i>Acting Secretary of Veteran Affairs</i> Melissa Glynn <i>Assistant Secretary for Enterprise Integration</i>
12:45 – 12:50	Briefing Format Overview	Surafeal Asgedom <i>Executive Director for VA Modernization</i>
12:50 – 12:55	Veterans Experience Overview	Barbara Morton <i>Deputy Chief, Veterans Experience Office</i>
1:00 – 1:25	HR Mod - Clinician Hiring Briefing	(b)(6) – <i>Acting Deputy Chief Officer, WMC</i>
1:30 – 1:55	Electronic Health Record (EHRM) Briefing	John Windom - <i>Program Executive for EHRM</i> (b)(6) – <i>VA PEO EHRM Program Control</i>
2:00 – 2:25	VHA Performance Briefing <ul style="list-style-type: none"> • <i>Low Performing Facilities</i> • <i>VISN Redesign</i> • <i>Market Assessments</i> 	Carolyn Clancy - <i>Executive in Charge, VHA</i> Steve Young - <i>Deputy USH, VHA</i>
2:30 – 2:45	Break	
2:45 – 3:10	VA Choice Briefing	Carolyn Clancy - <i>Executive in Charge, VHA</i> (b)(6) – <i>Acting DUSH, Community Care</i>
3:15 – 3:40	Appeals Modernization Briefing	David Spickler - <i>Vice Chairman, BVA</i> David McLenachen - <i>Director of Appeals Management, VBA</i>
3:45 – 4:10	Forever GI Bill Implementation Briefing	Robert Worley - <i>Director, VBA</i> Charmain Bogue - <i>Deputy Director, VBA</i>
4:15 – 4:20	Choose VA Overview	John "Wolf" Wagner <i>Principal Deputy Assistant Secretary</i>
4:20 – 4:30	Way Ahead / Closing Remarks	Melissa Glynn <i>Assistant Secretary for Enterprise Integration</i>



Directions to the VHA National Conference Center 2011 Crystal Drive, Crystal City, Virginia 22202

Driving from Washington D.C.:

Take I395 South to Route 1 (Jefferson Davis Hwy) South exit. Take Exit 8C on the LEFT. At the light, make a LEFT onto 20th St. S., turn RIGHT at the light which is Crystal Drive, then end at 2011 Crystal Dr. The underground parking will be on the LEFT at the light at 20th Street and Crystal Drive. Park and make way to the elevators, take the elevators to the 1st Floor. When you exit the elevator head towards the orange wall then make a right, Suite 150A.

Driving from I-95 North:

Merge onto I-395 N. Take Exit 8C for US-1 S Pentagon City/Crystal City/ National Airport. Merge onto S. Hayes St., stay straight to go onto 18th St. S., turn RIGHT onto Crystal Drive., end at 2011 Crystal Dr. The underground parking will be at the light at 20th Street & Crystal Drive. Park and make way to the elevators, take the elevators to the 1st Floor. When you exit the elevator head towards the orange wall then make a right, Suite 150A.



- Offices
- Hotels
- Residences



Metro (use the Yellow or Blue Line to Crystal City Station)

1. Exit Metro to the street level. Walk south on South Bell Street toward Marriott Hotel; take your first left on 20th Street South; cross Crystal Drive. Make a Right and walk to 2011 Crystal Drive. Walk through the lobby past escalator, through glass doors on right to the elevators on left. Walk towards orange wall, then make a right, Suite 150A.

Or

2. Exit Metro to the underground level, turn left, and follow the underground tunnels to Crystal Plaza. Follow the directions to the pedestrian overpass to Crystal Park 1. Go down the escalators and through the glass doors to the elevators on left. Walk through the lobby past the elevators (towards orange wall) then make a right, Suite 150A.

Hotels Close to the VHA National Conference Center at 2011 Crystal Drive, Arlington, VA 22202

Note: The VHA Employee Education System does not endorse or support any of the listed hotels.

Sheraton Crystal City

1800 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 486-1111

Approximately 2 ½ blocks from the VHA National Conference Center

Hyatt Regency Crystal City at Ronald Reagan National Airport

2799 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 418-1234

Approximately 7 blocks from the VHA National Conference Center

Crystal City Marriott at Ronald Reagan National Airport

1999 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 413-5500

Approximately 2 ½ blocks from the VHA National Conference Center

Hilton Crystal City

2399 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 418-6800

Approximately 7 blocks from the VHA National Conference Center

Embassy Suites Crystal City National Airport

1300 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 979-9799

Approximately 4 blocks from the VHA National Conference Center

Crystal City Gateway

1700 Jefferson Davis Highway

Arlington, VA 22202

Telephone: (703) 920-3230

Approximately 2 ½ blocks from the VHA National Conference Center

(b)(6) (b)(6)

Subject: VA Priority Initiative Baseline Review
Location: VHA National Conference Center, 2011 Crystal Drive, Crystal City, Virginia 22202

Start: Wed 6/13/2018 12:30 PM
End: Wed 6/13/2018 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VAModernizationOps

Required Attendees: O'Rourke, Peter M.; (b)(6) Tucker, Brooks; Glynn, Melissa S.; Asgedom, Surafeal; Fink, Lawrence; Clancy, Carolyn; Young, Steven W.; Lawrence, Paul R., VBAVACO; Morton, Barbara C.; Rychalski, Jon J.; Ulliyot, John; Christy, Phillip; Sandoval, Camilo J.; Shelby, Peter J.; (b)(6) (BVA); Bogue (English), Charmain VBAVACO; (b)(6) (WMC); (b)(6); Spickler, David C.; McLenachen, David, VBAWASH; Worley, Robert, VBAVACO; Windom, John H.; Hume, Charles; Maenle, Nathan; Bonjorni, Jessica (WMC); Matthews, Kameron; Mason, Cheryl; Connell, Lawrence B.; (b)(6) (b)(6) (b)(6) Hayes-Byrd, Jacquelyn; Syrek, Christopher D. (Chris); Scher, Deborah L.; Devlin, Margarita, VBAVACO; Hutton, James; Wagner, John (Wolf); O'Connor, Christopher; Baland, David; Pape, Lisa M.; Reeves, Randy; Stuppy, Christine M. (b)(6); Nicholas, Kirk; Tallman, Gary; Leney, Tom; Perry, David (WMC); (b)(6)@who.eop.gov

Optional Attendees: (b)(6) (Atlas Research, LLC); (b)(6) BAVACO; (b)(6)
(b)(6) (b)(6) Tran, Dat VACO; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) (WMC); Birdwell, Stephanie Elaine; Verschoor, Thayer; (b)(6)
(b)(6) D.; (b)(6) (b)(6) Howard, Tom (NCA); Loren, Donald P.; Almenoff, Peter; Walters, Ronald; Byrne, Jim (OGC); Murray, Edward; (b)(6) (WMC); (b)(6)
(b)(6) (b)(6) Cashour, Curtis; Hipolit, Richard (OGC); Czarnecki, Tammy

Final Update – Per Executive Guidance, the Agenda is revised and copy attached



Agenda Priority Initiative Bas...

On behalf of Peter O'Rourke, Acting Secretary of Veterans Affairs

Executives:

On June 13th, the Acting Secretary of Veterans Affairs, Mr. Peter O'Rourke, will convene the initial VA Priority Initiative Baseline review. The focus of this event is to review the plans to achieve outcomes for each initiative; discuss associated plans for strategic communications; and achieve a common understanding of VA leadership responsibilities (reference email distributed by Assistant Secretary, OEI entitled Priority Baseline Reviews - 6/13 Offsite Meeting).

In addition to the Acting Secretary, the audience will comprise senior leaders to include presenters from the 6 initiatives and representatives for critical enablers (OIT, OM, HRA, OPIA, OCLA, VEO). Attendees are encouraged to attend the entire session.

Per the attached draft agenda, each initiative is allotted 20 minutes (this includes time for presentation, questions and dialogue). The designated Initiative Lead / Senior Advisor will brief with support by the Project Manager.

Please don't hesitate to reach out to Surafeal Asgedom, Executive Director for Modernization or Larry Fink, Deputy Executive Director for Modernization if you have questions.



Direction_VHA_...

(b)(6)

(b)(6)

Subject: Gina Farrisee
Location: Acting COS office #1015C
Start: Thu 6/14/2018 9:00 AM
End: Thu 6/14/2018 9:15 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Farrisee, Gina S.

Ms. Farrisee,

The Acting COS looks forward to meeting with you.

(b)(6)

(b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6)

(b)(6)

Subject: Lunch w/ SecVA
Location: The White House
Start: Thu 6/14/2018 12:00 PM
End: Thu 6/14/2018 1:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Leave for airport
Location: Travel time

Start: Thu 6/14/2018 3:15 PM
End: Thu 6/14/2018 3:25 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Yellow Category

(b)(6)

(b)(6)

Subject: AA 5183 - Flight DCA to RDU

Start: Thu 6/14/2018 4:40 PM

End: Thu 6/14/2018 5:45 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6)

(b)(6)

Subject: Meeting with (b)(6) (b)(6)
Location: 1015C
Start: Thu 6/14/2018 9:30 AM
End: Thu 6/14/2018 10:00 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) L; Syrek, Christopher D. (Chris); Devine, Daniel C.

The purpose of this meeting is to discuss the Dep Sec's calendar and any reoccurring meetings going forward.

(b)(6)

(b)(6)

Subject: Block: Out of office
Location: Travel
Start: Fri 6/15/2018 7:30 AM
End: Fri 6/15/2018 5:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn
Categories: Blue Category

(b)(6) (b)(6)

Subject: (b)(6) (b)(6) meet with Acting COS
Location: Acting COS office Room 1015C

Start: Mon 6/18/2018 3:00 PM
End: Mon 6/18/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) Ph.D

Dr. (b)(6)

The Acting COS looks forward to meeting with you regarding her remarks for this upcoming event in Winston-Salem

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: (b)(6) (b)(6) Ph.D
Sent: Friday, June 08, 2018 12:30 PM
To: (b)(6) (b)(6) (b)(6)
Cc: (b)(6) (b)(6) (b)(6) @va.gov>
Subject: Meeting Request with Jacquie: VA Regional Outreach Event

(b)(6)

I hope this note finds you well. I've been assigned as the speechwriter for Jacquie's remarks at VA Regional Outreach for Faith Based and Community Organizations.

Please let me know the earliest slot you have available. I am in before 930.

Regards,

(b)(6)

Office: (b)(6) | GovCell: (b)(6) | (b)(6)

(b)(6)

(b)(6)

Subject: Meet with the Acting COS
Location: Acting COS office #1015C

Start: Mon 6/18/2018 9:00 AM
End: Mon 6/18/2018 9:15 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Byrne, Jim (OGC)

The Acting COS looks forward to meeting with you.

(b)(6)

(b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

For additional information on VA benefits & services, visit or call us as follows:

VETERANS BENEFITS ADMINISTRATION

Winston-Salem VA Regional Office

251 N. Main Street, NC 27155

Winston-Salem, NC 27155

1-800-827-1000

VETERANS HEALTH ADMINISTRATION

Asheville VA Medical Center

1100 Tunnel Road
Asheville, NC 28805
828-298-7911

Salisbury VA Healthcare System

1601 Brenner Avenue
Salisbury, NC 28114
704-638-3395

Durham VA Medical Center

508 Fulton Street
Durham, NC 27705
919-286-0411

Fayetteville VA Medical Center

2300 Ramsey Street
Fayetteville, NC 28301
910-448-2120

NATIONAL CEMETERY ADMINISTRATION

Salisbury National Cemetery

501 Statesville Boulevard
Salisbury, NC 28144
704-636-2661

CENTER FOR FAITH AND OPPORTUNITY INITIATIVE

(b)(6)
VAPARTNERSHIPS@VA.GOV

(b)(6)

VBA NATIONAL OUTREACH & WEB OFFICE

(b)(6)
(b)(6)@VA.GOV



**VA Regional Outreach Event
for
Faith-based and Community
Organizations**

**Thursday, June 21, 2018
8:00 A.M. - 4:00 P.M.**

**Goodwill Industries
2701 University Parkway
Winston-Salem, NC 27105**

You may also visit our website at: www.vets.gov

8:30-8:35A Greetings
 (b)(6) Faith-based Program Manager
 Benefits Assistance Service, VBA Central Office (VBACO)
 (b)(6) Director
 VA Center for Faith & Opportunity Initiative (CFOI)

8:35-8:45A Presentation of the Colors
Local Color Guard

National Anthem / Pledge of Allegiance
 TBD, Title, Office
 TBD, Title, Office

8:45-8:50A Invocation
Chaplain (b)(6) Chief - Chaplain Services
 Salisbury VA Healthcare System (VAMC)

8:50-9:20A Welcoming Remarks
 (b)(6) Director, Winston-Salem VARO
 (b)(6) Director, Salisbury VAMC
 (b)(6) Director, Salisbury National Cemetery Administration
 (b)(6) Director, VA CFOI

9:20-9:45A Depart. of Veterans Affairs (VA) Structure, Mission & Vision
Jacquelyn Hayes-Byrd, Acting Chief of Staff
 VA Office of the Secretary

9:45-9:55A Office of Public and Intergovernmental Affairs (OPIA)
Thayer Verschoor, Executive Director, VA OPIA

9:55-10:05A Office of Tribal Government Relations (OTGR)
Stephanie Birdwell, Director, VA OTGR

10:05-10:20A VBA National Outreach Overview
 (b)(6) Faith-based Program Manager VBACO

10:20-10:30A Greensboro Veterans Center & Mobile Vet Unit
 TBD, Vet Center Outreach Coordinator

10:30-10:45A Networking Break
Please Engage Our Presenters & Visit Our Exhibit Booths

10:45-11:00A Mental Health & Suicide Prevention
Dr. (b)(6) **Health Science Specialist**
 VISN 2 - Center of Excellence for Suicide Prevention
 (b)(6) VISN 6 - Suicide Prevention Lead

11:00A-12:30P Veterans Benefits Administration (VBA) Overview
 TBD, Title, VARO
 Disability Compensation
 Pension and Survivors Benefits
 Agent Orange & Camp Lejeune Contaminated Water
 Emergency Care Determinations
 Appeals/Rapid Appeals Modernization Program
 Homeless & Justice Involved Veteran Initiatives
 Vocational Rehabilitation & Employment (VR&E)
 Education Benefits
 Upcoming Outreach Events

12:30-1:00P Open Forum with Question & Answer Session

1:00-2:00P Lunch

2:00-2:10P Community Veterans Engagement Board and VA Veterans Experience Office (VEO) Overview
 (b)(6) Veteran Program Manager, Goodwill Industries
 (b)(6) Management Analyst, VEO

2:10-3:00P Veterans Health Administration (VHA) Overview
 TBD, Title, Salisbury VAMC
 Enrollment & MyHealthhealtheVet
 Patient Care
 Homeless Program & HUDVASH
 Veterans Justice Outreach
 Women's Health
 Military Sexual Trauma
 Caregiver Support
 Transitional Care

3:00-3:10P VA Chaplain Services and Moral Injury
Chaplain (b)(6) Salisbury VAMC

3:10-3:30P National Cemetery Administration (NCA) Overview
 (b)(6) Director, Salisbury National Cemetery

3:30-4:00P Open Forum with Question & Answer Session

4:00P Closing Remarks
 (b)(6)

Benediction
Chaplain TBD, VAMC

(b)(6) (b)(6)

Subject: Winston-Salem pre-brief
Location: 1015F

Start: Mon 6/18/2018 10:30 AM
End: Mon 6/18/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) (b)(6) L

From: (b)(6) (b)(6) L.
Sent: Monday, June 11, 2018 10:48:19 AM
To: (b)(6) (b)(6) (b)(6) (b)(6)
Cc: (b)(6) (b)(6) (b)(6)
Subject: A/COSVA - Winston-Salem

Hi (b)(6)

Attached is a draft program for the VA Outreach Event. Please advise on the below. I'm happy to sit down with the Chief for a few minutes, if that works better.

1. Please select return flight options:

Flight Options:

Departure: Tuesday, June 20 -

American 1227/5670 (3h 15)
10:35am BWI – 12:10pm CLT (Charlotte)
1:50pm CLT – 1:50pm GSO (Greensboro)

Return: Wednesday, June 21

American 3472/2477 (3h 45m)
4:14pm GSO – 5:24pm CLT
6:25pm CLT – 7:59pm BWI

American 5273/1800 (4h 41m)
5:28pm GSO – 6:36pm CLT
8:40pm CLT – 10:09pm BWI

American 5468/2799 (3h 54m)
8:04pm GSO – 9:02pm CLT
10:35pm CLT – 11:58pm BWI

2. VA Outreach Event

8:30am-4:00pm – VA Outreach Event – This is a listing session with presentations from various VA organizations.

Does A/COSVA want to stay for the duration of the event?

My proposal:

7:45am – A/COSVA - Arrive at Goodwill Industries

7:45am-8:15am – A/COSVA - Meet/Greet with VA Leaders (Light Refreshments)

8:30am – VA Outreach Event Begins

9:20-9:45am A/COSVA Remarks

9:45am – 10:30am – Presentations by Public & Intergovernmental Affairs, Office of Trial Relations, VBA National Outreach, Greensboro Veterans Center & Mobile Unit

10:30am – Networking Break - A/COSVA - Opportunity to engage with attendees and visit exhibit booths

10:45am-12:30pm – Presentations by Mental Health & Suicide Prevention and Veterans Benefits Administration

12:30-1:00pm – Open Forum with Q & A

1:00pm – A/COSVA visit Mobile Vet Unit

1:30pm – A/COSVA Depart Event

Thank you,

(b)(6) (b)(6)

Special Assistant, Office of the Secretary

Department of Veterans Affairs | 810 Vermont Ave, NW, Room 1019, Washington, D.C. 20420

Office: (b)(6) | Cell: (b)(6) | (b)(6)

(b)(6)

(b)(6)

Subject: OALC Update
Location: Call in: VANTS: 1-800-767-1750, Code; (b)(6)
Start: Mon 6/18/2018 11:10 AM
End: Mon 6/18/2018 11:30 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Syrek, Christopher D. (Chris); Christy, Phillip

H (b)(6)

I'm off-site today---but can call in at 11:00 if a teleconference is ok. I will be back in DC tomorrow if that works better.

If a teleconference is desired—we can use this VANTS: 1-800-767-1750, Code; (b)(6)

Phil

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 6/18/2018 11:30 AM

End: Mon 6/18/2018 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Meeting with Kevin Hanretta
Location: 1015C
Start: Mon 6/18/2018 11:45 AM
End: Mon 6/18/2018 12:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hanretta, Kevin; Syrek, Christopher D. (Chris)

(b)(6) (b)(6)

Subject: EO implementation update with Peter Shelby
Location: SecVA Suite
Start: Tue 6/19/2018 3:00 PM
End: Tue 6/19/2018 3:30 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

Jackie
I'll sit in.

(b)(6)

Sent with Good (www.good.com)

From: (b)(6)
Sent: Thursday, June 14, 2018 11:04:45 AM
To: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)
Subject: FW: EO implementation update - sometime Monday

FYI for Tuesday at 1pm.

From: Shelby, Peter J.
Sent: Thursday, June 14, 2018 11:28 AM
To: (b)(6)
Cc: McLeod, Kimberly P. (LMR); (b)(6)
Subject: RE: EO implementation update - sometime Monday

Perfect.

Sincerely,

Peter

Peter J. Shelby
Assistant Secretary (HR&A)

(b)(6)



Choose VA

From: (b)(6)
Sent: Thursday, June 14, 2018 11:28 AM

To: Shelby, Peter J. (b)(6)@va.gov>; (b)(6)@va.gov>
Cc: McLeod, Kimberly P. (LMR) (b)(6)@va.gov>; (b)(6)@va.gov>
Subject: RE: EO implementation update - sometime Monday

How about Tuesday at 1pm?

From: Shelby, Peter J.
Sent: Thursday, June 14, 2018 11:23 AM
To: (b)(6)
Cc: McLeod, Kimberly P. (LMR); (b)(6)
Subject: RE: EO implementation update - sometime Monday

That would be great! I thought Peter said Cabinet meeting was Tuesday...

Thank you!

Sincerely,

Peter

Peter J. Shelby
Assistant Secretary (HR&A)
(b)(6)



Choose VA

(b)(6)

(b)(6)

Subject: Speech Prep with (b)(6) (b)(6)
Location: 1015C

Start: Tue 6/19/2018 9:00 AM
End: Tue 6/19/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) Ph.D

(b)(6)

(b)(6)

Subject: Pick up WH Green Badge
Location: EEOB Room 18

Start: Tue 6/19/2018 10:00 AM
End: Tue 6/19/2018 10:15 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6) (b)(6)

Subject: FW: Lunch - (b)(6) and (b)(6)
Location: EEOB Cafeteria
Start: Tue 6/19/2018 12:00 PM
End: Tue 6/19/2018 1:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: (b)(6)

-----Original Appointment-----

From: (b)(6) [mailto:(b)(6)@ed.gov]
Sent: Wednesday, June 13, 2018 11:40 AM
To: (b)(6); (b)(6); (b)(6)
Subject: [EXTERNAL] Lunch - (b)(6) and (b)(6)
When: Tuesday, June 19, 2018 12:00 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: EEOB Cafeteria

(b)(6)

(b)(6)

Subject: Exec Sec Updates
Location: 1015C

Start: Tue 6/19/2018 3:30 PM
End: Tue 6/19/2018 4:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Therit, Tracey (ORM); Byrne, Jim (OGC)

(b)(6)

(b)(6)

Subject: Exec Sec Update
Location: 1015C

Start: Tue 6/19/2018 3:30 PM
End: Tue 6/19/2018 4:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Bock, Tonia Y.; (b)(6)

Good morning,

CoS Jacquie Hayes-Byrd requests your presence for this meeting. Apologies for the late request.

Best,

(b)(6)

(b)(6)

(b)(6)

Subject: Meeting with Acting SecVA and the UnderSec's
Location: SecVA Suite

Start: Wed 6/20/2018 9:00 AM
End: Wed 6/20/2018 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:00 AM to 10:00 AM

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: Melissa Glynn- Mgt Governance Meeting Pre-brief
Location: 1015C

Start: Wed 6/20/2018 10:00 AM
End: Wed 6/20/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Glynn, Melissa S.; Basso, John; Syrek, Christopher D. (Chris)
Optional Attendees: (b)(6)

(b)(6)

(b)(6)

Subject: OOO
Location: Travel

Start: Wed 6/20/2018 8:30 AM
End: Wed 6/20/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 6/20/2018 11:30 AM
End: Wed 6/20/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category



**DEPARTMENT OF VETERANS AFFAIRS
Center for Faith and Opportunity Initiative
U.S. Department of Veterans Affairs (00FB)
810 Vermont Avenue, NW
Washington, DC 20420**

May 16, 2018

Dear Colleague in Service:

On behalf of the Department of Veterans Affairs (VA) Center for Faith and Opportunity Initiative (CFOI), Veterans Benefits Administration (VBA) Benefits Assistance Service (BAS), and the Winston-Salem Regional Office (RO), you are invited to participate in a collaborative VA Regional Outreach Event on June 21, 2018.

This outreach event is an opportunity for faith-based, nonprofit, community, neighborhood leaders, and local organizations to learn about the benefits and services VA provides to Veterans, family members, and eligible beneficiaries. Additionally, information will be provided to collaborate with VA at the local, regional, and national levels to better assist in providing support to Veterans.

The keynote speakers at this event are: The Honorable Robert L. Wilkie, Acting Secretary, Department of Veterans Affairs (Invited); Mr. Thayer Verschoor, Executive Director, VA Office of Intergovernmental Affairs; Mr. Stephen B. Dillard, Director, VA CFOI; Mr. Mark M. Bilosz, Director, VBA, Winston-Salem Regional Benefit Office; and representatives from the Salisbury VA Health Care System. Subject matter experts from the VA will share information on compensation benefits, healthcare services, women Veterans programs, education benefits, home loan guaranty, suicide prevention, survivor benefits, eliminating Veterans homelessness, VA Chaplain Service and more.

We hope you will join us in this important event dedicated to helping our community partners better serve our nation's Veterans. Registration is available via *EventBrite* at <https://varoe-winstonsalem.eventbrite.com> or by contacting (b)(6) at (b)(6)@VA.GOV or (b)(6)

Please feel free to share this invitation with others and RSVP via EventBrite no later than **Thursday, June 14, 2018.**

Sincerely,

Stephen B. Dillard
Stephen B. Dillard, Director, VA CFOI

Enclosed: Event Details & Registration Information

EVENT DETAILS AND REGISTRATION INFORMATION

Event Name: VA Regional Outreach Event for Faith-based, Nonprofit, Community/Neighborhood Leaders and Organizations

Event Date: June 21, 2018

Event Time: 8:00 AM - 8:30 AM Registration
8:30 AM - 4:00 PM Program

Event Location: Goodwill Industries – NW North Carolina Inc.
2701 University Parkway
Winston-Salem, NC 27105

Free Parking: Available at Lawrence Joel Veterans Memorial Coliseum

Event Registration: Link: <https://varoe-winstonsalem.eventbrite.com>
OR

Email: (b)(6) @VA.GOV

OR

Phone: (b)(6)

Registration Deadline: June 14, 2018

Event Contact: If you have additional questions or require special accommodations, please contact (b)(6)

(b)(6) (b)(6)

Subject: Center for Faith and Opportunity Initiative (CFOI)
Location: 2701 University Parkway Winston-Salem, NC
Start: Thu 6/21/2018 8:00 AM
End: Thu 6/21/2018 4:30 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn
Categories: Blue Category

This trip is for supporting the Center for Faith and Opportunity Initiative (CFOI) outreach event.

Goodwill Industries - NW North Carolina Inc.
2701 University Parkway
Winston-Salem, NC 27105

Thursday, June 21, 2018 from 8:00 AM to 4:00 PM (EDT)

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

(b)(6) (b)(6)

Subject: Medallia Update with VEO (Anna Schuster)
Location: SecVA Suite
Start: Fri 6/22/2018 9:00 AM
End: Fri 6/22/2018 9:30 AM
Recurrence: (none)
Organizer: O'Rourke, Peter M.

From: (b)(6)
Sent: Friday, June 15, 2018 2:53:46 PM
To: (b)(6)
Cc: (b)(6)
Subject: RE: ***VEO Request for Medallia Update for ASECVA, Please***

Anna – How about June 22. We have flexibility on that date.

From: (b)(6)
Sent: Thursday, June 14, 2018 10:56 AM
To: (b)(6)
Subject: ***VEO Request for Medallia Update for ASECVA, Please***

Good morning, Jackie. Hope your day is off to a good start! ASECVA O'Rourke spoke with Anil Tilbe at the Army Celebration and has requested a Medallia update within the next month with Dr. (b)(6) and (b)(6). Please let me know if this is possible and when. Thanks so much and I look forward to hearing from you!

(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 6/22/2018 12:00 PM
End: Fri 6/22/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

Subject: Hearing Prep Session - HVAC EHRM Hearing 6.26.18
Location: ASECVA's Office - Teleconference Call-in # 800.767.1750 Access: (b)(6)

Start: Fri 6/22/2018 1:30 PM
End: Fri 6/22/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: O'Rourke, Peter M.; Windom, John H.; Short, John (VACO); (b)(6); 'Morris, Genevieve (OS/ONC/IO)'; Tucker, Brooks; O'Connor, Christopher; Haverstock, Cathleen; Schmitt, Tricia; (b)(6) (b)(6) Balland, David; (b)(6) (BAH); (b)(6) (BAH); (b)(6) (Mission); (b)(6) (BAH); (b)(6) (b)(6) Meredith; Hayes-Byrd, Jacquelyn

Optional Attendees: (b)(6) (b)(6) D.; Syrek, Christopher D. (Chris); Ullyot, John; Duke, Laura

Good morning,

I have set up a VANTS Line for today's prep. Please find below the call-in and access numbers.

Call-in # 800.767.1750
Access: (b)(6)

Thanks,
(b)(6)

Good afternoon,

We will prepare the witnesses for the upcoming hearing (mock hearing).

Thanks,
(b)(6)

(b)(6)

(b)(6)

Subject: 1 on 1 Meeting with (b)(6) (b)(6)
Location: 1015C

Start: Fri 6/22/2018 9:30 AM
End: Fri 6/22/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Syrek, Christopher D. (Chris); (b)(6)

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Mon 6/25/2018 1:00 PM

End: Mon 6/25/2018 2:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

Office of Management

Distribution of the Increased Awards Allocation under the Mission Act

June 25, 2018



EXECUTIVE BRIEFING SUMMARY

VA Mission Act & Awards Ceiling Increase
Monday, June 25, 2018
3:00-3:30pm
Room 1015F

POINT OF CONTACT: (b)(6)

PURPOSE OF EVENT/MEETING: (check one)

- Decisional Informational Pre-Event
 Remarks Other Courtesy Call

OVERVIEW OF EVENT:

The Office of Management would like to brief the ACoSVA and the ADCoSVA regarding the VA Mission Act and Awards Ceiling increase.

SECVA ROLE: N/A

ATTENDEES:

Laura Duke, DAS for Budget
(b)(6) *Budget Service Director*
Carin Otero, DAS for HR Management

OBJECTIVE:

Provide briefing of the VA Mission Act and Awards Ceiling increase prior to Admins and Staff Offices Memo notification

BACKGROUND:

- Under the CARA Act, VA's total performance awards spending was capped at \$230 million. This cap included individual and group cash awards, SES bonuses, and the 3Rs (recruitment, retention, and relocation)*

- *The Mission Act, enacted 6/6/2018, increased the total awards cap to \$250 million. The law stipulated that not less than \$20 million of the total must be used for 3Rs.*

BACKGROUND OF THE ORGANIZATION/GROUP:

RECOMMENDATIONS: N/A

OUTCOMES: *Decisional*

LOGISTICS: N/A

AGENDA: N/A

VA'S SUPPORT OF THE ORGANIZATION: N/A

WHAT ELSE DO WE NEED TO KNOW:

ATTACHMENTS:



2018-06-25 Mission
Act Awards Allocation.

(b)(6) (b)(6)

From: (b)(6)
Sent: Wednesday, June 20, 2018 8:05 AM
To: (b)(6) (b)(6) J.
Cc: (b)(6) (b)(6)
Subject: FW: VA Mission Act and Awards Ceiling

FYSA –

“The Office of Management would like to brief the A/COSVA and A/DCOSVA re: the VA Mission Act and Awards Ceiling increase. We will inform the admins and staff offices via memorandum of the new award amounts, but would like to provide a briefing (30minutes) before official memorandum is sent for signature. (See attached previous memo sent on 2/22/18)”

Is the COS available at 3:00 on Monday? The Critical Strategic Travel meeting shouldn't take more than 30 minutes.....

Respectfully,

(b)(6)
Special Assistant | Office of the Secretary
Department of Veterans Affairs
810 Vermont Avenue, NW
Washington, DC 20420-0001

(b)(6) Desk

From: (b)(6)
Sent: Wednesday, June 20, 2018 8:00 AM
To: (b)(6) (b)(6) (b)(6)
Cc: (b)(6)
Subject: RE: VA Mission Act and Awards Ceiling

Good morning – does 1pm or 1:30 or 3 work for Monday?

From: (b)(6)
Sent: Monday, June 18, 2018 3:57 PM
To: (b)(6) (b)(6) (b)(6)
Cc: (b)(6)
Subject: RE: VA Mission Act and Awards Ceiling

Sure, how about Monday 1pm or 1:30, or 3?

From: (b)(6) (b)(6)
Sent: Monday, June 18, 2018 3:55 PM
To: (b)(6)
Cc: (b)(6)
Subject: RE: VA Mission Act and Awards Ceiling

Hi (b)(6)

Unfortunately, CoS Jacquie Hayes-Byrd does not have any availability for the rest of the week. The earliest could be for Monday. Does sometime during the middle of the day on Monday work for you all?

Thanks,

(b)(6)

From: (b)(6)
Sent: Monday, June 18, 2018 3:50 PM
To: (b)(6)@va.gov; (b)(6) (b)(6) (b)(6)@va.gov>
Cc: (b)(6)@va.gov>
Subject: FW: VA Mission Act and Awards Ceiling

Good Afternoon (b)(6) and (b)(6)

The Office of Management would like to brief the A/COSVA and A/DCOSVA re: the VA Mission Act and Awards Ceiling increase. We will inform the admins and staff offices via memorandum of the new award amounts, but would like to provide a briefing (30minutes) before official memorandum is sent for signature. (See attached previous memo sent on 2/22/18)

Please let us know if there is availability on Friday morning or afternoon?

(b)(6)
Chief of Staff
Office of Management
(b)(6)

From: (b)(6)
Sent: Monday, June 18, 2018 3:41 PM
To: Syrek, Christopher D. (Chris)
Subject: VA Mission Act and Awards Ceiling

Good Afternoon Chris,

The VA Mission Act increased the VA Awards Ceiling by \$20M – see below. The administrations and staff offices were informed in February 2018 of the previous awards caps with the attached DepSec memo. I will arrange for Ed Murray and Laura Duke to brief the Acting COSVA on Friday, likely with a new draft memo to review.

Thank you, Latriece

<https://www.congress.gov/115/bills/hr5674/BILLS-115hr5674rh.pdf>

**SEC. 305. BONUSES FOR RECRUITMENT, RELOCATION, AND
13 RETENTION.
14 Section 705(a) of the Veterans Access, Choice, and**

15 Accountability Act of 2014 (Public Law 113–146; 38
16 U.S.C. 703 note) is amended—
17 (1) in paragraph (1), by striking
18 “\$230,000,000” and inserting “\$250,000,000, of
19 which not less than \$20,000,000 shall be for recruit
20 ment, relocation, and retention bonuses”; and
21 (2) in paragraph (2), by striking
22 “\$225,000,000” and inserting “\$290,000,000, of
23 which not less than \$20,000,000 shall be for recruit
24 ment, relocation, and retention bonuses”.

(b)(6) (b)(6)

Subject: OM Briefing on VA Mission Act & awards ceiling increase (Read ahead materials added)
Location: Room 1015F or VANTS: 1-800-767-1750 ad (b)(6)

Start: Mon 6/25/2018 3:00 PM
End: Mon 6/25/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) Syrek, Christopher D.
(Chris); Murray, Edward; (b)(6)

Optional Attendees: (b)(6) Otero, Carin; Rychalski, Jon J.; COSVA; VACO Protocol; Maenle, Nathan;
(b)(6)

Purpose: Per request of the Office of Management to brief the A/COSVA and A/DOSVA on the VA Mission Act & the awards ceiling increase prior to staff offices memo notification

Length: 30-minutes

Read Ahead Material:



2018-06-25
Mission Act Aw...



Updated EBS
6.25.18.docx



FW: VA Mission
Act and Awards... BILLS-115hr5674rh.p
df

(b)(6)

(b)(6)

Subject: Hearing Prep Session - HVAC EHRM Hearing 6.26.18
Location: OBCR

Start: Mon 6/25/2018 10:00 AM
End: Mon 6/25/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: O'Rourke, Peter M.; Windom, John H.; Short, John (VACO); Zenooz, Ashwini; 'Morris, Genevieve (OS/ONC/IO)'; Tucker, Brooks; Christopher O'Connor ; Haverstock, Cathleen; Schmitt, Tricia; (b)(6) (b)(6) Balland, David; (b)(6) (BAH); (b)(6) (BAH); (b)(6) (Mission); (b)(6) (BAH); (b)(6) (b)(6) Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

Good afternoon,

We will prepare the witnesses for the upcoming hearing (mock hearing).

Thanks,

(b)(6)

(b)(6)

(b)(6)

Subject: Exec Sec Updates
Location: 1015C

Start: Mon 6/25/2018 11:00 AM
End: Mon 6/25/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) Nicholas, Kirk; Syrek, Christopher D. (Chris)

(b)(6)

(b)(6)

Subject: Exec Sec Follow-up Meeting
Location: 1015C

Start: Mon 6/25/2018 11:00 AM
End: Mon 6/25/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Bock, Tonia Y.

**Department of Veterans Affairs
Veterans Health Administration
VSO Executive Director Meeting with Executive in Charge of VHA
Monday June 25th 2018
8:30 a.m. – 9:30 a.m.
Meeting Agenda**

Veteran Health Administration (VHA) Attendees:

- Jacquelyn Hayes-Byrd, Acting Chief of Staff, VA
- Dr. Carolyn Clancy, Executive in Charge, VHA
- Lisa Pape, Acting VHA Chief of Staff, VHA
- Harold Kudler, MD, Acting Assistant Deputy Undersecretary for Health for Patient Care Services
- (b)(6) MD, Director Pre-9/11 Era Environmental Health Program and Post Deployment Health Services
- (b)(6) Project Manager, VHA Office of Strategic Integration
- Jon Jensen, Special Advisor to USH / Congressional Affairs
- (b)(6), Acting Special Assistant / VSOs
- (b)(6) Acting VHA VSO Liaison

Veteran Service Organizations (VSO) Attendees:

- (b)(6) Executive Director, The American Legion
- (b)(6) Executive Director, VFW
- (b)(6) Executive Director, DAV
- (b)(6) Executive Director, AMVETS
- (b)(6) Legislative Director, DAV
- (b)(6) Legislative Director, VFW
- (b)(6) Clinical Advocacy Officer, AMVETS
- (b)(6) Executive Director, PVA
- (b)(6) Executive Director of Policy/Government Affairs, VVA
- (b)(6) Director for Political and Intergovernmental Affairs, IAVA

8:30 A.M.	Welcome, Opening Comments and Discussion <ul style="list-style-type: none"> • Dr. Carolyn Clancy, Executive in Charge, VHA
8:45 A.M.	Environmental Health Registries <ul style="list-style-type: none"> • (b)(6) MD, Director Pre-9/11 Era Environmental Health Program and Post Deployment Health Services
9:00 A.M.	Caregivers Program Discussion <ul style="list-style-type: none"> • Harold Kudler, MD, Acting Assistant Deputy Undersecretary for Health for Patient Care Services
9:15 A.M.	Modernizing VHA <ul style="list-style-type: none"> • (b)(6), Project Manager VHA Office of Strategic Integration
9:30 A.M.	Adjourn

(b)(6) (b)(6)

Subject: VHA Executive in Charge Breakfast with VSO Executive Leaders
Location: VA Central Office Room 830

Start: Mon 6/25/2018 8:30 AM
End: Mon 6/25/2018 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)
Required Attendees: Blake, Carl (b)(6)@DAV.ORG; Augustine, Garry (DAV) (b)(6)
(b)(6)@legion.org; Gadd, Jacob; Hayes-Byrd, Jacquelyn; (b)(6)
(b)(6)@iava.org; (b)(6)
(b)(6)@legion.org; (b)(6) (b)(6) (b)(6) (b)(6) Garry
Augustine; (b)(6)
(b)(6)@iava.org; Blake, Carl; (b)(6) (b)(6)

VSO Leaders,

Our next VSO Executive Director Breakfast Meeting with Dr. Clancy will be held on Monday June 25th from 8:30-9:30a in VACO Conference Room 830. We look forward to your attendance.

V/r,

VA | U.S. Department of Veterans Affairs
Veterans Health Administration | Acting VSO Liaison

(b)(6) J.D.
Office: (b)(6) Mobile: (b)(6)
810 Vermont Avenue
Washington, D.C. 20420
(b)(6)@va.gov<mailto:(b)(6)@va.gov>



VSO ED Breakfast
Agenda - June...

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 6/25/2018 11:30 AM

End: Mon 6/25/2018 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: (b)(6) leave

Start: Mon 6/25/2018 12:00 AM

End: Tue 6/26/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Tue 6/26/2018 1:00 PM

End: Tue 6/26/2018 2:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: CoS - AS for HR&A meeting: Peter Shelby
Location: 1015C

Start: Tue 6/26/2018 2:00 PM
End: Tue 6/26/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Syrek, Christopher D. (Chris); Shelby, Peter J.

Optional Attendees: Maenle, Nathan

**Leah wrote notes on a sticky note on the purpose of this meeting

(b)(6) (b)(6)

From: Syrek, Christopher D. (Chris)
Sent: Wednesday, June 20, 2018 8:52 AM
To: Orr, Martha; Oswald, John; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Ford, James B (VACO) (b)(6)
Cc: (b)(6); Hayes-Byrd, Jacquelyn
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

Thanks – looking forward to it.

From our end just make sure that (b)(6) and myself can attend.

(b)(6) from my office who can help coordinate times and a conference room.

Christopher D. Syrek
Acting Deputy Chief of Staff
U.S. Department of Veterans Affairs
Washington, D.C. 20420 (b)(6)

From: Orr, Martha
Sent: Wednesday, June 20, 2018 8:27 AM
To: Syrek, Christopher D. (Chris); Oswald, John; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Ford, James B (VACO)
Cc: (b)(6); Hayes-Byrd, Jacquelyn
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

Yes, it would, thanks for the suggestion. We'll work with your staff to schedule. I would like to include (b)(6) and any other FOIA staff he feels needs to attend to make sure we all have the full picture.

Martha

From: Syrek, Christopher D. (Chris)
Sent: Tuesday, June 19, 2018 5:04 PM
To: Oswald, John (b)(6)@va.gov; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6)@va.gov; Orr, Martha (b)(6)@va.gov; Ford, James B (VACO) (b)(6)@va.gov
Cc: (b)(6)@va.gov; Hayes-Byrd, Jacquelyn (b)(6)@va.gov
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

Thanks John.

Martha/Jim – would it make sense to sit down with (b)(6) and myself to level set on this effort and discuss next steps?

Chris

Christopher D. Syrek
Acting Deputy Chief of Staff
U.S. Department of Veterans Affairs
Washington, D.C. 20420 (b)(6)

From: Oswald, John
Sent: Tuesday, June 19, 2018 11:45 AM
To: (b)(6); (b)(6); (b)(6); (b)(6); (b)(6) Syrek, Christopher D. (Chris); Orr, Martha; Ford, James B (VACO)
Cc: (b)(6); Hayes-Byrd, Jacquelyn
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

I believe Martha has made a selection – Mr. Jim Ford but I’m not sure of the effective date. We are currently interviewing for the FOIA Service Director and once filled, that person will serve as the main POC. I’m adding both Martha and Jim to this email chain. I’m always available to help as needed especially getting people up to speed.

From: (b)(6); (b)(6)
Sent: Tuesday, June 19, 2018 10:03 AM
To: Oswald, John <(b)(6)@va.gov>; (b)(6); (b)(6); (b)(6); (b)(6)
(b)(6)@va.gov>; Syrek, Christopher D. (Chris) <(b)(6)@va.gov>
Cc: (b)(6)@va.gov>; Hayes-Byrd, Jacquelyn <(b)(6)@va.gov>
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

Good morning John,

I know you are on a detail, but we want to ensure we keep momentum on the FOIA improvement effort. Chris Syrek is now the acting DCOSVA and would like to re-engage on this effort. Who is leading in your absence and what are the next steps?

Thanks,

(b)(6)

From: Oswald, John
Sent: Tuesday, May 08, 2018 6:49 PM
To: (b)(6); (b)(6); (b)(6)
Cc: (b)(6); (b)(6); (b)(6); (b)(6)@va.gov>; Hayes-Byrd, Jacquelyn <(b)(6)@va.gov>
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

Will do. Please let me know is a good time to talk.

John D. Oswald
Executive Director for Privacy
Office of Information & Technology
(b)(6) desk
(b)(6) mobile

From: (b)(6); (b)(6)
Sent: Tuesday, May 08, 2018 4:24:25 PM
To: Oswald, John
Cc: (b)(6); (b)(6); (b)(6); Hayes-Byrd, Jacquelyn
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

John,

Good afternoon. The DCoS would like to address the group. I am working this in her schedule. Let's chat in the morning on the best time as 2:30pm appears to be the best. Thanks.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE

From: Oswald, John
Sent: Monday, May 07, 2018 10:44 AM
To: (b)(6) (b)(6)
Cc: (b)(6) (b)(6) (b)(6)
Subject: RE: Discussion #2 re: Contract Support Requirement for FOIA Services

(b)(6) – at our last meeting with Jacquie she expressed an interest in possibly addressing our FOIA Support Contract working group. The group's next meeting is this Wednesday from 2-3 if she would like to make a few remarks to the team. We can adjust to fit her schedule.

Ms. (b)(6) of our staff is the POC for this effort and is included here. thanks

-----Original Appointment-----

From: (b)(6) **On Behalf Of** Oswald, John
Sent: Monday, May 07, 2018 10:01 AM
To: Oswald, John; (b)(6) McLeod-Poole,
Kenvatta (OGC); (b)(6) VBAVACO; (b)(6)
(b)(6) (VACO)
Cc: (b)(6)
Subject: Discussion #2 re: Contract Support Requirement for FOIA Services
When: Wednesday, May 09, 2018 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Bldg 811, 5th Floor, Room 336

Purpose: To discuss immediate and future needs for FOIA Services.

VANTS Conference call line: 1-800-767-1750 **Access code:** (b)(6)



Quality, Privacy and Risk Freedom of Information Act Service



VA



U.S. Department of Veterans Affairs

Office of Information and Technology
Quality, Privacy, and Risk

(19-00615-F) - 002812



Freedom of Information Act (FOIA) Contract Support

Contracting support to VA FOIA Administrations:

Contract Options provided by TAC/SAC

- Blanket Purchase Agreement (BPA)
 - Provides contract vehicle for Administrations to write task order against GSA contract for additional FOIA support during surge of FOIA requests or pending litigation
- Requires (2) Administrations write task order at time of initiation
- VACO FOIA Office is the only Administration able to commit
- VHA FOIA Office has pursued other contracting options to assist in their litigation

For Internal Use Only

Initial Contract with Additional Task Options

- Provides primary VACO FOIA Support contract with option to add additional FOIA support to Administration (s) during FOIA surge or pending litigation
- Does not require task order against contract



Freedom of Information Act (FOIA) Contract Support

Best Option:

- Contract with additional task options
 - Allows Administrations to add to existing contract when needed
 - VACO FOIA Office owns contract and submits modifications when requested
 - FOIA Administrations fund the additional resources

TAC to provide support for contract

- VACO FOIA updating Independent Government Cost Estimate
- Updating Performance Work Statement
- submitting documents to TAC to start process



Freedom of Information Act (FOIA) Litigations (Drivers)

- **ProPublica** – Request for numerous documents and email communications across the agency on VA's War Related Illness and Injury Study Center on Agent Orange and Dioxin and its effects on Veterans and their offspring.
 - All Administrations with responsive documents are required to produce
 - VACO FOIA Service is serving as signature authority for final releases and Declarations
 - Over 275,000 pages released to date
- **Judicial Watch** - Two pending litigations against VA based on the allegation of VA's misuse of a 388-acre parcel of land in Los Angeles Ca. that was originally set aside 130 years ago to serve the needs of disabled Veterans. They have requested records for all lease, land-sharing, enhanced-use, or other land use agreements in effect for the West Los Angeles/Greater Los Angeles Campus ("GLA Campus"), including but not limited to agreements with the Regents of the University of California, the Brentwood School, the Veterans Park Conservancy, and the City of Los Angeles.
 - VACO FOIA Office providing dedicated contract support to OGC to assist
 - To date; 17,000 pages have been identified as responsive, and 6000 pages have been produced
 - Review and identification of responsive documents are on-going



Freedom of Information Act (FOIA) Litigations

- The Few, the Proud, the Forgotten
 - Responsive records concerning VA's efforts to provide benefits and healthcare for people living or working at the U.S. Marine Corps Base Camp Lejeune, North Carolina from the 1950s through the 1980s that were potentially exposed to drinking water contaminated with industrial solvents, benzene, and other chemicals.
 - VHA producing responsive documents
 - Pursuing contract to provide support



Freedom of Information Act (FOIA)

The Freedom of Information Act, or FOIA, was enacted in 1967. It gives the public a statutory right to obtain records from any federal agency.

The VA FOIA program operates under current federal and departmental guidelines, including; The Freedom of Information Act, as amended. 5 U.S.C. 552, The FOIA Improvement Act of 2016, Department of Veterans Affairs, Release of Information From Department of Veterans Affairs Records, 38 CFR Parts 1 and 2, President Obama's 2008 memorandum, and Attorney General's 2008 memorandum.

Under the FOIA, federal agencies must disclose requested information, unless it is specifically exempted or excluded.

The FOIA encourages this accountability through transparency, by providing the public with a way of knowing what the government is doing. However, there are exclusions, certain sensitive information needs to be protected. The FOIA attempts to balance these two positions.

Any individual or company, or agency may make a FOIA request except for: Federal agencies. Fugitives from justice when the requested records relate to the requestor's fugitive status. Foreign governments (from intelligence agencies)

All agencies within the executive branch of the federal government, including the Executive Office of the President and independent regulatory agencies.



VA Freedom of Information Act (FOIA) Processing

- VA FOIA Program is managed in a de-centralized manner with three main components: Veterans Health Administration, National Cemetery Service (NCA), and Veterans Benefit Administration (VBA). Along with more than 20 staff offices these components and staff offices comprise the VA FOIA program.
- VA FOIA Service controls the policy, reporting, and FOIAXpress and operates as a central point for receipt of FOIA requests either paper or electronic and performs initial review, and provides processing assistance to other VA FOIA offices.
- The VA FOIA program is operating under current federal and departmental guidelines, including; *The Freedom of Information Act, as amended 5 U.S.C. 552; The FOIA Improvement Act of 2016; Department of Veterans Affairs Handbook 6300.3; 38 CFR Parts 1 and 2; President Obama's 2008 memorandum, and Attorney General's 2008 memorandum.*



(b)(6) (b)(6)

Subject: FW: Contract Support Requirement for FOIA Services
Location: 1015F
Start: Tue 6/26/2018 2:30 PM
End: Tue 6/26/2018 3:30 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: OSVA Conference Rooms

I forgot to put the Chief's name on the invite.

-----Original Appointment-----

From: OSVA Conference Rooms
Sent: Wednesday, June 20, 2018 12:48 PM
To: OSVA Conference Rooms; Syrek, Christopher D. (Chris); Orr, Martha; (b)(6) (b)(6) (b)(6) (b)(6) Ford, James B (VACO); Oswald, John
Subject: Contract Support Requirement for FOIA Services
When: Tuesday, June 26, 2018 2:30 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 1015F

Continuing discussion regarding Contract Support Requirement for FOIA Services. Thank you for your support.

Respectfully,

(b)(6)

Special Assistant | Office of the Secretary
Department of Veterans Affairs
810 Vermont Avenue, NW
Washington, DC 20420-0001

(b)(6) Desk



RE: Discussion #2 FOIA Contract
re: Contract... Initiative 2018...

(b)(6)

(b)(6)

Subject: Updates
Location: 1015C

Start: Tue 6/26/2018 3:30 PM
End: Tue 6/26/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Frantz, Brigette L.

(b)(6)

(b)(6)

Subject: 1:1 with (b)(6) (b)(6)
Location: 1015C

Start: Tue 6/26/2018 9:30 AM
End: Tue 6/26/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

Per request of Ms. Hayes-Byrd

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 6/26/2018 11:30 AM
End: Tue 6/26/2018 12:30 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Board of Appeals Meeting
Location: 425 I St. (5th Floor)

Start: Tue 6/26/2018 12:30 PM
End: Tue 6/26/2018 1:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Bock, Tonia Y.; (b)(6) (b)(6) Spickler, David C.; Osborne, Kimberly; Mason, Cheryl (b)(6)
(b)(6)

Meeting at 425 I St. per Ms. Hayes-Byrd

(b)(6)

(b)(6)

Subject: Block for Hearing

Start: Wed 6/27/2018 2:00 PM

End: Wed 6/27/2018 4:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

[https://www.veterans.senate.gov/hearings/pending-nomination -secretary-06272018](https://www.veterans.senate.gov/hearings/pending-nomination-secretary-06272018)

(b)(6)

(b)(6)

Subject: Meeting with Acting SecVA and the UnderSec's
Location: SecVA Suite

Start: Wed 6/27/2018 9:00 AM
End: Wed 6/27/2018 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:00 AM to 10:00 AM

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Wed 6/27/2018 9:00 AM

End: Wed 6/27/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: ExecSec Meeting
Location: 1015C

Start: Wed 6/27/2018 12:00 PM
End: Wed 6/27/2018 12:15 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Therit, Tracey (ORM); Bock, Tonia Y.

**Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: (b)(6)**

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

- (b)(6) @va.gov
- (b)(6) @va.gov
- (b)(6) @va.gov
- (b)(6) @va.gov

Intergovernmental Affairs (OPIA)

- (b)(6) (Tribal Government Relations) (b)(6) @va.gov
- (b)(6) (VA Center for Faith Opportunity and Initiative),
- (b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

- (b)(6) @va.gov

Veterans Experience Office

- (b)(6) @va.gov

Center for Women Veterans

- (b)(6) @va.gov

Center for Minority Veterans

- (b)(6) @va.gov

Office of Information and Technology

- (b)(6) @va.gov
- (b)(6) Privacy Services), (b)(6) @va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

- (b)(6) @va.gov

Veterans Employment Services Office (VESO)

- (b)(6) @va.gov

OSVA, VSO Liaison Office

- (b)(6) @va.gov

VBA Offices

Benefits Assistance Service

- (b)(6) @va.gov
- (b)(6) @va.gov

VBA Office for Strategic Engagement

- (b)(6) @va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

Subject: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 6/27/2018 10:30 AM
End: Wed 6/27/2018 11:30 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (VHACO) (b)(6) VBAVACO (b)(6) @va.gov (b)(6) - VETS; VACO Center for Women Veterans; (b)(6) Hayes-Byrd, Jacquelyn (b)(6) (b)(6) VACO; (b)(6) OGC; (b)(6) (b)(6) VBAVACO; (b)(6) (b)(6) (VACO) (b)(6) VBAVACO; (b)(6) (b)(6) VBAVACO; (b)(6) (VACO) (b)(6) (b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED ACCT); (b)(6) VBAPHILINS; (b)(6) (b)(6) (10RCS); (b)(6) (b)(6) (VEO) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (Trilogy); (b)(6) White, Joy N. (SES) - VACO (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (b)(6) (b)(6) (b)(6)

Optional Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (b)(6) (DC Group) (b)(6) (DISABLED ACCT); (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) - VETS; (b)(6) (b)(6) (MRN) (b)(6) SIGMA; (b)(6) (b)(6) (VACO); (b)(6) VEO; (b)(6) (b)(6) (VEO); (b)(6) (VEO) (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO (b)(6) (LongView) (b)(6) (b)(6) (Trilogy Federal); (b)(6) Toliver (b)(6) (b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6) (b)(6) (STL) (b)(6) (b)(6) (USA); (b)(6) (b)(6) (VCL ATL);

Optional Attendees:

(b)(6) (b)(6) (b)(6) (b)(6) (VEO), VBAPORT; (b)(6)
(b)(6) VBAVACO (b)(6) VBAVACO;
(b)(6) VBAVACO; (b)(6)
(b)(6) @asa.gov; (b)(6)
(b)(6) (V17); (b)(6) VA VSO
LIAISON; (b)(6) VA Preparedness Program; (b)(6)
(b)(6) VBAVACO; (b)(6)

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter Access Code (b)(6). A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)

Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell:

E-mail: (b)(6)@va.gov

Explore VA today! <http://explore.va.gov/>



(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 6/27/2018 12:30 PM
End: Wed 6/27/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: ExecSec Meeting
Location: 1015C

Start: Wed 6/27/2018 12:30 PM
End: Wed 6/27/2018 12:45 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Therit, Tracey (ORM) (b)(6)

(b)(6) (b)(6)

Subject: Meeting with Acting SecVA and Dr. Clancy
Location: SecVA's Suite

Start: Thu 6/28/2018 2:00 PM
End: Thu 6/28/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Clancy, Carolyn

From: (b)(6) (b)(6)

Sent: Wednesday, June 27, 2018 10:24 AM

To: (b)(6)@va.gov; (b)(6) (b)(6) (b)(6) (b)(6)

(b)(6)

Cc: (b)(6) (b)(6) (b)(6) (b)(6)@va.gov; VHA USH Meeting Requests
<VHAUSHMeetingRequests@va.gov>

Subject: RE: Dr. Clancy Request Meeting w/ ASECVA

(b)(6)

The meeting is confirmed for below date/time.

- June 28th, 2-2:30pm

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)



From: (b)(6)

Sent: Wednesday, June 27, 2018 10:00 AM

To: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)

(b)(6)

Cc: (b)(6) (b)(6) (b)(6) (b)(6)@va.gov; VHA USH Meeting Requests
<VHAUSHMeetingRequests@va.gov>

Subject: RE: Dr. Clancy Request Meeting w/ ASECVA

Hi – No read aheads. Dr. Clancy had a few items that she wanted to discuss with the ASECVA, following this morning meeting.

Again, will 2-2:30pm work tomorrow June 28th?

v/r

(b)(6)

From: (b)(6) (b)(6)
Sent: Wednesday, June 27, 2018 9:55 AM
To: (b)(6) (b)(6) (b)(6) (b)(6)
Cc: (b)(6) (b)(6) Bates, Alicia B.; VHA USH Meeting Requests
Subject: RE: Dr. Clancy Request Meeting w/ ASECVA

(b)(6)

Good morning. Can you provide a subject for this meeting? Additionally, Is there a read ahead for the Acting SecVA? Thanks.

(b)(6) (b)(6)
Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420
(b)(6) (O)
(b)(6)



From: (b)(6)
Sent: Wednesday, June 27, 2018 9:30 AM
To: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6)
Cc: (b)(6) (b)(6) (b)(6) (b)(6) @va.gov (b)(6)
(b)(6) @va.gov; VHA USH Meeting Requests <VHAUSHMeetingRequests@va.gov>
Subject: Dr. Clancy Request Meeting w/ ASECVA
Importance: High

Good Morning All,

Dr. Clancy would like to request a time to meet with the ASECVA O'Rourke, either late tomorrow or Friday. Please advise to the best available time for this to occur.

When responding please cc all.

(b)(6)
Office of the Under Secretary for Health
Office: (b)(6)
Email: (b)(6) @va.gov



VA Core Values: Integrity Commitment Advocacy Respect Excellence

VA Core Characteristics: Trustworthy | Accessible | Quality | Innovative | Agile | Integrated

President Lincoln's promise - "To care for him who shall have borne the battle, and for his widow, and his orphan" - by serving and honoring the men and women who are America's Veterans.

(b)(6)

(b)(6)

Subject: Executive/Folder Review

Start: Thu 6/28/2018 2:30 PM

End: Thu 6/28/2018 3:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6) (b)(6)

From: (b)(6) (b)(6) J.
Sent: Monday, June 25, 2018 3:47 PM
To: Morris, Genevieve (OS/ONC/IO)
Subject: RE: Discussion on Staffing

Ms. Morris,

Ms. Hayes-Byrd would like to set up a call at your earliest convenience. Would you be available Thursday afternoon @ 3pm?

Thank you,

(b)(6) (b)(6)
Detailed Staff Assistant
Office of the Chief of Staff
Department of Veterans Affairs

(b)(6) (Office)
(b)(6) (Mobile)

The world is moved along, not only by the mighty shoves of its heroes, but also by the aggregate of tiny pushes of each honest worker.
Helen Keller

From: Morris, Genevieve (OS/ONC/IO) [mailto:(b)(6)@hhs.gov]
Sent: Sunday, June 24, 2018 5:25 PM
To: Hayes-Byrd, Jacquelyn
Subject: [EXTERNAL] Discussion on Staffing

Hi Jackie,

Do you have some time this week to talk about staffing issues for EHRM? To date, my impression had been that staffing for EHRM was difficult primarily because we don't exist yet. However, this week, we're getting a lot of no's from folks because they're indicating that taking staff from their group will cause failures for them. While that may be true, it seems like even after we exist, we're going to have a really hard time getting staff from within the VA to transfer over. I don't have great solutions at the moment, so I don't necessarily want to go to (b)(6) about this yet. Would you have some time to sit down this week and talk through what some options might be? It's not clear to me within the VA how the staffing works and who gets to say yes/no to folks moving, but I thought perhaps you would have some ideas. Please let me know.

Thanks!

Genevieve Morris
Detailed to the Veterans Affairs Office of the Secretary
Principal Deputy National Coordinator
Office of the National Coordinator for Health IT
U.S. Department of Health and Human Services

(b)(6) (o)

(b)(6) (m)

www.healthit.gov | [Health IT Buzz Blog](#) | [@ONC HealthIT](#)



(b)(6)

(b)(6)

Subject: Call with Genevieve Morris re: EHRM Staffing Issues
Location: Room 1015F or VANTS: 1-800-767-1750 ac (b)(6)
Start: Thu 6/28/2018 4:30 PM
End: Thu 6/28/2018 5:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: 'Morris, Genevieve (OS/ONC/IO)'; (b)(6) (b)(6) D.; (b)(6) (b)(6)

Purpose: Per request of Ms. Morris to discuss EHRM staff issues

Length: 30-minutes

Invitees: Genevieve Morris

(b)(6) (b)(6)
(b)(6) (b)(6)



RE: Discussion on Staffing

(b)(6)

(b)(6)

Subject: Regulation packages review - Mike Shores
Location: 1015C

Start: Thu 6/28/2018 9:30 AM
End: Thu 6/28/2018 9:40 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6)

(b)(6)

(b)(6)

Subject: Lunch with (b)(6) and (b)(6)
Location: The Hay-Adams
Start: Thu 6/28/2018 11:15 AM
End: Thu 6/28/2018 12:15 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) EOP/WHO (b)(6)@dmmstrategies.com

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 6/28/2018 12:30 PM
End: Thu 6/28/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: 1:1 with Mr. (b)(6) for Exec Sec Update
Location: 1015C

Start: Fri 6/29/2018 3:00 PM
End: Fri 6/29/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6)

(b)(6) (b)(6)

From: (b)(6)
Sent: Thursday, June 21, 2018 12:01 PM
To: (b)(6) (b)(6)
Subject: FW: USB Realignment Briefing to ASECVA

Please add to calendar thanks

Sent with Good (www.good.com)

From: (b)(6) VBAVACO
Sent: Thursday, June 21, 2018 8:55:44 AM
To: (b)(6)
Subject: RE: USB Realignment Briefing to ASECVA

He can be available for a 0900 meeting on June 29th.

R/s

(b)(6)
Senior Executive Assistant
Under Secretary for Benefits

Email: (b)(6)@va.gov



From: (b)(6)
Sent: Thursday, June 21, 2018 11:52 AM
To: (b)(6) VBAVACO (b)(6)@va.gov>
Subject: RE: USB Realignment Briefing to ASECVA

(b)(6)

The Secretary is prepping for a Tuesday hearing on Monday; travel Tuesday afternoon and return Thursday afternoon.

The only time I have is on Friday the 29th. Please provide times for that day.

Thanks,

(b)(6)

From: (b)(6) VBAVACO
Sent: Tuesday, June 19, 2018 11:06 AM
To: (b)(6)
Subject: USB Realignment Briefing to ASECVA
Importance: High

Good Morning (b)(6)

ASECVA O'Rourke wanted the USB to get on his calendar sometime next week to brief on VBA Realignment. USB Lawrence will be at the Department on the following days, and if possible to find a time either before or after one of these meetings, that'd be great;

Monday – Leaders Lunch in OBCR (1215-1pm) – **Anytime after 1pm?**

Wednesday – U/S Weekly (0900-1000) and Weekly Synch Meeting (11-12) ... **maybe time between meetings from 10am-11am?**

Or anytime after 3pm?

Thursday – U/S and A/S Weekly (10-11am) **any time between 11 and 1pm?**

Please let me know if any of the times in **red** will work.



EXECUTIVE BRIEFING SUMMARY

Plan for VBA Realignment
Friday, June 29, 2018
9:00am
SecVA Suite

POINT OF CONTACT: (b)(6) *Senior Executive Assistant for the Under Secretary for Benefits, VBA, (b)(6)@va.gov, (b)(6)*

PURPOSE OF EVENT/MEETING: *(check one)*

- | | | |
|-------------------------------------|--|--|
| <input type="checkbox"/> Decisional | <input type="checkbox"/> Informational | <input type="checkbox"/> Pre-Event |
| <input type="checkbox"/> Remarks | <input type="checkbox"/> Other | <input type="checkbox"/> Courtesy Call |

OVERVIEW OF EVENT: *Meeting with ASecVA to discuss the plan to streamline the organizational design of VBA Central Office to create a more lean, accountable, and efficient organization.*

SECVA ROLE: *Receive briefing on VBA realignment plan.*

ATTENDEES:

- *Paul Lawrence, Under Secretary for Benefits, VBA*
- *Margarita Devlin, Principal Deputy Under Secretary for Benefits, VBA*
- *(b)(6) Acting Chief of Staff, VBA*
- *Charles Tapp III, Special Assistant to Under Secretary for Benefits, VBA*

OBJECTIVE:

- *Understand rationale for realignment*
- *Review proposed organization structure and its benefits to VBA operations and Veteran-centric outcomes*
- *Review plan for phased implementation*

BACKGROUND:

- *The Administration has cast a vision for "...improving organizational decision making, improving coordination and information sharing*

across existing silos, and providing managers greater freedom to manage tasks efficiently...” (OMB Memo 17-22)

- *Analysis of point points (e.g. HVAC hearings, GAO and IG reports) highlighted the need to take steps to strengthen VBA’s ability to be more agile and accountable for delivering benefits and services*

BACKGROUND OF THE ORGANIZATION/GROUP: N/A

RECOMMENDATIONS: N/A

OUTCOMES: N/A

LOGISTICS: N/A

AGENDA: N/A

VA’S SUPPORT OF THE ORGANIZATION: N/A

WHAT ELSE DO WE NEED TO KNOW: N/A

ATTACHMENT: *VBA Read Ahead Slides*



Plan for VBA Realignment

Briefed by:

Paul Lawrence, Ph.D., Under Secretary for Benefits

June 2018



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**U.S. Department
of Veterans Affairs**

Three Priorities



Provide Veterans with the benefits they have earned in a manner that honors their service



Ensure we are strong fiscal stewards of the money entrusted to us



Foster a culture of collaboration



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Focus on Providing Benefits to Veterans

Providing Veterans with the benefits they have earned in a manner that honors their service includes taking deliberate steps to:

- Create a lean, accountable, more efficient organization
- Align our workforce to meet needs of today and the future
- Strengthen our organization by removing barriers that hinder front-line employees from delivering results
- Streamline end-to-end communications chain to increase responsiveness
- Empower leaders to deliver timely, quality services to Veterans

This proposal aligns with the Administration's vision of "...improving organizational decision making, improving coordination and information sharing across existing silos, and providing managers greater freedom to manage tasks efficiently..." which will ultimately result in better service to Veterans (OMB Memo 17-22)



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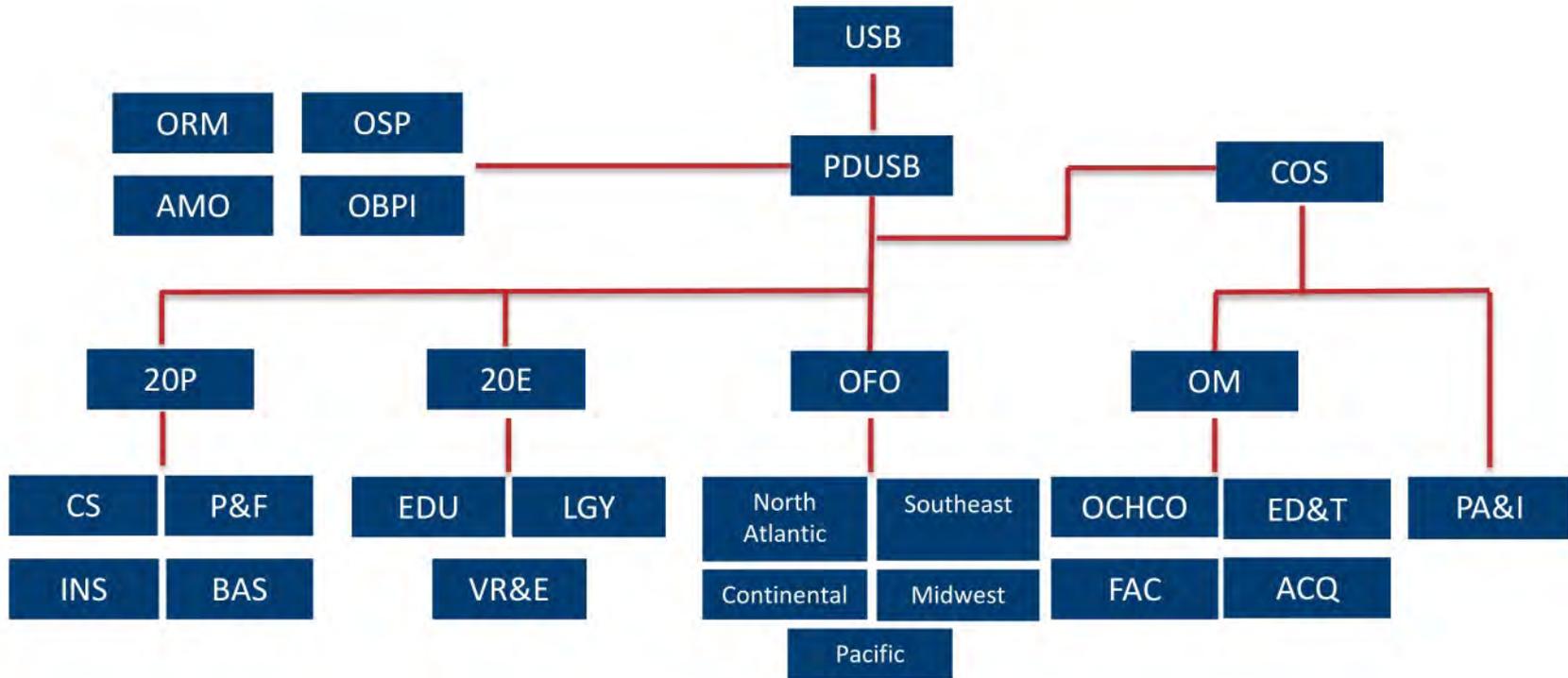
U.S. Department
of Veterans Affairs

Analysis

We undertook a thoughtful, deliberative, and collaborative process

- Analysis of pain points in VBA
 - HVAC hearings, GAO and IG reports
- Collaborative sessions with VBA Central Office Senior Leadership group to learn more
- Individual follow-up interviews with VBA Central Office Senior Leaders to develop solutions

Current VBA Organization Structure



New VBA Organization Structure

Senior Leadership Team

New structure flattens organization and aligns manpower management to Business Lines to provide more seamless accountability for outcomes



VBA Sr. Leadership Team is responsible for overarching delivery of benefits and services to include:

- Communicating vision, principles, policies, goals, expectations, and outcomes to SECVA, other VA departmental officials, OMB, Congress, Veterans, VSOs, and external stakeholders
- Coordinating critical policy and program issues throughout organization and externally
- Establishing and implementing clear policies, practices, and management controls for all VBA programs. Establishing standards and policies on national workforce issues.
- Developing long-range plans and policies that impact VBA's long-term direction and strategy
- Providing briefings, speeches, congressional testimony and high-level presentations regarding Veterans benefits programs, to include program oversight and new program initiatives
- Collaborating with DoD to expand information sharing and identify improvements in benefits delivery and claims processing



Proposed VBA Organization Structure

Operations

New structure flattens organization and aligns manpower management to Business Lines to provide more seamless accountability for outcomes



Under leadership of PDUSB, this model further strengthens VBA's ability to be more agile and accountable for delivering benefits and services more timely by:

- Removing Disability Assistance and Economic Opportunity layers to (1) streamline coordination of information across organization and (2) provide stakeholders direct access to functional experts
 - Results in reallocation of 29 FTE to business lines to support direct mission requirements
- Transferring responsibility for manpower management from Field Operations to Business Lines
 - Further strengthens authority and accountability of Business Line Leaders to formulate and execute mission priorities with goal of improving timeliness and quality of Veteran-centric outcomes
 - Allows OFO to focus on day-to-day operations at RO-level with goal of improving service to Veterans
- Establishes Office of Transition and Economic Development (OTED) to oversee Transition Assistance Program and initiatives focused on driving economic opportunities for Veterans
- Realigns Benefits Assistance Service (BAS) under Field Operations where it will continue to oversee call centers, outreach, and quality & compliance



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of Veterans Affairs

Benefit of Realignment on Operations

Under proposed organizational model, Business Line Directors have expanded authority and responsibility for...

- Driving formulation and execution processes to identify, advocate for, and align resources to meet mission objectives and performance goals
- Developing and managing FTE allocations
- Establishing and negotiating performance standards
- Continuing to oversee policies, procedures, quality, and national training AND engaging directly with RO Directors to address local operational issues
- Providing direct input to RO Directors annual appraisals for operational outcomes

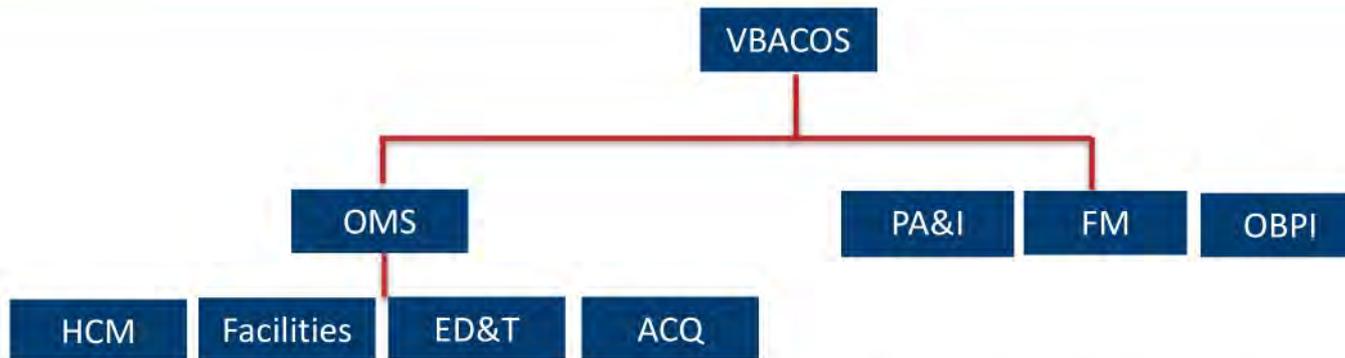
...which will allow VBA to become more agile and ultimately result in better, faster service to Veterans and a better value for taxpayers



Proposed VBA Organization Structure

Support

New structure consolidates support functions and enabling capabilities to further enhance coordination and implementation across VBA and with external stakeholders



Under leadership of VBACOS, this model consolidates all support and enabling capabilities

- Renames “Office of Resource Management” to “Office of Financial Management” (FM) and codifies responsibility for oversight and coordination for Improper Payments to ensure consistent approach for VA-wide initiative
- Realigns Office of Business Process Integration (OBPI) and FM under VBACOS
- Renames “Office of Management” to “Office of Mission Support” (OMS) and “Office of the Chief Human Capital Officer” to “Office of Human Capital Management” (HCM)



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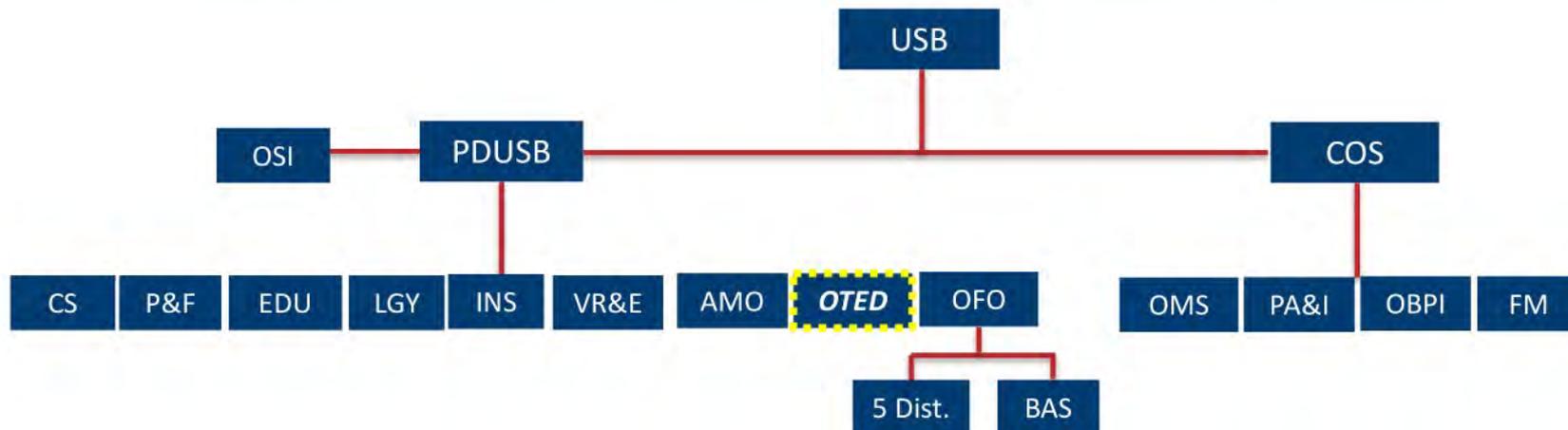
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Proposed VBA Organization Structure



Benefits of Realignment to Veterans

VBA actions to...	Veterans should expect...
Delayer the organization by removing Disability Assistance and Economic Opportunity Offices. This will streamline coordination of information across organization and provide stakeholders direct access to functional experts.	More timely responses to issues and concerns
Establish the Office of Transition and Veteran Economic Empowerment directly under PDUSB	Increased oversight and visibility on programs designed to educate transitioning Servicemembers about benefits and services available, and additional advocacy for career opportunities with industry and within VA
Transfer responsibility for manpower management from Field Operations to Business Lines	More accountability for measurable outcomes for leaders directly responsible for resourcing requirements and driving program execution

VBA is committed to the President’s aim to make our organization lean, accountable, and more efficient—which is better for Veterans, employees, and American taxpayers



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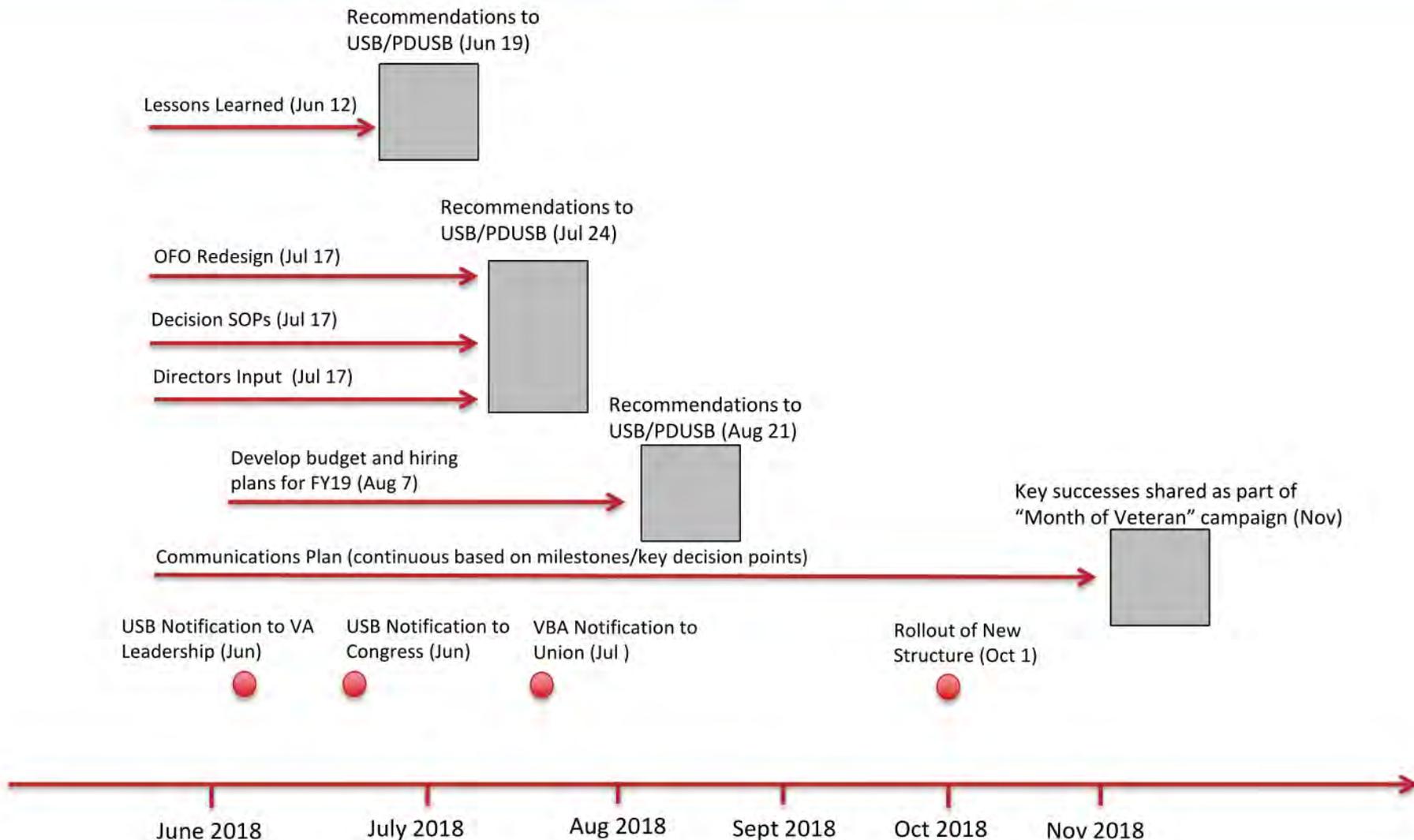
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of Veterans Affairs 11

Plan for Phased Implementation

- Leadership Collaboration on Develop/Design of Implementation Plan
 - Lessons Learned from Education and Appeals Management Office
 - Input from Directors
 - Required resources, expertise, and training for manpower management and operations in Business Lines
 - Evaluation of measures and metrics for internal/external reporting
 - Implementation ideas, questions, and concerns
 - Redesign operating model for Office of Field Operations and Business Lines
 - Functions/roles retained in OFO in Central Office vs. those transferred to Business Lines
 - Role of RO Directors and standards for success
 - SOPs for decision processes in new organization model (e.g. hiring process, budget allocations, awards)
 - Training for VBA Leadership on new operating model and operating norms to ensure common understanding of roles and responsibilities
 - Memorialize organizational and process decisions
- Communications Plan
 - Announce changes to staff and various external stakeholders
 - Provide FAQs to address impact of changes to day-to-day operations for Veterans and staff
 - Highlight continued focus on fiscal responsibility with establishment of team under Office of Finance focused on improper payments and VA-wide initiative to STOP Fraud, Waste, and Abuse
- Initial Rollout of New Structure: October 1, 2018



Timeline for Implementation



Summary

VBA realignment proposal is designed with the purpose of...

- Aligning the agency organizational structure with the agency core mission and strategic plans;
- Improving the efficiency, timeliness, and quality of services;
- Improving organizational decision making;
- Improving coordination and information sharing across existing silos, (including identifying statutory barriers to data sharing);
- Eliminating unnecessarily redundant levels of management or administrative support; and
- Providing managers greater freedom to manage administrative tasks efficiently

...so Veterans receive the timely, high quality service they deserve and taxpayers gain additional trust in our ability to use resources responsibly



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*“To care for him who shall have borne the battle
and for his widow, and his orphan.”*

A. Lincoln



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U.S. Department
of Veterans Affairs 15

(b)(6)

(b)(6)

Subject: USB Realignment Briefing to ASECVA
Location: SecVA Suite
Start: Fri 6/29/2018 9:00 AM
End: Fri 6/29/2018 10:00 AM
Recurrence: (none)
Organizer: O'Rourke, Peter M.
Categories: SecVA Meeting



FW: USB
Realignment Bri... ASECVA_June 29...



EBS.



Realignment
Briefing v11.pdf

(b)(6)

(b)(6)

Subject: Discussion: Appeals Modernization (Lawrence & Mason)
Location: SecVA Suite

Start: Fri 6/29/2018 10:00 AM
End: Fri 6/29/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hayes-Byrd, Jacquelyn; Mason, Cheryl; Lawrence, Paul R., VBAVACO
Optional Attendees: O'Rourke, Peter M.

Purpose: Per request of Chairman Mason to discuss an Appeals Modernization issue (regarding handling VHA appeals)

Length: 30-minutes

Invitees: USB Lawrence
Chairman Mason

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Fri 6/29/2018 3:30 PM

End: Fri 6/29/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 6/29/2018 12:30 PM
End: Fri 6/29/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 6/1/2018 3:30 PM
End: Fri 6/1/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Medical Device Registry Summit - Weekly Planning Meeting - Final One! 7:30 am
Location: Conference call line: 800-767-1750, Code (b)(6)

Start: Fri 6/1/2018 7:30 AM
End: Fri 6/1/2018 8:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (b)(6) (HOU)
Required Attendees: (b)(6) GHLF'; (b)(6)
(b)(6) NCPS); (b)(6) (Atlas Research); (b)(6)
(b)(6) (b)(6) (b)(6) Hayes-Byrd, Jacquelyn; Scher, Deborah L.;
(b)(6) (b)(6) (b)(6) (b)(6) (b)(6) J.

Dear colleagues,

This is our FINAL 7:30 am planning call! Chance to tie up loose ends and finalize.

Here's the call-in information:

Medical Device Registry Summit - Planning Call
Friday June 1, 2018 7:30 am – 8:00 am Eastern
Conference call line: 800-767-1750, Code (b)(6)

Thank you SO MUCH for all your PHENOMENAL efforts!

Warmly,
(b)(6)

(b)(6) (b)(6) MD, MHS, FACS
Special Advisor
Office of the Secretary
Veterans Health Administration

Associate Chief of Staff
Quality, Safety & Value
Michael E. DeBakey VA Medical Center

810 Vermont Avenue, NW
Washington, DC 20420

Mobile: (b)(6)
Office: (b)(6)

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 6/4/2018 3:30 PM
End: Mon 6/4/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 6/6/2018 3:30 PM
End: Wed 6/6/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 6/8/2018 3:30 PM
End: Fri 6/8/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 6/11/2018 3:30 PM
End: Mon 6/11/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 6/13/2018 3:30 PM
End: Wed 6/13/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 6/15/2018 3:30 PM
End: Fri 6/15/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 6/18/2018 3:30 PM
End: Mon 6/18/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 6/20/2018 3:30 PM
End: Wed 6/20/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Strategy at Front Office
Location: Front Office - If you don't know get a guide

Start: Thu 6/21/2018 4:30 PM
End: Thu 6/21/2018 6:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Nicholas, Kirk

Required Attendees: O'Rourke, Peter M.; (b)(6) (VACO); (b)(6) (Senior Advisor); Barry, Ashleigh (OAWP); (b)(6) (b)(6) (b)(6) Cashour, Curtis; Hayes-Byrd, Jacquelyn (b)(6) (OAWP); (b)(6) (b)(6) Hunter, Todd B.; Martin, (b)(6) (b)(6) VACO

I got a majority...please forward as appropriate, all are welcome!!!

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 6/22/2018 3:30 PM
End: Fri 6/22/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 6/25/2018 3:30 PM
End: Mon 6/25/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Mission Critical Occupations Monthly Updates
Location: HR&A Conference Room 201 // VANTS 800-767-1750; Code (b)(6)
Start: Mon 6/25/2018 10:30 AM
End: Mon 6/25/2018 11:00 AM
Show Time As: Tentative
Recurrence: Monthly
Recurrence Pattern: the fourth Monday of every 1 month(s) from 10:30 AM to 11:00 AM
Meeting Status: Not yet responded
Organizer: Maenle, Nathan
Required Attendees: Otero, Carin; Bonjorni, Jessica (WMC); Perry, David (WMC); Waltemeyer, Robert, VBAVACO; Thomas, Lisa, PhD; Hayes-Byrd, Jacquelyn
Optional Attendees: Thele, Joseph

SUBJECT: Monthly briefing on closing the gap with Mission Critical Occupations.

ATTENDEES: Jacquelyn Hayes-Byrd
Nathan Maenle
Carin Otero
Jessica Bonjorni
David Perry
Bob Waltemeyer
Dr. Lisa Thomas

DATE/TIME: Fourth Monday of each month/10:30-11:00

DURATION: 30 minutes

(b)(6) (b)(6)

From: Syrek, Christopher D. (Chris)
Sent: Sunday, June 24, 2018 8:12 PM
To: Tucker, Brooks
Cc: (b)(6) O'Connor, Christopher; (b)(6)
Subject: RE: Reset on GAO High Risk List Action Plan

+ Ed whealan from my office for scheduling as well.

Sent with Good (www.good.com)

From: Tucker, Brooks
Sent: Sunday, June 24, 2018 5:10:41 AM
To: Syrek, Christopher D. (Chris)
Cc: (b)(6) O'Connor, Christopher; (b)(6)
Subject: RE: Reset on GAO High Risk List Action Plan

Sounds good Chris, I've cc Yvonne in OCLA for options on scheduling.

We'll find a good time.

Brooks

Sent with Good (www.good.com)

From: Syrek, Christopher D. (Chris)
Sent: Sunday, June 24, 2018 5:06:40 AM
To: Tucker, Brooks
Cc: (b)(6) O'Connor, Christopher
Subject: RE: Reset on GAO High Risk List Action Plan

Brooks,

Glad to meet on this. Tuesday earlier in the morning or later in the afternoon would work best timing wise. Understand Tuesday morning may be tough for you though with EHRM hearing.

Let me know.

Chris

Sent with Good (www.good.com)

From: Tucker, Brooks
Sent: Sunday, June 24, 2018 4:16:39 AM
To: Syrek, Christopher D. (Chris)
Cc: (b)(6) O'Connor, Christopher
Subject: Reset on GAO High Risk List Action Plan

Good morning Chris, Regarding COS and SECVA visibility and engagement on the critical enterprise vulnerability of the GAO High Risk List, OCLA would like to meet at your convenience to determine a process to ensure accountability for the tasks assigned across VACO and Admins.

As you probably can glean, this GAO assessment has been an albatross over VA for some time. If we can show marked improvements, we can alleviate Congressional and Media scrutiny, leading to increasing institutional credibility.

Chris O'Connor is my point person on this issue, but I'd like to be included in a discussion if we can set one up for Monday or Tuesday.

Brooks

Sent with Good (www.good.com)

(b)(6) (b)(6)

Subject: Reset on GAO High Risk List Action Plan
Location: 1015F

Start: Wed 6/27/2018 1:00 PM
End: Wed 6/27/2018 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: OSVA Conference Rooms
Required Attendees: Syrek, Christopher D. (Chris); Tucker, Brooks; O'Connor, Christopher; (b)(6) (b)(6) J.;
(b)(6) (b)(6) Hayes-Byrd, Jacquelyn
Optional Attendees: Anderson, Christopher

Good Day,

The GAO High Risk List Action Plan meeting has been scheduled for 1:00pm on Wednesday, June 27th in Conference Room 1015F. I will update the invitation with read-ahead materials / presentations upon receipt. Thank you for your continued support.

Respectfully,

(b)(6)

Staff Assistant | Office of the Secretary
Department of Veterans Affairs
810 Vermont Avenue, NW
Washington, DC 20420-0001

(b)(6) Desk



RE: Reset on GAO
High Risk Lis...

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 6/27/2018 3:30 PM
End: Wed 6/27/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: DCoS Directors Meeting
Location: 1015F Conference Room

Start: Thu 6/28/2018 2:30 PM
End: Thu 6/28/2018 3:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Thursday from 2:30 PM to 3:00 PM

Meeting Status: Tentatively accepted

Organizer: Syrek, Christopher D. (Chris)

Required Attendees: Moragne, Jeffrey; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) Dillard, Stephen; (b)(6) Hayes-Byrd, Jacquelyn;
(b)(6) ; McVicker, Carrie A.; (b)(6)

Optional Attendees: May, Dennis

Please note: Due to the Holidays----**Next DCOS Director's Meeting will resume on 01/09/2020.**

DCoS Directors Meeting at 2:30 in room 1015F.

V/R,

(b)(6)

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 6/29/2018 3:30 PM
End: Fri 6/29/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

July 2018

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
Jul 2 8:30am Pre-brief for 9:30am Briefing: Funding 10:00am BRIEFING: 10:30am Lunch 11:00am Hearing Strategy 11:30am Briefing on 12:00pm COSVA 1:00pm Monthly	3 9:00am COSVA Executive Time/Folder Review 11:30am Lunch 1:00pm Introductory meeting with Dr. (b)(6) (HHS) (810) 2:00pm BLOCK: Do not schedule	4 8:00am FEDERAL HOLIDAY 9:00am Meeting with Acting SecVA and the UnderSec's (SecVA) 11:30am Lunch 3:30pm CSEMO Update (PDAS HRA Rm 204) -	5 8:00am COSVA Executive Time/Folder Review 10:00am Call with Pam Powers (Ms. Byrd to 11:00am Meeting with 12:00pm Lunch 1:30pm 1:1 with (b)(6) 2:30pm Meeting with	6 8:00am Block- OOO 3:30pm CSEMO Update (PDAS HRA Rm 204) - Maenle, Nathan
9 8:00am OEHRM Staffing 9:00am COSVA 10:30am Discuss VCOEB 11:00am HEARING PREP - 1:00pm Lunch 1:30pm Meet w (b)(6) 2:30pm Harvey Johnson 3:00pm Decisional: San	10 7:30am BLOCK - Syrek, Christopher D. (Chris) 8:30am COSVA Executive Time/Folder Review 11:30am Lunch 12:00pm VA regulations in OGC (1015F) - 1:00pm Cap Goals Deep	11 NOTE FROM THE 8:00am Pre-Brief: 8:30am COSVA Executive 9:00am Meeting with 9:00am HR&A Staff 10:00am WH Fellows 10:30am WH Fellows 10:30am Canceled:	12 9:00am 1:1 meeting with 9:30am Walk to EEOB 10:00am President's 11:30am Walk to VACO 12:00pm WH Fellows 1:00pm MISSION Act 1:30pm Lunch 2:30pm Executive Order	13 9:00am HVAC Hearing Prep Session (HR&A) 10:00am COSVA Executive/Folder 12:00pm Lunch 1:30pm Executive Time 3:30pm CSEMO Update (PDAS HRA Rm 204) -
16 8:15am 1:1 with (b)(6) 9:00am 1:1 with (b)(6) 10:00am Meeting with 10:00am OHRM 11:30am Ethics Training 1:00pm Lunch 1:30pm Meeting (1015C) 2:00pm HEARING PREP	17 Call Edna re. Office Space 7:45am Daily Sync 8:20am COSVA 9:00am (b)(6) 9:30am ERT: VACO to 10:30am HVAC HEARING 12:30pm ERT: Capitol Hill 1:00pm Lunch	18 8:00am SecVA VSO 9:00am COSVA 9:00am Meeting with 9:30am HR&A Weekly 10:15am 1:1 with Mr. 12:00pm Director Ward's 1:00pm Discussion with 2:00pm Interview with	19 5:56am Depart BWI Airport 8:00am Block for 9:00am HR&A Monthly 9:00am Weekly HR&A 11:30am Lunch 12:30pm OEHRM 2:45pm MANAGING	20 8:00am Block for Manchester Site Visit 10:00am VA Priority Initiative Baseline 11:30am Lunch 1:15pm MANAGING 2:45pm MANAGING 3:30pm CSEMO Update
23 8:30am COSVA 10:00am Made in America 10:30am Mission Critical 11:00am Lunch/COSVA 1:00pm OALC Reorg 1:00pm MP&A Bi-Weekly 1:30pm BLOCK 2:00pm (b)(6) Kirk, &	24 8:30am COSVA 9:30am PREP: HVAC 10:00am Walk to EEOB 11:30am Walk to VACO 12:00pm Lunch 1:00pm Call Father (b)(6) 2:00pm Update on the 3:00pm 1:1 with Colonel	25 8:30am BLOCK 9:00am Meeting with 9:30am HR&A Weekly 10:00am Block 10:30am Meeting with 10:30am Canceled: 12:00pm Lunch 1:00pm Time Sensitive	26 9:00am Mandatory Ethics 9:00am Weekly HR&A 11:00am Block for talk 11:30am Lunch 12:30pm 1:1 with (b)(6) 1:00pm Meeting with 1:00pm ORM Bi-Weekly 2:00pm VSO Discussion	27 8:30am Travel/SecVA Invitation SOP 9:00am Correspondence 10:00am Fire Drill (810) 12:00pm Lunch 1:00pm Unions (Suite 1:30pm BLOCK 3:30pm CSEMO Update
30 9:00am Meet with Ms. 9:00am LMR Weekly 10:00am OHRM 11:00am Discussion with 11:30am 1:1 with Wolf re: 11:30am hh 12:00pm Union detail 1:30pm Off-Duty	31 8:00am Travel to VISN 8 Groundbreaking (Tampa) 11:30am Lunch	Aug 1	2	3



OFFICE OF MANAGEMENT

MONTHLY EXECUTION REVIEW (MER) DATA THROUGH MAY 31, 2018

Presented By

Jon Rychalski

Assistant Secretary for Management and Chief Financial
Officer



Agenda

At Risk Areas:

- Capital Programs
- Community Care
- EHRM

Low Risk Areas:

- Gen Ad
- BVA
- VHA
- NCA
- VBA
- OI&T



What you need to know about the MER

- 1. Capital programs continue to under-execute**
 - Major Construction: 12 projects are behind schedule.
 - Minor Construction: VHA has re-baselined their plan with the plus-up and have obligated 18 of 29 planned projects (36% behind plan).
 - Minor/NRM: Updated base and plus-up plans were sent to the Hill on 6/1.
 - Leases: Seven leases have not yet been awarded.
- 2. OM finalized operating plans with Staff Offices to reflect the \$11 million reduction in the Omnibus bill.** Limited remaining GenAd carryover will be held in reserve and allocated only for extenuating circumstances.
- 3. VHA Community Care programs are at risk due to OIT challenges.**
 - IT needs to finish software to support the change in recording Community Care obligations at point of payment--\$1.8 billion associated savings at risk in FY 2019.
- 4. EHRM is working to finalize the reimbursement policies with VHA and OIT.**



Actions Required Before End-of-Fiscal Year

1. Hill Notification of Transfer of Funds (OM/BVA)

- Notify the Appropriations Committees that the Board will be transferring funds to VBA to avoid a lapse of funding. Early notification should provide a range, with final transfer level provided in early September after August actuals are known.

2. General Administration Execution (OM/OSP/VEO)

- Several larger reimbursable contracts – FMBT, PIV and VEO support contracts – must be awarded soon so that any unused funds can be returned to the customer offices in a timely way so that funds can be used for other purposes before it expires.

3. Software Fix to Support Savings (OIT/VHA OCC)

- OIT needs to finish software to support change in recording Community Care obligation at point of payment.

Capital Programs

MAJOR CONSTRUCTION BUDGET EXECUTION

FY 2018 Major Plan* \$1.1 Billion

FY 2018 Major YTD Actual \$205.2 Million



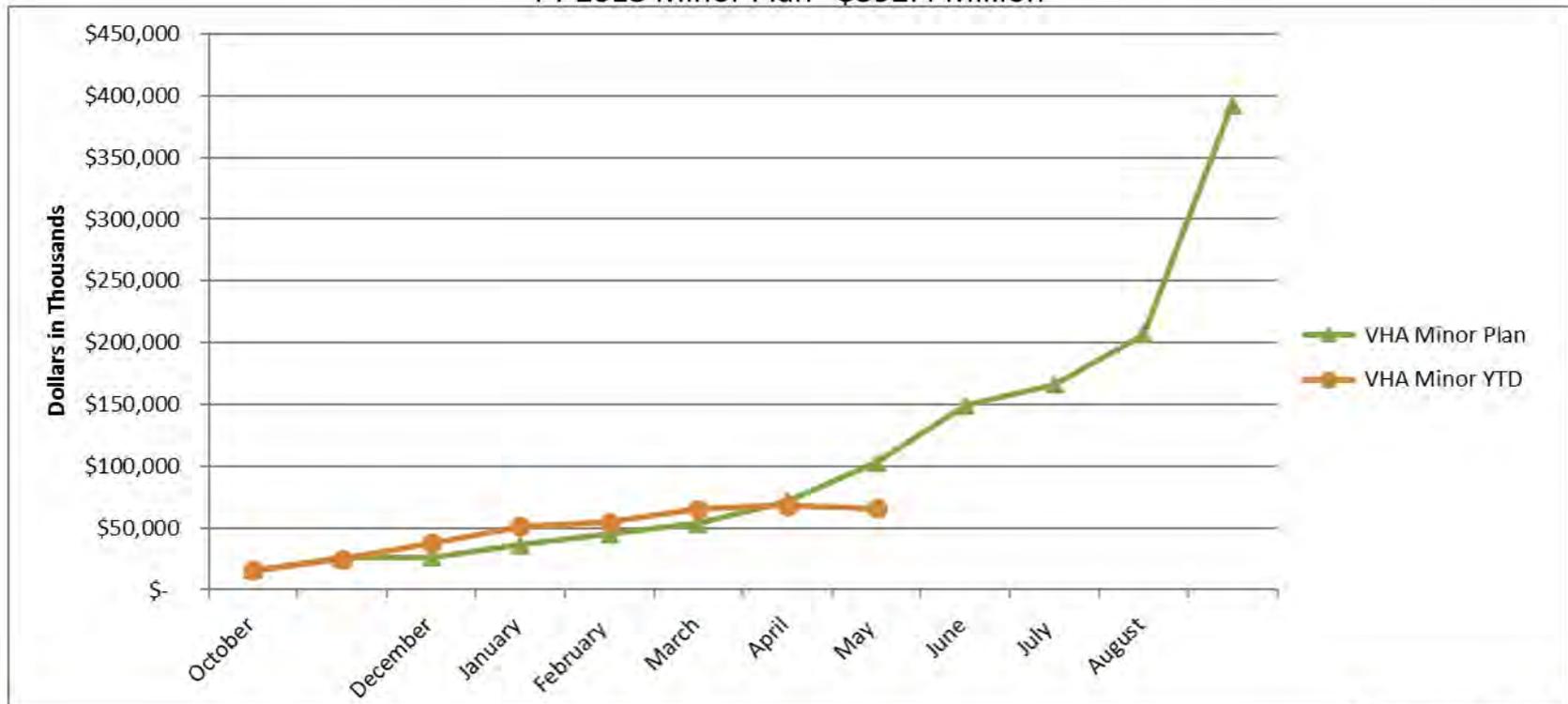
Budget Execution Key Takeaways

- Major obligations through May are \$386 million (67%) behind the operating plan level of \$591.4 million due to awards planned for Feb-May now planned for June-August award.
- Twelve projects are now behind including: St. Louis (\$3.5M); Ohio Western Reserve (\$2.5M); Cape Canaveral (\$3.5M); Walla Walla (\$17M); Alameda (\$62M); Livermore (\$124M); Long Beach-Phase 4 (\$10M); Reno-Phase 1 (\$8.5M); Reno-Phase 2 (\$164M); Roseburg (\$4M); San Francisco-Bldg 40 (\$120M); and West LA- New Tower (\$10M).

Capital Programs

VHA MINOR CONSTRUCTION BUDGET EXECUTION BASE FUNDING ONLY

FY 2018 Minor Plan* \$392.4 Million



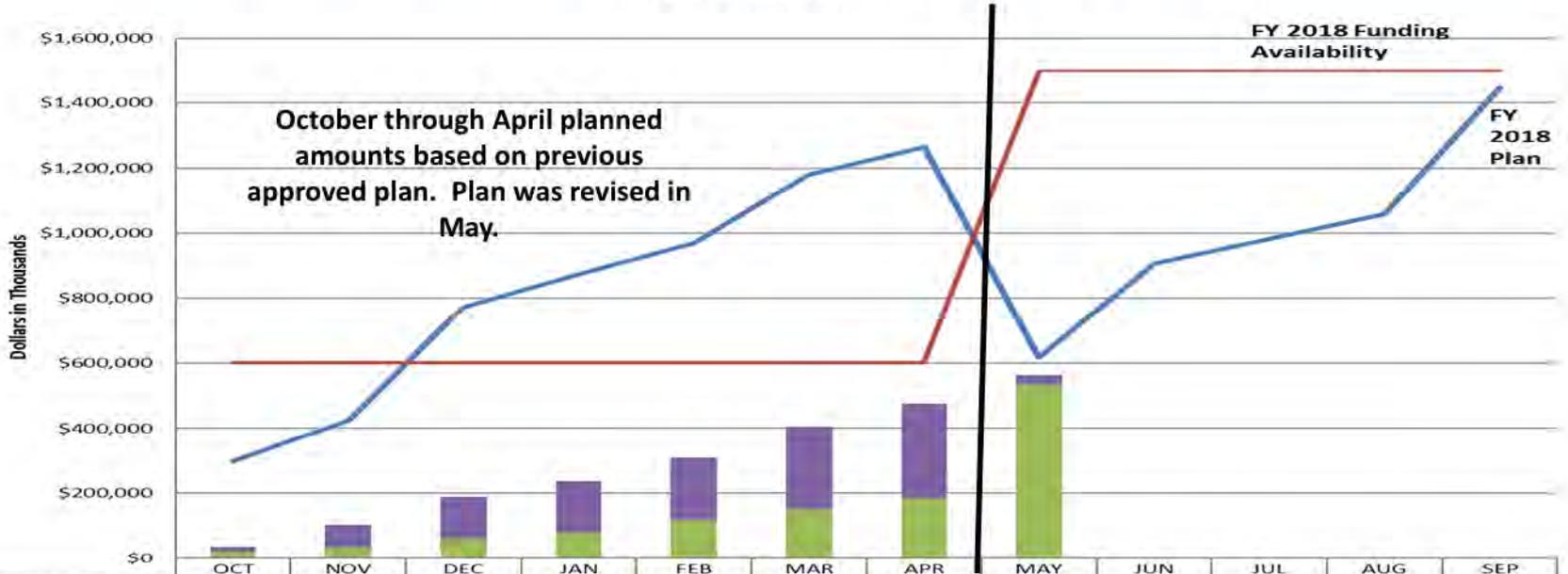
* Does not include oversubscription

Budget Execution Key Takeaways

- VA Minor obligations through May are \$72.4 million (38%) behind plan.
- The VHA Minor plan was re-baselined for May with the plus-up funding. They are currently 36% behind plan (\$37 million).
- There were several large de-obligations (5 projects) totaling \$13.4 million as a result of project cancellations and protests, causing May obligations to fall below April.

Capital Programs

VHA NON-RECURRING MAINTENANCE (NRM) – Base Funding Only (\$ in Millions)



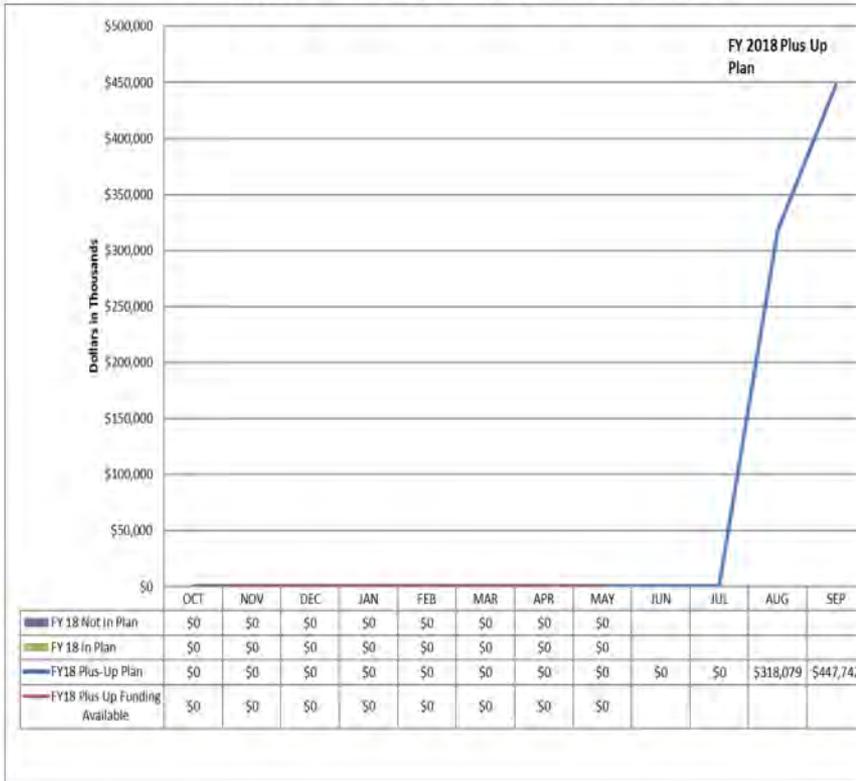
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
■ FY 18 Not in Plan	\$15,821	\$67,991	\$127,702	\$157,675	\$190,389	\$254,706	\$290,847	\$28,765				
■ FY 18 In Plan	\$21,222	\$34,831	\$62,213	\$79,997	\$117,542	\$151,436	\$185,089	\$534,200				
— FY18 Plan	\$297,507	\$424,520	\$771,693	\$874,555	\$968,310	\$1,179,56	\$1,264,06	\$617,615	\$906,252	\$982,677	\$1,056,48	\$1,446,41
— FY18 Funding Available	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$600,000	\$1,499,80	\$1,499,80	\$1,499,80	\$1,499,80	\$1,499,80

Budget Execution Key Takeaways

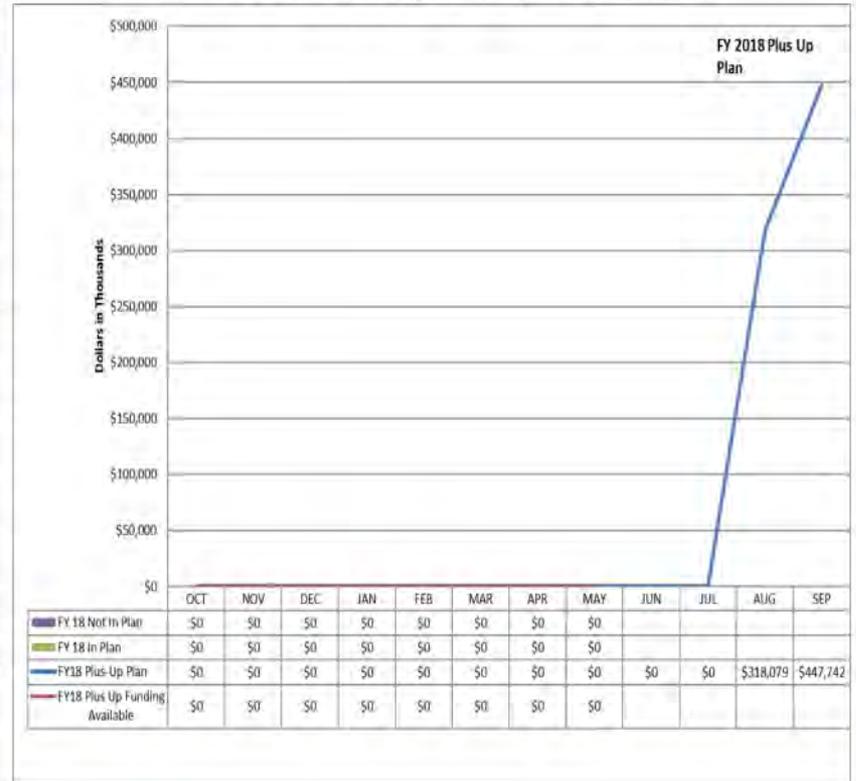
- Through May, NRM cumulative obligations are \$54 million behind the revised operating plan for May of \$617.5 million.
- Not on plan reduced from \$291M to \$28.8M as out of cycle projects were added to revised plan.
- Through May 12 projects (\$9.5 million) with a total project cost over \$1M and \$19.3M in projects < \$1M have been awarded that are not on the approved plan.

Capital Programs

NRM Plus-Up Funding FY 2018 Plus-Up Plan \$447.7 Million



VHA Minor Plus-Up Funding FY 2018 Plus-Up Plan \$96.0 Million



Budget Execution Key Takeaways

- Plus-Up plans submitted to Congress on June 1st, but final approval has not yet been received.
- There are no planned NRM plus-up obligations until July, and no Minor plus-up obligations until September.

Internal Document - For Discussion Only - Not for Distribution

Capital Programs

FY 2018 Status of VHA's Top 20 Major Leases

	Congressional Interest												Comment	
	\$ in M	O	N	D	J	F	M	A	M	J	J	A		S
Lowell, MA - Outpatient Clinic	\$1.5			X										Obligated \$1.3 million FY18
Boston, MA - Outpatient Clinic	\$1.6					X								Not Awarded
San Diego, CA- Community Based Outpatient Clinic	\$5.5					X								Not Awarded
Lubbock, TX - Community Based Outpatient Clinic	\$7.8						X							Not Awarded, Choice Act 1
Charleston, SC - Primary Care Annex	\$4.2							X						Not Awarded, Choice Act 1
Chattanooga, TN - Community Based Outpatient Clinic	\$4.1							X						Not Awarded, Choice Act 1
Cobb County, GA - Community Based Outpatient Clinic	\$3.5	Yes						X						Not Awarded, Choice Act 1
Brick, NJ - Community Based Outpatient Clinic	\$3.3							X						Not Awarded, Choice Act 1
Ponce, PR - Outpatient Clinic	\$6.3									X				Choice Act 1
Myrtle Beach, SC - Community Based Outpatient Clinic	\$4.6									X				Choice Act 1
New Port Richey, FL - Outpatient Clinic	\$6.3	Yes								X				Choice Act 1
Bakersfield, CA - Outpatient Clinic	\$2.2									X				
Phoenix, AZ - Outpatient Clinic	\$16.8									X				Choice Act 1
Redding, CA - Community Based Outpatient Clinic	\$4.2										X			Choice Act 1
Columbus, GA - Outpatient Clinic	\$3.0										X			
Charleston, SC - Consolidated Mail Outpatient Pharmacy	\$5.0	Yes										X		
Houston, TX - Research	\$3.6											X		Choice Act 1
San Antonio, TX - Community Based Outpatient Clinic	\$10.5											X		Choice Act 1
Honolulu, HI - Outpatient Clinic	\$3.8											X		Choice Act 1
Tulsa, OK - Community Based Outpatient Clinic	\$11.6												X	Choice Act 1
Total	\$109.5													

Budget Execution Key Takeaways

- Major Leasing is off plan through May. Seven leases are not awarded. No awards planned in May.

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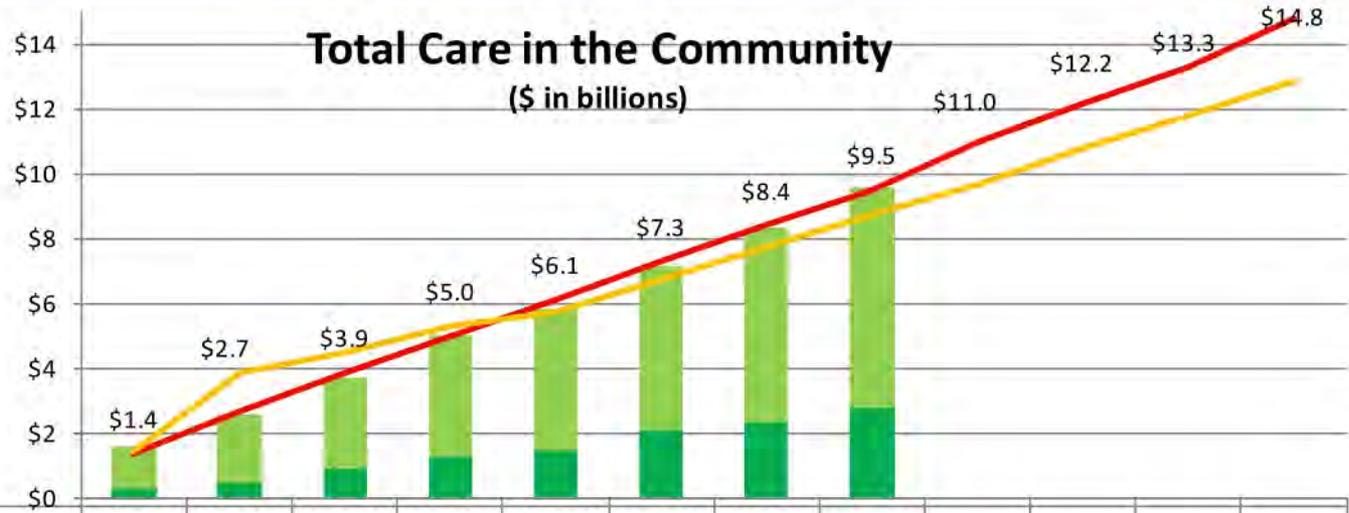
*All Choice Act leases have general congressional interest.

FY 2018 Status of VHA's Top 20 Major Leases

Congressional Interest	\$ in M	Congressional Interest												Comment		
		O	N	D	J	F	M	A	M	J	J	A	S			
Lowell, MA - Outpatient Clinic	\$1.5			X											Obligated \$1.3 million FY18	
Boston, MA - Outpatient Clinic	\$1.6				X										Not Awarded	
San Diego, CA - Community Based Outpatient Clinic	\$5.5				X										Not Awarded	
Lubbock, TX - Community Based Outpatient Clinic	\$7.8					X									Not Awarded, Choice Act 1	Choice 1
Charleston, SC - Primary Care Annex	\$4.2						X								Not Awarded, Choice Act 1	Choice 1
Chattanooga, TN - Community Based Outpatient Clinic	\$4.1							X							Not Awarded, Choice Act 1	Choice 1
Cobb County, GA - Community Based Outpatient Clinic	\$3.5	Yes					X								Not Awarded, Choice Act 1	Choice 1
Brick, NJ - Community Based Outpatient Clinic	\$3.3						X								Not Awarded, Choice Act 1	Choice 1
Ponce, PR - Outpatient Clinic	\$6.3									X					Choice Act 1	Choice 1
Myrtle Beach, SC - Community Based Outpatient Clinic	\$4.6								X						Choice Act 1	Choice 1
New Port Richey, FL - Outpatient Clinic	\$6.3	Yes								X					Choice Act 1	Choice 1
Bakersfield, CA - Outpatient Clinic	\$2.2									X						
Phoenix, AZ - Outpatient Clinic	\$16.8									X					Choice Act 1	Choice 1
Redding, CA - Community Based Outpatient Clinic	\$4.2										X				Choice Act 1	Choice 1
Columbus, GA - Outpatient Clinic	\$3.0											X				
Charleston, SC - Consolidated Mail Outpatient Pharmacy	\$5.0	Yes											X			
Houston, TX - Research	\$3.6													X	Choice Act 1	Choice 1
San Antonio, TX - Community Based Outpatient Clinic	\$10.5													X	Choice Act 1	Choice 1
Honolulu, HI - Outpatient Clinic	\$3.8													X	Choice Act 1	Choice 1
Tulsa, OK - Community Based Outpatient Clinic	\$11.6													X	Choice Act 1	Choice 1
Total	\$109.5															

VHA Total Community Care Including Choice Care (Excludes IT)

Plan updated for Omnibus Bill and Mission Act



FY18 Community Care	\$1.230	\$2.033	\$2.728	\$3.703	\$4.339	\$4.976	\$5.936	\$6.772				
FY18 Choice Actuals	\$0.315	\$0.518	\$0.957	\$1.305	\$1.496	\$2.129	\$2.390	\$2.798				
FY18 MCC & Choice Plan	\$1.392	\$2.669	\$3.887	\$4.983	\$6.141	\$7.298	\$8.404	\$9.509	\$11.003	\$12.195	\$13.312	\$14.794
FY17 MCC & Choice Actuals	\$1.441	\$3.902	\$4.471	\$5.337	\$5.742	\$6.731	\$7.751	\$8.765	\$9.647	\$10.804	\$11.789	\$12.854

Budget Execution Key Takeaways

- VHA's total Community Care program executed \$9.6 billion through May, \$61 million (0.6%) above plan. Community Care represents 71 percent, or \$6.8 billion in total obligations. The six month average obligations are running at approximately \$1.125 billion a month.
- Choice obligated \$2.8 billion, -\$618 million below plan.
- IT needs to finish software to support change in recording Community Care obligation at point of payment--\$1.8 billion associated savings at risk in FY 2019.

Electronic Health Record

FY18 Obligations through May

(\$ in thousands)



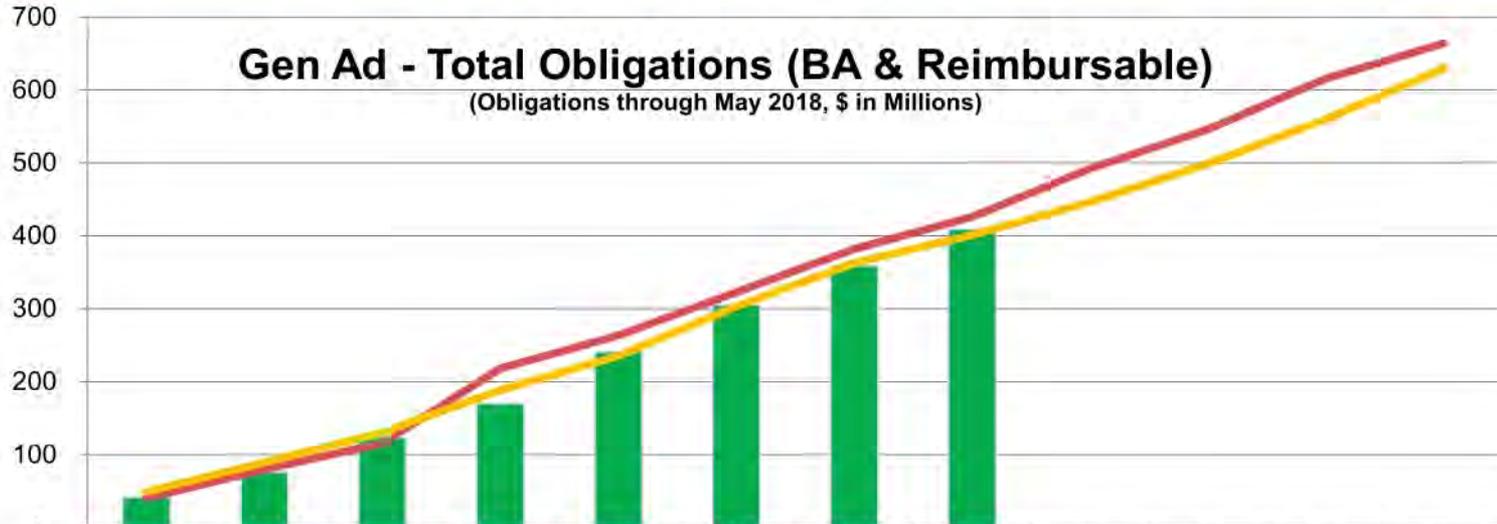
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
█ FYTD Actual	-	-	-	-	-	-	-	229,848				
— FY18 Annual Plan	-	-	-	-	-	-	-	258,925	271,504	469,104	483,004	617,855

Budget Execution Key Takeaways

- EHRM obligated \$229.8 million, \$29.1 million or 11.2 percent below plan. This is due to the delay in implementation and unobligated balances available on the current PMO contract. The Cerner contract was obligated according to the approved spend plan.
- EHRM has not finalized the policy for reimbursing staff across VHA and OIT. EHRM is currently developing the necessary policy guidance for OIT and medical equipment purchases.
- EHRM plans to carryover \$168 million into FY 2019 per the OMB-approved spend plan.

Low Risk

General Administration (Gen Ad or Staff Offices)



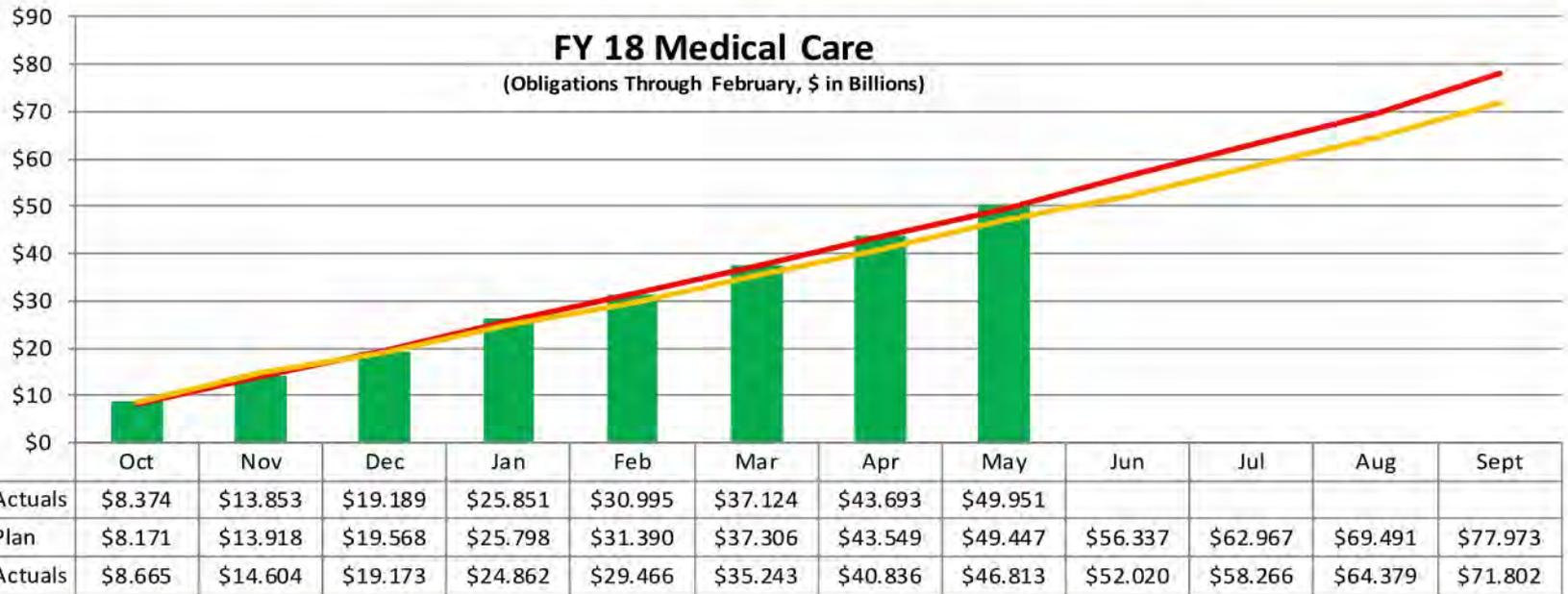
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 18 Actual	42	76	123	170	241	305	359	409				
— FY 18 Plan	41	80	116	219	263	323	382	426	492	546	616	664
— FY 17 Actual	49	89	130	188	235	303	363	401	446	499	560	630

Budget Execution Key Takeaways

- Gen Ad obligated \$409.5 million, \$16.3 million, or 3.8 percent below plan primarily because several contracts have not been awarded yet (e.g., FMBT, PIV, and several VEO-supporting contracts). These are reimbursable contracts funded by the customers.
 - Staff Offices must return unused reimbursements to the customer offices at the earliest possible time so they can be used prior to the end of the fiscal year, minimizing risk of lapsed funds.
- OM worked closely with the Staff Offices to address the \$11 million Omnibus cut. All Staff Offices now have final operating plans in place. OM will closely monitor spending to address any critical issues that may arise as we get closer to year-end.

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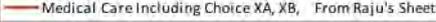
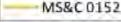
VHA Medical Care Including Choice (Excludes IT)



Budget Execution Key Takeaways

- Plan has been updated for Omnibus and Mission Act funding.
- VHA has obligated \$50 billion, +\$504 million (1.0%) above plan.
- VHA Staffing (FTE) is 314,646 FTE, -1,784 FTE (0.6%) below plan. VHA's payroll costs are \$24.5 billion, +\$216 million (0.9%) above plan.

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
(In whole \$)												
FY18 Actuals	8,373,734,881	13,852,703,990	19,188,838,299	25,851,136,954	30,995,016,986	37,124,361,989	43,692,514,943	49,950,895,519				
FY18 Plan	8,170,731,272	13,917,809,066	19,567,563,828	25,797,917,067	31,389,533,004	37,306,185,092	43,549,017,968	49,447,346,365	56,336,678,957	62,966,762,154	69,491,330,363	77,973,038,776
FY17 Actuals	8,665,222,853	14,603,568,747	19,172,873,862	24,861,782,306	29,465,747,644	35,242,584,153	40,836,061,140	46,813,000,000	52,019,611,755	58,266,490,747	64,378,903,990	71,802,125,367
(\$ in billions)												
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
FY18 Actuals	\$8.374	\$13.853	\$19.189	\$25.851	\$30.995	\$37.124	\$43.693	\$49.951				
FY18 Plan	\$8.171	\$13.918	\$19.568	\$25.798	\$31.390	\$37.306	\$43.549	\$49.447	\$56.337	\$62.967	\$69.491	\$77.973
FY17 Actuals	\$8.665	\$14.604	\$19.173	\$24.862	\$29.466	\$35.243	\$40.836	\$46.813	\$52.020	\$58.266	\$64.379	\$71.802
Variance	0.1435											
% Variance	0.3%											
Medical Care Including Choice XA, XB, From Raju's Sheet												
MS&C 0152						3,739,372,359.72	4,302,081,770.82					
MS 0160						28,372,866,674.83	32,441,918,435.70					
MF 0162						3,226,129,021.56	3,606,789,965.71					
MS 0160 801						20,690,694.40	23,262,590.34					
MS&C 0152 801						478,095.76	491,176.56					
MF 0162 801						6,279,881.81	6,495,315.67					
MCC 0140						5,936,209,232.13	6,771,961,622.52					
Choice 0172 minus IT Blue Report						239,048,888.3	279,792,642					
Total						43,692,514,843.06	49,950,895,519.88					
FHCC 0169						264,465,543.17	298,437,802.07					
JIF 0165						2,069,274.64	2,307,540.61					
Total Check						87,651,564,503.93	100,202,536,380.44					
Choice Total Blue Report						25,183,6395.2	29,184,3091					
Minus IT						-1,278,75069	-1,385,0449					
Total						239,048,888.3	279,792,642					

		FY 18 Medical Care									
		(Obligations Through February, \$ in Billions)									
	\$5,000,000,000										
	\$4,500,000,000										
	\$4,000,000,000										
	\$3,500,000,000										
	\$3,000,000,000										
	\$2,500,000,000										
	\$2,000,000,000										
	\$1,500,000,000										
	\$1,000,000,000										
	\$500,000,000										
	\$0	0.1435									
 % Variance		0.3%									
 Medical Care Including Choice XA, XB, From Raju's Sheet											
 MS&C 0152										3,739,374,309,083,770.82	

	Date of Plan	May Plan
MC	4/16/2018	316234
VACCA	4/16/2018	196
Total Plan		316430
Actual		314646
Dif		-1784
%		-0.6%

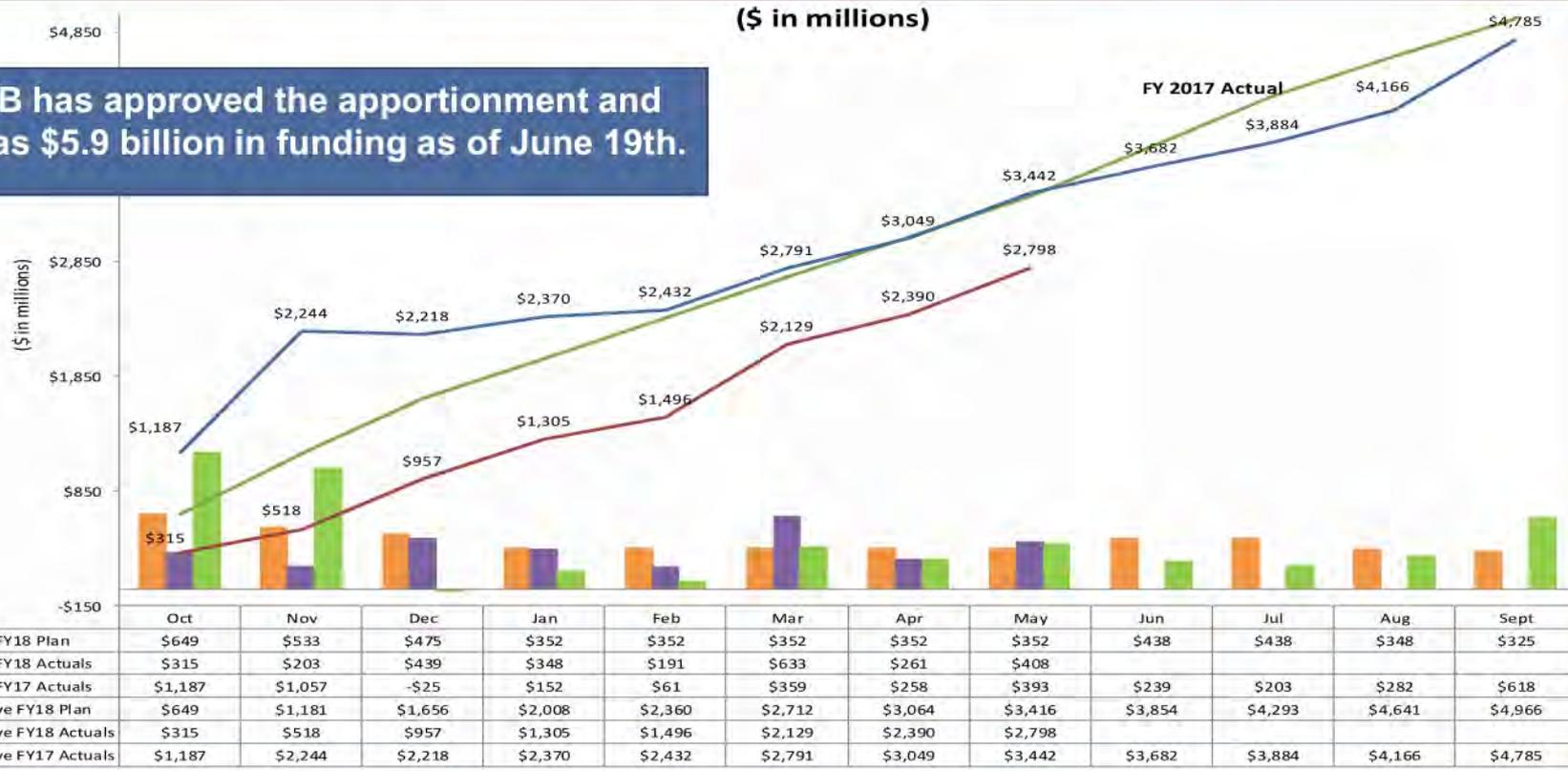
VISN	Appropriation	Budget Category	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
National Obligations	All Medical Care	Personal Services (10)	3,000,122,180	5,960,702,503	8,966,201,250	12,152,552,566	15,034,398,539	18,142,717,456	21,162,124,185	24,284,598,935	27,379,159,142	30,446,094,191	33,499,446,238	36,649,933,754
National Obligations	All Medical Care	Travel and Trans of Persons (21)	264,697,196	324,151,334	370,769,340	487,835,131	560,092,382	627,824,335	750,398,092	816,744,141	890,984,046	1,002,949,378	1,076,666,176	1,164,465,134
National Obligations	All Medical Care	Employee Travel - VA Sponsored Training/Conference	5,188,308	9,004,201	11,348,444	15,427,031	19,352,959	25,351,025	30,702,766	36,306,724	41,784,007	47,540,078	52,432,605	57,390,365
National Obligations	All Medical Care	Employee Travel - Non-VA Sponsored Training/Conference	1,522,805	2,446,289	2,967,459	3,814,995	4,644,766	5,868,846	7,085,434	8,244,138	9,248,789	10,127,742	11,166,558	12,045,131
National Obligations	All Medical Care	All Other Employee Travel	5,562,411	9,669,383	13,321,076	20,027,151	26,194,261	30,012,176	36,203,539	41,572,957	46,745,495	51,666,345	56,702,485	61,868,253
National Obligations	All Medical Care	All Other Travel	252,423,672	303,031,461	343,132,361	448,565,954	509,900,396	566,592,288	676,406,354	730,620,323	793,205,754	893,615,212	956,364,528	1,033,161,385
National Obligations	All Medical Care	Transportation of Things (22)	15,572,788	18,888,044	20,405,753	25,537,980	28,151,318	31,449,596	35,857,353	38,530,249	40,593,558	44,459,526	47,967,325	53,676,401
National Obligations	All Medical Care	Communications, Utilities & Rent (23)	747,793,222	852,915,838	919,439,491	1,068,337,282	1,144,119,565	1,205,093,325	1,336,688,827	1,407,947,087	1,477,276,262	1,610,056,033	1,684,003,979	1,810,218,462
National Obligations	All Medical Care	Other Contractual Services (25)	1,835,618,583	2,812,267,289	3,758,667,231	4,886,287,231	5,967,722,840	7,018,117,605	8,208,119,145	9,235,058,822	10,288,252,964	11,430,062,927	12,505,713,620	13,950,526,535
National Obligations	All Medical Care	Tuition and Registration Within the Government	100,966	183,806	259,122	614,226	752,882	875,940	1,785,518	1,917,325	2,036,058	2,164,613	2,282,519	2,406,579
National Obligations	All Medical Care	Tuition and Registration Outside the Government	9,508,654	8,075,198	13,791,222	22,399,014	27,306,449	31,771,163	35,469,422	39,433,522	43,400,195	48,546,125	52,297,839	56,382,510
National Obligations	All Medical Care	Contracts Associated with Training	2,168,324	2,907,753	22,391,548	22,936,580	24,980,282	25,957,899	26,877,248	34,632,619	36,307,954	40,309,205	48,126,617	60,400,576
National Obligations	All Medical Care	All Other Contracts	1,823,840,639	2,801,100,533	3,722,225,328	4,840,337,411	5,914,683,226	6,959,512,602	8,143,986,957	9,159,075,357	10,206,508,757	11,339,042,984	12,403,006,646	13,831,336,871
National Obligations	All Medical Care	Supplies and Materials (26)	1,228,032,760	2,124,154,555	2,935,429,346	3,920,872,708	4,823,660,897	5,785,411,257	6,885,668,493	7,856,950,493	8,746,481,257	9,826,162,638	10,880,478,955	11,953,985,010
National Obligations	All Medical Care	Equipment (31)	30,906,364	55,325,295	97,068,481	141,261,219	194,500,125	265,216,696	342,857,036	430,725,216	556,134,213	689,836,005	903,069,399	1,260,932,695
National Obligations	All Medical Care	Lands and Structures (32)	55,297,506	88,861,485	175,369,396	239,871,154	271,435,779	372,542,567	450,627,347	510,975,655	599,972,958	663,770,597	726,080,266	933,270,897
National Obligations	All Medical Care	Non-Recurring Maintenance	48,023,744	78,998,295	162,411,629	218,378,584	245,652,704	340,564,488	400,001,040	440,743,524	520,981,318	581,959,358	634,210,447	766,863,473
National Obligations	All Medical Care	Capital Leases	2,885,298	2,885,298	4,931,704	9,078,564	10,178,564	11,536,335	21,236,335	22,336,335	24,536,335	26,576,515	32,329,822	54,674,192
National Obligations	All Medical Care	All Other L & S	4,388,464	6,977,891	8,026,064	12,414,006	15,604,512	20,441,744	29,389,971	54,455,305	55,239,742	59,539,997	111,733,232	1,173,323,192
National Obligations	All Medical Care	State and Homeless Grants (41)	313,177,666	461,411,316	609,987,371	780,987,246	906,634,296	1,031,057,978	1,179,795,333	1,305,948,009	1,430,595,629	1,574,127,655	1,701,847,312	1,834,460,933
National Obligations	All Medical Care	Other Obligations	15,744,146	19,620,898	32,756,179	32,322,646	37,156,612	46,788,187	55,251,579	58,776,276	60,937,874	74,806,380	87,278,202	95,335,600
National Obligations	All Medical Care	Total All Medical Care	7,506,962,411	12,718,298,557	17,877,093,827	23,735,865,118	28,967,872,352	34,526,409,002	40,407,387,390	45,946,242,884	51,470,387,901	57,362,325,330	63,112,551,478	69,706,805,422
National Obligations	Medical Services	Personal Services (10)	2,418,554,207	4,816,625,985	7,230,181,347	9,799,710,891	12,124,561,796	14,635,112,891	17,077,506,414	19,609,434,214	22,111,645,821	24,602,760,924	27,044,712,892	29,649,285,370
National Obligations	Medical Services	Travel and Trans of Persons (21)	245,963,620	299,444,210	339,856,216	444,620,925	507,597,069	567,204,241	678,006,845	735,109,355	800,954,314	906,874,741	966,871,821	1,045,655,580
National Obligations	Medical Services	Employee Travel - VA Sponsored Training/Conference	2,725,455	4,721,276	5,727,236	7,086,689	8,653,950	11,119,166	13,655,688	16,108,998	19,015,994	21,742,730	24,273,897	26,418,812
National Obligations	Medical Services	Employee Travel - Non-VA Sponsored Training/Conference	1,004,510	1,584,927	1,838,195	2,272,502	2,797,562	3,563,949	4,413,467	5,170,856	5,716,814	6,264,399	6,895,474	7,493,414
National Obligations	Medical Services	All Other Employee Travel	1,757,501	3,399,962	4,875,565	8,290,244	10,151,968	12,218,926	15,293,180	17,356,258	19,555,638	21,638,767	23,618,960	25,556,487
National Obligations	Medical Services	All Other Travel	240,476,154	289,738,045	327,415,219	426,971,491	485,993,588	540,302,198	644,644,510	696,473,242	756,665,868	851,491,798	912,086,410	986,186,868
National Obligations	Medical Services	Transportation of Things (22)	6,236,543	7,576,805	8,332,436	11,110,144	11,977,198	12,968,603	14,795,121	15,568,751	16,406,877	17,676,534	18,590,321	20,368,813
National Obligations	Medical Services	Communications, Utilities & Rent (23)	110,555,872	136,121,749	161,823,417	219,376,444	245,302,022	269,406,383	325,298,511	354,930,292	379,939,409	433,566,652	461,915,044	502,478,067
National Obligations	Medical Services	Other Contractual Services (25)	924,003,232	1,202,409,111	1,439,191,179	1,827,898,273	2,106,101,441	2,380,542,486	2,788,557,571	3,077,477,737	3,333,670,461	3,708,058,907	4,019,443,099	4,598,921,541
National Obligations	Medical Services	Tuition and Registration Within the Government	35,908	60,284	78,637	218,071	266,154	313,395	374,110	426,049	472,560	514,015	554,431	599,715
National Obligations	Medical Services	Tuition and Registration Outside the Government	8,253,714	5,916,572	10,992,494	18,627,165	22,654,275	26,199,449	29,113,126	32,360,426	34,547,126	39,092,917	42,022,570	45,357,545
National Obligations	Medical Services	Contracts Associated with Training	2,058,064	2,187,484	4,619,933	5,137,075	6,712,849	7,106,316	7,955,282	14,928,269	15,492,152	18,008,403	21,396,421	28,768,395
National Obligations	Medical Services	All Other Contracts	913,655,545	1,194,244,773	1,423,500,115	1,803,915,962	2,076,458,162	2,346,923,326	2,751,115,053	3,029,762,995	3,283,158,623	3,650,443,573	3,955,469,676	4,524,195,886
National Obligations	Medical Services	Supplies and Materials (26)	1,184,581,967	2,047,233,125	2,829,296,836	3,782,586,056	4,653,895,882	5,576,260,989	6,635,819,077	7,568,220,079	8,424,409,518	9,465,369,362	10,477,589,350	11,492,258,227
National Obligations	Medical Services	Equipment (31)	26,680,638	48,373,352	84,501,377	116,557,661	159,463,837	221,929,420	291,845,401	370,493,875	480,516,595	594,756,478	790,840,282	1,112,732,345
National Obligations	Medical Services	Lands and Structures (32)	39	401,533	445,011	795,011	835,953	835,953	1,173,953	1,175,826	1,217,063	1,367,252	1,579,652	1,733,276
National Obligations	Medical Services	Non-Recurring Maintenance	39	39	39	39	39	39	39	39	39	39	39	
National Obligations	Medical Services	Capital Leases	-	-	-	-	-	-	-	-	-	-	-	
National Obligations	Medical Services	All Other L & S	-	401,494	444,972	794,972	835,914	835,914	1,173,914	1,175,787	1,217,024	1,367,213	1,579,613	1,733,237
National Obligations	Medical Services	State and Homeless Grants (41)	177,568,795	189,894,574	203,162,758	238,553,762	251,153,268	262,529,806	298,218,817	311,324,149	322,924,334	353,408,107	368,079,420	387,646,700
National Obligations	Medical Services	Other Obligations	8,243,637	5,098,408	8,353,315	15,243,244	15,758,285	19,319,837	25,361,965	26,021,020	27,040,612	34,165,327	36,484,865	38,088,080
National Obligations	Medical Services	Total Medical Services	5,098,431,550	8,753,178,853	12,305,143,892	16,456,452,411	20,076,646,751	23,946,110,611	28,136,583,676	32,069,755,298	35,898,725,004	40,112,267,236	44,186,109,665	48,849,168,000
National Obligations	Support and Compliance	Personal Services (10)	421,874,632	833,619,587	1,260,163,429	1,711,846,945	2,120,854,217	2,548,851,659	2,973,310,166	3,403,864,359	3,840,086,829	4,263,034,004	4,704,562,062	5,111,922,220
National Obligations	Support and Compliance	Travel and Trans of Persons (21)	7,246,041	11,891,968	15,847,678	22,853,641	29,449,030	35,864,194	42,485,015	49,449,065	56,330,169	61,866,517	67,821,050	74,223,679
National Obligations	Support and Compliance	Employee Travel - VA Sponsored Training/Conference	2,302,570	4,017,576	5,283,594	7,819,462	10,073,570	13,429,285	16,046,968	18,988,515	21,337,854	24,161,674	26,358,652	29,021,290
National Obligations	Support and Compliance	Employee Travel - Non-VA Sponsored Training/Conference	461,142	777,929	1,024,341	1,371,179	1,636,734	2,051,689	2,367,553	2,693,716	3,081,057	3,363,395	3,716,966	3,941,661
National Obligations	Support and Compliance	All Other Employee Travel	3,139,649	5,409,011	7,371,205	10,397,024	14,509,577	16,046,433	18,864,194	21,961,997	24,598,894	27,198,423	30,026,791	33,041,127
National Obligations	Support and Compliance	All Other Travel	1,342,860	1,687,452	2,168,537	3,265,976	3,729,150	4,336,786	5,206,298	5,804,836	6,312,364	7,143,025	7,718,642	8,219,601
National Obligations	Support and Compliance	Transportation of Things (22)	6,375,480	7,866,884	7,990,349	8,565,050	8,978,099	9,343,189	9,902,644	10,457,323	10,883,376	11,508,167	12,407,681	13,450,194
National Obligations	Support and Compliance	Communications, Utilities & Rent (23)	34,216,849	42,380,611	46,462,694	56,062,243	60,762,181	66,488,650	71,840,085	75,308,833	80,037,600	86,050,327	89,757,591	109,053,578
National Obligations	Support and Compliance	Other Contractual Services (25)	151,235,811	195,967,329	253,250,401	344,012,225	410,781,752	453,699,338	535,171,264	591,733,282	701,849,596	779,542,245		

VISN	Appropriation	Budget Category	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
National Obligations	All Medical Care	Personal Services (10)	3,000,122,180	5,960,702,503	8,966,201,250	12,152,552,566	15,034,398,539	18,142,717,456	21,162,124,185	24,284,598,935	27,379,159,142	30,446,094,191	33,499,446,238	36,649,933,754
National Obligations	Facilities	State and Homeless Grants (41)	-	-	-	-	-	-	-	-	-	-	-	-
National Obligations	Facilities	Other Obligations	274,037	778,588	906,406	1,012,874	1,065,058	1,171,251	1,204,638	1,397,136	1,571,666	1,590,242	1,604,117	1,666,444
National Obligations	Facilities	Total Facilities	1,021,524,197	1,351,279,909	1,712,761,320	2,102,294,950	2,406,247,675	2,788,587,104	3,193,920,468	3,531,532,477	3,901,697,294	4,290,089,079	4,665,276,927	5,245,868,833
National Obligations	Carryover	Hep-C FY17-FY18 Carryover	-	-	-	-	-	-	-	-	-	-	-	-
National Obligations	Carryover	Hep-C FY18-FY19 Carryover	-	-	-	-	-	-	-	-	-	-	-	-
National Obligations	All Community Care	Total All Community Care	743,828,751	1,487,657,622	2,231,486,253	2,975,314,989	3,780,933,399	4,586,542,709	5,339,695,081	6,092,847,353	6,845,999,623	7,598,821,897	8,352,604,159	9,109,164,000
National Obligations	All Section 802	Total All Section 802	648,531,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,529,283,177	3,642,585,173	3,755,887,169	3,755,887,169
National Obligations	All Medical Care	Total All Medical Care (from above)	7,506,962,411	12,718,298,557	17,877,093,827	23,735,865,118	28,967,872,352	34,526,409,002	40,407,387,390	45,946,242,884	51,470,387,901	57,362,325,330	63,112,551,478	69,706,805,422
National Obligations	Grand Total Med Care	Total All Medical Care with Section 802	8,155,493,427	13,899,478,237	19,532,980,996	25,743,771,087	31,327,797,121	37,238,352,571	43,471,349,760	49,362,224,065	54,999,671,078	61,004,910,503	66,868,438,647	73,462,692,591

New Plan11281110:0126					
Cum	June	July	Aug	Sept	Source
Medical Services	36,346,788,422	40,731,267,168	45,086,943,263	50,658,529,126	June 12th Plan
Medical Facilities &	4,765,049,202	5,312,740,804	5,873,544,912	6,534,005,676	June 12th Plan
Medical Facilities	4,173,336,585	4,671,691,863	5,150,967,837	5,906,664,120	June 12th Plan
Medical Community	7,148,452,452	7,902,469,031	8,671,485,730	9,828,340,769	June 20 Plan Charo
Choice 801	48,769,118	56,008,117	67,388,620	79,499,085	April 13th Plan
Choice 0172 Section	3,529,000,000	3,643,000,000	3,756,000,000	3,756,000,000	March 14th Plan
Choice 0172 Section	325,283,177	649,585,173	885,000,000	1,210,000,000	June 20 Plan Charo
Total Choice	3,854,283,177	4,292,585,173	4,641,000,000	4,966,000,000	
Total	56,336,678,957	62,966,762,154	69,491,330,363	77,973,038,776	

Choice 802 Medical Programs (Excludes IT)

OMB has approved the apportionment and VA has \$5.9 billion in funding as of June 19th.



Budget Execution Key Takeaways

- Choice obligations were \$408 million for May, for a FYTD total of \$2.8 billion, -\$618 million (18%) below plan. The six month average of monthly obligations is approximately \$380 million.
- With passage of the Mission Act adding \$5.2 billion in funding, VA focus will shift to implementation. Challenges include writing new regulations in multiple areas and completing a new IT system for Caregivers and the expanded workload, increased staffing for Caregivers and other programs.

Step 1: Enter Plan and Actual data below. Actuals are provided by VHA.

Raw Data	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
Cumulative FY18 Plan	\$648,531,016	\$1,181,179,680	\$1,655,887,169	\$2,007,905,969	\$2,359,924,769	\$2,711,943,569	\$3,063,962,370	\$3,415,981,181	\$3,854,283,177	\$4,292,585,173	\$4,641,000,000	\$4,966,000,000
Cumulative FY18 Actuals	\$315,438,689	\$518,238,789	\$956,995,786	\$1,304,963,572	\$1,495,643,866	\$2,129,039,362	\$2,390,488,883	2,797,992,642				
Cumulative FY17 Actuals	\$1,186,950,212	\$2,243,552,735	\$2,218,251,827	\$2,370,428,530	\$2,431,612,953	\$2,790,537,425	\$3,048,968,591	\$3,442,446,270	\$3,681,585,516	\$3,884,136,213	\$4,166,113,224	\$4,784,568,967

Step 2: Excluding cells without data (zero values), update the formulas for each cell in the appropriate

Graphic Input	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
Cumulative FY18 Plan	\$649	\$1,181	\$1,656	\$2,008	\$2,360	\$2,712	\$3,064	\$3,416	\$3,854	\$4,293	\$4,641	\$4,966
Cumulative FY18 Actuals	\$315	\$518	\$957	\$1,305	\$1,496	\$2,129	\$2,390	\$2,798				
Cumulative FY17 Actuals	\$1,187	\$2,244	\$2,218	\$2,370	\$2,432	\$2,791	\$3,049	\$3,442	\$3,682	\$3,884	\$4,166	\$4,785
Monthly FY18 Plan	\$649	\$533	\$475	\$352	\$352	\$352	\$352	\$352	\$438	\$438	\$348	\$325
Monthly FY18 Actuals	\$315	\$203	\$439	\$348	\$191	\$633	\$261	\$408				
Monthly FY17 Actuals	\$1,187	\$1,057	-\$25	\$152	\$61	\$359	\$258	\$393	\$239	\$203	\$282	\$618

Step 3: Adjust the cell references used in the formulas below to capture the variances for the appropriate

Statistical Data	
FY17-18 Variance	-\$658.5
(%) FY17-18 Variance	-21.6%
6-month Average	\$346
Compare to Plan	-\$673
(%) Compare to Plan	-22.0%

(\$ in millions)

FY2017 Actual

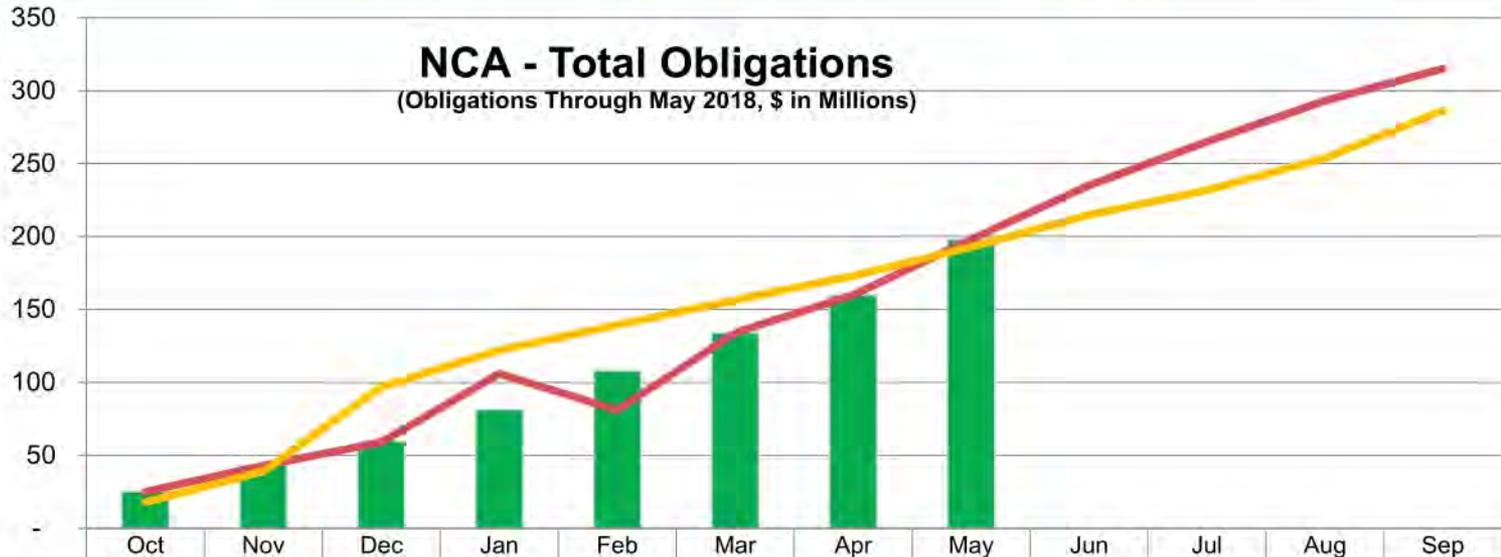
(\$ in millions)

FY18 Medical Care Operating Plan
(includes MS, MSC, MF, MCC, and 801; In whole \$)

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
Personal Services (10)	3,000,297,139	5,961,212,827	8,967,104,971	12,154,296,125	15,037,995,928	18,148,330,840	21,169,606,377	24,294,610,069	27,392,249,636	30,462,424,140	33,519,102,761	36,673,633,980
Travel and Trans of Persons (21)	264,703,243	324,157,632	370,775,887	487,845,121	560,106,713	627,840,200	750,423,291	816,841,729	891,121,095	1,003,140,852	1,076,938,647	1,164,930,387
Employee Travel - VA Sponsored Training/Conference	5,194,105	9,009,999	11,354,241	15,436,020	19,366,040	25,365,390	30,723,215	36,399,312	41,915,807	47,726,303	52,699,826	57,847,118
Employee Travel - Non-VA Sponsored Training/Conference	1,522,805	2,446,289	2,967,459	3,814,995	4,644,766	5,868,846	7,088,434	8,247,138	9,251,789	10,130,742	11,169,558	12,051,131
All Other Employee Travel	5,562,661	9,669,883	13,321,826	20,028,151	26,195,511	30,013,676	36,205,289	41,574,957	46,747,745	51,668,595	56,704,735	61,870,753
All Other Travel	252,423,672	303,031,461	343,132,361	448,565,954	509,900,396	566,592,288	676,406,354	730,620,323	793,205,754	893,615,212	956,364,528	1,033,161,385
Transportation of Things (22)	15,572,788	18,888,044	20,405,753	25,537,980	28,151,318	31,449,596	35,857,353	38,530,249	40,593,558	44,459,526	47,967,325	53,676,401
Communications, Utilities & Rent (23)	747,793,219	852,915,835	919,188,546	1,068,086,293	1,143,868,621	1,204,842,380	1,342,064,973	1,413,323,233	1,482,652,408	1,615,432,179	1,689,380,124	1,815,603,107
Other Contractual Services (25)	1,835,855,272	2,812,782,199	3,768,161,092	4,897,412,510	5,980,901,086	7,032,688,365	8,224,876,889	9,253,891,276	10,308,757,332	11,454,336,381	12,537,850,846	13,988,492,126
Tuition and Registration Within the Government	100,966	183,806	259,122	614,226	752,882	875,940	1,785,518	1,917,325	2,036,058	2,164,613	2,282,519	2,406,579
Tuition and Registration Outside the Government	9,510,820	8,095,133	13,801,657	22,422,705	27,332,385	31,797,849	35,499,603	39,464,453	43,434,876	48,581,556	52,337,020	56,405,035
Contracts Associated with Training	2,165,418	2,980,277	22,410,156	23,135,313	25,927,503	26,905,120	28,113,427	35,868,798	37,677,065	41,768,335	49,585,747	61,859,706
All Other Contracts	1,824,078,068	2,801,522,983	3,731,690,156	4,851,240,266	5,926,888,316	6,973,109,456	8,159,478,341	9,176,640,701	10,225,609,334	11,361,821,877	12,433,645,560	13,867,820,807
Supplies and Materials (26)	1,228,029,260	2,124,151,055	2,935,425,847	3,920,872,913	4,823,665,553	5,785,420,364	6,885,682,052	7,857,039,357	8,746,635,000	9,826,373,973	10,880,774,453	11,954,490,779
Equipment (31)	30,892,830	55,311,761	97,054,946	141,252,200	194,491,105	265,207,677	342,848,313	430,716,494	556,200,490	689,902,283	903,135,677	1,260,999,505
Lands and Structures (32)	55,522,046	89,078,781	180,087,041	246,165,860	278,957,632	380,222,920	458,616,957	520,312,979	609,360,284	673,257,923	735,592,592	944,609,534
Non-Recurring Maintenance	48,248,283	79,215,592	166,886,832	224,430,848	252,932,114	348,002,399	407,748,208	449,838,406	530,126,202	591,204,242	643,480,332	777,959,664
Capital Leases	2,885,298	2,885,298	4,931,704	9,078,564	10,178,564	11,536,335	21,236,335	22,336,335	24,536,335	26,576,515	32,329,822	54,674,192
All Other L & S	4,388,464	6,977,891	8,268,506	12,656,448	15,846,954	20,684,186	29,632,413	48,138,238	54,697,747	55,477,166	59,782,439	111,975,678
State and Homeless Grants (41)	313,177,666	461,411,316	609,987,371	780,987,246	906,634,296	1,031,057,978	1,179,795,333	1,305,948,009	1,430,595,629	1,574,127,655	1,701,847,312	1,834,460,933
Other Obligations	15,744,146	19,620,898	23,756,179	32,322,646	37,192,421	47,013,996	55,305,291	58,817,988	60,991,587	74,878,534	87,350,362	95,407,755
Total All Medical Care	7,507,587,609	12,719,530,348	17,891,947,634	23,754,778,894	28,991,964,674	34,554,074,318	40,445,076,830	45,990,031,385	51,519,157,019	57,418,333,446	63,179,940,098	69,786,304,506
Total Community Care	743,828,751	1,487,657,622	2,231,486,253	2,975,314,989	3,780,933,399	4,586,542,709	5,339,695,081	6,092,847,353	6,845,999,623	7,598,821,897	8,352,604,159	9,109,164,000
Total All Section 802	648,531,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,529,283,177	3,642,585,173	3,755,887,169	3,755,887,169
Total All Medical Care with 801 (from above)	7,507,587,609	12,719,530,348	17,891,947,634	23,754,778,894	28,991,964,674	34,554,074,318	40,445,076,830	45,990,031,385	51,519,157,019	57,418,333,446	63,179,940,098	69,786,304,506
Total All Medical Care with Section 802	8,156,118,625	13,900,710,028	19,547,834,803	25,762,684,863	31,351,889,443	37,266,017,887	43,509,039,200	49,406,012,566	55,048,440,196	61,060,918,619	66,935,827,267	73,542,191,675

Location	Appropriation	Budget Category	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
OCC	Choice	Personal Services (19)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Travel and Trans of Persons (21)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Employee Travel Training VA Sponsored	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Employee Travel Training Non-VA Sponsored	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Employee Travel	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Travel	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Transportation of Things (22)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Communications, Utilities & Rent (23)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Other Services (25)	648,831,016	1,181,179,680	1,655,887,169	1,967,905,970	2,279,924,770	2,591,943,571	2,903,962,372	3,215,981,181	3,654,283,177	4,092,585,173	4,441,000,000	4,766,000,000
OCC	Choice	Tuition and Registration within the Govt	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Tuition and Registration outside the Govt	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Contracts Associated with Training	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Contracts	648,831,016	1,181,179,680	1,655,887,169	1,967,905,970	2,279,924,770	2,591,943,571	2,903,962,372	3,215,981,181	3,654,283,177	4,092,585,173	4,441,000,000	4,766,000,000
OCC	Choice	Supplies and Materials (26)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Equipment (31)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Lands and Structures (32)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Non-Recurring Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Capital Leases	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Lands and Structures	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	State and Homeless Grants (41)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Total All Medical Care	648,831,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,854,283,177	4,292,585,173	4,641,000,000	4,966,000,000
OCC	Choice	Personal Services (19)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Travel and Trans of Persons (21)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Employee Travel Training VA Sponsored	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Employee Travel Training Non-VA Sponsored	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Employee Travel	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Travel	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Transportation of Things (22)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Communications, Utilities & Rent (23)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Other Contractual Services (25)	-	-	-	-	-	-	-	-	-	-	-	4,766,000,000
OCC	Choice	Tuition and Registration within the Govt	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Tuition and Registration outside the Govt	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Contracts Associated with Training	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Contracts	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Supplies and Materials (26)	-	-	-	-	-	-	-	-	-	-	-	4,766,000,000
OCC	Choice	Equipment (31)	-	-	-	-	-	-	-	-	-	-	-	250,000,000
OCC	Choice	Lands and Structures (32)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Non-Recurring Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Capital Leases	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Lands and Structures	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	State and Homeless Grants (41)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Total Medical Services	648,831,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,854,283,177	4,292,585,173	4,641,000,000	4,966,000,000
OCC	Choice	Total FTEs	-	-	-	-	-	-	-	-	-	-	-	-
CUM FTE	Medical Services	Support and Compliance	-	-	-	-	-	-	-	-	-	-	-	-
		FUNDING DISTRIBUTION TO FIELD (MS)	-	-	-	-	-	-	-	-	-	-	-	-
		(MSC)	-	-	-	-	-	-	-	-	-	-	-	-
		(MF)	-	-	-	-	-	-	-	-	-	-	-	-
		Total	-	-	-	-	-	-	-	-	-	-	-	-
		OPERATING PLAN + FUNDING TO FIELD	648,831,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,854,283,177	4,292,585,173	4,641,000,000	4,966,000,000

National Cemetery Administration (NCA)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 18 Actual	25	43	59	81	108	134	160	198				
— FY 18 Plan	25	43	59	106	81	134	160	198	235	265	293	315
— FY 17 Actual	18	39	97	122	139	156	173	193	215	232	254	286

Budget Execution Key Takeaways

- NCA obligated \$198 million, which is equal to the plan, as a result of NCA revising and re-baselining their plan following final enactment of VA's FY 18 funding bill.
 - NCA requested to re-baseline the plan because they were executing at the CR funding level, which was \$22 million (or 7 percent) less than what was enacted.
- Now that NCA has its enacted budget, it will resume full hiring and award all annual contracts over the next few months.

Board of Veterans' Appeals (Board)

BVA - Total Obligations

(Obligations Through April 2018, \$ in Millions)



FYTD 2018 Actual	13	23	33	47	59	71	88	100				
FYTD 2018 Plan	12	23	37	54	67	80	88	101	113	126	149	161
FY 17 Actual	11	20	29	41	51	62	74	86	96	109	121	131

BVA - Appeals Decided

(Decisions Dispatched through May 2018, in thousands)



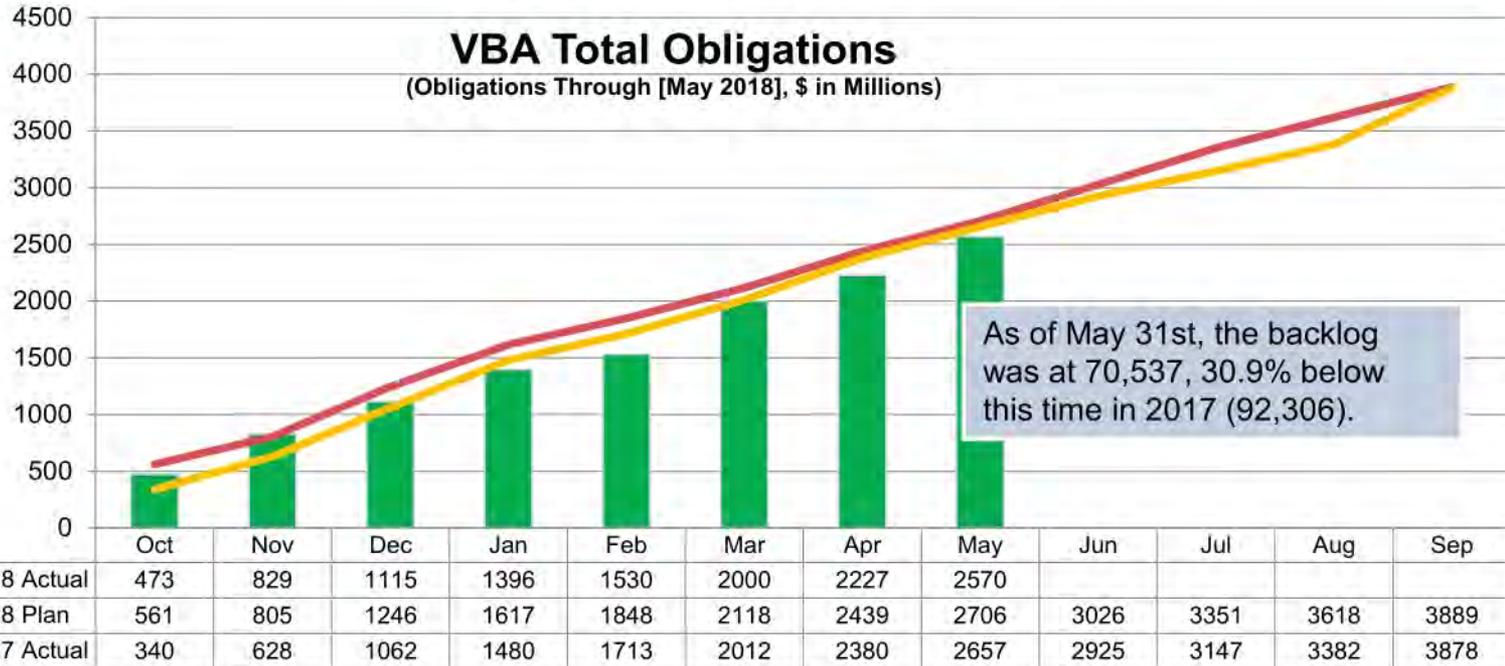
FY 18 Actual	5	11	17	24	30	37	45	53				
FY 18 Plan	6	12	19	25	32	38	45	52	59	66	74	81
FY 17 Actual	2	5	9	11	15	19	23	28	34	39	45	53

Budget Execution Key Takeaways

- **Obligations:** Board is \$1.3 million (1.3 percent) below plan.
 - The Board is projecting to carry over the maximum amount allowed under the cap (\$16.1 million). Because the carryover is built into the plan, any amount under plan represents potential transfers to VBA.
 - The Department plans to notify the Appropriations Committees of the estimated carryover by July. This will ensure the Committees are kept apprised of VA's latest transfer plan.
- **FTE:** 901 FTE are currently on-board with about 110 additional attorneys with tentative offers accepted. The plan is to reach an end-of-year FTE of approximately 1,050.
- **Appeals Decisions:** Through the end of May, the Board dispatched 53,299 decisions to Veterans (54,733 signed), which is almost double last year's production of 27,886 decisions thru the same period. The Board remains on track to meet its EOY target of 81,033 decisions for the year.

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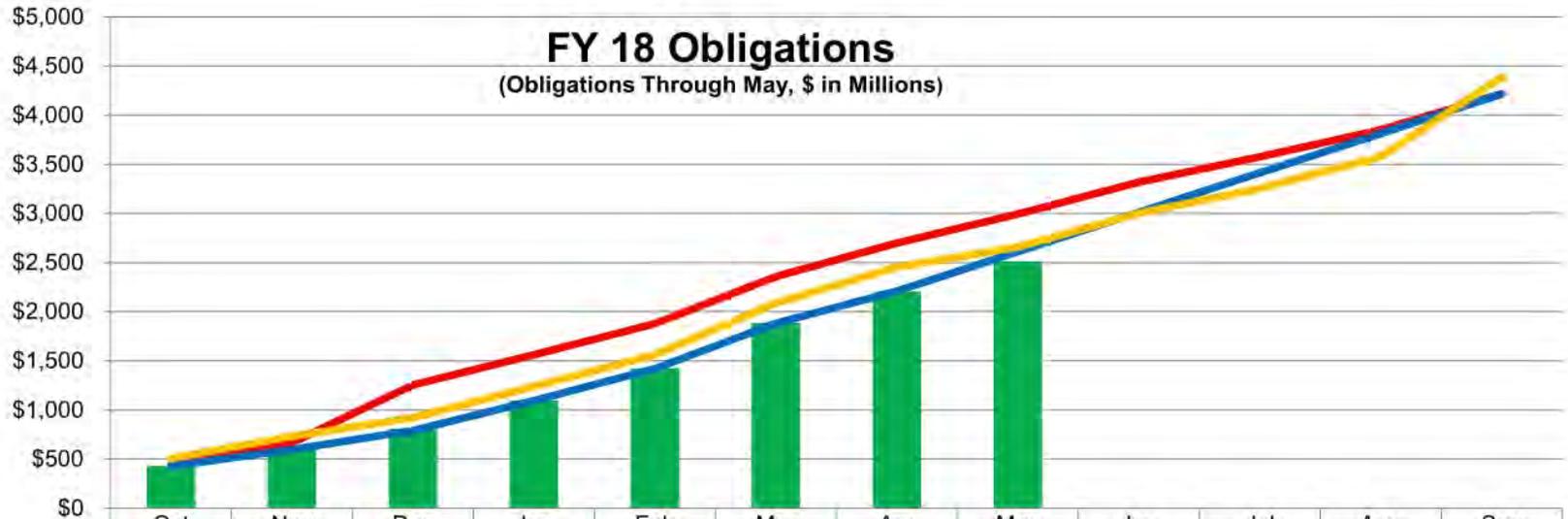
Veterans Benefits Administration (VBA)



Budget Execution Key Takeaways

- VBA has obligated \$2.6 billion, or -\$136 million (5.0%) below plan.
- VBA obligated \$1.6 billion, or +\$33 million (2.1%) above plan in payroll costs, mostly due to strategic use of mandatory overtime.
- The majority of VBA's non-payroll variance is due to rent and contracts yet to be obligated.
- VBA completed 2.9% more rating, non-rating, and appeals claims than at this point in 2017.

Information Technology Systems



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FYTD Actual	\$427	\$610	\$807	\$1,095	\$1,425	\$1,885	\$2,206	\$2,513				
Original Plan	\$436	\$664	\$1,255	\$1,561	\$1,877	\$2,356	\$2,699	\$2,991	\$3,318	\$3,574	\$3,852	\$4,216
Revised Plan	\$428	\$595	\$790	\$1,094	\$1,421	\$1,881	\$2,209	\$2,609	\$3,010	\$3,411	\$3,812	\$4,213
2017 Actual	\$504	\$732	\$921	\$1,239	\$1,560	\$2,088	\$2,453	\$2,656	\$3,002	\$3,252	\$3,578	\$4,387

Budget Execution Key Takeaways

- OIT obligated \$2.513 billion, -\$159.1 million or 6.0 percent below plan.
- Annual plan was updated in the April MER due to the recent Omnibus.
- Staffing was 7,128 FTE, -573 FTE or 7.4 percent below plan, which reflects a net gain of 75 FTE.
- OIT requested a \$54.4M funding transfer from Pay & Admin (-\$44.4M) and Sustainment (-\$10.0M) to Development (\$54.4M). Transferred funds will be used for:
 - Veterans Benefits Management System (VBMS) (\$3.5M),
 - Veteran Customer Experience (VCE) (\$5.0M), and
 - Other IT Systems Development (\$45.9M).

Department of Veterans Affairs
2018 Omnibus Conference Summary

	2017 Enacted	2018 President's Budget	2018 HAC Subcommittee	2018 Senate Subcommittee	2018 Omnibus	Delta Conference versus President's Budget	Delta Conference versus 2017 Enacted
(\$ in millions)							
Medical Services	45,372	45,918	45,605	46,059	46,099	180	727
Community Care	7,246	9,663	9,663	9,663	9,828	165	2,582
Medical Support & Compliance	6,498	6,939	6,876	6,754	6,754	-184	256
Medical Facilities	5,313	6,515	6,492	6,142	7,142	627	1,829
Subtotal Medical Care Appropriations	64,429	69,035	68,635	68,618	69,823	788	5,395
Medical Research	673	640	691	722	722	82	49
Veterans Benefits Administration	2,844	2,844	2,859	2,910	2,910	66	66
General Administration	345	347	343	330	336	-11	-10
Board of Veterans' Appeals	156	156	155	166	161	5	5
National Cemetery Administration	286	306	303	306	306	0	20
Construction-Major	528	512	411	512	512	0	-16
Construction - Minor	372	343	343	343	768	425	396
Grants for State Extended Care Facilities	90	90	90	110	685	595	595
Grants for Veterans Cemeteries	45	45	45	45	45	0	0
Information Technology	4,270	4,056	4,117	4,026	4,056	0	-215
Veterans Electronic Health Record	0	0	0	0	782	782	782
Inspector General	160	160	158	164	164	4	4
Loan Administration Funds	200	180	180	180	180	0	-20
Rescissions	-40	0	0	-15	0	0	40
Discretionary without MCCF & DoD Transfers	\$74,359	\$78,713	\$78,329	\$78,417	\$81,450	\$2,737	\$7,092
Veterans Health Administration 2019 Advance Appropriations		70,699	70,699	70,700	70,699	0	
Veterans Benefits Administration 2019 Advance Appropriations		107,710	107,710	107,710	107,710	0	

NOTE: Accounts include a total of \$471 million in House rescissions

NOTE: Accounts include a total of \$45 million in Senate program rescissions

NOTE: 2018 Conference for Medical Services includes \$751 million rescission for Hepatitis C

(19-00615-F) - 002919

Department of Veterans Affairs 2018 Omnibus Conference Summary

	2017 Enacted	2018 President's Budget	2018 HAC Subcommittee	2018 Senate Subcommittee	2018 Omnibus	Delta Conference versus President's Budget	Delta Conference versus 2017 Enacted
(\$ in millions)							
Medical Services	45,372	45,918	45,605	46,059	46,099	180	727
Community Care	7,246	9,663	9,663	9,663	9,828	165	2,582
Medical Support & Compliance	6,498	6,939	6,876	6,754	6,754	-184	256
Medical Facilities	5,313	6,515	6,492	6,142	7,142	627	1,829
Subtotal Medical Care Appropriations	64,429	69,035	68,635	68,618	69,823	788	5,395
Medical Research	673	640	691	722	722	82	49
Veterans Benefits Administration	2,844	2,844	2,859	2,910	2,910	66	66
General Administration	345	347	343	330	336	-11	-10
Board of Veterans' Appeals	156	156	155	166	161	5	5
National Cemetery Administration	286	306	303	306	306	0	20
Construction-Major	528	512	411	512	512	0	-16
Construction - Minor	372	343	343	343	768	425	396
Grants for State Extended Care Facilities	90	90	90	110	685	595	595
Grants for Veterans Cemeteries	45	45	45	45	45	0	0
Information Technology	4,270	4,056	4,117	4,026	4,056	0	-215
Veterans Electronic Health Record	0	0	0	0	782	782	782
Inspector General	160	160	158	164	164	4	4
Loan Administration Funds	200	180	180	180	180	0	-20
<i>Rescissions</i>	-40	0	0	-15	0	0	40
Discretionary without MCCF & DoD Transfers	\$74,359	\$78,713	\$78,329	\$78,417	\$81,450	\$2,737	\$7,092
Veterans Health Administration		70,699	70,699	70,700	70,699	0	
2019 Advance Appropriations							
Veterans Benefits Administration		107,710	107,710	107,710	107,710	0	
2019 Advance Appropriations							

NOTE: Accounts include a total of \$471 million in House rescissions

NOTE: Accounts include a total of \$45 million in Senate program rescissions

NOTE: 2018 Conference for Medical Services includes \$751 million rescission for Hepatitis C

Veterans Administration- Title II

	2017 Enacted	2018 President's Budget	2018 House Subcommittee	2018 Senate Subcommittee	2018 Conference Floor	Variance Pres Bud v House	Variance Pres Bud v Senate	Variance Pres Bud v Conference	Variance 2017 Enacted v House
Veterans Benefits Administration									
Compensation and Pensions	86,083,128,000	90,119,449,000	90,119,449,000	90,119,449,000	90,119,449,000	0	0	0	4,036,321,000
Readjustment Benefits	16,340,828,000	13,708,648,000	13,708,648,000	13,708,648,000	13,708,648,000	0	0	0	-2,632,180,000
Veterans Insurance and Indemnities	108,525,000	120,338,000	120,338,000	120,338,000	120,338,000	0	0	0	11,813,000
Veterans Housing Benefit Program Fund - Admin Expenses*	198,856,000	178,626,000	178,626,000	178,626,000	178,626,000	0	0	0	-20,230,000
Vocational Rehabilitation Loan Program	36,000	30,000	30,000	30,000	30,000	0	0	0	-6,000
Vocational Rehabilitation Loan Program - Admin Expenses*	389,000	395,000	395,000	395,000	395,000	0	0	0	6,000
Native American Veterans Housing Program*	1,163,000	1,163,000	1,163,000	1,163,000	1,163,000	0	0	0	0
Subtotal VBA	102,732,925,000	104,128,649,000	104,128,649,000	104,128,649,000	104,128,649,000	0	0	0	1,395,724,000
Veterans Health Administration									
Medical Services*	45,371,812,000	45,918,362,000	45,918,362,000	46,058,554,000	46,098,538,000	0	140,192,000	180,176,000	546,550,000
Community Care	7,246,181,000	9,663,118,000	9,663,118,000	9,663,118,000	9,828,357,000	0	0	165,239,000	2,416,937,000
Medical Support and Compliance*	6,498,000,000	6,938,877,000	6,938,877,000	6,754,480,000	6,754,480,000	0	-184,397,000	-184,397,000	440,877,000
Medical Facilities*	5,312,668,000	6,514,675,000	6,514,675,000	6,141,880,000	7,141,880,000	0	-372,795,000	627,205,000	1,202,007,000
Subtotal VHA without collections	64,428,661,000	69,035,032,000	69,035,032,000	68,618,032,000	69,823,255,000	0	-417,000,000	788,223,000	4,606,371,000
Medical and Prosthetic Research*	673,366,000	640,000,000	698,228,000	722,262,000	722,262,000	58,228,000	82,262,000	82,262,000	24,862,000
National Cemetery Administration*	286,193,000	306,193,000	306,193,000	306,193,000	306,193,000	0	0	0	20,000,000
Subtotal NCA	286,193,000	306,193,000	306,193,000	306,193,000	306,193,000	0	0	0	20,000,000
Departmental Administration:									
Veterans Benefit Administration - GOE*	2,844,160,000	2,844,000,000	2,894,000,000	2,910,000,000	2,910,000,000	50,000,000	66,000,000	66,000,000	49,840,000
General Administration*	345,391,000	346,891,000	346,891,000	329,891,000	335,891,000	0	-17,000,000	-11,000,000	1,500,000
Board of Veteran's Appeals*	155,596,000	155,596,000	156,096,000	166,000,000	161,048,000	500,000	10,404,000	5,452,000	500,000
Office of Inspector General*	159,606,000	159,606,000	160,106,000	164,000,000	164,000,000	500,000	4,394,000	4,394,000	500,000
Information Technology*	4,270,259,000	4,055,500,000	4,135,500,000	4,055,500,000	4,055,500,000	80,000,000	0	0	-134,759,000
Veterans Electronic Health Record	0	0	0	0	782,000,000	0	0	782,000,000	0
Construction, Major Projects	528,110,000	512,430,000	410,530,000	512,430,000	512,430,000	-101,900,000	0	0	-117,580,000
Construction, Minor Projects	372,069,000	342,570,000	342,570,000	342,570,000	767,570,000	0	0	425,000,000	-29,499,000
Grants for Construction of State Extended Care Facilities	90,000,000	90,000,000	90,000,000	110,000,000	685,000,000	0	20,000,000	595,000,000	0
Grants for Construction of State Veterans Cemeteries	45,000,000	45,000,000	45,000,000	45,000,000	45,000,000	0	0	0	0
Subtotal Departmental Administration	8,810,191,000	8,551,593,000	8,580,693,000	8,635,391,000	10,418,439,000	29,100,000	83,798,000	1,866,846,000	-229,498,000
Joint Incentive Fund Rescission	-40,000	0		-15,000,000		0	-15,000,000	0	40,000
DoD-VA Health Care Sharing Incentive Resc								0	0
Medical Services Rescission			-313,730,000			-313,730,000	0	0	-313,730,000
Medical Support and Compliance Rescission			-63,282,000			-63,282,000	0	0	-63,282,000
Medical Facilities Rescission			-22,960,000			-22,960,000	0	0	-22,960,000
Medical and Prosthetic Research reduction			-6,823,000			-6,823,000	0	0	-6,823,000
General Administration			-3,600,000			-3,600,000	0	0	-3,600,000
National Cemetery Administration			-3,003,000			-3,003,000	0	0	-3,003,000
Board of Veterans Appeals			-1,579,000			-1,579,000	0	0	-1,579,000
Veterans Benefit Administration - GOE			-35,470,000			-35,470,000	0	0	-35,470,000
Information Technology			-18,997,000	-30,000,000		-18,997,000	-30,000,000	0	-18,997,000
Office of Inspector General			-1,716,000			-1,716,000	0	0	-1,716,000
Total Rescissions	-40,000	0	-471,160,000	-45,000,000	0	-471,160,000	-45,000,000	0	-471,120,000
Total VA without MCCF	176,931,296,000	182,661,467,000	182,277,635,000	182,365,527,000	185,398,798,000	-383,832,000	-295,940,000	2,737,331,000	5,346,339,000
Total Mandatory	102,532,481,000	103,948,435,000	103,948,435,000	103,948,435,000	103,948,435,000	0	0	0	1,415,954,000
Total Discretionary without MCCF	74,398,815,000	78,713,032,000	78,329,200,000	78,417,092,000	81,450,363,000	-383,832,000	-295,940,000	2,737,331,000	3,930,385,000

Updated: 14 July 2017

Admin Note:

Mandatory do not include Credit Reform/Housing, Trust Funds, and Proprietary receipts

Total Discretionary do not include DoD Joint accounts

(19-00615-F) - 002922

Veterans Administration- Title II

	2019 AA President's Budget	2019 AA House	2019 AA Senate	2019 AA Conference Floor	Change Pres Bud vs Floor
Veterans Health Administration					
Medical Services	45,918,362,000	49,161,165,000	49,161,000,000	49,161,165,000	3,242,803,000
Community Care	9,663,118,000	8,384,704,000	8,385,000,000	8,384,704,000	-1,278,414,000
Medical Support and Compliance	6,938,877,000	7,239,156,000	7,239,000,000	7,239,156,000	300,279,000
Medical Facilities	6,514,675,000	5,914,288,000	5,915,000,000	5,914,288,000	-600,387,000
Subtotal VHA without collections	69,035,032,000	70,699,313,000	70,700,000,000	70,699,313,000	1,664,281,000
Veterans Benefits Administration					
Compensation and Pensions	90,119,449,000	95,768,462,000	95,769,000,000	95,768,462,000	5,649,013,000
Readjustment Benefits	13,708,648,000	11,832,175,000	11,832,000,000	11,832,175,000	-1,876,473,000
Veterans Insurance and Indemnities	109,090,000	109,090,000	109,000,000	109,090,000	0
Subtotal VBA	103,937,187,000	107,709,727,000	107,710,000,000	107,709,727,000	3,772,540,000

(b)(6) (b)(6)

Subject: Monthly Execution Review - May
Location: OBCR

Start: Mon 7/2/2018 1:00 PM
End: Mon 7/2/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rychalski, Jon J.

Required Attendees: Hayes-Byrd, Jacquelyn; Duke, Laura; Schmitt, Tricia; Pannullo, Jerome; Yow, Mark W.; Bradley, Ed; Sullivan, Matthew; Krause, Merrick; Walters, Ronald; Bernard, Edward B.; Pearson, Ervin,, VBAVACO; (b)(6) (b)(6) VACO); (b)(6) (b)(6) Litvin, Ed; Spickler, David C.; Morton, Barbara C.; (b)(6) (b)(6) Gaddis, Willie; Quicker, Rose K. CFM; (b)(6) (b)(6) (b)(6) (b)(6) Syrek, Christopher D. (Chris); McIlroy, Andrew R.; (b)(6) (b)(6) Parker, Amy L.; (b)(6) (b)(6)

Optional Attendees: Highley, Allison (b)(6)@va.gov; (b)(6) (b)(6) (b)(6) Czarnecki, Tammy



MER Briefing
Deck - May 2018...

(b)(6)

(b)(6)

Subject: Meeting w/ (b)(6) (b)(6)
Location: 1015C

Start: Mon 7/2/2018 3:00 PM
End: Mon 7/2/2018 3:10 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: BRIEFING: Executive Order- Tax payer Funded Union Time
Location: Room 201

Start: Mon 7/2/2018 10:00 AM
End: Mon 7/2/2018 10:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hayes-Byrd, Jacquelyn; Shelby, Peter J.; Maenle, Nathan; Syrek, Christopher D. (Chris);
(b)(6) (b)(6) (b)(6)

Optional Attendees: Byrne, Jim (OGC); Mitrano, Catherine (SES) (OGC); (b)(6) (b)(6) McLeod, Kimberly P. (LMR)

Purpose: Per A/COSVA to brief on Executive Orders to include specific dates on your plan to roll-out the EO

Length: 30-minutes

Invitees: Peter Shelby
Nathan Maenle
Chris Syrek

Please forward all read ahead material as soon as possible to: (b)(6) @va.gov and (b)(6) @va.gov

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Mon 7/2/2018 12:00 PM

End: Mon 7/2/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Call with (b)(6) (b)(6)
Location: (b)(6)
Start: Mon 7/2/2018 4:15 PM
End: Mon 7/2/2018 4:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)@gmail.com

Connection From:

(b)(6)

Special Assistant to the President
Senior Director for Cabinet Affairs

(b)(6)

(b)(6)

Subject: Pre-brief for Monthly Execution Review (W/Jon Rychalski)
Location: 1015F (After daily Sync meeting)

Start: Mon 7/2/2018 8:30 AM
End: Mon 7/2/2018 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6); Syrek, Christopher D. (Chris)

Optional Attendees: Rychalski, Jon J.

Purpose: To pre-brief the A/COSVA and A/DCOSVA prior to the Monthly Execution Review @ 1pm

Length: 30-minutes

Read ahead information to be sent by OM prior (please send to: (b)(6)@va.gov and (b)(6)@va.gov)

(b)(6)

(b)(6)

Subject: Briefing: Funding for State Veterans Homes
Location: SecVA Suite

Start: Mon 7/2/2018 9:30 AM
End: Mon 7/2/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: O'Rourke, Peter M.

Required Attendees: Syrek, Christopher D. (Chris); (b)(6) (b)(6) D.; Hayes-Byrd, Jacquelyn (b)(6)
(b)(6) @va.gov; (b)(6) (b)(6)

Categories: SecVA Meeting

Purpose: To brief A-SECVA on funding for State Veterans Homes and explore possibility of a one-time exception to the August 1st deadline for states to provide their documentation to VA for release of funds.

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 7/2/2018 10:30 AM

End: Mon 7/2/2018 11:30 AM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Briefing on Denver Project
Location: 1015F

Start: Mon 7/2/2018 11:30 AM
End: Mon 7/2/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Fiotes, Stella S. (CFM); Syrek, Christopher D. (Chris)
Optional Attendees: (b)(6) (b)(6) (CFM)

Purpose: Per the request of the A/COSVA and Deputy A/COSVA, to brief them on the status of the Denver project (specifically items that have been discussed on the SERG call)

Length: 30-minutes

Invitees: Stella Fiotes

Please forward all read ahead material to (b)(6) [@va.gov](mailto:(b)(6)@va.gov) and (b)(6) [@va.gov](mailto:(b)(6)@va.gov)

(b)(6) (b)(6)

From: (b)(6) (b)(6) J.
Sent: Tuesday, June 26, 2018 9:17 AM
To: (b)(6)@acl.hhs.gov'
Subject: FW: Follow-up re: (b)(6) (b)(6)

Dr. (b)(6)

I apologize for the delay in getting back with you. Would you be available to come to VA Central Office to meet with Ms. Hayes-Byrd on Tuesday, July 3 @ 1pm?

(b)(6) (b)(6)

Detailed Staff Assistant
Office of the Chief of Staff
Department of Veterans Affairs
(b)(6) (Office)
(b)(6) (Mobile)

The world is moved along, not only by the mighty shoves of its heroes, but also by the aggregate of tiny pushes of each honest worker.
Helen Keller

From: (b)(6) (b)(6)
Sent: Thursday, June 14, 2018 1:08 PM
To: lyengar, (b)(6) (ACL) (b)(6)
Cc: (b)(6) (b)(6) (b)(6)@va.gov>
Subject: RE: Follow-up re: (b)(6) (b)(6)

Dr (b)(6)

Good afternoon. Ms. (b)(6) (b)(6) will be coordinating your meeting with the Acting Chief of Staff. Thanks for your patience and flexibility.

(b)(6) (b)(6)

Special Assistant
Office of the Secretary
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (O)

(b)(6)

VA Core Values: *Integrity, Commitment, Advocacy, Respect, and Excellence—I CARE*

From: (b)(6) (b)(6) (ACL) (b)(6)
Sent: Thursday, June 14, 2018 12:55 PM
To: (b)(6) (b)(6) (b)(6)
Subject: [EXTERNAL] FW: Follow-up re: (b)(6) David

(b)(6)

Good afternoon; hope this note finds you well.

Wanted to follow-up and gauge any availability to meet the week of 6/25.

Best,

(b)(6)

(b)(6) (b)(6) PhD
Presidential Management Fellow (STEM)
U.S. Department of Health and Human Services
Administration for Community Living/Administration on Aging
P: (b)(6)
E: (b)(6)

From: (b)(6) (b)(6) (ACL)
Sent: Friday, June 08, 2018 1:36 PM
To: (b)(6) (b)(6) (b)(6) <(b)(6)@va.gov>
Subject: FW: Follow-up re: (b)(6) (b)(6)

Hi (b)(6)

Wanted to follow-up and determine if there is a good time to meet the week of 6/17 possibly on 6/21 or 6/22.

Best,

(b)(6)

(b)(6) (b)(6) PhD
Presidential Management Fellow (STEM)
U.S. Department of Health and Human Services
Administration for Community Living/Administration on Aging
P: (b)(6)
E: (b)(6)

From: (b)(6) (b)(6) (ACL)
Sent: Tuesday, May 29, 2018 4:37 PM
To: (b)(6) (b)(6) (b)(6) <(b)(6)@va.gov>
Subject: FW: Follow-up re: (b)(6) David

(b)(6)

Good afternoon; hope this note finds you well.

Reaching out to try to arrange a meeting the week of 6/11 – Would this be possible?

Best,

(b)(6)

(b)(6) (b)(6) PhD
Presidential Management Fellow (STEM)
U.S. Department of Health and Human Services
Administration for Community Living/Administration on Aging
P: (b)(6)

E: v (b)(6) @acl.hhs.gov

From: Hayes-Byrd, Jacquelyn [mailto:(b)(6)@va.gov]
Sent: Wednesday, May 16, 2018 2:05 PM
To: (b)(6) (b)(6) (ACL) <(b)(6)@acl.hhs.gov>
Cc: (b)(6) (b)(6) (b)(6)@va.gov>
Subject: RE: Follow-up re: (b)(6) (b)(6)

Hello (b)(6)

I am so sorry to have missed you today. I am happy to visit your office on our next visit!

Have a great trip!

Jacquie
Jacquelyn Hayes-Byrd, Deputy Chief of Staff
US Department of Veterans Affairs
(b)(6)@va.gov
Office: (b)(6)
Cell: (b)(6)

From: (b)(6) (b)(6) (ACL) [mailto:(b)(6)@acl.hhs.gov]
Sent: Wednesday, April 18, 2018 4:03 PM
To: Hayes-Byrd, Jacquelyn
Cc: (b)(6) (b)(6)
Subject: [EXTERNAL] RE: Follow-up re: (b)(6) David

Hi Jacquie,

Thanks again for your time and connecting me with (b)(6). We have scheduled something for early May.

Looking forward to meeting in-person then.

Best,

(b)(6)

(b)(6) (b)(6) PhD
Presidential Management Fellow (STEM)
U.S. Department of Health and Human Services
Administration for Community Living/Administration on Aging
P: (b)(6)
E: (b)(6)@acl.hhs.gov

From: Hayes-Byrd, Jacquelyn [mailto:(b)(6)@va.gov]
Sent: Tuesday, April 17, 2018 6:18 PM
To: Iyengar, (b)(6) (ACL) <(b)(6)@acl.hhs.gov>
Cc: (b)(6) (b)(6) (b)(6)@va.gov>
Subject: RE: Follow-up re: (b)(6) (b)(6)

Certainly. (b)(6) is on this email and will follow up with you to meet.

Best Regards,

Jacque

Jacquelyn Hayes-Byrd, Deputy Chief of Staff
US Department of Veterans Affairs

(b)(6)@va.gov

Office: (b)(6)

Cell: (b)(6)

From: (b)(6) (b)(6) (ACL) [mailto:(b)(6)@acl.hhs.gov]
Sent: Friday, April 13, 2018 3:08 PM
To: Hayes-Byrd, Jacquelyn
Subject: [EXTERNAL] FW: Follow-up re: (b)(6) (b)(6)

Hi Jacquie,

Wanted to gently forward the note below. Hope you are well.

Best,

(b)(6)

(b)(6) (b)(6) PhD

Presidential Management Fellow (STEM)

U.S. Department of Health and Human Services

Administration for Community Living/Administration on Aging

P: (b)(6)

E: (b)(6)

From: (b)(6) (b)(6) (ACL)
Sent: Tuesday, March 13, 2018 10:54 AM
To: 'Hayes-Byrd, Jacquelyn' (b)(6)@va.gov
Subject: RE: Follow-up re: (b)(6) (b)(6)

Jacque,

Thanks very much and looking forward to your reply. If your schedule allows, in the coming weeks, it would be great to meet in-person. Would welcome the opportunity to introduce myself further.

Best,

(b)(6)

(b)(6) (b)(6) PhD

Presidential Management Fellow (STEM)

U.S. Department of Health and Human Services

Administration for Community Living/Administration on Aging

P: (b)(6)

E: (b)(6)@acl.hhs.gov

From: Hayes-Byrd, Jacquelyn [mailto:(b)(6)@va.gov]
Sent: Monday, March 12, 2018 6:40 PM
To: Iyengar, (b)(6) (ACL) <(b)(6)@acl.hhs.gov>
Subject: RE: Follow-up re: (b)(6) (b)(6)

Good Evening!

Thank you for your email and for your quick response. Your resume itself is quite impressive! I am checking on your questions
So as to get it right the first time. I will get back with you ASAP and thank you!

Jacquie

Jacquelyn Hayes-Byrd, Deputy Chief of Staff
US Department of Veterans Affairs

(b)(6)@va.gov

Cell: (b)(6)

From: (b)(6) (b)(6) (ACL) (b)(6)
Sent: Monday, March 12, 2018 4:35 PM
To: Hayes-Byrd, Jacquelyn
Subject: [EXTERNAL] Follow-up re: (b)(6) David

Jacquelyn,

Good afternoon; hope this note finds you well.

(b)(6) (b)(6) passed along information regarding your search for an Executive Assistant and policy support role at VA. Will certainly pass along any folks that I think would fit the position description. In this vein, I had a few questions that will better inform me in terms of passing this information along:

- If the individual has a PhD would that be acceptable?
- For consideration, would the applicant have to be at a certain GS level?
- Is this role considered a political appointee?
- Is the FACHE credential a requirement?

Your responses are appreciated in advance! Given we have not met before, I thought I place a brief bio at the end of this note to give you more context as to the work I am doing as a PMF and my academic background.

Lastly, congratulations on your new role as deputy COS! – (b)(6) passed along the news.

Best,

(b)(6)

Brief Bio:

Dr. (b)(6) (b)(6) is a [Presidential Management Fellow](#) (PMF-STEM) at the [Administration for Community Living \(ACL\)](#), an operating division of the U.S. Department of Health & Human Services (HHS). Dr. (b)(6) entered the federal government as a PMF-STEM fellow in September 2016 after receiving his doctorate from the Department of Psychology and Neuroscience at Duke University. His doctoral work used neuroimaging tools to examine the role of the human medial prefrontal cortex in episodic memory.

At ACL, Dr. (b)(6) is in the Office of Supportive and Caregiver Services as an aging services program specialist, monitoring and evaluating grantees from across the nation as they implement evidence-based dementia care interventions and services at the home and community level. In this role, he has delivered presentations at the [National Academy of Sciences](#), the [National Home and Community Based Services Conference](#), and at the [2018 ASA-Aging in America conference](#). He serves as an ex-officio member of the National Institute on Aging's [National Advisory Council on Aging](#). Dr. (b)(6) is currently on a 4-month rotation at the [Pan American Health Organization/World Health Organization](#) in the mental health and substance use unit.

He has completed internships at the National Institutes of Neurological Disorders & Stroke (NINDS), the George Mason University Center for the Study of Neuroeconomics, and the Louisiana Department of Health & Hospitals. Dr. (b)(6) is a co-author on articles appearing in [Journal of Experimental Psychology: General](#), [Brain](#), [Cerebral Cortex](#), [Cognitive, Affective, & Behavioral Neuroscience](#), and the [Louisiana Morbidity Report](#) among others.

Dr. (b)(6) is a recipient of the [National Science Foundation Graduate Research Fellowship](#), the NINDS Exceptional Summer Research Student Award, and the Duke Alumni Association's [2016 Forever Duke Student Leadership Award](#). He also serves on the Regional Board of Directors for [DukeDC](#) and as a mentor for [College Bound, Inc.](#)

(b)(6) (b)(6) PhD

Presidential Management Fellow (STEM)

U.S. Department of Health and Human Services

Administration for Community Living/Administration on Aging

P: (b)(6)

E: (b)(6)@acl.hhs.gov

(b)(6) (b)(6)

Subject: Introductory meeting with Dr. (b)(6) (HHS)
Location: 810 Vermont Ave, 1015C

Start: Tue 7/3/2018 1:00 PM
End: Tue 7/3/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)@acl.hhs.gov; Protocol
Optional Attendees: (b)(6) (b)(6)

We are located at 810 Vermont Ave. Please plan on arriving about 15 minute early to go through the security process. Upon arrival, a protocol officer will escort you to your meeting location.

Purpose: Introduction made per (b)(6) (b)(6) re: policy support



FW: Follow-up re:

(b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: BLOCK: Do not schedule

Start: Tue 7/3/2018 2:00 PM

End: Tue 7/3/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Tue 7/3/2018 9:00 AM

End: Tue 7/3/2018 10:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 7/3/2018 11:30 AM

End: Tue 7/3/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Meeting with Acting SecVA and the UnderSec's
Location: SecVA Suite

Start: Wed 7/4/2018 9:00 AM
End: Wed 7/4/2018 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:00 AM to 10:00 AM

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 7/4/2018 11:30 AM
End: Wed 7/4/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: FEDERAL HOLIDAY

Start: Wed 7/4/2018 8:00 AM

End: Wed 7/4/2018 4:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Thu 7/5/2018 8:00 AM

End: Thu 7/5/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Call with Pam Powers

Location: Ms. Byrd to call: (b)(6)

Start: Thu 7/5/2018 10:00 AM

End: Thu 7/5/2018 10:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Meeting with Jordan (William) Eason
Location: 1015C

Start: Thu 7/5/2018 11:00 AM
End: Thu 7/5/2018 11:20 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Eason, William J.

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 7/5/2018 12:00 PM

End: Thu 7/5/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: 1:1 with (b)(6) (b)(6)
Location: COSVA Suite

Start: Thu 7/5/2018 1:30 PM
End: Thu 7/5/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

(b)(6) (b)(6)

Subject: Meeting with Media Services Re: Pictures for SecVA Suite
Location: 1015C

Start: Thu 7/5/2018 2:30 PM
End: Thu 7/5/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)

Purpose: Ms. Hayes-Byrd would like to meet with you about having framed photos/artwork for the walls within the SecVA Suite.

Invited: (b)(6) (b)(6) Chief, Media Services Division
(b)(6) (b)(6) Photographer

(b)(6)

(b)(6)

Subject: Block- OOO

Start: Fri 7/6/2018 8:00 AM

End: Fri 7/6/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 7/9/2018 1:00 PM

End: Mon 7/9/2018 1:30 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category



EXECUTIVE BRIEFING SUMMARY

**San Francisco VA Health Care System (SFVAHCS)
Decision Point for Future of Fort Miley Campus
Monday, July 9, 2018
3:00PM EST
VACO, Rm. 1015F or VANTS Access Code (b)(6)**

POINT OF CONTACT: Stella S. Fiotes, AIA, Executive Director for Construction & Facilities Management (CFM)

PURPOSE OF EVENT/MEETING: *(check one)*

- | | | |
|--|--|--|
| <input checked="" type="checkbox"/> Decisional | <input type="checkbox"/> Informational | <input type="checkbox"/> Pre-Event |
| <input type="checkbox"/> Remarks | <input type="checkbox"/> Other | <input type="checkbox"/> Courtesy Call |

OVERVIEW OF EVENT: Decision point for future of Fort Miley Campus

SECVA ROLE: N/A

ATTENDEES:

Stella Fiotes, AIA
Executive Director, CFM

Bonnie Graham
Medical Center Director, San Francisco, VAHCS

Lisa Howard
Acting Network Director

Steven Young
Deputy Under Secretary for Health for Operations Management

Phil Christy
Acting Principal Executive Director, Office of Acquisition, Logistics and Construction

OBJECTIVE:

- Brief Acting SECVA and get his agreement/approval for CFM to continue discussions with prospective partners on opportunities for locating the new SFVAHCS research facility and potentially moving the VAMC closer to its primary research affiliate, University of California San Francisco (UCSF).

BACKGROUND:

- Over the next decade, SFVAHCS has a projected \$1.3 Billion infrastructure investment gap. The aging Fort Miley campus is at a critical modernization threshold where an aging and constrained campus intersects a declining Veteran population with VA's largest research program in a key medical referral market.
- SFVAHCS has a \$600 Million (SCIP-approved) capital program, where \$158 Million has been authorized and appropriated (FY16) under a Major Construction project to construct a 110,000 square foot replacement research facility. The Major also includes projects to complete seismic retrofit and modernize the remaining most at-risk buildings, but this portion has not yet been funded.
- VA has been in discussions with developers regarding opportunities to utilize CHIP-IN Act or other authority to design and construct a new research facility much closer to SFVAHCS's primary research affiliate, UCSF. These opportunities may also allow VA to decompress and, in the future, vacate the Fort Miley campus.
- SFVAHC is in full support of the effort to locate the research facility and VAMC, if feasible, closer to the affiliate.

BACKGROUND OF THE ORGANIZATION/GROUP: N/A

RECOMMENDATIONS:

CFM recommends that VA leadership allow its real estate team to move forward with discussions and negotiations with developers who could deliver a more agile real estate solution to VA. This would, at minimum, allow the SFVAHCS to relocate its research facility closer to UCSF and establish itself as a key player in the area's biomedical research community.

OUTCOMES: Approval to move forward.

LOGISTICS: N/A

AGENDA: N/A

VA'S SUPPORT OF THE ORGANIZATION: N/A

WHAT ELSE DO WE NEED TO KNOW:

See the attached Issue Brief detailing the options considered and risks associated with CFM's recommendation

ATTACHMENTS:

1. Issue Brief

(b)(6) (b)(6)

Subject: Decisional: San Francisco Campus Project (Updated with read ahead materials)
Location: 1015F or VANTS: 1-800-767-1750 ac (b)(6)

Start: Mon 7/9/2018 3:00 PM
End: Mon 7/9/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Syrek, Christopher D. (Chris); Fiotes, Stella S. (CFM); (b)(6) (CFM); Young, Steven W.; Christy, Phillip; Graham, Bonnie S.; Howard, Lisa VHAREN; Glynn, Melissa S.

Optional Attendees: Rau, Paul (CFM)

Purpose: critical decision point regarding the San Francisco campus. We are currently funded for a major construction project that the Corps of Engineers is managing for the VA that is due to go out for bids in the next few months. At the same time, we have a partnership offer that could be promising at Mission Bay both for the short term research building as well as potentially long-term. In order to get the necessary additional information to make this decision, I would like to brief the Acting Secretary and get his agreement to enter into discussions with the potential partners.

Length: 30-minutes

Invitees: Mr. Syrek
Stella Fiotes
Bonnie Graham
(b)(6)
Steve Young
Phil Christy

Read ahead materials to be submitted to: (b)(6)@va.gov and (b)(6)@va.gov using the attached template



20180618 San Francisco - Issue...Decision Point -...
EBS SFVAHCS

(b)(6) (b)(6)

Subject: OEHRM Staffing Plan and Discussion
Location: 1015F or VANTS: 1-800-767-1750 ad (b)(6)

Start: Mon 7/9/2018 8:00 AM
End: Mon 7/9/2018 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hayes-Byrd, Jacquelyn; 'Morris, Genevieve (OS/ONC/IO)'; (b)(6) (b)(6) Hyduke, Barbara; Bonjorni, Jessica (WMC); Huweart, Eric D.; Perry, David (WMC); Insley, Marcia; (b)(6)
(b)(6)

Optional Attendees: (b)(6) (b)(6) J.; Connell, Lawrence B.

Purpose: Per the A/COSVA to assist OEHRM with their staffing needs/issues. Please be prepared to share your experiences assisting with the set up of OAWP

Length: 60-minutes

Invitees: Genevieve Morris

(b)(6) (b)(6)
Barbara Hyduke
Jessica Bonjorni
Eric Huweart
David Perry
Marcia Insley

(b)(6)

(b)(6)

Subject: COSVA Executive/Folder Review

Start: Mon 7/9/2018 9:00 AM

End: Mon 7/9/2018 10:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6) (b)(6)

Subject: HEARING PREP - HVAC Hearing on VA's Accountability and Whistleblower Protection Act Implementation 7.17.18

Location: Acting SECVA Office/OBCR

Start: Mon 7/9/2018 11:00 AM

End: Mon 7/9/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn; Shelby, Peter J.; Nicholas, Kirk; Byrne, Jim (OGC); Christopher O'Connor (b)(6) (b)(6) (b)(6) Balland, David; (b)(6) (OAWP); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (OGC); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Ph.D; Otero, Carin; McLeod, Kimberly P. (LMR)

Good afternoon all,

During this prep session will go over questions preparing the witnesses on responses.

Thanks,

(b)(6)

(b)(6)

(b)(6)

Subject: Meet w/Carolyn Clancy re: Suicide Briefings
Location: SecVA Suite
Start: Mon 7/9/2018 1:30 PM
End: Mon 7/9/2018 2:00 PM
Recurrence: (none)
Organizer: O'Rourke, Peter M.
Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: Harvey Johnson to come up

Start: Mon 7/9/2018 2:30 PM

End: Mon 7/9/2018 3:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Discuss VCOEB Status and Way Forward
Location: Online Meeting - FAC Team

Start: Mon 7/9/2018 10:30 AM
End: Mon 7/9/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Moseley Brown, Betty
Required Attendees: Burney, Jelessa; Bush Neal, Toni; Davis, Lynda; Lt Gen John D. Hopper Jr., USAF (Ret); Moragne, Jeffrey; Skinner, Eugene W.; Szeto, Chihung
Optional Attendees: Hayes-Byrd, Jacquelyn; Syrek, Christopher D. (Chris)

Importance: High

All,

Dr. Davis, General Hopper (Chair) and Jeffrey/Jelessa (ACMO), please join us if you are available to discuss the recent turn of events and the way forward. This is just an audio meeting, but, please use the numbers and conference ID below. The time of the meeting is: 10:30am (EST); 9:30am (CST) and 7:30am (PST).

Respectfully,
Betty Moseley Brown

(b)(6)

Join online meeting<<https://meet.RTC.VA.GOV/betty.moseleybrown/RKW7CSNS>>
<https://meet.RTC.VA.GOV/betty.moseleybrown/RKW7CSNS>

Join by Phone
844-376-0278
844-815-1331
844-770-5400
Find a local number<<https://dialin.RTC.VA.GOV>>

Conference ID: (b)(6)

Forgot your dial-in PIN?<<https://dialin.RTC.VA.GOV>> | First online meeting?<<http://r.office.microsoft.com/r/rlidOC10?clid=1033&p1=4&p2=1041&pc=oc&ver=4&subver=0&bld=7185&bldver=0>>
[!OC([1033])!]

(b)(6) (b)(6)

From: (b)(6) (b)(6) M.
Sent: Tuesday, June 26, 2018 9:20 AM
To: Davis, Lynda; (b)(6) (b)(6) (b)(6) Morton, Barbara C.
Subject: RE: deep dive on PMA CX CAP Goal for ACoS!

Follow Up Flag: Follow up
Flag Status: Flagged

Good morning, (b)(6) I will contact you and we can explore the week of July 9th. Thanks!

From: Davis, Lynda
Sent: Tuesday, June 26, 2018 9:19 AM
To: (b)(6) (b)(6) J. (b)(6) Morton, Barbara C. (b)(6)@va.gov>
Cc: (b)(6) (b)(6) M. (b)(6)
Subject: RE: deep dive on PMA CX CAP Goal for ACoS!

This would be good to do this week or the week of July 9th. Lynda

Lynda C. Davis, Ph.D.
Chief Veterans Experience Officer
Department of Veterans Affairs

Sent with Good (www.good.com)

From: (b)(6) (b)(6) J.
Sent: Tuesday, June 26, 2018 6:10:36 AM
To: Morton, Barbara C.; Davis, Lynda
Cc: (b)(6) (b)(6) M.
Subject: FW: deep dive on PMA CX CAP Goal for ACoS!

Ms. Morton & Dr. Davis,

Ms. Hayes-Byrd was interested in following up with this deep dive if you think it is still needed & of value. Please let me know and I'll work with (b)(6) to find a good date/time.

Thanks!

(b)(6) (b)(6)

Detailed Staff Assistant
Office of the Chief of Staff
Department of Veterans Affairs

(b)(6) (Office)
(b)(6) (Mobile)

The world is moved along, not only by the mighty shoves of its heroes, but also by the aggregate of tiny pushes of each honest worker.
Helen Keller

From: (b)(6) (b)(6) M.
Sent: Monday, June 04, 2018 12:56 PM
To: (b)(6) (b)(6) (b)(6) @va.gov>
Cc: (b)(6) (b)(6) <(b)(6) @va.gov>
Subject: RE: deep dive on PMA CX CAP Goal for ACoS!

Good afternoon. Please let me know when ACOS Hayes-Byrd is available and I will check schedules for Barbara Morton and Dr. Davis. Thanks so much and I look forward to hearing from you!

From: (b)(6) (b)(6)
Sent: Monday, June 04, 2018 12:35 PM
To: Morton, Barbara C. (b)(6) @va.gov>; (b)(6) (b)(6) <(b)(6) @va.gov>
Cc: (b)(6) Lee A. (b)(6) @va.gov>; (b)(6) (b)(6) M. (b)(6) @va.gov>; (b)(6) (b)(6) (b)(6) @va.gov>
Subject: RE: deep dive on PMA CX CAP Goal for ACoS!

Hi Barbara,

I am not familiar with this good, but I am sure it was a great meeting if you and Lee are working it.

(b)(6)

Please with (b)(6) to schedule the meeting.

Thanks,

(b)(6)

From: Morton, Barbara C.
Sent: Monday, June 04, 2018 12:21 PM
To: (b)(6) (b)(6) (b)(6) @va.gov>
Cc: (b)(6) (b)(6) @va.gov>; (b)(6) (b)(6) (b)(6) @va.gov>
Subject: deep dive on PMA CX CAP Goal for ACoS!

Hi (b)(6)

Just had a meeting with ASECVA and ACoS, and spoke with ACoS about providing a deep dive overview of the CAP Goal (b)(6) and I are working on ~ does she have 30 minutes this week? ACoS has the read-aheads already!

Copying (b)(6) so Dr. Davis can also attend!

Thanks!
Barbara

Barbara C. Morton
Deputy, Veterans Experience Office
Washington, DC

p. (b)(6)
e. (b)(6)@va.gov

*This e-mail and any attachments are intended only for the use of the addressee(s) named herein and may contain privileged and/or confidential information. If you are not the intended recipient of this e-mail, you are hereby notified that any dissemination, distribution or copying of this e-mail, and any attachments thereto, is strictly prohibited. If you have received this e-mail in error, please notify me via return e-mail and via telephone at (b)(6) and permanently delete the original and any copy of any e-mail and any printout thereof.

(b)(6) (b)(6)

Subject: Cap Goals Deep Dive (Barbara Morton & Dr. Davis)
Location: 1015F

Start: Tue 7/10/2018 1:00 PM
End: Tue 7/10/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hayes-Byrd, Jacquelyn; Morton, Barbara C.; Davis, Lynda
Optional Attendees: OSVA Conference Rooms; (b)(6) (b)(6) M.

Purpose: Per Ms. Morton to provide a deep dive on the CAP Goals

Length: 30-minutes

Invitees: Barbara Morton
Dr. Davis

Please forward all read ahead material to (b)(6)@va.gov and (b)(6)@va.gov



RE: deep dive on
PMA CX CAP G...

(b)(6)

(b)(6)

Subject: VA regulations in OGC
Location: 1015F

Start: Tue 7/10/2018 12:00 PM
End: Tue 7/10/2018 12:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hipolit, Richard (OGC); Blauert, Susan (OGC); (b)(6) (b)(6) (OGC); (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: BLOCK

Start: Tue 7/10/2018 7:30 AM

End: Tue 7/10/2018 8:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Syrek, Christopher D. (Chris)

Required Attendees: Hayes-Byrd, Jacquelyn (b)(6)@va.gov

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Tue 7/10/2018 8:30 AM

End: Tue 7/10/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

Center for Women Veterans

Women Veterans Program Governance Board July 2018 Executive Brief



Briefer:

(b)(6)

Acting Director



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of Veterans Affairs

Agenda

1. Welcome and Introductions, Jacquelyne Hayes-Byrd
2. Meeting Purpose, Jacquelyne Hayes-Byrd
3. Veteran Experience Office, Dr. Lynda Davis
4. Center for Women Veterans Overview, (b)(6)
5. Women Veterans Program Operational Plan, (b)(6)
6. Closing

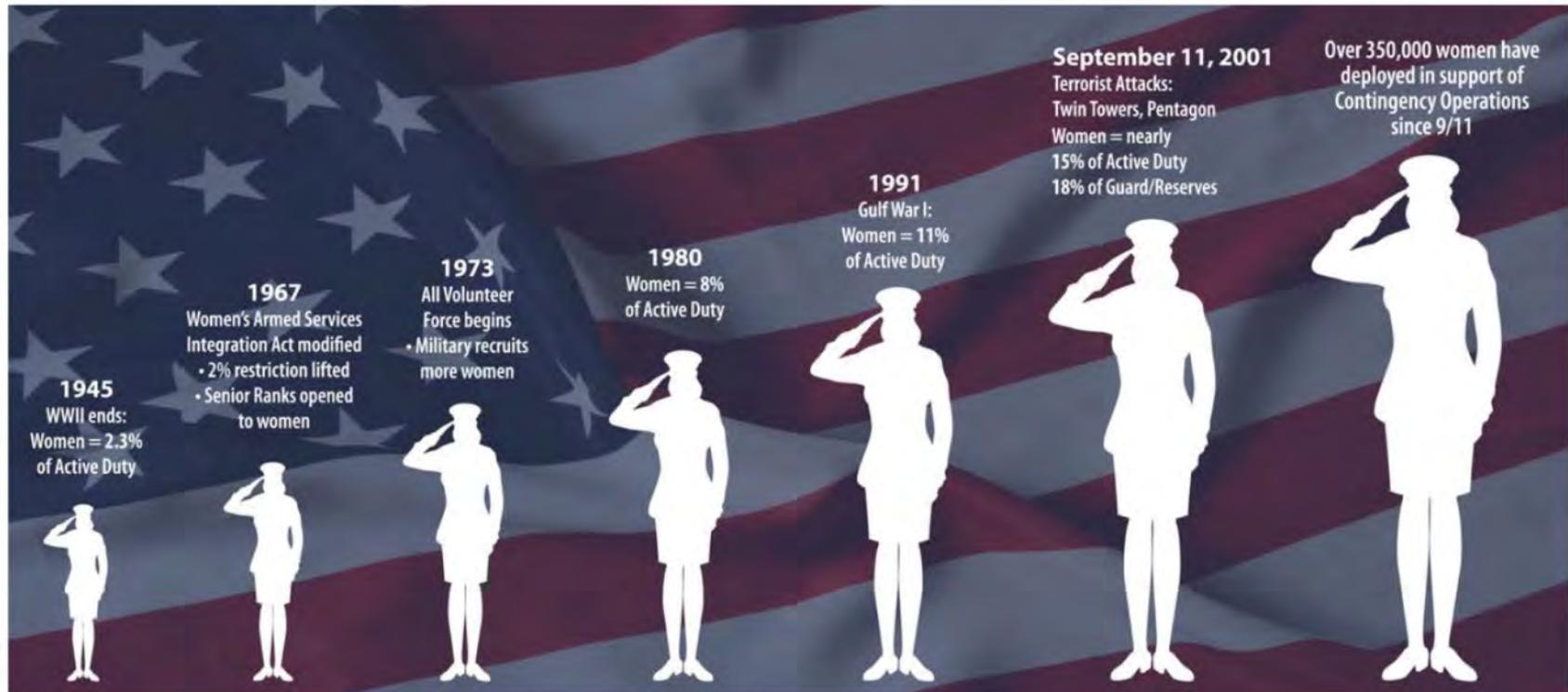
Meeting Purpose

The purpose for the Women Veterans Program (WVP) Governance Board meeting is to:

Secure approval and official support for the WVP Operational Plan from the members of the WVP Governance Board



Women Veterans are the fastest growing cohort within the U.S. Veteran population



Building Trust with Women Veterans

Dr. Lynda Davis

Veterans Experience Office



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VETERANS
EXPERIENCE
OFFICE

Mindset: In good hands from the start

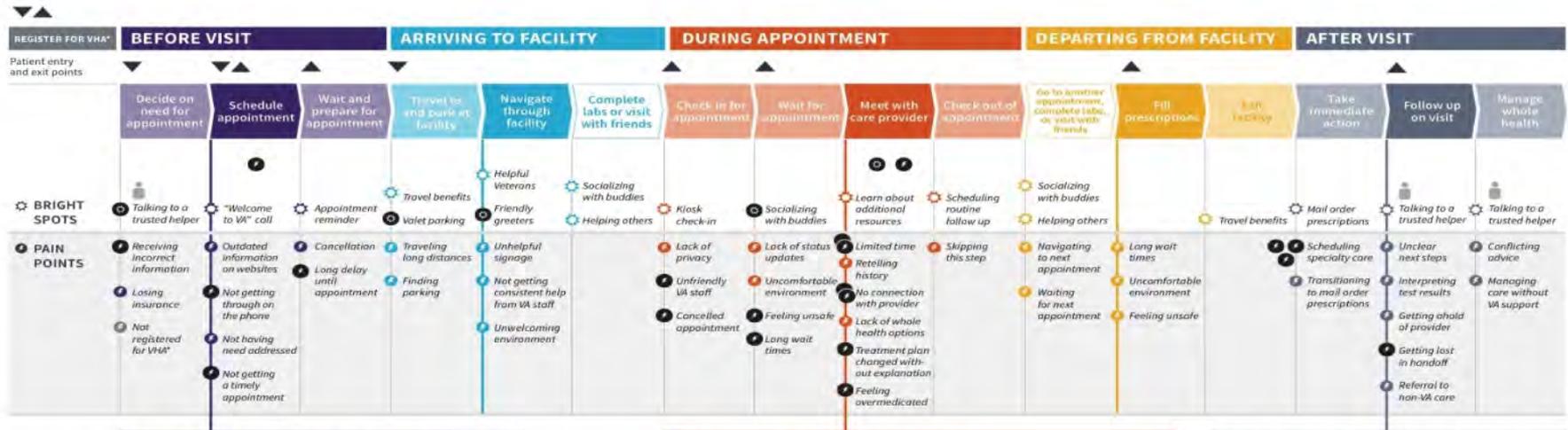


- Many women arrive without knowing what to expect
- The thought of the unknown can be challenging
- Women Veterans need VA staff to empathize and respond to their vulnerability
- Vulnerabilities: Harassment, respect, & experienced Military Sexual Trauma (MST), lack of women and minorities representation in leadership



VOICE OF WOMEN VETERAN WHAT WE HEARD

VA WOMEN VETERANS PATIENT EXPERIENCE JOURNEY MAP



This moment matters to me because

“

I need guidance about how to care for myself.
I want to be proactive about my health.
This interaction sets the tone of my whole experience.

This moment matters to me because

“

I don't want to start over at every visit.
I don't have enough time to go through my history.
My provider, appointment or treatment plan changes without notice causing me distress and wasting my time.
I don't trust you if you are not sensitive to my situation.
Connecting with women Veterans gives me support I need to feel well.

This moment matters to me because

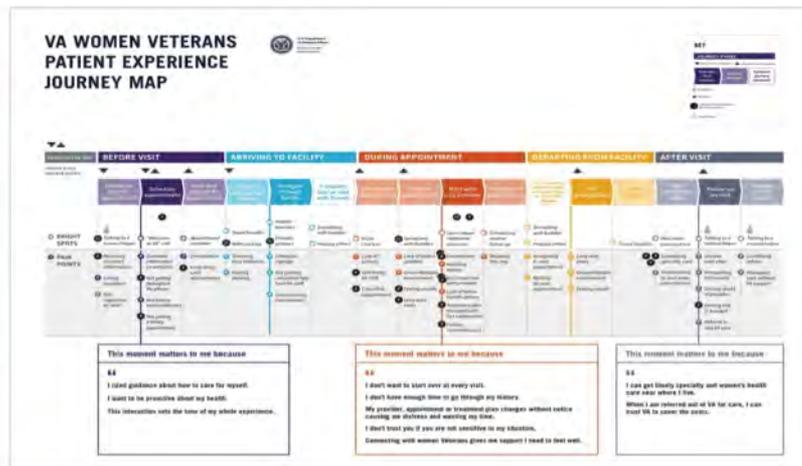
“

I can get timely specialty and women's health care near where I live.
When I am referred out of VA for care, I can trust VA to cover the costs.

Key Themes

Top Design Opportunities

1. Women need empathy, compassion, respect and responsive customer service at every step of the journey.
 2. Women need to have a connection with their provider, healthcare team and other women Veterans.
 3. Women experience unequal care by facility, gender and VA employment status.
 4. Women sometimes have specialty care needs that are not easily addressed in the current VA structure.
 5. Women Veterans are eager to be involved in the design of patient experience improvements at VA.
- ★ How might we set expectations with women Veterans so they understand what services VA can offer them?
 - ★ How might we help women Veterans access the services available to them?
 - ★ How might we facilitate more positive relationships between providers and women patients?
 - ★ How might we create a culture where women feel equally appreciated as patients?



VA's Commitment to Women Veterans

Women Veterans Program

Representatives from VA Administrations and Offices

Collaborate on best practices, engage across VA on programs and initiatives for WVs

Work toward the outcome of enriching the lives of WVs' and those of their families

Center for Women Veterans

Within the Office of the Secretary

Monitor and coordinate VA's administration benefits and services

Serve as a cultural transformation advocate in recognizing the contributions of WVs and women in the military

Advisory Committee for Women Veterans

Federal Advisory Committee

Secretary-appointed members of the public

Provide an external perspective on the needs of WVs

Review VA programs, and make recommendations on how VA can improve benefits and services for WVs



CWV Mandate, Mission, and Vision

- **Mandate**
 - Established Nov 1994 by Public Law (PL) 103-446 (Veterans' Benefits Improvement Act)
 - Charged with providing **advice and oversight internally**, as well as **outreach** to women Veterans and their supporters **externally**
- **Mission**
 - **Monitor and coordinate** VA's administration of care, benefits, and programs for women Veterans
 - Serve as **cultural transformation advocate** in recognizing service and contributions of women Veterans
 - **Raise awareness** of the responsibility to treat women Veterans with dignity and respect



WVP Operational Plan Purpose, Use, and Scope

Purpose

- Inform decision-making by VA Administrations and offices in delivering programs and services to WVs
- Establish protocol for measuring performance towards achieving WVP outcomes

Use

- Developed and used by WVP Team Leads to monitor the execution, performance, and progress toward WVP outcomes

Scope

- Near term impact, long term perspective
- Timeline: FY 2018 – FY 2020
- Review annually

WVP has defined outcomes requiring contributions from the VA enterprise

Knowledge: Increase WV knowledge of VA benefits and services.

Trust: Increase WVs' trust in VA by transparently providing an inclusive environment and high quality benefits and services.

Use: Ensure WVs, particularly those at-risk and underserved, receive timely and integrated benefits and support services.



Summary of WVP Contributions

Knowledge	Use	Trust
<ul style="list-style-type: none"> • Coordinate to raise awareness of WV challenges and barriers to VA benefits and services • Share outreach tools, methods to track engagement with WVs • Share outreach best practices among coordinator roles throughout VA • Partner on creation and use of outreach materials specific to WVs • Maximize WV interactions through the WVCC, at outreach events, and in responding to information requests 	<ul style="list-style-type: none"> • Coordinate to analyze existing data through gender and ethnic/racial lens • Share frequently reported inquiries and concerns from WVs with VA leadership • Partner on providing seamless transitions for WVs between VA and Community Care • Collaborate on cultural transformation, train staff on WV-inclusive outreach and programming • Maximize staff and provider training to update skills in women-specific benefits and care 	<ul style="list-style-type: none"> • Collaborate in communicating VA benefits and services to WVs as they transition from military service • Coordinate on training VA staff and providers about WV risk factors for suicide; how to take prompt action, connect WVs to available services • Collaborate on addressing health equity issues for WVs in rural areas • Collaborate on recommendations for increasing access to VA benefits and care for women and minority Veterans

WVP Performance Management

- Develop a protocol for monitoring performance measures aligned to WVP outcomes
 - Identified 7 performance measures from **VA's Strategic Plan** to monitor
 - Identify existing **administration- and program-level** performance measures to monitor
 - Establish a baseline and reporting process for selected performance measures

Decision

Does the Women Veterans Governance Board
approve this Operational Plan?



Thank You



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of Veterans Affairs 17

Appendix



WVP Governance Board Membership

WVP Governance Board is comprised of Under Secretaries from each of Administration and leaders (Assistant Secretaries or Directors) of other critical offices and programs

WVP Team Leads are key leaders who represent governance board members at monthly WVP Team Lead meetings and conduct the work of the WVP

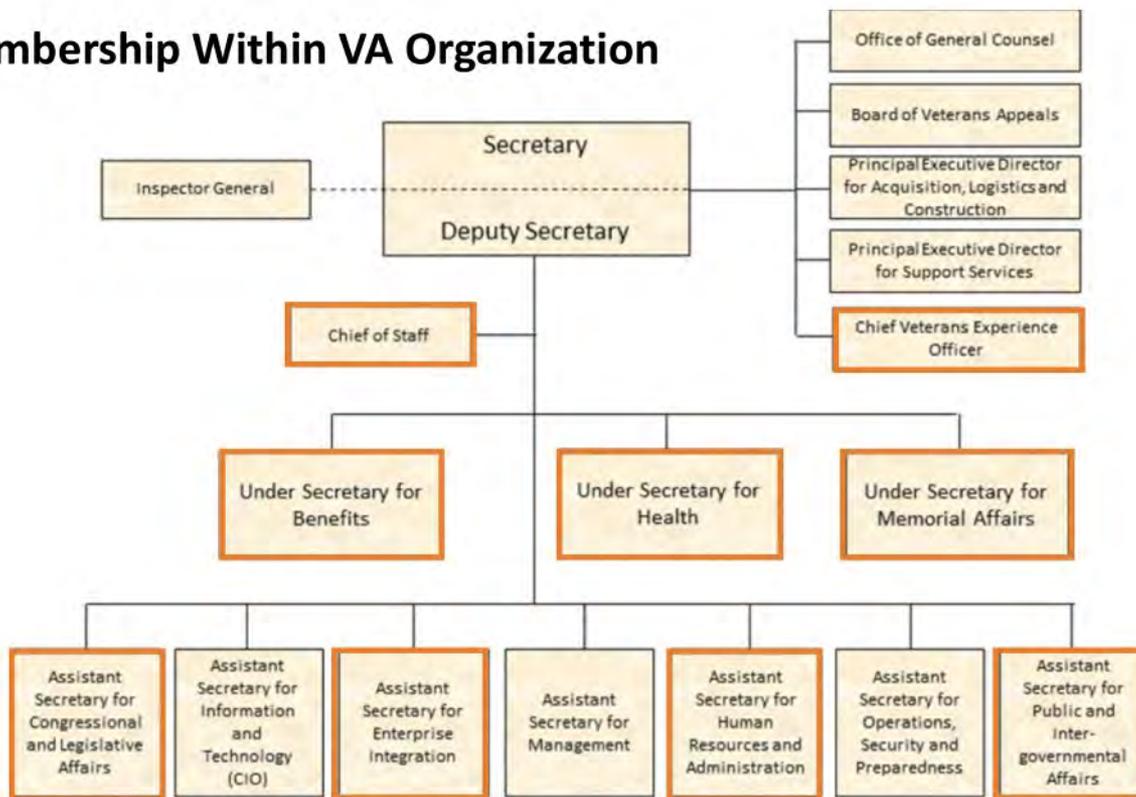
WVP Governance Board Membership

Chief of Staff Secretary of VA (COSVA)
Director, Center for Women Veterans (CWV)
Under Secretary for Health (VHA)
Under Secretary for Benefits (VBA)
Under Secretary for Memorial Affairs (NCA)
Assistant Secretary for Office of Congressional and Legislative Affairs (OCLA)
Assistant Secretary for Enterprise Integration (OEI)
Assistant Secretary for Office of Public and Intergovernmental Affairs (OPIA)
Assistant Secretary for Human Resources and Administration (HR&A)
Director, Center for Minority Veterans (CMV)
Chief Experience Officer, Veterans Experience Office (VE)
General Counsel, Office of General Counsel (OGC)
Assistant Secretary for Management (OM)**
Assistant Secretary for Information and Technology and Chief Information Officer (OIT)**
Assistant Secretary for Operations, Security and Preparedness (OSP)**
Principal Executive Director, Acquisition, Logistics, and Construction (OALC)**

****Invite to Participate as Needed**

WVP Membership represents cross-agency perspectives in collaborative planning efforts...

WVPGGB Membership Within VA Organization



Performance Measures from VA's Strategic Plan

	Knowledge	Trust	Use
Outcome	<i>Increase WV knowledge of VA benefits and services.</i>	<i>Increase WVs' trust in VA by transparently providing a inclusive environment and high quality benefits and services.</i>	<i>Ensure WVs, particularly those at-risk and underserved, receive timely and integrated benefits and support services.</i>
VA Performance Measures	<ul style="list-style-type: none"> Eligible WVs choose VA as their provider of Choice for their care WVs agree that they received timely, relevant, and easy to understand information from VA that empowered them to make informed choices about their benefits and services 	<ul style="list-style-type: none"> Increase in WV satisfaction with the results of the benefits, care and services received Increase in the % of WV who say, "I trust VA to fulfill our country's commitment to Veterans." 	<ul style="list-style-type: none"> WVs surveyed are satisfied (or better) with the available choices for Veteran benefits and services Zero Veteran suicides Zero Veterans are homeless

(b)(6) (b)(6)

Subject: Women Veteran Program Governance Board Meeting (UPDATED SLIDES)
Location: OBCR

Start: Wed 7/11/2018 1:00 PM
End: Wed 7/11/2018 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: COSVA

Required Attendees: (b)(6) Hayes-Byrd, Jacquelyn; Clancy, Carolyn; (b)(6), Ph.D.; (b)(6) Reeves, Randy; (b)(6) Tucker, Brooks; (b)(6) Glynn, Melissa S.; (b)(6) Ulliyot, John; (b)(6) Shelby, Peter J.; (b)(6) Ward, Barbara; (b)(6) Davis, Lynda; (b)(6) (b)(6); Byrne, Jim (OGC); Rychalski, Jon J.; Parker, Amy L.; Loren, Donald P.; Sandoval, Camilo J.; Lawrence, Paul R., VBAVACO; Devlin, Margarita, VBAVACO

Optional Attendees: OSVA Conference Rooms; Protocol; VACO Protocol (b)(6) 001); Maenle, Nathan; (b)(6) (b)(6) (b)(6) VBAVACO; (b)(6) (b)(6)

On behalf of the Chief of Staff and in accordance with attached VA Directive 0803 Women Veterans Program, the Women Veterans Program Governance Board (WVPGGB) meeting will be held on Wednesday, July 11, 2018, at 1:00 p.m., in VA Central Office, 810 Vermont Avenue, 10TH floor OBCR. This calendar invitation is to announce the date for you (or your representative). Thank you



WVP GB Executive
Brief Final 0...

(b)(6)

(b)(6)

Subject: Mission Act Speech Prep: (b)(6) (b)(6)
Location: 1015C

Start: Wed 7/11/2018 2:00 PM
End: Wed 7/11/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) Ph.D

This event will take place July 12th at 1pm.

(b)(6)

(b)(6)

Subject: VA Appeals EO
Location: Conference Line

Start: Wed 7/11/2018 3:00 PM
End: Wed 7/11/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Mason, Cheryl; Maenle, Nathan; McLeod, Kimberly P.

1-800-767-1750
Code: (b)(6)

Center for Women Veterans

Women Veterans Program Governance Board July 2018 Executive Brief



Briefer:
Kayla Williams, Director



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VA



U.S. Department
of Veterans Affairs

Meeting Purpose

The purpose for the Women Veterans Program (WVP) Governance Board meeting is to:

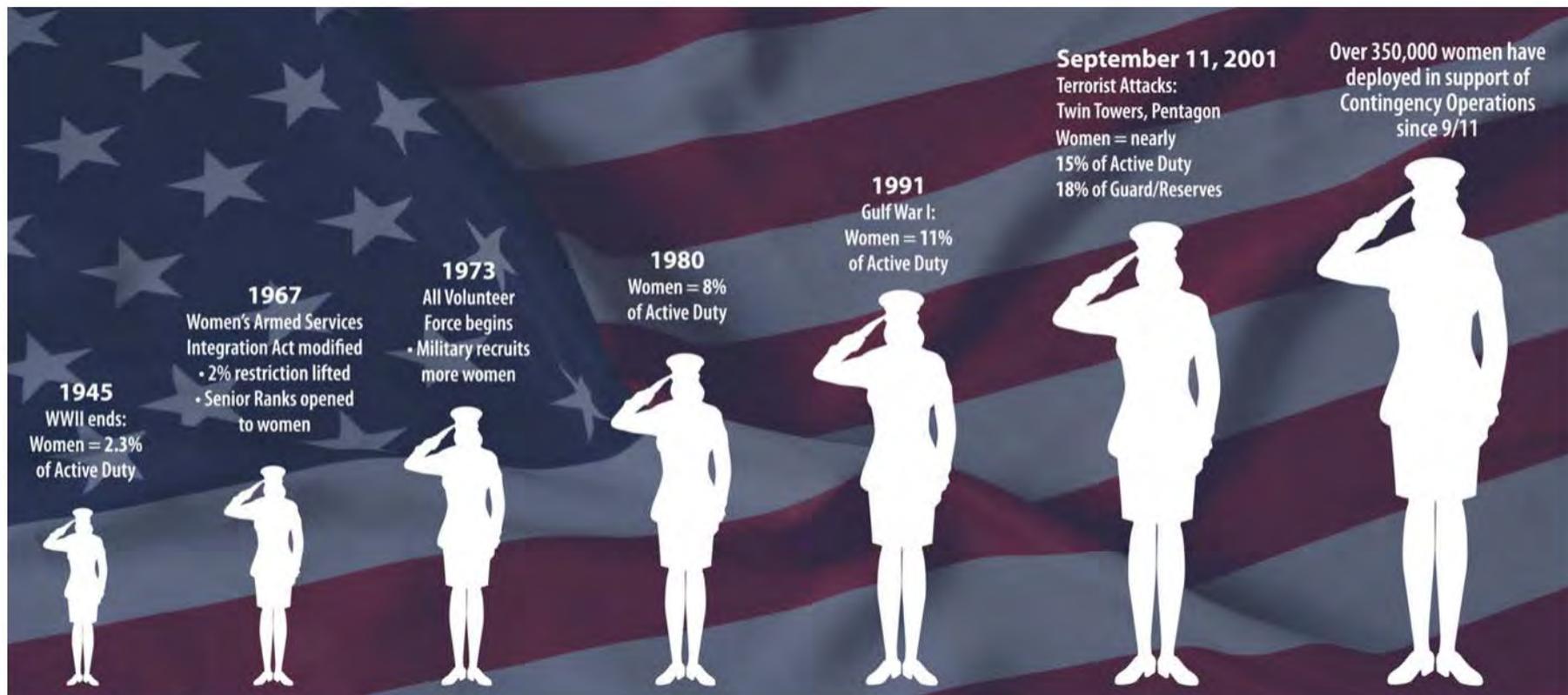
Secure approval and official support for the WVP Operational Plan from the members of the WVP Governance Board



AGENDA

1. Welcome and Introductions
2. Veteran Experience Office, (b)(6) (10 minutes)
3. Center for Women Veterans Overview (10 minutes)
4. Women Veterans Program Operational Plan (20 minutes)
5. Closing

Women Veterans are the fastest growing cohort within the U.S. Veteran population



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of Veterans Affairs



Building Trust with Women Veterans

Chakakhon Lea

Veterans Experience Office



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U.S. Department
of Veterans Affairs

Insight

Mindset: In good hands from the start



- Many women arrive without knowing what to expect
- The thought of the unknown can be challenging
- Women Veterans need VA staff to empathize and respond to their vulnerability
- Vulnerabilities: Harassment, respect, & experienced Military Sexual Trauma (MST), lack of women and minorities representation in leadership



VOICE OF WOMEN VETERAN WHAT WE HEARD



Video link

<https://www.youtube.com/watch?v=iQ9oGquVtao&t=39s>



Choose **VA**

VA



U.S. Department
of Veterans Affairs

VA WOMEN VETERANS PATIENT EXPERIENCE JOURNEY MAP



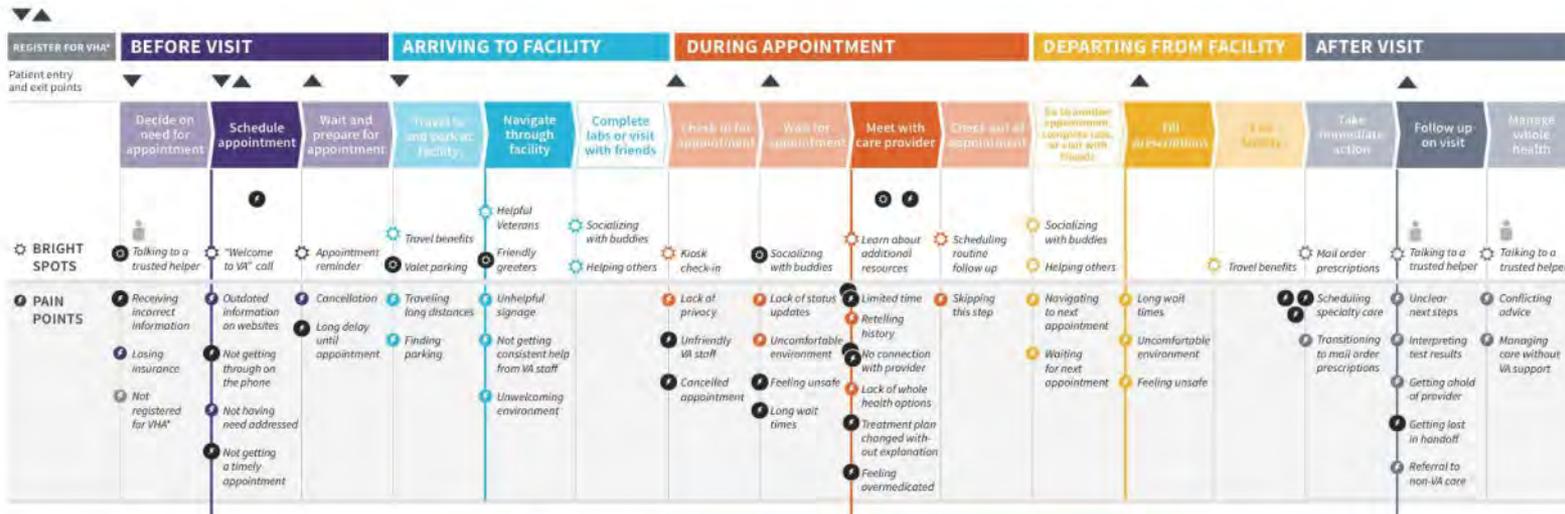
KEY

JOURNEY PHASE

▼ This point is the start ▲ This point is the end

Moment that matters (purple box) | Journey milestone (blue box) | Optional journey moment (grey box)

📍 Bright Spot (green icon) | 🚩 Pain Point (red icon) | 🗓️ Moment that matters (purple icon) | 📌 Journey milestone (blue icon)



This moment matters to me because

“

I need guidance about how to care for myself.

I want to be proactive about my health.

This interaction sets the tone of my whole experience.

This moment matters to me because

“

I don't want to start over at every visit.

I don't have enough time to go through my history.

My provider, appointment or treatment plan changes without notice causing me distress and wasting my time.

I don't trust you if you are not sensitive to my situation.

Connecting with women Veterans gives me support I need to feel well.

This moment matters to me because

“

I can get timely specialty and women's health care near where I live.

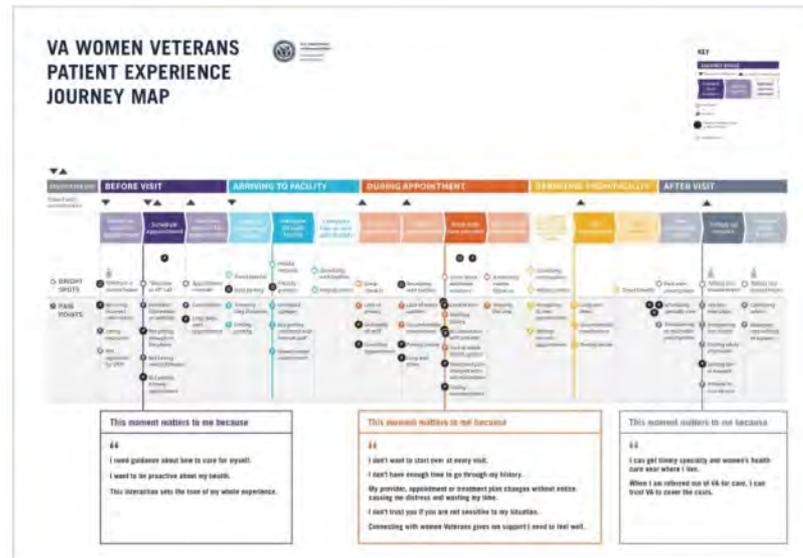
When I am referred out of VA for care, I can trust VA to cover the costs.

Key Themes

1. Women need empathy, compassion, respect and responsive customer service at every step of the journey.
2. Women need to have a connection with their provider, healthcare team and other women Veterans.
3. Women experience unequal care by facility, gender and VA employment status.
4. Women sometimes have specialty care needs that are not easily addressed in the current VA structure.
5. Women Veterans are eager to be involved in the design of patient experience improvements at VA.

Top Design Opportunities

- How might we set expectations with women Veterans so they understand what services VA can offer them?
- How might we help women Veterans access the services available to them?
- How might we facilitate more positive relationships between providers and women patients?
- How might we create a culture where women feel equally appreciated as patients?



CWV Mandate, Mission, and Vision

- Mandate
 - Established Nov 1994 by Public Law (PL) 103-446 (Veterans' Benefits Improvement Act)
 - Charged with providing **advice and oversight internally**, as well as **outreach** to women Veterans and their supporters **externally**
- Mission
 - **Monitor and coordinate** VA's administration of health care and benefits services, and programs for women Veterans
 - Serve as **cultural transformation advocate** in recognizing service and contributions of women Veterans and women in the military
 - **Raise awareness** of the responsibility to treat women Veterans with dignity and respect

CWV's vision is equity in access, eligibility, care,
and service delivery to women Veterans,
especially those from particularly vulnerable populations.



Choose **VA**

VA



U.S. Department
of Veterans Affairs

CWV Focus Areas

CWV's mandated functions fall within four overarching **focus areas**

CWV Focus Areas		CWV invests time in...
OUTREACH		<ul style="list-style-type: none"> • Executing a CWV outreach strategy • Partnering with VSOs, state and local officials, and others who support WVs • Collaborating on campaigns and outreach activities across VA organizations
INTERNAL ADVOCACY		<ul style="list-style-type: none"> • Providing input on resources and materials that support women Veterans • Developing and partnering on tools and resources for equipping the field • Advising VA leadership, senior management, and field on issues and concerns affecting women Veterans
RESEARCH		<ul style="list-style-type: none"> • Identifying issues impacting women and opportunities to conduct, sponsor, and partner on research topics • Analyzing existing research so that modernization efforts are more inclusive • Sharing findings and results within and beyond the VA • Raising awareness among women Veterans of opportunities to participate in research
PERFORMANCE MANAGEMENT & ACCOUNTABILITY		<ul style="list-style-type: none"> • Identifying management practices that emphasize accountability to all Veterans • Setting management goals that will drive CWV activity and performance • Monitoring results with outcome-driven performance metrics

CWV Goals

CWV's **goals** – three focused on the women Veteran Experience and one enabling goal – support the Office's mandate and focus areas

CWV Goals

Women
Veteran
Experience



Goal 1: Increase awareness among women Veterans and their supporters to aid and encourage them in applying for and obtaining VA benefits and services



Goal 2: Eliminate disparities in benefits usage, service, and care, and improve the overall women Veteran experience within VA through internal advocacy



Goal 3: Increase understanding of root causes impacting women Veterans through research, with a focus on vulnerable populations, to improve VA modernization initiatives

Organizational
Effectiveness



Goal 4: Emphasize accountability in CWV's culture by setting ambitious goals, while transparently and honestly assessing progress towards those goals and influencing peer organizations to do the same



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VA Center for Women Veterans Operating Plan Roadmap/Key Milestones

Legend
 ✓ Completed, ✦ In-Progress, □ To Complete

	FY 2018	FY2019	FY2020	CWV Goals
--	---------	--------	--------	-----------

<p>Outreach</p>	<ul style="list-style-type: none"> ✦ Develop and execute an outreach plan ✓ Initiate social media accounts on Facebook and Twitter ✓ Collaborate enterprise-wide on VA Nationwide Baby Shower (May18) ✦ Revise approach to selecting outreach engagements and speaking invitations 	<ul style="list-style-type: none"> □ Monitor landscape of digital and social media □ Increase digital outreach, particularly through social media □ Identify opportunities for additional partnerships 	<ul style="list-style-type: none"> □ In partnership with OPIA, continue to monitor the landscape and develop and enhance digital and social media presence 	<p>Increase awareness among women Veterans and their supporters about VA benefits, care, and services.</p>
<p>Internal Advocacy</p>	<ul style="list-style-type: none"> ✓ Develop Women Veteran Athletes Initiative with VHA/WHS ✦ Identify new sites for Women Veteran Art Exhibit ✦ Reconvene WVP, WVPGB ✦ Develop WVP operational plan 	<ul style="list-style-type: none"> □ Identify new sites for Women Veteran Art Exhibit and Athletes Initiative □ Develop and execute Women Veteran Achievers Initiative □ Mature WVP, WVPGB □ Identify opportunities for internal collaborations 	<ul style="list-style-type: none"> □ Continue to promote the improvement of VA staff perceptions of women Veterans □ Identify new sites for Veteran Achievers Initiative □ Develop and execute successor to Veteran Achievers Initiative 	<p>Eliminate disparities in benefits usage, service, and care and improve the overall women Veterans' experience within VA through internal advocacy.</p>
<p>Research</p>	<ul style="list-style-type: none"> ✦ Partner with WHS and VEO on sharing findings from the VA Women Veterans Patient Experience Journey Map ✓ CWV Director to join WV Council (provides input to VA's Women's Health Research Network - WHRN) ✦ Improve CWV's capability to analyze existing, internal research 	<ul style="list-style-type: none"> □ Analyze existing research to identify trends, innovative ideas 	<ul style="list-style-type: none"> □ Collaborate on conducting research to address knowledge gaps in existing bodies of research 	<p>Increase understanding of root causes impacting women Veterans through research, with a focus on vulnerable populations, to improve VA modernization initiatives.</p>
<p>Performance Management & Accountability</p>	<ul style="list-style-type: none"> □ Improve tracking of WV complaints by using ExecVA or Salesforce □ Develop cadence and template for annual reports to SecVA and other internal audiences on CWV activity □ Develop internal tracking mechanisms and performance metrics for CWV 	<ul style="list-style-type: none"> □ Broaden ACWV activity to include research of issues impacting women Veterans □ Ensure individual staff performance plans are aligned with CWV goals and aligned with VA Strategic Goals 	<ul style="list-style-type: none"> □ Identify management practices that emphasize CWV accountability to all Veterans 	<p>Emphasize accountability in CWV's culture by setting ambitious goals, while transparently and honestly assessing progress towards those goals and influencing peer organizations to do the same.</p>

VA's Commitment to Women Veterans

Women Veterans Program

Representatives from VA Administrations and Offices

Collaborate on best practices, engage across VA on programs and initiatives for WVs

Work toward the outcome of enriching the lives of WVs' and those of their families

Center for Women Veterans

Within the Office of the Secretary

Monitor and coordinate VA's administration benefits and services

Serve as a cultural transformation advocate in recognizing the contributions of WVs and women in the military

Advisory Committee for Women Veterans

Federal Advisory Committee

Secretary-appointed members of the public

Provide an external perspective on the needs of WVs

Review VA programs, and make recommendations on how VA can improve benefits and services for WVs



Women Veterans Program (WVP) Overview

Established in 2013 by VA Directive 0803

Directed to monitor and provide coordination of VA's administration of health care, benefits, services and programs for women Veterans (WVs).

This directive also established the **WVP Governance Board (WVGB)**, which is charged with “ensuring that the Department is in conformance with the elements of the approved operating plan and that appropriate offices are adhering to established policy and guidance.”

The Women Veterans Program (WVP) represents an enterprise-wide approach for how VA fulfills its commitment to our nation's women Veterans.

The WVP provides administrations and staff offices a vehicle to:

- **Coordinate** outreach and program efforts
- **Partner** in stakeholder engagement
- **Collaborate** across the enterprise
- **Share** information, resources, and best practices
- **Maximize** value of an enterprise perspective through shared understanding and accountability across VA

The goal of this network is to improve women Veterans' access to benefits and services and ensure that ALL Veterans are afforded dignity and respect when they engage with VA.

WVP Operational Plan Purpose, Use, and Scope

Purpose

- Inform decision-making by VA Administrations and offices in delivering programs and services to WVs
- Establish protocol for measuring performance towards achieving WVP outcomes

Use

- Developed and used by WVP Team Leads to monitor the execution, performance, and progress toward WVP outcomes

Scope

- Near term impact, long term perspective
- Timeline: FY 2018 – FY 2020
- Review annually

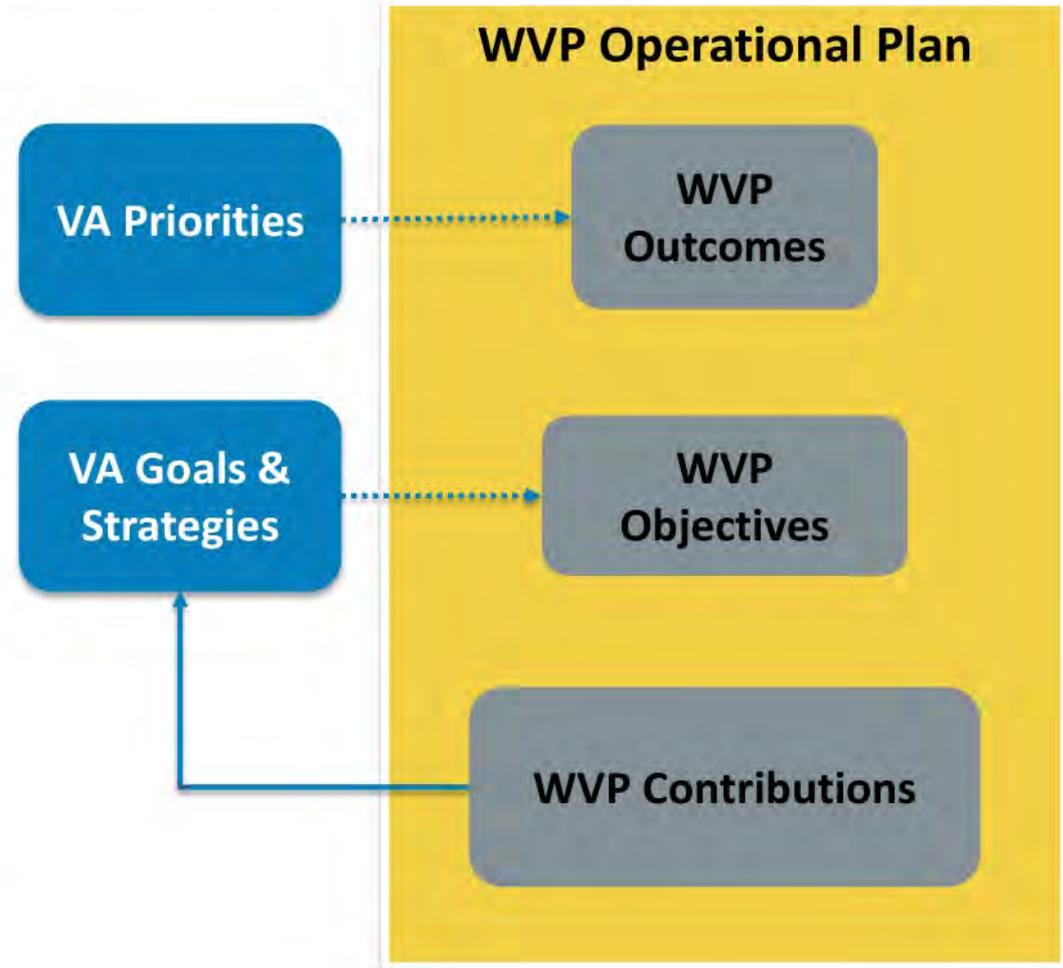
WVP has defined outcomes and objectives requiring contributions from the VA enterprise

	Knowledge	Trust	Use
WVP Outcomes	<i>Increase WV knowledge of VA benefits and services.</i>	<i>Increase WVs' trust in VA by transparently providing an inclusive environment and high quality benefits and services.</i>	<i>Ensure WVs, particularly those at-risk and underserved, receive timely and integrated benefits and support services.</i>
WVP Objectives	<ul style="list-style-type: none"> • Every WV identifies as a Veteran. • Every WV is aware of VA's benefits and services and knows where and how to access them. • Every VA employee understands the needs of WVs and is able to address those needs. 	<ul style="list-style-type: none"> • Every WV feels understood by those providing benefits and services. • Every WV feels comfortable when visiting a VA facility. • Every WV feels that VA is capable of meeting their needs for benefits and services. 	<ul style="list-style-type: none"> • At-risk and underserved WVs receive assistance from VA. • WVs seek out VA benefits and services. • WVs experience maximum value from VA interactions.

VA's Priorities and Strategic Plan are linked to the WVP Operational Plan

The **WVP Team Leads** have been developing the **WVP Operational Plan** since January 2018:

- 1) Reviewed VA Goals and Priorities; identified WVP Outcomes
- 2) Reviewed VA's Strategic Plan and aligned to WVP Objectives
- 3) Identified contributions from respective offices and business lines; aligned contributions to VA Goals and Strategies



VA's Strategic Goals were used to develop the WVP Outcomes

VA Strategic Goals

Goal 1: *Veterans choose VA for easy access, greater choices, and clear information to make informed decisions*

Goal 2: *Veterans receive timely and integrated care and support that emphasizes their well-being and independence through their life journey*

Goal 3: *Veterans trust VA to be consistently accountable and transparent*

Goal 4: *VA will modernize systems and focus resources more efficiently to be competitive and to provide world class capabilities to Veterans and its employees*

WVP Outcomes

Increase WV knowledge of VA benefits and services.

Ensure WVs, particularly those at-risk and underserved, receive timely and integrated benefits and support services.

Increase WVs' trust in VA by transparently providing an inclusive environment and high quality benefits and services.



Fundamentally, VA's Women Veterans Program is working toward *increased knowledge*, *greater trust*, and *higher use* of VA among women Veterans

Increased KNOWLEDGE of VA, including learning from other Veterans, influences WV trust and a willingness to "Choose VA".

Greater TRUST in VA, based on knowledge and/or prior use, influences a WVs likelihood to try VA for the first time, or to return to VA.

Higher USE of VA, based on the experience of engaging with VA, influences WV trust in VA and a WVs likelihood to continue use or to access additional VA benefits and services.



Summary of WVP Operational Plan Administration and Program Contributions

Knowledge	Use	Trust
<ul style="list-style-type: none"> • Coordinate to raise awareness of WV challenges and barriers to VA benefits and services • Share outreach tools, methods to track engagement with WVs • Share outreach best practices among coordinator roles throughout VA • Partner on creation and use of outreach materials specific to WVs • Maximize WV interactions with WVCC, at outreach events, and in responding to information requests 	<ul style="list-style-type: none"> • Coordinate to analyze existing data through gender and ethnic/racial lens • Share frequently reported complaints and concerns from WVs with VA leadership • Partner on providing seamless transitions for WVs between VA and Community Care • Collaborate on cultural transformation, train staff on WV-inclusive outreach and programming • Maximize staff and provider training to update skills in women-specific benefits and care 	<ul style="list-style-type: none"> • Collaborate in communicating VA benefits and services to WVs as they transition from military service (e.g. Enhanced TAP Pilot) • Coordinate on training VA staff and providers about WV risk factors for suicide; how to take prompt action, connect WVs to available services • Collaborate on addressing health equity issues for WVs in rural areas • Collaborate on recommendations for increasing access to healthcare for women and minority Veterans



The WVP will establish baseline monitoring procedures for the following performance measures from VA's Strategic Plan that align with WVP outcomes

	Knowledge	Trust	Use
Outcome	<i>Increase WV knowledge of VA benefits and services.</i>	<i>Increase WVs' trust in VA by transparently providing a inclusive environment and high quality benefits and services.</i>	<i>Ensure WVs, particularly those at-risk and underserved, receive timely and integrated benefits and support services.</i>
VA Performance Measures	<ul style="list-style-type: none"> Eligible WVs choose VA as their provider of Choice for their care WVs agree that they received timely, relevant, and easy to understand information from VA that empowered them to make informed choices about their benefits and services 	<ul style="list-style-type: none"> Increase in WV satisfaction with the results of the benefits, care and services received Increase in the % of WV who say, "I trust VA to fulfill our country's commitment to Veterans." 	<ul style="list-style-type: none"> WVs surveyed are satisfied (or better) with the available choices for Veteran benefits and services Zero Veteran suicides Zero Veterans are homeless

Women Veterans Program will develop a protocol to identify additional measures to monitor performance

- Develop a protocol for monitoring performance measures aligned to WVP outcomes
- Identify existing performance measures that WVP will monitor
- Establish a baseline for selected performance measures and reporting process



Decision

Does the Women Veterans Governance Board
approve this Operational Plan?



Appendix



WVP Governance Board Membership

WVP Governance Board is comprised of Under Secretaries from each of Administration and leaders (Assistant Secretaries or Directors) of other critical offices and programs

WVP Team Leads are key leaders who represent governance board members at monthly WVP Team Lead meetings and conduct the work of the WVP

WVP Governance Board Membership

Chief of Staff Secretary of VA (COSVA)
Director, Center for Women Veterans (CWV)
Under Secretary for Health (VHA)
Under Secretary for Benefits (VBA)
Under Secretary for Memorial Affairs (NCA)
Assistant Secretary for Office of Congressional and Legislative Affairs (OCLA)
Assistant Secretary for Enterprise Integration (OEI)
Assistant Secretary for Office of Public and Intergovernmental Affairs (OPIA)
Assistant Secretary for Human Resources and Administration (HR&A)
Director, Center for Minority Veterans (CMV)
Chief Experience Officer, Veterans Experience Office (VE)
General Counsel, Office of General Counsel (OGC)
Assistant Secretary for Management (OM)**
Assistant Secretary for Information and Technology and Chief Information Officer (OIT)**
Assistant Secretary for Operations, Security and Preparedness (OSP)**
Principal Executive Director, Acquisition, Logistics, and Construction (OALC)**

**Invite to Participate as Needed



Choose VA

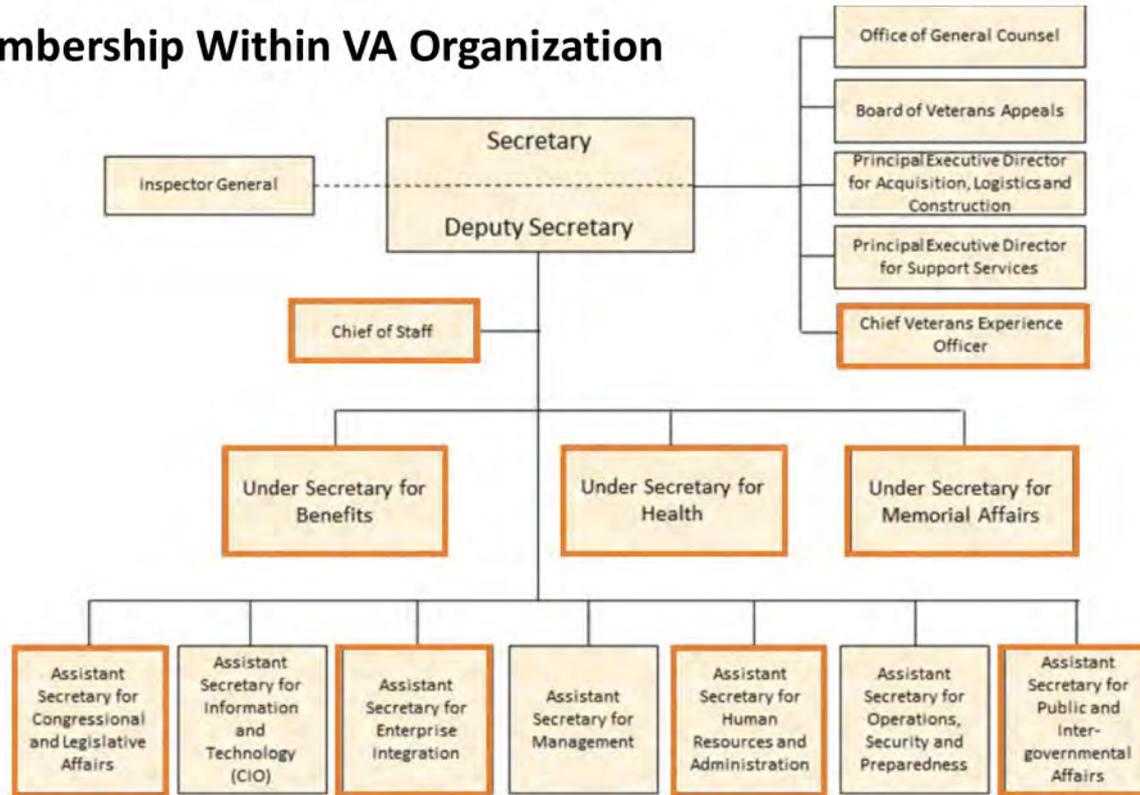
VA



U.S. Department
of Veterans Affairs

WVP Membership represents cross-agency perspectives in collaborative planning efforts...

WVPGGB Membership Within VA Organization



(b)(6)

(b)(6)

Subject: Pre-Brief: Womens Veteran Governance Board Meeting (July 11)
Location: 1015F

Start: Wed 7/11/2018 8:00 AM
End: Wed 7/11/2018 8:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Syrek, Christopher D. (Chris); 00W CWV Staff

Optional Attendees: (b)(6) VACO Center for Women Veterans

Purpose: To pre-brief the COSCA and Deputy COSVA prior to the Womens Veteran Program Governance Board on July 11

Length: 30-minutes

Invitees: Women's health program
Chris Syrek

Read ahead materials:



WVP GB Executive
Brief Final 0...

(b)(6)

(b)(6)

Subject: HR&A Staff Meeting
Location: Room 201
Start: Wed 7/11/2018 9:00 AM
End: Wed 7/11/2018 9:30 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Meeting with Acting SecVA and the UnderSec's
Location: SecVA Suite

Start: Wed 7/11/2018 9:00 AM
End: Wed 7/11/2018 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:00 AM to 10:00 AM

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: WH Fellows Interview - (b)(6) Optional
Location: 1015D
Start: Wed 7/11/2018 10:00 AM
End: Wed 7/11/2018 10:30 AM
Recurrence: (none)
Organizer: Syrek, Christopher D. (Chris)

(b)(6)

(b)(6)

Subject: WH Fellows Interview: (b)(6)
Location: 1015D
Start: Wed 7/11/2018 11:00 AM
End: Wed 7/11/2018 11:30 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 7/11/2018 12:00 PM
End: Wed 7/11/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: DPC
Location: VANTS 1-800 767-1750 **** Access Code (b)(6)
Start: Wed 7/11/2018 3:30 PM
End: Wed 7/11/2018 4:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: (b)(6) (b)(6) (OGC)
Required Attendees: Byrne, Jim (OGC); O'Rourke, Peter M.; Hayes-Byrd, Jacquelyn;
(b)(6)

VANTS 1-800 767-1750 **** Access Code (b)(6)

(b)(6)

(b)(6)

Subject: COSVA Executive Time/Folder Review

Start: Wed 7/11/2018 8:30 AM

End: Wed 7/11/2018 9:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: WH Fellows Interview (b)(6) *Optional
Location: 1015D
Start: Wed 7/11/2018 10:30 AM
End: Wed 7/11/2018 11:00 AM
Recurrence: (none)
Organizer: Syrek, Christopher D. (Chris)

(b)(6)

(b)(6)

Subject: WH Fellows Interview: (b)(6)
Location: 1015D
Start: Wed 7/11/2018 11:30 AM
End: Wed 7/11/2018 12:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: NOTE FROM THE PREVIOUS COSVA WEEKLY GOVERNANCE MEETING

Start: Wed 7/11/2018 12:00 AM

End: Thu 7/12/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

JUNE 27 2018.docx

(b)(6)

(b)(6)

Subject: MISSION Act Kickoff Event
Location: Room 230- Sonny Montgomery
Start: Thu 7/12/2018 1:00 PM
End: Thu 7/12/2018 1:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)
Categories: Speaking Engagement



VA0908a Mission
Act Meeting Ju...

(b)(6)

(b)(6)

Subject: WH Fellows Interview: (b)(6)
Location: 1015F
Start: Thu 7/12/2018 4:00 PM
End: Thu 7/12/2018 4:30 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: 1:1 meeting with COSVA (Brooks Tucker)
Location: 1015C

Start: Thu 7/12/2018 9:00 AM
End: Thu 7/12/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Tucker, Brooks



SHARING QUALITY SERVICES

IMPROVING EFFICIENCY AND EFFECTIVENESS OF MISSION SUPPORT SERVICES ACROSS THE U.S. FEDERAL GOVERNMENT

A Ten-Year Strategic Framework

On behalf of my agencies, I acknowledge the principles and strategy of this approach. My agency agrees with these principles and will support this long-term strategy to share quality services across the U.S. Federal Government.

Department of Agriculture

Department of Commerce

Department of Defense

Department of Education

Department of Energy

Environmental Protection Agency

General Services Administration

Department of Health and Human Services

Department of Homeland Security

Department of Housing and Urban Development

Department of the Interior

Department of Justice

Department of Labor

National Aeronautics and Space Administration

Office of Personnel Management

Small Business Administration

Social Security Administration

Department of State

Department of Transportation

Department of the Treasury

Department of Veterans Affairs

USAID

National Science Foundation

(19-00615-F) - 003040

Nuclear Regulatory Commission

WHY DOES SHARING SERVICES MATTER?

Outdated processes and technology, coupled with a culture of compliance, have created an inflexible mission-support environment.

- **\$28B annually in taxpayer dollars:** Common mission support services such as processing hiring transactions, managing finances, closing contracts, and processing payroll cost \$28.6B annually.
- **Duplication:** Rather than economizing by sharing across the Federal government, we duplicate contracts, people, and technology across hundreds of locations (i.e. 108 Time & Attendance systems exist today across the Federal government).
- **50% low satisfaction:** Fifty percent of Federal leaders report low satisfaction with mission support.

By addressing the above challenges, agencies can direct more tax dollars to delivering on core missions:

Creating jobs



Support for our veterans



Improved infrastructure



VISION

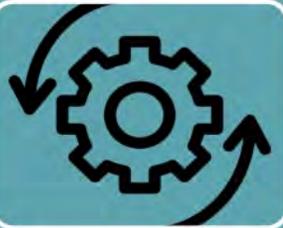


To create a mission-driven government with modern technology and services that enable the workforce to better serve the American taxpayer. This is estimated to save the Government at least \$2B over 10 years and improve the customer experience.

This impacts me because:

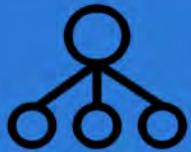
- ✓ ***I AM A FEDERAL EMPLOYEE:*** I can do my job more efficiently if technology is innovative and I receive consistent, predictable support services.
- ✓ ***I AM AN AGENCY LEADER:*** I let someone else worry about the day to day support (IT and transactions) so my office can focus more on making evidence-based decisions.
- ✓ ***I AM A TAXPAYER:*** My hard-earned dollar is better spent and not for the same thing over and over.

GUIDING PRINCIPLES FOR MORE SHARING



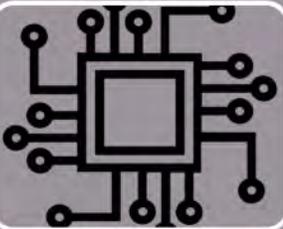
STANDARDIZATION:

Standardization allows for scale and efficiency



GOVERNANCE:

Governance and accountability (consumer and provider work together for successful delivery)



SMARTER TECHNOLOGY:

Buying versus Building IT: Bringing competitive and innovative technical solutions to drive improved processes across government

STANDARDIZATION



Standardization is the essential first step to sharing and will better leverage the government's buying power.

Standards enable the government to identify common needs across agencies.

Identifying common needs allows the government to focus on outcomes, data, and cross-functional end-to-end processes.

Standards will be defined both within and across service areas: Acquisition, FM, HR, Grants Management, Travel and IT.



End to end processes focused on outcomes

Standardized data definitions

Modern IT drives improved business processes

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GOVERNANCE



Strategic Leadership

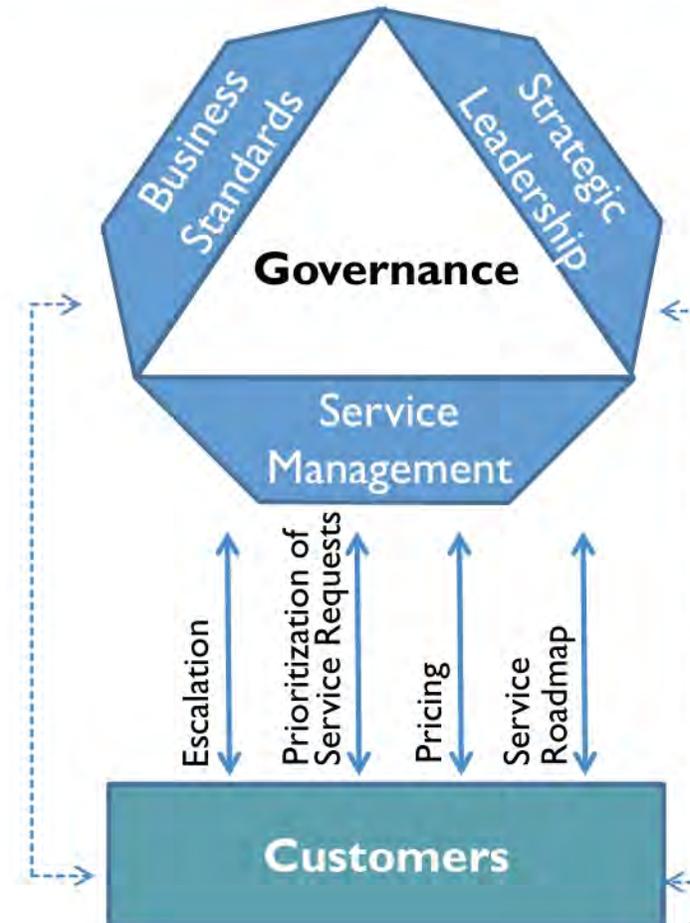
- OMB and PMC will set priority goals to prepare for, establish, and implement shared solutions.
- The PMC has adopted guiding principles to manage efforts today and in the future.
- Implementation will be monitored as the near-term initiatives build a foundation for future years.
- When implementation efforts identify the need to change policy, guidance, or processes, OMB will take necessary actions.

Collaboration

- OMB, in collaboration with GSA, the PMC, and the Shared Solutions Governance Board (SSGB) will establish and manage the governance necessary for this transformation.

Planning

- Affecting change requires setting a shared vision, goals, and implementation strategies that span changes in political leadership and can serve as a solid roadmap for future discussion.
- OMB, in collaboration with the PMC, will review this plan annually and consider appropriate adjustments along the way.



PMC KEY TENETS FOR MISSION SUPPORT SERVICES

- **Use of Common Solutions:** Agencies will use the agreed-upon common solutions, shared services, and centralized services, opting out only in limited situations with OMB coordination.
- **PMC Participation:** PMC members agree that they will participate fully in all efforts to develop common capabilities and data standards in order to achieve meaningful, near-term results in the PMC priority areas.
- **Determination of Timing:** Pace and timing of agency adoption will be determined by a baseline readiness self-assessment.
- **Prioritization of Improvements:** Agency leaders will prioritize the improvement of mission support services and move aggressively to consolidate/transition activities as identified in the agency's baseline maturity assessment.
- **Focus on Standards:** The focus is on future standard outcomes and capabilities (not current processes) to create the opportunity for new and more efficient ways of doing business.
- **Governance:** OMB will establish a governance structure that facilitates decision-making and communication among all stakeholders and will leverage existing groups to the fullest extent possible.
- **Ownership of Solutions:** Technologies/solutions offered under this framework do not need to be owned or maintained by the Government.
- **Criteria for Suppliers:** Future suppliers of these solutions must satisfy operational, financial, policy, and technical criteria as determined by the governance structure and OMB.
- **Mutual Accountability:** Mechanisms will exist for mutual accountability so that the service provider/service consumer are aligned.

SMARTER TECHNOLOGY



Using modern IT to shift from low value to high value work and drive better outcomes.

Commercially available software

- Convention first, configuration second, customization – almost never
- Not owned or maintained by government
- Predictable costs, avoiding significant capital investment spikes

Innovation

- On demand
- Subscription-based
- Always on latest version
- Seamless integration and interfacing with other systems and data sources

Security

- Securely hosted
- Complies with Federal requirements
- Government owns the data

ONE SIZE DOES NOT FIT ALL: HOW AGENCIES CAN GET SUPPORT

This vision adopts a new long-term model for obtaining mission support services that recognizes the differences in agency missions and readiness.

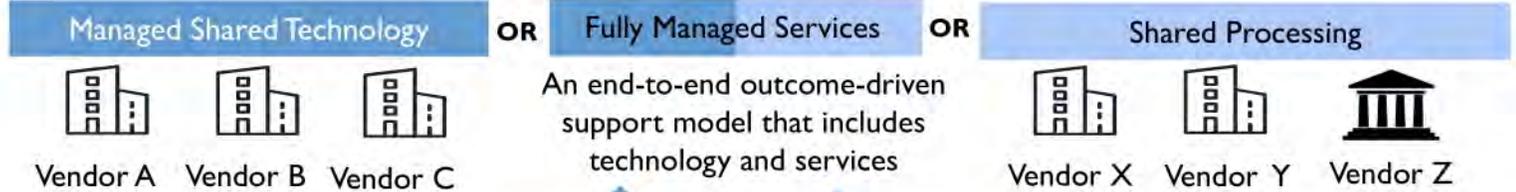
Sharing with Choice

Three types of service offerings



SMO Description

- Federal organization or broker among agencies and commercial providers. SMO has subject matter experts who drive standardization, integrate solutions, and respond to agency concerns.



Description

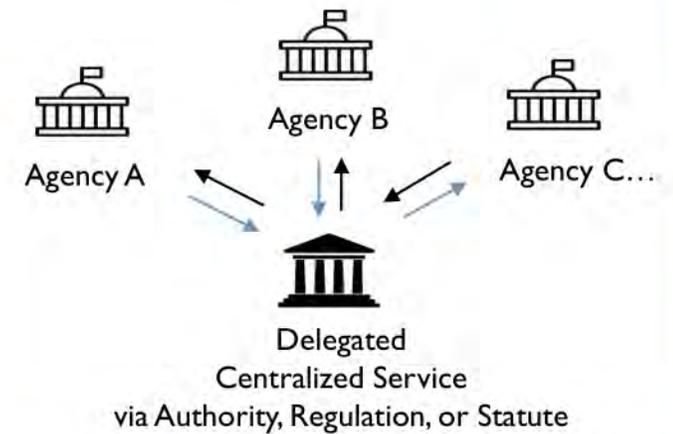
- Customers have choice of common technology available via shared contracts, purchased through and managed by the Service Management Office

Description

- Customers have choice of transaction processing support, via shared contracts with commercial or government providers purchased through and managed by the Service Management Office

Examples: Standardized processes that can be supported through competitive commercial technology and servicing solutions (A/P, A/R, G/L, reporting, performance management, learning management, payroll, time and attendance, contract closeout, etc.)

Central Servicing



Description

- Creating a single Federal-wide location for highly standardized activities that are mandated and/or uniquely federal (i.e. regulation, authority, statute)

Examples: OPM processing Federal retirements, Treasury processing payments, Commercial Pilot Licensing

CUSTOMER PROFILES IN THE NEW SERVICE MODEL

Persona A



Who am I?

A small agency with a time keeping system reaching the end of useful life in the next two years and a high workforce vacancy of HR specialists.

What do I want?

A new time keeping system and support to process and validate labor in the payroll systems.

How will I get it?

Partner with the SMO for access to a new time system and servicing support. The SMO will provide these as a fully managed service.

Persona B



Who am I?

A mid-sized agency with a financial management system that has exceeded the date for vendor support.

What do I want?

Access to a new financial system that is modern, regularly updated, and secure.

How will I get it?

Partner with the SMO to select from a limited set of financial systems offered as a service.

Persona C



Who am I?

An agency with employees seeking retirement claims to be processed.

What do I want?

Someone else to worry about processing retirement claims.

How will I get it?

Since this function is delegated to *OPM, agencies shift responsibility for this function to OPM.

SERVICE MANAGEMENT OFFICE(S)

Service Management Office(s) (SMO) are instrumental to help drive efficiency and effectiveness in the delivery of services.



CREATING THE NEW MARKETPLACE

Service Area	Function	SMO, Centralized Service, or Shared Solution Named
HR	Standard Employee Digital Record	2019
	Employee Lifecycle Solutions	2019
	Payroll	2019
FM	Fin Mgmt Solutions	2019
	Electronic Invoicing Solutions & Digital Payments	2019
Acquisition	Contract Closeout Services	2019
	Contract Writing Solutions	
Grants	Grantee Registration	2019
Fleet Mgmt	Fleet Management	2019
Travel	Travel	2019
IT	Sharing Mission Support Data	2019

This strategy establishes a strong foundation for the U.S. Federal Government by...

- Creating a flexible, competitive and cost-effective environment for shared government-wide capabilities;
- Setting and adopting government-wide standards to allow better partnerships with the private sector to support long-term innovation and;
- Identifying targeted functions and capabilities over a 10 year period to create stability for agency and industry planning.

Which allows for...

- More efficient management tools and processes creating better data leading to better decisions.
- Helping Federal employees by eliminating outdated processes, manual data entry, duplicate work, and customized IT that is decades old. Shifting from low value to higher value work in support of the American taxpayer.
- **Agencies to direct more dollars to delivering on CORE MISSION.**

**SHARING QUALITY SERVICES:
IMPROVING EFFICIENCY & EFFECTIVENESS OF MISSION SUPPORT SERVICES ACROSS GOVERNMENT.**

(b)(6) (b)(6)

From: Syrek, Christopher D. (Chris)
Sent: Thursday, July 5, 2018 10:05 AM
To: PMC Support
Cc: (b)(6)@gsa.gov; (b)(6) (b)(6) J.; Hayes-Byrd, Jacquelyn
Subject: FW: [EXTERNAL] President's Management Council Meeting - Thursday, July 12, 10:00-11:30am
Attachments: Agenda - July 2018 PMC (1).docx; Discussion Brief - Sharing Quality Services (July 2018 PMC Meeting) (1).docx; 10 Year Public Plan with signatures (1).pptx

(b)(6)

Nice talking to you this morning – thanks for the help.

Jaqueline Hayes-Byrd, our Acting Chief of Staff will attend the PMC meeting next Thursday and will be taking lead on these meetings going forward.

I have cc'ed her EA (b)(6) (b)(6) on this email who will take care of the logistics. Until we have a Deputy on board, can you include both Jaqueline and myself on the distribution list to ensure VA coverage and participation in the meetings?

Thanks,
Chris

Christopher D. Syrek
Acting Deputy Chief of Staff
U.S. Department of Veterans Affairs
Washington, D.C. 20420 | (b)(6)

From: (b)(6)@gsa.gov [mailto:(b)(6)@gsa.gov] **On Behalf Of** PMC Support
Sent: Thursday, July 05, 2018 8:54 AM
To: Syrek, Christopher D. (Chris)
Subject: Re: [EXTERNAL] President's Management Council Meeting - Thursday, July 12, 10:00-11:30am

Good morning,

At your earliest convenience, please ensure a WAVES form is completed to avoid security issues when entering the building. Also, please find below the prior correspondence regarding the next PMC meeting and the attached meeting materials.

WAVES: <https://events.whitehouse.gov/?rid=BVFFDBR7QX>

Please find the attached July 2018 PMC read-ahead materials for your principal's awareness. As a reminder, our Pre-PMC staff planning call will take place **Thursday, June 28, 2018 at 10:00 a.m.** (Conf # 866-783-5738, Participant Code: (b)(6)). Please ensure that principals have completed their WAVES form at <https://events.whitehouse.gov/?rid=BVFFDBR7QX> and RSVP to pmc.support@gsa.gov.

The next meeting will include an opportunity for robust discussion around the results of the 2018 readiness assessment, how agencies are finding these useful in the 2020 budget preparation, and what steps or actions agencies have found beneficial in coordinating the strategies and implementation steps necessary to address the people, process, and technology changes anticipated when adopting the sharing of quality services available in 2020. Additionally, the 10-year strategic framework and guiding principles shared after the last meeting will be signed by each PMC member attending the July 12 meeting.

The agency readiness assessment results can be found at <https://d2d.gsa.gov/report/pmc-agency-readiness-assessment> and will be available for your analysis and review on June 28.

Thank you.

On Thu, Jul 5, 2018 at 8:11 AM, (b)(6) (b)(6) (b)(6) @va.gov> wrote:

Good morning. Deputy Secretary Bowman has retired from the Department of Veterans Affairs. Until a new Deputy Secretary has been appointed, please contact Chris Syrek, VA's Acting Deputy Chief of Staff. He will be attending these meetings until a new Deputy Secretary has been put in place. I've included him on this e-mail for awareness.

In addition, I am no longer within the Deputy Secretary's office. (b)(6) (b)(6) is no longer with the Department. Both of our names can be removed from your distribution lists.

Thank you,

(b)(6)

(b)(6) (b)(6)

Executive Assistant

Veterans Experience Office

From: (b)(6) @gsa.gov [mailto:(b)(6)@gsa.gov] **On Behalf Of** PMC Support
Sent: Tuesday, July 03, 2018 10:45 AM
To: (b)(6) (b)(6) (b)(6) @va.gov>
Cc: (b)(6) (b)(6) (b)(6) @va.gov>
Subject: [EXTERNAL] President's Management Council Meeting - Thursday, July 12, 10:00-11:30am

Good morning,



President's Management Council

July 12, 2018
10:00 AM - 11:30 AM
EEOB 430

AGENDA

Welcome and Introductions	10:00-10:05 am
Government Reform	10:05-10:15 am
CAP Goal Deep Dive: <i>Sharing Quality Services</i>	10:15-10:55 am
Overview of FY 2020 Management Budget Guidance	10:55-11:10 am
OMB Updates	11:10-11:25 am
Closing Remarks	11:25-11:30 am

(b)(6)

(b)(6)

Subject: President's Management Council Meeting
Location: EEOB Room 430
Start: Thu 7/12/2018 10:00 AM
End: Thu 7/12/2018 11:30 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn
Categories: White House Meetings/Events



10 Year Public Plan with signa...
FW: [EXTERNAL] President's Man...
Discussion Brief - Sharing Qua...
Agenda - July 2018 PMC (1).do...

(b)(6)

(b)(6)

Subject: WH Fellows Interview (b)(6)
Location: 1015F

Start: Thu 7/12/2018 12:00 PM
End: Thu 7/12/2018 12:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 7/12/2018 1:30 PM

End: Thu 7/12/2018 2:30 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Executive Order on Official Time Guidance
Location: 1015F

Start: Thu 7/12/2018 2:30 PM
End: Thu 7/12/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hayes-Byrd, Jacquelyn; Byrne, Jim (OGC); Maenle, Nathan; McLeod, Kimberly P. (LMR)
Optional Attendees: Mitrano, Catherine (SES) (OGC); Gruntmeir, Doris (OGC); Cordeiro, Hansel (OGC)

Per request of Ms. Hayes-Byrd to discuss the EO on Office Time

Attendees: Jim Byrne
Nathan Maenle
Kim McLeod

(b)(6)

(b)(6)

Subject: WH Fellows Interview: (b)(6)
Location: 1015F
Start: Thu 7/12/2018 3:30 PM
End: Thu 7/12/2018 4:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: WH Fellows Interview: (b)(6)
Location: 1015F
Start: Thu 7/12/2018 4:30 PM
End: Thu 7/12/2018 5:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Walk to EEOB

Start: Thu 7/12/2018 9:30 AM

End: Thu 7/12/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Walk to VACO
Start: Thu 7/12/2018 11:30 AM
End: Thu 7/12/2018 12:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: HVAC Hearing Prep Session
Location: HR&A Conference Rm 201 // 800-767-1750; Code (b)(6)
Start: Fri 7/13/2018 9:00 AM
End: Fri 7/13/2018 10:00 AM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Shelby, Peter J.
Required Attendees: Otero, Carin; McLeod, Kimberly P. (LMR); (b)(6) (b)(6) (b)(6) (b)(6) M.; (b)(6) (b)(6) Maenle, Nathan; Hayes-Byrd, Jacquelyn
Optional Attendees: Biggs-Silvers, Catherine; Waye, Rondy L. (b)(6) A. (VACO); (b)(6) (b)(6) A. (VACO)

From: Maenle, Nathan
Sent: Monday, July 09, 2018 11:56 AM
To: McLeod, Kimberly P. (LMR) (b)(6) @va.gov>; Otero, Carin (b)(6) @va.gov>
Cc: Shelby, Peter J. (b)(6) @va.gov>; Biggs-Silvers, Catherine (b)(6) @va.gov>; (b)(6) (b)(6) (b)(6) @va.gov>; (b)(6) (b)(6) (b)(6) @va.gov>; (b)(6) (b)(6) (b)(6) @va.gov>; (b)(6) (b)(6) (b)(6) @va.gov>
Subject: FW: Hearing Prep Questions

Carin
 Kim

Forwarding per our discussion earlier today.

Please prepare bullet talking points for each question where HR&A has answers.

(b)(6) –

Please pull together the consolidated list of questions and talking points.

(b)(6)

Please schedule a 60 minute prep session with Peter Shelby and the HR&A team for this week. The next prep session with the Acting Secretary will be next Monday.

Thanks
 Nathan

(b)(6)

(b)(6)

Subject: COSVA Executive/Folder Review

Start: Fri 7/13/2018 10:00 AM

End: Fri 7/13/2018 11:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 7/13/2018 12:00 PM
End: Fri 7/13/2018 12:30 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Executive Time

Start: Fri 7/13/2018 1:30 PM

End: Fri 7/13/2018 5:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 7/16/2018 1:00 PM
End: Mon 7/16/2018 2:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

Subject: HEARING PREP - HVAC Hearing on VA's Accountability and Whistleblower Protection Act Implementation 7.17.18

Location: Acting SECVA Office/OBCR

Start: Mon 7/16/2018 2:00 PM

End: Mon 7/16/2018 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn; Shelby, Peter J.; Nicholas, Kirk; Byrne, Jim (OGC); Christopher O'Connor ; Anderson, Christopher; (b) (b) (b)(6) Balland, David; (b)(6) (OAWP); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (OGC); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Ph.D; Otero, Carin; McLeod, Kimberly P. (LMR)

Categories: Congressional Meetings/Activities

Good afternoon all,

During this prep session will go over questions preparing the witnesses on responses (Mock Hearing).

Thanks,

(b)(6)

(b)(6)

(b)(6)

Subject: 1:1 with (b)(6)

Location: 1015C

Start: Mon 7/16/2018 9:00 AM

End: Mon 7/16/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Meeting with (b)(6) (Women Veteran Program)
Location: 1015F
Start: Mon 7/16/2018 10:00 AM
End: Mon 7/16/2018 10:30 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

Resume receive from Dr. Lynda Davis

(b)(6) (b)(6)

Subject: Meeting
Location: 1015C

Start: Mon 7/16/2018 1:30 PM
End: Mon 7/16/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) D.; (b)(6) (b)(6) (b)(6) (b)(6) J.; Syrek, Christopher D. (Chris);
(b)(6) (b)(6) Nicholas, Kirk; Protocol; (b)(6) (b)(6)

Optional Attendees: (b)(6) (b)(6) VACO Protocol; (b)(6) (001)

Please come to A/CoS office for a meeting at 1:30pm Monday.

Thanks!

(b)(6)

(b)(6)

Subject: Meeting with (b)(6) (Women Veterans Program)

Location: Call (b)(6)

Start: Mon 7/16/2018 4:45 PM

End: Mon 7/16/2018 5:15 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: 1:1 with Nathan Maenle
Location: 1015C

Start: Mon 7/16/2018 8:15 AM
End: Mon 7/16/2018 8:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Maenle, Nathan

**Department of
Veterans Affairs**

Memorandum

Date:

From: Chief of Staff

Subj: Senior Leader Training

To: Under Secretaries, Assistant Secretaries, and Other Key Officials

1. Beginning Tuesday, July 24, 2018, the Office of General Counsel (OGC) will begin providing mandatory annual ethics training to all Public Financial Disclosure filers. This year's training will also include a Hatch Act reminder and a discussion about Senior Leader Misconduct that is designed to support our culture of accountability. Therefore, in addition to all PFD filers, attendance is mandatory for the following VA Senior Leaders: all VAMC PENTAD members, NCA Cemetery Directors and GS15 Program Office or Regional Office Heads within and reporting to VACO. When in doubt, err in favor of mandating attendance.
2. To maximize effectiveness and consistency, this training will be provided in-person and in the fewest number of sessions. Attendance will be recorded at each offering to ensure we have full participation by every Public Financial Disclosure filer and VA Senior Leader.
3. VACO Senior Leaders must make every effort to attend one of the following three sessions, each offered in room 230/330: July 24, 9am-11am; July 25, 1pm-3pm; July 26, 9am – 11am. Sessions will be offered in the Field beginning in August and will be communicated to you and your staff by OGC personnel. There will be very limited opportunities for make-up sessions, so please ensure maximum participation at scheduled times.
4. I will receive periodic updates from OGC on completion rates for this training. Please direct inquiries to Catherine Mitrano, Principal Deputy General Counsel and Designated Agency Ethics Official at (b)(6)@va.gov.

Jacquelyn Hayes-Byrd
Chief of Staff



EXECUTIVE BRIEFING SUMMARY

Ethics/Leadership Training Plan

7/13/18

1:00pm

1015C

POINT OF CONTACT: *Catherine Mitrano*

PURPOSE OF EVENT/MEETING: *(check one)*

- | | | |
|-------------------------------------|--|---|
| <input type="checkbox"/> Decisional | <input type="checkbox"/> Informational | <input checked="" type="checkbox"/> Pre-Event |
| <input type="checkbox"/> Remarks | <input type="checkbox"/> Other | <input type="checkbox"/> Courtesy Call |

OVERVIEW OF EVENT: *Review training plan and obtain concept and content approval*

COSVA ROLE: *Ensure concept and content meets intent*

ATTENDEES: *COSVA, Cathy Mitrano (DAEO)*

OBJECTIVE: *Approval to Proceed with VACO Senior training on July 24, 25, 26*

BACKGROUND:

- COSVA requested in-person senior leader training on Ethics, Hatch Act and Leadership Pitfalls – request was to initiate VACO by end of July and develop a plan for field training*
- VA has a standing regulatory requirement to provide 1 hour annual Ethics training to all Public Financial Disclosure (PFD) filers. There are approximately 331 PFD at VACO and 245 in the field.*
- OGC DAEO has prepared training that will supplement the required ethics training with the other items requested – this will take 1.5-2 hours to deliver.*

BACKGROUND OF THE ORGANIZATION/GROUP: *Mandatory training will cover all PFD VA-wide. It can be expanded to others at leadership's*

discretion. **Note** – the attached draft memo contemplates expanding to other Senior leaders.

RECOMMENDATIONS: DAEO personally delivers to VACO senior leaders. OGC Chief Counsels and Ethics Officials deliver the same training to leaders in the field.

OUTCOMES: *All VA senior leaders trained to a consistent standard on ethics, Hatch Act and leadership pitfalls.*

LOGISTICS: *Use VACO room 230 for in-person sessions on July 24, 25, 26. COSVA or Secretary memo announces mandatory training to ensure maximum participation. Make up sessions provided as-needed. Field sessions begin in August coordinated with client organizations. Sessions repeated until we have full attendance. OGC will take attendance and ensure recordkeeping.*

WHAT ELSE DO WE NEED TO KNOW:

ATTACHMENTS:

1. *Training Slides*
2. *Senior Leader memo from the COS*

Annual Government Ethics Training for Public Financial Disclosure Filers 2018

Department of Veterans Affairs
Office of General Counsel

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(19-00615-F) - 003082

Training Overview

- ▶ Seeking Ethics Advice
- ▶ Leadership Pitfalls
- ▶ STOCK Act
- ▶ 38 U.S.C. § 3683
- ▶ Public Office for Private Gain
- ▶ Gifts
- ▶ Conflicts of Interest and Impartiality

Seek Advice BEFORE You Act

- ▶ Why seek advice BEFORE you act?
 - Full disclosure of relevant facts
 - Good-faith reliance on advice of ethics official
 - No administrative sanctions
 - Unlikely that DOJ will prosecute
- ▶ Remember “CYA”
 - Call Your Attorney – EST – before you act –
 - if you think you might be facing an ethical dilemma
 - If you do not participate in the matter
 - you are “recusing” yourself – often a solution to a conflict of interest
 - No attorney-client privilege

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42-0615-F) - 003084

Seeking Ethics Advice - Contact Information

VA Ethics Officials:

- ▶ Catherine Mitrano, Designated Agency Ethics Official (DAEO)
- ▶ Cindy Tyler, Chief Counsel/Alternate DAEO
- ▶ (b)(6) Deputy Chief Counsel/Deputy DAEO
- ▶ VACO Ethics Officials – (b)(6)
(b)(6) and (b)(6)

Office of General Counsel
810 Vermont Avenue, NW
Washington, DC 20420
(202) 461-7637 or (202) 461-6000 or at
GovernmentEthics@va.gov

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(15-0615-F) - 003085

Seeking Ethics Advice – Contact Information for Field

Other VA Ethics Officials on OGC Ethics Specialty Team:

OGCNorthAtlanticEthics@va.gov – CT, DC, DE, MA, MD, ME, NC, NH, NJ, NY, PA, RI, VA, VT, WV

OGCSouthEastEthics@va.gov – AL, FL, GA, KY, Puerto Rico, SC, TN

OGCMidwestEthics@va.gov – IA, IL, IN, KS, MI, MN, MO, NE, ND, OH, SD, WI

OGCContinentalEthics@va.gov – AR, CO, LA, MS, MT, OK, TX, UT, WY

OGCPacificEthics@va.gov – AK, AZ, CA, Guam, HI, ID, NM, NV, OR, Philippines, WA

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42)0615-F) - 003086

STOCK Act Requirements

- ▶ Periodic Transaction Reporting – 278e filers only
 - Certain transactions (stocks, bonds, other securities) must be reported periodically throughout the year—including spouse/child transactions
 - Use OGE Form 278-T (PTR) via Integrity.gov
 - Must report within 30 days of notification of the transaction, but no later than 45 days after the transaction; ***\$200 Late fee applies***
 - If you trade frequently, we suggest reporting the previous month's transactions on a fixed date early each month (before the 15th) (e.g., submit 278-T for October transactions on November 5)

STOCK Act Requirements

- Periodic Transaction Report **NOT** required for transactions of mutual funds, ETFs, or rental property. **But you are still required to report these transactions on your annual report.**
- Bottom line: The average filer will report, periodically, only stock or bond transactions exceeding \$1,000.

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42-0615-F) - 003088

Termination Reports

- ▶ 278e filers must file a Termination report
 - May submit within 15 days prior to last day
 - No later than 30 days after last day of service

Overview of § 3683

- ▶ Unless a waiver is granted, requires the *removal* of VA employees who, during their VA employment, had certain connections to for-profit educational institutions (“FPEIs”) that enrolled GI Bill students.
- ▶ Prohibited connections:
 - Ownership interest in the FPEI
 - Salary or wages from the FPEI
 - Gift from the FPEI
 - Services (e.g., classes) from the FPEI

Overview of 38 C.F.R. § 21.4005

- ▶ Establishes waiver framework
- ▶ Waiver standard: FPEI connection results in no “detriment” to the U.S., Veterans, or those entitled to VA benefits
- ▶ Waiver criteria: If an employee’s duties do NOT concern six education related activities, the employee satisfies the waiver criteria.
 - Second waiver pathway concerning a former ownership interest—unlikely to see this

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42-0615-F) - 003091

Overview of 38 C.F.R. § 21.4005 (cont.)

▶ Waiver criteria:

- Policy determinations re payment of GI bill benefits
- Processing applications for GI bill benefits
- Decisions re individual GI bill benefit applications
- Compliance inspections on ed. institutions or persons
- Processing claims by, or payments to, schools or students
- Inspection, approval, or supervision of ed. institutions

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42-0615-F) - 003092

Overview of 38 C.F.R. § 21.4005 (cont.)

- ▶ Satisfying the waiver criteria results in a presumption in favor of granting the waiver.
- ▶ Granting officials may grant waivers only to employees who satisfy the waiver criteria.
- ▶ For employees who do not satisfy the waiver criteria, only the Under Secretary for Benefits may grant a waiver.

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42-0615-F) - 003093

Overview of 38 C.F.R. § 21.4005 (cont.)

- ▶ Granting officials are “facility heads,” for those employees under the jurisdiction of a facility, and the Director, VBA Education Service (Robert Worley), for employees not under the jurisdiction of a facility.
- ▶ Other than the Director, VBA Education Service, “granting officials” are VAMC Directors, Regional Office Directors, and National Cemetery Directors.

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42-0615-F) - 003094

Waiver Request Process

- ▶ Employees will submit waiver requests via SharePoint:
<https://vaww.ogc.vaco.portal.va.gov/law/ethics/Lists/38USC3683/Item/newifs.aspx>
- ▶ Employees submit completed requests to their supervisors.
- ▶ Supervisors confirm employees' duties and whether employees satisfy waiver criteria.
- ▶ Supervisors forward requests to appropriate granting official.

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42)0615-F) - 003095

Waiver Request Process (cont.)

- ▶ Granting officials deny waiver requests if there are facts suggesting an ethics violation has occurred or will occur.
- ▶ After granting official preliminarily approves, data from waiver is posted on public website for 30 days, so public may comment.
- ▶ Waivers submitted to USB, along with waivers denied by granting officials, will receive OGC review first.

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(45)0615-F) - 003096

Public Office for Private Gain

General rules:

Do not use your public office for the private gain of yourself, friends, relatives, or nongovernmental persons.

Do not use your public office for the endorsement of any product, service, or enterprise.

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(15-0615-F) - 003097

Inducement or Coercion of Benefits

- ▶ Cannot use your Government position, title, or authority in a manner intended to induce or coerce anyone, *including a subordinate*, to provide any benefit, financial or otherwise, to you or to friends, relatives, or other nongovernmental persons with whom you are affiliated.
- ▶ Example: Friend asks you why his VA disability claim is taking so long and you ask the appropriate office to expedite review.

VA



U.S. Department of Veterans Affairs
Office of General Counsel

(42-0615-F) - 003098

Appearance of Governmental Sanction

- ▶ When teaching, speaking, or writing in a personal capacity, refer to your official title or position only if it is given no more prominence than other significant biographical details.
- ▶ When publishing in a personal capacity in a scientific or professional journal, use of title/position allowed if accompanied by reasonably prominent disclaimer.

VA



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(45-0615-F) - 003099

Appearance of Governmental Sanction

Letters of Recommendation

- ▶ You may use VA letterhead and sign above your official title **ONLY** for an employment recommendation or character reference based upon personal knowledge of the requestor's ability or character 1) if you dealt with the requestor in the course of Federal employment or 2) you are recommending the requestor for Federal employment
- ▶ For all other recommendations: no VA letterhead, but may refer to one's title in body of letter

VA



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(42) 0615-F) - 003100

Gifts from Outside Sources

- ▶ Rule: You may not directly or indirectly solicit or accept a gift given:
 - By a prohibited source or
 - Because of your official position
- 5 C.F.R. § 2635.202(a)

Examples of prohibited sources: **Veterans, Vendors, Veterans Service Organizations (VSOs)**

VA



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(42-0615-F) - 003101

Gifts from Outside Sources

- ▶ Things that are not gifts:
 - Presentation items of little intrinsic value
 - Modest food or refreshments when not served as meal
 - Prizes in contests open to the public
 - Opportunities and benefits, including commercial discounts, available to the public or to all Government civilian or uniformed personnel
 - Anything for which you pay market value

VA



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(42-0615-F) - 003102

Gifts from Outside Sources

- ▶ Accepting gifts from outside sources
 - Previous paradigm:
 - “May I accept this gift?”
 - New paradigm:
 - First ask, “*Should* I accept this gift?”
 - If yes, then ask, “*May I* accept this gift?”

Gifts from Outside Sources

- ▶ Accepting gifts from outside sources
 - “*Should* I accept?” is a preliminary *employee* determination as to whether acceptance would cause a reasonable person to question the employee’s impartiality or integrity (or that of VA).
 - Four factors: value, timing, donor’s interests, and access to VA.
 - If you determine that a person would question your impartiality, do not accept.

VA



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(15-0615-F) - 003104

Gifts from Outside Sources

Exceptions – examples of acceptable gifts:

- ▶ \$20/\$50 rule
- ▶ Gifts based on personal relationship
- ▶ Gifts based on outside/spouse's employment
- ▶ Certain discounts
- ▶ Widely Attended Gatherings
- ▶ Signers of Ethics Pledge may not accept gifts from lobbyists

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Gifts Between Employees

- ▶ Rules:
 - You may not generally accept a gift from a subordinate or lower-paid employee
 - You may not generally give a gift to your superior
- ▶ Contributions to permissible gifts are **STRICTLY VOLUNTARY** - should be for a nominal amount
- ▶ Supervisors should never solicit or coerce subordinates for contributions

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(42-0615-F) - 003106

Gifts Between Employees

Exceptions – when gifts to superior allowed:

- Occasional basis – when gifts traditionally given such as birthdays & holidays
 - \$10 limit; no solicitations or group gifts
 - No cash
- Special, Infrequent Occasions – such as marriage, illness, birth of a child, or occasions that terminate subordinate/superior relationship
 - Solicitations, group gifts, and cash OK

VA



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(42 D0615-F) - 003107

Criminal Statutes – Prohibited Compensation

18 U.S.C. § 201
Bribery

Cannot seek, receive, or agree to accept anything of value for yourself or others in return for being influenced in an official act. Giving a bribe is also criminal.

18 U.S.C. § 209
Illegal
Supplementation of
Salary

Cannot receive any supplementation of salary from any source other than the United States, (except for treasury of a state, county or municipality) as compensation for services as a Federal employee. Giving such supplementation is also criminal.

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Criminal Statutes - Prohibited Representation

18 U.S.C. § 203 Representation

Cannot seek or accept compensation for representing another before a Federal agency or court in matters where the U.S. is a party or has a substantial interest; cannot receive money from anyone else's representation.

18 U.S.C. § 205 Representation

With or w/o compensation, cannot prosecute or assist in prosecuting a claim against the U.S.; cannot represent another before a Federal agency or court in matters in which the U.S. is a party or has a substantial interest.

18 U.S.C. § 207 Post-Government Employment

Places certain restrictions on representing others before the Federal government after leaving its employment.

Criminal Statutes – Financial Conflict of Interest/Standard of Conduct Appearance of a Conflict

18 U.S.C. § 208
Financial
Conflict of Interest

Cannot participate personally and substantially in an official capacity in any particular matter that would have a direct and predictable effect on your own or certain imputed financial interests.

5 C.F.R. § 2635.502
Maintaining
Impartiality
(Appearance of a
conflict)

Cannot participate in specific party matters where a person with whom you have a “covered relationship” is or represents a party, where a reasonable person would question your impartiality.

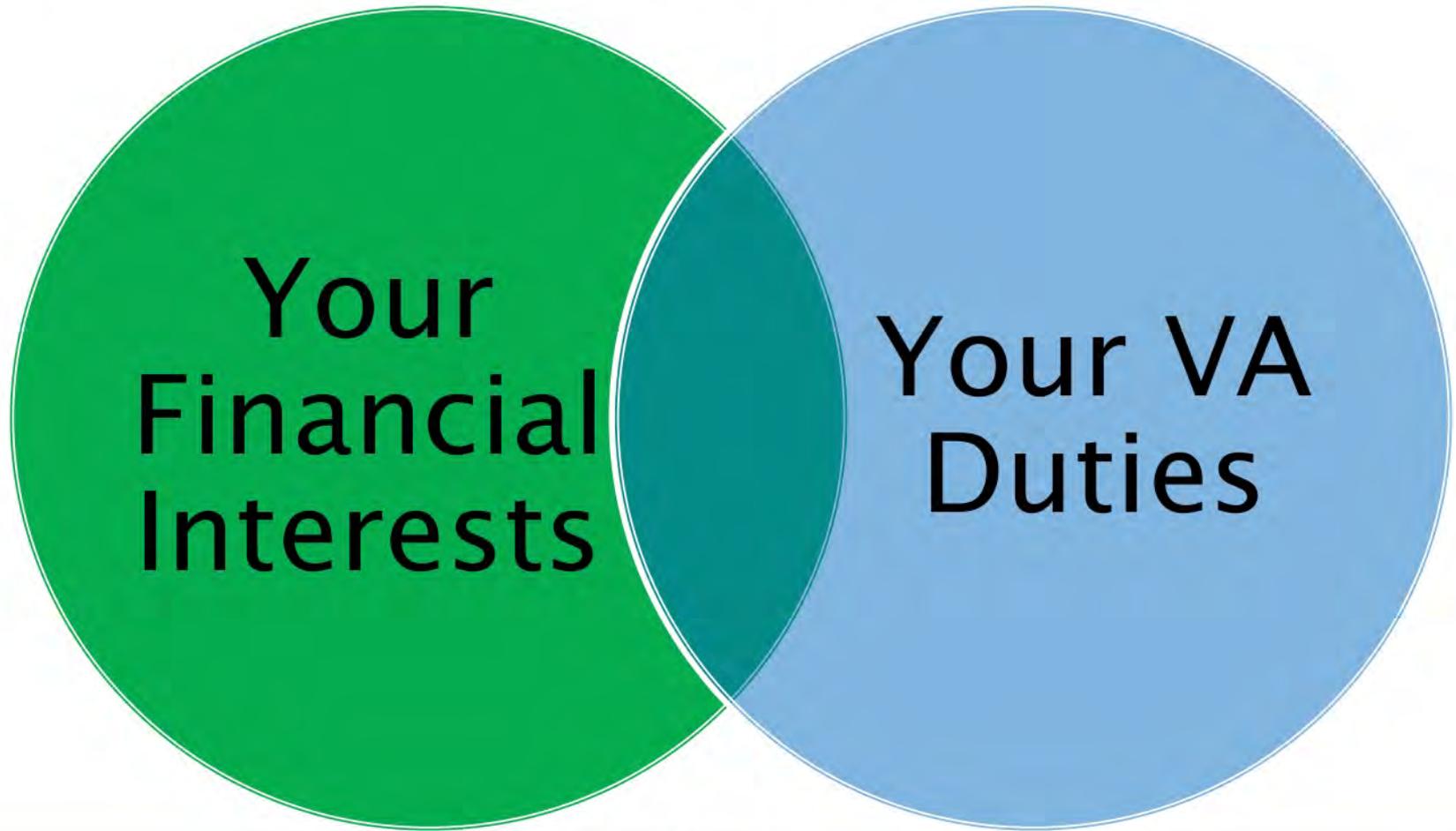
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Conflicts of Interest



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(42)0615-F) - 003111

Conflicts of Interest (cont.)

- ▶ There are two primary conflict of interest laws.
 - One is a criminal statute (you could go to prison for violating)—18 U.S.C. § 208
 - One is an ethics regulation (you could be fired for violating)—5 C.F.R. § 2635.502

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(42-0615-F) - 003112

Conflicts of Interest (cont.)

18 U.S.C. § 208– Criminal Conflict of Interest Statute

You may not participate as a Government official in any VA matter (e.g., contracts, grants, regulations, etc.) that will have a **direct and predictable effect** on your financial interests, including your financial holdings and/or the financial interests of:

- your spouse,
- minor children,
- general partners,
- organization where you are an officer, director, general partner, trustee, or employee, or potential employers when negotiating

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(15-0615-F) - 003113

Conflicts of Interest (cont.)

▶ For example:

- Evaluating the performance of a contractor when owning \$40k in the company's stock.
- Awarding contract to company after negotiating with company for employment.
- Conducting research on a company's medical device while owning \$80k in a health-care mutual fund that contains the company's stock.

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(42) (0615-F) - 003114

Conflicts of Interest (cont.)

- ▶ Resolving a 208 conflict:
 - Recusal
 - Divestiture
 - Waiver
 - Reassignment

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(42-0615-F) - 003115

Conflicts of Interest (cont.)

5 C.F.R § 2635.502– Appearance of Lack of Impartiality

You may not participate in a particular matter involving specific parties (e.g., a contract, agreement, or litigation) if:

- 1) The matter will have a **direct and predictable effect** on the financial interest of **a member of your household** or
- 2) you have a “**covered relationship**” with one of the parties involved in the particular matter involving specific parties, or a representative of one of the parties, AND
- 3) a **reasonable person** would **question your impartiality**.

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Conflicts of Interest (cont.)

- ▶ With whom do you have a “covered relationship”?
 - Members of your household and relatives with whom you have close personal relationship
 - Someone with whom you seek a business, contractual, or financial (non-consumer/non-employment) relationship
 - A person or entity with whom your spouse, parent, or dependent child is serving or seeks to serve as an employee, officer, director, etc.
 - A person or entity for whom you worked within the last year as an employee, officer, director, etc.
 - Non-partisan organization where you are an “active participant” (e.g., officer, committee or sub-committee chair, fundraiser, or spokesperson)

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(4240615-F) - 003117

Conflicts of Interest (cont.)

▶ For example:

- Three months after arriving at VA, you begin working on a contract between VA and your previous employer.
- Negotiating MOA language with your spouse's employer.
- Conducting research on a pharmaceutical while serving as a consultant to the pharmaceutical's manufacturer.

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(42-0615-F) - 003118

Leadership Pitfalls

“Improve the culture—offer world class customer service”

VA



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(19-00615-F) - 003119

VA Policy

- ▶ The public interest requires the maintenance of high standards of employee integrity, conduct, effectiveness, and service to the public.
- ▶ When such standards are not met, it is essential that prompt and just corrective action be taken.
- ▶ The policy of VA is to maintain standards of conduct and efficiency that will promote the best interests of the veterans we serve.

VA



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(48-0615-F) - 003120

Actions to Avoid –



These Actually Occurred

- ▶ Making racially inappropriate references during meeting with subordinate staff
- ▶ Conduct unbecoming / inappropriate conduct
 - Screaming / profanity, during meetings and inappropriate discussions of personal matters.
 - Referring to staff in derogatory terms
 - Reassigning staff based on favoritism
 - Demeaning and belittling employees
- ▶ Failure to issue performance standards and appraisals
- ▶ Allowing unwarranted SL/LWOP (i.e. to allow employee to reach retirement eligibility)

VA



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(42)0615-F) - 003121

Actions to Avoid –



These Actually Occurred

- ▶ Improperly assisting applicants for positions (e.g. sending interview questions in advance)
- ▶ Failing to complete mandatory training
- ▶ Improper approval or abuse of travel policy (inappropriate charges, approving after the fact)
- ▶ Abuse of leave / tour of duty – falsifying timecard (not entering leave, abuse of MaxiFlex schedule)
- ▶ Failure to follow conference policy requirements of pre-approval
- ▶ Whistleblower retaliation (based on AJ decision) – action under §731

VA



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(44-0615-F) - 003122

Hatch Act Reminder

- ▶ May not be a candidate in a partisan election
- ▶ May not use official authority to influence an election
- ▶ May not solicit or discourage political participation of anyone with business before VA
- ▶ May not solicit, accept or receive donations or contributions for partisan political parties, candidates or groups
- ▶ May not engage in political activity on duty, in uniform, in a federal building or vehicle

VA



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(45)0615-F) - 003123

Its not always about the law

Abiding by the letter of the law

Acting better than the law requires

Getting every last travel entitlement

Being the best steward of VA funds

Accepting a gift when a legitimate exception exists

Declining rather than create doubt

Acting entitled

Acting responsibly

VA



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(42-00615-F) - 003124

We are being watched



Your actions may be judged in a vacuum with no opportunity to explain

VA



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(42)0615-F) - 003125

How Does it Reflect on VA?

- ▶ Divisive posts on social media
- ▶ Divisive comments or jokes
- ▶ Notorious off-duty conduct (public drunkenness, domestic disputes, criminal activity, shirking financial obligations)
- ▶ Inappropriate workplace behavior (romantic relationships, favoritism, practical jokes, cutting corners)



VA



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(4240615-F) - 003126

(b)(6)

(b)(6)

Subject: Ethics Training Plan Discussion with Catherine Mitrano
Location: 1015C

Start: Mon 7/16/2018 11:30 AM
End: Mon 7/16/2018 11:45 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Mitrano, Catherine (SES) (OGC)

Purpose: To review leaderships role and the plan for the upcoming ethics training (per request of Ms. Mitrano)
Training is to begin July 24 to 26



Senior Leader
training memo....



ethics
training.docx



2018 VACO
Annual Ethics Tr...

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 7/17/2018 1:00 PM
End: Tue 7/17/2018 2:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Meeting with (b)(6) (Women Veteran Program)
Location: 1015F

Start: Tue 7/17/2018 2:00 PM
End: Tue 7/17/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) D.

Optional Attendees: COSVA

(b)(6) (b)(6)

Subject: OAWP Case: SacramentoCA-2017-2042
Location: Room 1015F or VANTS 1-800-767-1750 ac (b)(6)
Start: Tue 7/17/2018 3:00 PM
End: Tue 7/17/2018 4:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) P.; Frantz, Brigette L.; (b)(6) (b)(6) (OGC); (b)(6) (b)(6) (OGC)

Purpose: To discuss OAWP Case: SacramentoCA-2017-2042

Invitees: (b)(6) (b)(6) (OAWP)
(b)(6) (b)(6) (OGC)
(b)(6) (b)(6) (OGC)

Read ahead materials: To be emailed by Ms. (b)(6) prior

(b)(6) (b)(6)

Subject: (b)(6) (b)(6) Retirement Ceremony Pre-Brief with Protocol (b)(6) (b)(6)

Location: 1015C

Start: Tue 7/17/2018 9:00 AM

End: Tue 7/17/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) (b)(6)

Pre-Brief with Protocol (b)(6) (b)(6) on Barbara Ward Ceremony scheduled for July 18 @ noon

(b)(6)

(b)(6)

Subject: VSO Breakfast Meeting
Location: 1015F

Start: Tue 7/17/2018 2:30 PM
End: Tue 7/17/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) (b)(6) Syrek, Christopher D. (Chris); (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Daily Sync Meeting
Location: SecVA Suite

Start: Tue 7/17/2018 7:45 AM
End: Tue 7/17/2018 8:15 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: COSVA Exuecutive/Folder Review

Start: Tue 7/17/2018 8:20 AM

End: Tue 7/17/2018 9:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: ERT: VACO to Capitol Hill
Location: 334 Cannon

Start: Tue 7/17/2018 9:30 AM
End: Tue 7/17/2018 10:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: HVAC HEARING ON VA's Accountability and Whistleblower Protection AC Implementation: One Year Later. VIEWS #00076054

Location: 334 Cannon

Start: Tue 7/17/2018 10:30 AM

End: Tue 7/17/2018 12:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: O'Rourke, Peter M.; Shelby, Peter J.; Nicholas, Kirk; Tucker, Brooks; Christopher O'Connor; Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) Balland, David; Colli, Jacqueline; (b)(6) (b)(6) Hunter, Todd B.; (b)(6) (OAWP); (b)(6) (b)(6) Maenle, Nathan; (b)(6) (b)(6) M.; Byrne, Jim (OGC)

Good afternoon,

VA is scheduled to appear before HVAC full committee regarding VA's Accountability and Whistleblower Protection AC Implementation: One Year Later on July 17 at 10:30 a.m. The lead witness is Acting SECVA O'Rourke accompanied by ED Kirk Nicholas and PDAS Nathan Maenle. We will meeting in the lobby at 9:30 to board our Transportation.

Thanks,
(b)(6)

Good afternoon,

VA is scheduled to appear before HVAC full committee regarding VA's Accountability and Whistleblower Protection AC Implementation: One Year Later on July 17 at 10:30 a.m. The lead witness is Acting SECVA O'Rourke accompanied by AS Peter Shelby and ED Kirk Nicholas. I will arrange for transportation to and from the hearing. I issue an updated notice regarding transportation.

If you have any questions, please let me know.

Thanks,
(b)(6)

(b)(6)

(b)(6)

Subject: ERT: Capitol Hill to VACO

Start: Tue 7/17/2018 12:30 PM

End: Tue 7/17/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Call (b)(6) re. Office Space

Location: (b)(6)

Start: Tue 7/17/2018 12:00 AM

End: Wed 7/18/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Discussion with VHA on pending appointments
Location: SecVA Suite

Start: Wed 7/18/2018 1:00 PM
End: Wed 7/18/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Clancy, Carolyn; (b)(6)

Optional Attendees: (b)(6) (b)(6) (b)(6) (b)(6) VHACO); Stone, Richard A., MD

Categories: SecVA Meeting

**Need to adjust the time to 1pm to 2pm due to conflicts

Purpose: To discuss several pending VHA SES appointments

Length: 60-minutes

Attendees: Mr. O'Rourke, Acting Secretary
Ms. Hayes-Byrd, Acting COSVA
Dr. Clancy, VHA Executive in Charge
Dr. Stone, PDUSH

(b)(6) (b)(6)

Subject: Interview with (b)(6)
Location: SecVA Suite
Start: Wed 7/18/2018 2:00 PM
End: Wed 7/18/2018 2:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) D.
Categories: SecVA Meeting

From: (b)(6) (b)(6) D.
Sent: Wednesday, July 11, 2018 4:38 PM
To: (b)(6) (b)(6) (b)(6) (b)(6) J.
Subject: Meeting with (b)(6)

Can we get a meeting on Peter's calendar with (b)(6), potential candidate for Director, Center for Women Veterans. I saw time on his calendar for 2:00PM Wednesday.

(b)(6) – if (b)(6) is free can she sit in? If not something quick right after?

Thank you!
(b)(6)

DRAFT

Priority Initiative Baseline Review Financial Management Business Transformation (FMBT)

July 20th 2018

Jon Rychalski, Assistant Secretary for Management and
Chief Financial Officer



FMBT: Bottom Line Up Front

Background/Context (Problem Statement):	<ul style="list-style-type: none">Financial Management System (FMS) is 30 years old and continued reliance on it presents an enormous risk to VA operations. The technical and functional ability to support these legacy applications gets more difficult with each passing year.VA cannot meet the federal financial regulations and mandates, including the intent of the DATA Act, due to an inability to change the legacy code and the lack of integration between finance and acquisition systems.
Top Line Messages (Main Takeaway):	<ul style="list-style-type: none">The FMBT Program will increase the transparency, accuracy, timeliness and reliability of financial information across VA, resulting in improved fiscal accountability to American tax payers and increased opportunity to improve care and services to our Veterans.FMBT will provide a modern, integrated financial management and acquisition solution with transformative business processes and capabilities that enable VA to meet its goals and objectives in compliance with financial management legislation and directives.
Actions for Way Ahead:	<p>Next Implementation Waves:</p> <ol style="list-style-type: none">Budget Formulation 2 (BF2) Enhancements (Target Delivery - March 2019)Payments Module (Target Delivery - June 2019)National Cemetery Administration (Target Delivery - January 2020)

FMBT: Executive Baseline Plan

Mission Requirement	FMBT will increase the transparency, accuracy, timeliness and reliability of financial information across VA, resulting in improved fiscal accountability to American tax payers and increased opportunity to improve care and services to our Veterans.					
Is this Initiative in response to any of the following:	Presidential Top 10	Presidential Management Agenda	Legislation/ Bill	Presidential Executive Order	Gov't Reorg & Reform Plan	Other (Interagency)
		X	X		X	
Strategy	Implement an integrated financial and acquisition management cloud-based Software-as-a-Service (SaaS) solution.					
CY 2018 Outcome Statement	<ul style="list-style-type: none"> • iFAMS Wave 1 – Budget Formulation and Service Desk operational • Completion of Business Process Reengineering (BPR) • Completion of the Target State Ecosystem 					
Critical Program Elements: Describe how the Initiative is Organized to Accomplish the Strategy						
Governance	Strong Executive Sponsorship. The Executive Steering Committee(ESC) uses a governance model that encourages decision-making at the lowest level possible.					
Personnel	FMBT PMO: # of SES = 3, # of GS = 31 # of Contractors = 188 SPO PMO: # of SES = 1, # of GS = 14 # of Contractors = 109					
Information Technology	OIT stood up the Special Program Office (SPO) to manage the OIT portion of the FMBT initiative.					
Resources	No unfunded Resource Requirements in FY18.					
Acquisitions (Contracts)	System Integrator Contract, BPR Support Contract, Data Conversion/Migration Support Contract, Integrated PM Support (Project Management, Change Management)					
Facilities	The FMBT PMO resides at 470/490 L'Enfant Plaza, SW, Washington, DC 20024					
Key Dependencies	OIT developing all necessary system integration points.					
Stakeholder Support	Administrations and Staff Offices					

FMBT: Executive Baseline Execution Status

Metric	Current	Target	FY Target	Status (R/Y/G)
Project Overall Status	On Track	On Track	On Track	
# of BPR Complete	5/8	8/8	8/8	

FMBT (\$M)	FY 16 Actuals	FY 17 Actuals	FY 18 Estimate	FY 19 PB	Total
General Administration	\$4.8	\$9.0	\$11.1	\$10.9	\$35.8
Office of Information & Technology	\$-	\$44.3	\$72.3	\$72.8*	\$189.4
Fair Share Reimbursable Agreements	\$10.0	\$30.8	\$50.1	\$48.8	\$139.7
Total Funding	\$14.8	\$84.1	\$133.5	\$132.5	\$364.9

Major Capability/Impact Milestone	Date	Status/Reason
Transition from USDA	March 31, 2018	Complete
Wave 1 – Budget Formulation configured, users trained, and Service Desk Live	March 26, 2018	Complete
BPR Complete	September 30, 2018	On Target
Target State Ecosystem Complete	September 30, 2018	On Target

* This is \$18.3M short of the \$91.1M ask

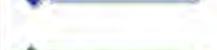
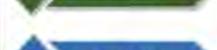
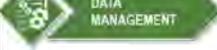
Issue/Impact	Mitigation
1. VA Managing the FMBT Initiative without a Federal Shared Service Provider	1. On February 7, 2018, VA CFO Jon Rychalski announced that Laurie Park is the Executive Director for the FMBT Initiative.
Risk/Impact	Mitigation
1. Transition and management of contracts and contractors	1. FMBT leadership determining if any additional contracts are needed. System Integrator contract pending immediate award. New PMO contract to be in place by September 30, 2018
2. Resistance to change: FMBT program fundamentally changes the way VA does business	2. Organizational change management activities underway, including robust stakeholder engagement at varying levels across Administrations and Staff Offices

External Comments

- House Appropriations Committee (HAC) Surveys and Investigation (S&I) Division performing audit of FMBT
- Quarterly updates with HVAC and SVAC
- Regular program updates to OMB



FMBT: Executive Baseline StratComm Status

Accomplishments/Highlights	Stakeholder Engagement Next 90 Days
 <ul style="list-style-type: none"> Developed a standard line of accounting for VA 	<ul style="list-style-type: none"> Further develop relationships/identify POCs for all Staff Offices to identify potentially impacted stakeholder groups (i.e., Center for Faith-Based and Neighborhood Partnerships, Center for Minority Veterans, Center for Women Veterans, etc.)
 <ul style="list-style-type: none"> ATO for iFAMS (FISMA Moderate) & Established accredited, 508 compliant Production environment for Wave 1 Budget Formulation 	<ul style="list-style-type: none"> Continued collaboration with the FSC to help develop a governance model for operations and support for new internal/external communications plans for operations
 <ul style="list-style-type: none"> Designed the Business Testing Team for Testing, Validation and User Acceptance Testing (UAT) 	<ul style="list-style-type: none"> Create, distribute, and conduct analysis on NCA feedback form to be used as an input for stakeholder analysis
 <ul style="list-style-type: none"> Baselined Integrated Master Schedule and implemented schedule management best practices 	<ul style="list-style-type: none"> Conducting and managing Wave 1 Listening Sessions and Hypercare Support
 <ul style="list-style-type: none"> Requirements Review Board (RQB) established for review and approval of requirements from BPR 	<ul style="list-style-type: none"> Continued FMBT Communications Meeting on current and ongoing OIT stakeholder engagement activities/communications
 <ul style="list-style-type: none"> Created Business Intelligence and Data Management Roadmaps 	<ul style="list-style-type: none"> VBA Wave Kickoff session with VBA Wave stakeholders (TBD)
 <ul style="list-style-type: none"> Multiple change management activities, including Function/Technical Talks, stakeholder impact analyses, & new channels 	<ul style="list-style-type: none"> Conducting VHA Grants Wave planning and coordination activities
 <ul style="list-style-type: none"> Multiple change management activities, including Function/Technical Talks, stakeholder impact analyses, & new channels 	<ul style="list-style-type: none"> Collaborating with VHA on outlining engagement strategies
 <ul style="list-style-type: none"> Multiple change management activities, including Function/Technical Talks, stakeholder impact analyses, & new channels 	<ul style="list-style-type: none"> OALC Target State Operating Model Workshop with Enterprise Acquisitions Systems Office (EAS) to determine OALC's target state
 <ul style="list-style-type: none"> Multiple change management activities, including Function/Technical Talks, stakeholder impact analyses, & new channels 	
 <ul style="list-style-type: none"> Multiple change management activities, including Function/Technical Talks, stakeholder impact analyses, & new channels 	
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Upcoming Highlights	SECVA: Recent Guidance
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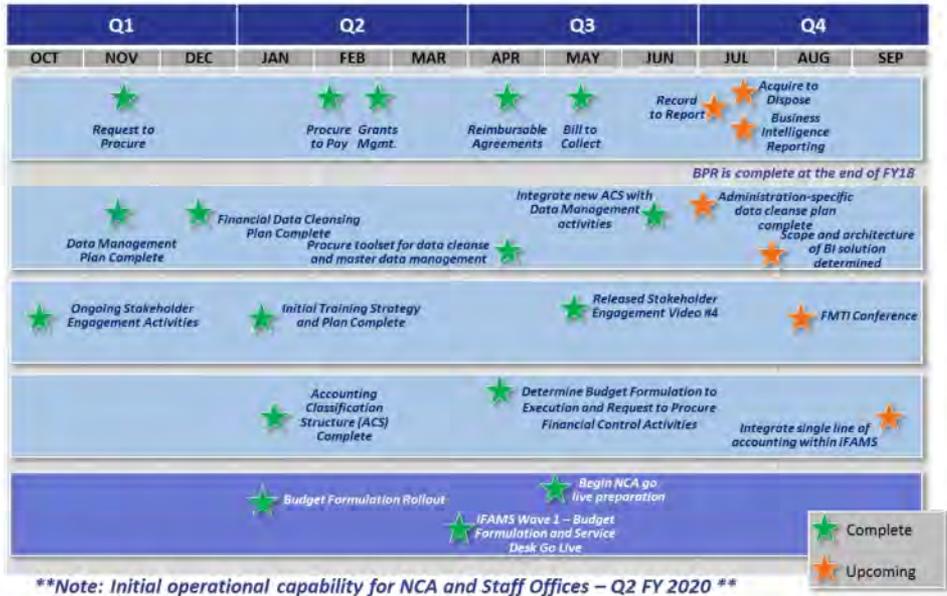
- BPR complete – Sep 2018
- Finalize standard line of accounting for VA – Sep 2018
- FMBT Financial Management Training Initiative event – Sep 2018
- Scope and architecture of BI solution – Aug 2018
- Implement Budget Formulation module enhancements – March 2019
- Implement iFAMS Payments module – June 2019

N/A

FMBT: Executive Baseline Status

Schedule Variance

Initiative On Schedule

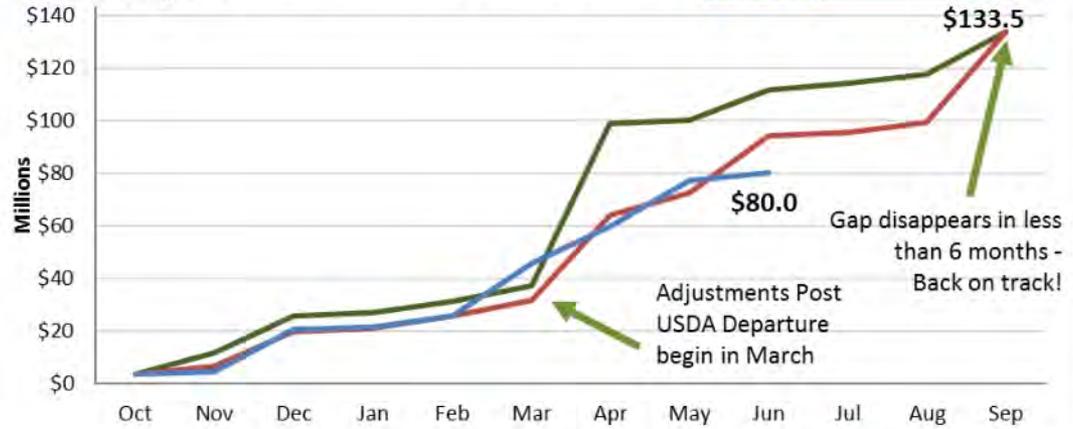


Cost Variance

- FMBT is funded through FY 2018 reimbursable agreements with the Admins. All reimbursable funding requested and received has been obligated. The last of FY18 funding will be received from the Admins in early July (start of the 4th quarter).
- FMBT FTE and PMO Support were funded out of General Administration funds. PMO contract funding was 6M; FTE funding was 11.1M. All other contracts were funded using fair share reimbursable agreements with the Administrations.
- The model is changing to using the FSC's franchise fund in FY 19 and for any new contracts awarded in the last quarter of FY18.
- The program is on budget.

FY18 Cost Variance Combined Funding Sources

General Administration	\$11.1
Office of Information & Technology	\$72.3
Fair Share Reimbursable Agreements	\$50.1
Total Funding	\$133.5



DRAFT

Priority Initiative Baseline Review Health Care Supply Chain Transformation (SCT)

July 20th, 2018

Harry Oldland, Acting VHA Deputy Chief Supply Chain Officer



HC Supply Chain Transformation (SCT) : Bottom Line Upfront

<p>Background/Context (Problem Statement):</p>	<ul style="list-style-type: none"> From the 2016 Commission On Care Report: VHA cannot modernize its supply chain management and create cost efficiencies; <ul style="list-style-type: none"> It is encumbered with confusing organizational structures, lack of expert leadership, antiquated IT systems that inhibit automation, bureaucratic purchasing requirements and procedures to include excessive government purchase card use, and ineffective talent management.
<p>Top Line Messages (Main Take-Away):</p>	<ul style="list-style-type: none"> By 2024 VA will have a lean, efficient Supply Chain that meets or exceeds expectations of our Veterans, their families, and the nation’s taxpayers. Strategy provides timely access to meaningful data focused on patient and financial outcomes to enable integrated decision making with our clinicians that eliminates variable supply chain practices This strategy is enabled by five major work streams to transform SC: <ol style="list-style-type: none"> Improve Commodity Total Supply Support <ol style="list-style-type: none"> DLA potential Med/Surg Prime Vendor (MSPV) (NLT FY20) Equipment Life Cycle Management (ELCM) Data Standardization Develop Supply Chain Human Capital Diffuse Supply Chain Excellence
<p>Actions for Way Ahead (Limit to Top 3):</p>	<ol style="list-style-type: none"> Fully realize DoD partnership opportunities <ol style="list-style-type: none"> Replacement Supply Chain Management System (SCMS) (EHRM linkage) Joint Sourcing (MSPV and Electronic Catalog (ECAT)) New VA Supply Chain (SC) Organizational Structure New Healthcare SC Professional Series

HC Supply Chain Transformation (SCT):Executive Baseline Plan

Mission Requirement	Transform VA's current inefficient and ineffective Supply Chain system into the recognized leader in Supply Chain Management practices to enable provision of world class Veteran healthcare.					
Is this Initiative in response to any of the following:	Presidential Top IO	Presidential Management Agenda	Legislation/ Bill	Presidential Executive Order	Gov't Reorg & Reform Plan	Other
		X				JEC/ Interagency
Strategy	ST: Identify incremental efficiencies (ex. equipment use) to save costs in order to fund Supply Chain Transformation. LT: Codified SCM governance capability with timely access to meaningful data that is focused on patient and financial outcomes to enable Integrated decision making with our clinicians that eliminates variable supply chain practices					
CY 2018 Outcome Statement	Continued progress toward building an integrated supply chain system to provide superior value and delivery execution. Create a cohesive, nationally standardized, high-performing supply and demand management support system					

Critical Program Elements: Describe how the Initiative is Organized to Accomplish the Strategy

Governance	Organized with co-chairs , Phil Christy (VA OAL) for policy and Tammy Czarnecki (VHA) for operations. They make decisions collaboratively. Significant OI&T involvement as an enabler (DMLSS/LogiCole, Master Catalog, etc.). Red due to CoC finding.
Personnel	P&LO authorized 189 positions and has 59 vacancies with hiring in process. Contract support also being provided. Filling PL&O SES. Field SC vacant positions 1,057 of 6,642 (16%) as of 6/1/18. Enterprise PD standardized.
Information Technology	The SCT will not succeed without a state-of-the-art Supply Chain Management System (SCMS) Platforms/ infrastructure that will be utilized to support the initiative include DMLSS – North Chicago, IFCAP/IMF patch, a comprehensive Master Catalog, a GUI overlay and other information system support (funded and unfunded).
Resources	EHRM funding VISN 20 DMLSS only. Identifying funding method for future SCMS , requires senior leadership decision. Initial MITRE AoA Study results due Sep 18.
Acquisitions (Contracts)	SC Innovation Contract with Associated Veterans . Other contracts also in place to support initiative. VHA funding for the SC Healthcare Master Catalog committed. Yellow due to MSPV slow formulary adds, and delays in the electronic catalog.
Change Management	CM is built into the innovation contract. Team members will attend Prosci® CM training and become change agents at local facilities. Identifying necessary resources for training and staff to assist in the CM activities.
Key Dependencies	OIT – Data and other systems; OGC – Legal Interpretations and support; OCLA – legislative changes - current procurement laws, regulations, policies do not support the future operating models; DoD/JALFHCC – success; EHRM/FMBT – interfaces (19-00615-F) - 003149
Stakeholder Support	T. Czarnecki, VHA ADUSH Admin Ops, P. Christy, Acting OALC Executive – co-leads ; OAL/VHACO/VISN/VAMC Leadership and their staffs – Many need SCT direction/buy-in: Four Corners – keep informed;

HC Supply Chain Transformation: Performance [Execution Status]

Metric	Current	Target	FY Target	Status (R/Y/G)
Cost Avoidance	\$264M	\$300M	\$300M	G
Requirements (see backup)	FY 19	FY20	FY21	FY18-24 Est. Total
DMLSS/LogiCole	\$41.3M	\$58.9M	\$74.9M	\$882.1M
Transformation Contract	\$13.4M	\$13.4M	\$13.4M	\$93.6M*
Master Catalog	\$4.1M	\$0.5M	\$0.5M	\$12.0M
Data Preparation	\$2.5M	\$2.5M	\$2.5M	\$15.0M

Major Capability/Impact Milestone	Date	Status/Reason
Raise GPC limit to \$10K	Jul 18	VHA promulgating
Decision on SCMS	Jul 18	Need Decision
Healthcare Master Catalog RFP	Aug 18	OI&T processes
Clinically Driven Strategic Sourcing (CDSS)/Value Analysis	Aug 18	Complex
Supply Chain Management System (SCMS) AoA/BCA	Sep 18	On track
MSPV-Next Gen Catalog Expansion Complete	Nov 18	Level of Effort

Issue/Impact	Mitigation
1. CDSS/Value Analysis is not executable in current procurement environment, VHA will be unable to obtain the medical equipment Clinicians need to provide Veteran centered care.	1. Review laws, regulations, and policies to foster procurement processes sensitive to clinical operations.
Risk/ Impact	Mitigation
1. MSPV- NG, Expected inconsistency among product pricing from PVs may increase time needed time to determine “fair and reasonable” contract pricing: If initial pricing is not determined as “fair and reasonable”, then additional time will be needed to renegotiate price or find alternate source of supply.	1. SAC is working with PVs to encourage suppliers to agree to pricing that is at or below FSS. In addition to this, SAC is working with the NAC to get communication out to PVs so they can share with vendors to address their concerns.
2. MSPV 2.0 schedule: If actions are not taken to compress the schedule, then program may not be realized by J&A Expiration	2. Identify tasks that can be worked in parallel and opportunity for additional resources.

External Comments

From the Commission on Care: The long-term viability of VHA care is threatened by problems with staffing, facilities, capital needs, information systems, health care disparities and procurement. VA and VHA reorganize all procurement and logistics operations for VHA under the CSCO to achieve a vertically integrated business unit extending from the front line to central office.

(19-00615-F) - 003150

* Blue= unfunded requirement, Green = funded requirement and blended is some of both

HC Supply Chain Transformation: Strategic Communications

Accomplishments/Highlights	Stakeholder Engagement Next 90 Days
<ul style="list-style-type: none"> • MSPV 2.0 Capability Shortfall Assessment complete. • Electronic Catalog (ECAT) for equipment implemented. • Master Catalog (MC)-Received formal approval from OI&T to move forward and assign a Contracting Officer • Cost Saving \$264M/\$300M (over \$768M since FY16) 	<ul style="list-style-type: none"> • Met with HVAC staffers Jun 22, 2018 (follow-up Jul 20) • VISN and VAMC Chief Supply Chain Officer Conference Jul 24-26
Upcoming Highlights	SECVA: Recent Guidance
<ul style="list-style-type: none"> • Add items to MSPV-NG via PV contract modifications in waves – current target completion date Nov 2, 2018 • Finalize Resolution of FY13 Undelivered orders • Supply Chain Management System AoA due Sep 18, 2018 • JALFHCC DMLSS/LogiCole Go Live Oct 1, 2019 	<ul style="list-style-type: none"> • During the Jan 18 update SECVA said to have the J&A signed and items on the catalog by Apr '18

HC Supply Chain Transformation: Baseline Status

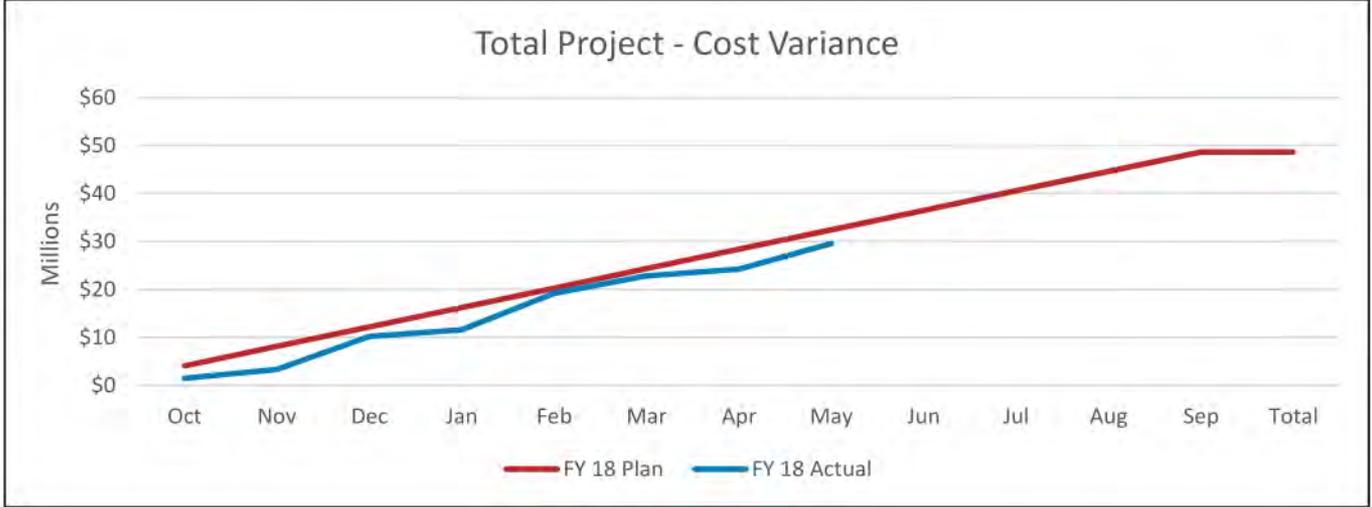
Schedule Variance

- IFCAP – IMF is sliding to the right slightly due to Authority to Operate (ATO) requirements. Mixed blessing because this work will support 80% of the Master Catalog ATO.
- See Back Up slide for Full Baseline

Supply Chain Program Office Initiatives		Q3	Q4			Q1		
	Owner	June	July	August	September	October	November	December
1.0 Healthcare Commodities		Spencer Roberts						
1.1 MSPV-NG	Fawn Ivey		◆ Wave 2	◆ Wave 3	◆ Wave 4	◆ Wave 5	◆ Wave 6	◆ Wave 7
1.2 MSPV 2.0	Jody Goldsmith			◆ Approval to	◆ Validation of acquisition			
1.3 Federal Medical Category Management	Jody Goldsmith				◆ PSC Analysis			◆ Category Management Annual Spend Report
1.4 Fredericksburg Facility (MSPV, ELCM)		◆ Lease Start	◆ Project Kickoff	◆ Requirements	◆ Lease Awarded			
2.0 Equipment Lifecycle Management (TOC)		Jack DuFon						
2.1 National Equipment Catalog (NEC)	Jeff Young					◆ Equipment Contract Awards Completed		
2.2 Delegated Turnkey Proposal/Alternate Turnkey Process	Daniel Crespo					◆ Initial LCM Implementation Completed		
2.3 LCM (Other equipment)								
2.3.2 Picture and Archiving Communication System (PACS)	Daniel Crespo							◆ Complete BCA
2.3.3 Equipment Disposal Process	Todd Corey							
2.3.4 Parts & Maintenance Process	Jason Newmon							◆ Parts & Maint. Contract
2.3.5 Training Process (VAAA)	Todd Corey					◆ Pilot Implementation Training Process (VAAA)		
2.3.6 Staffing	Octavia Small							◆ Complete Hiring
2.3.7 Operational Support	Todd Corey							
2.3.8 ELCM Chapter of One Book	Todd Corey						◆ One Book	
3.0 SCPIO		Rick Upton						
3.1 IFCAP Update	Bob LaFond						◆ Full Implementation	
3.2 Supply Chain Healthcare Master Catalog (Single Source of	Brad Reichelt							
3.3 Colorado SCPIO / DCLO West Office	Brad Reichelt					◆ Proposal Approved		
3.4 SCCOP	Kasey Sayama					◆ SCCOP Phase 2 Released		
3.5 Value Analysis (Tied to CDSS)	Rick Upton							
3.6 Purchase Card Spend Tool	Eric LeClerc			◆ Phase 2 P-Card Tool Released				
3.7 Facilities Risk Tool	Rick Upton (TBD)		◆ Target Deployment					
3.8 CDW/RDW Weekly Data Updates (For SCCOP and SCPIO)	Kasey Sayama						◆ Full Implementation	
3.9 SEPG/EER and CPCR Application Migration to SCPIO	Glen Goedde							◆ Full Implementation

Cost Variance

- PL&O FY18 normal operating budget (salary, travel, and other)



DRAFT

Priority Initiative Baseline Review VA Anywhere to Anywhere - Telehealth Care

July 20, 2018

Presented by: Dr. Neil Evans, Chief Officer, Connected Care, VHA &
Dr. Kevin Galpin, Executive Director, Telehealth



Anywhere to Anywhere VA Telehealth Care : Bottom Line Upfront

<p>Background/Context (Problem Statement):</p>	<p>VHA is challenged by mismatches in local clinical supply and demand, leading to variable access at many VA locations.</p> <p>Further, many Veterans live significant distances from the nearest VA facility or have disabilities that make travel difficult.</p> <p>These factors impact how accessible VA healthcare is for Veterans.</p>
<p>Top Line Messages (Main Take-Away):</p>	<ul style="list-style-type: none"> • Telehealth: <ul style="list-style-type: none"> • Enables VA to better match clinical supply and demand across the enterprise by redistributing provider services from densely populated, urban centers to rural or other underserved locations. • Enhances accessibility by moving appointments closer to Veterans, including to their homes or local communities. • Improves quality by facilitating the engagement between Veterans and the healthcare system in between office visits. • While VA is recognized as a world leader in Telehealth, the capability is still only marginally leveraged in VA relative to its potential value.
<p>Actions for Way Ahead:</p>	<ol style="list-style-type: none"> 1. Modernize the internet infrastructure at VA facilities/clinics (Requires IT appropriations) to enable telehealth services directly to Veterans in their homes, local communities, or to their mobile devices. 2. Right size the Office of Connected Care/Telehealth Budget, as recommended by IPT, to operationalize the organization’s telehealth strategic plan. Elements of that plan include: <ul style="list-style-type: none"> • Integrating telehealth into all core VHA clinical operations. • Expanding telehealth provider resource hub capabilities at strategic locations to support underserved locations • Expanding and supporting the provision of telehealth capable technology for Veterans’ use.

Anywhere to Anywhere VA Telehealth Care : Executive Baseline Plan

Mission Requirement	Veterans will have greater choice and easy access to the benefits, care and services they earned.					
Is this Initiative in response to any of the following:	Presidential Top IO	Presidential Management Agenda	Legislation/ Bill	Presidential Executive Order	Government Reorg & Reform Plan	Other (Interagency)
			X			X
Strategy	VA will leverage Telehealth technologies to enhance the accessibility, capacity, and quality of VA healthcare for Veterans, their families, and their caregivers.					
CY 2020 Outcome Statements	<ul style="list-style-type: none"> • 100% of Patient Aligned Care Team (PACT) and outpatient Mental Health providers will be capable of delivering telehealth services to a Veteran’s home or to a Non-VA setting. • 100% of VISNs will be supported by a Tele-Primary and a Tele-Mental Health clinical resource hubs. 					
Governance	Governance board meets monthly at the national level with cross discipline and VISN level subcommittees.					
Personnel	<ul style="list-style-type: none"> • Program office has frozen positions. Measurement of outcomes and ROI requires additional personnel at the national level • Expansion of remote monitoring services and management of telehealth technology requires additional personnel at facility level. • A field TH staffing policy is needed to standardize field service capabilities (FY19 target in strategic plan and recommended by IPT) 					
OIT	<ul style="list-style-type: none"> • The majority of VA outpatient location are unable to support a single telehealth session to a Veteran’s home or mobile device due to bandwidth constraints 					
Resources	<ul style="list-style-type: none"> • Approximately 1.4B is allocated to VA for Telehealth but represents decentralized funding. ~90M goes to OCC/Telehealth. • Approximately 25M/Year in additional IT appropriations is required to modernize internet infrastructure • Approximately 50M/Year in additional medical services funding is required to maintain existing, centrally managed*, operations with another 50M to expand/maximally leverage telehealth. *The Virtual Care IPT supports central management of key TH operations 					
Acquisitions	<ul style="list-style-type: none"> • Internet connected tablets for Veterans should be acquired as coherent bundles to maximize availability, decrease risk • Managed telehealth services could be effectively leveraged to support 24/7 tele-urgent care model through contact centers if funded. 					
Facilities	In order to match supply and demand across the enterprise, significant barriers to clinical resource sharing between facilities need to be overcome including: Access to medical records, privileging by proxy, and online tools to execute local emergency plans.					
Key Dependencies	OI&T; Program Budgeting, Contact Center modernization, VERA/MCAS, EHRM (Including scheduling, virtual care capabilities, image storage, etc.), Digital divide					
Stakeholder Support	VA , VHA, administration, and congressional leadership have identified Telehealth as a crucial capability for the provision of VA healthcare services and have supported telehealth program expansion					

Anywhere to Anywhere VA Telehealth Care: Performance

Metric	Appropriation	Target Plan Spend	YTD Spend	Status (R/Y/G)
FY18 VHA Appropriation	91.7M	129.5M*	34.1M	On Track
Categories	Total	Committed	Obligated	Unfunded
Care and Compliance (152)	22.0M	20.9M	12.3M	
Medical Services (160)	69.7M	129.5M*	21.8M	*Includes drop \$
OIT	Zero	12.-20.1M	9.3M	37.5M

Major Capability/Impact Milestone	Date	Status/Reason
VA MISSION Act signed, including Anywhere to Anywhere Telehealth Legislation	6/6/18	Complete
Anywhere to Anywhere Telehealth Regulation Legally Effective	6/11/18	Complete
USH Telehealth Expansion Memo/Plan Released to Field	6/11/18	Complete
Telehealth Expansion Kickoff call with field leadership	6/25/18	Complete
National front line scheduler training for VA Video Connect begins	7/12/18	Complete

Issue/Impact/Risk
<p>1. The Office of Connected Care/Telehealth budget is not sufficient for sustainment or expansion in line with the strategic plan. A strategic plan/budget mismatch places multiple key initiatives at risk.</p> <p>2. VERA/MCAS is perceived as not supporting interfacility clinical resource sharing, decreasing confidence that one facility can successfully support another.</p> <p>3. The OIT budget is not currently programmed to support a modern internet infrastructure or telehealth expansion/innovation. Insufficient infrastructure will undermine the telehealth program.</p>

Mitigation
<p>1a. OCC/TH has traditionally used unexecuted funds from other offices to sustain operations along with ORH grants for expansion.</p> <p>1b. An integrated project team (IPT) was formed to assess the VA telehealth strategic plan/vision along with private sector healthcare organization equivalents. Budget and strategy related recs. have been formulated.</p> <p>2a. ARC reports are being finalized to show the difference in VERA/MCAS ROI for telehealth as compared with in-person services.</p> <p>2b. IPT recommended VERA/MCAS assessment and adjustment to ensure support interfacility Telehealth sharing between facilities.</p> <p>2c. ORH sustainment funding being considered to support IFC TH hubs</p> <p>3a. OIT will engineer internet traffic to take advantage of legacy TH partition.</p> <p>3b. VACAA funding obtain in 2018 with TMF grant proposal pending for funding to bridge funding gap between FY18-FY20</p> <p>3c. IT infrastructure/TH cost analysis to be completed prior to FY20 budget submission so expansion/sustainment costs can be included.</p>

Anywhere to Anywhere VA Telehealth Care: Strategic Communications

Accomplishments/Highlights	Stakeholder Engagement Next 90 Days
<ul style="list-style-type: none"> • More than 2.18 million episodes of Telehealth care in FY2017 • VA MISSION Act signed into law, including Anywhere to Anywhere Telehealth legislation • Federal Regulation, Authority of Health Care Providers To Practice Telehealth published • VA Video Connect/Video into the home expansion initiative launched with USH memo/notice 	<ul style="list-style-type: none"> • Health Systems Council Demonstration (July) • NLC Strategic Directions Committee (July) • American Legion and VFW ATLAS collaboration planning (July) • National Women’s Health Summit (Aug.) • National Group Practice Manager’s Call (Aug) • Field Health Informatics Council (FHIC) Symposium (Sept.) • Weekly Telehealth Expansion and Equipment Refresh Office Hours (Ongoing) • Many more....
Upcoming Highlights	SECVA: Recent Guidance
<ul style="list-style-type: none"> • Recommendations from the ongoing chartered IPT to be released and evaluated by VHA and Senior VA Leadership within 30 days • Partnership Summit planned for December 2018 	<ul style="list-style-type: none"> • Expand mobile telehealth capabilities

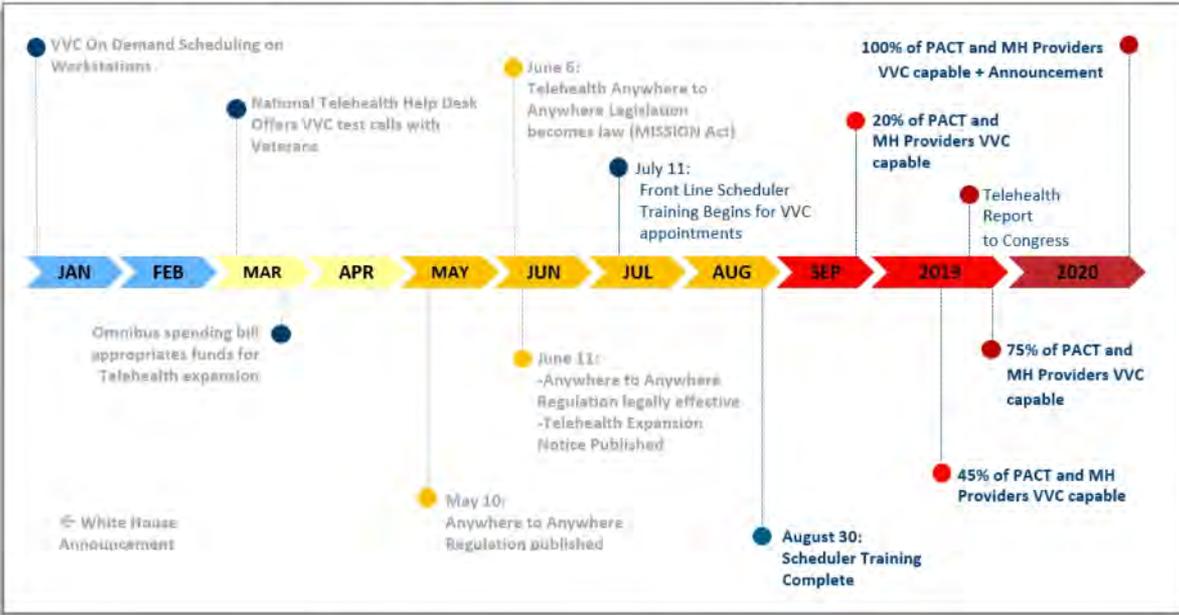
Anywhere to Anywhere VA Telehealth Care: Targets

Milestones/Goals

PACT and MH team providers will be **VA Video Connect (VVC)** capable in accordance with the following milestones:

- 20% by end FY18
- 45% by mid FY19
- 75% by end FY19
- 100% by end FY20

100% of all ambulatory care providers will be VVC capable by end FY21.



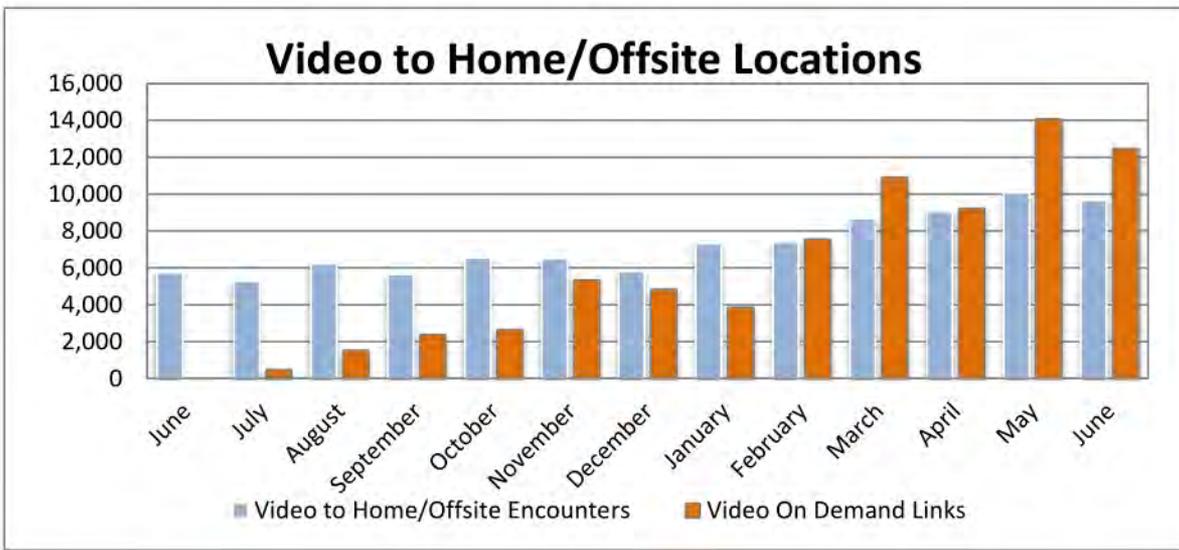
Risk

Internet bandwidth:

- **Over 50%** of outpatient locations lack bandwidth capacity to support even one VVC
- **Over 30%** of outpatient locations have bandwidth capacity to only support one concurrent VVC session

Scheduling Landscape:

- VVC scheduling needs to be included in upcoming scheduling applications



DRAFT

Priority Initiative Baseline Review Information Technology (IT) Modernization

July 20th 2018



IT Modernization – Bottom Line Upfront

<p>Background/Context (Problem Statement):</p>	<ul style="list-style-type: none"> • Support the President’s Agenda and VA’s Modernization Initiatives to improve delivery of veteran benefits investment in core infrastructure must be made. • Many of the 130 legacy information technology systems that VA relies on to administer and deliver veteran benefits are no longer supportable, and do not meet security compliance standards or support new, more efficient business processes. • The consequences of not investing in modernizing IT infrastructure is a technical inability to support initiatives such as Telehealth, EHRM, Supply Chain, Finance and Customer Relationship Management.
<p>Top Line Messages (Main Take-Away):</p>	<p>Current infrastructure was built to support a less intensive need for bandwidth, speed, storage and reliability and must be modernized, in a much more significant way than traditional equipment refresh.</p> <p>OIT plans to modernize the infrastructure through three primary methods:</p> <ol style="list-style-type: none"> 1) Managed Services contract for infrastructure management 2) Cloud strategy 3) Service Now implementation – Software as a Service
<p>Actions for Way Ahead (Top 3 Actions)</p>	<ol style="list-style-type: none"> 1. Assess infrastructure requirements: Appeals, GI Bill, EHRm, Choice, HR Mod, Telehealth, FMBT, Supply Chain, Accountability, Stop Fraud, IT Mod, MH Plan, Navigator 2. Develop modernization plan and budget, aligned to implementation plans. 3. Develop a comprehensive and prioritized approach to implementing enhancements in each area.

IT Modernization Executive Baseline Plan

Mission Requirement	Modernize the IT infrastructure to better respond to the needs of Veterans, business partners, employees, rapidly changing technology, and new modes of business delivery					
Is this Initiative in response to any of the following:	Presidential Top 10	Presidential Management Agenda	Legislation/ Bill	Presidential Executive Order	Government Reorg & Reform Plan	Other (Interagency)
		Yes			Yes	
Strategy	Modernize IT core infrastructure to support VA's business and IT strategic direction over the next five years.					
CY 2018 Outcome Statement	Managed Services contract awarded and modernization gaps identified with strategies in place and executing to close gaps for modernization initiatives.					
Critical Program Elements: Describe how the Initiative is Organized to Accomplish the Strategy						
Governance	OIT governance process established with three primary governance committees focused on this effort. Critical decisions are needed in how OIT will fund infrastructure modernization. Governance committees will also need to support coordination of efforts among modernization initiatives to close requirements gaps.					
Personnel	Staffing is in place to manage the effort from the government side. Will need contracted support with expertise in determining infrastructure requirements for modernization initiatives.					
Information Technology	Require complete infrastructure technical requirements from IT and business owners for other modernization initiatives to ensure we build a plan that meets the highest level need.					
Resources	Infrastructure modernization is not funded, and we cannot build an accurate budget estimate until full technical requirements are known.					
Acquisitions	Managed Services – Conducting market research; Cloud Advisory – Source selection; Enterprise Infrastructure Services – Currently executing; Cloud Managed Services – Under protest ; Telecom Expense Management System – Currently executing					
Facilities	All VA facilities are impacted by this effort.					
Key Dependencies	All modernization efforts with a significant IT component are dependent on infrastructure modernization.					
Stakeholder Support	Stakeholder support is required to attain necessary funding for this effort, as well as to assist in identifying and delivering technical requirements from business and IT partners.					

IT Modernization – Performance [Execution Status]

Categories	Total FY18	Committed	Obligated	Unfunded
Cloud Migration	\$16.5M	\$16.5M	\$16.5M	\$30.7M **
Cloud Implementation	\$43.4M	\$43.4M	\$35.6M	\$29.3M **
Software as a Service (ServiceNow)	\$23.2	\$1.1	\$1.1	\$0
Managed Service (Enterprise Service Desk)	\$45.7	\$45.34	\$45.34	\$0
Managed Service (Mobile Device as a Service)	\$0	\$0	\$0	\$64.8**
Device as a Service (End Point Computing as a Service)	\$0	\$0	\$0	\$30 **
Infrastructure (Telephony - PBX system to VoIP)	\$0	\$0	\$0	\$36.9
Infrastructure Bandwidth (telehealth)	\$0	\$0	\$0	\$36.9
Total (*Numbers represent millions) ** FY19 ROM	\$128.76	\$106.34	\$98.54	\$228.59

Major Capability/Impact Milestone	Date	Status/Reason
Refresh RADIUS (Remote Authentication Dial-in User System)	FY18 Q4	49.7% Complete
Refresh Wireless Infrastructure Technology in Region 5 & 6	FY18 Q4	65.9% Complete
Replace Network Access Points (AP) at 62 VA locations	FY19 Q1	45.1% Complete
EIS Contracts Awarded and Transition Begins (EIS being migrated to EPMO)	FY19 Q2	0% on schedule
Establish additional internal OLA's and infrastructure management including Cloud migration and data center consolidation	FY19 Q4	50% (cloud only)

Issue/Impact	Mitigation
<ol style="list-style-type: none"> Lack of Requirements: Infrastructure team does not have the infrastructure requirements for executing the modernization initiatives, most specifically, Telehealth, EHRM, FMBT, Supply Chain or Veteran Experience. To support telehealth expansion at 675 VHA sites VA must invest \$36,996,750 in technical infrastructure improvements. This requires a UFR for \$37M 	<ol style="list-style-type: none"> Program teams for the modernization initiatives that require significantly more bandwidth and speed need to provide technical requirements for the infrastructure to the infrastructure team so we can assess against current capability and build into modernization plan
Risk/Impact	Mitigation
<ol style="list-style-type: none"> IF technical requirements are not received, THEN ITOPS cannot build a realistic plan or budget for closing the gap in infrastructure capability. IF OIT does not receive budget sufficient to modernize the infrastructure, THEN all other IT-dependent modernization efforts may not be successfully implemented. 	<ol style="list-style-type: none"> OIT is working to receive technical requirements from modernization teams. As a fall back, OIT will conduct a study of current infrastructure capacity, and assess industry benchmarks for supporting modern systems VA is planning to implement. OIT will build a multi-year budget based on our infrastructure analysis. We will need support from all VA organizations and senior leaders to justify the budget to OMB and Congress.

External Comments

IT Modernization – Strategic Communications

Accomplishments/Highlights	Stakeholder Engagement Next 90 Days
<ul style="list-style-type: none"> • FY18 Q2 - Develop infrastructure sustainment and migration plan • FY18 Q2 – 13 Projects have been migrated into cloud production and 15 are in pre-production for 2nd QTR • FY18Q2: Launched the new ITSM tool (YourIT Services) on March 28, 2018. • FY18 Q2: Completed Enterprise Service Desk transition to Managed Service Contract on March 28, 2018. • FY18 Q3: Completed transition to the first four Information Technology Infrastructure Library (ITIL) modules (Incident, Knowledge, Request, Service Catalog) • FY18 Q3: 23 of 68 Data Centers Consolidated (68 is FY18 Goal) • FY18 Q3: 14 of 24 VistA migrations have occurred (24 is FY18 Goal) 	<ul style="list-style-type: none"> • OIT Leadership is holding meetings internally to consolidate strategy for IT Modernization and addressing technical debt.
Upcoming Highlights	SECVA: Recent Guidance
<ul style="list-style-type: none"> • FY18 Q4 - Refresh RADIUS (Remote Authentication Dial-in User System) • FY18 Q4 - Refresh Wireless Infrastructure Technology in Region 5 & 6 • FY18 QTR 4: On-boarding and ramp-up of cloud implementation personnel from two contracts 	<ul style="list-style-type: none"> • X

IT Modernization: Baseline Status

Schedule Variance

The timeline at right represents recent and near-term milestones for several projects associated with Infrastructure modernization

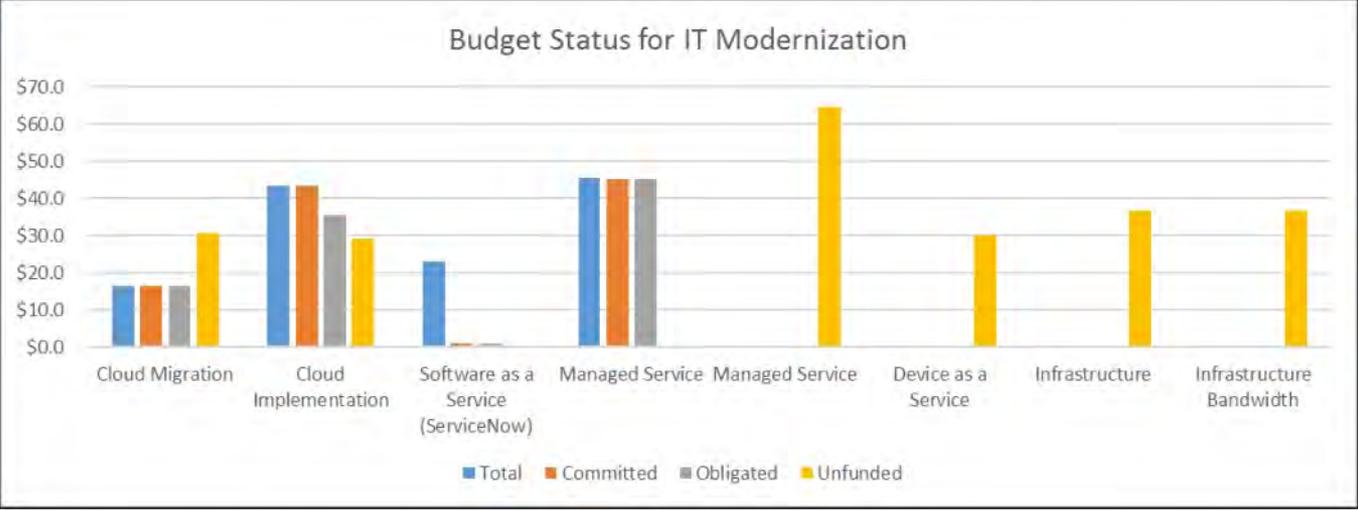
Cloud: The VAEC migration schedule is based on 90 day agile waves. The variance is zero.

- ◆ Develop infrastructure sustainment and migration plan
- ◆ 13 Projects have been migrated into cloud production and 15 in pre-production
- ◆ Launched the new ITSM tool (YourIT Services) on March 28, 2018.
- ◆ Completed Enterprise Service Desk transition to Managed Service Contract on March 28, 2018.
 - ◆ Completed transition to the first four Information Technology Infrastructure Library (ITIL) modules (Incident, Knowledge, Request, Service Catalog)
 - ◆ 23 of 68 Data Centers Consolidated (68 is FY18 Goal)
 - ◆ 14 of 24 VistA migrations have occurred (24 is FY18 Goal)
- ◆ Refresh RADIUS
- ◆ Refresh Wireless Infrastructure Technology in Region 5 & 6
- ◆ On-boarding and ramp-up of cloud implementation personnel from two contracts
 - ◆ Replace Network Access Points (AP) at 62 VA locations
 - ◆ EIS Contracts Awarded and Transition Begins (EIS being migrated to EPMO)
 - ◆ Establish additional internal OLA's and infrastructure management including Cloud migration and data center consolidation

Cost Variance

At present, IT Modernization represents a collection of smaller initiatives within OIT. Resources across OIT that support this effort have not yet been identified and consolidated for reporting purposes.

Cloud: 87% of FY18 cloud funding has been Obligated. The variance is do to delayed contract awards. Forecast is 100% complete by end of QTR 4



VA Modernization

A Modern VA is a Stronger VA

Priority Initiative Baseline Review

July 20, 2018, 10:00 A.M. – 1:00 P.M.

THE BOARD OF VETERANS' APPEALS, Washington, DC

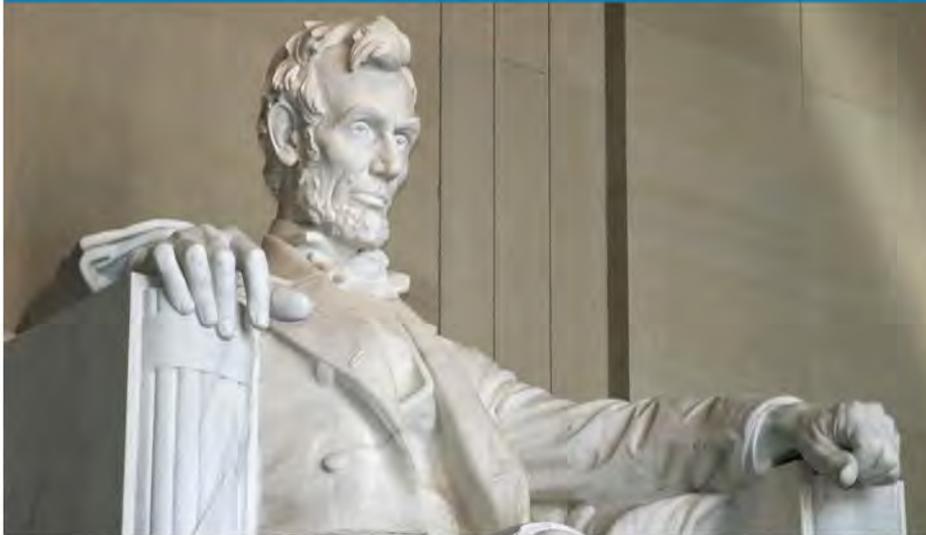


Welcome and Opening Remarks

Our Mission

To care for him who shall have borne the battle and for his widow, and his orphan.

- Abraham Lincoln, 1865



Our Shared Values



I CARE
DEPARTMENT OF VETERANS AFFAIRS

- Integrity
- Commitment
- Advocacy
- Respect
- Excellence

Assistant Secretary, Office of Enterprise Integration: VA Modernization Roadmap and Action Plan

Our focus and commitment on Leadership Involvement, Execution, and Strategic Communications:



Teaming to Implement Guidance and Enable Success

Leading to Create, Support and Sustain Modernization Success

Our Commitment to YOU	Your Commitment to the MISSION	Our Commitment to EACH OTHER
<ul style="list-style-type: none">• Engage leadership to ensure execution• Transparent and sustained communications• Partnerships among initiatives and enablers built on trust	<ul style="list-style-type: none">• Execute your roles• Provide quality, transparent communications, and information• Deliver results	<ul style="list-style-type: none">• Break down silos and territorialism• Hold each other accountable• Achieve milestones and accomplishments

Acting Secretary: A Modern VA is a Stronger VA

The best way to predict the future is to create it.

– Bill Gates

Comprehensive modernization is more than incremental progress and builds on the following guiding principles:

- ▶ Customer-obsessed innovation that drives world-class service
- ▶ Strong and decisive leadership
- ▶ VA is built to compete with others who deliver similar benefits and services
- ▶ Accountability through transparency

Modernization is Empowering Key Stakeholders to Choose VA



Veterans will Choose VA because we provide the **highest quality of care and services.**



Employees will Choose VA because it is the **best place to work.**



Taxpayers/citizens will Choose VA because we are **mission focused** and are **leaders in our field.**

2018 is VA's Year for Results

Critical Elements to Drive and Achieve Enterprise Initiative Success

▶ Leadership Involvement

- Accountability
- Common Expectations
- Transparency

▶ Execution

- Follow-Through
- Measurable Outcomes
- Urgency & Tempo

▶ Strategic Communication

- Consistency
- Timeliness
- Proactive

VA Signs \$10 Billion Health Records Contract with Cerner

Source: Nextgov.com 17 May 2018

Trump Signs \$55 Billion Bill to Replace VA Choice Program (MISSION Act)

Source: Military.com 6 Jun 2018

Trump Signs Forever GI Bill Into Law, Boosting Aid to Student Vets

Source: Taskandpurpose.com 17 August 2017

President Trump Signs Veterans Appeals Improvement & Modernization Act

Source: WKTR 23 August 2017

Chief Officer, VA Modernization: VA Priority Initiative Briefings



VA Priority Initiative Briefings Focus Areas, cont'd

Enablers

Governance

Personnel

IT

Resources

Acquisitions (Contracts)

Facilities

Key Dependencies

Stakeholder Support

Status

On Track

Issues Identified

Significant Issues

Example

Forever GI Bill Implementation Executive Baseline Plan

Mission Requirement	Implementing the Harry W. Colmery Veterans Educational Assistance Act of 2017 "Forever GI Bill." 31 of the 34 new provisions enhance, expand, and restore education benefits for Veterans, Servicemembers, Families and Survivors.					
Is this Initiative in response to any of the following:	Presidential Top 10	Presidential Management Agenda	Legislation/ Bill	Presidential Executive Order	SECVA Guidance	Other (Interagency)
Strategy	Implementing an innovative combination of IT solutions, temporary hiring, and manual workarounds to meet 2018 deadlines. Long term, implementing IT solutions.					
CY18 Outcome Stmt	Implement 18 of the law's 31 GI Bill provisions effective on 1 August 2018.					
Critical Program Elements: Describe how the mission is supported by resources for Strategy						
Governance	Program Executive Office (PEO) formed to implement. PEO focuses on 5 streams: Project Mgmt, Policy, IT, Operations/Training, and Comms.					
Personnel	The PEO: 11 Gov FTE and 29 contractors. Hiring 202 temporary FTE by summer of 2018. IPT: 10 reps from VA/VBA offices each assisting implementation					
Information Technology	Schools currently holding Fall 2018 enrollments waiting for IT enhancements. VBA/EDU, OI&T & VBA/DPBI prioritized IT needs related to implementation. OIT implementing two critical sections by 16 July, costing \$8M					
Resources	VA reprioritized \$9.5M in FY18 to hire 202 temporary FTE. \$18.8M unfunded for these FTE in FY19. Additional \$5M for program management support currently unfunded.					
Acquisitions (Contracts)	FY18 contract awarded to Atlas Research for program and project management services to support implementation - \$5 million for 29 contractors. FY19 \$5M for program management support currently unfunded.					
Facilities	Sufficient facilities for new hires.					
Key Depend.	OIT for IT systems support and changes; ORM and OHR for temporary FTE hiring and onboarding.					
Stakeholder Support	Monthly written updates to 4 Corners; brief member staff regularly. Consistent engagement with VSOs and school partners via conference attendance, VA led meetings, and webinars for transparency and to amplify Forever GI Bill messaging.					

Closing Sections

The Way Ahead: Governance

Baseline Review

- Bring Executives and Enablers together
- Encourage cross-talk and collaboration
- Establish a baseline of information for VA's 14 Priority Initiatives

Monthly Reporting

- Bring Executives and Enablers together on a regular basis to review Initiative and Department status
- Encourage cross-talk and collaboration across the Priority Initiatives
- Make Enabler decisions and prioritize dependencies

Initiative Status Programmatic			Department Status Enablers and Dependencies							
Schedule	Cost	Performance	Governance	Financials	IT	Acquisitions	Human Capital	Facilities	Stakeholders	Integration
Critical Path	Variance to Plan	Metric	Planning & Execution	Allocation	Committed/Planned	Contract Start	Personnel Readiness	Preparedness	Level of Support	Dependencies
On or Ahead of Schedule	Under or On Budget	Key Metrics Met	Full Exec. Engagement	Fully Funded Program	All IT Support Resourced	Acquisition Fully Enabled	Adequately Resourced	Facilities Acquired	Critical Support Met	Addressed
Schedule Variance Identified	At risk of Overspend	Key Metrics at Risk	Intermittent Exec. Reviews	Future funding shortfall	Minimum IT Support	Acquisition Delayed	Lacking Some Resources	Facilities Acquired but Insufficient	Critical Support Unmet	Partially Addressed
Critical Path at Risk	Significant Overspend	Key Metrics Not Met	Minimal Exec. Oversight	Current budget shortfall	IT Shortfall	Acquisition Infeasible	Not Adequately Resourced	Lacking Appropriate Facilities	Stakeholder Resistance	Minimal to None Addressed

The Way Ahead

Critical Drivers for Achieving Enterprise Initiative Success

Involve Leaders in:	<ul style="list-style-type: none">▶ Initiative objectives/outcomes and requirements▶ Accomplishments and critical milestones▶ Metrics and measures▶ Risks and associated mitigation strategies▶ Key dependencies▶ Stakeholder management and strategic communications
Execute Modernization by:	<ul style="list-style-type: none">▶ Driving transparent reporting▶ Interoperability across Initiatives▶ Consistent program and change management methodologies▶ Risk mitigation/resolution and alignment with VA's Strategic Plan and the administrations' priorities
Strategically Communicate:	<ul style="list-style-type: none">▶ Proactively▶ Consistently & timely▶ Promote and sustain 2-way dialogue

The Way Ahead

Next Steps

<p>OEI Modernization</p>	<ul style="list-style-type: none"> ▶ Collaborate with Initiatives and enablers to address ASECVA Guidance ▶ Disseminate key takeaways ▶ Initiate coordination for monthly reporting ▶ Collaborate with OPIA and OCLA to enable consistent Strategic Communications
<p>Initiatives</p>	<ul style="list-style-type: none"> ▶ Review and address key takeaways ▶ Collaborate with OEI Modernization and enablers to address ASECVA takeaways ▶ Prepare for the next monthly report
<p>Enablers</p>	<ul style="list-style-type: none"> ▶ Collaborate with Initiatives and OEI Modernization to address ASECVA guidance ▶ Review and address key takeaways ▶ Hardwire processes for monthly reporting

Priority Initiative Baseline Review Session 2
July 20, 2018 from 10:00 A.M. – 1:00 P.M.
425 I Street, NW – BVA Room 4E.400

WORKING DRAFT

Agenda

10:00 – 10:20	Welcome <ul style="list-style-type: none">• Opening Remarks• Leadership Guidance• Objectives	Melissa Glynn <i>Assistant Secretary for Enterprise Integration</i> Peter O'Rourke <i>Acting Secretary of Veteran Affairs</i>
10:20 – 10:30	Briefing Format Overview	Surafeal Asgedom <i>Chief Officer, VA Modernization</i>
10:30 – 10:55	FMBT Briefing	John Rychalski <i>Assistant Secretary for Management and Chief Financial Officer</i>
11:00 – 11:25	Supply Chain Briefing	Harry Oldland <i>Deputy Chief Supply Chain Officer (Acting), VHA</i> (b)(6) <i>Director of Logistics Operations, VHA</i>
11:30 – 11:45	Break	
11:45 – 12:10	Telehealth Briefing	Dr. (b)(6) <i>Chief Officer, Connected Care, VHA</i> Dr. Kevin Galpin <i>Executive Director, Telehealth, VHA</i>
12:15 – 12:45	IT Modernization Briefing	(b)(6) <i>Deputy Assistant Director, OIT</i>
12:45 – 1:00	Way Ahead / Closing Remarks	(b)(6) <i>Chief Officer, VA Modernization</i> Melissa Glynn <i>Assistant Secretary for Enterprise Integration</i>





EXECUTIVE BRIEFING SUMMARY

VA Priority Initiative Baseline 2 Review

July 20, 2018

10:00AM – 1:00PM

425 I Street NW (BVA Room 4E.400), Washington D.C. 20001

POINT OF CONTACT: (b)(6) Executive Director, VA Modernization

PURPOSE OF EVENT/MEETING: *(check one)*

- | | | |
|--|--|---|
| <input checked="" type="checkbox"/> Decisional | <input type="checkbox"/> Informational | <input checked="" type="checkbox"/> Pre-Event |
| <input type="checkbox"/> Remarks | <input type="checkbox"/> Other | <input type="checkbox"/> Courtesy Call |

OVERVIEW OF EVENT: Convene an offsite with key leaders and select VA Priority Initiative owners to provide a baseline overview of current status for four of 15 Priority Initiatives: FMBT; Telehealth; Supply Chain; and IT Modernization.

SECVA ROLE: ASECVA will address/speak to senior executives and initiative owners to establish expectations for enhanced initiative project cohesion, transparency, accountability and integration.

ATTENDEES: *VA Senior Leadership [Undersecretaries, Assistant Secretaries, Initiative Leads]*

OBJECTIVE:

- Create a robust structure for Four Priority Initiatives to address technical support, oversight, integration, reporting and accountability
- Discuss approach to proactively communicate performance results to external stakeholders that demonstrate the Agency's commitments to modernize, improve efficiency, and better serve Veterans

BACKGROUND:

- The Department of Veterans Affairs (VA) is engaged in an enterprise-wide modernization effort because a modern VA is one that is stronger and better enabled to deliver timely service. VA has received unprecedented support from Congress through significant legislative

actions. To demonstrate progress against joint Congressional and VA objectives, it is critical to drive effective execution and provide reliable strategic communications.

- Currently, key project metrics, progress and accountability are obscure, siloed and not fully integrated across the VA enterprise. To increase VA's ability to execute, the Assistant Secretary for the Office Enterprise Integration (OEI) will support senior leadership by driving transparent reporting, interoperability across initiatives, consistent program and change management methodologies, risk mitigation/resolution and alignment with VA's Strategic Plan and the Administrations' priorities.
- This VA Priority Initiative Baseline Review is the second in a series of reviews that will cover each of the 14 Initiatives.

BACKGROUND OF THE ORGANIZATION/GROUP: N/A

RECOMMENDATIONS: N/A

OUTCOMES:

- Executives understand the ASECVA's guidance on - Leadership Accountability; Execution Oversight, and Strategic Communications.
- Collective agreement on roles and responsibilities for initiative execution, support, and oversight.
- Set favorable conditions for subsequent performance reviews, to include the eleven remaining priorities.

LOGISTICS: When you arrive, you will be greeted and escorted by (b)(6)

(b)(6) You will be introduced by Melissa Glynn. You will make remarks from your seat.

AGENDA: (see attached)

VA'S SUPPORT OF THE ORGANIZATION: N/A

WHAT ELSE DO WE NEED TO KNOW: N/A

ATTACHMENTS:

1. Agenda
2. Presentation Deck

(b)(6)

(b)(6)

Subject: Prebrief A SecVA Modernization Initiatives
Location: SecVA Suite
Start: Wed 7/18/2018 3:00 PM
End: Wed 7/18/2018 3:30 PM
Recurrence: (none)
Organizer: COS-PMO
Categories: SecVA Meeting



Priority Initiative
Baseline R...



Priority Initiative
Baseline R...



Agenda Priority
Baseline 2 Rev...



EBS 2018 Baseline
2_Read Ahead...

(b)(6)

(b)(6)

Subject: Ethics Mtg
Location: Jacquie's Office

Start: Wed 7/18/2018 4:00 PM
End: Wed 7/18/2018 5:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (OGC); (b)(6) (b)(6) (b)(6) (b)(6) J.

(b)(6)

(b)(6)

Subject: SecVA VSO Breakfast
Location: OBCR

Start: Wed 7/18/2018 8:00 AM
End: Wed 7/18/2018 9:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: Meeting with Acting SecVA and the UnderSec's
Location: SecVA Suite

Start: Wed 7/18/2018 9:00 AM
End: Wed 7/18/2018 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:00 AM to 10:00 AM

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: COSVA Executive/Folder Review

Start: Wed 7/18/2018 9:00 AM

End: Wed 7/18/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

VA



U.S. Department
of Veterans Affairs

Please join the
Center for Minority Veterans
as we celebrate the retirement of
Ms. Barbara Ward

Director

Center for Minority Veterans

Date:

Wednesday, July 18, 2018

Time:

Twelve o'clock — One o'clock in the afternoon

Location:

Department of Veterans Affairs Central Office

810 Vermont Avenue, NW

G.V. "Sonny" Montgomery Veterans

Conference Center

(Room 230)

R.S.V.P. to (b)(6) by July 6, 2018

(b)(6) @va.gov or (b)(6)



RETIREMENT PROGRAM

WELCOME/OPENING REMARKS (b)(6)

NATIONAL ANTHEM (b)(6)

PRAYER (b)(6)

REMARKS (MS HAYES-BYRD)

AWARD PRESENTATION

RETIREMENT PRESENTATION

RECOGNITION (VARIOUS PRESENTERS)

REMARKS (BARBARA WARD)

CLOSING PRAYER (b)(6)

REFRESHMENTS

(b)(6) (b)(6)

Subject: Director Ward's Retirement Ceremony
Location: VACO; RM 230

Start: Wed 7/18/2018 12:00 PM
End: Wed 7/18/2018 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Ward, Barbara
Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)
Optional Attendees: (b)(6) (b)(6) (b)(6) (b)(6)

Good morning,

You are cordially invited to attend Director Ward's retirement ceremony on 18 JUL 2018 at 12PM in room 230 at VACO. Please feel free to have a few words and wish Ms. Ward good luck on her future endeavors. Please see the attached flyer for RSVP information.

V/r,

(b)(6)

Program Support Assistant
Center for Minority Veterans (00M)
Dept. of Veterans Affairs
810 Vermont Ave NW, WDC 20420
Ofc: (b)(6)
Cell: (b)(6)
Email: (b)(6)@va.gov
<https://www.va.gov/centerforminorityveterans>



CMV Director
Barbara Ward Re...



RETIREMENT
PROGRAM.DOCX

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 7/18/2018 2:30 PM
End: Wed 7/18/2018 3:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: 1:1 with Mr. Syrek for Memorandum Reviews
Location: 1015C

Start: Wed 7/18/2018 10:15 AM
End: Wed 7/18/2018 10:45 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Syrek, Christopher D. (Chris); (b)(6) (b)(6) (b)(6) (b)(6) J.

(b)(6) (b)(6)

From: Barry, Ashleigh (OAWP)
Sent: Tuesday, July 3, 2018 9:43 AM
To: (b)(6) (b)(6) J.
Subject: FW: Manchester VA Open House

FYI

Ashleigh F. Barry
Senior Strategic Communications Advisor
Office of the Secretary
Office of Accountability and Whistleblower Protection
810 Vermont Avenue, NW
Washington DC 20420
O: (b)(6) // C: (b)(6)

VA | U.S. Department of Veterans Affairs

From: Barry, Ashleigh (OAWP)
Sent: Tuesday, July 03, 2018 9:42 AM
To: (b)(6) (b)(6) (b)(6) (b)(6)
Subject: FW: Manchester VA Open House

Hello ladies,

Chief of Staff Jacquelyn Hayes-Byrd will be travelling to Manchester, NH on July 19th for the event below.

Flight requests are as follows please:

Depart BWI on Thursday, July 19th around 10:00 AM
Return to BWI on Friday, July 20th around 10:00 AM

*No hotel preference
*No rental car necessary

Ashleigh F. Barry
Senior Strategic Communications Advisor
Office of the Secretary
Office of Accountability and Whistleblower Protection
810 Vermont Avenue, NW
Washington DC 20420
O: (b)(6) / C: (b)(6)

VA | U.S. Department of Veterans Affairs



We're Rolling Out the Red Carpet for Veterans

Celebrating Manchester VA's Recovery and Expansion of Services

Date: Thursday, July 19, 2018 1600 - 1900

Location: Facility wide, 718 Smyth Road, Manchester, NH

Who: All are Welcome!

Whole Health **Drop In Yoga** (Veterans and their guests welcome)
Red Sox Nurse Hero, Veteran and VA Nurse, **Jeffery Ballard** talks **PTSD**
Manchester VA **Job Fair**

Explore **Outpatient Recreational Therapy (NEW!)**
Innovative Advanced Prosthetic Technology Demos (LUKE Arm)
and more!

Veteran Town Hall and Listening Session 1800-1900

Learn about the benefits and services available to Veterans. Subject matter experts will be on-hand from services across the medical center, VBA, VetCenter and **Community Partners!** Bring your DD-214 to enroll and check out the available alternative therapies and wellness offerings.

For more information contact the Office of Public Affairs
800-892-8384 (b)(6) or email: (b)(6)@va.gov
www.Manchester.VA.gov

VA



U.S. Department
of Veterans Affairs

(b)(6)

(b)(6)

Subject: Block for Manchester Site Visit

Start: Thu 7/19/2018 8:00 AM

End: Thu 7/19/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn



FW: Manchester
VA Open House

(b)(6)

(b)(6)

Subject: Depart BWI Airport

Start: Thu 7/19/2018 5:56 AM

End: Thu 7/19/2018 11:55 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 7/19/2018 11:30 AM

End: Thu 7/19/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Block for Manchester Site Visit

Start: Fri 7/20/2018 8:00 AM

End: Fri 7/20/2018 4:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 7/20/2018 11:30 AM
End: Fri 7/20/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: OALC Reorg Discussion
Location: 1015F

Start: Mon 7/23/2018 1:00 PM
End: Mon 7/23/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Glynn, Melissa S.; (b)(6) (b)(6) D.; Syrek, Christopher D. (Chris)

Optional Attendees: (b)(6)

Per request of Mr. Syrek to discuss reorganization of OALC

(b)(6)

(b)(6)

Subject: Jackie, Kirk, & James meeting
Location: GC office

Start: Mon 7/23/2018 2:00 PM
End: Mon 7/23/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Byrne, Jim (OGC)
Required Attendees: Hayes-Byrd, Jacquelyn; Nicholas, Kirk

Rescheduling today's 4 pm meeting re union matters for this date time next week??

(b)(6) (b)(6)

From: (b)(6) (b)(6) J.
Sent: Thursday, July 19, 2018 6:04 PM
To: (b)(6) (b)(6)
Cc: (b)(6) (b)(6) (b)(6)
Subject: FW: [EXTERNAL] VA Briefing

(b)(6) can you check Ms Hayes-Byrd's calendar in the morning and let Jackie & (b)(6) know? I adjust her calendar Monday morning when I get back.

Thanks!

Sent with Good (www.good.com)

From: (b)(6)
Sent: Thursday, July 19, 2018 5:58:46 PM
To: (b)(6) (b)(6) J.; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (OGC); (b)(6) (b)(6)
Cc: (b)(6) (b)(6)
Subject: FW: [EXTERNAL] VA Briefing

Does 3pm work for all (on Monday)? Thanks.

From: (b)(6)
Sent: Thursday, July 19, 2018 5:56 PM
To: Tucker, Brooks; COS-PMO; Syrek, Christopher D. (Chris); Hayes-Byrd, Jacquelyn; Byrne, Jim (OGC); Ulliyot, John
Cc: (b)(6) (b)(6)
Subject: RE: [EXTERNAL] VA Briefing

Monday at 3pm works for Acting SecVA schedule. I'll send a note out to your schedulers to make sure this time works for all.

From: Tucker, Brooks
Sent: Thursday, July 19, 2018 4:28 PM
To: COS-PMO; Syrek, Christopher D. (Chris); Hayes-Byrd, Jacquelyn; Byrne, Jim (OGC); Ulliyot, John
Cc: (b)(6) (b)(6) (b)(6)
Subject: FW: [EXTERNAL] VA Briefing

We will need to find time on Monday for a meeting to discuss this request and draft the narrative before we set a date for this briefing to HVAC Majority later next week.

Brooks

Sent with Good (www.good.com)

From: (b)(6) (b)(6)
Sent: Thursday, July 19, 2018 1:17:06 PM
To: Tucker, Brooks
Cc: (b)(6) Jon; (b)(6) Jon
Subject: [EXTERNAL] VA Briefing

Brooks –

Per our call will you please arrange to brief the HVAC majority next week on the recent personnel moves. Jon (b)(6) O&I Staff Director and Counsel, will be the HVAC lead.

Thanks,

(b)(6) (b)(6)
Deputy Staff Director & General Counsel
Committee on Veterans' Affairs
U.S. House of Representatives
(b)(6)

(b)(6)

(b)(6)

Subject: HVAC Briefing Prep
Location: Secretary Suite

Start: Mon 7/23/2018 3:00 PM
End: Mon 7/23/2018 4:00 PM

Recurrence: (none)

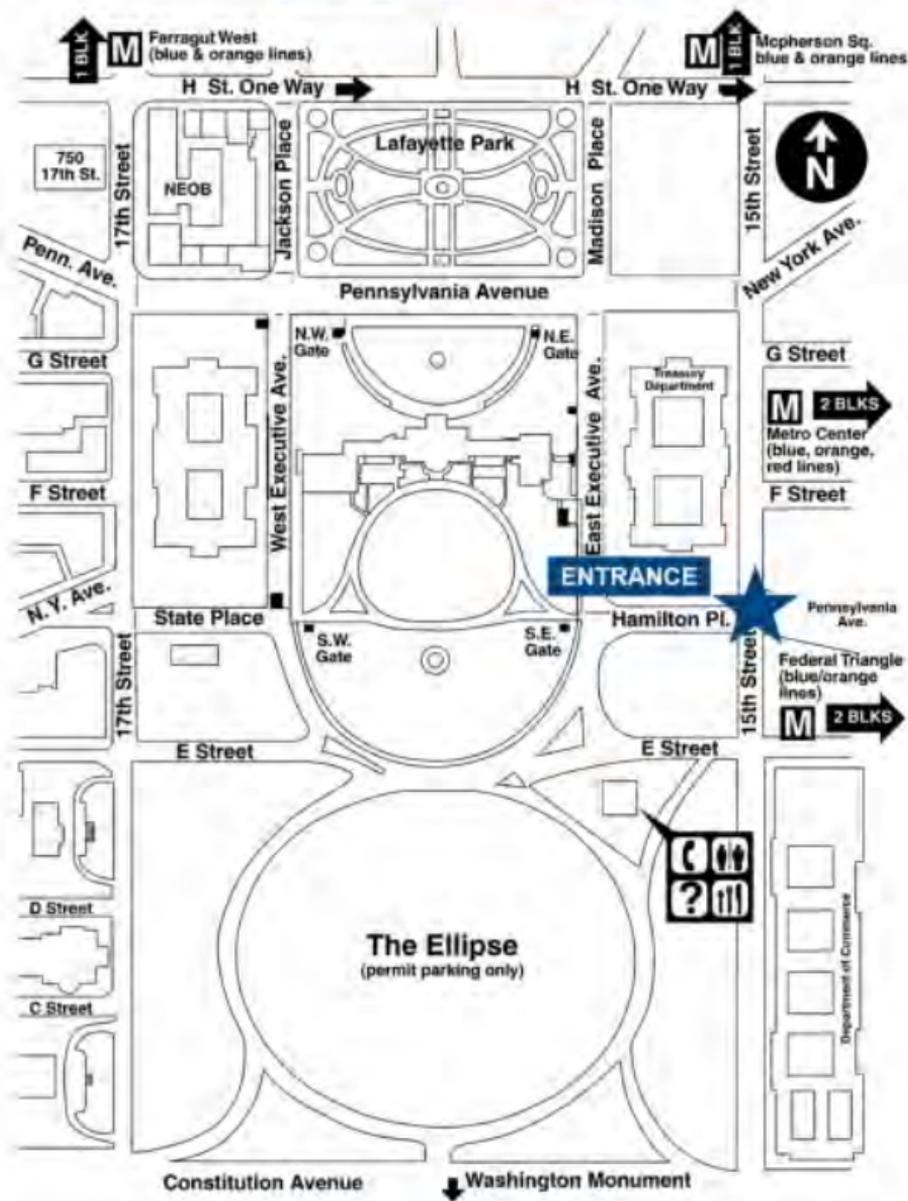
Organizer: 33d1500a-14e6-4272-ac60-96b96c692dcf

Categories: SecVA Meeting

This meeting is to prepare the narrative for discussions with HVAC regarding VA personnel moves.



FW: [EXTERNAL]
VA Briefing



GUEST ENTRY POINT

(19-00615-F) - 003203

15th St. and Alexander Hamilton Place, NW

Subject: Made in America Showcase
Location: White House- Southeast Gate
Start: Mon 7/23/2018 10:00 AM
End: Mon 7/23/2018 11:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn
Categories: White House Meetings/Events



Made in
America_Guest ...

We are delighted you will be joining us at the White House for the showcase celebration of products proudly made in America on Monday, July 23, 2018 between 10:00 a.m. and 1:00 p.m.

Please carefully read the information below to ensure there are no delays in the entry process.

We have attached access details for the Southeast Gate, located at 15th Street and Alexander Hamilton Place, NW. **Gates will open at 10:00 a.m. and no guests will be permitted after 12:30 p.m.** Guests are welcome to enter and exit at their leisure within this designated time period.

On arrival, acceptable forms of identification include a valid United States driver's license, or a valid passport from another country. A foreign driver's license is not considered acceptable identification for entry. Any discrepancy between the information provided and the information stated on your government-issued ID will delay the entry process.

The suggested attire is business.

Thank you for your assistance, and we look forward to hosting you at the White House.

Sincerely,

The White House Social Office

(b)(6)

(b)(6)

Subject: Lunch/COSVA time

Start: Mon 7/23/2018 11:00 AM

End: Mon 7/23/2018 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: COSVA Executive/Folder Review

Start: Mon 7/23/2018 8:30 AM

End: Mon 7/23/2018 9:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Call Father (b)(6)

Start: Tue 7/24/2018 1:00 PM

End: Tue 7/24/2018 1:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

Home: (b)(6)

Cell: (b)(6)

(b)(6)

(b)(6)

Subject: Update on the Mission Act PMO
Location: 1015F (updated room)
Start: Tue 7/24/2018 2:00 PM
End: Tue 7/24/2018 2:30 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)
Optional Attendees: Glynn, Melissa S., (b)(6) Tran, Dat VACO

(b)(6) (b)(6)

From: Hayes-Byrd, Jacquelyn
Sent: Tuesday, July 3, 2018 9:59 AM
To: (b)(6) (b)(6) J.
Cc: (b)(6) (COLONEL)
Subject: FW: Theradoc Update

Follow Up Flag: Follow up
Flag Status: Flagged

Please follow up with (b)(6) on this.

From: (b)(6) (COLONEL)
Sent: Wednesday, June 27, 2018 3:19 PM
To: Hayes-Byrd, Jacquelyn
Subject: FW: Theradoc Update

Jackie.

This is another area I'd like to discuss. Standardization of VA in its acquisition processes and equipment

V/R,

Colonel (b)(6)
Senior Military Advisor
Office of the Secretary of Veterans Affairs
Office: (b)(6)

From: (b)(6) (COLONEL)
Sent: Wednesday, June 27, 2018 12:15:35 PM
To: Tucker, Brooks
Subject: RE: Theradoc Update

Brooks

I think this expands to a larger issue of standardization and buying 1 system for all.

V/R,

Colonel Mike Rutkowski
Senior Military Advisor
Office of the Secretary of Veterans Affairs

Office: (b)(6)

From: Tucker, Brooks
Sent: Wednesday, June 27, 2018 9:23:38 AM
To: (b)(6) (COLONEL)
Subject: FW: Theradoc Update

(b)(6) The product is as follows, as explained by the consultant who laid out his "travels" in VA. :

TheraDoc. Document Storage Systems (DSS) has a widely used Antimicrobial Stewardship and infectious disease surveillance application that has been successfully fielded in 33 VA Medical Facilities and two VISNs (4 and 6). Recent studies by the VA have indicated in just a 30-day period a return on investment savings of approximately \$2 Million for one VISN. This same study indicated that 1,200 drug interventions were made to ensure the proper care of patients. Attached is a white paper and an information brief for your review and consideration

VA Engagement History. Finally, you asked for an outline of offices we have briefed on TheraDoc and enterprise wide solutions. I'll try to provide you a brief summary below of the key engagements:

- Dr. Laurence Meyer, Director of Specialty Care Services and his Antimicrobial Stewardship Team (Very interested, we have provided on-going email updates on the program. However, beyond his authority for enterprise consideration.
- Mr. (b)(6) Chief, VHA Vendor Relations (Couldn't schedule a meeting between the policy and clinical leads)
- Mr. Dave Balland, Deputy VA Legislative Affairs (Sent us to Bill James)
- Mr. (b)(6) Deputy Assistant Secretary for OI&T EPMO (Sent us to (b)(6) and Chuck see below)
- Ms. (b)(6) OIT Health Portfolio Director (Sent us to VHA Business leads, Chuck for review)
- Mr. Chuck Hume, Acting Assistant Deputy Under Secretary for Health and Dr Teresa Boyd, Acting Assistant Deputy Undersecretary for Health, Clinical Operations (Teresa took the brief and advised us she would check with her clinical leads across the Nation. If interested, she would work with Chuck Hume to find out the process for enterprise consideration.)

Would like to better understand how this can be avoided in future and possibly create a more consolidated process.

Brooks D. Tucker
Assistant Secretary
Office of Congressional and Legislative Affairs
O: (b)(6)
Department of Veterans Affairs
810 Vermont Ave, NW
Washington, D.C. 20420
(b)(6)@va.gov

From: Johnson, Glenn
Sent: Monday, June 25, 2018 7:52 AM
To: Tucker, Brooks

Cc: O'Connor, Christopher; Balland, David, (b)(6)
Subject: FW: Theradoc Update

Brooks

(b)(6) was able to circle the wagon on this one with the appropriate VA folks. See her update below. It appears there are limitations with funding for enterprise wide expansion and challenges with IT Governance board/structure who would be responsible for some type of enterprise expansion.

Glenn

Sent with Good (www.good.com)

From: (b)(6)
Sent: Friday, June 22, 2018 11:37:06 AM
To: Johnson, Glenn
Subject: Theradoc Update

Glenn,

In my discussions with (b)(6) (Chief Nursing Informatics Officer for ADUSH for Informatics and Information Governance), Dr. Teresa Boyd (Acting ADUSH for Clinical Operations), and AJ Swygert (Director, VHA Vendor Relations) I have found the following:

- Theradoc is currently being used in 33 VAMCs and desires to expand to enterprise level implementation. However, there are currently no solicitations that support procurement of this system.
- Each VAMC Director is empowered to purchase non-IT procurements out of the individual VAMC budget.
 - o Because Theradoc is a cloud based system it is classified as Software as a service (SaaS) and is considered non-IT (per VA Directive 6008) and can be purchased at the local VAMC level.
 - o Each VAMC Director would need to (a) want to procure and implement Theradoc, and (b) have money to pay for it, for Theradoc to be an option for that particular VAMC.
- There is an IT Governance process (attached) which dictates how VHA might request an enterprise or national system. If VHA were to request the use of a system through the IT Governance Board it would need to be paid for out of VHA's budget. However, the VHA Informatics and Information Government has communicated that –
 - o VHA does not have the funding to support a national system other than Cerner at this time.
 - o The IT Governance process does not seem to be a viable process right now – and they sincerely hope that under the new Secretary a more robust IT Governance process reform will be a top priority.

Bottom Line – The process to identify, prioritize, and pay for an enterprise wide system (even though Theradoc works effectively) is not a workable option at this time.

Please let me know if you have any questions.

(b)(6)
Congressional Relations Officer
Office of Congressional and Legislative Affairs
Department of Veterans Affairs
Office: (b)(6)
Cell: (b)(6)
(b)(6)@va.gov

(b)(6) (b)(6)

Subject: 1:1 with Colonel (b)(6)
Location: 1015C

Start: Tue 7/24/2018 3:00 PM
End: Tue 7/24/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (COLONEL)

Purpose: per request of Colonel (b)(6) to discuss standardization of VA in acquisition processes and equipment

Length: 30-minutes

Invitees: Colonel (b)(6)



FW: Theradoc
Update

(b)(6)

(b)(6)

Subject: Walk to EEOB

Start: Tue 7/24/2018 10:00 AM

End: Tue 7/24/2018 10:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 7/24/2018 12:00 PM
End: Tue 7/24/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: COSVA Executive/Folder Review

Start: Tue 7/24/2018 8:30 AM

End: Tue 7/24/2018 9:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: PREP: HVAC Members Luncheon (July 25th)
Location: 1015F

Start: Tue 7/24/2018 9:30 AM
End: Tue 7/24/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) Johnson, Glenn; Haverstock, Cathy; Protocol; (b)(6) (b)(6) (b)(6)
(b)(6)

Ms. Hayes-Byrd would like to finalize details for the HVAC Luncheon (Scheduled for Wednesday, July 25 @ noon)

OCLA: Glenn Johnson & Cathy Haverstock (others as needed)
Protocol Team
SecVA Front Office Team

(b)(6)

(b)(6)

Subject: Walk to VACO

Start: Tue 7/24/2018 11:30 AM

End: Tue 7/24/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Time Sensitive Decisioning
Location: 1015C

Start: Wed 7/25/2018 1:00 PM
End: Wed 7/25/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Frantz, Brigette L.



OFFICE OF MANAGEMENT

MONTHLY EXECUTION REVIEW (MER) DATA THROUGH JUNE 30, 2018

Presented By

Jon Rychalski

Assistant Secretary for Management and
Chief Financial Officer



Agenda

At Risk Areas:

- Capital Programs
- EHRM
- VHA Choice Program

Low Risk Areas:

- Gen Ad
- BVA
- VHA
- NCA
- VBA
- OI&T



What you need to know about the MER

1. Capital programs continue to under-execute

- Major Construction: 9 projects are behind schedule.
- Minor Construction: VHA has re-baselined their plan and have obligated 25 of 39 planned projects (33% behind plan).
- Plus Up: Plans were sent to the Hill on 6/1, approval has been received from both the House and Senate.
- Leases: Twelve leases have not been awarded on schedule.

2. EHRM continues to work on finalizing reimbursement policies with VHA and OIT.

3. VHA Choice Program under-execution.

- Average monthly obligations for the Choice Program have decreased (from \$375 million to \$325 million). If this trend continues, it could put the VA's FY 2019 request for Choice/Mission at risk.

4. Certain Congressional members/staff have signaled lack of confidence in VA's financial projection methods

Capital Programs

MAJOR CONSTRUCTION BUDGET EXECUTION

FY 2018 Major Plan* \$1.1 Billion

FY 2018 Major YTD Actual \$920.9 Million



Budget Execution Key Takeaways

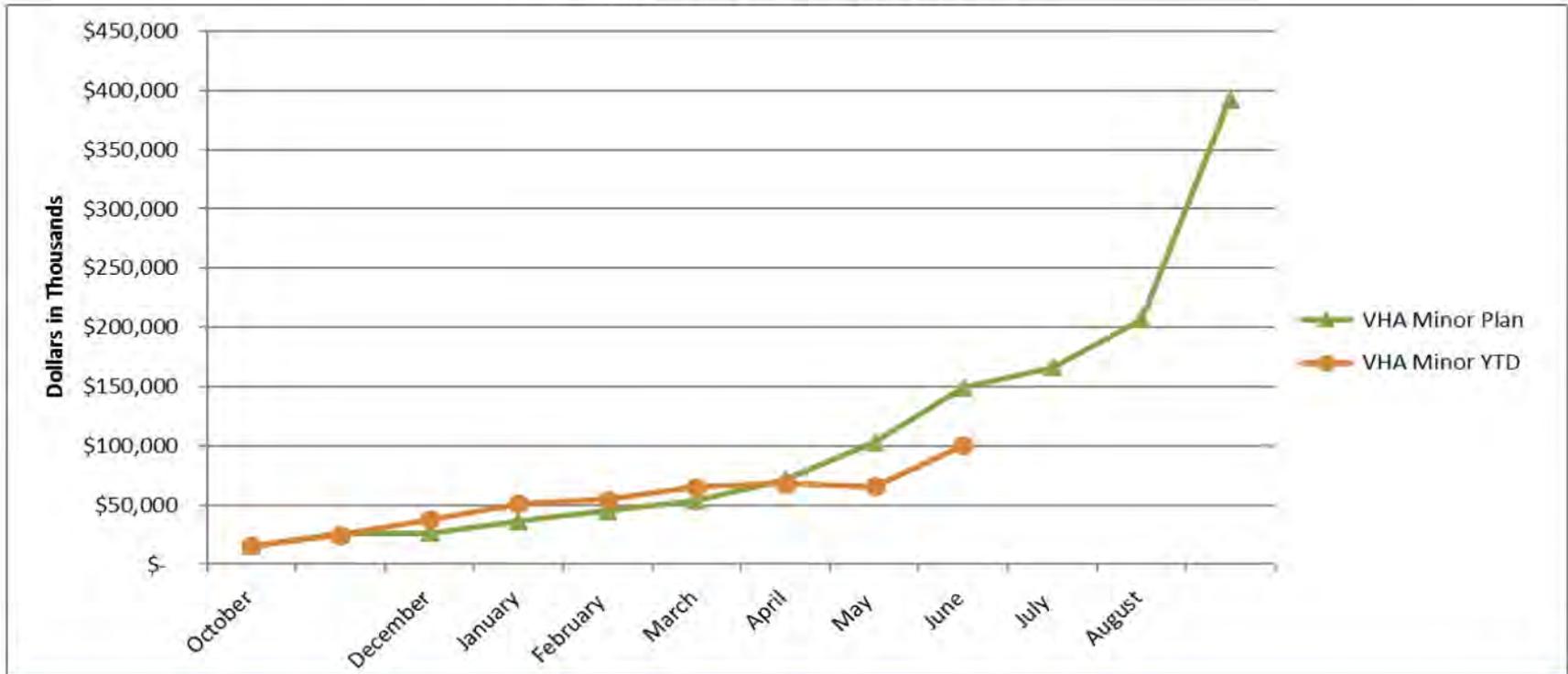
- Major obligations through June are 33% above the operating plan, but 9 projects are behind schedule
- Nine projects behind: St. Louis – JB Cemetery (\$3.5M); Ohio Western Reserve (\$2.5M); Cape Canaveral (\$3.5M); St. Louis – South Campus Parking (\$1.9M); Walla Walla (\$17M); Alameda (\$62M); Livermore (\$124M); Roseburg (\$4M); and West LA- New Tower (\$10M).

Capital Programs

VHA MINOR CONSTRUCTION BUDGET EXECUTION – BASE FUNDING ONLY

FY 2018 Minor Plan* \$392.4 Million

FY 2018 Minor Actual \$100.3 Million



Budget Execution Key Takeaways

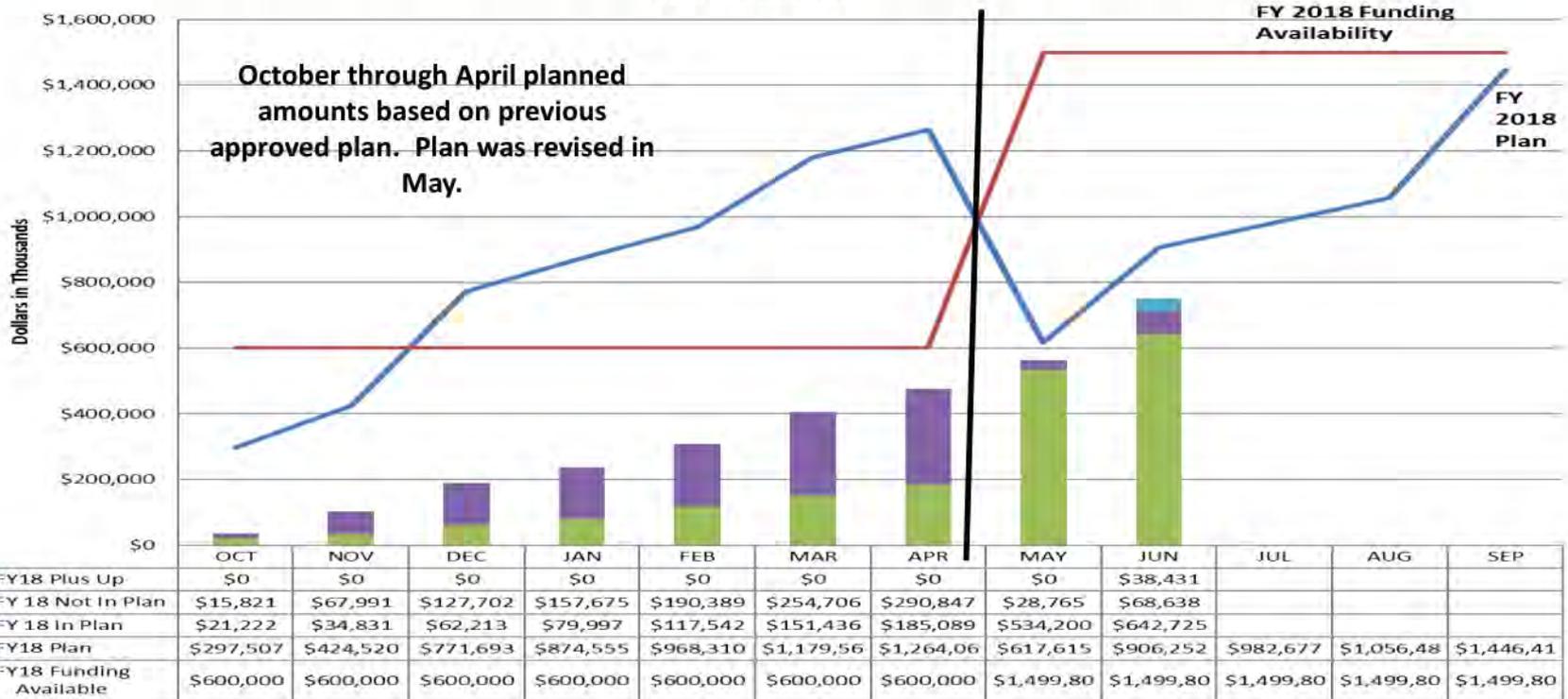
- Total VA (VHA, NCA & VBA) Minor obligations through June were \$166.4 million of a planned \$249.5 million (33%) behind plan.
- The VHA Minor plan was re-baselined in May. Through June, they were 33% behind the planned obligations of \$149.4 million.
- VHA again had several de-obligations (\$3.3 million) due to project close-outs or cancellations.

(19-00615-F) - 003223

Capital Programs

VHA NON-RECURRING MAINTENANCE (NRM) – BASE FUNDING ONLY

(\$ in Millions)



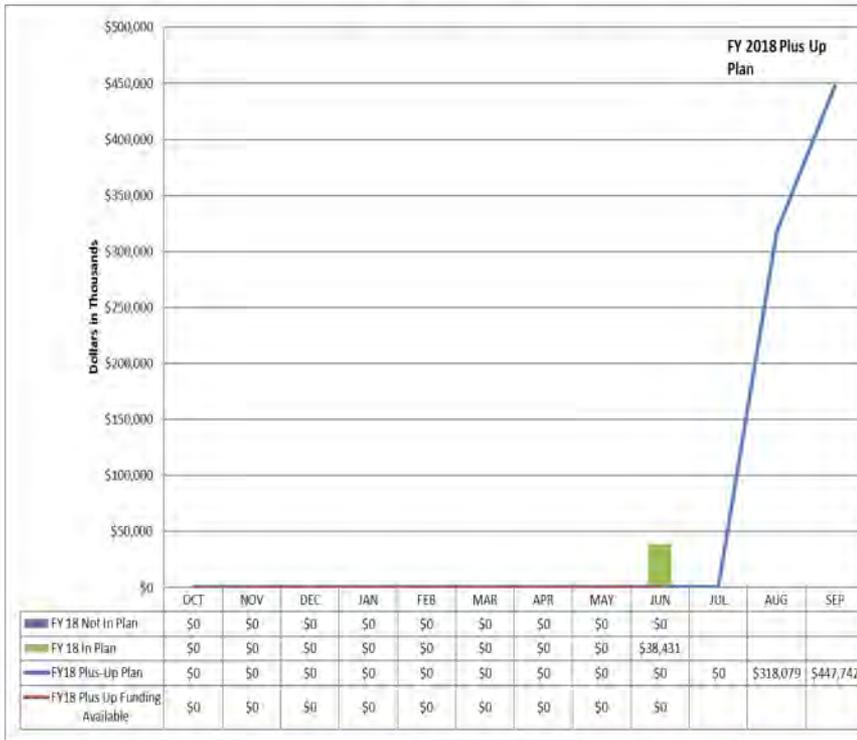
Budget Execution Key Takeaways

- Through June, NRM cumulative obligations are \$156 million behind the revised operating plan for June of \$906 million.
- Obligations of projects awarded not on plan increased this month from \$28.8 million thru May to \$68.6 million thru June.

Capital Programs

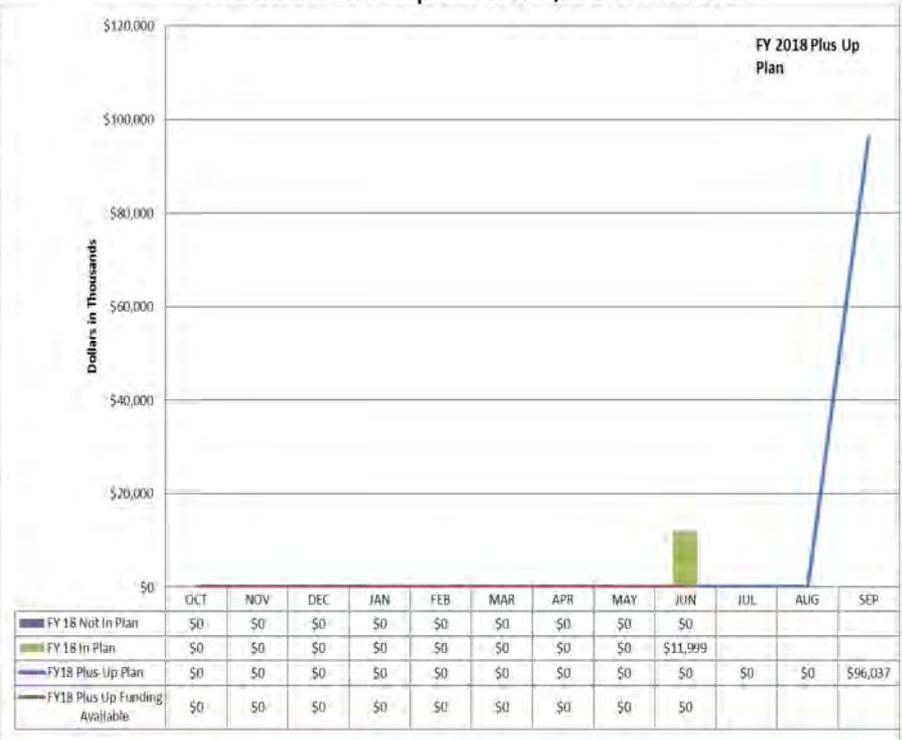
NRM Plus-Up Funding

FY 2018 Plus-Up Plan \$447.7 Million



VHA Minor Plus-Up Funding

FY 2018 Plus-Up Plan \$96.0 Million
 FY 2018 Plus-Up Actual \$11.9 million



Budget Execution Key Takeaways

- Plus-Up plans were submitted to Congress on June 1st. Both the House and Senate have approved the plans (House on July 11; Senate on July 23).
- There was one Minor obligation in Providence, RI totaling \$11.9 million* using base funding due to bid expiration, an expenditure transfer using Plus Up funds will be done once received.
- There are 25 NRM projects totaling \$38.4 million that were obligated using base funding, but that will be shifted to plus-up funds using expenditure transfers soon.

(19-00615-F) - 003225

*Minor Threshold was increased to \$20 million with passage of the Mission Act in May

Capital Programs

FY 2018 Status of VHA's Top 20 Major Leases

	Congressional Interest	\$ in M	O	N	D	J	F	M	A	M	J	J	A	S	Comment
Lowell, MA - Outpatient Clinic		\$1.5				X									Obligated \$1.4M FY18
Boston, MA - Outpatient Clinic		\$1.6					X								Not Awarded
San Diego, CA - Community Based Outpatient Clinic		\$5.5					X								Not Awarded
Lubbock, TX - Community Based Outpatient Clinic		\$7.8						X							Not Awarded, Choice Act 1
Charleston, SC - Primary Care Annex		\$4.2							X						Not Awarded, Choice Act 1
Chattanooga, TN - Community Based Outpatient Clinic		\$4.1							X						Not Awarded, Choice Act 1
Cobb County, GA - Community Based Outpatient Clinic	Yes	\$3.5							X						Not Awarded, Choice Act 1
Brick, NJ - Community Based Outpatient Clinic		\$3.3							X						Not Awarded, Choice Act 1
Ponce, PR - Outpatient Clinic		\$6.3									X				Not Awarded, Choice Act 1
Myrtle Beach, SC - Community Based Outpatient Clinic		\$4.6									X				Not Awarded, Choice Act 1
New Port Richey, FL - Outpatient Clinic	Yes	\$6.3									X				Not Awarded, Choice Act 1
Bakersfield, CA - Outpatient Clinic		\$2.2									X				Not Awarded
Phoenix, AZ - Outpatient Clinic		\$16.8									X				Not Awarded, Choice Act 1
Redding, CA - Community Based Outpatient Clinic		\$4.2										X			Choice Act 1
Columbus, GA - Outpatient Clinic		\$3.0										X			
Charleston, SC - Consolidated Mail Outpatient Pharmacy	Yes	\$5.0											X		Obligated \$8.0M FY18
Houston, TX - Research		\$3.6											X		Choice Act 1
San Antonio, TX - Community Based Outpatient Clinic		\$10.5											X		Choice Act 1
Honolulu, HI - Outpatient Clinic		\$3.8											X		Choice Act 1
Tulsa, OK - Community Based Outpatient Clinic		\$11.6												X	Choice Act 1
Total		\$109.5													

Budget Execution Key Takeaways

- Major Leasing is off plan through June. Twelve leases are not awarded. One lease awarded early this month.

(19-00615-F) - 003226

*All Choice Act leases have general congressional interest.

FY 2018 Status of VHA's Top 20 Major Leases

	Congressional Interest	\$ in M	O	N	D	J	F	M	A	M	J	J	A	S	Comment	
Lowell, MA - Outpatient Clinic		\$1.5			X										Obligated \$1.4M FY18	
Boston, MA - Outpatient Clinic		\$1.6				X									Not Awarded	
San Diego, CA - Community Based Outpatient Clinic		\$5.5					X								Not Awarded	
Lubbock, TX - Community Based Outpatient Clinic		\$7.8						X							Not Awarded, Choice Act 1	Choice 1
Charleston, SC - Primary Care Annex		\$4.2							X						Not Awarded, Choice Act 1	Choice 1
Chattanooga, TN - Community Based Outpatient Clinic		\$4.1							X						Not Awarded, Choice Act 1	Choice 1
Cobb County, GA - Community Based Outpatient Clinic	Yes	\$3.5							X						Not Awarded, Choice Act 1	Choice 1
Brick, NJ - Community Based Outpatient Clinic		\$3.3							X						Not Awarded, Choice Act 1	Choice 1
Ponce, PR - Outpatient Clinic		\$6.3									X				Not Awarded, Choice Act 1	Choice 1
Myrtle Beach, SC - Community Based Outpatient Clinic		\$4.6								X					Not Awarded, Choice Act 1	Choice 1
New Port Richey, FL - Outpatient Clinic	Yes	\$6.3								X					Not Awarded, Choice Act 1	Choice 1
Bakersfield, CA - Outpatient Clinic		\$2.2								X					Not Awarded	
Phoenix, AZ - Outpatient Clinic		\$16.8								X					Not Awarded, Choice Act 1	Choice 1
Redding, CA - Community Based Outpatient Clinic		\$4.2									X				Choice Act 1	Choice 1
Columbus, GA - Outpatient Clinic		\$3.0									X					
Charleston, SC - Consolidated Mail Outpatient Pharmacy	Yes	\$5.0										X			Obligated \$8.0M FY18	
Houston, TX - Research		\$3.6											X		Choice Act 1	Choice 1
San Antonio, TX - Community Based Outpatient Clinic		\$10.5											X		Choice Act 1	Choice 1
Honolulu, HI - Outpatient Clinic		\$3.8											X		Choice Act 1	Choice 1
Tulsa, OK - Community Based Outpatient Clinic		\$11.6												X	Choice Act 1	Choice 1
Total		\$109.5														

Office of Electronic Health Record Modernization

FY18 Obligations through June (\$ in thousands)



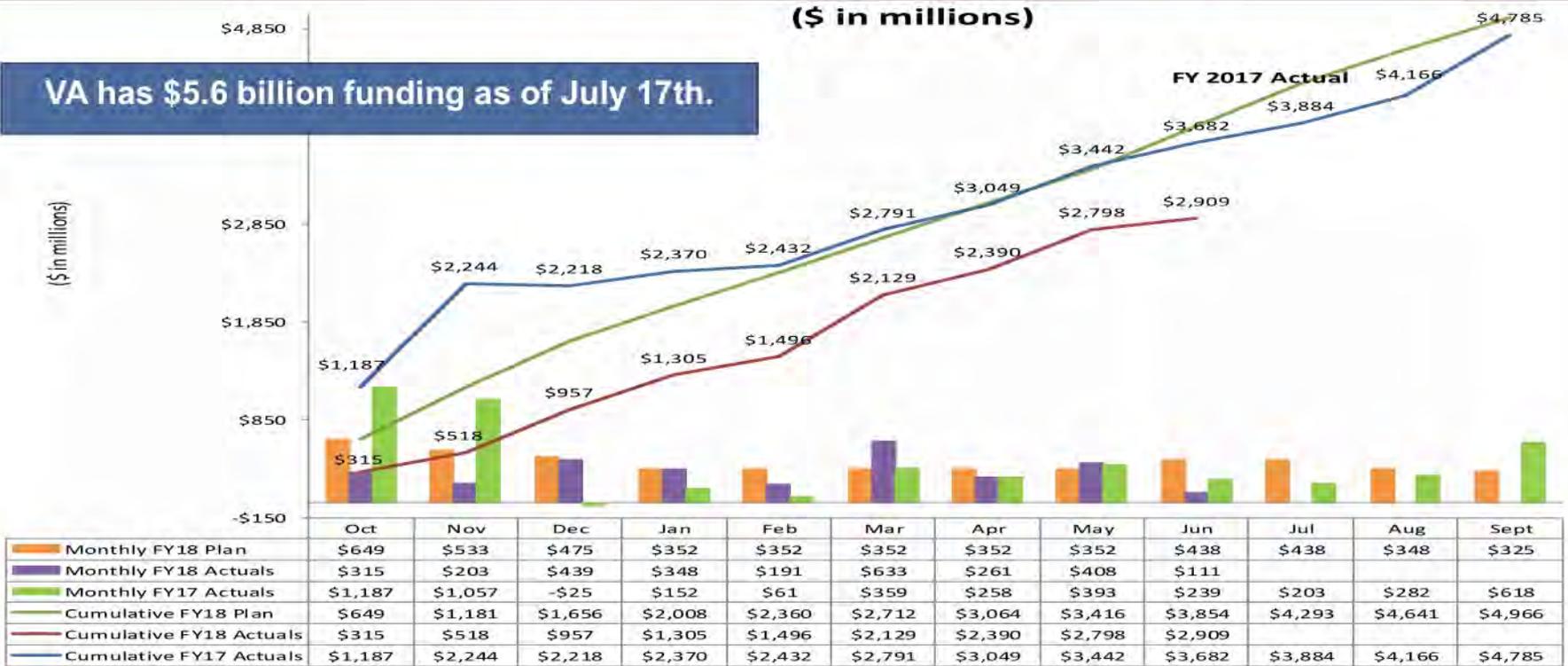
Budget Execution Key Takeaways

- OEHRM obligated \$229.8 million, \$41.7 million or 15.3 percent below plan, which is due to the delay in implementation and unobligated balances available on the current PMO contract. The Cerner contract was obligated according to the approved spend plan.
- OEHRM is currently developing the necessary policy guidance for OIT and medical equipment purchases. Policy for reimbursing staff across VHA and OIT is under development. VHA is seeking full reimbursement for all detailed staff of any duration.
- OEHRM plans to carryover \$168 million into FY 2019 per the OMB-approved spend plan.

Choice 802 Medical Programs (Excludes IT)

VA has \$5.6 billion funding as of July 17th.

(\$ in millions)



Budget Execution Key Takeaways

- Choice obligations were \$111 million for June. The FYTD total was \$2.9 billion, -\$945 million (25%) below plan. The six month average of monthly obligations is approximately \$325 million.
- We anticipate that the VA auditors will request a downward adjustment at the end of the fiscal year due to overstated obligations. However, the adjustment will likely be smaller than in previous years.
- VA staff are in the process of developing new regulations for Community Care under the Mission Act.

Step 1: Enter Plan and Actual data below. Actuals are provided by VHA.

Raw Data	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
Cumulative FY18 Plan	\$648,531,016	\$1,181,179,680	\$1,655,887,169	\$2,007,905,969	\$2,359,924,769	\$2,711,943,569	\$3,063,962,370	\$3,415,981,181	\$3,854,283,177	\$4,292,585,173	\$4,641,000,000	\$4,966,000,000
Cumulative FY18 Actuals	\$315,438,689	\$518,238,789	\$956,995,786	\$1,304,963,572	\$1,495,643,866	\$2,129,039,362	\$2,390,488,883	2,797,992,642	\$2,909,234,120			
Cumulative FY17 Actuals	\$1,186,950,212	\$2,243,552,735	\$2,218,251,827	\$2,370,428,530	\$2,431,612,953	\$2,790,537,425	\$3,048,968,591	\$3,442,446,270	\$3,681,585,516	\$3,884,136,213	\$4,166,113,224	\$4,784,568,967

Step 2: Excluding cells without data (zero values), update the formulas for each cell in the appropriate

Graphic Input	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
Cumulative FY18 Plan	\$649	\$1,181	\$1,656	\$2,008	\$2,360	\$2,712	\$3,064	\$3,416	\$3,854	\$4,293	\$4,641	\$4,966
Cumulative FY18 Actuals	\$315	\$518	\$957	\$1,305	\$1,496	\$2,129	\$2,390	\$2,798	\$2,909			
Cumulative FY17 Actuals	\$1,187	\$2,244	\$2,218	\$2,370	\$2,432	\$2,791	\$3,049	\$3,442	\$3,682	\$3,884	\$4,166	\$4,785
Monthly FY18 Plan	\$649	\$533	\$475	\$352	\$352	\$352	\$352	\$352	\$438	\$438	\$348	\$325
Monthly FY18 Actuals	\$315	\$203	\$439	\$348	\$191	\$633	\$261	\$408	\$111			
Monthly FY17 Actuals	\$1,187	\$1,057	-\$25	\$152	\$61	\$359	\$258	\$393	\$239	\$203	\$282	\$618

Step 3: Adjust the cell references used in the formulas below to capture the variances for the appropriate

Statistical Data	
FY17-18 Variance	-\$658.5
(%) FY17-18 Variance	-21.6%
6-month Average	\$346
Compare to Plan	-\$673
(%) Compare to Plan	-22.0%

(\$ in millions)

FY2017 Actual

(\$ in millions)

FY18 Medical Care Operating Plan
(includes MS, MSC, MF, MCC, and 801; In whole \$)

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
Personal Services (10)	3,000,297,139	5,961,212,827	8,967,104,971	12,154,296,125	15,037,995,928	18,148,330,840	21,169,606,377	24,294,610,069	27,392,249,636	30,462,424,140	33,519,102,761	36,673,633,980
Travel and Trans of Persons (21)	264,703,243	324,157,632	370,775,887	487,845,121	560,106,713	627,840,200	750,423,291	816,841,729	891,121,095	1,003,140,852	1,076,938,647	1,164,930,387
Employee Travel - VA Sponsored Training/Conference	5,194,105	9,009,999	11,354,241	15,436,020	19,366,040	25,365,390	30,723,215	36,399,312	41,915,807	47,726,303	52,699,826	57,847,118
Employee Travel - Non-VA Sponsored Training/Conference	1,522,805	2,446,289	2,967,459	3,814,995	4,644,766	5,868,846	7,088,434	8,247,138	9,251,789	10,130,742	11,169,558	12,051,131
All Other Employee Travel	5,562,661	9,669,883	13,321,826	20,028,151	26,195,511	30,013,676	36,205,289	41,574,957	46,747,745	51,668,595	56,704,735	61,870,753
All Other Travel	252,423,672	303,031,461	343,132,361	448,565,954	509,900,396	566,592,288	676,406,354	730,620,323	793,205,754	893,615,212	956,364,528	1,033,161,385
Transportation of Things (22)	15,572,788	18,888,044	20,405,753	25,537,980	28,151,318	31,449,596	35,857,353	38,530,249	40,593,558	44,459,526	47,967,325	53,676,401
Communications, Utilities & Rent (23)	747,793,219	852,915,835	919,188,546	1,068,086,293	1,143,868,621	1,204,842,380	1,342,064,973	1,413,323,233	1,482,652,408	1,615,432,179	1,689,380,124	1,815,603,107
Other Contractual Services (25)	1,835,855,272	2,812,782,199	3,768,161,092	4,897,412,510	5,980,901,086	7,032,688,365	8,224,876,889	9,253,891,276	10,308,757,332	11,454,336,381	12,537,850,846	13,988,492,126
Tuition and Registration Within the Government	100,966	183,806	259,122	614,226	752,882	875,940	1,785,518	1,917,325	2,036,058	2,164,613	2,282,519	2,406,579
Tuition and Registration Outside the Government	9,510,820	8,095,133	13,801,657	22,422,705	27,332,385	31,797,849	35,499,603	39,464,453	43,434,876	48,581,556	52,337,020	56,405,035
Contracts Associated with Training	2,165,418	2,980,277	22,410,156	23,135,313	25,927,503	26,905,120	28,113,427	35,868,798	37,677,065	41,768,335	49,585,747	61,859,706
All Other Contracts	1,824,078,068	2,801,522,983	3,731,690,156	4,851,240,266	5,926,888,316	6,973,109,456	8,159,478,341	9,176,640,701	10,225,609,334	11,361,821,877	12,433,645,560	13,867,820,807
Supplies and Materials (26)	1,228,029,260	2,124,151,055	2,935,425,847	3,920,872,913	4,823,665,553	5,785,420,364	6,885,682,052	7,857,039,357	8,746,635,000	9,826,373,973	10,880,774,453	11,954,490,779
Equipment (31)	30,892,830	55,311,761	97,054,946	141,252,200	194,491,105	265,207,677	342,848,313	430,716,494	556,200,490	689,902,283	903,135,677	1,260,999,505
Lands and Structures (32)	55,522,046	89,078,781	180,087,041	246,165,860	278,957,632	380,222,920	458,616,957	520,312,979	609,360,284	673,257,923	735,592,592	944,609,534
Non-Recurring Maintenance	48,248,283	79,215,592	166,886,832	224,430,848	252,932,114	348,002,399	407,748,208	449,838,406	530,126,202	591,204,242	643,480,332	777,959,664
Capital Leases	2,885,298	2,885,298	4,931,704	9,078,564	10,178,564	11,536,335	21,236,335	22,336,335	24,536,335	26,576,515	32,329,822	54,674,192
All Other L & S	4,388,464	6,977,891	8,268,506	12,656,448	15,846,954	20,684,186	29,632,413	48,138,238	54,697,747	55,477,166	59,782,439	111,975,678
State and Homeless Grants (41)	313,177,666	461,411,316	609,987,371	780,987,246	906,634,296	1,031,057,978	1,179,795,333	1,305,948,009	1,430,595,629	1,574,127,655	1,701,847,312	1,834,460,933
Other Obligations	15,744,146	19,620,898	23,756,179	32,322,646	37,192,421	47,013,996	55,305,291	58,817,988	60,991,587	74,878,534	87,350,362	95,407,755
Total All Medical Care	7,507,587,609	12,719,530,348	17,891,947,634	23,754,778,894	28,991,964,674	34,554,074,318	40,445,076,830	45,990,031,385	51,519,157,019	57,418,333,446	63,179,940,098	69,786,304,506
Total Community Care	743,828,751	1,487,657,622	2,231,486,253	2,975,314,989	3,780,933,399	4,586,542,709	5,339,695,081	6,092,847,353	6,845,999,623	7,598,821,897	8,352,604,159	9,109,164,000
Total All Section 802	648,531,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,529,283,177	3,642,585,173	3,755,887,169	3,755,887,169
Total All Medical Care with 801 (from above)	7,507,587,609	12,719,530,348	17,891,947,634	23,754,778,894	28,991,964,674	34,554,074,318	40,445,076,830	45,990,031,385	51,519,157,019	57,418,333,446	63,179,940,098	69,786,304,506
Total All Medical Care with Section 802	8,156,118,625	13,900,710,028	19,547,834,803	25,762,684,863	31,351,889,443	37,266,017,887	43,509,039,200	49,406,012,566	55,048,440,196	61,060,918,619	66,935,827,267	73,542,191,675

Location	Appropriation	Budget Category	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
OCC	Choice	Personal Services (19)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Travel and Trans of Persons (21)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Employee Travel Training VA Sponsored	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Employee Travel Training Non-VA Sponsored	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Employee Travel	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Travel	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Transportation of Things (22)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Communications, Utilities & Rent (23)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Other Services (25)	648,531,016	1,181,179,680	1,655,887,169	1,967,905,970	2,279,924,770	2,591,943,571	2,903,962,372	3,215,981,181	3,654,283,177	4,092,585,173	4,441,000,000	4,766,000,000
OCC	Choice	Tuition and Registration within the Govt	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Tuition and Registration outside the Govt	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Contracts Associated with Training	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Contracts	648,531,016	1,181,179,680	1,655,887,169	1,967,905,970	2,279,924,770	2,591,943,571	2,903,962,372	3,215,981,181	3,654,283,177	4,092,585,173	4,441,000,000	4,766,000,000
OCC	Choice	Supplies and Materials (26)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Equipment (31)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Lands and Structures (32)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Non-Recurring Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Capital Leases	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Lands and Structures	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	State and Homeless Grants (41)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Total All Medical Care	648,531,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,854,283,177	4,292,585,173	4,641,000,000	4,966,000,000
OCC	Choice	Personal Services (19)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Travel and Trans of Persons (21)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Employee Travel Training VA Sponsored	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Employee Travel Training Non-VA Sponsored	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Employee Travel	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Travel	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Transportation of Things (22)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Communications, Utilities & Rent (23)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Other Contractual Services (25)	-	-	-	-	-	-	-	-	-	-	-	4,766,000,000
OCC	Choice	Tuition and Registration within the Govt	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Tuition and Registration outside the Govt	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Contracts Associated with Training	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Contracts	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Supplies and Materials (26)	-	-	-	-	-	-	-	-	-	-	-	4,766,000,000
OCC	Choice	Equipment (31)	-	-	-	-	-	-	-	-	-	-	-	250,000,000
OCC	Choice	Lands and Structures (32)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Non-Recurring Maintenance	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Capital Leases	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other Lands and Structures	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	State and Homeless Grants (41)	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	All Other	-	-	-	-	-	-	-	-	-	-	-	-
OCC	Choice	Total Medical Services	648,531,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,854,283,177	4,292,585,173	4,641,000,000	4,966,000,000
OCC	Choice	Total FTEs	-	-	-	-	-	-	-	-	-	-	-	-
CUM FTE	Medical Services	Support and Compliance	-	-	-	-	-	-	-	-	-	-	-	-
		FUNDING DISTRIBUTION TO FIELD (MS)	-	-	-	-	-	-	-	-	-	-	-	-
		(MSC)	-	-	-	-	-	-	-	-	-	-	-	-
		(MF)	-	-	-	-	-	-	-	-	-	-	-	-
		Total	-	-	-	-	-	-	-	-	-	-	-	-
		OPERATING PLAN + FUNDING TO FIELD	648,531,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,854,283,177	4,292,585,173	4,641,000,000	4,966,000,000

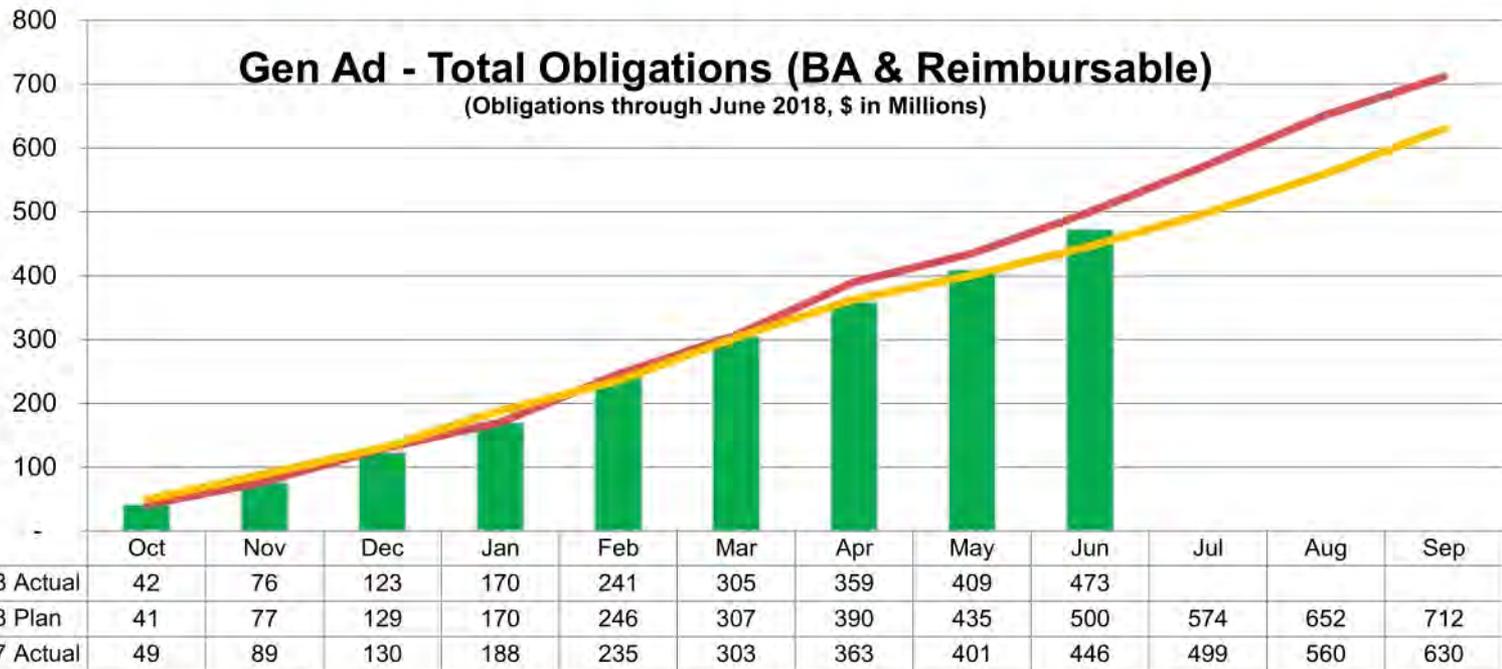


Context: Increased Congressional Interest in VHA Budget Processes

- **2018 Appropriations Bill – Congressional Tracking Report**
 - VA, with OMB, should “pursue a comprehensive healthcare modeling system and consider solutions and best practices from third party administrators... to more accurately forecast the cost of healthcare for veterans...”
 - “Quarterly reports on all major facets of this initiative, to include cooperation with an independent audit conducted by GAO”
- **S. 1952 – VA Financial Accountability Act of 2017**
 - Requires an independent third-party audit to improve financial processes, reporting, and actuarial and estimation models
 - to make financial projections, and the department’s financial controls. Necessitates 45-day advance justification for any supplemental appropriations requests outside of the standard budget process
 - Requires written VA CFO certification of the sufficiency of the budget request, the internal collaboration across offices/administrations
- VA’s position on both is to reaffirm the reliability/sufficiency of our current models/projections

Low Risk

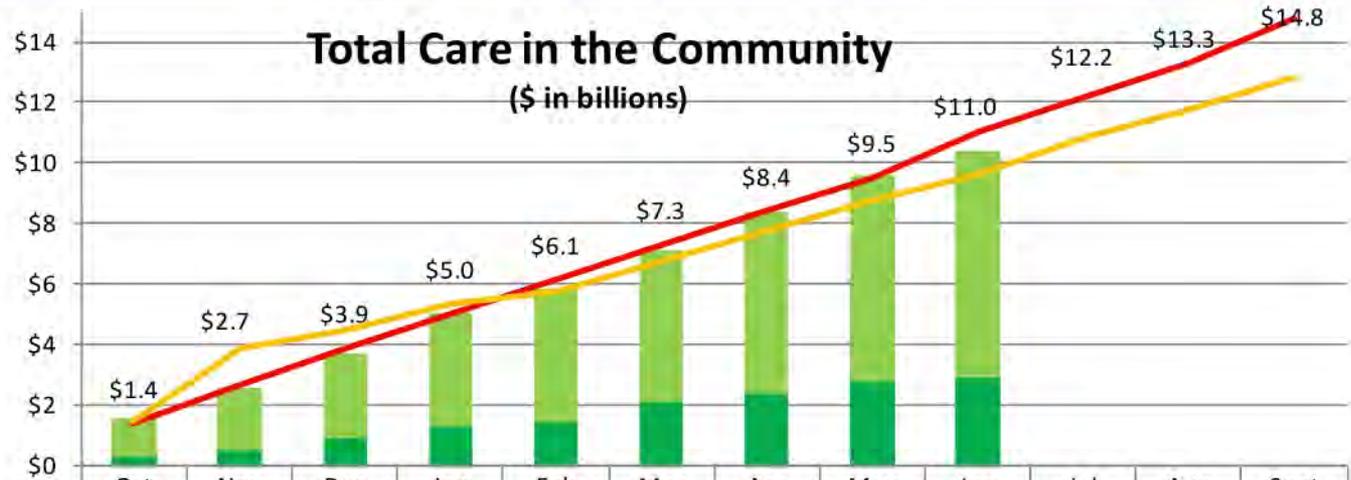
General Administration (Gen Ad or Staff Offices)



Budget Execution Key Takeaways

- Gen Ad obligated \$472.9 million, \$27.4 million, or 5.5 percent below plan primarily due to several reimbursable contracts not being awarded yet (FMBT and PIV). These contracts are expected to award in August.
 - Should these contracts not award at the full amount, Staff Offices must return unused amounts to the customer offices at the earliest possible time so they can be used prior to the end of the fiscal year, minimizing risk of lapsing funds.

VHA Total Community Care Including Choice Care (Excludes IT)

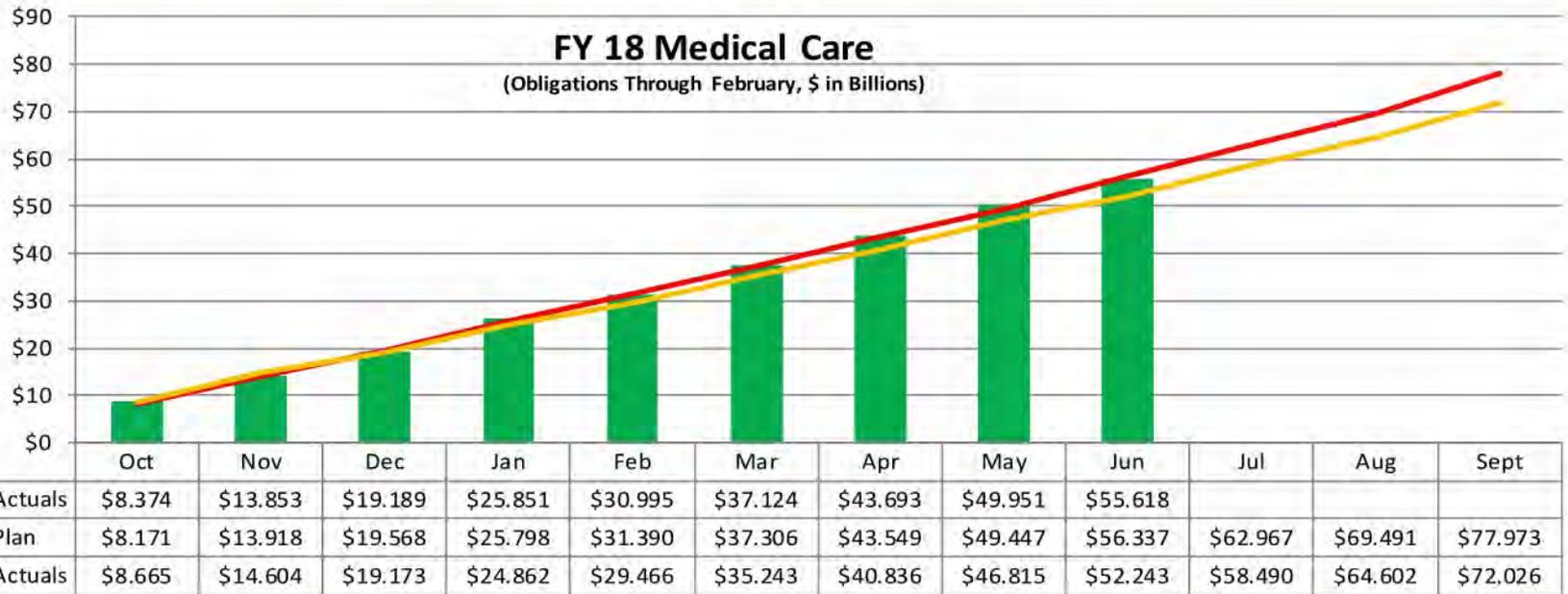


	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
FY18 Community Care	\$1.230	\$2.033	\$2.728	\$3.703	\$4.339	\$4.976	\$5.936	\$6.772	\$7.452			
FY18 Choice Actuals	\$0.315	\$0.518	\$0.957	\$1.305	\$1.496	\$2.129	\$2.390	\$2.798	\$2.909			
FY18 MCC & Choice Plan	\$1.392	\$2.669	\$3.887	\$4.983	\$6.141	\$7.298	\$8.404	\$9.509	\$11.003	\$12.195	\$13.312	\$14.794
FY17 MCC & Choice Actuals	\$1.441	\$3.902	\$4.471	\$5.337	\$5.742	\$6.731	\$7.751	\$8.765	\$9.647	\$10.804	\$11.789	\$12.854

Budget Execution Key Takeaways

- VHA's total Community Care program executed \$10.4 billion through June, -\$642 million (5.8%) below plan. Community Care represents 72 percent, or \$7.5 billion in total obligations. The six month average obligations are approximately \$1.113 billion a month.
- Choice program obligated \$2.9 billion, -\$945 million (25%) below plan. Usage of Choice Provider Agreements have been lower than projected all year; along with TPA administrative requirements being lower and obligations for TPA Care Coordination slipped from June to the first week in July.

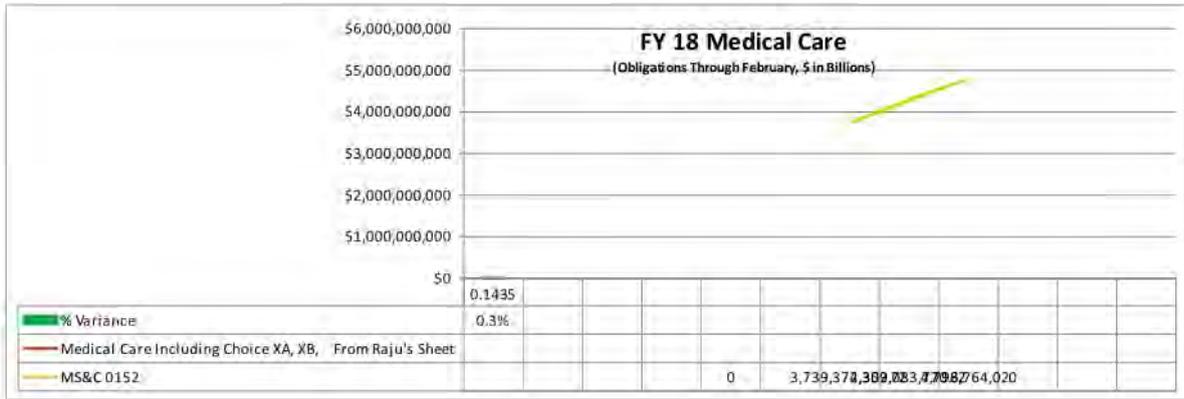
VHA Medical Care Including Choice (Excludes IT)



Budget Execution Key Takeaways

- VHA has obligated \$55.6 billion, -\$719 million (1.3%) below plan, primarily driven by under execution of the Choice Program.
- VHA Staffing (FTE) is 314,618 FTE, -2,391 FTE (0.8%) below plan. VHA's payroll costs are \$27.5 billion, -\$68 million (0.2%) below plan.

	(In whole \$)											
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
FY18 Actuals	8,373,734,881	13,852,703,990	19,188,838,299	25,851,136,954	30,995,016,986	37,124,361,989	43,692,514,943	49,950,895,519	55,618,299,304			
FY18 Plan	8,170,731,272	13,917,809,066	19,567,563,828	25,797,917,067	31,389,533,004	37,306,185,092	43,549,017,968	49,447,346,365	56,336,678,957	62,966,762,154	69,491,330,363	77,973,038,776
FY17 Actuals	8,665,222,853	14,603,568,747	19,172,873,862	24,861,782,306	29,465,747,644	35,242,584,153	40,836,061,140	46,814,763,111.37	52,242,754,692.82	58,489,633,685.19	64,602,046,927.18	72,025,635,754.86
	(\$ in billions)											
	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept
FY18 Actuals	\$8.374	\$13.853	\$19.189	\$25.851	\$30.995	\$37.124	\$43.693	\$49.951	\$55.618			
FY18 Plan	\$8.171	\$13.918	\$19.568	\$25.798	\$31.390	\$37.306	\$43.549	\$49.447	\$56.337	\$62.967	\$69.491	\$77.971
FY17 Actuals	\$8.665	\$14.604	\$19.173	\$24.862	\$29.466	\$35.243	\$40.836	\$46.815	\$52.243	\$58.490	\$64.602	\$72.026
Variance	0.1435											
% Variance	0.3%											
Medical Care Including Choice XA, XB, From Raju's Share												
MS&C 0152						3,739,372,359.72		4,302,081,770.82		4,796,764,020		
MS 0160						28,372,866,674.83		32,441,918,435.70		36,098,391,024		
MF 0162						3,226,129,021.56		3,606,789,965.71		4,061,295,061		
BD1 VHA Blue Report										32,691,115		
MS 0160 801						20,690,694.40		23,262,590.34				
MS&C 0152 801						478,095.76		491,176.56				
MF 0162 801						6,279,881.81		6,495,315.67				
MCC 0140						5,996,209,232.13		6,771,861,622.52		7,452,270,705		
Choice 0172 minus IT Blue Report						239,048,888.3		279,799,264.2		317,527,378		
Total						43,692,514,843.06		49,950,895,518.88		55,618,299,304		
FHCC 0165						264,465,543.17		298,437,802.07				
JIF 0165						2,069,274.64		2,307,540.61				
Total Check						87,651,564,503.93		100,202,536,380.44				
Choice Total Blue Report						2,518,363,852		2,931,843,091		3,043,380,749		
Minus IT						(127,875,069)		(133,850,449)		134,146,629		
Total						7,190,488,883		7,797,987,642		3,177,527,378		



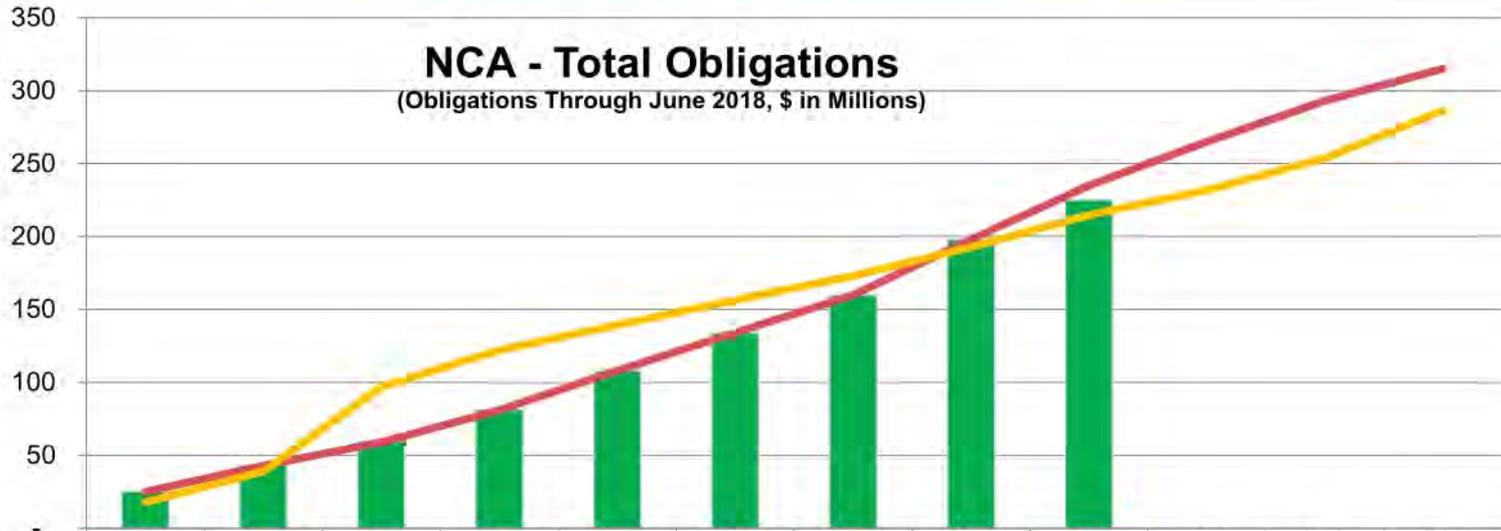
	Date of Plan	May Plan
MC	4/16/2018	316234
VACCA	4/16/2018	196
Total Plan		316430
Actual		314646
Dif		-1784
%		-0.6%

VISN	Appropriation	Budget Category	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
National Obligations	All Medical Care	Personal Services (10)	3,000,122,180	5,960,702,503	8,966,201,250	12,152,552,566	15,034,398,539	18,142,717,456	21,162,124,185	24,284,598,935	27,379,159,142	30,446,094,191	33,499,446,238	36,649,933,754
National Obligations	All Medical Care	Travel and Trans of Persons (21)	264,697,196	324,151,334	370,769,340	487,835,131	560,092,382	627,824,335	750,398,092	816,744,141	890,984,046	1,002,949,378	1,076,666,176	1,164,465,134
National Obligations	All Medical Care	Employee Travel - VA Sponsored Training/Conference	5,188,308	9,004,201	11,348,444	15,427,031	19,352,959	25,351,025	30,702,766	36,306,724	41,784,007	47,540,078	52,432,605	57,390,365
National Obligations	All Medical Care	Employee Travel - Non-VA Sponsored Training/Conference	1,522,805	2,446,289	2,967,459	3,814,995	4,644,766	5,868,846	7,085,434	8,244,138	9,248,789	10,127,742	11,166,558	12,045,131
National Obligations	All Medical Care	All Other Employee Travel	5,562,411	9,669,383	13,321,076	20,027,151	26,194,266	30,012,176	36,203,539	41,572,957	46,745,495	51,666,345	56,702,485	61,868,253
National Obligations	All Medical Care	All Other Travel	252,423,672	303,031,461	343,132,361	448,565,954	509,900,396	566,592,288	676,406,354	730,620,323	793,205,754	893,615,212	956,364,528	1,033,161,385
National Obligations	All Medical Care	Transportation of Things (22)	15,572,788	18,888,044	20,405,753	25,537,980	28,151,318	31,449,596	35,857,353	38,530,249	40,593,558	44,459,526	47,967,325	53,676,401
National Obligations	All Medical Care	Communications, Utilities & Rent (23)	747,793,222	852,915,838	919,439,491	1,068,337,282	1,144,119,565	1,205,093,325	1,336,688,827	1,407,947,087	1,477,276,262	1,610,056,033	1,684,003,979	1,810,218,462
National Obligations	All Medical Care	Other Contractual Services (25)	1,835,618,583	2,812,267,289	3,758,667,231	4,886,287,231	5,967,722,840	7,018,117,605	8,208,119,145	9,235,058,822	10,288,252,964	11,430,062,927	12,505,713,620	13,950,526,535
National Obligations	All Medical Care	Tuition and Registration Within the Government	100,966	183,806	259,122	614,226	752,882	875,940	1,785,518	1,917,325	2,036,058	2,164,613	2,282,519	2,406,579
National Obligations	All Medical Care	Tuition and Registration Outside the Government	9,508,654	8,075,198	13,791,222	22,399,014	27,306,449	31,771,163	35,469,422	39,433,522	43,400,195	48,546,125	52,297,839	56,382,510
National Obligations	All Medical Care	Contracts Associated with Training	2,168,324	2,907,753	22,391,548	22,936,580	24,980,282	25,957,899	26,877,248	34,632,619	36,307,954	40,309,205	48,126,617	60,400,576
National Obligations	All Medical Care	All Other Contracts	1,823,840,639	2,801,100,533	3,722,225,328	4,840,337,411	5,914,683,226	6,959,512,602	8,143,986,957	9,159,075,357	10,206,508,757	11,339,042,984	12,403,006,646	13,831,336,871
National Obligations	All Medical Care	Supplies and Materials (26)	1,228,032,760	2,124,154,555	2,935,429,346	3,920,872,708	4,823,660,897	5,785,411,257	6,885,668,493	7,856,950,493	8,746,481,257	9,826,162,638	10,880,478,955	11,953,985,010
National Obligations	All Medical Care	Equipment (31)	30,906,364	55,325,295	97,068,481	141,261,219	194,500,125	265,216,696	342,857,036	430,725,216	556,134,213	689,836,005	903,069,399	1,260,932,695
National Obligations	All Medical Care	Lands and Structures (32)	55,297,506	88,861,485	175,369,396	239,871,154	271,435,779	372,542,567	450,627,347	510,975,655	599,972,958	663,770,597	726,080,266	933,270,897
National Obligations	All Medical Care	Non-Recurring Maintenance	48,023,744	78,998,295	162,411,629	218,378,584	245,652,704	340,564,488	400,001,040	440,743,524	520,981,318	581,959,358	634,210,447	766,863,473
National Obligations	All Medical Care	Capital Leases	2,885,298	2,885,298	4,931,704	9,078,564	10,178,564	11,536,335	21,236,335	22,336,335	24,536,335	26,576,515	32,329,822	54,674,192
National Obligations	All Medical Care	All Other L & S	4,388,464	6,977,891	8,026,064	12,414,006	15,604,512	20,441,744	29,389,971	54,455,305	55,239,742	59,539,997	111,733,232	1,173,323,192
National Obligations	All Medical Care	State and Homeless Grants (41)	313,177,666	461,411,316	609,987,371	780,987,246	906,634,296	1,031,057,978	1,179,795,333	1,305,948,009	1,430,595,629	1,574,127,655	1,701,847,312	1,834,460,933
National Obligations	All Medical Care	Other Obligations	15,744,146	19,620,898	32,756,179	32,322,646	37,156,612	46,788,187	55,251,579	58,776,276	60,937,874	74,806,380	87,278,202	95,335,600
National Obligations	All Medical Care	Total All Medical Care	7,506,962,411	12,718,298,557	17,877,093,827	23,735,865,118	28,967,872,352	34,526,409,002	40,407,387,390	45,946,242,884	51,470,387,901	57,362,325,330	63,112,551,478	69,706,805,422
National Obligations	Medical Services	Personal Services (10)	2,418,554,207	4,816,625,985	7,230,181,347	9,799,710,891	12,124,561,796	14,635,112,891	17,077,506,414	19,609,434,214	22,111,645,821	24,602,760,924	27,044,712,892	29,649,285,370
National Obligations	Medical Services	Travel and Trans of Persons (21)	245,963,620	299,444,210	339,856,216	444,620,925	507,597,069	567,204,241	678,006,845	735,109,355	800,954,314	906,874,741	966,871,891	1,045,655,580
National Obligations	Medical Services	Employee Travel - VA Sponsored Training/Conference	2,725,455	4,721,276	5,727,236	7,086,689	8,653,950	11,119,166	13,655,688	16,108,998	19,015,994	21,742,730	24,273,897	26,418,812
National Obligations	Medical Services	Employee Travel - Non-VA Sponsored Training/Conference	1,004,510	1,584,927	1,838,195	2,272,502	2,797,562	3,563,949	4,413,467	5,170,856	5,716,814	6,264,399	6,895,474	7,493,414
National Obligations	Medical Services	All Other Employee Travel	1,757,501	3,399,962	4,875,565	8,290,544	10,151,968	12,218,926	15,293,180	17,356,258	19,555,638	21,638,767	23,618,960	25,556,487
National Obligations	Medical Services	All Other Travel	240,476,154	289,738,045	327,415,219	426,971,491	485,993,588	540,302,198	644,644,510	696,473,242	756,665,868	851,491,798	912,086,410	986,186,868
National Obligations	Medical Services	Transportation of Things (22)	6,236,543	7,576,805	8,332,436	11,110,144	11,977,198	12,968,603	14,795,121	15,568,751	16,406,877	17,676,534	18,590,321	20,368,813
National Obligations	Medical Services	Communications, Utilities & Rent (23)	110,555,872	136,121,749	161,823,417	219,376,444	245,302,022	269,406,383	325,298,511	354,930,292	379,939,409	433,566,652	461,915,044	502,478,067
National Obligations	Medical Services	Other Contractual Services (25)	924,003,232	1,202,409,111	1,439,191,179	1,827,898,273	2,106,101,441	2,380,542,486	2,788,557,571	3,077,477,737	3,333,670,461	3,708,058,907	4,019,443,099	4,598,921,541
National Obligations	Medical Services	Tuition and Registration Within the Government	35,908	60,284	78,637	218,071	266,154	313,395	374,110	426,049	472,560	514,015	554,431	599,715
National Obligations	Medical Services	Tuition and Registration Outside the Government	8,253,714	5,916,572	10,992,494	18,627,165	22,654,275	26,199,449	29,113,126	32,360,426	34,547,126	39,092,917	42,022,570	45,357,545
National Obligations	Medical Services	Contracts Associated with Training	2,058,064	2,187,484	4,619,933	5,137,075	6,712,849	7,106,316	7,955,282	14,928,269	15,492,152	18,008,403	21,396,421	28,768,395
National Obligations	Medical Services	All Other Contracts	913,655,545	1,194,244,773	1,423,500,115	1,803,915,962	2,076,458,162	2,346,923,326	2,751,115,053	3,029,762,995	3,283,158,623	3,650,443,573	3,955,469,676	4,524,195,886
National Obligations	Medical Services	Supplies and Materials (26)	1,184,581,967	2,047,233,125	2,829,296,836	3,782,586,056	4,653,895,882	5,576,260,989	6,635,819,077	7,568,220,079	8,424,409,518	9,465,369,362	10,477,589,350	11,492,258,227
National Obligations	Medical Services	Equipment (31)	26,680,638	48,373,532	84,501,377	116,557,661	159,463,837	221,929,420	291,845,401	370,493,875	480,516,595	594,756,478	790,840,282	1,112,732,345
National Obligations	Medical Services	Lands and Structures (32)	39	401,533	445,011	795,011	835,953	835,953	1,173,953	1,175,826	1,217,063	1,367,252	1,579,652	1,733,276
National Obligations	Medical Services	Non-Recurring Maintenance	39	39	39	39	39	39	39	39	39	39	39	
National Obligations	Medical Services	Capital Leases	-	-	-	-	-	-	-	-	-	-	-	
National Obligations	Medical Services	All Other L & S	-	401,494	444,972	794,972	835,914	835,914	1,173,914	1,175,787	1,217,024	1,367,213	1,579,613	1,733,237
National Obligations	Medical Services	State and Homeless Grants (41)	177,568,795	189,894,574	203,162,758	238,553,762	251,153,268	262,529,806	298,218,817	311,324,149	322,924,334	353,408,107	368,079,420	387,646,700
National Obligations	Medical Services	Other Obligations	8,286,637	5,098,408	8,353,315	15,243,244	15,758,285	19,319,837	25,361,965	26,021,020	27,040,612	34,165,327	36,484,865	38,088,080
National Obligations	Medical Services	Total Medical Services	5,098,431,550	8,753,178,853	12,305,143,892	16,456,452,411	20,076,646,751	23,946,110,611	28,136,583,676	32,069,755,298	35,898,725,004	40,112,267,236	44,186,109,665	48,849,168,000
National Obligations	Support and Compliance	Personal Services (10)	421,874,632	833,619,587	1,260,163,429	1,711,846,945	2,120,854,217	2,548,851,659	2,973,310,166	3,403,864,359	3,840,086,829	4,263,034,004	4,704,562,062	5,111,922,220
National Obligations	Support and Compliance	Travel and Trans of Persons (21)	7,246,041	11,891,968	15,847,678	22,853,641	29,449,030	35,864,194	42,485,015	49,449,065	56,330,169	61,866,517	67,821,050	74,223,679
National Obligations	Support and Compliance	Employee Travel - VA Sponsored Training/Conference	2,302,570	4,017,576	5,283,594	7,819,462	10,073,570	13,429,285	16,046,968	18,988,515	21,337,854	24,161,674	26,358,652	29,021,290
National Obligations	Support and Compliance	Employee Travel - Non-VA Sponsored Training/Conference	461,142	777,929	1,024,341	1,371,179	1,636,734	2,051,689	2,367,553	2,693,716	3,081,057	3,363,395	3,716,966	3,941,661
National Obligations	Support and Compliance	All Other Employee Travel	3,139,649	5,409,011	7,371,205	10,397,024	14,509,577	16,046,433	18,864,194	21,961,997	24,598,894	27,198,423	30,026,791	33,041,127
National Obligations	Support and Compliance	All Other Travel	1,342,860	1,687,452	2,168,537	3,265,976	3,729,150	4,336,786	5,206,298	5,804,836	6,312,364	7,143,025	7,718,642	8,219,601
National Obligations	Support and Compliance	Transportation of Things (22)	6,375,480	7,866,884	7,990,349	8,565,050	8,978,099	9,343,189	9,902,644	10,457,323	10,883,376	11,508,167	12,407,681	13,450,194
National Obligations	Support and Compliance	Communications, Utilities & Rent (23)	34,216,849	42,380,611	46,462,694	56,062,243	60,762,181	66,488,650	71,840,085	75,308,833	80,037,600	86,050,327	89,757,591	109,053,578
National Obligations	Support and Compliance	Other Contractual Services (25)	151,235,811	195,967,329	253,250,401	344,012,225	410,781,752	453,699,338	535,171,264	591,733,282	701,849,596	779,542,245		

VISN	Appropriation	Budget Category	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
National Obligations	All Medical Care	Personal Services (10)	3,000,122,180	5,960,702,503	8,966,201,250	12,152,552,566	15,034,398,539	18,142,717,456	21,162,124,185	24,284,598,935	27,379,159,142	30,446,094,191	33,499,446,238	36,649,933,754
National Obligations	Facilities	State and Homeless Grants (41)	-	-	-	-	-	-	-	-	-	-	-	-
National Obligations	Facilities	Other Obligations	274,037	778,588	906,406	1,012,874	1,065,058	1,171,251	1,204,638	1,397,136	1,571,666	1,590,242	1,604,117	1,666,444
National Obligations	Facilities	Total Facilities	1,021,524,197	1,351,279,909	1,712,761,320	2,102,294,950	2,406,247,675	2,788,587,104	3,193,920,468	3,531,532,477	3,901,697,294	4,290,089,079	4,665,276,927	5,245,868,833
National Obligations	Carryover	Hep-C FY17-FY18 Carryover	-	-	-	-	-	-	-	-	-	-	-	-
National Obligations	Carryover	Hep-C FY18-FY19 Carryover	-	-	-	-	-	-	-	-	-	-	-	-
National Obligations	All Community Care	Total All Community Care	743,828,751	1,487,657,622	2,231,486,253	2,975,314,989	3,780,933,399	4,586,542,709	5,339,695,081	6,092,847,353	6,845,999,623	7,598,821,897	8,352,604,159	9,109,164,000
National Obligations	All Section 802	Total All Section 802	648,531,016	1,181,179,680	1,655,887,169	2,007,905,969	2,359,924,769	2,711,943,569	3,063,962,370	3,415,981,181	3,529,283,177	3,642,585,173	3,755,887,169	3,755,887,169
National Obligations	All Medical Care	Total All Medical Care (from above)	7,506,962,411	12,718,298,557	17,877,093,827	23,735,865,118	28,967,872,352	34,526,409,002	40,407,387,390	45,946,242,884	51,470,387,901	57,362,325,330	63,112,551,478	69,706,805,422
National Obligations	Grand Total Med Care	Total All Medical Care with Section 802	8,155,493,427	13,899,478,237	19,532,980,996	25,743,771,087	31,327,797,121	37,238,352,571	43,471,349,760	49,362,224,065	54,999,671,078	61,004,910,503	66,868,438,647	73,462,692,591

New Plan11281110:0126					
Cum	June	July	Aug	Sept	Source
Medical Services	36,346,788,422	40,731,267,168	45,086,943,263	50,658,529,126	June 12th Plan
Medical Facilities &	4,765,049,202	5,312,740,804	5,873,544,912	6,534,005,676	June 12th Plan
Medical Facilities	4,173,336,585	4,671,691,863	5,150,967,837	5,906,664,120	June 12th Plan
Medical Community	7,148,452,452	7,902,469,031	8,671,485,730	9,828,340,769	June 20 Plan Charo
Choice 801	48,769,118	56,008,117	67,388,620	79,499,085	April 13th Plan
Choice 0172 Section	3,529,000,000	3,643,000,000	3,756,000,000	3,756,000,000	March 14th Plan
Choice 0172 Section	325,283,177	649,585,173	885,000,000	1,210,000,000	June 20 Plan Charo
Total Choice	3,854,283,177	4,292,585,173	4,641,000,000	4,966,000,000	
Total	56,336,678,957	62,966,762,154	69,491,330,363	77,973,038,776	

National Cemetery Administration (NCA)



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
■ FY 18 Actual	25	43	59	81	108	134	160	198	225			
— FY 18 Plan	25	43	59	81	108	134	160	198	235	265	293	315
— FY 17 Actual	18	39	97	122	139	156	173	193	215	232	254	286

Budget Execution Key Takeaways

- NCA obligated \$225.1 million, which is 9.7 million or 4.1 percent below plan, primarily as a result of maintenance and National Shrine contracts being behind plan. NCA expects these contracts to obligate soon. NCA historically carries over between \$5 million and \$7 million into the next fiscal year, which is well within its carryover cap of 10 percent of appropriations.
 - NCA's FTE of 1,857 is very close to plan (0.3 percent below plan). NCA plans to continue hiring with a September on-board goal of 1,945 FTE.

Board of Veterans' Appeals (Board)

BVA - Total Obligations

(Obligations Through June 2018, \$ in Millions)



FYTD 2018 Actual	13	23	33	47	59	71	88	100	110			
FYTD 2018 Plan	12	23	37	54	67	80	88	101	113	126	149	161
FY 17 Actual	11	20	29	41	51	62	74	86	96	109	121	131

Appeals Decided

(Decisions Dispatched through June 2018, in thousands)



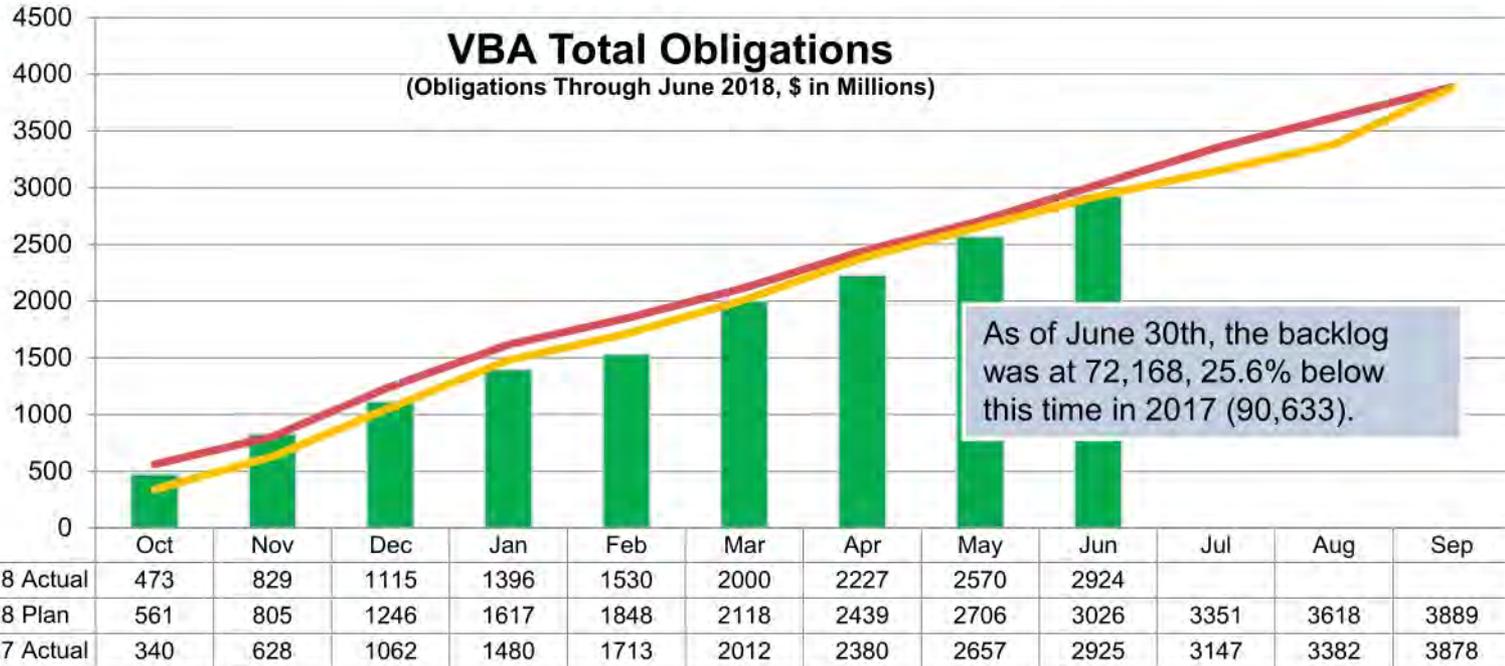
FY 18 Actual	5	11	17	24	30	37	45	53	62			
FY 18 Plan	6	12	19	25	32	38	45	52	59	66	74	81
FY 17 Actual	2	5	9	11	15	19	23	28	34	39	45	53

Budget Execution Key Takeaways

- **Obligations:** Board is \$2.6 million (2.3 percent) below plan.
 - The Board is projecting to carry over the maximum amount allowed under the cap (\$16.1 million). Because the carryover is built into the plan, any amount under plan represents potential transfers to VBA.
 - The Department plans to notify the Appropriations Committees of the estimated carryover before the end of July. This will ensure the Committees are kept apprised of VA's latest transfer plan.
- **FTE:** Reported 895 FTE in June, and now have 910 FTE as of last pay period. With approximately 164 additional personnel in the hiring pipeline, the plan is to reach an end-of-year FTE of approximately 1,050.
- **Appeals Decisions:** Through the end of June, the Board dispatched 61,662 decisions to Veterans (61,989 signed), which is 81% higher than last year's production of 33,902 decisions thru the same period. The Board remains on track to meet its EOFY target of 81,033 decisions.

(19-00615-F) - 003245

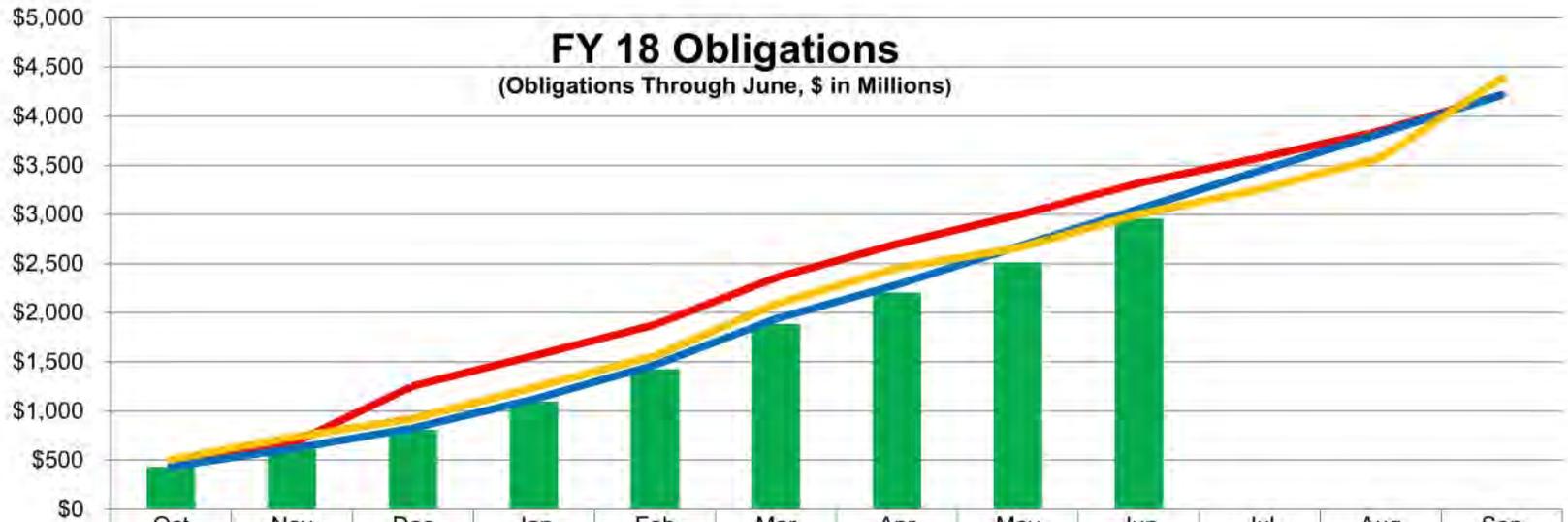
Veterans Benefits Administration (VBA)



Budget Execution Key Takeaways

- VBA has obligated \$2.9 billion, or -\$102 million (3.4%) below plan.
- VBA obligated \$1.77 billion, or +\$28 million (1.6%) above plan in payroll costs, mostly due to strategic use of mandatory overtime.
- The majority of VBA's non-payroll variance is due to rent and contracts yet to be obligated.
- VBA completed 2.2% more rating, non-rating, and appeals claims than at this point in 2017.

Information Technology Systems



	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
FYTD Actual	\$427	\$610	\$807	\$1,095	\$1,425	\$1,885	\$2,206	\$2,513	\$2,958			
Original Plan	\$436	\$664	\$1,255	\$1,561	\$1,877	\$2,356	\$2,699	\$2,991	\$3,318	\$3,574	\$3,852	\$4,216
Revised Plan	\$434	\$615	\$824	\$1,119	\$1,467	\$1,936	\$2,284	\$2,672	\$3,057	\$3,444	\$3,827	\$4,213
2017 Actual	\$504	\$732	\$921	\$1,239	\$1,560	\$2,088	\$2,453	\$2,656	\$3,002	\$3,252	\$3,578	\$4,387

Budget Execution Key Takeaways

- OIT obligated \$2.958 billion, -\$98.8 million or 3.2 percent below plan.
- Staffing was 7,131 FTE, -632 FTE or 8.1 percent below plan, which reflects a FYTD net gain of 77 FTE.
- OIT requested a \$54.4M funding transfer from Pay & Admin (-\$44.4M) and Sustainment (-\$10.0M) to Development (\$54.4M). Transferred funds will be used for:
 - Veterans Benefits Management System (VBMS) (\$3.5M),
 - Veteran Customer Experience (VCE) (\$5.0M), and
 - Other IT Systems Development (\$45.9M).

Department of Veterans Affairs
2018 Omnibus Conference Summary

	2017 Enacted	2018 President's Budget	2018 HAC Subcommittee	2018 Senate Subcommittee	2018 Omnibus	Delta Conference versus President's Budget	Delta Conference versus 2017 Enacted
(\$ in millions)							
Medical Services	45,372	45,918	45,605	46,059	46,099	180	727
Community Care	7,246	9,663	9,663	9,663	9,828	165	2,582
Medical Support & Compliance	6,498	6,939	6,876	6,754	6,754	-184	256
Medical Facilities	5,313	6,515	6,492	6,142	7,142	627	1,829
Subtotal Medical Care Appropriations	64,429	69,035	68,635	68,618	69,823	788	5,395
Medical Research	673	640	691	722	722	82	49
Veterans Benefits Administration	2,844	2,844	2,859	2,910	2,910	66	66
General Administration	345	347	343	330	336	-11	-10
Board of Veterans' Appeals	156	156	155	166	161	5	5
National Cemetery Administration	286	306	303	306	306	0	20
Construction-Major	528	512	411	512	512	0	-16
Construction - Minor	372	343	343	343	768	425	396
Grants for State Extended Care Facilities	90	90	90	110	685	595	595
Grants for Veterans Cemeteries	45	45	45	45	45	0	0
Information Technology	4,270	4,056	4,117	4,026	4,056	0	-215
Veterans Electronic Health Record	0	0	0	0	782	782	782
Inspector General	160	160	158	164	164	4	4
Loan Administration Funds	200	180	180	180	180	0	-20
Rescissions	-40	0	0	-15	0	0	40
Discretionary without MCCF & DoD Transfers	\$74,359	\$78,713	\$78,329	\$78,417	\$81,450	\$2,737	\$7,092
Veterans Health Administration 2019 Advance Appropriations		70,699	70,699	70,700	70,699	0	
Veterans Benefits Administration 2019 Advance Appropriations		107,710	107,710	107,710	107,710	0	

NOTE: Accounts include a total of \$471 million in House rescissions

NOTE: Accounts include a total of \$45 million in Senate program rescissions

NOTE: 2018 Conference for Medical Services includes \$751 million rescission for Hepatitis C

Department of Veterans Affairs 2018 Omnibus Conference Summary

	2017 Enacted	2018 President's Budget	2018 HAC Subcommittee	2018 Senate Subcommittee	2018 Omnibus	Delta Conference versus President's Budget	Delta Conference versus 2017 Enacted
(\$ in millions)							
Medical Services	45,372	45,918	45,605	46,059	46,099	180	727
Community Care	7,246	9,663	9,663	9,663	9,828	165	2,582
Medical Support & Compliance	6,498	6,939	6,876	6,754	6,754	-184	256
Medical Facilities	5,313	6,515	6,492	6,142	7,142	627	1,829
Subtotal Medical Care Appropriations	64,429	69,035	68,635	68,618	69,823	788	5,395
Medical Research	673	640	691	722	722	82	49
Veterans Benefits Administration	2,844	2,844	2,859	2,910	2,910	66	66
General Administration	345	347	343	330	336	-11	-10
Board of Veterans' Appeals	156	156	155	166	161	5	5
National Cemetery Administration	286	306	303	306	306	0	20
Construction-Major	528	512	411	512	512	0	-16
Construction - Minor	372	343	343	343	768	425	396
Grants for State Extended Care Facilities	90	90	90	110	685	595	595
Grants for Veterans Cemeteries	45	45	45	45	45	0	0
Information Technology	4,270	4,056	4,117	4,026	4,056	0	-215
Veterans Electronic Health Record	0	0	0	0	782	782	782
Inspector General	160	160	158	164	164	4	4
Loan Administration Funds	200	180	180	180	180	0	-20
Rescissions	-40	0	0	-15	0	0	40
Discretionary without MCCF & DoD Transfers	\$74,359	\$78,713	\$78,329	\$78,417	\$81,450	\$2,737	\$7,092
Veterans Health Administration 2019 Advance Appropriations		70,699	70,699	70,700	70,699	0	
Veterans Benefits Administration 2019 Advance Appropriations		107,710	107,710	107,710	107,710	0	

NOTE: Accounts include a total of \$471 million in House rescissions

NOTE: Accounts include a total of \$45 million in Senate program rescissions

NOTE: 2018 Conference for Medical Services includes \$751 million rescission for Hepatitis C

Veterans Administration- Title II

	2017 Enacted	2018 President's Budget	2018 House Subcommittee	2018 Senate Subcommittee	2018 Conference Floor	Variance Pres Bud v House	Variance Pres Bud v Senate	Variance Pres Bud v Conference	Variance 2017 Enacted v House
Veterans Benefits Administration									
Compensation and Pensions	86,083,128,000	90,119,449,000	90,119,449,000	90,119,449,000	90,119,449,000	0	0	0	4,036,321,000
Readjustment Benefits	16,340,828,000	13,708,648,000	13,708,648,000	13,708,648,000	13,708,648,000	0	0	0	-2,632,180,000
Veterans Insurance and Indemnities	108,525,000	120,338,000	120,338,000	120,338,000	120,338,000	0	0	0	11,813,000
Veterans Housing Benefit Program Fund - Admin Expenses*	198,856,000	178,626,000	178,626,000	178,626,000	178,626,000	0	0	0	-20,230,000
Vocational Rehabilitation Loan Program	36,000	30,000	30,000	30,000	30,000	0	0	0	-6,000
Vocational Rehabilitation Loan Program - Admin Expenses*	389,000	395,000	395,000	395,000	395,000	0	0	0	6,000
Native American Veterans Housing Program*	1,163,000	1,163,000	1,163,000	1,163,000	1,163,000	0	0	0	0
Subtotal VBA	102,732,925,000	104,128,649,000	104,128,649,000	104,128,649,000	104,128,649,000	0	0	0	1,395,724,000
Veterans Health Administration									
Medical Services*	45,371,812,000	45,918,362,000	45,918,362,000	46,058,554,000	46,098,538,000	0	140,192,000	180,176,000	546,550,000
Community Care	7,246,181,000	9,663,118,000	9,663,118,000	9,663,118,000	9,828,357,000	0	0	165,239,000	2,416,937,000
Medical Support and Compliance*	6,498,000,000	6,938,877,000	6,938,877,000	6,754,480,000	6,754,480,000	0	-184,397,000	-184,397,000	440,877,000
Medical Facilities*	5,312,668,000	6,514,675,000	6,514,675,000	6,141,880,000	7,141,880,000	0	-372,795,000	627,205,000	1,202,007,000
Subtotal VHA without collections	64,428,661,000	69,035,032,000	69,035,032,000	68,618,032,000	69,823,255,000	0	-417,000,000	788,223,000	4,606,371,000
Medical and Prosthetic Research*	673,366,000	640,000,000	698,228,000	722,262,000	722,262,000	58,228,000	82,262,000	82,262,000	24,862,000
National Cemetery Administration*	286,193,000	306,193,000	306,193,000	306,193,000	306,193,000	0	0	0	20,000,000
Subtotal NCA	286,193,000	306,193,000	306,193,000	306,193,000	306,193,000	0	0	0	20,000,000
Departmental Administration:									
Veterans Benefit Administration - GOE*	2,844,160,000	2,844,000,000	2,894,000,000	2,910,000,000	2,910,000,000	50,000,000	66,000,000	66,000,000	49,840,000
General Administration*	345,391,000	346,891,000	346,891,000	329,891,000	335,891,000	0	-17,000,000	-11,000,000	1,500,000
Board of Veteran's Appeals*	155,596,000	155,596,000	156,096,000	166,000,000	161,048,000	500,000	10,404,000	5,452,000	500,000
Office of Inspector General*	159,606,000	159,606,000	160,106,000	164,000,000	164,000,000	500,000	4,394,000	4,394,000	500,000
Information Technology*	4,270,259,000	4,055,500,000	4,135,500,000	4,055,500,000	4,055,500,000	80,000,000	0	0	-134,759,000
Veterans Electronic Health Record	0	0	0	0	782,000,000	0	0	782,000,000	0
Construction, Major Projects	528,110,000	512,430,000	410,530,000	512,430,000	512,430,000	-101,900,000	0	0	-117,580,000
Construction, Minor Projects	372,069,000	342,570,000	342,570,000	342,570,000	767,570,000	0	0	425,000,000	-29,499,000
Grants for Construction of State Extended Care Facilities	90,000,000	90,000,000	90,000,000	110,000,000	685,000,000	0	20,000,000	595,000,000	0
Grants for Construction of State Veterans Cemeteries	45,000,000	45,000,000	45,000,000	45,000,000	45,000,000	0	0	0	0
Subtotal Departmental Administration	8,810,191,000	8,551,593,000	8,580,693,000	8,635,391,000	10,418,439,000	29,100,000	83,798,000	1,866,846,000	-229,498,000
Joint Incentive Fund Rescission	-40,000	0		-15,000,000		0	-15,000,000	0	40,000
DoD-VA Health Care Sharing Incentive Resc								0	0
Medical Services Rescission			-313,730,000			-313,730,000	0	0	-313,730,000
Medical Support and Compliance Rescission			-63,282,000			-63,282,000	0	0	-63,282,000
Medical Facilities Rescission			-22,960,000			-22,960,000	0	0	-22,960,000
Medical and Prosthetic Research reduction			-6,823,000			-6,823,000	0	0	-6,823,000
General Administration			-3,600,000			-3,600,000	0	0	-3,600,000
National Cemetery Administration			-3,003,000			-3,003,000	0	0	-3,003,000
Board of Veterans Appeals			-1,579,000			-1,579,000	0	0	-1,579,000
Veterans Benefit Administration - GOE			-35,470,000			-35,470,000	0	0	-35,470,000
Information Technology			-18,997,000	-30,000,000		-18,997,000	-30,000,000	0	-18,997,000
Office of Inspector General			-1,716,000			-1,716,000	0	0	-1,716,000
Total Rescissions	-40,000	0	-471,160,000	-45,000,000	0	-471,160,000	-45,000,000	0	-471,120,000
Total VA without MCCF	176,931,296,000	182,661,467,000	182,277,635,000	182,365,527,000	185,398,798,000	-383,832,000	-295,940,000	2,737,331,000	5,346,339,000
Total Mandatory	102,532,481,000	103,948,435,000	103,948,435,000	103,948,435,000	103,948,435,000	0	0	0	1,415,954,000
Total Discretionary without MCCF	74,398,815,000	78,713,032,000	78,329,200,000	78,417,092,000	81,450,363,000	-383,832,000	-295,940,000	2,737,331,000	3,930,385,000

Updated: 14 July 2017

Admin Note:

Mandatory do not include Credit Reform/Housing, Trust Funds, and Proprietary receipts

Total Discretionary do not include DoD Joint accounts

(19-00615-F) - 003251

Veterans Administration- Title II

	2019 AA President's Budget	2019 AA House	2019 AA Senate	2019 AA Conference Floor	Change Pres Bud vs Floor
Veterans Health Administration					
Medical Services	45,918,362,000	49,161,165,000	49,161,000,000	49,161,165,000	3,242,803,000
Community Care	9,663,118,000	8,384,704,000	8,385,000,000	8,384,704,000	-1,278,414,000
Medical Support and Compliance	6,938,877,000	7,239,156,000	7,239,000,000	7,239,156,000	300,279,000
Medical Facilities	6,514,675,000	5,914,288,000	5,915,000,000	5,914,288,000	-600,387,000
Subtotal VHA without collections	69,035,032,000	70,699,313,000	70,700,000,000	70,699,313,000	1,664,281,000
Veterans Benefits Administration					
Compensation and Pensions	90,119,449,000	95,768,462,000	95,769,000,000	95,768,462,000	5,649,013,000
Readjustment Benefits	13,708,648,000	11,832,175,000	11,832,000,000	11,832,175,000	-1,876,473,000
Veterans Insurance and Indemnities	109,090,000	109,090,000	109,000,000	109,090,000	0
Subtotal VBA	103,937,187,000	107,709,727,000	107,710,000,000	107,709,727,000	3,772,540,000

(b)(6) (b)(6)

Subject: Monthly Budget Execution Review Brief (FY 2018 through June)
Location: OBCR

Start: Wed 7/25/2018 2:00 PM
End: Wed 7/25/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rychalski, Jon J.

Required Attendees: Murray, Edward; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Clancy, Carolyn; (b)(6) (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) CFM; (b)(6) Disabled; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) DISABLED ACCT; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Farrisee, Gina S; (b)(6) VBAVACO; (b)(6) (b)(6) (VACO); (b)(6) (b)(6) (b)(6) (b)(6) @va.gov; (b)(6) (b)(6) (b)(6) (b)(6) VBAVACO; (b)(6) Morton, Barbara C.; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) Sandoval, Camilo J.; Oswalt, John; Gaddis, Willie; Windom, John H.; (b)(6) (OIS) Hayes-Byrd, Jacquelyn; (b)(6) @hhs.gov; Glynn, Melissa S.; Czarnecki, Tammy

Optional Attendees:

Updated: 7/24/18. (b)(6)

NOTE: Attached is the OM/OB slide deck. (b)(6)

Scheduler: (b)(6) 7/12/18.

Purpose: To review enterprise budget execution through June 2018
10th Floor OBCR .

NOTE: This meeting is at the request of OM/OB, the slide deck will be coming soon.

POC: (b)(6) - (b)(6)

Attendees:

- Jacquelyn Hayes-Byrd (Acting COSVA)
- Jon Rychalski
- Murray, Edward
- Parker, Amy L.
- Carolyn Clancy, M.D.
- (b)(6)
- Yow, Mark W.
- (b)(6) VBAVACO

(b)(6) VBAVACO

(b)(6)

(b)(6)

Quicker, Rose K. CFM

(b)(6)

(b)(6) Kathleen

Walters, Ronald

Duke, Laura

Schmitt, Tricia

McIlroy, Andrew

Pannullo, Jerome

(b)(6)

(b)(6) (b)(6)

Bernard, Edward B.

Farrisee, Gina S.

Ervin Pearson (VBA)

(b)(6) (b)(6)

(b)(6)

(b)(6) (b)(6)

(b)(6)

(b)(6)

(b)(6) (b)(6)

Litvin, Ed

(b)(6)

(b)(6)

Merrick Krause

(b)(6) (b)(6)

(b)(6) (OM)

David Spickler (BVA)

(b)(6)

(b)(6) (VEO)

(b)(6) (OM)

(b)(6) (OM)

(b)(6) (OB)

(b)(6) (OM)

(b)(6) (b)(6) (OM)

(b)(6) (b)(6) (BVA)

Camilo Sandoval (CIO)

John Oswald (OI&T)

Willie Gaddis (OI&T)

Paul Lawrence (USB)

John Windom (EHRM)

(b)(6) (EHRM)

(b)(6)

(b)(6)

Subject: Call with (b)(6) re: Acquisitions
Location: 1015C

Start: Wed 7/25/2018 4:00 PM
End: Wed 7/25/2018 4:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Meeting with Acting SecVA and the UnderSec's
Location: SecVA Suite

Start: Wed 7/25/2018 9:00 AM
End: Wed 7/25/2018 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:00 AM to 10:00 AM

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 7/25/2018 12:00 PM
End: Wed 7/25/2018 12:30 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Meeting with Phillip Christy
Location: 1015C

Start: Wed 7/25/2018 10:30 AM
End: Wed 7/25/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Christy, Phillip

The purpose of this meeting is to follow-up on organization changes.

(b)(6)

(b)(6)

Subject: Meeting with HRA Principals
Location: HRA Conference Room

Start: Thu 7/26/2018 1:00 PM
End: Thu 7/26/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) Marie

Optional Attendees: VACO 006 DASs; Therit, Tracey; Maenle, Nathan; Eskenazi, Laura H.

(b)(6) (b)(6)

Subject: VSO Discussion with A/COSVA
Location: 1015F

Start: Thu 7/26/2018 2:00 PM
End: Thu 7/26/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Connell, Lawrence B.; (b)(6) (b)(6) (b)(6) Howard, Tom (NCA); (b)(6) (b)(6)
D.; Syrek, Christopher D. (Chris)

Ms. Hayes-Byrd would like to have a discussion on VSO's

Attendees: (b)(6) (b)(6)
Larry Connell
(b)(6)
Tom Howard
(b)(6) (b)(6)
Chris Syrek

(b)(6)

(b)(6)

From: McLeod, Kimberly P. (LMR)
Sent: Monday, July 23, 2018 2:36 PM
To: (b)(6) (b)(6) J.; (b)(6) (b)(6)
Subject: Meeting with the Chief

Good afternoon,

Is it possible for me to get 15 minutes with the Chief of Staff this week?
There are a few labor relations issues I'd like to discuss with her.

Thank you,
Kim McLeod

Kimberly P. McLeod
Executive Director
Office of Labor Management Relations (LMR)

(b)(6) [@va.gov](mailto:(b)(6)@va.gov)

(b)(6)

(b)(6)

Subject: Labor Relations Issues with Kim McLeod
Location: 1015F

Start: Thu 7/26/2018 4:00 PM
End: Thu 7/26/2018 4:15 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: McLeod, Kimberly P. (LMR)

Per request of Ms. McLeod- 15-minute brief discussion



Meeting with the
Chief

Subject: Mandatory Ethics Training
Location: 230/330 Sonny Montgomery Conference Room
Start: Thu 7/26/2018 9:00 AM
End: Thu 7/26/2018 11:00 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

Good morning/afternoon,

As a VACO Public Financial Disclosure Report filer, you are required to attend "live" annual Government ethics training pursuant to 5 C.F.R. § 2638.704. In order to fulfill this requirement, you must attend one of the two-hour sessions listed below.

July 24, 2018 Tuesday 9:00 AM - 11:00 AM
230/330 Sonny Montgomery Conference Room

July 25, 2018 Wednesday 1:00 PM - 3:00 PM
230/330 Sonny Montgomery Conference Room

July 26, 2018 Thursday 9:00 AM - 11:00 AM
230/330 Sonny Montgomery Conference Room

Please note that space is first-come, first-serve and attendance will be recorded. The conference room capacity is approximately 250. Make up sessions will be extremely limited, so please make every effort to attend one of these three offerings.

If you recently attended or will attend an in-person training session with an EST attorney (for example, if your office leadership has coordinated with our office for a separate in-person session), you need not attend any of the above sessions. At this time, we know we are scheduling a dedicated session for BVA Law Judges which will be coordinated at a later date.

Please also note that if you are a new VA employee and have not yet taken initial ethics orientation in TMS, your attendance at one of the above live sessions will satisfy the initial ethics orientation requirement as long as you attend within your first 90 days at VA. If you attend a live session that satisfies your initial ethics orientation requirement, please let me know so that I can give you credit in TMS.

If you believe you received this email in error (either because you are not a Public Filer, you are located outside of VACO, or you already fulfilled this requirement in 2018) or if you require assistance, please contact me.

Thank you for your prompt attention.

Catherine Mitrano sends

Deputy General Counsel

(b)(6)

Paralegal Specialist/Ethics Program Manager

Department of Veterans Affairs

Office of the General Counsel (EST)

810 Vermont Ave., N.W., Rm 1119

Washington, DC 20420

(b)(6) (wk)

(fax)

(b)(6) @va.gov <mailto:(b)(6)@va.gov>

(b)(6)

(b)(6)

Subject: Block for talk with Exec Sec

Start: Thu 7/26/2018 11:00 AM

End: Thu 7/26/2018 11:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: BLOCK/DO NOT BOOK

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 7/26/2018 11:30 AM

End: Thu 7/26/2018 12:30 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

From: (b)(6)
Sent: Thursday, July 19, 2018 2:11 PM
To: (b)(6) (b)(6) J.
Subject: RE: Ms. Ward meeting with Mrs. Hayes-Byrd

Hello Mrs. (b)(6)

12:30 will work.

Best regards,

(b)(6)

From: (b)(6) (b)(6) J.
Sent: Thursday, July 19, 2018 2:09 PM
To: (b)(6)@va.gov>
Subject: FW: Ms. Ward meeting with Mrs. Hayes-Byrd

Mr. McPherson,
(b)(6) is traveling with Ms. Hayes-Byrd but I can get something scheduled. How about Thursday, July 26 @ 12:30?

(b)(6)

From: (b)(6) (b)(6)
Sent: Thursday, July 19, 2018 2:07 PM
To: (b)(6) (b)(6) J.
Subject: FW: Ms. Ward meeting with Mrs. Hayes-Byrd

Sent with Good (www.good.com)

From: (b)(6)
Sent: Thursday, July 19, 2018 10:03:09 AM
To: (b)(6) (b)(6)
Subject: Ms. Ward meeting with Mrs. Hayes-Byrd

Good afternoon Mrs. (b)(6)

Ms. Ward requested that I reach out to schedule a meeting with Ms. Hayes-Byrd before she officially retires. She would like to meet either Wednesday, July 25th or Thursday, July 26th, 2018. Will Mrs. Hayes-Byrd be available either of those dates?

V/r,

(b)(6)

Program Support Assistant
Center for Minority Veterans (00M)
Dept. of Veterans Affairs
810 Vermont Ave NW, WDC 20420

Ofc (b)(6)

Cell (b)(6)

Email: (b)(6)@va.gov

<https://www.va.gov/centerforminorityveterans>

(b)(6)

(b)(6)

Subject: 1:1 with Barbara Ward
Location: 1015C

Start: Thu 7/26/2018 12:30 PM
End: Thu 7/26/2018 1:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Ward, Barbara



RE: Ms. Ward
meeting with M...

(b)(6)

(b)(6)

Subject: Unions
Location: Suite 1030 & VANTS

Start: Fri 7/27/2018 1:00 PM
End: Fri 7/27/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Byrne, Jim (OGC)
Required Attendees: Byrne, Jim (OGC); Hayes-Byrd, Jacquelyn

Heather Flick

(b)(6) (b)(6)

VANTS 1-800 767-1750 Access Code (b)(6)

(b)(6)

(b)(6)

Subject: Correspondence and Email discussion (VANTS LINE ADDED)

Location: 1015C/ VANTS 1-800-767-1750 ac (b)(6)

Start: Fri 7/27/2018 9:00 AM

End: Fri 7/27/2018 10:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Nicholas, Kirk; (b)(6) (b)(6) Davis, Lynda

Optional Attendees: Kitts, Denise; (b)(6) (b)(6); Morton, Barbara C.

VANTS added for Dr. Davis

(b)(6) (b)(6)

Subject: Fire Drill
Location: 810 Vermont Ave
Start: Fri 7/27/2018 10:00 AM
End: Fri 7/27/2018 11:00 AM
Recurrence: (none)
Organizer: O'Rourke, Peter M.
Categories: Red Category

From: (b)(6)
Sent: Monday, June 25, 2018 7:13 AM
To: (b)(6) (b)(6) <(b)(6)@va.gov>
Cc: (b)(6)@va.gov; (b)(6)@va.gov; (b)(6) (b)(6) (b)(6)@va.gov; (b)(6) (b)(6) (b)(6)@va.gov; (b)(6)@va.gov; (b)(6) (b)(6) (b)(6)@va.gov
Subject: RE: Fire drill planning for 810 Vermont Ave

Good morning Mrs. (b)(6)

Could you please add the building fire drill to the SECVA, Dep SECVA and CoS calendars. The drill will take place on July 27, 2018 at 10:00am with the alternate date being July 31 again at 10:00am. Mr. (b)(6) could you please make arrangements with the secretary's security detail so that they are aware as well. If you have any questions or concerns please feel free to contact me.

(b)(6)
VA Central Office
Occupational Safety and Health Manager
810 Vermont Ave NW
Washington, DC 20420
wk (b)(6), fax (b)(6)

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From: (b)(6) (b)(6)
Sent: Thursday, June 21, 2018 11:17 AM
To: (b)(6)@va.gov

Cc: (b)(6)@va.gov; (b)(6)@va.gov; (b)(6) (b)(6) (b)(6)@va.gov

Subject: RE: Fire drill planning for 810 Vermont Ave

Good morning,

It's a little early for the Secretary and Chief's calendars but I will update as needed if there are any big changes.

July 17 – both are in the building
July 18 – both are in the building
July 20 – both are in the building
July 23 – both are in the building
July 24 – both are in the building
July 25 – both are in the building
July 27 – both are in the building
July 31 – both are in the building

Please keep in mind, that meetings will be added as we get closer to the July dates. As of right now, the meetings scheduled are recurring meetings with internal staff.

Thanks,

(b)(6)

From: (b)(6)
Sent: Thursday, June 21, 2018 8:53 AM
To: (b)(6) (b)(6)
Cc: (b)(6) (b)(6) (b)(6)
Subject: Fire drill planning for 810 Vermont Ave
Importance: High

Good morning Mrs. (b)(6)

The reason for my email is that I need to plan a fire drill for 810 Vermont Ave next month and I need to know if SECVA, Dep SECVA and Chief of Staff will either be in the building or if they have any meetings the day of the drill. I would like to check the availability of the following dates, July 17, 18, 20, 23, 24, 25, 27, 31. We are required by OSHA and GSA to do at least one fire drill annually and I believe the last drill for this building was July 25, 2017. If you have any questions or concerns please feel free to contact me. Thank you for your time and assistance in this matter.

(b)(6)

VA Central Office
Occupational Safety and Health Manager
810 Vermont Ave NW
Washington, DC 20420
wk (b)(6) fax (202) 273-7091

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(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 7/27/2018 12:00 PM
End: Fri 7/27/2018 12:30 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Travel/SecVA Invitation SOP Discussion (Per Mr. Syrek)
Location: 1015C

Start: Fri 7/27/2018 8:30 AM
End: Fri 7/27/2018 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Syrek, Christopher D. (Chris); (b)(6) (b)(6) (b)(6) (b)(6) J.

(b)(6)

(b)(6)

Subject: Leave to DCA Airport - Travel to VISN 8 Groundbreaking (Tampa)

Start: Mon 7/30/2018 3:00 PM

End: Mon 7/30/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6)

(b)(6)

Subject: Meet with Ms. Hayes-Byrd
Location: 810 Vermont Ave

Start: Mon 7/30/2018 9:00 AM
End: Mon 7/30/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6)

Call a member of our team at (b)(6) when you arrive and we will meet you in the lobby/security and escort you.

(b)(6)

(b)(6)

Subject: Discussion with Acting/COSVA
Location: 1015F or VANTS 1-800-767-1750 ac (b)(6)
Start: Mon 7/30/2018 11:00 AM
End: Mon 7/30/2018 11:30 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Morris, Genevieve; Sandoval, Camilo J.; Syrek, Christopher D. (Chris)
Optional Attendees: (b)(6)@hhs.gov'

Will move to Monday @ 11am

(b)(6)

(b)(6)

Subject: Union detail discussion
Location: GC's office

Start: Mon 7/30/2018 12:00 PM
End: Mon 7/30/2018 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Byrne, Jim (OGC)
Required Attendees: Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Off-Duty Misconduct Policy
Location: PDAS HR&A Rm 201 // VANTS 800-767-1750; Code (b)(6)
Start: Mon 7/30/2018 1:30 PM
End: Mon 7/30/2018 2:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Maenle, Nathan
Required Attendees: Otero, Carin; Waye, Rondy L.; Hayes-Byrd, Jacquelyn; (b)(6) (VACO)

7/30—Rescheduling to begin at 1:30pm. Please accept to update your calendars. V/r, M

SUBJECT: Discussion about policy regarding off-duty misconduct

ATTENDEES: Nathan Maenle
Carin Otero
Rondy Waye
(b)(6) (b)(6)
(b)(6)@va.gov

DATE/TIME: Mon, July 30, 2018/1:00pm

DURATION: 30 minutes (typically meetings will be 30 minutes)

(b)(6)

(b)(6)

Subject: hh

Start: Mon 7/30/2018 11:30 AM

End: Mon 7/30/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: 1;1 with Wolf re: ICT Program Support
Location: 1015C

Start: Mon 7/30/2018 11:30 AM
End: Mon 7/30/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Wagner, John (Wolf); Syrek, Christopher D. (Chris)

(b)(6)

(b)(6)

Subject: Travel to VISN 8 Groundbreaking (Tampa)

Start: Tue 7/31/2018 8:00 AM

End: Tue 7/31/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Blue Category

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 7/31/2018 11:30 AM
End: Tue 7/31/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: # [redacted]

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

- [redacted]@va.gov
- [redacted]@va.gov
- [redacted]@va.gov
- [redacted]@va.gov

Intergovernmental Affairs (OPIA)

- [redacted] Tribal Government Relations [redacted]@va.gov
- [redacted] [redacted] (VA Center for Faith Opportunity and Initiative),
- [redacted]

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

- [redacted]@va.gov

Veterans Experience Office

- [redacted]@va.gov

Center for Women Veterans

- [redacted]@va.gov

Center for Minority Veterans

- [redacted]@va.gov

Office of Information and Technology

- [redacted]@va.gov
- [redacted] (Privacy Services) [redacted]@va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

- [redacted]@va.gov

Veterans Employment Services Office (VESO)

- [redacted]@va.gov

OSVA, VSO Liaison Office

- [redacted]@va.gov

VBA Offices

Benefits Assistance Service

- [redacted]@va.gov
- [redacted]@va.gov

VBA Office for Strategic Engagement

- [redacted]@va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

Subject: Canceled: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 7/11/2018 10:30 AM
End: Wed 7/11/2018 11:30 AM
Show Time As: Free

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6)
(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) VHACO; (b)(6)
(b)(6) VBAVACO (b)(6)
(b)(6) @va.gov; (b)(6) VETS; VACO Center for Women Veterans;
(b)(6) Hayes-Byrd,
Jacquelyn; (b)(6)
(b)(6) (VACO); (b)(6) (OGC); (b)(6)
(b)(6)
(b)(6) (b)(6)
(b)(6) VBAVACO; (b)(6)
(b)(6) Ward, Barbara; (b)(6)
(VACO); (b)(6) BAVACO; (b)(6)
(b)(6) VBAVACO; (b)(6) (VACO) (b)(6)
(b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED
ACCT) (b)(6) VBAPHILINS (b)(6)
(b)(6) 10RCS);
(b)(6)
(b)(6) (VEO) (b)(6) VBAVACO; (b)(6) VBAVACO;
(b)(6) VBAVACO; (b)(6) (Trilogy);
(b)(6) ; White, Joy N. (SES) - VACO; (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
(b)(6)

Optional Attendees:

VBAVACO; (b)(6) (b)(6) (b)(6)
(b)(6) (VEO); (b)(6) VBAVACO; (b)(6)
(b)(6) (DC Group) (b)(6)
(b)(6) (DISABLED ACCT); (b)(6)
(b)(6) /BAVACO (b)(6)
VBAVACO; (b)(6) - VETS'; (b)(6)
(b)(6) (MRN) (b)(6) (SIGMA); (b)(6)
(b)(6) (VACO) (b)(6) (VEO); (b)(6)
(b)(6) (VEO); (b)(6) (VEO); (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) LongView); (b)(6)
(b)(6) (Trilogy Federal) (b)(6) Toliver); (b)(6)
(b)(6) VBAHOUS; (b)(6) DURVAMC (b)(6)
(b)(6) (STL); J (b)(6)
(b)(6) USA]; (b)(6)

Optional Attendees:

(b)(6) (VCL ATL);
 (b)(6) (b)(6) (b)(6) (b)(6) (VEO), VBAPORT; (b)(6)
 (b)(6) VBAVACO; (b)(6) VBAVACO;
 (b)(6) VBAVACO; (b)(6)
 (b)(6) @gsa.gov (b)(6)
 (b)(6) (V17) (b)(6) VA VSO
 LIAISON; (b)(6) VA Preparedness Program (b)(6)
 (b)(6) VBAVACO (b)(6)

Importance: High

I am sending out a new invitation with a Skype link. Please accept that one and delete this one from your calendars.

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter **Access Code** (b)(6) A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)

Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell:

E-mail: @va.gov

Explore VA today! <http://explore.va.gov/>



LVA Class of 2017

Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: (b)(6)

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov
Melissa Heintz, Melissa.Heintz@va.gov

Intergovernmental Affairs (OPIA)

(b)(6) (Tribal Government Relations), (b)(6)@va.gov
(b)(6) (VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6)@va.gov

Veterans Experience Office

(b)(6)@va.gov

Center for Women Veterans

(b)(6)@va.gov

Center for Minority Veterans

(b)(6)@va.gov

Office of Information and Technology

(b)(6)@va.gov
(b)(6) (Privacy Services), (b)(6)@va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6)@va.gov

Veterans Employment Services Office (VESO)

(b)(6)@va.gov

OSVA, VSO Liaison Office

(b)(6)@va.gov

VBA Offices

Benefits Assistance Service

(b)(6)@va.gov
(b)(6)@va.gov

VBA Office for Strategic Engagement

(b)(6)@va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

(b)(6) (b)(6)

Subject: Canceled: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 7/25/2018 10:30 AM
End: Wed 7/25/2018 11:30 AM
Show Time As: Free

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6)
 (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (VHACO); (b)(6)
 (b)(6) VBAVACO (b)(6)
 (b)(6) @va.gov; (b)(6) VETS: VACO Center for Women Veterans;
 (b)(6) Hayes-Byrd,
 Jacquelyn; (b)(6)
 (b)(6) VACO; (b)(6) (OGC); (b)(6)
 (b)(6)
 (b)(6) (b)(6)
 (b)(6) VBAVACO; (b)(6)
 (b)(6) Ward, Barbara (b)(6)
 (VACO); (b)(6) VBAVACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) VACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED
 ACCT); (b)(6) VBAPHILINS; (b)(6)
 (b)(6) (10RCS);
 (b)(6)
 (b)(6) (VEO); (b)(6) VBAVACO; (b)(6) VBAVACO;
 (b)(6) VBAVACO; (b)(6) (Trilogy);
 (b)(6) White, Joy N. (SES) - VACO; (b)(6)
 (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
 (b)(6)
 VBAVACO; (b)(6) (b)(6) (b)(6)

Optional Attendees:

(b)(6) (VEO); (b)(6) VBAVACO (b)(6)
 (b)(6)
 (b)(6) DC Group; (b)(6)
 (b)(6) (DISABLED ACCT); (b)(6)
 (b)(6) VBAVACO; (b)(6)
 VBAVACO (b)(6) VETS; (b)(6)
 (b)(6) (MRN); (b)(6) (SIGMA) (b)(6)
 (b)(6) VACO; (b)(6) VEO; (b)(6)
 (b)(6) (VEO); (b)(6) (VEO); (b)(6)
 (b)(6) VBAVACO (b)(6) VBAVACO; (b)(6) (LongView); (b)(6)
 (b)(6) (Trilogy Federal) (b)(6) (Toliver); (b)(6)
 (b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6)
 (b)(6) TL; (b)(6)
 (b)(6) [USA]; (b)(6)

Optional Attendees:

(b)(6) MCLATL);
 (b)(6) (b)(6) (b)(6) (b)(6) (VEO), VBAPORT (b)(6)
 (b)(6) VBAVACO; (b)(6) VBAVACO;
 (b)(6) VBAVACO; (b)(6)
 (b)(6) @gsa.gov; (b)(6)
 (b)(6) (V17); (b)(6) VA VSO
 LIAISON; (b)(6) /A Preparedness Program; (b)(6)
 (b)(6) VBAVACO; (b)(6)

Importance: High

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Best,

(b)(6)

Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell:

E-mail: (b)(6)@va.gov

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LVA Class of 2017

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 MIKE COFFMAN, COLORADO
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 MIKE BOST, ILLINOIS
 BRUCE POLIQUIN, MAINE
 NEAL DUNN, FLORIDA
 JODEY ARRINGTON, TEXAS
 JOHN RUTHERFORD, FLORIDA
 JOHN HIGGINS, LOUISIANA
 JACK BERGMAN, MICHIGAN
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U.S. House of Representatives

COMMITTEE ON VETERANS' AFFAIRS

ONE HUNDRED FIFTEENTH CONGRESS

335 CANNON HOUSE OFFICE BUILDING

WASHINGTON, DC 20515

<http://veterans.house.gov>

June 29, 2018

Mr. Peter O'Rourke
 Acting Secretary
 United States Department of Veterans Affairs
 810 Vermont Ave. NW
 Washington, D.C. 20515

Dear Mr. O'Rourke:

On Tuesday, July 17, 2018, the Committee on Veterans' Affairs will meet in open session to conduct an oversight hearing entitled, "The VA Accountability and Whistleblower Protection Act: One Year Later." The hearing will begin at 10:30 a.m. in room 334 of the Cannon House Office Building.

The purpose of the hearing is to discuss the implementation of the Department of Veterans Affairs Accountability and Whistleblower Protection Act of 2017 (Public Law 115-41). During this hearing, the Committee will examine the creation and operation of the Office of Accountability and Whistleblower Protection and implementation of the new authorities provided to the Department to hold VA employees accountable. In your written statement, please include statistics on the use of the new disciplinary authorities and whistleblower protections provided by the law and any recommendations you have to improve accountability at the Department.

I invite you to testify at this hearing. Please confirm your attendance by contacting (b)(6) Staff Director for the Subcommittee on Economic Opportunity, via email at (b)(6)@mail.house.gov. During the hearing, you will be recognized for five minutes to make an oral statement. Your complete written statement will be made a part of the hearing record. Please send an electronic copy of your written statement and a brief biography in Microsoft Word format to Mr. Clark at the above email address by no later than 10:00 a.m. on Friday, July 13, 2018. Please include a signed copy of the attached witness disclosure statement along with your testimony and biography. Please also hand deliver 75 copies of your written testimony in accordance with the enclosed formatting requirements to room 335 of the Cannon House Office Building by no later than 10:00 a.m. on Monday, July 16, 2018.

I look forward to your participation in this hearing and thank you for your commitment to our nation's veterans.

Sincerely,

David P. Roe, M.D.
 Chairman

Submission Requirements for Hearing Statements and Exhibits 115th Congress

As you prepare to testify before the Committee, please keep in mind the following submission requirements for the printing and electronic dissemination of hearing statements, written comments, and exhibits.

Electronic Version of Statement: The Committee requires witnesses to submit testimony electronically so that it may be made available to the public via the Committee website (<http://veterans.house.gov>) in a timely manner. **Please make your statement available to the Committee in Microsoft Word and send it as an attachment electronically to (b)(6)@mail.house.gov.**

Please be advised your written statement will be available online through the Committee's web page and Committee Repository (<http://docs.house.gov>) immediately following the conclusion of the hearing. You may notify us of any changes to your written statement up to the morning of the day of the hearing. This is not an official record of your testimony. The official hearing transcript will be made available electronically once submitted to GPO for printing.

Written Statement: Each statement presented to the Committee by a witness or any written statement or exhibit submitted for the record of a hearing must be in a form that is capable of being photocopied for printing ("camera ready") and should, therefore conform to the following guidelines. The Committee reserves the right not to include any statement or exhibit that is not submitted in the following form:

- For the printed hearing record, one copy of the statement and any accompanying exhibits for the printed hearing record should be prepared on **letter size paper**.
- The Committee may elect to retain exhibit materials or documents submitted for the record in Committee files instead of reproducing them in the hearing record. Therefore, any relevant material should be referenced and quoted in the written statement or paraphrased. Illegible exhibits cannot be printed.

Nongovernmental Witnesses: Witnesses who appear before a committee in a non-governmental capacity are to include with each copy of their written testimony **a curriculum vitae and statement disclosing the amount and source (by agency and program) of any Federal grant or contract (relevant to the subject matter of their testimony) received during the current or previous two fiscal years by the witness or by the organization the witness represents.**

Disclosure of Foreign Payments to Witnesses. The House Rules require to the greatest extent practicable, nongovernmental witnesses to disclose payments or contracts to the witness or an organization they represent originating from foreign governments received in the current and preceding two calendar years, to the extent that such information is relevant to the subject matter of, and the witness' representational capacity at, that hearing. While failure to comply fully with this requirement would not give rise to a point of order against the witness testifying, it could result in an objection to including the witness's written testimony in the hearing record in the absence of such disclosure.



HOUSE COMMITTEE ON VETERANS' AFFAIRS
Witness Disclosure Statement
Required by House Rule XI, Clause 2(g)

Your Name: _____		
1. Are you testifying on behalf of a Federal, State, or Local Government entity?	YES	NO
2. Are you testifying on behalf of an entity other than a Government entity?	YES	NO
3. Other than yourself, please list what entity or entities you are representing: _____		
4. Please list any offices or elected positions held or briefly describe your representational capacity with the entities disclosed in question 3. _____		
<i>(For those testifying on behalf of a Government entity, ignore these questions below)</i>		
5. a) Please list any Federal grants or contracts (including subgrants or subcontracts), including the amount and source (agency) which <u>you</u> have received and/or been approved for since January 1, 2013: _____		
b) If you are testifying on behalf of a non-governmental entity, please list any federal grants or contracts (including subgrants or subcontracts) and the amount and source (agency) received by the <u>entities listed under question 3</u> since January 1, 2013, which exceeded 10% of the entities' revenues in the year received: _____		
6. If you are testifying on behalf of a non-governmental entity, does it have a parent organization or an affiliate who you specifically do not represent? If so, list below:	YES	NO
Signature: _____ Date: _____		

(b)(6) (b)(6)

Subject: Hearing Strategy - HVAC Accountability and Whistleblower Protection Hearing
Location: Acting SECVA Office

Start: Mon 7/2/2018 11:00 AM
End: Mon 7/2/2018 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn; Shelby, Peter J.; Nicholas, Kirk; Byrne, Jim (OGC); Christopher O'Connor ; Anderson, Christopher; (b) (b) (b)(6) Balland, David; (b)(6) (OGAWP); (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (OGC)

Good morning all,

I apologize for the short notice for the meeting invite. As you are aware, HVAC invited Acting SECVA O'Rourke to testify on the implementation of VA's Accountability and Whistleblower Protection Act. Today's meeting will be a strategy session to gain an understanding of the needs of Mr. O'Rourke to prepare him for the hearing.

Attached is the invitation.

If you have any questions, please let me know.

Thanks,

(b)(6)

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 7/2/2018 3:30 PM
End: Mon 7/2/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 7/4/2018 3:30 PM
End: Wed 7/4/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 7/6/2018 3:30 PM
End: Fri 7/6/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 7/9/2018 3:30 PM
End: Mon 7/9/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(5)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 7/11/2018 3:30 PM
End: Wed 7/11/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: DCoS Directors Meeting
Location: 1015F Conference Room

Start: Thu 7/12/2018 2:30 PM
End: Thu 7/12/2018 3:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Thursday from 2:30 PM to 3:00 PM

Meeting Status: Tentatively accepted

Organizer: Syrek, Christopher D. (Chris)

Required Attendees: Moragne, Jeffrey; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) Dillard, Stephen; (b)(6) Hayes-Byrd, Jacquelyn;
(b)(6) McVicker, Carrie A.; (b)(6)

Optional Attendees: (b)(6)

Please note: Due to the Holidays----**Next DCOS Director's Meeting will resume on 01/09/2020.**

DCoS Directors Meeting at 2:30 in room 1015F.

V/R,
(b)(6)

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 7/13/2018 3:30 PM
End: Fri 7/13/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: OHRM Bi-Weekly Update
Location: PDAS HR&A Rm 204

Start: Mon 7/16/2018 10:00 AM
End: Mon 7/16/2018 10:30 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Monday from 10:00 AM to 10:30 AM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Otero, Carin; Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 7/16/2018 3:30 PM
End: Mon 7/16/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 7/18/2018 3:30 PM
End: Wed 7/18/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: HR&A Weekly Staff Meeting
Location: HRA Room 201/VANTS 800.767.1750; Access Code: (b)(6)
Start: Wed 7/18/2018 9:30 AM
End: Wed 7/18/2018 10:30 AM
Show Time As: Tentative
Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:30 AM to 10:30 AM
Meeting Status: Not yet responded
Organizer: OHRA Front Office
Required Attendees: Hurndon, Roy; Johnson, Harvey (ORM); Biggs-Silvers, Catherine; Maenle, Nathan; Eskenazi, Laura H.; McLeod, Kimberly P. (LMR); Otero, Carin; Therit, Tracey (ORM); Thele, Joseph; (b)(6) Waye, Rony L.; Hayes-Byrd, Jacquelyn
Optional Attendees: (b)(6) (b)(6) (b)(6) (b)(6) L

On behalf of the Assistant Secretary for Human Resources and Administration (HR&A):

This is a weekly executive operations meeting. Provide pressing issues to the HR&A Front Office at ohrafrontoffice@va.gov. This meeting is to be attended by all HR&A Senior Executives.

Thank you.

(b)(6)

(b)(6)

Subject: Weekly HR&A Budget Meeting
Location: HR&A Conference Room 201

Start: Thu 7/19/2018 9:00 AM
End: Thu 7/19/2018 9:30 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Thursday from 9:00 AM to 9:30 AM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan

Required Attendees: Biggs-Silvers, Catherine; Duke, Laura; (b)(6); (b)(6); (b)(6); (b)(6); (b)(6); McIlroy, Andrew R.; (b)(6); (b)(6); M.; Hayes-Byrd, Jacquelyn

A new calendar invite will be sent from Ms. Hayes-Byrd's calendar. V/r, M (07AUG18/1658)

SUBJECT: Weekly HR&A budget meeting (third Thursday of every month is 60 minutes to include the HR&A DAS/EDs)

ATTENDEES: HR&A:
Nathan Maenle
Cathy Biggs-Silvers

CFO:

Laura Duke

(b)(6); (b)(6)

(b)(6)

DATE/TIME: Thursdays at 9:00am

LOCATION: HR&A Conference Room (Rm 201)

DURATION: 30 minutes

NOTES:

Read-aheads must be submitted 24 hours in advance to OHRAFrontOffice@va.gov.

(b)(6) (b)(6)

Subject: HR&A Monthly Budget Meeting
Location: HR&A Conference Rm 201

Start: Thu 7/19/2018 9:00 AM
End: Thu 7/19/2018 10:00 AM
Show Time As: Tentative

Recurrence: Monthly
Recurrence Pattern: the third Thursday of every 1 month(s) from 9:00 AM to 10:00 AM

Meeting Status: Not yet responded

Organizer: OHRA Front Office
Required Attendees: VACO 006 DASs; Hayes-Byrd, Jacquelyn
Optional Attendees: McLeod, Kimberly P. (LMR); Therit, Tracey (ORM); (b)(6) (b)(6) M.

A new calendar invite will be sent from Ms. Hayes-Byrd's calendar. V/r, M (07AUG18/1648)

SUBJECT: Monthly budget review by program.

ATTENDEES: All HR&A DASs/EDs

DATE/TIME: Third Thursday of each Month

DURATION: 60 minutes

HR&A POC: Marie (b)(6)

NOTES:

Read-aheads must be submitted 24 hours in advance to OHRAFrontOffice@va.gov.

(b)(6) (b)(6)

Subject: MANAGING OFFICIAL TIME IN VATAS
Location: SKYPE Meeting--2:45PM-4PM INVITE

Start: Thu 7/19/2018 2:45 PM
End: Thu 7/19/2018 4:00 PM
Show Time As: Tentative

Recurrence: Daily
Recurrence Pattern: every day from 2:45 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: (b)(6)

Required Attendees: LMR Conference Call; (b)(6)
(b)(6) (LMR); (b)(6) VACO LMR
Admin Support (b)(6) NCA HR Supervisors; NCA Service Directors; (b)(6)
(b)(6) VACHS; (b)(6) VBADTRT; (b)(6)
(b)(6) (WMC); (b)(6) ALX; (b)(6)
VBADTRT; (b)(6) CAVHCS; (b)(6)
CMOVAMC; (b)(6)
(b)(6) /BADENV (b)(6) (WMC); (b)(6)
(b)(6) /BAJAX; (b)(6)
(b)(6) /V20; (b)(6) (WMC); (b)(6)
(b)(6) VACO; (b)(6) VBADTRT; (b)(6) (WMC); (b)(6) WMC
(VACO); (b)(6)
(b)(6) (WMC); (b)(6) (WMC); (b)(6)
VBADTRT; (b)(6) (VACO) (b)(6)
VBADTRT; (b)(6) HRM DURVAMC; (b)(6)
(b)(6) VBAPHIL; (b)(6)
(ITRM); (b)(6) VHACIN; (b)(6)
(WMC); (b)(6) (MWV) (b)(6) FNCVAMC; (b)(6)
(b)(6) (WMC); (b)(6)
(b)(6) (HR); (b)(6) VBADTRT; (b)(6) OKL;
(b)(6)
(b)(6) VBADTRT; (b)(6) WMC; (b)(6)
(b)(6) VBACMS; (b)(6) (WMC); (b)(6)
CMOVAMC; (b)(6) SBYVAMC; (b)(6)
(b)(6) VHACLE; (b)(6) /BADTRT; (b)(6)
(b)(6) (GRJVAMC: HRMS); (b)(6)
(b)(6) VBADTRT; (b)(6) VBADTRT;
(b)(6) (V15/KCVA) (b)(6) (V20); (b)(6)
(b)(6) (b)(6) (b)(6) VBADTRT; (b)(6) NCP; (b)(6)
(b)(6) (VACO) (b)(6) Columbus; (b)(6)
(b)(6) (HRO); (b)(6)
(b)(6) 16; (b)(6) VBAJAX; (b)(6)
(b)(6)
(WMC); (b)(6) (WMC); (b)(6)
(b)(6) SPO; (b)(6)
(b)(6) (WMC); (b)(6)
VBADTRT; (b)(6) (WMC); (b)(6) /15; (b)(6)

Required Attendees:

(b)(6) (V9); (b)(6) (VHACLE); (b)(6)
(b)(6) (VISN 2 HRM); (b)(6)
(b)(6) VBADTRT; (b)(6) VCSCO (b)(6)
(b)(6) (ALX); (b)(6) (WPB); (b)(6)
(b)(6) SHR;
(b)(6) VBADTRT; (b)(6) (HOU); (b)(6) WMC; (b)(6)
(b)(6) VHAV10; (b)(6) VHA VISN CMO Only; VHA VISN Directors; (b)(6)
(b)(6) (SPO); (b)(6)
(b)(6) V15; (b)(6)
(b)(6); (b)(6) (b)(6) VACO 00 Secretary; (b)(6)
(b)(6) (OSDBU); (b)(6)
(b)(6)
(b)(6) (Monterey); (b)(6) (Trilogy); (b)(6) (Monterey); (b)(6)
(b)(6) CPS- CIDVER; (b)(6) (CIDVER); (b)(6)
(b)(6) VACO); (b)(6)
(b)(6)
(b)(6) (b)(6) (b)(6) VACO 006 DAS;
VACO CO SES; (b)(6) (ORM); (b)(6) VBAVACO; (b)(6)
(b)(6)
(DISABLED ACCT); (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
(b)(6) WMC); (b)(6) (CFM); (b)(6) (b)(6)
(b)(6) VBAVACO; (b)(6)
(b)(6) VBAVACO; (b)(6);
(b)(6)
Syrek, Christopher D. (Chris); OGC ELT; (b)(6) (VACO);
(b)(6)
(b)(6) BVA RMP LR/ER/EEO; Hanretta, Kevin; (b)(6)
(b)(6) Reeves, Randy; (b)(6) (CFM); (b)(6)
Loren, Donald P.; (b)(6)
(b)(6) VBAVACO; (b)(6) (IG); (b)(6)
(b)(6) Ph.D., VBAVACO; (b)(6) (VACO); (b)(6) (NCA);
Verschoor, Thayer; (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) BVA Supervisors; (b)(6)
(b)(6);
(b)(6) Howard, Tom (NCA); (b)(6)
(b)(6)
(b)(6) (CFM); (b)(6) (FM); (b)(6) (CFM); (b)(6) (CFM);
(b)(6) (CFM); (b)(6) (CFM); (b)(6) (CFM); (b)(6)
(CFM); (b)(6) (CFM); (b)(6) VISN 6; (b)(6) (CFM);
(b)(6) OGC Supervisors; (b)(6)
(b)(6) VHAWAS Leadership Team; VHAWAS HR ER/LR; (b)(6) (b)(6) (b)(6)
(b)(6) VISN 5 EMS Service Chiefs; VISN 5 HIMS Chief Mailgroup;
(b)(6) (OGC); (b)(6)
(b)(6) (OGC); (b)(6) (HOU); VHA HR 201 Series; (b)(6)
(VISN 19); (b)(6)

Greetings,

The training, facilitated by LMR, will provide background information and introduce the new Official Time codes in VATAS. Your management will receive credits via TMS for participation. Once the training is complete, you may log on to TMS and self-certify.

This training is essential for Key VACO Management Officials, OGC and HR in all Administrations.

There will be two sessions for training Executive Leadership, Key Management Officials, OGC and HR on the following dates:

July 18, 2018

July 19, 2018

July 20, 2018

1:15pm-2:30pm or 2:45pm-4pm

There are 400 lines available per session. We encourage you to utilize your facility training or group conference room (if available) to maximize your group participation.

You may join via Skype per the instructions below.

Please forward this invite to Executive Leadership, Key Management Officials, Front line Supervisors and HR in your Network and/or Facility that have a need to know.

****OGC District Chief Counsels** Please forward the invite to your attorneys who advise on personnel law.**

If you have already participated, we thank you in advance for helping us reach Department Management in the field and networks. Appreciate your time and have a good day.

[Join online meeting](#)

<https://meet.RTC.VA.GOV/tamika.hinton/PTTJNPDO>

Join by Phone

844-376-0278

844-815-1331

844-770-5400

[Find a local number](#)

Conference ID: (b)(6)

[Forgot your dial-in PIN?](#) | [First online meeting?](#)

(b)(6)

(b)(6)

Subject: OEHRM Program Management Review
Location: OBCR (10th Floor)

Start: Thu 7/19/2018 12:30 PM
End: Thu 7/19/2018 2:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: OEHRM Actions

Required Attendees: 'Morris, Genevieve (OS/ONC/IO)'; Windom, John H.; Short, John (VACO); (b)(6)
(b)(6) Rychalski, Jon J.; Byrne, Jim (OGC); Ulliyot, John; Glynn, Melissa S.; Stone,
Richard A., MD; Sandoval, Camilo J.; (b)(6) (COLONEL); (b)(6)
(b)(6) Hayes-Byrd, Jacquelyn; O'Connor, Christopher; Nicholas, Kirk

Optional Attendees: (b)(6)

Meeting Objectives:

- This is an expanded PMR.
- The objective is to level set VA leaders on the EHRM program.
- It will contain all PMR elements, i.e., cost, schedule, performance, and risk.

TO ALL SHUTTLE BUS PASSENGERS: VA Central Office Shuttle Bus Schedule for Loop 1 and Loop 2. The shuttle service transports VACO employees Monday through Friday starting at 7 a.m. – 6 p.m. between 810 Vermont Avenue NW, 425 I Street NW, 90 K St NE, and 1100 First St NE. There are two shuttle bus routes identified as Loop 1 (originating at 810 Vermont Avenue NW) and Loop 2 (originating at 1100 First St NE). Each shuttle bus is clearly marked with a placard to identify the designated route. The pick-up and drop-off point for 810 Vermont Avenue will be directly across the street at 811 Vermont Avenue (Lafayette Building) 1100 First St NE, 90 K St NE, and 425 I St NW will be directly in front of each building. Each passenger will have to display their VA issued ID badge to board the shuttle bus. Please be reminded, that the shuttle bus service is intended for *official business only*. Shuttle buses will not be used to, from, or between locations for the purpose of conducting personal business. Any questions or concerns regarding the shuttle service may be directed to Mark Greene, Transportation Section (032D1), at (202) 461-5392.

Below is a link to the WMATA Trip Planner, which provides alternative transportation options.

<https://www.wmata.com/schedules/trip-planner/>

LOOP 1 - ARRIVAL/DEPARTURE TIMES

810 Vermont Ave NW DEPARTURE	425 I St NW		1100 1st St NE		90 K St NE		810 Vermont Ave NW ARRIVAL
	ARR	DEP	ARR	DEP	ARR	DEP	
7:00 AM	7:13 AM	7:15 AM	7:30 AM	7:35 AM	7:37 AM	7:40 AM	8:00 AM
8:05 AM	8:18 AM	8:20 AM	8:35 AM	8:40 AM	8:42 AM	8:45 AM	9:05 AM
9:10 AM	9:23 AM	9:25 AM	9:40 AM	9:45 AM	9:47 AM	9:50 AM	10:10 AM
10:15 AM	10:28 AM	10:30 AM	10:45 AM	10:50 AM	10:52 AM	10:55 AM	11:15 AM
11:20 AM	11:33 AM	11:35 AM	11:50 AM	11:55 AM	11:57 AM	12:00 PM	12:20 PM
12:25 PM	12:38 PM	12:40 PM	12:55 PM	1:00 PM	1:02 PM	1:05 PM	1:25 PM
1:30 PM	1:43 PM	1:45 PM	2:00 PM	2:05 PM	2:07 PM	2:10 PM	2:30 PM
2:35 PM	2:48 PM	2:50 PM	3:05 PM	3:10 PM	3:12 PM	3:15 PM	3:35 PM
3:40 PM	3:53 PM	3:55 PM	4:10 PM	4:15 PM	4:17 PM	4:20 PM	4:40 PM
4:45 PM	4:58 PM	5:00 PM	5:15 PM	5:20 PM	5:22 PM	5:25 PM	5:45 PM
5:50 PM	6:05 PM						

LOOP 2 - ARRIVAL/DEPARTURE TIMES

1100 1st St NE DEPARTURE	90 K St NE		425 I St NW		810 Vermont Ave NW		1100 1st St NE ARRIVAL
	ARR	DEP	ARR	DEP	ARR	DEP	
7:00 AM	7:03 AM	7:05 AM	7:15 AM	7:20 AM	7:37 AM	7:40 AM	8:00 AM
8:05 AM	8:08 AM	8:10 AM	8:20 AM	8:25 AM	8:42 AM	8:45 AM	9:05 AM
9:10 AM	9:13 AM	9:15 AM	9:25 AM	9:30 AM	9:47 AM	9:50 AM	10:10 AM
10:15 AM	10:18 AM	10:20 AM	10:30 AM	10:35 AM	10:52 AM	10:55 AM	11:15 AM
11:20 AM	11:23 AM	11:25 AM	11:35 AM	11:40 AM	11:57 AM	12:00 PM	12:20 PM
12:25 PM	12:28 PM	12:30 PM	12:40 PM	12:45 PM	1:02 PM	1:05 PM	1:25 PM
1:30 PM	1:33 PM	1:35 PM	1:45 PM	1:50 PM	2:07 PM	2:10 PM	2:30 PM
2:35 PM	2:38 PM	2:40 PM	2:50 PM	2:55 PM	3:12 PM	3:15 PM	3:35 PM
3:40 PM	3:43 PM	3:45 PM	3:55 PM	4:00 PM	4:17 PM	4:20 PM	4:40 PM
4:45 PM	4:48 PM	4:50 PM	5:00 PM	5:05 PM	5:22 PM	5:25 PM	5:45 PM
5:50 PM	6:05 PM						

Priority Initiative Baseline Review Session 2
July 20, 2018 from 10:00 A.M. – 1:00 P.M.
425 I Street, NW – BVA Room 4E.400

Agenda

Time	Topic	Speaker
10:00 – 10:20	Welcome <ul style="list-style-type: none"> • <i>Opening Remarks</i> • <i>Leadership Guidance</i> • <i>Objectives</i> 	Melissa Glynn <i>Assistant Secretary for Enterprise Integration</i> Peter O'Rourke <i>Acting Secretary of Veteran Affairs</i>
10:20 – 10:30	Briefing Format Overview	(b)(6) <i>Chief Officer, VA Modernization</i>
10:30 – 10:55	FMBT Briefing	John Rychalski <i>Assistant Secretary for Management and Chief Financial Officer</i>
11:00 – 11:25	Supply Chain Briefing	Harry Oldland <i>Deputy Chief Supply Chain Officer (Acting), VHA</i> (b)(6) <i>Director of Logistics Operations, VHA</i>
11:30 – 11:45	Break	
11:45 – 12:10	Telehealth Briefing	Dr. (b)(6) <i>Chief Officer, Connected Care, VHA</i> Dr. Kevin Galpin <i>Executive Director, Telehealth, VHA</i>
12:15 – 12:45	IT Modernization Briefing	(b)(6) <i>Deputy Assistant Secretary, OIT</i> Nathan Tierney <i>Executive Director (Acting), Strategic Planning & Analysis, OIT</i>
12:45 – 1:00	Way Ahead / Closing Remarks	(b)(6) <i>Chief Officer, VA Modernization</i> Melissa Glynn <i>Assistant Secretary for Enterprise Integration</i>



DIRECTIONS TO THE BOARD OF VETERANS' APPEALS at 425 "I" STREET, NW, WASHINGTON, DC



PUBLIC TRANSPORTATION

425 "I" Street is easily reached via Metro's Red Line. The red Line connects with Union Station, a central transit hub for Amtrak, the Virginia Rail Express (VRE) MARC trains from Maryland, the DC Circulator, DC Metro buses and taxis. From National Airport, travelers on Metro's Yellow Line can transfer to the Red Line at Gallery Place Station, and on Metro's Blue Line can transfer to the Red Line at Metro Center Station. A free, handicapped accessible shuttle is provided from the Judiciary Square metro station to 425 "I" Street.

Directions from Metro: Take the Red Line to Judiciary Square Metro Station. Exit the station at the north end, using the "F Street" exit. Take the escalator or elevator up to the National Law Enforcement Memorial Park. Heading north, cross F Street NW to the National Building Museum (the large brick building with the terracotta frieze of Civil War Soldiers and Sailors). **A free shuttle to 425 "I" Street will stop every 15 minutes directly east of the crosswalk, on the north (east-bound) side of F Street NW. The handicapped-accessible shuttle runs from 7am to 5pm weekdays, except federal holidays, and will take 10 minutes to arrive at 425 "I" Street.**

Walking from Metro: Take the Red Line to Judiciary Square Metro Station. Exit the station at the north end, using the "F Street" exit. Take the escalator or elevator up to the National Law Enforcement Memorial Park. Heading north, cross F Street NW to the National Building Museum (the large brick building with the terracotta frieze of Civil War Soldiers and Sailors). Head east on F St. NW for half a block, then turn north on 4th St. NW. Walk 3 long blocks north, crossing Massachusetts Avenue, continuing north to "I" St. NW. Turn left (east). 425 "I" Street is the first building on your right.

Directions from Union Station via DC Circulator: The DC Circulator bus that stops directly at Union Station does not travel towards 425 "I" St. Instead, walk downhill (northwest) on Massachusetts Avenue to North Capitol Street. Take the DC Circulator bus from North Capitol St. and Massachusetts Ave NW towards Georgetown. Get off the bus at 5th Street NW and Massachusetts Ave. NW. (Note – 5th St. NW crosses "I" Street NW right at Massachusetts Ave NW.) Walk east on "I" Street to the end of the block. 425 "I" Street is the last building on your left, on the north-side of "I" Street.

Directions from Union Station via WMATA D4 bus (Ivy City-Franklin Square Line): Walk downhill (northwest) on Massachusetts Avenue to North Capitol Street. Take the D4 bus north on North Capitol St. The bus will travel north to K Street NW, then west to 5th Street NW, then south on 5th Street NW to

Massachusetts Ave NW. Get off the bus at 5th Street NW and Massachusetts Ave. NW. (Note – 5th St. NW crosses “I” Street NW right at Massachusetts Ave NW.) Walk east on the north side of “I” Street to the end of the block. 425 “I” Street is the last building on your left.

PRIVATE TRANSPORTATION

Driving Directions from the Baltimore-Washington Parkway: Take the US 50/New York Avenue NE exit towards Washington. Continue southwest on New York Avenue to 4th St. NW. Turn left on 4th Street NW, go south 3 blocks; turn right (west) on “I” St. NW. 425 “I” Street is the first building on your right. Public parking is available in the building, entered from “I” Street.

Driving Directions from I-395 in Virginia: Cross the Potomac into Washington on US-1. Continue onto 395-I N. Take exit 6 toward D St. NW/US Senate/C St. SW/US Capitol the House. Keep right at the fork, and continue through the tunnel towards Massachusetts Avenue. Exit 395-I and merge onto 2nd Street NW, going north. Turn left on Massachusetts Avenue NW, heading NW. Pass H St. NW, and turn right (north) onto 4th St. NW. Go 1 block north; turn left (west) onto “I” Street. 425 “I” Street is the first building on your right. Public parking is available in the building, entered from “I” Street.

(b)(6) (b)(6)

Subject: VA Priority Initiative Baseline Review (Session 2)
Location: 425 I Street, NW - BVA Room 4E.400

Start: Fri 7/20/2018 10:00 AM
End: Fri 7/20/2018 1:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: VAModernizationOps

Required Attendees: O'Rourke, Peter M.; Leinenkugel, Jake; Hayes-Byrd, Jacquelyn; Connell, Lawrence B.; Tucker, Brooks; O'Connor, Christopher; Balland, David; Glynn, Melissa S.; (b)(6); (b)(6); Clancy, Carolyn; Young, Steven W.; (b)(6); (b)(6); Lawrence, Paul R., VBAVACO; Reeves, Randy; Davis, Lynda; Rychalski, Jon J.; Murray, Edward; Ulyot, John; Wagner, John (Wolf); Hutton, James; Christy, Phillip; Sandoval, Camilo J.; (b)(6); Shelby, Peter J.; Loren, Donald P.; Byrne, Jim (OGC); Galpin, Kevin MD; (b)(6); (b)(6); (b)(6); Czarnecki, Tammy; Oldland, Harry G.; (b)(6)

(VHACO) (b)(6); (b)(6); Mason, Cheryl; Lieberman, Steven; Devlin, Margarita, VBAVACO; Oswald, John; (b)(6); (b)(6); (b)(6); VBAVACO

Optional Attendees: Tran, Dat VACO (b)(6); (b)(6) (Atlas Research, LLC); (b)(6) (VACO); (b)(6); (b)(6) (Atlas Research); (b)(6) @atlas.com'; (b)(6); (b)(6) VBAVACO; (b)(6) Medve, John VACO; (b)(6); (b)(6) Maenle, Nathan (b)(6) Stone, Richard A., MD; Wayne, Rondy L.; (b)(6); (b)(6) (OGC); (b)(6); (b)(6) (NCA); Muir, Thomas M.; (b)(6)

On behalf of Peter O'Rourke, Acting Secretary of Veterans Affairs

Executives:

Update.

1. Light refreshments will be available during the break in the Agenda.
2. The latest Agenda is attached.
3. Transportation reminder.

Office Principals - Executive transportation to the Priority Initiative Baseline Review has been arranged for **Assistant Secretaries**.

If you require transportation, please contact (b)(6) at (b)(6) or (b)(6) to be added to the official travel roster. Seating limit is 13.

From VACO (810 Vermont Ave) to BVA (425 I St)	Board transportation at 9:25am (arrives ~9:55am)
From BVA (425 I St) to VACO (810 Vermont Ave)	Board transportation at 1:00pm (arrives ~1:25pm)

All Others – The VACO Shuttle Bus is available for other attendees (see attached schedule), e.g.,

From VACO (810 Vermont Ave) to BVA (425 I St)	Board transportation at 9:10am (arrives ~ 9:23am)
From BVA (425 I St) to VACO (810 Vermont Ave)	Board transportation at 12:40pm (arrives ~1:02pm) Or Board transportation at 1:45pm (arrives~2:07pm)

Agenda and Shuttle information



Original Invite.

In support of the Acting Secretary’s engagement among the Priority Initiatives, Under Secretaries, Assistant Secretaries, and Executives-In-Charge, please review the information below on the agenda and transportation support. As requested during the first baseline review, the invited senior leaders are encouraged to attend the complete session.

On July 20th, the Acting Secretary of Veterans Affairs, Mr. Peter O’Rourke, will convene the second session of VA Priority Initiative baseline reviews. The focus of this event is to review the plans to achieve outcomes for each initiative; discuss associated plans for strategic communications; and achieve a common understanding of VA leadership responsibilities.

Four initiatives will present:

- Telehealth
- FMBT
- Supply Chain Modernization
- IT Modernization (Legacy Systems)

In addition to the Acting Secretary, the audience will comprise senior leaders to include presenters from the 4 initiatives and representatives for critical enablers (OIT, OM, HRA, OPIA, OCLA, VEO).

Each initiative is allotted 20 minutes (this includes time for presentation, questions and dialogue). The designated Initiative Lead / Senior Advisor will brief with support by the Project Manager.

Please don't hesitate to reach out to Surafeal Asgedom, Executive Director for Modernization or Larry Fink, Deputy Executive Director for Modernization if you have questions.



Directions to BVA
w Map.doc

(b)(6) (b)(6)

Subject: MANAGING OFFICIAL TIME IN VATAS
Location: SKYPE Meeting

Start: Fri 7/20/2018 1:15 PM
End: Fri 7/20/2018 2:45 PM
Show Time As: Tentative

Recurrence: Daily
Recurrence Pattern: every day from 1:15 PM to 2:45 PM

Meeting Status: Not yet responded

Organizer: (b)(6)

Required Attendees:

LMR Conference Call; (b)(6)
 (b)(6) (LMR); (b)(6) VACO LMR
 Admin Support (b)(6) NCA HR Supervisors; NCA Service Directors; (b)(6)
 (b)(6) (VACHS); (b)(6) VBADTRT (b)(6)
 (b)(6) (WMC); (b)(6) (ALX); (b)(6)
 VBADTRT; (b)(6) CAVHCS; (b)(6)
 CMOVAMC; (b)(6)
 (b)(6), VBADENV (b)(6) (WMC) (b)(6)
 (b)(6) VBAJAX; (b)(6)
 (b)(6) (V20) (b)(6) (WMC); (b)(6)
 (b)(6) VACO; (b)(6) VBADTRT; (b)(6) (WMC) (b)(6) WMC
 (VACO); (b)(6)
 (b)(6) (WMC) (b)(6) (WMC) (b)(6)
 VBADTRT; (b)(6) (VACO); (b)(6)
 VBADTRT; (b)(6) HRM DURVAMC (b)(6)
 (b)(6) VBAPHIL; (b)(6)
 (ITRM) (b)(6) VHACIN; (b)(6)
 (WMC); (b)(6) (MWV) (b)(6) FNCVAMC (b)(6)
 (b)(6) (WMC); (b)(6)
 (b)(6) (HR); (b)(6) VBADTRT (b)(6) (OKL);
 (b)(6)
 (b)(6) VBADTRT; (b)(6) (WMC) (b)(6)
 (b)(6) VBACMS; (b)(6) (WMC); (b)(6)
 CMOVAMC; (b)(6) SBYVAMC; (b)(6)
 (b)(6) (VHACLE) (b)(6) VBADTRT (b)(6)
 (b)(6) (GRJVAMC; HRMS); (b)(6)
 (b)(6) VBADTRT (b)(6) VBADTRT;
 (b)(6) (V15/KCVA) (b)(6) (V20); (b)(6)
 (b)(6) (b)(6) (b)(6) VBADTRT; (b)(6) NCP; (b)(6)
 (b)(6) (VACO); (b)(6) Columbus; (b)(6)
 (b)(6) (HRO); (b)(6)
 (b)(6) (V16); (b)(6) VBAJAX (b)(6)
 (b)(6)
 (WMC); (b)(6) (WMC); (b)(6)
 (b)(6) SPO; (b)(6)
 (b)(6) WMC; (b)(6)
 VBADTRT; (b)(6) (WMC); (b)(6) (V15); (b)(6)

Required Attendees:

(b)(6) (V9); (b)(6) (VHACLE); (b)(6)
(b)(6) VISA 2 HRM); (b)(6)
(b)(6) VBADTRT; (b)(6) VCSCO; (b)(6)
(b)(6) (ALX); (b)(6) (WPB); (b)(6)
(b)(6) - SHR;
(b)(6) (HOU); (b)(6) WMC; (b)(6)
(b)(6) VHAV10; (b)(6) VHA VISA CMO Only; VHA VISA Directors (b)(6)
(b)(6) . (SPO); (b)(6)
(b)(6) V15; (b)(6)
(b)(6) (b)(6) (b)(6) VACO 00 Secretary (b)(6)
(b)(6) OSDBLI; Cleveland (b)(6)
(b)(6)
(b)(6) (Monterey); (b)(6) (Trilogy); (b)(6) (Monterey); (b)(6)
(b)(6) (CPS- CIDVER); (b)(6) (CIDVER); (b)(6)
(b)(6) (VACO); (b)(6)
(b)(6)
(b)(6) (b)(6) (b)(6) VACO 006 DASs;
VACO CO SES; (b)(6) FORM; (b)(6) VBAVACO; (b)(6)
(b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) WMC; (b)(6)
(b)(6) CFM); (b)(6) (b)(6) Worley, Robert, VBAVACO;
(b)(6)
(b)(6) VBAVACO; (b)(6)
(b)(6) Mason, Cheryl; Syrek, Christopher D. (Chris); OGC
(b)(6) VACO); (b)(6)
(b)(6) VBA RMP LR/ER/EEO;
Hanretta, Kevin; (b)(6) Reeves, Randy; (b)(6)
(b)(6) CFM); (b)(6) Loren, Donald P.; (b)(6)
(b)(6) VBAVACO;
(b)(6) (OIG); (b)(6) Ph.D., VBAVACO; (b)(6)
S. (VACO); (b)(6) (NCA); Verschoor, Thayer; (b)(6) (b)(6)
(b)(6) (b)(6) BVA
Supervisors; (b)(6)
(b)(6)
(b)(6) @va.gov); (b)(6)
(b)(6)
(b)(6) Howard, Tom (NCA); (b)(6)
(b)(6) Ph.D.; (b)(6)
(b)(6)
(b)(6) CFM);
(b)(6) CFM); (b)(6) CFM); (b)(6) CFM); (b)(6) CFM); (b)(6)
(b)(6) CFM); (b)(6) CFM); (b)(6) CFM); (b)(6) CFM);
(b)(6) CFM); (b)(6) VISA 6; (b)(6) CFM); (b)(6)
(b)(6) DGC Supervisors; (b)(6) VHAWAS
Leadership Team; VHAWAS HR ER/LR; (b)(6) (b)(6) (b)(6)
(b)(6); VISA 5 EMS Service Chiefs; VISA 5 HIMS Chief Mailgroup

Greetings,

The training, facilitated by LMR, will provide background information and introduce the new Official Time codes in VATAS. Your management will receive credits via TMS for participation. Once the training is complete, you may log on to TMS and self-certify.

Because this is a holiday week, Mrs. McLeod wanted to ensure Key VACO Management Officials, OGC and HR were able to fully participate. Lastly, to ensure Regional Counsel (in all regions) have the ability to receive this update on the same day, we are using Skype to reach those across the nation that cannot be physically present in Washington DC.

There will be two sessions for training Executive Leadership, Key Management Officials, OGC and HR on the following dates:

July 18, 2018

July 19, 2018

July 20, 2018

1:15pm-2:30pm or 2:45pm-4pm

There are 400 lines available per session. We encourage you to utilize your facility training or group conference room (if available) to maximize your group participation.

You may join via Skype per the instructions below.

Please forward this invite to Executive Leadership, Key Management Officials, Front line Supervisors and HR in your Network and/or Facility that have a need to know.

****OGC District Chief Counsels** Please forward the invite to your attorneys who advise on personnel law.**

If you have already participated, we thank you in advance for helping us reach Department Management in the field and networks. Appreciate your time and have a good day.

[Join online meeting](#)

<https://meet.RTC.VA.GOV/tamika.hinton/JWP7BVR6>

Join by Phone

844-376-0278

844-815-1331

844-770-5400

[Find a local number](#)

Conference ID: (b)(6)

[Forgot your dial-in PIN?](#) | [First online meeting?](#)

(b)(6) (b)(6)

Subject: MANAGING OFFICIAL TIME IN VATAS
Location: SKYPE Meeting--2:45PM-4PM INVITE

Start: Fri 7/20/2018 2:45 PM
End: Fri 7/20/2018 4:00 PM
Show Time As: Tentative

Recurrence: Daily
Recurrence Pattern: every day from 2:45 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer:
Required Attendees:

(b)(6)
 LMR Conference Call (b)(6)
 (b)(6) (LMR); (b)(6) VACO LMR
 Admin Support; (b)(6); NCA HR Supervisors; NCA Service Directors; (b)(6)
 (b)(6) VACHS); (b)(6) VBADTRT; (b)(6)
 (b)(6) WMC; (b)(6) (ALX); (b)(6)
 VBADTRT (b)(6) CAVHCS; (b)(6)
 CMOVAMC; (b)(6)
 (b)(6) VBADENV (b)(6) (WMC) (b)(6)
 (b)(6) VBAJAX (b)(6)
 (b)(6) (V20); (b)(6) WMC; (b)(6)
 (b)(6) VACO; (b)(6) VBADTRT; (b)(6) WMC; (b)(6) WMC
 (VACO); (b)(6)
 (b)(6) (WMC) (b)(6) (WMC) (b)(6)
 VBADTRT; (b)(6) (VACO); (b)(6)
 VBADTRT; (b)(6) HRM DURVAMC; (b)(6)
 (b)(6) VBAPHIL; (b)(6)
 (ITRM); (b)(6) VHACIN; Harris (b)(6)
 (WMC); (b)(6) (MWV) (b)(6) FNCVAMC; (b)(6)
 (b)(6) (WMC); (b)(6)
 (b)(6) (HR) (b)(6) VBADTRT (b)(6) DKL);
 (b)(6)
 (b)(6) VBADTRT (b)(6) (WMC); (b)(6)
 (b)(6) WMC; (b)(6)
 CMOVAMC; (b)(6) SBYVAMC (b)(6)
 (b)(6) VHACLE); (b)(6) VBADTRT; (b)(6)
 (b)(6) GRJVAMC; HRMS); (b)(6)
 (b)(6) VBADTRT (b)(6) BADTRT;
 (b)(6) (V15/KCVA) (b)(6) (V20); (b)(6)
 (b)(6) (b)(6) VBADTRT; (b)(6) NCP (b)(6)
 (b)(6) (VACO); (b)(6) Columbus; (b)(6)
 (b)(6) HRO; (b)(6)
 (b)(6) (V16) (b)(6) VBAJAX; (b)(6)
 (b)(6)
 (WMC) (b)(6) (WMC) (b)(6)
 (b)(6) (SPO); (b)(6)
 (b)(6) (WMC) (b)(6)
 VBADTRT; (b)(6) (WMC) (b)(6) (V15) (b)(6)

Required Attendees:

(b)(6) (V9); (b)(6) VHACLE; (b)(6)
(b)(6) (VISN 2 HRM) (b)(6)
(b)(6) VBADTRT; (b)(6) VCSCO; (b)(6)
(b)(6) (ALX); (b)(6) WPB; (b)(6)
(b)(6) SHR;
(b)(6) VBADTRT; (b)(6) (HOU); (b)(6) (WMC); (b)(6)
(b)(6) VHAV10; (b)(6) VHA VISN CMO Only; VHA VISN Directors; (b)(6)
(b)(6) (SPO); (b)(6)
(b)(6) V15; (b)(6)
(b)(6) (b)(6) (b)(6) VACO 00 Secretary; (b)(6)
(b)(6) OSDBU; (b)(6)
(b)(6)
(b)(6) Monterey; (b)(6) rilogy; (b)(6) Monterey; (b)(6)
(b)(6) (CPS- CIDVER) (b)(6) (CIDVER); (b)(6)
(b)(6) VACO; (b)(6)
(b)(6)
(b)(6) (b)(6) (b)(6) VACO 006 DASs;
VACO CO SES; (b)(6) (ORM) (b)(6) VBAVACO; (b)(6)
(b)(6)
(DISABLED ACCT); (b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
(b)(6) (WMC); Fiotes, Stella S. (CFM); (b)(6) (b)(6)
Worley, Robert, VBAVACO; (b)(6)
(b)(6) Balland, David; (b)(6) VBAVACO; (b)(6)
(b)(6) Mason, Cheryl;
Syrek, Christopher D. (Chris); OGC ELT; (b)(6) (VACO);
(b)(6)
(b)(6) BVA RMP LR/ER/EEO; Hanretta, Kevin; (b)(6)
(b)(6) Reeves, Randy; (b)(6) (CFM); (b)(6)
Loren, Donald P.; (b)(6)
(b)(6) VBAVACO; (b)(6) OIG; (b)(6)
(b)(6) Ph.D., VBAVACO; (b)(6) (VACO); (b)(6) (NCA);
Verschoor, Thayer; (b)(6) (b)(6) (b)(6)
(b)(6) BVA Supervisors; (b)(6)
(b)(6) Ward, Barbara;
(b)(6)
(b)(6) Howard, Tom (NCA); (b)(6)
(b)(6) PhD; (b)(6)
(b)(6)
(b)(CFM) (b)(6) (CFM); (b)(6) (CFM); (b)(6) (CFM);
(b)(6) (CFM); (b)(6) (CFM); (b)(6) (CFM); (b)(6)
(CFM); (b)(6) (CFM); (b)(6) VISN 6; (b)(6) (CFM);
(b)(6) OGC Supervisors; (b)(6)
(b)(6) VHAWAS Leadership Team; VHAWAS HR ER/LR; (b)(6) (b)(6) (b)(6)
(b)(6) VISN 5 EMS Service Chiefs; VISN 5 HIMS Chief Mailgroup;
(b)(6) (OGC); (b)(6)
(b)(6) (OGC); (b)(6) (HOU); VHA HR 201; (b)(6)
(VISN 19); (b)(6)

Greetings,

The training, facilitated by LMR, will provide background information and introduce the new Official Time codes in VATAS. Your management will receive credits via TMS for participation. Once the training is complete, you may log on to TMS and self-certify.

This training is essential for Key VACO Management Officials, OGC and HR in all Administrations.

There will be two sessions for training Executive Leadership, Key Management Officials, OGC and HR on the following dates:

July 18, 2018

July 19, 2018

July 20, 2018

1:15pm-2:30pm or 2:45pm-4pm

There are 400 lines available per session. We encourage you to utilize your facility training or group conference room (if available) to maximize your group participation.

You may join via Skype per the instructions below.

Please forward this invite to Executive Leadership, Key Management Officials, Front line Supervisors and HR in your Network and/or Facility that have a need to know.

****OGC District Chief Counsels** Please forward the invite to your attorneys who advise on personnel law.**

If you have already participated, we thank you in advance for helping us reach Department Management in the field and networks. Appreciate your time and have a good day.

[Join online meeting](#)

<https://meet.RTC.VA.GOV/tamika.hinton/PTTJNPDO>

Join by Phone

844-376-0278

844-815-1331

844-770-5400

[Find a local number](#)

Conference ID: (b)(6)

[Forgot your dial-in PIN?](#) | [First online meeting?](#)

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 7/20/2018 3:30 PM
End: Fri 7/20/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(5)

(b)(6)

Subject: MP&A Bi-Weekly Update
Location: PDAS Rm 204

Start: Mon 7/23/2018 1:00 PM
End: Mon 7/23/2018 1:30 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Monday from 1:00 PM to 1:30 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Biggs-Silvers, Catherine; Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 7/23/2018 3:30 PM
End: Mon 7/23/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Mission Critical Occupations Monthly Updates
Location: HR&A Conference Room 201 // VANTS 800-767-1750; Code (b)(6)
Start: Mon 7/23/2018 10:30 AM
End: Mon 7/23/2018 11:00 AM
Show Time As: Tentative
Recurrence: Monthly
Recurrence Pattern: the fourth Monday of every 1 month(s) from 10:30 AM to 11:00 AM
Meeting Status: Not yet responded
Organizer: Maenle, Nathan
Required Attendees: Otero, Carin; Bonjorni, Jessica (WMC); Perry, David (WMC); Waltemeyer, Robert, VBAVACO; Thomas, Lisa, PhD; Hayes-Byrd, Jacquelyn
Optional Attendees: Thele, Joseph

SUBJECT: Monthly briefing on closing the gap with Mission Critical Occupations.

ATTENDEES: Jacquelyn Hayes-Byrd
Nathan Maenle
Carin Otero
Jessica Bonjorni
David Perry
Bob Waltemeyer
Dr. Lisa Thomas

DATE/TIME: Fourth Monday of each month/10:30-11:00

DURATION: 30 minutes

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 7/25/2018 3:30 PM
End: Wed 7/25/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

Subject: HR&A Weekly Staff Meeting
Location: HRA Room 201/VANTS 800.767.1750; Access Code (b)(6) #

Start: Wed 7/25/2018 9:30 AM
End: Wed 7/25/2018 10:30 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:30 AM to 10:30 AM

Meeting Status: Not yet responded

Organizer: OHRA Front Office
Required Attendees: Hurndon, Roy; Johnson, Harvey (ORM); Biggs-Silvers, Catherine; Maenle, Nathan; Eskenazi, Laura H.; McLeod, Kimberly P. (LMR); Otero, Carin; Therit, Tracey (ORM); Thele, Joseph (b)(6) Waye, Rony L.; Hayes-Byrd, Jacquelyn

Optional Attendees: (b)(6) (b)(6) (b)(6) (b)(6) L

On behalf of the Assistant Secretary for Human Resources and Administration (HR&A):

This is a weekly executive operations meeting. Provide pressing issues to the HR&A Front Office at ohrafrontoffice@va.gov. This meeting is to be attended by all HR&A Senior Executives.

Thank you.

(b)(6)

(b)(6)

Subject: ORM Bi-Weekly Update
Location: PDAS HR&A Rm 204

Start: Thu 7/26/2018 1:00 PM
End: Thu 7/26/2018 1:30 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Thursday from 1:00 PM to 1:30 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan

Required Attendees: Johnson, Harvey (ORM); (b)(6) (OGC); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: Weekly HR&A Budget Meeting
Location: HR&A Conference Room 201
Start: Thu 7/26/2018 9:00 AM
End: Thu 7/26/2018 9:30 AM
Show Time As: Tentative
Recurrence: Weekly
Recurrence Pattern: every Thursday from 9:00 AM to 9:30 AM
Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Biggs-Silvers, Catherine; Duke, Laura; (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) McIlroy, Andrew R.; (b)(6) (b)(6) M.; Hayes-Byrd, Jacquelyn

A new calendar invite will be sent from Ms. Hayes-Byrd's calendar. V/r, M (07AUG18/1658)

SUBJECT: Weekly HR&A budget meeting (third Thursday of every month is 60 minutes to include the HR&A DAS/EDs)

ATTENDEES: HR&A:
Nathan Maenle
Cathy Biggs-Silvers
CFO:
Laura Duke
(b)(6) (b)(6)
(b)(6)

DATE/TIME: Thursdays at 9:00am

LOCATION: HR&A Conference Room (Rm 201)

DURATION: 30 minutes

NOTES:
Read-aheads must be submitted 24 hours in advance to OHRAFrontOffice@va.gov.

(b)(6) (b)(6)

Subject: DCoS Directors Meeting
Location: 1015F Conference Room

Start: Thu 7/26/2018 2:30 PM
End: Thu 7/26/2018 3:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Thursday from 2:30 PM to 3:00 PM

Meeting Status: Tentatively accepted

Organizer: Syrek, Christopher D. (Chris)

Required Attendees: Moragne, Jeffrey; (b)(6)
(b)(6) (b)(6) Dillard, Stephen; (b)(6) Hayes-Byrd, Jacquelyn;
(b)(6) McVicker, Carrie A.; (b)(6)

Optional Attendees: May, Dennis

Please note: Due to the Holidays----**Next DCOS Director's Meeting will resume on 01/09/2020.**

DCoS Directors Meeting at 2:30 in room 1015F.

V/R,

(b)(6)

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Fri 7/27/2018 3:30 PM
End: Fri 7/27/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: LMR Weekly Meeting
Location: PDAS HR&A Rm 204

Start: Mon 7/30/2018 9:00 AM
End: Mon 7/30/2018 9:30 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday from 9:00 AM to 9:30 AM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: McLeod, Kimberly P. (LMR); Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: OHRM Bi-Weekly Update
Location: PDAS HR&A Rm 204

Start: Mon 7/30/2018 10:00 AM
End: Mon 7/30/2018 10:30 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Monday from 10:00 AM to 10:30 AM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Otero, Carin; Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Mon 7/30/2018 3:30 PM
End: Mon 7/30/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

Department of
Veterans Affairs

Memorandum

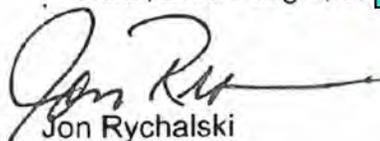
Date: JUL 20 2018

From: Assistant Secretary for Management and Chief Financial Officer (004)

Subj: 2020 Internal Budget Review Process (VIEWS: 67598)

To: Under Secretaries, Assistant Secretaries, and Other Key Officials

1. This memorandum outlines the process, timetable, and format guidelines for senior leadership review of VA's 2020 internal budget. The Office of Management (OM) previously issued detailed guidance on the submission of your internal budget on June 8 (VIEWS #00067598).
2. Given the uncertain timing of our Secretarial nominee's confirmation, we will initiate this year's budget development process through internal briefings presented to myself and other Office of Management (OM) staff. Attachment A provides the current schedule. Meeting times may be subject to change.
3. The purpose of these CFO-level meetings is to understand the Department's resource needs within the context of the OMB funding guidance promulgated June 28. At these briefings, the Office of Management will work with you to shape your final resource requests that will go to senior leadership in August (exact dates TBD) and inform the final agency budget request, due to OMB on September 10.
4. The starting point for the FY 2020 Budget is FY 2019 post-pivot President's Budget. Your presentation should identify any savings initiatives or realignment of funds that you propose to make better use of available resources. Requested increases above the FY 2019 Budget should be described in detail and listed in priority order. Please come prepared to discuss your most pressing resource needs.
5. To the extent practicable, your request should identify all resources necessary to implement the MISSION Act. Any request for additional resources to support MISSION should align with the outcome of OB's MISSION costing exercise, the results of which will be presented on August 8.
6. At these CFO-level meetings, you will present your budget request using a slide template that has been posted to OB's SharePoint site for the Internal Budget:
<https://vaww.portal.va.gov/sites/041budget/InternalBudget/Shared%20Documents/Forms/AllItems.aspx?RootFolder=%2Fsites%2F041budget%2FInternalBudget%2FShared%20Documents%2FFY%202020&FolderCTID=0x012000CE695DD8B5048E4290D0110AD158C8C3&View=%7B49B7B61C%2D05B7%2D450D%2D87FC%2D54B22FA06123%7D> . A draft schedule for these briefings can be found in Attachment A. OM's Office of Asset Enterprise Management (OAEM) will work with you to develop options for major construction and placeholder options for other construction programs.
7. By July 30, please also confirm that the data contained in the iFAMS Wave I Formulation Pilot accurately reflects the FY 2020 request that you will present in August.
8. You are reminded that all internal budget meetings and materials are confidential. Your cooperation in the internal budget process is greatly appreciated. If you have any questions please contact Laura Duke, DAS Budget, at (b)(6) or (b)(6)@va.gov.



Jon Rychalski

Attachments: 1

Attachment A

FY 2020 Internal Budget Review Schedule (Subject to Change)

Monday, July 30	
10:00am – 10:30am	NCA
Wednesday, August 1	
9:00am – 9:30am	BVA
9:30am – 10:00am	VBA
10:00am – 10:30am	VBA Mandatory Savings
10:30am – 11:00am	OGC
1:00pm - 1:30pm	HRA
1:30pm - 2:00pm	OSP
2:00pm - 2:30pm	OEI
2:30pm - 3:00pm	OCLA
3:00pm - 3:30pm	Capital/Construction
Thursday, August 2	
2:30pm - 3:00pm	OM
3:00pm – 3:30pm	OAWP
3:30pm – 4:00pm	OPIA
4:00pm – 4:30pm	VEO
4:30pm – 5:00pm	OALC
Tuesday, August 7	
9:30am – 12:00pm	OI&T/OEHRM
1:00pm – 5:00pm	VHA / Community Care
Wednesday, August 8	
1:00pm – 4:00pm	MISSION Act Costs



Department of Veterans Affairs (Program Office Name)

2020 Internal Budget Request

Presentation for

Jon Rychalski, Chief Financial Officer, OM

Presented By

Name of Person and Office Briefing

Date of Briefing



2020 Budget Build

	Incremental Funding Increase (\$ in millions)	Cumulative Funding (\$ in millions)	Cumulative % change over 2019 President's Budget	Cumulative FTE
2019 President's Budget				
Adjustments for Payroll/inflation				
Other Current Services Adjustments				
Investments/Initiatives				
Legislative Proposals				
Offsets or Efficiencies				
2020 Request				

	Incremental Funding Increase (\$ in millions)	Cumulative Funding (\$ in millions)	Cumulative % change over 2019 President's Budget	Cumulative FTE
2019 President's Budget				
Adjustments for Payroll/inflation				
Other Current Services Adjustments				
Investments/Initiatives				
Legislative Proposals				
Offsets or Efficiencies				
2020 Request				



Budget Increases (non-VHA)

Use the template below to identify each funding increase included in the request, including those due to the MISSION Act. Present increases in priority order.

Initiative Title	2019 Pres Budget (\$ in 000s) ^{1/}	2020 Request (\$ in 000s)	How Does it Support VA's Top Priorities? (e.g. MISSION Act)
Initiative #1			
Initiative #2			
Initiative #3			

^{1/} Identify if any funding for this initiative was included in the 2019 PB.

Program or Activity	Cite the law, directive or leadership decision requiring the program or activity	Projected cost and FTE FY 2016	What does the program or activity provide?
---------------------	--	--------------------------------	--

Initiative Title	2019 Pres Budget (\$ in 000s) ^{1/}	2020 Request (\$ in 000s)	How Does it Support VA's Top Priorities? (e.g. MISSION Act)
Initiative #1			
Initiative #2			
Initiative #3			

1/ Identify if any funding for this initiative was included in the 2019 PB.



Changes in Funding and Program Estimates (VHA)

(Note: This slide applies only to VHA's medical care accounts)

	FY 2019 Requirements (\$M)			FY 2020 Requirements (\$M)		
	FY 2018	FY 2019	Difference	FY 2019	FY 2020	Difference
	Pres Budget (Base Yr FY16)	Update (Base Yr FY17)		Pres Budget (Base Yr FY16)	Update (Base Yr FY17)	
Total Funding						
Appropriations	\$0	\$0	\$0	\$0	\$0	\$0
Collections	\$0	\$0	\$0	\$0	\$0	\$0
Reimb/PY	\$0	\$0	\$0	\$0	\$0	\$0
Unobligated Balance	\$0	\$0	\$0	\$0	\$0	\$0
Transfers - VA/DoD	\$0	\$0	\$0	\$0	\$0	\$0
Total Resources	\$0	\$0	\$0	\$0	\$0	\$0
Programs						
Healthcare Projection Model	\$0	\$0	\$0	\$0	\$0	\$0
Veterans Choice Cost-Shift	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
Long-Term Care Programs	\$0	\$0	\$0	\$0	\$0	\$0
Other Prog. (e.g., CHAMPVA)	\$0	\$0	\$0	\$0	\$0	\$0
Proposed Savings	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
Congressional Action	\$0	\$0	\$0	\$0	\$0	\$0
Homeless Veterans Programs	\$0	\$0	\$0	\$0	\$0	\$0
Infrastructure Enhancements	\$0	\$0	\$0	\$0	\$0	\$0
Legislative Proposals/ PYR	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0



Budget Increases (VHA)

Use the template below to identify each funding increase included in the request, including those due to the MISSION Act. Present increases in priority order.

Initiative Title	2019 Pres Budget (\$ in 000s) ^{1/}	2020 Request (\$ in 000s)	2021 Advance Appropriation (\$ in 000)	How Does it Support VA's Top Priorities? (e.g. MISSION Act)
Initiative #1				
Initiative #2				
Initiative #3				
1/ Identify if any funding for this initiative was included in the 2019 PB.				

Program or Activity	Cite the law, directive or leadership decision requiring the program or activity	Projected cost and FTE FY 2016	What does the program or activity provide?
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Initiative Title	2019 Pres Budget (\$ in 000s) ^{1/}	2020 Request (\$ in 000s)	2021 Advance Appropriation (\$ in 000)	How Does it Support VA's Top Priorities? (e.g. MISSION Act)
Initiative #1				
Initiative #2				
Initiative #3				

^{1/} Identify if any funding for this initiative was included in the 2019 PB.



Initiatives

Describe each initiative using bullet points or graphics. Focus on how it will improve management operations or services to Veterans. Use additional slides as needed.



Offsets/Efficiencies

Describe each proposed offset or efficiency using bullet points or graphics. Please include any dependencies that will affect your ability to realize the proposed savings (e.g., regulation, other increases elsewhere in VA, etc.). Use additional slides as needed.

(b)(6) (b)(6)

Subject: FW: HRA - VA CFO FY 2020 Internal Budget Review
Location: 810 Vermont Room 603

Start: Wed 8/1/2018 1:00 PM
End: Wed 8/1/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Duke, Laura

-----Original Appointment-----

From: Duke, Laura

Sent: Monday, July 23, 2018 3:49 PM

To: Duke, Laura; Maenle, Nathan; Biggs-Silvers, Catherine; Schmitt, Tricia; McIlroy, Andrew R.; (b)(6) (b)(6)
Francis (Joe); (b)(6) (b)(6) Rychalski, Jon J.; Murray, Edward; Parker, Amy L.; Pannullo, Jerome

Subject: HRA - VA CFO FY 2020 Internal Budget Review

When: Wednesday, August 01, 2018 1:00 PM-1:30 PM (UTC-05:00) Eastern Time (US & Canada).

Where: 810 Vermont Room 603

The purpose of these CFO-level meetings is to understand the Department's FY 20 resource needs within the context of the OMB funding guidance promulgated June 28th. At these briefings, the Office of Management will work with organizations to shape final resource requests that will go to senior leadership in August (exact dates TBD) and inform the final agency budget request, due to OMB on September 10.

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 8/1/2018 12:00 PM

End: Wed 8/1/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: 1:1 with Jacquie Hayes-Byrd
Location: 1015C

Start: Wed 8/1/2018 2:30 PM
End: Wed 8/1/2018 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Powers, Pamela
Required Attendees: Hayes-Byrd, Jacquelyn

August 2018

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY
<p>Jul 30</p>	<p>31</p>	<p>Aug 1</p> <p>9:30am HR&A Weekly Staff Meeting (HRA)</p> <p>12:00pm Lunch</p> <p>1:00pm FW: HRA - VA CFO FY 2020 Internal</p> <p>1:30pm [EXTERNAL]</p> <p>2:30pm 1:1 with Jacquie</p> <p>3:30pm CSEMO Update</p>	<p>2</p> <p>8:45am OAWP New</p> <p>9:00am Meet and Greet</p> <p>9:00am Weekly HR&A</p> <p>9:30am ERT: VACO to 425</p> <p>10:00am VA Priority</p> <p>12:30pm ERT: 425 I Street</p> <p>1:00pm COSVA Meeting</p> <p>1:30pm Lunch</p>	<p>3</p> <p>9:00am Weekly Unders/Assistants</p> <p>10:00am Meeting re:</p> <p>10:00am FW: Physician</p> <p>11:45am Lunch with Todd</p> <p>12:15pm CSEMO Johnnay</p> <p>1:00pm Meeting with Ms.</p> <p>1:15pm SECVA Town Hall</p>
<p>6</p> <p>12:00pm Lunch</p> <p>2:30pm Meet and Greet - (b)(6) (b)(7) (200) -</p> <p>3:00pm Meet with John Ulyot (Room 900) -</p> <p>3:30pm Meeting with (b)(6) (Room 200) -</p> <p>4:30pm Meet with OAWP</p>	<p>7</p> <p>8:45am Meet with (b)(6) (b)(6) - FFF (Room 200)</p> <p>9:00am 2018 Feds Feed Families Campaign</p> <p>11:30am Lunch</p> <p>1:30pm Daily Check-in</p> <p>2:00pm Newsletter</p> <p>3:00pm Meet with Laura</p>	<p>8</p> <p>8:30am HR&A FFF Walk</p> <p>10:30am Canceled:</p> <p>11:00am Executive Time/</p> <p>12:00pm Lunch</p> <p>12:15pm Meeting with</p> <p>2:00pm 1 on 1 with</p> <p>3:00pm Meeting with</p> <p>4:30pm BLOCK</p>	<p>9</p> <p>10:00am Meet and Greet - (b)(6) (b)(6) (200)</p> <p>10:30am Meeting with</p> <p>11:00am Lunch</p> <p>2:30pm (b)(6) visit! (Room</p> <p>2:30pm DCoS Directors</p> <p>3:00pm Meeting with the</p> <p>4:30pm BLOCK</p>	<p>10</p> <p>8:30am Hold for personal leave</p> <p>11:30am Lunch</p> <p>4:30pm BLOCK</p>
<p>13</p> <p>8:00am Do not schedule-personal leave</p> <p>10:30am Weekly OEHRM Staffing Update Meeting (Agenda Attached) (1015F or</p> <p>11:30am Lunch</p> <p>4:30pm BLOCK</p>	<p>14</p> <p>8:00am Do not schedule-personal leave</p> <p>11:30am Lunch</p> <p>3:00pm HOLD: Meeting (1575 I street Suite 250) - Hayes-Byrd, Jacquelyn</p> <p>4:30pm BLOCK</p>	<p>15</p> <p>8:00am Do not schedule-personal leave</p> <p>11:30am Lunch</p> <p>4:30pm BLOCK</p>	<p>16</p> <p>8:00am Do not schedule-personal leave</p> <p>11:30am Lunch</p> <p>4:30pm BLOCK</p>	<p>17</p> <p>8:00am Do not schedule-personal leave</p> <p>11:30am Lunch</p> <p>4:00pm Vet360 Recognition Ceremony (Indian Treaty Room 474, Eisenhower</p> <p>4:30pm BLOCK</p>
<p>20</p> <p>8:00am Personal leave</p> <p>10:30am Weekly OEHRM Staffing Update Meeting (1015F or</p> <p>11:30am Lunch</p> <p>3:00pm Reminder: Develop leadership</p> <p>4:30pm BLOCK</p>	<p>21</p> <p>10:00am Introduction to Employee Education</p> <p>10:30am Email review</p> <p>11:30am Lunch</p> <p>2:00pm Meet with Ed</p> <p>2:30pm Meet with Arnold</p> <p>4:00pm BLOCK</p>	<p>22</p> <p>Nathan Maenle - LV - Maenle, Nathan</p> <p>10:30am Canceled:</p> <p>11:00am Quick decision</p> <p>11:30am Lunch</p> <p>1:00pm Meet and Greet</p> <p>1:00pm OA Orientation</p> <p>1:30pm Meeting to</p> <p>3:30pm Update WH DPC</p>	<p>23</p> <p>Ed Appointment (3:00)</p> <p>11:30am Lunch</p> <p>12:00pm Women's</p> <p>1:00pm 4th QTR FY 18</p> <p>1:00pm Mission Act</p> <p>2:30pm DCoS Directors</p> <p>4:00pm Strategy</p>	<p>24</p> <p>10:00am Meet and Greet with Karen Brazell (810</p> <p>12:00pm Lunch</p> <p>1:00pm MOU with HHS (GC Suite/Conference</p> <p>1:30pm Franchise Fund</p> <p>2:00pm LL leave at 2pm</p>
<p>27</p> <p>Nathan Maenle - LV - Maenle</p> <p>9:00am Pre-brief for Revolving Fund Meeting (Room 200) -</p> <p>9:30am Revolving Fund Board of Directors Meeting (811 Vermont</p> <p>11:30am Lunch</p>	<p>28</p> <p>9:00am VA Wide AES Council (Room 630) -</p> <p>11:30am Meet and Greet (VACO Room 200) -</p> <p>12:00pm Lunch</p> <p>1:30pm Prep for Wednesday Staff</p> <p>2:00pm Meeting re.</p>	<p>29</p> <p>10:30am Meeting to Discuss Schedulers (VACO Room 800) -</p> <p>11:30am Lunch</p> <p>1:00pm Review HR&A Mission Act Data and</p> <p>3:00pm Wrap Up Meeting (Room 201) -</p>	<p>30</p> <p>10:45am Mission Act Section 505 (VACO OEI Collaboration 301) - Glynn, Melissa S.</p>	<p>31</p> <p>9:30am Labor Meeting (Call in:</p> <p>10:30am Exit Interview: Anne-Marie (b)(6)</p> <p>11:30am Mission Act Section 505 follow up</p> <p>12:00pm w/Ms.</p> <p>12:45pm LL leave at 12:45</p>

(b)(6)

(b)(6)

Subject: COSVA Meeting to review delegation of authority
Location: 1015F

Start: Thu 8/2/2018 1:00 PM
End: Thu 8/2/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Powers, Pamela

Required Attendees: Hayes-Byrd, Jacquelyn; Syrek, Christopher D. (Chris); (b)(6) (b)(6) Byrne, Jim (OGC)

Per the COSVA to discuss delegations of authority

(b)(6)

(b)(6)

Subject: HOLD: Meeting
Location: 1575 I street - Suite 250

Start: Thu 8/2/2018 3:00 PM
End: Thu 8/2/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Byrne, Jim (OGC); McLeod, Kimberly P. (LMR); Maenle, Nathan;

(b)(6)

(b)(6)

(b)(6)

Subject: Meet and Greet with Mr. McIlroy (ADAS, Office of Budget)
Location: HR&A Conference Room 201

Start: Thu 8/2/2018 9:00 AM
End: Thu 8/2/2018 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Maenle, Nathan
Required Attendees: McIlroy, Andrew R.; VACO 006 DASs; Hayes-Byrd, Jacquelyn
Optional Attendees: McLeod, Kimberly P. (LMR); Therit, Tracey

DIRECTIONS TO THE BOARD OF VETERANS' APPEALS at 425 "I" STREET, NW, WASHINGTON, DC



PUBLIC TRANSPORTATION

425 "I" Street is easily reached via Metro's Red Line. The red Line connects with Union Station, a central transit hub for Amtrak, the Virginia Rail Express (VRE) MARC trains from Maryland, the DC Circulator, DC Metro buses and taxis. From National Airport, travelers on Metro's Yellow Line can transfer to the Red Line at Gallery Place Station, and on Metro's Blue Line can transfer to the Red Line at Metro Center Station. A free, handicapped accessible shuttle is provided from the Judiciary Square metro station to 425 "I" Street.

Directions from Metro: Take the Red Line to Judiciary Square Metro Station. Exit the station at the north end, using the "F Street" exit. Take the escalator or elevator up to the National Law Enforcement Memorial Park. Heading north, cross F Street NW to the National Building Museum (the large brick building with the terracotta frieze of Civil War Soldiers and Sailors). **A free shuttle to 425 "I" Street will stop every 15 minutes directly east of the crosswalk, on the north (east-bound) side of F Street NW. The handicapped-accessible shuttle runs from 7am to 5pm weekdays, except federal holidays, and will take 10 minutes to arrive at 425 "I" Street.**

Walking from Metro: Take the Red Line to Judiciary Square Metro Station. Exit the station at the north end, using the "F Street" exit. Take the escalator or elevator up to the National Law Enforcement Memorial Park. Heading north, cross F Street NW to the National Building Museum (the large brick building with the terracotta frieze of Civil War Soldiers and Sailors). Head east on F St. NW for half a block, then turn north on 4th St. NW. Walk 3 long blocks north, crossing Massachusetts Avenue, continuing north to "I" St. NW. Turn left (east). 425 "I" Street is the first building on your right.

Directions from Union Station via DC Circulator: The DC Circulator bus that stops directly at Union Station does not travel towards 425 "I" St. Instead, walk downhill (northwest) on Massachusetts Avenue to North Capitol Street. Take the DC Circulator bus from North Capitol St. and Massachusetts Ave NW towards Georgetown. Get off the bus at 5th Street NW and Massachusetts Ave. NW. (Note – 5th St. NW crosses "I" Street NW right at Massachusetts Ave NW.) Walk east on "I" Street to the end of the block. 425 "I" Street is the last building on your left, on the north-side of "I" Street.

Directions from Union Station via WMATA D4 bus (Ivy City-Franklin Square Line): Walk downhill (northwest) on Massachusetts Avenue to North Capitol Street. Take the D4 bus north on North Capitol St. The bus will travel north to K Street NW, then west to 5th Street NW, then south on 5th Street NW to

Massachusetts Ave NW. Get off the bus at 5th Street NW and Massachusetts Ave. NW. (Note – 5th St. NW crosses “I” Street NW right at Massachusetts Ave NW.) Walk east on the north side of “I” Street to the end of the block. 425 “I” Street is the last building on your left.

PRIVATE TRANSPORTATION

Driving Directions from the Baltimore-Washington Parkway: Take the US 50/New York Avenue NE exit towards Washington. Continue southwest on New York Avenue to 4th St. NW. Turn left on 4th Street NW, go south 3 blocks; turn right (west) on “I” St. NW. 425 “I” Street is the first building on your right. Public parking is available in the building, entered from “I” Street.

Driving Directions from I-395 in Virginia: Cross the Potomac into Washington on US-1. Continue onto 395-I N. Take exit 6 toward D St. NW/US Senate/C St. SW/US Capitol the House. Keep right at the fork, and continue through the tunnel towards Massachusetts Avenue. Exit 395-I and merge onto 2nd Street NW, going north. Turn left on Massachusetts Avenue NW, heading NW. Pass H St. NW, and turn right (north) onto 4th St. NW. Go 1 block north; turn left (west) onto “I” Street. 425 “I” Street is the first building on your right. Public parking is available in the building, entered from “I” Street.

(b)(6) (b)(6)

Subject: VA Priority Initiative Baseline Review (Session 3)
Location: 425 I Street, NW - BVA Room 4E.400

Start: Thu 8/2/2018 10:00 AM
End: Thu 8/2/2018 12:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: VAModernizationOps

Required Attendees: O'Rourke, Peter M.; (b)(6) Hayes-Byrd, Jacquelyn; Connell, Lawrence B.; Tucker, Brooks; O'Connor, Christopher; Balland, David; Glynn, Melissa S.; Asgedom, Surafeal; Clancy, Carolyn; Young, Steven W.; (b)(6) (b)(6); Lawrence, Paul R., VBAVACO; Reeves, Randy; Davis, Lynda; Rychalski, Jon J.; Murray, Edward; Ulyot, John; Wagner, John (Wolf); Hutton, James; Christy, Phillip; Sandoval, Camilo J.; (b)(6) Shelby, Peter J.; Loren, Donald P.; Byrne, Jim (OGC); Morton, Barbara C.; Kitts, Denise; Verschoor, Thayer; Carroll, David (VACO); Boyd, Teresa D.; Franklin, Keita; Page, Nealie; Nicholas, Kirk; Hunter, Todd B.; Works, Philip, (VACO); Syrek, Christopher D. (Chris); (b)(6) (b)(6) Scher, Deborah L.; Czarnecki, Tammy; Lieberman, Steven; Devlin, Margarita, VBAVACO; Houston, Brad, VBAVACO; Walters, Ronald; Chandler, Richard C.; Howard, Tom (NCA); Sullivan, Matthew; Riffel, Terry; Tallman, Gary; Birdwell, Stephanie Elaine; Madden, Robert W.; Tierney, Nathan W.; Therit, Tracey; Mason, Cheryl; Hanretta, Kevin; (b)(6) (BVA); Worthington, Charles; (b)(6); (b)(6) (b)(6) (VACO); (b)(6) (b)(6); (b)(6) (Atlas Research, LLC) (b)(6) Atlas Research); (b)(6) (Atlas Research)
Optional Attendees: Tran, Dat VACO; (b)(6) (b)(6) Fink, Lawrence; (b)(6) (b)(6) VBAVACO; Stone, Richard A., MD; (b)(6) Powers, Pamela J SES OSD OUSD P-R (US); (b)(6) Choi, Joanne; Hyduke, Barbara; Maenle, Nathan; (b)(6)

Senior Leaders:

On August 2nd, we will convene the third session of VA Priority Initiative baseline reviews. The focus of this event is to review the plans to achieve outcomes for each initiative; discuss associated plans for strategic communications; and achieve a common understanding of VA leadership responsibilities.

Four initiatives will present:

- Navigator (Digital, Contact Centers)
- Accountability
- Mental Health Joint Action Plan
- STOP Fraud, Waste and Abuse

The audience will comprise senior leaders to include presenters from the 4 initiatives and representatives for critical enablers (OIT, OM, HRA, OPIA, OCLA, VEO).

Each initiative is allotted 20 minutes (this includes time for presentation, questions and dialogue). The designated Initiative Lead / Senior Advisor will brief with support by the Project Manager.

Please don't hesitate to reach out to Surafeal Asgedom, Executive Director for Modernization or Larry Fink, Deputy Executive Director for Modernization if you have questions.



Directions to BVA
w Map.doc

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 8/2/2018 1:30 PM
End: Thu 8/2/2018 3:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

From: (b)(6) (b)(6)
Sent: Wednesday, July 25, 2018 3:26 PM
To: (b)(6) (OAWP)
Cc: (b)(6) (b)(6) Hunter, Todd B.
Subject: FW: OAWP New Employee Orientation; guest speaker
Importance: High

(b)(6)

She can do Thursday, August 2 @ 8:45 to 9:15. Please note that she will have a hard stop at 9:15 due to an off-site event immediately following.

(b)(6)

From: (b)(6) (OAWP)
Sent: Wednesday, July 18, 2018 11:40 AM
To: (b)(6) (b)(6) (b)(6)@va.gov>
Subject: OAWP New Employee Orientation; guest speaker
Importance: High

(b)(6)

Per our brief telcon, OAWP requests 15-20 (or 30) minutes of Ms. Hayes-Byrd's time to speak to the new employees (hired since April 2017, last time she met with the entire group in San Antonio, TX) at OAWP's NEO in VACO's conference room 230/330 anytime that works for her August 1 or August 2.

Please contact me if you have any questions!
Thanks.

(b)(6)

Executive Assistant
Office of Accountability and Whistleblower Protection
Department of Veterans Affairs
Work: (b)(6) **Mobile:** (b)(6)

(b)(6)

(b)(6)

Subject: OAWP New Employee Orientation; guest speaker
Location: Room C7
Start: Thu 8/2/2018 8:45 AM
End: Thu 8/2/2018 9:15 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn



FW: OAWP New
Employee Orien...

(b)(6)

(b)(6)

Subject: ERT: VACO to 425 I Street

Start: Thu 8/2/2018 9:30 AM

End: Thu 8/2/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: ERT: 425 I Street to VACO

Start: Thu 8/2/2018 12:30 PM

End: Thu 8/2/2018 1:10 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Leaves at 12:40

(b)(6)

(b)(6)

Subject: Meeting with Ms. Hayes-Byrd re: Secretary Guidance on HR&A
Location: Room 200

Start: Fri 8/3/2018 1:00 PM
End: Fri 8/3/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Powers, Pamela
Required Attendees: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Weekly Unders/Assistants Meeting w/ASecVA
Location: OBCR

Start: Fri 8/3/2018 9:00 AM
End: Fri 8/3/2018 10:00 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: SecVA Meeting

(b)(6)

(b)(6)

Subject: Meeting re: Labor
Location: Suite 1030

Start: Fri 8/3/2018 10:00 AM
End: Fri 8/3/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (OGC)

Required Attendees: Byrne, Jim (OGC); Hayes-Byrd, Jacquelyn

Subject: SECVA Town Hall
Location: VACO, room 230

Start: Fri 8/3/2018 1:15 PM
End: Fri 8/3/2018 2:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

A Gentle Reminder:

For the Secretary's Town Hall, our VA Senior leaders (Under Secretaries and Assistant Secretaries or their designated representatives) will have reserved seats on the front row (stage left of the podium) as with typical Secretary-hosted events. To that end, the front row will consist of the following principals: CoS, VHA, VBA, NCA, OPIA, OCLA, OGC, BVA, OEI, OIT, OIG, VEO and HRA.

Please ensure your office is present and seated 15 minutes prior to event time as this will be live streamed.

Assistant Secretary John Ulyot will serve as emcee/facilitator.

Secretary Robert Wilkie to Host Town Hall

VA Secretary Robert Wilkie will host a town hall to greet VA employees on Fri., Aug. 3, at 1:30 p.m. EDT at VACO room 230, 810 Vermont Avenue N.W., Washington, DC. VA employees are encouraged to view the broadcast live at <https://www.webcaster4.com/Webcast/Page/89/26888> or on VA's Knowledge Network. A limited number of seats are available to attend the town hall in person.

To view the broadcast live

The online webcast is available on a first-come, first-served basis and will close once capacity is reached. It is advisable to check your ability to connect prior to the broadcast, and you may do this from the launch page after registering for the live broadcast. If you register prior to the event, then on the day of the event, you only will need to enter your email address to access the webcast. An email with a downloadable calendar reminder will be sent to you confirming your registration. If you are accessing this webcast outside of the VA firewall, please log off your VPN account and access the broadcast directly. For telephone support during the webcast call 1-800-785-1212 or (954) 861-

5780. Please note that each facility has different performance capabilities and live video service delivery may vary.

To attend in person

Only a limited number of seats are available in VACO room 230. Seats will be available on a first-come, first-served basis.

Very respectfully,

(b)(6) Protocol Officer
Office of Protocol, Office of the Secretary
Department of Veterans Affairs
810 Vermont Avenue, NW, 1161-E
Washington, DC 20420-0001

(b)(6) desk
cell

(b)(6)

(b)(6)

Subject: Lunch with Todd Hunter

Start: Fri 8/3/2018 11:45 AM

End: Fri 8/3/2018 12:45 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hunter, Todd B.

Categories: Blue Category

(b)(6) (b)(6)

Subject: CSEMO (b)(6) Farewell
Location: Conference Room 234
Start: Fri 8/3/2018 12:15 PM
End: Fri 8/3/2018 12:45 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn
Categories: Yellow Category

This summer CSEMO had a student intern join us for several weeks. Tomorrow we are saying farewell to (b)(6) and providing an ICARE certificate of recognition. Please feel free to join the event if able.

Ma'am—I think she assisted (b)(6) with a swearing in ceremony and very much appreciated the entire experience and opportunity.

Any questions, please ask.

Tracey Therit
Acting Executive Director
Corporate Senior Executive Management Office (CSEMO)
Department of Veterans Affairs
Office: (b)(6)
Mobile: (b)(6)

CSEMO values your feedback. Tell us how we are doing, by completing our [survey](#).



VA Core Values: Integrity Commitment Advocacy Respect Excellence
VA Core Characteristics: Trustworthy | Accessible | Quality | Innovative | Agile | Integrated

-----Original Appointment-----

From: (b)(6) (CMA, LLC)
Sent: Thursday, August 02, 2018 4:26 PM
To: Webb, Aaron (CMA, LLC); VACO CSEMO
Subject: CSEMO (b)(6)
When: Friday, August 03, 2018 12:15 PM-12:45 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Conference Room 234

Greetings CSEMO!

Please join us in Conference Room 234 to wish (b)(6) a wonderful farewell as she returns back to school in the next few weeks.

Thank you!

Very Respectfully,

(b)(6)

Operations Special Assistant, Corporate Senior Executive Management Office (CSEMO)

Room 234I

Dept. of Veteran Affairs

E: (b)(6)@va.gov

P: (b)(6)

(b)(6)

(b)(6)

Subject: Meet with John Ullyot
Location: Room 900

Start: Mon 8/6/2018 3:00 PM
End: Mon 8/6/2018 3:15 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Ullyot, John

The purpose of this meeting is to discuss the availability of speechwriters for assistant secretaries.

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 8/6/2018 12:00 PM

End: Mon 8/6/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Meet and Greet - (b)(6) (b)(6)

Location: 200

Start: Mon 8/6/2018 2:30 PM

End: Mon 8/6/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) L

(b)(6)

(b)(6)

Subject: Meeting with (b)(6)
Location: Room 200

Start: Mon 8/6/2018 3:30 PM
End: Mon 8/6/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6)

(b)(6)

(b)(6)

Subject: Meet with OAWP
Location: Room 200

Start: Mon 8/6/2018 4:30 PM
End: Mon 8/6/2018 5:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Nicholas, Kirk; Hunter, Todd B.

(b)(6)

(b)(6)

Subject: Newsletter Discussion
Location: Conference room 201

Start: Tue 8/7/2018 2:00 PM
End: Tue 8/7/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6); (b)(6) (Exeter); (b)(6)

(b)(6) (Exeter); (b)(6) (Exeter Consultants)

Optional Attendees: (b)(6)

The purpose of this meeting is to discuss the workforce resource newsletter and other HR&A newsletters.

(b)(6)

(b)(6)

Subject: Meet with Laura Eskenazi - re. HR Modernization
Location: Room 200

Start: Tue 8/7/2018 3:00 PM
End: Tue 8/7/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Eskenazi, Laura H.

(b)(6)

(b)(6)

Subject: 2018 Feds Feed Families Campaign Video Shoot
Location: B51

Start: Tue 8/7/2018 9:00 AM
End: Tue 8/7/2018 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Maenle, Nathan
Required Attendees: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Daily Check-in
Location: Room 200

Start: Tue 8/7/2018 1:30 PM
End: Tue 8/7/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Maenle, Nathan

(b)(6)

(b)(6)

Subject: Meet with (b)(6) (b)(6) - FFF
Location: Room 200

Start: Tue 8/7/2018 8:45 AM
End: Tue 8/7/2018 9:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) B.

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 8/7/2018 11:30 AM
End: Tue 8/7/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: 1 on 1 with Catherine Biggs-Silvers
Location: Room 200

Start: Wed 8/8/2018 2:00 PM
End: Wed 8/8/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Biggs-Silvers, Catherine

Topics:

Brief on FY 2020 Annual Performance Plan Measures
Interagency Agreements

(b)(6)

(b)(6)

Subject: Meeting with (b)(6) (b)(6)
Location: Room 300

Start: Wed 8/8/2018 3:00 PM
End: Wed 8/8/2018 3:15 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6) (b)(6) L

(b)(6)

(b)(6)

Subject: Executive Time/ Folder Review

Start: Wed 8/8/2018 11:00 AM

End: Wed 8/8/2018 12:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 8/8/2018 12:00 PM
End: Wed 8/8/2018 2:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: HR&A FFF Walk
Location: the front entrance of 810 Vermont Ave
Start: Wed 8/8/2018 8:30 AM
End: Wed 8/8/2018 9:30 AM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

VACO HR&A will conduct a FFF walk on Aug. 8, which will provide a donation opportunity where you can “drop off a can” in the food bank bin before we start walking. We will start walking at 8:30 a.m. from the front entrance of 810 Vermont Ave., down to Constitution Avenue and back to VACO. The donations and walk are for HR&A volunteers who wish to participate after gaining supervisory approval.

(b)(6)

(b)(6)

Subject: Meeting with Camilo Sandoval
Location: Room 200

Start: Wed 8/8/2018 12:15 PM
End: Wed 8/8/2018 12:45 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Sandoval, Camilo J.

The purpose of this meeting is to discuss the contracts for schedulers.

(b)(6)

(b)(6)

Subject: Meeting with the WH and OGC
Location: OGC Office
Start: Thu 8/9/2018 3:00 PM
End: Thu 8/9/2018 4:00 PM
Recurrence: (none)
Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Meet and Greet - (b)(6) (b)(6)
Location: 200
Start: Thu 8/9/2018 10:00 AM
End: Thu 8/9/2018 10:10 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

The purpose of this meeting is to meet your OCLA point of contact.

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 8/9/2018 11:00 AM
End: Thu 8/9/2018 12:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: (b)(6) visit!
Location: Room 200

Start: Thu 8/9/2018 2:30 PM
End: Thu 8/9/2018 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Meeting with Suraf - re. Baseline Review
Location: Room 200

Start: Thu 8/9/2018 10:30 AM
End: Thu 8/9/2018 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Asgedom, Surafeal

Optional Attendees: Glynn, Melissa S., (b)(6)

(b)(6)

(b)(6)

Subject: Hold for personal leave

Start: Fri 8/10/2018 8:30 AM

End: Fri 8/10/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 8/10/2018 11:30 AM
End: Fri 8/10/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Do not schedule- personal leave

Start: Mon 8/13/2018 8:00 AM

End: Mon 8/13/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 8/13/2018 11:30 AM

End: Mon 8/13/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: HOLD: Meeting
Location: 1575 I street Suite 250

Start: Tue 8/14/2018 3:00 PM
End: Tue 8/14/2018 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: McLeod, Kimberly P. (LMR); Gruntmeir, Doris (OGC); Cordeiro, Hansel (OGC)

Optional Attendees: (b)(6) Maenle, Nathan

Call in: (b)(6)

Mrs. Hayes-Byrd is on leave and will not be in attendance for this meeting.

There will be external guests that will join this meeting. Thanks!

(b)(6)

(b)(6)

Subject: Do not schedule- personal leave

Start: Tue 8/14/2018 8:00 AM

End: Tue 8/14/2018 4:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 8/14/2018 11:30 AM

End: Tue 8/14/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Do not schedule- personal leave

Start: Wed 8/15/2018 8:00 AM

End: Wed 8/15/2018 4:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 8/15/2018 11:30 AM
End: Wed 8/15/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Do not schedule- personal leave

Start: Thu 8/16/2018 8:00 AM

End: Thu 8/16/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 8/16/2018 11:30 AM
End: Thu 8/16/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Do not schedule- personal leave

Start: Fri 8/17/2018 8:00 AM

End: Sat 8/18/2018 4:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 8/17/2018 11:30 AM
End: Fri 8/17/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Personal leave

Start: Mon 8/20/2018 8:00 AM

End: Mon 8/20/2018 4:30 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 8/20/2018 11:30 AM

End: Mon 8/20/2018 1:00 PM

Recurrence: Weekly

Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

Subject: Meet with (b)(6)
Location: VACO Room 200
Start: Tue 8/21/2018 2:00 PM
End: Tue 8/21/2018 2:15 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6)

From: (b)(6)
Sent: Monday, August 20, 2018 8:19 AM
To: (b)(6) <(b)(6)@va.gov>
Subject: SecVA Remarks

(b)(6) good morning.

Since you couldn't land 15 minutes w/ the Sec in prep for Thursday, perhaps on Tuesday you, Jackie HB, and I could sit down for 15 minutes . . . just really want to gather what key messages you guys see as most important for the Secretary to communicate from your perspective, in support of your objectives.

I'm free from 1000-1100 and 1200-1430.

Or, you can gather the info from JHB and shoot it to me, and we can discuss over the phone if I have any clarity questions.

Best,

(b)(6)
Speechwriter, Office of Public & Intergovernmental Affairs
Department of Veterans Affairs | 810 Vermont Ave, NW, Suite 914, Washington, D.C. 20420
Office: (b)(6) | Cell: (b)(6) @VA.Gov

(b)(6)

(b)(6)

Subject: Introduction to Employee Education Services Role Meeting at 810 Vermont Room 200
Location: 811 Vermont

Start: Tue 8/21/2018 10:00 AM
End: Tue 8/21/2018 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: (b)(6) (b)(6) Hayes-Byrd, Jacquelyn

Meeting with VHA Acting Chief Learning Officer Dr. (b)(6) to introduce you to the work of the VHA Employee Education System, and to discuss the Training Leaders Council and the Talent Management System and related work regarding a combined Learning Management System.

(b)(6)

(b)(6)

Subject: Meet with (b)(6) re. Senior Leaders Meeting
Location: Room 200

Start: Tue 8/21/2018 2:30 PM
End: Tue 8/21/2018 2:45 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: (b)(6)

(b)(6)

(b)(6)

Subject: Nathan Maenle - LV

Start: Tue 8/21/2018 12:00 AM

End: Tue 8/28/2018 12:00 AM

Show Time As: Free

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Maenle, Nathan

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)

(b)(6)

(b)(6)

Subject: Email review

Start: Tue 8/21/2018 10:30 AM

End: Tue 8/21/2018 11:30 AM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

Categories: Executive Time

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 8/21/2018 11:30 AM
End: Tue 8/21/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Meet and Greet with Roy Hurndon
Location: Room 200

Start: Wed 8/22/2018 1:00 PM
End: Wed 8/22/2018 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Hurndon, Roy

Topics:

Roles and Functions of OA
OA Orientation

(b)(6)

(b)(6)

Subject: Quick decision items - Kathy
Location: Room 200

Start: Wed 8/22/2018 11:00 AM
End: Wed 8/22/2018 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Biggs-Silvers, Catherine

(b)(6) (b)(6)

Subject: Meeting to Discuss GAO Recommendations for VA HR
Location: Room 500

Start: Wed 8/22/2018 1:30 PM
End: Wed 8/22/2018 2:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Tucker, Brooks
Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (b)(6) O'Connor, Christopher; Maenle, Nathan; (b)(6)

From: Tucker, Brooks
Sent: Monday, August 13, 2018 3:23 PM
To: (b)(6) (b)(6) (b)(6) @va.gov>; Hayes-Byrd, Jacquelyn (b)(6) @va.gov>
Cc: (b)(6) @va.gov>; O'Connor, Christopher (b)(6) @va.gov>; Maenle, Nathan (b)(6) @va.gov>; (b)(6) @va.gov>
Subject: RE: Meeting to Discuss GAO Recommendations for VA HR

Certainly, thank you.

From: (b)(6) (b)(6)
Sent: Monday, August 13, 2018 3:23 PM
To: Tucker, Brooks (b)(6) @va.gov>; Hayes-Byrd, Jacquelyn (b)(6) @va.gov>
Cc: (b)(6) @va.gov>; O'Connor, Christopher (b)(6) @va.gov>; Maenle, Nathan (b)(6) @va.gov>
Subject: RE: Meeting to Discuss GAO Recommendations for VA HR

Hello Brooks,

Jacquie is on leave until August 20th. Can we schedule a meeting for after that date?

Thank you,

(b)(6) (b)(6)

Office of Human Resources & Administration
810 Vermont Ave, NW
Washington, DC 20420

(b)(6) (o) / (b)(6) (c)

VA | U.S. Department of Veterans Affairs

From: Tucker, Brooks
Sent: Monday, August 13, 2018 3:20 PM

To: Hayes-Byrd, Jacquelyn (b)(6)@va.gov>
Cc: (b)(6) (b)(6) (b)(6)@va.gov> (b)(6)@va.gov>; O'Connor, Christopher (b)(6)@va.gov>; Maenle, Nathan (b)(6)@va.gov>
Subject: Meeting to Discuss GAO Recommendations for VA HR

Good afternoon Jacquie, OCLA is the coordinator for tracking resolution of all GAO actions in VA. We have met with USB and have meetings with VHA CoS and Acting CIO next week to discuss how we can work with the Administrations and Staff Offices to ensure the GAO list is reduced markedly in the coming year. When could we meet with you and your staff responsible for the GAO recommendations?

Brooks D. Tucker
Assistant Secretary
Office of Congressional and Legislative Affairs
O: (b)(6)
Department of Veterans Affairs
810 Vermont Ave, NW
Washington, D.C. 20420
(b)(6)@va.gov

(b)(6)

(b)(6)

Subject: Update WH DPC on Union matters - JS will call me, with Doris
Location: Dial 8007671750 and follow the voice prompts. When asked, please enter the Moderator Code (b)(6) followed by the # key.

Start: Wed 8/22/2018 3:30 PM
End: Wed 8/22/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Byrne, Jim (OGC)
Required Attendees: Gruntmeir, Doris (OGC); Hayes-Byrd, Jacquelyn; (b)(6)@hhs.gov

(b)(5)

(b)(6)

Subject: Update
Location: VANTS: 1-800-767-1750 access code: (b)(6)
Start: Wed 8/22/2018 4:30 PM
End: Wed 8/22/2018 5:30 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Gruntmeir, Doris (OGC)
Required Attendees: Hayes-Byrd, Jacquelyn; Maenle, Nathan; McLeod, Kimberly P. (LMR)
(b)(6)@va.gov; Pope, Brent (OGC)

(b)(5)

From: Byrne, Jim (OGC)
Sent: Friday, August 17, 2018 6:23 PM
To: Hayes-Byrd, Jacquelyn
Cc: Powers, Pamela; Maenle, Nathan; McLeod, Kimberly P. (LMR); Gruntmeir, Doris (OGC); Cordeiro, Hansel (OGC); (b)(6)@hhs.gov
Subject: Update
Attachments: SECVA Memo rescinding 2010 7422 MOU.pdf; SECVA Memo to OHRA on 7422 rescission memo.pdf

Jackie,

(b)(5)

(b)(5)



Jim

James M. Byrne
General Counsel
U.S. Department of Veterans Affairs



(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 8/22/2018 11:30 AM
End: Wed 8/22/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

Subject: 4th QTR FY 18 HR&A Senior Leader Update
Location: Room C-7, 810 Vermont Avenue

Start: Thu 8/23/2018 1:00 PM
End: Thu 8/23/2018 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: OHRA Front Office

Required Attendees: (b)(6) Biggs-Silvers, Catherine (b)(6) (VESO); (b)(6)
(b)(6) (ORM); (b)(6) (ORM);
(b)(6) (ORM); (b)(6) Eskenazi, Laura H.;
(b)(6) (ORM); (b)(6) Hayes-Byrd, Jacquelyn; (b)(6)
Hurndon, Roy; Johnson, Harvey (ORM); (b)(6) (ORM); (b)(6)
(b)(6) (ORM); (b)(6) (b)(6) Maenle, Nathan; (b)(6)
Ph.D. (ORM); (b)(6) (ORM); McLeod, Kimberly P. (LMR); (b)(6)
Otero, Carin; (b)(6) (ORM);
(b)(6) Shelby, Peter J. (b)(6) (ORM); (b)(6)
(b)(6) Thele, Joseph; Therit, Tracey; Wayne, Rony L.; (b)(6) (b)(6) (b)(6)
(VACO); (b)(6) VACO); (b)(6)
J.

HR&A Leader,

We are in the process of finalizing the Assistant Secretary's quarterly HR&A senior leader update meeting for all SESs and their GS 15's, scheduled for August 23, 2018 in VACO Room C-7.

The meeting will start at 1:00 and end at 4:00 and all participants are requested to attend in-person.

This will be our new Acting Assistant Secretary's first update and her intent is to have one of VA's most senior leaders address HR&A's leaders.

We are still awaiting confirmation on additional presentation topics, draft agenda to follow.

Please let me know if you have any comments or suggestions.

Thanks in advance for your support!

V/R,

(b)(6)

Office of the Assistant Secretary for HR&A
810 Vermont Ave NW RM 205
Office: (b)(6)
BB: (b)(6)

(b)(6) (b)(6)

Subject: Women's Equality Day
Location: Room 230

Start: Thu 8/23/2018 12:00 PM
End: Thu 8/23/2018 1:00 PM

Recurrence: (none)

Organizer: Hayes-Byrd, Jacquelyn

From: (b)(6)
Sent: Thursday, July 12, 2018 1:33 PM
To: (b)(6) (b)(6) (b)(6)
Cc: (b)(6) (b)(6) (b)(6) @va.gov>
Subject: RE: Women's Equality Day - August 26th

Hi (b)(6)

Yes the date is confirmed for Thursday, August 23rd at VACO in room 230 at noon. Since the Chief of Staff will be giving welcoming remarks (3-5 minuets) she will serve as the event's senior host. I have been in training all week and will submit a few talking points to you early next week in relation to Women's Equality Day. At this time there is no further action on the part of the Chief of Staff.

Sincerely,

(b)(6)

Sent with Good (www.good.com)

From: (b)(6) (b)(6)
Sent: Thursday, July 12, 2018 10:15:40 AM
To: (b)(6)
Cc: (b)(6) (b)(6)
Subject: RE: Women's Equality Day - August 26th

Ms. (b)(6)

I see from the attached email the date has been confirmed for this event? Is Thursday, August 23 @ noon correct? If so, we will can tentatively confirm her for noon for 3-5 minute opening remarks. Please let us know so we can proceed.

Thank you,

(b)(6) (b)(6)

Office of the Chief of Staff

Department of Veterans Affairs

(b)(6) (Office)
(Mobile)

The world is moved along, not only by the mighty shoves of its heroes, but also by the aggregate of tiny pushes of each honest worker.
Helen Keller

(b)(6)

(b)(6)

Subject: Lunch

Start: Thu 8/23/2018 11:30 AM
End: Thu 8/23/2018 12:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Ed Appointment (3:00)
Location: DC VAMC

Start: Thu 8/23/2018 12:00 AM
End: Fri 8/24/2018 12:00 AM
Show Time As: Free

Recurrence: (none)

Organizer: (b)(6) (b)(6)

(b)(6) (b)(6)

Subject: MOU with HHS
Location: GC Suite/Conference Call

Start: Fri 8/24/2018 1:00 PM
End: Fri 8/24/2018 1:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (OGC)
Required Attendees: Byrne, Jim (OGC); Hayes-Byrd, Jacquelyn; Bird, Catherine (OS/OGC); Mansdoerfer, David (HHS/OASH); Flick, Heather (OS/OGC)

CHANGE NOTIFICATION

Subject: Change Notification: Conference call 17777215

Attention: WILLIAMS, KAY
Company: Office of General Counsel
Email: (b)(6)@VA.GOV

Title: OGC
Date: 08/24/2018
Starting: 1:00pm EST+ DST (New York)
Duration: 80 minutes
Participants: 4

Participant Code: (b)(6)

Dial In Access:

-->

Instructions (meet me direct):
 Dial 8007671750 and follow the voice prompts. When asked, please enter the Moderator Code (b)(6) followed by the # key. You will be connected to the conference if your Moderator Code is correct. Otherwise, you will be transferred to a conference operator for assistance. If you are disconnected for any reason, repeat instructions above.

8007671750

When you are finished with your conference call please take a moment to complete the Teleconferencing Survey and also feel free to share this link with your conference participants:

<https://vaww.portal2.va.gov/sites/VANTS/Lists/VANTS%20Survey/newform.aspx>

Please do not reply to this email address, it is a distribution mailbox only

(b)(6)

(b)(6)

Subject: LL leave at 2pm today

Start: Fri 8/24/2018 2:00 PM

End: Fri 8/24/2018 2:05 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn (b)(6)@va.gov

Categories: Orange Category

(b)(6) (b)(6)

Subject: Meet and Greet with Karen Brazell
Location: 810 Vermont Ave Room 200

Start: Fri 8/24/2018 10:00 AM
End: Fri 8/24/2018 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Brazell, Karen

Required Attendees: (b)(6) (b)(6) Hayes-Byrd, Jacquelyn

Purpose (Decisional/Pre-brief /Informational)	Discussion
Meeting Topics(s)	Below are two questions that Ms. Brazell would like to discuss during the meet and greet What role if any, does your organization play in supporting OALC? In regards to supporting OALC, what are the challenges?
Read Ahead Materials	BIO inside of book
Principal Attendee(s)	1. Karen Brazell, Principal Executive Director and Chief Acquisition Officer 2. Jaquelyn Hayes- Byrd Acting Office of Human Resources and Administration
Meeting Manager	(b)(6)
Meeting Scheduler(s)	(b)(6)
Notes	

(b)(6)

(b)(6)

Subject: Lunch

Start: Fri 8/24/2018 12:00 PM
End: Fri 8/24/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

Subject: Franchise Fund Board Meeting - Pre brief
Location: Room 200

Start: Fri 8/24/2018 1:30 PM
End: Fri 8/24/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Otero, Carin; Bonjorni, Jessica (WMC); (b)(6) PhD; Biggs-Silvers, Catherine

From: Otero, Carin
Sent: Friday, August 17, 2018 2:39 PM
To: (b)(6) (b)(6) <(b)(6)@va.gov>
Cc: Bonjorni, Jessica (WMC) (b)(6)@va.gov>; Orr, Nevalan (b)(6)@va.gov>; (b)(6) (b)(6) (b)(6)@va.gov>
Subject: Request to meet with Ms. Hayes-Byrd

(b)(6) - Requesting your assistance to schedule a meeting next week for Jessica Bonjorni and I to meet with Ms. Hayes-Byrd.

The Retirement Shared Service "Initiative" is on the agenda for the 8/27 Franchise Fund Board Meeting. Jacquie will attend this meeting in her role as the Acting AS/HRA. Ms. Bonjorni and I need to pre-brief Jacquie to prepare her for her role as the executive sponsor of the Retirement Shared Service "initiative."

Contact info for:
Jessica Bonjorni
Acting ADUSH for Workforce Services
202-461-6720

Thank you,
Carin

(b)(6)

(b)(6)

Subject: Pre-brief for Revolving Fund Meeting
Location: Room 200

Start: Mon 8/27/2018 9:00 AM
End: Mon 8/27/2018 9:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6), PhD



VA Revolving Fund Board of Directors Meeting

August 27, 2018

Presented By

(b)(6)

, Chief Financial Officer, VA Revolving Funds

(19-00615-F) - 003442



Supply Fund Agenda

- Opening Remarks
- Supply Fund Profit and Loss by function as of 7/31/18
- FY 2018 YTD Daily Net Position
- Billing Holiday Status
- Delegation Status/RFBOD Charter Update (**Vote**)
- FTE Update and Request (**Vote**)
- VAAA MOUs Status Update
- VAAA Direct Fund of CPS (**Vote**)
- CAO Request for 1102 Symposium (**Vote**)
- OGC Request (**Vote**)
- 1VA+ Balances as of 3/31/18



Franchise Fund Agenda

- Enterprise Centers Revenue and Expense as of 6/30/18
- Enterprise Centers Revenue and Expense for FY 2019 and Business Plans (**Vote**)
- Mid-Year Adjustment of Rates Policy (**Vote**)
- Redistribute OESS and FFO Reserves
- FTE Update and Request (**Vote**)
- Retirement Services addition to HREC (**Vote**)
- Audit and Internal Control Enterprise Center Proposal (**Vote**)
- Open Discussion / Wrap Up



FY 2018 Profit and Loss by function as of July 31, 2018

Supply Fund Board Approved FY 2018 Budget - all numbers are in thousands								
July 2018								FY 18 Budget
Activity	Income	Expense	Profit/ (Loss)	Imputed Revenue	Annualized Amount	FY 18 Budget Revenue	FY 18 Budget Expense	Profit/ (Loss)
Overhead:								
APS	0	8,874	(8,874)		(10,648)	0	13,935	(13,935)
OAL - FO	(23)	20,818	(20,841)		(25,009)	0	26,576	(26,576)
OPAL - CO*	(15,780)	3,259	(19,039)	15,797	(3,891)	0	6,431	(6,431)
OSDBU	1,844	32,303	(30,460)		(36,552)	3,942	46,947	(43,005)
PPSO	20,576	29,830	(9,254)		(11,105)	20,914	36,089	(15,175)
SCM	0	2,402	(2,402)		(2,883)	0	4,207	(4,207)
VAAA	17,402	36,046	(18,644)		(22,373)	37,635	59,457	(21,822)
VHA PLO	0	(483)	483		580	0	0	0
1VA+	1,372	0	1,372					
Capital Improvement	0	685	(685)		(822)	0	1,300	(1,300)
Revenue:								
Audit Recoveries	1,903	0	1,903		1,903			
DLC	15,237	19,479	(4,242)	7,361	3,743	37,019	29,342	7,677
Logistics Support Service	397	931	(534)		(641)	763	763	0
NAC	57,448	21,848	35,600	24,738	72,405	119,008	26,580	92,428
PUBS	406	2,028	(1,622)		(1,947)	2,118	2,763	(645)
SAC	15,773	25,431	(9,658)	8,876	(938)	58,800	34,594	24,206
SDC	6,535	4,413	2,123		2,547	7,918	6,247	1,671
TAC	32,623	28,216	4,406	33,559	45,558	71,609	41,393	30,216
Totals	155,714	236,082	(80,368)	90,331	9,929	359,726	336,624	23,102

Hines Fiscal has refunded/written off \$15.7M of SAC MDE Contract revenue to VBA to comply with the SFBOD \$6M VBA MDE contract fee cap and transferred the resulting expenses from SAC to OPAL FO.

(19-00615-F) - 003445



FY 2018 YTD Daily Supply Fund Net Position

**FY18 Daily Net Position
as of 08-04-18**



Month End FY 18 Net Position	
September	\$297,219,416
October	\$306,663,274
November	\$309,070,733
December	\$251,752,327
January	\$232,712,447
February	\$224,679,244
March	\$234,701,735
April	\$246,235,867
May	\$248,326,350
June	\$215,680,620
July	\$216,851,646
August	
September	

Six months expenses	\$168M
FMBT Reserves	\$50M
Targeted Net Position =	\$218M

(19-00615-F) - 003446



FY 2018 \$75M Billing Holiday Status

FY 2018 \$75M Billing Holiday Status as of 7/31/18			
<i>PROGRAMS</i>	<i>TOTAL OFFSET & REFUND</i>	<i>REMAINING BALANCE</i>	<i>% OFFSET</i>
BVA	\$3,135.52	\$6,000.83	34.3%
DMC	\$29,911.39	\$0.00	100.0%
EO/CDCO	\$3,900,467.33	\$4,531.10	99.9%
FRANCHISE	\$40.68	\$0.00	100.0%
FSC	\$1,103,054.20	\$0.00	100.0%
HRA	\$535,176.12	\$176,779.24	75.2%
LETC	\$5,213.95	\$3,397.75	60.5%
MQAS	\$669.65	\$0.00	100.0%
NCA	\$0.00	\$110,851.95	0.0%
OBO	\$0.00	\$21,531.70	0.0%
OGC	\$4,821.35	\$329.10	93.6%
OIT	\$25,380,857.83	\$0.00	100.0%
OM	\$89,526.65	\$0.00	100.0%
OPIA	\$17,995.12	\$0.00	100.0%
OEI/OPP	\$209,803.66	\$157,086.38	57.2%
OSEC	\$0.00	\$547.62	0.0%
OSP	\$9,441.60	\$80,250.00	10.5%
RCV	\$4,331.65	\$0.00	100.0%
VBA	\$6,585,032.02	\$0.00	100.0%
VHA ALL	\$36,559,215.61	\$0.00	100.0%
TOTAL	\$74,438,694.33	\$561,305.67	

(19-00615-F) - 003447

FY 2018 \$75M Billing Holiday Status as of 7/31/18			
<i>PROGRAMS</i>	<i>TOTAL OFFSET & REFUND</i>	<i>REMAINING BALANCE</i>	<i>% OFFSET</i>
BVA	\$3,135.52	\$6,000.83	34.3%
DMC	\$29,911.39	\$0.00	100.0%
EO/CDCO	\$3,900,467.33	\$4,531.10	99.9%
FRANCHISE	\$40.68	\$0.00	100.0%
FSC	\$1,103,054.20	\$0.00	100.0%
HRA	\$535,176.12	\$176,779.24	75.2%
LETC	\$5,213.95	\$3,397.75	60.5%
MQAS	\$669.65	\$0.00	100.0%
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OBO	\$0.00	\$21,531.70	0.0%
OGC	\$4,821.35	\$329.10	93.6%
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RCV	\$4,331.65	\$0.00	100.0%
VBA	\$6,585,032.02	\$0.00	100.0%
VHA ALL	\$36,559,215.61	\$0.00	100.0%
TOTAL	\$74,438,694.33	\$561,305.67	



Delegation Status / RFBOD Charter Update

- At the last RFBOD meeting, the Board approved drafting a Delegation Letter for the Secretary to delegate the responsibility of creating and dissolving enterprise centers to the Revolving Fund Board.
- We were advised by OGC that, *“The proposed delegation is improper. The Secretary’s authority to delegate, enumerated in 38 U.S.C. § 512 allows delegations to officers or employees, not committees or panels. A person would have the delegated authority, not an Enterprise Center or Board.”*
- Since the last RFBOD meeting, the co-chairs have conferred and decided to delegate to their staff the authority to be voting co-chairs as described in the revised RFBOD Charter found in appendix 1.
- The new RFBOD Charter will be signed by the Assistant Secretary of Management and Chief Acquisition Officer (former co-chairs) as the responsibility is part of OM and OALC’s Mission.

(19-00615-F) - 003449



FTE Update and Request

- The current on-board and authorized FTE for the Supply Fund is:

Supply Fund Activity	On-Board	Vacancies	Total Positions
OAL FO	6	1	7
APS	74	35	109
PPSO	53	68	121
LSCM	23	28	51
VAAA	103	104	207
OPAL FO	12	8	20
TAC	206	58	264
NAC	277	52	329
SAC	166	25	191
Pubs + Transport	22	5	27
TOTAL	942	384	1,299
OSDBU	42	8	50

- The Service and Distribution Center would like to request an additional 9 FTE, at a cost of \$823,651, which will produce a forecasted increase of \$3,786,675 revenue at the 7.5% other commodities rate, bringing their profitability in line with the other revenue centers. The DLC/SDC will add a Medical Equipment Distribution Branch to distribute positive airway pressure (PAP) machines nationally to VHA facilities and directly to Veterans. See appendix 2 for full details.

(19-00615-F) - 003450

Franchise Fund

Number of On Board Staff and Vacancies
(Data as of 4/30/2018)

Enterprise Center	On-Board	Vacancies	Total Positions	Contractors	FTEE per F885 report (Monthly)	Board Approved FTEE	Percent On-Board <small>(sort field)</small>
DMC	272	28	300	10	273.92	322	85%
ITIO	378	56	434	435	376.61	434	87%
FSC	556	271	827	905	556.59	827	67%
LETC	61	7	68		61.16	62	99%
RCV	11	2	13	5	11	13	85%
SIC	39	10	49	0	39.56	49	81%
FFO	4	3	7		4	7	57%
OESS		8	8			8	0%
HREC	24	4	28		22.52	28	80%
TOTAL	1,345	389	1,734	1,355	1,345	1,750	77%
Funds	On-Board	Vacancies	Total Positions	Contractors	FTEE per F885 report (Monthly)	Board Approved FTEE	Percent On-Board <small>(sort field)</small>
Franchise Fund	1,345	389	1,734	1,355	1,345	1,750	77%

Definitions: **On-Board:** The number of people that are currently occupying a position (could include temporary and part-time positions)

Vacancies: The number of open positions that are expected to be filled this fiscal year. These are budgeted positions

Total Positions: On-board plus vacancies

FTEE per F885 report: Please enter the information from RSD report-F885

Percent On-Board: FTEE per F885 report divided by Board Approved FTEE

Note: Through the LETC Director's authority, our FTEE was increased from 62 to 68 in October, 2017.

Update info to reflect status as of 1/31/08

Staff Offices

Number of On Board Staff and Vacancies
as of 1/31/08

Staff Office	On-Board ^{2/}	Vacancies ^{2/}	Total Positions ^{1/ and 2/}	Percent On-Board ^{2/} <small>(cont. field)</small>
BVA	465	32	497	94%
OGC	653	52	705	93%
CFM	265	26	291	91%
O/Sec	78	8	86	91%
HRA	490	55	545	90%
OPIA	65	10	75	87%
OP&P	51	8	59	86%
OCLA	34	6	40	85%
OM	229	42	271	85%
OSP	57	13	70	81%
TOTAL	2,381	252	2,639	90%

^{1/} Total Positions data are consistent with the funding provided in the FY 2008 appropriation.

^{2/}Definitions: **On-Board:** The number of people that are currently occupying a position (could include temporary and part-time positions)

Vacancies: The number of open positions that are expected to be filled this fiscal year

Total Positions: On-board plus vacancies

Percent On-Board: On-board divided by total positions

F885 Calculation

Station	Cost Center	FTEE-Month	FTEE-FYTD
101	183100	4.00	4
	189200		
	FFO Total	4.00	4
103	193210	-2.86	0
	193310	-1.9	-
	193410	-2.86	-
	194610	-0.95	-
	199110	0	1.46
104	186800	1.5	4.15
	186900	23	22.93
	187000	1	1.00
	187100	4	4.56
	187200	24	23.89
	187300	8.05	4.50
	187500		
	187600		
	187700	0	5.03
	187800	19.48	17.67
	187900	20.52	19.04
	188000	6	5.54
	188100	17.05	16.62
	188200	20.5	21.33
	188300	56.55	54.42
	188400	1	1.86
	188500	22.52	21.16
	188600	23.95	21.38
	188700	31	28.15
	188800	117.47	118.56
	188900	19.52	20.20
	189000	13	12.93
	189100	23.86	24.65
189200	13.95	13.33	
189300	17	15.94	
189400	25.71	20.50	
189600	15.96	14.60	
189700			
189800			
199100			
199110	30	28.85	
899000			
	FSC Total	556.59	544.25
121	113000	-	-
		-	-
122	113500	22.52	24.05
		22.52	24.05
200	193010	28.62	25.83
	193100		
	193110	3.91	4.80
	193210	4.00	4.00
	193310	24.52	21.00
	193410	134.08	112.71
	193510	63.00	61.18
	194100		
	194110	33.57	26.24
	194200		
	194210		(6.52)
	194400		

	194410	43.86	29.96	
	194600			
	194610	41.52	43.83	
	194900			
	199110			
	197100			
		377.08	323.03	376.61
282	193110	(0.95)	(0.95)	
	193200			
	193010		-	
	193310		1.62	
	193410		15.44	
	193510		0.99	
	194100			
	194110	0.48	10.40	
	194210		0.13	
	194410		0.79	
	194610		1.19	
		(0.47)	29.61	
284	193010		10.57	
	193110		(0.13)	
	193300			
	193310		2.94	
	193410		6.36	
	193510		0.33	
	194110			
	194210		(0.20)	
	194210	-	19.87	
215	191210	11	10.93	
	191200			
	194110			
		11.00	10.93	
	RCV and EO			
212	292100	61.16	61.75	
	843100			
		61.16	61.75	
211	292200	39.56	39.92	
389	184800		0.13	
	194800			
	199110			
	865200			
189	184800	265.92	265.2	
	199110	8	8	
		273.92	273.33	
		1,345.36		

Franchise Fund

Number of On Board Staff and Vacancies

(Data as of 4/30/2018)

Franchise Fund Enterprise Center	On-Board	Vacancies	Total Positions				Contractors	FTEE per F885 report (Monthly)	Board Approved FTEE	Percent On-Board (sort field)
DMC	272	28	300				10	273.92	322	85%
ITIO	378	56	434				435	376.61	434	87%
FSC	556	271	827				905	556.59	827	67%
LETC	61	7	68					61.16	62	99%
RCV	11	2	13				5	11	13	85%
SIC	39	10	49				0	39.56	49	81%
FFO	4	3	7					4	7	57%
OESS		8	8						8	0%
HREC	24	4	28					22.52	28	80%
TOTAL	1,345	389	1,734				1,355	1,345	1,750	77%
Supply Fund Activity	On-Board	Vacancies	Total Positions							
OAL FO	6	1	7							
APS	74	35	109							
PPSO	53	68	121							
LSCM	23	28	51							
VAAA	103	104	207							
OPAL FO	12	8	20							
TAC	206	58	264							
NAC	277	52	329							
SAC	166	25	191							
Pubs + Transport	22	5	27							
TOTAL	942	384	1,299							
OSDBU	42	8	50							
Funds	On-Board	Vacancies	Total Positions				Contractors	FTEE per F885 report (Monthly)	Board Approved FTEE	Percent On-Board (sort field)
Franchise Fund	1,345	389	1,734				1,355	1,345	1,750	77%

Definitions: **On-Board:** The number of people that are currently occupying a position (could include temporary and part-time positions)

Vacancies: The number of open positions that are expected to be filled this fiscal year. These are budgeted positions

Total Positions: On-board plus vacancies

FTEE per F885 report: Please enter the information from RSD report-F885

Percent On-Board: FTEE per F885 report divided by Board Approved FTEE

Note: Through the LETC Director's authority, our FTEE was increased from 62 to 68 in October, 2017.



PM School Outstanding Payments



Outstanding payments for the delivery of PM and COR training in the amount of \$2.5M

• BVA	\$ 8,282	• VISN 05	\$ 230,013
• HRA	\$ 80,058	• VISN 07	\$ 325,380
• OIG	\$ 5,521	• VISN 18&22	\$ 352,411
• OM	\$ 150,914	• VISN 23	\$ 99,695
• OPIA	\$ 920		
• OS	\$ 22,085		
• OSP	\$ 64,415		
• OEI	\$ 41,403		
• VBA	\$ 537,991		

Data as of August 22, 2018

(19-00615-F) - 003456



Contracting Professional School (CPS) and Contracting Officer's Representative (COR) Training



The CPS provides the VA acquisition workforce with the training necessary to obtain the Office of Federal Procurement Policy's (OFPP) Federal Acquisition Certification in Contracting (FAC-C) at Levels I, II, and III. In addition, the school offers specialized tracks and electives, in areas such as best value source selection, federal appropriations law and strategic sourcing, as well as customized courses for targeted training needs.

The COR training program is for acquisition professionals performing contract management activities and functions to comply with the Office of Federal Procurement Policy's (OFPP) Federal Acquisition Certification in Contracting Officer's Representative (FAC-COR) at Levels I, II, and III.



CPS and COR Training



- From inception through FY16, CPS was funded by the Supply Fund as contracting officer training was mission critical to the supply system
- COR training is provided by the PM School and was centrally funded by HCIP with PM training as directed by DEPSECVA in 2009
- In FY 17 and FY18, the SFBOD directed CPS to shift to a direct billing method resulting in funding through 6 MOUs with the Administrations and Staff Offices
- COR training demand is increasing and being funded with PM training through 34 MOUs with the Administrations, VISNs, and Staff Offices
- CORs play an integral role in the operation of the supply system
- Funding CPS and COR training through the Supply Fund will reduce the financial burden on the Administrations and Staff Office, reduce the development and tracking of paperwork and funding documents, and allow VAAA to focus on the primary mission area of training the acquisition workforce
- Net increase to Supply Fund for VAAA budget for CPS and COR Training
 - FY19 - \$13,613,423, including offset from OAL and OPAL billing
 - FY20 - \$13,781,295, including offset from OAL and OPAL billing



VA's Chief Acquisition Officer's 2019 Acquisition Workforce Innovation Symposium (Vote)

PURPOSE:

- To provide a collaborative training environment for contracting professionals (GS-1102s) to: Exchange best practices; Drive greater innovation in acquisitions; Impart strategies that embraces managed risk-taking; and Expand and improve the visibility of small businesses.

CONTEXT:

- To deliver training to VA's entire GS-1102 workforce, we are proposing: 2 Symposiums (Spring 2019 and Fall 2019); 2-days (16 CLPs); and 3-primary learning tracks (approximately 130 workshops) based on documented competency gaps as well as best practices.

FY2016 SUPPLY FUND APPROVED BUDGET:

Supply Fund budget request for the FY2016 AWIS' was **\$4.2M**

- Actual 2016 AWIS for 968 attendees totaled \$1,644,987
- Actual 2017 AWIS for 1,352 attendees totaled \$2,008,679

FY2019 SUPPLY FUND BUDGET REQUEST:

Supply Fund budget request for the Spring 2019 and Fall 2019 AWIS is **\$4.6M**

- Estimated Travel Related Expenses 2988 contracting professionals – \$3.8M
- Estimated Contractor Support and Venue Expenses \$850K

(19-00615-F) - 003459

OGC Request for Additional Supply Fund Reimbursement - FY 2019

Robert R. Fleck, Chief Counsel, Procurement Law Group

Michael Hughes, Chief Counsel, District Contracting

Michael R. Hogan, Deputy General Counsel, General Law

Supply Fund Reimbursement

- BLUF: OGC seeks an additional \$2M for FY 2019. This figure includes four (4) new positions, and approximately 70% of the Procurement Law Group's leadership payroll costs*.
- OGC's reimbursed costs are almost entirely payroll and related expenses, and the balance is comprised of training, travel, supplies, etc.
- OGC obtained an increase to its reimbursement for FY 2018 in part to hire FTE into positions left vacant due to two years of no increases to the reimbursement, and to add personnel for several high-dollar, long-term procurement actions.
- These actions are complex and extremely time-consuming, and require additional OGC FTE to provide contract support, defend protests and related litigation, and to remain available to assist with day-to-day legal support for supply fund procurements.

*OGC had not previously sought reimbursement for the SES and GS-15 supervisor costs, however approximately 70% of their time is expended on Supply Fund procurements and is properly reimbursable.



1VA+ Balances as of July 31, 2018

Fiscal Year	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>Total</u>
Original Balance	\$ 49,209,001	\$ 25,477,601	\$ 17,330,895	\$ 31,302,982	\$ 11,212,026	\$ 134,532,504
Unobligated Balance	\$ 220,865	\$ -	\$ -	\$ 2,014,820	\$ 2,666,612	\$ 4,902,297
Undelivered Orders						
VHA	\$ 220,864	\$ -	\$ 409,428	\$ 6,671,929	\$ 5,892,337	\$ 13,194,558
Staff		\$ -		\$ -	\$ -	\$ -
VBA		\$ -	\$ -	\$ -	\$ 399,592	\$ 399,592
NCA		\$ -	\$ -	\$ -	\$ -	\$ -
OIG	\$ 14,825	\$ -	\$ -	\$ -	\$ -	\$ 14,825
	\$ 235,690	\$ -	\$ 409,428	\$ 6,671,929	\$ 6,291,929	\$ 13,608,976
UDOs based on all outstanding obligations regardless of number of days.						

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	\$ 235,690	\$ -	\$ 409,428	\$ 6,671,929	\$ 6,291,929	\$ 13,608,976
	UDOs based on all outstanding obligations regardless of number of days.					

BBFY	AO	STATION	OFFICE	FUND	ACC	APPROVED	EXPAMT	YTDUNLIQ
13	90	776	VHA	4537B3	T217OTHD1	17,501,940	17,060,211	220,864
								\$ 220,864
BBFY	AO	STATION	OFFICE	FUND	ACC	APPROVED	EXPAMT	YTDUNLIQ
15	90	554	VHA	4537B3	SPY0CP7A1	\$ 2,635,157	1,376,324	314,624
15	90	776	VHA	4537B3	SP50EP2A3	\$ 5,760,813	5,666,008	94,804
								\$ 409,428
BBFY	AO	STATION	OFFICE	FUND	ACC	APPROVED	EXPAMT	YTDUNLIQ
16	90	101	VHA	4537B3	SPMCU00A0	1,073,235	1,038,178	15,003
16	90	101	VHA	4537B3	SPMCD00A1	3,459,931	1,106,498	1,661,287
16	90	541	VHA	4537B3	10044175	7,658,264	4,452,122	1,919,187
16	90	618	VHA	4537B3	10065275	3,054,703	3,054,703	-
16	90	776	VHA	4537B3	SP50AP1A2	14,574,189	11,497,737	3,076,452
								\$ 6,671,929
BBFY	AO	STATION	OFFICE	FUND	ACC	APPROVED	EXPAMT	YTDUNLIQ
17	90	101	VHA	4537B3	SP4CA00A1	7,000,000	257,899	4,075,489
17	90	776	VHA	4537B3	SPROA00A1	2,834,006	1,017,158	1,816,848
								\$ 5,892,337

BBFY	AO	STATION	OFFICE	FUND	ACC	APPROVED	EXPAMT	YTDUNLIQ
17	90	101	VBA	4537B3	020043H00	\$ 596,549	\$ 196,958	\$ 399,592

BBFY	AO	STATION	OFFICE	FUND	ACC	APPROVED	EXPAMT	YTDUNLIQ
13	90	101	OIG	4537B3	05053D000	3,463,871	3,449,045	14,825



Enterprise Centers Revenue and Expense as of 7/31/18

FY18 REVENUE & EXPENSE SUMMARY						FY18 RESERVE SUMMARY				
As of Jul 31, 2018						As of Jul 31, 2018				
Center		Cumulative FY18 Plan	Cumulative FY18 Actual	Variance \$	Variance %	Center	Reserves & Earnings	FY18 Reserves FYTD	FY17 Reserves Ending Bal	Net Change
ITIO	Revenue	\$318,001,453	\$319,444,555	\$1,443,102	0.45%	ITIO	Operating Reserve	\$68,667,558	\$88,626,463	(\$19,958,906)
	Expenses	\$317,730,517	\$339,403,461	\$21,672,944	6.82%		Capital Reserve	(\$4,081,506)	\$10,000,000	(\$14,081,506)
	Net Income	\$270,936	(\$19,958,906)	(\$20,229,842)				\$64,586,052	\$98,626,463	(\$34,040,412)
DMC	Revenue	\$ 29,680,018	\$28,198,784	(\$1,481,234)	-4.99%	DMC	Operating Reserve	\$7,832,518	\$ 9,862,743	(\$2,030,224)
	Expenses	\$29,141,917	\$30,229,008	\$1,087,091	3.73%		Capital Reserve	\$6,702,865	\$4,865,157	\$1,837,708
	Net Income	\$538,101	(\$2,030,224)	(\$2,568,325)				\$14,535,383	\$14,727,900	(\$192,516)
FSC	Revenue	\$ 357,032,138	\$343,258,564	(\$13,773,574)	-3.86%	FSC	Operating Reserve	\$38,199,372	\$25,622,562	\$12,576,810
	Expenses	\$343,018,817	\$330,681,754	(\$12,337,063)	-3.60%		Capital Reserve	\$4,288,673	\$14,942,731	(\$10,654,057)
	Net Income	\$14,013,321	\$12,576,810	(\$1,436,510)				\$42,488,045	\$40,565,292	\$1,922,753
LETC	Revenue	\$11,156,290	\$11,299,962	\$143,672	1.29%	LETC	Operating Reserve	\$2,522,905	\$3,760,103	(\$1,237,198)
	Expenses	\$11,643,516	\$12,537,160	\$893,644	7.68%		Capital Reserve	\$2,048,054	2,048,054	\$0
	Net Income	(\$487,226)	(\$1,237,198)	(\$749,972)				\$4,570,959	\$5,808,157	(\$1,237,198)
RCV	Revenue	\$4,052,845	\$4,002,046	(\$50,799)	-1.25%	RCV	Operating Reserve	\$2,037,655	\$1,746,773	\$290,882
	Expenses	\$4,009,680	\$3,711,165	(\$298,515)	-7.44%		Capital Reserve	4,538,000	\$4,262,973	\$275,027
	Net Income	\$43,165	\$290,882	\$247,717				\$6,575,655	\$6,009,746	\$565,909
SIC	Revenue	\$18,924,575	\$18,299,505	(\$625,070)	-3.30%	SIC	Operating Reserve	\$6,323,854	\$4,533,308	\$1,790,546
	Expenses	\$18,751,802	\$16,508,959	(\$2,242,843)	-11.96%		Capital Reserve	\$3,000,000	\$3,000,000	\$0
	Net Income	\$172,773	\$1,790,546	\$1,617,773				\$9,323,854	\$7,533,308	\$1,790,546
HREC	Revenue	\$21,877,388	\$21,681,388	(\$196,001)	-0.90%	HREC	Operating Reserve	\$14,168,531	\$ 9,087,923	\$5,080,608
	Expenses	\$22,628,844	\$16,600,780	(\$6,028,064)	-26.64%		Capital Reserve	\$0	\$0	\$0
	Net Income	(\$751,456)	\$5,080,608	\$5,832,063				\$14,168,531	\$9,087,923	\$5,080,608
OESS	Revenue	\$4,030,932	\$3,974,932	(\$56,000)	-1.39%	OESS	Operating Reserve	\$8,412,575	\$5,935,137	\$2,477,438
	Expenses	\$3,913,526	\$1,497,493	(\$2,416,032)	-61.74%		Capital Reserve			\$0
	Net Income	\$117,406	\$2,477,438	\$2,360,032				\$8,412,575	\$5,935,137	\$2,477,438
FFO	Revenue	\$2,042,436	\$2,042,436	\$0	0.00%	FFO	Operating Reserve	\$3,467,344	\$3,186,009	\$281,335
	Expenses	\$2,042,436	\$1,761,101	(\$281,334)	-13.77%		Capital Reserve			\$0
	Net Income	\$0	\$281,335	\$281,335				\$3,467,344	\$3,186,009	\$281,335
							Total	\$168,128,397	\$191,006,956	(\$22,878,559)



Mid-Year Adjustment of Rates Policy (Vote)

- Under the Franchise Fund governance, the enterprise centers were permitted to work with their customers and adjust their rates by up to 10% up or down without Board approval.
- Under the Shared Services Governance Board the adjustments were no longer permitted.
- We propose that the RFBOD allow the Enterprise Centers to work with their customers to adjust their billing rates by up to 10% up or down during the year without Board approval.



Redistribute OESS and FFO Reserves

- With the elimination of the Office of Enterprise Support Services, and the lack of an ongoing need for capital reserves in an administrative support office, we propose to redistribute the OESS and FFO reserves to the other enterprise centers in proportion to their FY18 revenues on October 1, 2018.
- The practice of accounting for operating and capital reserves by enterprise center is not compelled by regulation or policy, it is just our practice at VA. For all legal intents and purposes, VA has one Franchise Fund with one level of reserves (which is both operating or capital).



FTE Update and Request (Vote)

- The current on-board and authorized FTE for the Franchise Fund is:

Franchise Fund Enterprise Center	On-Board	Vacancies	Total Positions
DMC	272	28	300
ITIO	378	56	434
FSC	556	271	827
LETC	61	7	68
RCV	11	2	13
SIC	39	10	49
FFO	4	3	7
OESS		8	8
HREC	24	4	28
TOTAL	1,345	389	1,734

- The Office of Enterprise Support Services (OESS) has been eliminated with the realignment. When the Franchise Fund Office (FFO) was transferred to the Supply Fund, the presentations and signed documents did not include the three vacancies. FFO is adequately staffed for maintaining the status quo, however there is no additional capacity to provide back office support and “incubator” type assistance to new enterprise centers or support expanded operations of a growing Franchise Fund. The first hire of the three vacancies would be for a GS-15 Franchise Fund Director.

(19-00615-F) - 003470



Retirement Services addition to the HREC (Vote)

Please see Appendix #3



Audit and Internal Control Enterprise Center Proposal (Vote)

Please see Appendix #4



Open Discussion / Wrap Up

- The next Revolving Fund Board of Directors meeting is tentatively being scheduled for November 2018

**Department of Veterans Affairs
Revolving Fund Board Charter**



**Version 7.0
AUG 27, 2018**

DEPARTMENT OF VETERANS AFFAIRS REVOLVING FUND GOVERNANCE CHARTER

I. Purpose

To enhance the Department of Veterans Affairs' (VA) customer relationships through participation in the overall planning and operations of the Supply Fund and Franchise Fund (hereafter referred to as the "VA Revolving Funds"), VA has established a Revolving Fund Board of Directors (hereafter referred to as the "Revolving Fund Board") to oversee the operation of the VA Revolving Funds. The Administrations and Staff Offices participation on the Revolving Fund Board will ensure VA Revolving Funds' resources are strategically utilized to serve the VA mission.

II. Supply Fund

Background. The Supply Fund was created without fiscal year limitations to operate and maintain a VA supply system for the procurement of supplies, equipment, and personnel services. By law, Supply Fund costs of furnished services, equipment, and supplies must be reimbursed by customers from appropriated resources.

III. Franchise Fund

Background. The Franchise Fund provides for consolidated financing, accounting, and human resources and training for business-type common service operations. It offers the following advantages:

1. Business-like incentives for productivity enhancement, customer orientation and management efficiency.
2. Cost awareness to both the Enterprise Centers (ECs) and their customers through a "buyer-seller" relationship.
3. Financial authority and flexibility to Directors of the ECs so as to effectively procure and use manpower, materials and other resources.
4. Its funds are not subject to fiscal year limitation because it is a revolving or "no year" fund.

IV. Revolving Fund Board of Directors

Purpose. The Revolving Fund Board will function as the principal governance body overseeing VA Revolving Funds' strategic priorities, goals and objectives; providing strategic leadership of the VA Revolving Funds' operations and execution; and managing

overall risks and challenges. The Revolving Fund Board shall operate within the terms of this Charter.

Membership. The members of the Revolving Fund Board will be selected by title and will consist of the following voting members:

Primary Voting Members
Principal Deputy Assistant Secretary for Management (004)* [Co-Chair]
Deputy Executive Director, Office of Acquisition and Logistics & Construction (003)* [Co-Chair]
Principal Deputy Assistant Secretary for Human Resources & Administration (006)*
Principal Deputy Assistant Secretary for Office of Information & Technology/IT (005)*
Veterans Health Administration (VHA), Deputy Under Secretary for Health for Operations and Management (10N)
VHA Chief Financial Officer (10A3)
Veterans Benefits Administration, Chief Financial Officer (24)
National Cemetery Administration, Chief Financial Officer (41B)

* Denotes Enterprise Center responsibilities

Non-Voting Ex Officio Members
Deputy General Counsel for Legal Policy (02A)
Executive Director for Office of Procurement, Acquisitions, and Logistics

For each primary voting member, an alternative representative should be appointed who may attend meetings and vote on behalf of the designated primary voting member. Alternates will attend meetings in the absence of the primary voting member and their votes on decisions will be binding.

Adding new Revolving Fund Board members will require this Charter to be formally amended by the Assistant Secretary for Management and Principal Executive Director, Office of Acquisition, Logistics, and Construction.

Responsibilities and Authorities.

The Revolving Fund Board will have the following responsibilities and authorities:

- a. Approve the Supply Fund annual budget and Franchise Fund annual business plans.
- b. Review the annual audit of the VA Revolving Funds’ financial statements.
- c. Review recommendations to the Revolving Fund Board and any change in the scope of products and services subject to the jurisdiction of the Franchise Fund and requests to withdraw products and services from the Franchise Fund.
- d. Approve rates for services and supplies furnished to customers.

- e. Make recommendations to the VA Secretary or his delegated authority on the addition or deletion of any Franchise Fund Enterprise Centers.
- f. Enhance quality of customer service.
- g. Improve cost performance in both provider and customer activities.
- h. Support and expand delivery of services to other Government agencies in a manner where related cost-recovery revenues and/or fees reduce VA's overall cost share of support services.

Co-Chairpersons of the Revolving Fund Board duties:

- a. Call meetings of the Revolving Fund Board (regularly scheduled and ad-hoc sessions).
- b. Provide leadership in the development of agenda items, in the conduct of Revolving Fund Board meetings and in guiding discussions.
- c. Provide staff necessary to successfully conduct Revolving Fund Board meetings.
- d. Call for vote on proposals presented to the Revolving Fund Board.
- e. Inform VA senior management of the major events and plans affecting activities covered by the VA Revolving Funds.

V. Revolving Fund Board Meetings

The Revolving Fund Board shall hold meetings on a quarterly basis or upon call of the Co-Chairpersons when a quorum can be present. A quorum is defined as five Revolving Fund Board members, three of whom represent the Administrations. Meetings will be conducted on an informal basis under the leadership of the Co-Chairpersons. An agenda will be prepared and distributed in advance of each meeting.

The Revolving Fund Board shall govern the revolving funds as two separate Treasury Account Symbols with separate budgets, rates, and personnel.

Meeting Agenda.

1. Any organization of the Department involved with VA Revolving Fund activities may submit to the Revolving Fund Chief Financial Officer items which are pertinent to the work of the Revolving Fund Board. All items for consideration will then be submitted to the Co-Chairpersons for review. The Co-Chairpersons will develop the meeting agenda and ensure timely distribution of the agenda to all affected parties.

2. The Revolving Fund Board will request that all pertinent information on the topic at hand be submitted for their consideration in completed form, either in writing or by oral presentation, before the Revolving Fund Board.

Rules of Order.

1. Meetings will be conducted under the leadership of the Co-Chairpersons of the Revolving Fund Board.
2. Each voting member of the Revolving Fund Board shall have only one vote.
3. Only the items identified on the agenda will be voted upon during a meeting. New areas may be addressed, but action can only occur if 1) the item is formally introduced on the next Revolving Fund Board agenda, or 2) the item is sent out for an electronic vote after the meeting when it is addressed, but not on the agenda.
4. Passage of any action will require an affirmative vote by at least five (5) of the eight (8) voting members.

VI. Official Correspondence

All official correspondence and minutes of Revolving Fund Board meetings will be prepared in writing over the signature of the Co-Chairpersons, with copies distributed to Revolving Fund Board members. The Revolving Fund Board will determine any further distribution of correspondence and minutes.

VIII. Charter Approval

Assistant Secretary for Management
and VA Chief Financial Officer

Principal Executive Director,
Office of Acquisition, Logistics, and
Construction, and Chief Acquisition
Officer



FINANCIAL
SERVICES
CENTER

FY 2020 Business Plan Financial Services Center

Revolving Fund Board Meeting

August 27, 2018

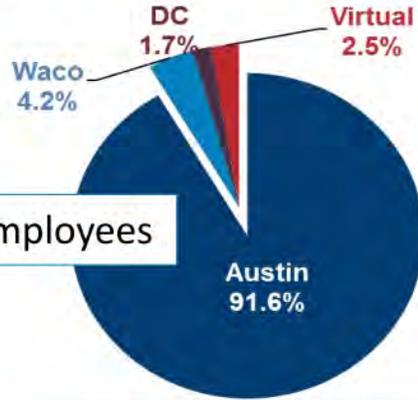
VA



U.S. Department
of Veterans Affairs

(19-00615-F) - 003479

FSC Overview



Financial Accounting

- iFAMS Operations
- Fiscal Services
- Station Accounting
- Financial Policy Support
- Financial Systems Oversight
- Nationwide Accounting
- Intragovernmental Accounting
- Cost Accounting Services

Information Technology

- Electronic Data Interchange Services
- Software Development

Purchase Card & Travel

- Travel Services
- Permanent Change of Station Services
- Charge Card Operations Services
- Corporate Travel and Reporting Service

Financial Operations

- Payment Processing
- Rejects & Adjustments
- Vendor File Maintenance
- Commercial Vendor Payment Services
- Vendor File Maintenance Services
- Customer Relationship Management Services

Program Management

- FMBT Services
- PMO Support Services

Financial Payroll

- Payroll Support, Training, and Customer Service
- PAID/HR Smart System Support
- VATAS Support Service
- Payroll Class Action Support
- DCPS/DFAS Support

Financial Healthcare

- Camp Lejeune Family Member Claims
- Choice Claims Services
- Dialysis Claims
- FBCS Claims Processing
- HCPS Claims Services
- Medical Claims Processing (Other Government Agencies)

Data Analytics

- Finance, Supply Chain, and Healthcare Analytics
- Travel and Spending Analytics

(19-00615-F) - 003480

Business Plan Highlights - FY 2018 Accomplishments

- Completed VA-wide deployment of VATAS
- Provided critical Travel, Purchase Card, and Payroll Support to VA staff impacted by Hurricanes
- Delivered New Data Analytics Dashboards to VHA Procurement Logistics Office; VHA OCC Reconciliations, VHA OCC Denials, VHA OCC Emergency Care; and supported VA's Committee on Fraud, Waste & Abuse
- Managed 72,000+ purchase cards with \$10B in expenses; Disbursed rebates \$85.3M back to VA; Awarded SmartPay3
- Processed 1.47 million invoices totaling ~\$19 billion
- Implemented Vendor Inquiry System Claims Status Help Desk
- Provided extensive leadership and SME support for Accounting Classification Structure, Record to Report, Procure to Pay, Budget Formulation to Execution, and Bill to Collect
- Successfully piloted FSC's Invoice Payment Processing System (IPPS) interface with iFAMS
- Processed ~6 million CHOICE, Dialysis, and Camp Lejeune Claims (99% processed in less than 30 days)
- Implemented review process and assignment of over 2,400 Internal Agency Agreements (IAAs)
- Deployed Equipment Lease Management Service and Transitioned e-Donate Program From VHA to FSC

Business Plan Highlights – Projects & Initiatives

- Increasing FMBT/IFAMS Support
 - FMBT IT Program Office, FMBT Program Support Services, Responsible for iFAMS Operations and Help Desk, Data Cleanse Services
- New Account Management Division to focus on Service Management and improve our customer focus
- Reducing improper payments and Fraud, Waste and Abuse by leveraging the Business Activity Monitoring (BAM) tool
- Expanding Data Analytics models to VHA PLO and VHA OCC
- Centralizing ConcurGov Local FATA/AOPC duties from field stations to a shared services model at the FSC
- Consolidating customer support help desks into an Enterprise Customer Engagement Center
- Implementing and deploying a new healthcare claims processing system, eCAMS, to VHA Office of Community Care
- Standing up EDI Supply Chain Services to VHA PLO
- Expanding our Local Payroll Services to the field by leveraging our new Payroll Service Delivery Model and customer service portals

Business Plan Highlights – Risk & Mitigations

Risk	Mitigation Plan
Internal	
<p>FMBT: FSC is a critical user of FMS, with the majority of our financial services and reports interfacing with FMS. Failure to properly integrate the FMS replacement with our services will have a negative impact on all FSC customers.</p>	<p>FSC will provide staff to support modernization efforts, which include Business Intelligence and Data Conversion. This will ensure FSC requirements and current processes are considered when upgrading to the new system. FSC will utilize FMS and its replacement in parallel throughout testing / transition to help mitigate risk. FSC must manage duplicate workload effectively.</p>
<p>Office Space: FSC's Austin, TX location is near capacity. Additional office space may be required to execute major initiatives like iFAMS operational support, FATA centralization, local payroll expansion, and increased services to VHA OCC.</p>	<p>We will continue to utilize telework, desk-sharing and hoteling to increase our capacity in Austin. Currently, over 300 FSC employees telework. FSC has acquired approximately 20,000 sq. ft. of unutilized GSA office space in the proximity of our current Austin, TX location and plan to move certain FSC operations into that space by FY22.</p>
External	
<p>Competition A tenet of the Franchise Fund is that customers may voluntarily enter into and exit services. FSC competes with private vendors and other government Shared Service Providers (SSPs) for VA and other government agency business.</p>	<p>FSC is actively working to increase our focus on our current customers, listening to their needs and delivering services to exceed their expectations. The Strategic Initiative Section of our business plan lays out the current and planned initiatives FSC is undertaking to increase customer focus and reduce cost.</p>

FY 19 New Products and Services

Service Provided	FY18P	FY19BP	% FY18-FY19P Change
Travel FATA/AOPC Services	\$0	\$7,832,096	New in FY19
Travel Arranger Services	\$0	\$388,084	New in FY19
Travel Document Review Services	\$0	\$388,084	New in FY19
IPERIA Services	\$0	\$1,333,396	New in FY19
eCAMS Claims Processing Services	\$0	\$15,900,000	New in FY19
Audit Recovery Services	\$0	\$150,000	New in FY19
IPERIA Services	\$0	1,333,396	New in FY19
iFAMS System Integration Contract	\$0	\$47,114,000	New in FY19
iFAMS PMO Service	\$0	\$42,300,000	New in FY19
iFAMS Operations	\$0	\$1,000,000	New in FY19
FMBT Data Cleanse Service	\$0	\$9,397,654	New in FY19
iFAMS Financial Customer Support (Help Desk)	\$0	\$650,000	New in FY19

FY 19-20 Rate Changes

Service Provided	FY 2018 Revenue	FY 2019 Revenue	% Change	FY 2020P Revenue	% Change
Equipment Lease Management Services	\$607,522	\$300,000	-51%	\$300,000	0%
Payroll Services (Local Support & VATAS)	\$5.94/pay-period	\$7.55/pay-period	-15%	\$7.55/pay-period	0%
Payroll Support Services (Support & VATAS)	\$29/year	\$2.55/pay-period	-8%	\$2.55/pay-period	0%
VATAS (Rolled into Services Above in FY 19-20)	\$43	\$0 Discontinued		\$0 Discontinued	
DFAS Payroll Services (Passthrough)	\$38,000,000	\$39,000,000	3%	\$39,000,000	0%
Fiscal Services	\$1,477,923	\$1,603,000	8%	\$1,603,000	0%
Dialysis Claims Services	\$2,396,000	\$3,110,000	30%	\$3,110,000	0%
HCPS Claims Services	\$1,582,367	\$1,125,000	-29%	\$1,125,000	0%
FBCS Claims Processing	\$35,000,000	\$17,250,000	-51%	\$0 Discontinued	
Choice Claims Services	\$22,094,533	\$9,923,887	-55%	\$9,923,887	0%
eCAMS Claims Processing	\$0	\$15,900,000	100%	\$35,100,000	121%
Combo II Services	\$13,679,213	\$14,000,000	2%	\$14,000,000	0%
Data Analytics Services	\$8,260,000	\$11,520,607	39%	\$11,520,607	0%
Cost Accounting Services	\$420,500	\$1,554,790	270%	\$1,554,790	0%
PMO Support Services	\$7,841,494	\$1,141,494	-85%	\$1,141,494	0%
FMBT Services	\$7,025,000	\$16,092,000	129%	\$16,414,625	2%

FSC Revenue by Customer - VA

VA Customers	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
Board of Veterans' Appeals	\$292,804	\$291,311	\$291,311	\$291,311
Debt Management Center	\$1,244,058	\$1,802,225	\$1,802,225	\$1,827,225
Denver Acquisition and Logistics Center	\$230,292	\$230,940	\$231,447	\$231,447
Employee Education System	\$69,082	\$65,886	\$0	\$0
Enterprise Operations	\$839,097	\$874,772	\$748,609	\$748,611
Electronic Health Record Modernization Office	\$0	\$0	\$600,000	\$625,000
Franchise Fund Oversight	\$306,409	\$310,391	\$314,692	\$314,692
Human Resources Enterprise Center	\$0	\$103,799	\$104,126	\$104,130
Office of Internal Controls	\$250,873	\$288,953	\$288,953	\$288,953
Law Enforcement Training Center	\$94,740	\$99,959	\$101,681	\$101,681
National Acquisition Center	\$50,269	\$0	\$150,000	\$150,000
National Cemetery Administration	\$1,426,147	\$1,552,999	\$2,266,298	\$3,124,382
Office of Acquisition and Logistics	\$2,205,027	\$2,876,948	\$8,477,145	\$9,501,149
Office of Asset and Enterprise Management	\$23,475	\$24,421	\$24,421	\$24,421
Office of Budget	\$9,508	\$10,071	\$10,071	\$10,071
Office of Congressional Legislative Affairs	\$20,009	\$19,753	\$19,753	\$19,753
Office of Construction & Facilities Management	\$600,038	\$562,754	\$590,892	\$590,892
Office of Enterprise and Integration	\$87,449	\$66,464	\$66,464	\$66,464
Office of Finance	\$62,757	\$2,074,582	\$2,136,819	\$2,136,819
Office of General Counsel	\$292,811	\$371,947	\$371,947	\$371,947
Office of Human Resources & Administration	\$469,647	\$421,546	\$458,335	\$458,335
Office of Information & Technology	\$4,548,328	\$10,261,194	\$58,177,404	\$69,477,451
Office of Inspector General	\$499,873	\$515,360	\$570,886	\$570,886
Office of Management	\$28,116	\$10,360	\$10,567	\$10,567
Office of Operations, Security, and Preparedness	\$51,973	\$50,187	\$50,187	\$50,187
Office of Public & Intergovernmental Affairs	\$47,466	\$44,695	\$44,695	\$44,695
Office of Resolution Management	\$515,408	\$494,089	\$636,226	\$636,227
Office of the Secretary of Veterans Affairs	\$39,422	\$38,283	\$38,283	\$38,283
Records Center and Vault	\$48,531	\$54,403	\$54,403	\$54,403
Security and Investigations Center	\$88,576	\$93,197	\$94,050	\$94,050
Veterans Benefits Administration (VBA)	\$7,847,972	\$8,973,054	\$11,508,695	\$11,913,777
Veterans Health Administration (VHA)	\$189,169,708	\$215,713,930	\$264,595,792	\$269,398,169
Total VA Billings	\$211,459,865	\$248,298,473	\$354,836,377	\$373,275,978



**FINANCIAL
SERVICES
CENTER**

FSC Revenue by Customer - OGA

Other Government Agencies	FY 2017 Billings	FY 2018 Billings	FY 2019 Billings	FY 2020 Billings
Federal Mediation and Conciliation Service (FMCS)	\$3,900	\$112,300	\$112,300	\$112,300
Immigration & Customs Enforcement Health Services Corps	\$75,752,259	\$81,956,006	\$81,956,006	\$81,956,006
Indian Health Services (HHS)	\$42,883,717	\$38,076,232	\$38,076,232	\$38,076,232
Office of Refugee Resettlement (ORR)	\$39,542,285	\$47,065,913	\$47,065,913	\$47,065,913
Surface Transportation Board	\$164,083	\$1,262,322	\$1,262,322	\$1,262,322
Total OGA Billings	\$158,346,244	\$168,472,773	\$168,472,773	\$168,472,773
Total VA Billings	\$211,459,865	\$248,298,473	\$354,836,377	\$373,275,978
Total Billings	\$369,806,109	\$416,771,246	\$523,309,150	\$541,748,751

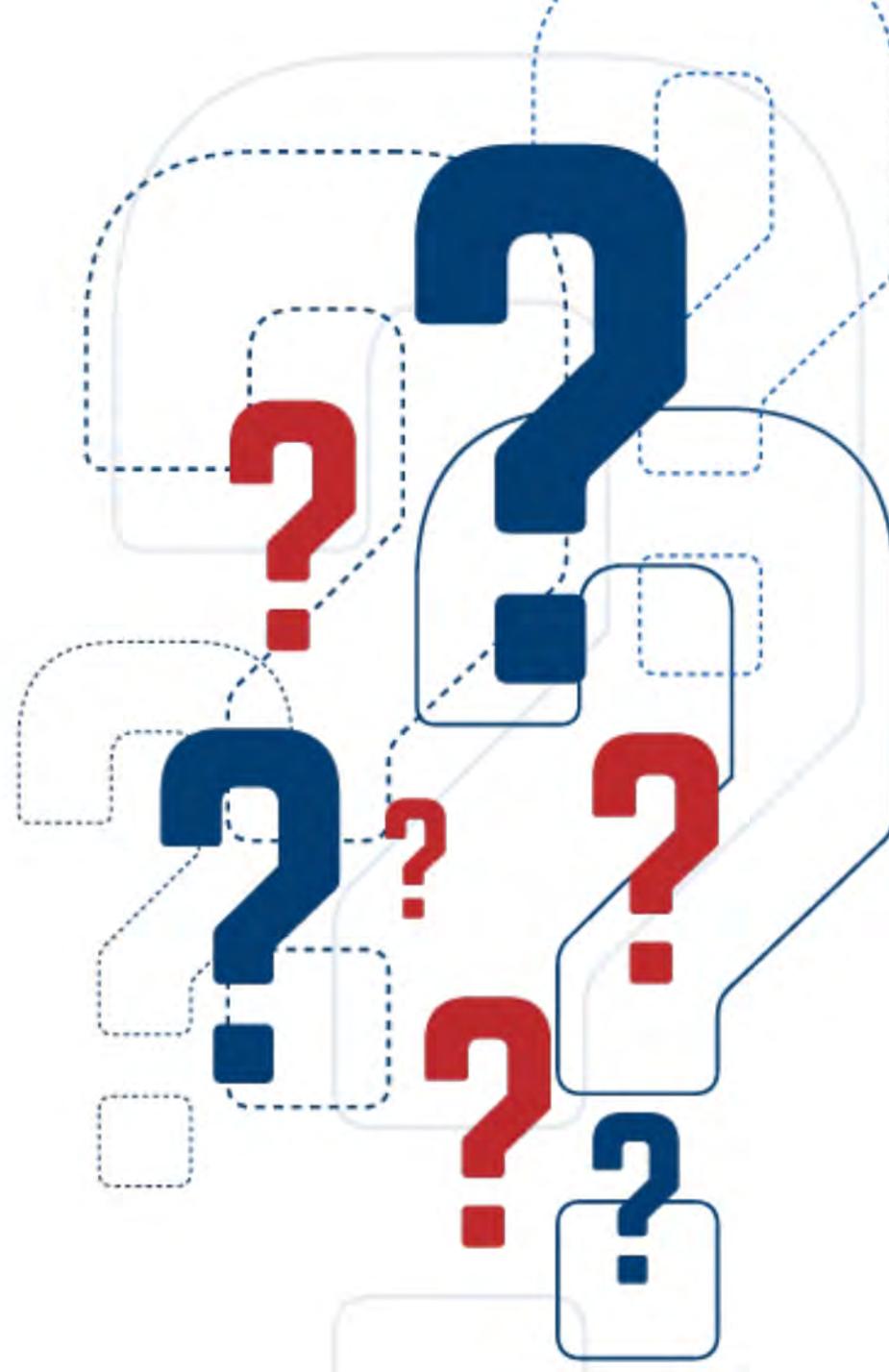
FSC Proforma Income Statement

INCOME	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019P</u>	<u>FY 2020P</u>
			Total	
VA	\$211,459,865	\$248,298,473	\$354,836,377	\$373,275,978
OGA	\$158,346,244	\$168,472,773	\$168,472,773	\$168,472,773
Total Gross Earnings	\$369,806,109	\$416,771,247	\$523,309,150	\$541,748,751
OPERATING EXPENSES	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019P</u>	<u>FY 2020P</u>
Salaries and Benefits	\$52,124,074	\$60,577,000	\$77,432,100	\$95,636,000
Travel	\$1,138,317	\$1,490,722	\$932,300	\$971,900
Transportation of Things	\$7,703	\$247,500	\$7,700	\$7,700
Rent, Communication & Utilities	\$14,260,119	\$15,166,717	\$36,171,464	\$32,149,730
Printing & Reproduction	\$172,268	\$155,233	\$21,000	\$21,000
Contractual Services	\$94,271,816	\$108,954,157	\$174,137,914	\$181,525,326
PCS Home Sale Program Passthrough	\$4,009,375	\$4,700,000	\$4,700,000	\$4,700,000
DFAS Passthrough	\$38,237,030	\$38,000,000	\$39,000,000	\$39,000,000
IHSC/ORR Medical Claims Disbursements	\$106,651,961	\$126,206,895	\$126,206,895	\$126,206,895
VCS Charge Card Disbursements	\$1,035,471	\$950,000	\$1,200,000	\$1,200,000
IHSC/STB/IHS Charge Card Disbursements	\$49,277,563	\$39,240,000	\$39,240,000	\$39,240,000
Supplies & Materials	\$421,595	\$291,555	\$371,815	\$326,000
Depreciation	\$3,314,740	\$3,000,000	\$6,085,910	\$6,416,044
Expensed Equipment	\$1,196,867	\$1,385,847	\$8,766,666	\$4,766,666
TOTAL OPERATING EXPENSES	\$366,118,899	\$400,365,626	\$514,273,764	\$532,167,261
EARNINGS FROM OPERATIONS	\$3,687,210	\$16,405,621	\$9,035,386	\$9,581,490
VA FTE	542	679	878	1,083
CUMMULATIVE FTE	542	679	822	1,083
CONTRACTOR	857	825	668	792
CUMMULATIVE CTR	857	825	669	792



**FINANCIAL
SERVICES
CENTER**

Questions



FY 2020 Business Plan Records Center and Vault

Revolving Fund Board Meeting

August 27, 2018

Record Center and Vault

- Located in a former limestone mine in Missouri, RCV specializes in secure records storage services for VA.
- Current staff of 11 FTE and 5 contractors maintain over 400K square foot facility, 2 million cubic feet of primarily paper records, providing storage, recalls and refiles, witnessed destruction, and all business support.



Business Plan Highlights – FY18

Accomplishments

- Completed NARA recertification process early. Certification is required every ten years for federal records centers. RCV is VA's only NARA-certified facility.
- RCV is on track to destroy approximately 11,000 cubic feet of records in FY18 that have met their retention requirements and have been approved for destruction by customers.

Business Plan Highlights – Projects & Initiatives

- RCV succeeded in issuing a base + four year incineration contract for destruction. This is needed to handle the large volume of destructions anticipated for the next several years.
- Operations team has made great strides with converting older paper inventories to PDF documents. As many of the records RCV is storing have been onsite since the 90s, no electronic listing of records is available. The team will continue this effort until complete.

Business Plan Highlights –Risk & Mitigations

- Organizational changes in the Office of Information and Technology have halted upgrades and significant application changes to Records Retrieval System, a VA-developed application, that RCV customers and staff use for all record requests. Without application upgrades, RCV cannot further automate internal analyses to streamline our customer support. RCV is actively meeting with OIT to work on mitigating this risk.
- Due to the dissolution of the Office of Enterprise Shared Services, RCV is currently awaiting a decision on whether we will continue to be a separate Franchise Fund Enterprise Center, operating under the supervision of the Financial Services Center, or if we will become a service line within the FSC. FSC leadership will be visiting RCV the week of August 27th and will present recommendations at the next Board meeting.

FY20 Business Plan- Rate Changes

Service Provided	Unit Type	FY 2018 Price	FY 2019 Price	FY 2020P Price
VHA Storage / Service	Cubic Foot	\$ 0.21	\$ 0.20	\$ 0.20
RMC Storage / Service	Cubic Foot	\$ 0.32	\$ 0.28	\$ 0.28
VA Pass-thru (Postage)	Actual			
VA Storage	Cubic Foot	\$ 0.34	\$ 0.30	\$ 0.30
VA Services	Hour	\$ 35.00	\$ 35.00	\$ 35.00
Records Destruction	Cubic Foot	\$ 5.00	\$ 5.00	\$ 5.00

Service Provided	Unit Type	FY 2018 Price	FY 2019 Price	FY 2020P Price
OGA Storage	Cubic Foot	\$ 0.50	\$ 0.50	\$ 0.50
OGA Services	Hour	\$ 35.00	\$ 35.00	\$ 35.00
Records Destruction	Cubic Foot	\$ 5.00	\$ 5.00	\$ 5.00
OGA Pass-thru (Postage)	Actual			

RCV Revenue

VA Customers	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
Board of Veterans' Appeals	\$ 132	\$ 45	\$ 40	\$ 40
IT Infrastructure Operations	36,880	13,238	11,412	11,255
Franchise Fund Oversight Office	279	16	-	-
National Cemetery Administration	288	98	86	86
Office of Finance	-	-	50	50
Office of General Counsel	512	138	278	8
Office of Inspector General	28	-	-	-
Veterans Benefits Administration (VBA)	20,520	6,977	6,156	6,156
Veterans Benefits Administration (VBA) / Records Management Center	422,269	398,233	354,478	354,478
Veterans Health Administration (VHA)	4,644,812	4,457,433	4,201,800	4,203,275
Total VA Billings	\$ 5,125,719	\$ 4,876,178	\$ 4,574,300	\$ 4,575,348
Other Government Agencies	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
DFAS Indianapolis	\$ 3,552	\$ 1,776	\$ 1,776	\$ 1,776
Total OGA Billings	\$ 3,552	\$ 1,776	\$ 1,776	\$ 1,776
Total VA Billings	\$ 5,125,719	\$ 4,876,178	\$ 4,574,300	\$ 4,575,348
Total Billings	\$ 5,129,271	\$ 4,877,954	\$ 4,576,076	\$ 4,577,124

Proforma Income Statement

INCOME		<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019P</u>	<u>FY 2020P</u>
VA				Total	
	VHA Storage / Service	\$ 4,531,129	\$ 4,336,427	\$ 4,117,200	\$ 4,118,675
	RMC Storage / Service	363,078	343,404	300,478	300,478
	VA Pass-thru (Postage)	126,969	120,116	108,600	108,600
	VA Storage	58,460	20,512	17,762	17,590
	Records Destruction	46,085	55,720	30,260	30,005
OGA					
	OGA Storage	3,552	1,776	1,776	1,776
	Gross Earnings	<u>5,129,271</u>	<u>4,877,954</u>	<u>4,576,076</u>	<u>4,577,124</u>
OPERATING EXPENSES	BOC				
	Salaries and Benefits 11xx-13xx	894,300	922,799	941,543	969,302
	Travel 21xx	3,618	16,443	9,290	9,290
	Transportation of Things 22xx	6,479	2,277	3,000	3,000
	Rent, Communication & Utilities 23xx	2,202,732	2,230,593	2,281,145	2,323,775
	Printing & Reproduction 24xx	0	0	0	0
	Contractual Services 25xx except 2599	984,784	891,152	978,270	1,046,430
	Supplies & Materials 26xx	27,408	22,370	31,200	31,200
	Depreciation 2599	367,711	370,732	360,000	360,000
	Expensed Equipment 31xx	39,738	72,169	87,000	87,000
TOTAL OPERATING EXPENSES		<u>4,526,770</u>	<u>4,528,535</u>	<u>4,691,448</u>	<u>4,829,997</u>
EARNINGS FROM OPERATIONS		602,501	349,419	-115,372	-252,873
VA FTE		11	12	13	13
CUMULATIVE FTE		11	12	13	13
CONTRACTOR		5	5.5	6	6
CUMULATIVE FTE		5	5.5	6	6

**FY 2020 Business Plan
VA Debt Management
Center**

**Revolving Fund Board
Meeting**

August 27, 2018

Mission:

- **The Debt Management Center provides *Veterans and beneficiaries with compassionate counseling on their VA benefit debts. We also provide distinctive high quality accounts receivable services through a value added approach, empowering our stakeholders to focus on core mission functions.***

Vision:

- ***To serve America's Veterans and stakeholders by providing world-class financial services and unparalleled resource stewardship.***

Business Plan Highlights – FY18 Accomplishments

- **DMC is on pace to collect \$1.6B in FY18**
- **The Contact Center answered 392,608 Veterans' calls; average speed of answer decreased 76% and calls handled increased 102%**
- **New estate letter process resulted in a \$3M increase in collections**
- **12-Month Auto-repayment plans initiated**
- **Disaster relief to Veterans affected by natural disasters; suspended collections on 85,400 for 6 months**
- **Completed 63% more fraud cases increasing collections by \$7.7M**
- **Processed 52% more bankruptcies ensuring VA position for collections**
- **Outreach events reached 5,500 stakeholders providing education on VBA debt establishment**
- **Debt Consolidation at DMC - Canteen, Veteran Integrated Service Networks, VBA, National Cemetery Administration, Financial Service Center, Office of Community Care, VA Acquisition Academy, National Nursing Education Initiative, and Technical Career Field and OCC Vendor Debts**
- **Increasing debt volumes and staff turnover resulted in hiring of new DMC employees**
- **Adopting ISO 9001 for documentation of business practices and SOP's**
- **Implemented Front End Scanning; reduced visibility lead time from 10 days to 48 hours on 850,000 documents annually**

Business Plan Highlights – Projects & Initiatives

Initiative	Scope	Start Date	Completion Date	Projected Investment (\$)	Expected Outcome
Prior FY					
CAROLS Refresh implemented	A four-year project to create and enterprise service bus to extract data	2014	Initial Operating Capability February 2018	\$3.5 million Capitalized and \$2.9 million expensed to-date	DMC will use this capability to automate processes, reduce data query time, and provide timely responses to customers
Current FY					
Financial Management Business Transformation (FMBT)	Continue alignment of current systems and processes with the goals of iFAMS	Q2 FY16	FY21	Unknown at this time	Identification of debt pools, data cleanse and collaborate with FMBT teams to mitigate and resolve gaps in current processing vs target state
Case Management Solution – branded as the DMC Veteran Account Management System (VAMS)	Develop a case management solution to augment the iFAMS accounts receivable module	Q1 FY19	FY20	\$3.035 million capital New Capital Request	Integrate with VA entitlement systems to provide supporting information related to Veteran debt and replace CAROLS. This system will give DMC frontline staff access to the most current Veteran information, present a single view of all Veteran's debt information, provide self-service capability that supports Veterans' needs, and integrate with DMC's Calabrio and Cisco call center software

Business Plan Highlights – Risk & Mitigations: Internal

Risk	Mitigation Plan
Internal	
<p>Staff turnover is an ongoing issue with staff accepting position with the VBA Regional Office or other agencies. DMC invests up to 3 months training for staff to be fully productive. Debt counselors in particular are in a high stress position which adds to turnover.</p>	<p>DMC has introduced changes to the training plan to specialize and reduce the training time. Refresher training is offered to enhance skills and confidence. Other training opportunities are offered and continuing education is encouraged.</p> <p>DMC conducts periodic team building events to inspire staff and build cohesive teams.</p>
<p>Space constraints necessitated that DMC move approximately 50 staff to a second building a year ago under a two-year lease. The split staff creates challenges with flexibility and unity. Slow connectivity from the other building continues to hamper productivity.</p>	<p>DMC has expanded telework and desk sharing to address short-term needs. DMC is working with GSA on space in the Whipple Building that has become available which will allow consolidation to one building and provide for growth. RSA for \$1.2M has been approved.</p>

Business Plan Highlights –Risk & Mitigations: External

Risk	Mitigation Plan
External	
FMBT costs are not fully known at this time and this will be a multiyear project. The new Momentum System will replace VA’s Financial Management System. DMC will implement a Case Management system to replace the CARS/CAROLS receivables detail systems. This will require significant management time to ensure smooth transition. DMC has added additional accounting staff to document all VA debts.	Identifying system requirements, debt profiles, and assigning appropriate subject matter experts to ensure achievement of objectives.
The number and scope of Congressional, VA executive, and Freedom of Information Act (FOIA) inquiries continue to increase.	Staff has been added to assist in working down the backlog and meet critical deadlines.
The number and types of debts is projected from trends. Changes by customers can significantly impact the volume of DMC’s workload.	DMC continues to work with customers to identify changing volumes and collect on new debt types.
New debt types and debt profiles are being identified from FMBT and new customers are approaching DMC. DMC must evaluate the value and collectability of each debt type and provide an estimate for the new work.	DMC must evaluate each debt type to determine the overall value, volume, the underlying systems, the quality of the supporting data and the effort involved to cost effectively collect the outstanding debts.
DMC’s priorities are additional debt volume, debt types, expanding DMC’s customer base, increasing recovery of VA funds, and debt reporting compliance.	DMC continues to be fiscally conservative and to make process improvements that reduce costs. We continually evaluate new debt types and how best to meet customer needs.

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FY19 Rates – New Products

- **DMC is moving to Activity Based Costing to align costs with the service provided.**
- **DMC is providing new debt collection services:**
 - **Canteen debts**
 - **National Nursing Education Initiative (NNEI)**
 - **Employee debts**
 - **Vendor debts - Office of Community Care (OCC), OCC CGI Recovery Audit, VISN 17 & 23, and FSC**

FY20 Business Plan – Rate Changes

Product/Service	FY18 Price	FY19 Price	% FY18-FY19 Price Change	FY18 Volume	FY19 Projected Volume	% FY18-FY19 Volume Change
VBA						
Benefit Debt Collection	\$2.85	\$2.98	4.6%	8,917,230	10,478,255	18%
VHA						
Treasury Offsets and CS referrals	\$1.92	\$1.92	0%	3,505,263	3,417,581	-3%
AWG	\$696.01	\$696.01	0%	0	180	100%
CS Disputes	\$76.29	\$76.29	0%	2,269	6,792	199%
POD	\$7.08	\$7.08	0%	17,366	45,456	162%
Product/Service (Billed at a flat rate)	FY17 Cost	FY18 Cost	% FY17-FY18 Price Change			
Canteen Services	\$ 80,467	\$ 80,467	0%			
Chief Finance Office	\$522,929	\$540,095	3%			
Chief Finance Office (GPD)	\$ 20,000	\$ 20,000	0%			

Debt Management Center – Revenue by Customer

VA Customers	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
Veterans Benefits Administration (VBA)				
	\$ 23,607,394	\$ 25,414,106	\$ 31,225,200	\$ 32,121,664
Veterans Benefits Administration (VBA) Prior FY Billing				
	738,911			
Veterans Health Administration (VHA)	5,546,417	6,730,104	6,561,755	5,927,713
Veterans Health Administration (VHA) AWG	11,550	0	125,282	125,282
Veterans Health Administration (VHA) CS Disputes	44,915	173,102	518,162	518,162
Veterans Health Administration (VHA) POD	50,692	122,951	321,828	321,828
Veterans Canteen Service*		80,467	80,467	80,467
VHA- Chief Finance Officer	368,102	522,929	540,095	540,095
VHA- Chief Finance Officer (GPD)	10,338	20,000	20,000	20,000
Refund of Prior Year Collections				
Total VA Billings	\$ 30,378,319	\$ 33,063,659	\$ 39,392,789	\$ 39,655,211
Total VA Billings \$	30,378,319	\$ 33,063,659	\$ 39,392,789	\$ 39,655,211
Total Billings \$	30,378,319	\$ 33,063,659	\$ 39,392,789	\$ 39,655,211

Proforma Income Statement

INCOME	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019P</u>	<u>FY 2020P</u>
VA	\$ 30,378,319	\$ 33,063,659	\$ 39,392,789	\$ 39,655,211
TOTAL GROSS EARNINGS	\$ 30,378,319	\$ 33,063,659	\$ 39,392,789	\$ 39,655,211
OPERATING EXPENSES				
Salaries and Benefits	\$ 20,251,978	\$ 24,113,687	\$ 25,649,632	\$ 26,557,783
Travel	188,238	188,670	214,920	217,068
Transportation of Things	-	-	-	-
Rent, Communication & Utilities	1,625,478	1,666,438	1,767,356	1,802,015
Printing & Reproduction	-	-	-	-
Contractual Services	5,283,621	8,333,926	9,409,471	8,093,864
Supplies & Materials	109,014	128,147	144,550	147,445
Depreciation	-	372,302	600,000	1,033,572
Expensed Equipment	182,189	(104,485)	150,000	154,501
Asset Loss/Gain	-	3,375,001	-	-
TOTAL OPERATING EXPENSES	\$ 27,640,518	\$ 38,073,686	\$ 37,935,929	\$ 37,593,268
EARNINGS FROM OPERATIONS	\$ 2,737,801	\$ (5,010,027)	\$ 1,456,860	\$ 2,061,943
VA FTE	268	322	322	322
CUMMULATIVE FTE	268	322	322	322
CONTRACTOR	23	31	23	23
CUMMULATIVE FTE	23	31	30	23

VA

U.S. Department of Veterans Affairs
Office of Operations, Security, and Preparedness

FY 2020 Business Plan Security and Investigations Center

Revolving Fund Board Meeting

August 27, 2018



Choose VA





Our Mission

To deliver timely processing of background investigations for all VA employees and contractors in public trust positions, while complying with all laws and regulations, at prices to recover full costs.





Business Plan Highlights

FY 18 Accomplishments

- Between FY13 and FY17, the SIC's average adjudication time on suitability background investigations decreased from 31.9 days to 8.6 days.
- Currently FY18 average adjudication time is 5.2 days on suitability background investigations.
- NBIB VA Specific Performance Timelines for FY17 Tier 2 and Tier 4 Background Investigations
 - Initiate – 9 days (*includes e-QIP completion by subject*)
 - Investigate – 200 days
 - Adjudicate – 7 days





Business Plan Highlights Projects & Initiatives

- The SIC requires an application to replace the current manual system of creating PDFs and uploading them to the SIC SharePoint Portal, to automate the Enterprise Center back office business functions, and to segregate and process OGA business.





Business Plan Highlights Risk & Mitigations

- Reliability of Technology
- Human Capital
- Other Federal Agency Dependency - NBIB





Rate Changes 2018-2020

Service Provided	FY 2018 P	FY 2019 P	%FY18-FY19	FY 2020P	%FY19-FY20
Employee & Contractor Products					
Tier 1 (NACI)	\$ 408	\$ 419	2.7%	\$ 436	4.1%
Tier 2 (Standard MBI)*	\$ 1,774	\$ 791	-55.4%	\$ 819	3.5%
Tier 2P (Priority MBI)*	\$ 1,898	\$ 836	-56.0%	\$ 865	3.5%
Tier 2R (Reinvestigation) (NACLCL)*	\$ 1,460	\$ 471	-67.7%	\$ 489	3.8%
Tier 3 (ANACI)	\$ 722	\$ 682	-5.5%	\$ 707	3.7%
Tier 3R (Reinvestigation)	\$ 631	\$ 645	2.2%	\$ 669	3.7%
Tier 4S (Standard BI)	\$ 4,614	\$ 4,643	0.6%	\$ 4,790	3.2%
Tier 4P (Priority BI)	\$ 4,951	\$ 4,981	0.6%	\$ 5,138	3.2%
Tier 4R (Reinvestigation) (PRI)	\$ 2,901	\$ 2,987	3.0%	\$ 3,082	3.2%
Tier 5S (Standard SSBI)	\$ 6,013	\$ 6,138	2.1%	\$ 6,329	3.1%
Tier 5P (Priority SSBI)	\$ 6,460	\$ 6,595	2.1%	\$ 6,800	3.1%
Tier 5R (Reinvestigation) (SSBI-PR)	\$ 3,433	\$ 3,515	2.4%	\$ 3,627	3.2%
SAC	\$ 30	\$ 30	0.0%	\$ 32	6.7%
RSI Standard (Request for additional information)	\$ 1	\$ 1	NC	\$ 1	NC
RECIP	\$ 65	\$ 67	3.1%	\$ 71	6.0%
VAFO235	\$ 58	\$ 60	3.4%	\$ 63	5.0%
CCOI	\$ 48	\$ 50	4.2%	\$ 52	4.0%
ISDP (Interim Suitability Decision)	\$ 35	\$ 36	2.9%	\$ 38	5.6%
FPRT	\$ 15	\$ 17	13.3%	\$ 17	NC
R&R (per hour)	\$ 65	\$ 67	3.1%	\$ 71	6.0%
TESI (Triggered Enhanced Subject Interview)**	\$ 993	\$ 1,014	2.1%	\$ 1,044	3.0%
CXS (Cancel Case not sent to NBIB)	\$ 49	\$ 51	4.1%	\$ 53	3.9%
CXN (Cancel Case after sent to NBIB)	\$ 54	\$ 56	3.7%	\$ 59	5.4%
Employee Adjudication Only					
Tier 1 AO (NACI AO)	\$ 168	\$ 174	3.6%	\$ 182	4.6%
Tier 2 AO (MBI AO)	\$ 194	\$ 201	3.6%	\$ 210	4.5%
Tier 2R AO (Reinvestigation) (NACLCL)	\$ 178	\$ 184	3.4%	\$ 193	4.9%
Tier 3 AO (ANACI AO)	\$ 193	\$ 200	3.6%	\$ 209	4.5%
Tier 3R AO (Reinvestigation)	\$ 179	\$ 185	3.4%	\$ 194	4.9%
Tier 4 AO (BI AO)	\$ 216	\$ 224	3.7%	\$ 234	4.5%
Tier 4R AO (PRI AO)	\$ 238	\$ 246	3.4%	\$ 258	4.9%
Tier 5 AO (SSBI AO)	\$ 273	\$ 283	3.7%	\$ 296	4.6%
Tier 5R AO (SSBI-PR AO)	\$ 273	\$ 283	3.7%	\$ 296	4.6%
SAC ao	\$ 10	\$ 10	0.0%	\$ 11	10.0%
* NBIB removed the subject interview charge part of the case and will add a TESI charge if one is required.					
** Direct reimbursement rate from NBIB					



Choose  VA

Input Price, Volume & Revenue elements into this					
Service Provided	FY 2018 P	FY 2019 P	%FY18-FY19	FY 2020P	%FY19-FY20
Employee & Contractor Products					
Tier 1 (NACI)	\$ 408	\$ 419	2.7%	\$ 436	4.1%
Tier 2 (Standard MBI)*	\$ 1,774	\$ 791	-55.4%	\$ 819	3.5%
Tier 2P (Priority MBI)*	\$ 1,898	\$ 836	-56.0%	\$ 865	3.5%
Tier 2R (Reinvestigation) (NACLC)*	\$ 1,460	\$ 471	-67.7%	\$ 489	3.8%
Tier 3 (ANACI)	\$ 722	\$ 682	-5.5%	\$ 707	3.7%
Tier 3R (Reinvestigation)	\$ 631	\$ 645	2.2%	\$ 669	3.7%
Tier 4S (Standard BI)	\$ 4,614	\$ 4,643	0.6%	\$ 4,790	3.2%
Tier 4P (Priority BI)	\$ 4,951	\$ 4,981	0.6%	\$ 5,138	3.2%
Tier 4R (Reinvestigaton) (PRI)	\$ 2,901	\$ 2,987	3.0%	\$ 3,082	3.2%
Tier 5S (Standard SSBI)	\$ 6,013	\$ 6,138	2.1%	\$ 6,329	3.1%
Tier 5P (Priority SSBI)	\$ 6,460	\$ 6,595	2.1%	\$ 6,800	3.1%
Tier 5R (Reinvestigation) (SSBI-PR)	\$ 3,433	\$ 3,515	2.4%	\$ 3,627	3.2%
SAC	\$ 30	\$ 30	0.0%	\$ 32	6.7%
RSI Standard (Request for additional information)	\$ 1	\$ 1	NC	\$ 1	NC
RECIP	\$ 65	\$ 67	3.1%	\$ 71	6.0%
VAF0235	\$ 58	\$ 60	3.4%	\$ 63	5.0%
CCOI	\$ 48	\$ 50	4.2%	\$ 52	4.0%
ISDP (Interm Suitability Decision)	\$ 35	\$ 36	2.9%	\$ 38	5.6%
FPRT	\$ 15	\$ 17	13.3%	\$ 17	NC
R&R (per hour)	\$ 65	\$ 67	3.1%	\$ 71	6.0%
TESI (Triggered Enhanced Subject Interview)**	\$ 993	\$ 1,014	2.1%	\$ 1,044	3.0%
CXS (Cancel Case not sent to NBIB)	\$ 49	\$ 51	4.1%	\$ 53	3.9%
CXN (Cancel Case after sent to NBIB)	\$ 54	\$ 56	3.7%	\$ 59	5.4%
Employee Adjudication Only					
Tier 1 AO (NACI AO)	\$ 168	\$ 174	3.6%	\$ 182	4.6%
Tier 2 AO (MBI AO)	\$ 194	\$ 201	3.6%	\$ 210	4.5%
Tier 2R AO (Reinvestigation) (NACLC)	\$ 178	\$ 184	3.4%	\$ 193	4.9%
Tier 3 AO (ANACI AO)	\$ 193	\$ 200	3.6%	\$ 209	4.5%
Tier 3R AO (Reinvestigation)	\$ 179	\$ 185	3.4%	\$ 194	4.9%
Tier 4 AO (BI AO)	\$ 216	\$ 224	3.7%	\$ 234	4.5%
Tier 4R AO (PRI AO)	\$ 238	\$ 246	3.4%	\$ 258	4.9%
Tier 5 AO (SSBI AO)	\$ 273	\$ 283	3.7%	\$ 296	4.6%
Tier 5R AO (SSBI-PR AO)	\$ 273	\$ 283	3.7%	\$ 296	4.6%
SAC ao	\$ 10	\$ 10	0.0%	\$ 11	10.0%
* NBIB removed the subject interview charge part of the case and will add a TESI charge if one is required.					
** Direct reimbursement rate from NBIB					

Adjustments for partial credits

SUBTOTAL VA REVENUE

Service Provided	FY 2018 Price	FY 2019 Price	FY 2020P Price
SUBTOTAL OGA REVENUE	\$ -	\$ -	\$ -
TOTAL REVENUE			
LESS: EXPENSES			
EARNINGS FROM OPERATIONS			

Input customer billings into this tab in the format provided. Do not adjust columns. Rows may be added to facilitate additional customers.

VA Customers	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
National Cemetary Administration (NCA)	\$ 9,198	\$ 17,216	\$ 15,345	\$ 15,993
Veterans Benefits Administration (VBA)	1,202,824	922,467	1,366,337	1,421,800
Veterans Health Administration (VHA)	8,254,782	9,193,763	8,542,699	8,849,657
Office of Information & Technology (OI&T)	8,049,503	9,229,607	8,918,040	9,216,046
Enterprise Centers	2,038,248	1,684,284	1,955,755	2,021,593
Other (VACO)	609,219	583,145	586,774	608,476
Total VA Billings	\$ 20,163,773	\$ 21,630,482	\$ 21,384,950	\$ 22,133,565
Other Government Agencies	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
Department of Homeland Security	89,700	75,600	-	-
Total OGA Billings	89,700	75,600	-	-
Total VA Billings	20,163,773	21,630,482	21,384,950	22,133,565
Total Billings	\$ 20,253,473	\$ 21,706,082	\$ 21,384,950	\$ 22,133,565

Input proforma income statement elements into this tab in the format provided. Do not adjust columns. Rows may be added to facilitate additional line items for products/services.

INCOME		FY 2017	FY 2018	FY 2019P	FY 2020P
VA					
	Employee Full Cases	\$ 5,872,297	\$ 6,501,058	\$ 5,628,573	\$ 15,638,816
	Employee Adjudication Only	219,381.00	622,736	650,988	6,364,105
	Contractor Cases	14,072,095.00	14,506,688	15,105,389	130,644
OGA					
	Product 1	89,700.08	75,600		
	Gross Earnings	\$ 20,253,473	\$21,706,082.00	\$ 21,384,950	\$ 22,133,565.00
OPERATING EXPENSES					
	BOC				
	Salaries and Benefits 11xx-13xx	3,819,580.34	4,360,646.51	\$ 4,351,485	\$ 4,482,029
	Travel 21xx	14,447.54	35,600.00	32,450.00	28,250.00
	Rent, Communication & Utilities 23xx	83,994.29	91,327.12	89,700.84	92,742.00
	OPM Contract 25xx except 2599	15,162,961.00	16,767,082.00	16,356,972.00	16,853,591.00
	Contractual Services 25xx except 2599	432,789.65	360,225.12	492,473.64	517,097.00
	Supplies & Materials 26xx	12,433.76	16,680.00	17,520.00	18,396.00
	Depreciation 2599		-	-	
	Expensed Equipment 31xx	8,938.05	68,490.00	25,450.00	91,725.00
	Asset Loss (System write off) 31xx	1,281,563.47		-	
TOTAL OPERATING EXPENSES		\$ 20,816,708.10	\$ 21,700,050.75	\$ 21,366,051.33	\$ 22,083,830.00
EARNINGS FROM OPERATIONS		\$ (563,235.52)	\$ 6,031.25	\$ 18,898.67	\$ 49,735.00
VA FTE		43	49	49	49
CUMMULATIVE FTE		43.0	49.0	49.0	49.0
CONTRACTOR		0	0	0	0
CUMMULATIVE FTE		0.0	0.0	0.0	0.0

0.0%



Revenue 2017-2020

VA Customers	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
National Cemetery Administration (NCA)	\$ 9,198	\$ 17,216	\$ 15,345	\$ 15,993
Veterans Benefits Administration (VBA)	1,202,824	922,467	1,366,337	1,421,800
Veterans Health Administration (VHA)	8,254,782	9,193,763	8,542,699	8,849,657
Office of Information & Technology (OI&T)	8,049,503	9,229,607	8,918,040	9,216,046
Enterprise Centers	2,038,248	1,684,284	1,955,755	2,021,593
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Total VA Billings	\$ 20,163,773	\$ 21,630,482	\$ 21,384,950	\$ 22,133,565
Other Government Agencies	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
Department of Homeland Security	\$ 89,700	\$ 75,600	\$ -	\$ -
Total OGA Billings	\$ 89,700	\$ 75,600	\$ -	\$ -
Total VA Billings	20,163,773	21,630,482	21,384,950	22,133,565
Total Billings	\$ 20,253,473	\$ 21,706,082	\$ 21,384,950	\$ 22,133,565



Choose VA

Input Price. Volume & Revenue elements into this Service Provided	FY 2018 P	FY 2019 P	%FY18-FY19	FY 2020P	%FY19-FY20
Employee & Contractor Products					
Tier 1 (NACI)	\$ 408	\$ 419	2.7%	\$ 436	4.1%
Tier 2 (Standard MBI)*	1,774	791	-55.4%	819	3.5%
Tier 2P (Priority MBI)*	1,898	836	-56.0%	865	3.5%
Tier 2R (Reinvestigation) (NACLC)*	1,460	471	-67.7%	489	3.8%
Tier 3 (ANACI)	722	682	-5.5%	707	3.7%
Tier 3R (Reinvestigation)	631	645	2.2%	669	3.7%
Tier 4S (Standard BI)	4,614	4,643	0.6%	4,790	3.2%
Tier 4P (Priority BI)	4,951	4,981	0.6%	5,138	3.2%
Tier 4R (Reinvestigation) (PRI)	2,901	2,987	3.0%	3,082	3.2%
Tier 5S (Standard SSBI)	6,013	6,138	2.1%	6,329	3.1%
Tier 5P (Priority SSBI)	6,460	6,595	2.1%	6,800	3.1%
Tier 5R (Reinvestigation) (SSBI-PR)	3,433	3,515	2.4%	3,627	3.2%
SAC	30	30	0.0%	32	6.7%
RSI Standard (Request for additional information)	1	1	NC	1	NC
RECIP	65	67	3.1%	71	6.0%
VAFO235	58	60	3.4%	63	5.0%
CCOI	48	50	4.2%	52	4.0%
ISDP (Interm Suitability Decision)	35	36	2.9%	38	5.6%
FPRT	15	17	13.3%	17	NC
R&R (per hour)	65	67	3.1%	71	6.0%
ISF (International Service Fee)**	950	950	0.0%	979	3.1%
TESI (Triggered Enhanced Subject Interview)**	993	1,014	2.1%	1,044	3.0%
ESI NC (Enhanced Subject Interview unable to cont	254	254	0.0%	262	3.1%
BAR (Bureau of Vital Stats)**	1	1	0.0%	1	0.0%
BVS (Bureau of Vital Statistics)**	21	24	14.3%	25	4.2%
SCHR (State Criminal History for Child Care)**	1	1	0.0%	1	0.0%
CRED**	11	11	0.0%	11	0.0%
SFBN**	25	25	0.0%	26	4.0%
CXS (Cancel Case not sent to NBIB)	49	51	4.1%	53	3.9%
CXN (Cancel Case after sent to NBIB)	54	56	3.7%	59	5.4%
Employee Adjudication Only					
Tier 1 AO (NACI AO)	168	174	3.6%	182	4.6%
Tier 2 AO (MBI AO)	194	201	3.6%	210	4.5%
Tier 2R AO (Reinvestigation) (NACLC)	178	184	3.4%	193	4.9%
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Tier 3R AO (Reinvestigation)	179	185	3.4%	194	4.9%
Tier 4 AO (BI AO)	216	224	3.7%	234	4.5%
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Tier 5 AO (SSBI AO)	273	283	3.7%	296	4.6%
Tier 5R AO (SSBI-PR AO)	273	283	3.7%	296	4.6%
SAC ao	10	10	0.0%	11	10.0%
* NBIB removed the subject interview charge part of the case and will add a TESI charge if one is required.					
** Direct reimbursement rate from NBIB					
Adjustments for partial credits					
SUBTOTAL VA REVENUE					
Service Provided	FY 2018 Price	FY 2019 Price		FY 2020P Price	
SUBTOTAL OGA REVENUE	\$ -	\$ -		\$ -	
TOTAL REVENUE					
LESS: EXPENSES					
EARNINGS FROM OPERATIONS					

VA Customers	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
National Cemetary Administration (NCA)	\$ 9,198	\$ 17,216	\$ 15,345	\$ 15,993
Veterans Benefits Administration (VBA)	1,202,824	922,467	1,366,337	1,421,800
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Department of Homeland Security	\$ 89,700	\$ 75,600	\$ -	\$ -
Total OGA Billings	\$ 89,700	\$ 75,600	\$ -	\$ -
Total VA Billings	20,163,773	21,630,482	21,384,950	22,133,565
Total Billings	\$ 20,253,473	\$ 21,706,082	\$ 21,384,950	\$ 22,133,565



Proforma Income Statement

77% of expenses are a pass through to NBIB

INCOME		FY 2017	FY 2018	FY 2019P	FY 2020P
VA					
Employee Full Cases		\$ 5,872,296.50	\$ 6,501,058.00	\$ 5,628,573.00	\$ 5,814,218.00
Employee Adjudication Only		219,381.00	622,736.00	650,988.00	680,531.00
Contractor Cases		14,072,095.00	14,506,688.00	15,105,389.00	15,638,816.00
OGA					
Product 1		89,700.08	75,600.00	-	-
Gross Earnings		<u>\$ 20,253,472.58</u>	<u>\$ 21,706,082.00</u>	<u>\$ 21,384,950.00</u>	<u>\$ 22,133,565.00</u>
OPERATING EXPENSES					
	BOC				
Salaries and Benefits	11xx-13xx	\$ 3,819,580.34	\$ 4,360,646.51	\$ 4,351,484.85	\$ 4,482,029.00
Travel	21xx	14,447.54	35,600.00	32,450.00	28,250.00
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Supplies & Materials	26xx	12,433.76	16,680.00	17,520.00	18,396.00
Depreciation	2599	-	-	-	-
Expensed Equipment	31xx	8,938.05	68,490.00	25,450.00	91,725.00
Asset Loss (System write off)	31xx	1,281,563.47	-	-	-
		-	-	-	-
TOTAL OPERATING EXPENSES		<u>\$ 20,816,708.10</u>	<u>\$ 21,700,050.75</u>	<u>\$ 21,366,051.33</u>	<u>\$ 22,083,830.00</u>
EARNINGS FROM OPERATIONS		<u>\$ (563,235.52)</u>	<u>\$ 6,031.25</u>	<u>\$ 18,898.67</u>	<u>\$ 49,735.00</u>
VA FTE		43	49	49	49
CUMMULATIVE FTE		43	49	49	49
CONTRACTOR		-	-	-	-
CUMMULATIVE FTE		-	-	-	-



Choose VA

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TOTAL REVENUE					
LESS: EXPENSES					
EARNINGS FROM OPERATIONS					

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	Depreciation	-	-	-	-
	Expensed Equipment	8,938.05	68,490.00	25,450.00	91,725.00
	Asset Loss (System write off)	1,281,563.47	-	-	-
		-	-	-	-
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VA FTE		43	49	49	49
CUMMULATIVE FTE		43	49	49	49
CONTRACTOR		-	-	-	-
CUMMULATIVE FTE		-	-	-	-

0.0%

**FY 2020 Business Plan
Law Enforcement Training
Center**

**Revolving Fund Board
Meeting**

August 27, 2018

Executive Summary – Law Enforcement Training Center

Our mission

- The Law Enforcement Training Center’s (LETC) mission is “to provide high-quality law enforcement training for those men and women who protect Veterans, staff, visitors and infrastructure on Department of Veterans Affairs’ property, as well as that of other government agencies (OGAs) with limited jurisdiction.



James L. Ward, Esq.
Director, LETC

Our vision

- The LETC is committed to providing our customers a diverse selection of training opportunities and identifies needed training for non-traditional law enforcement customers.

Business Plan Highlights – FY18 Accomplishments

- To assist with the VA Secretary's priority on Suicide Prevention, LETC, in collaboration with the Veterans Health Administration (VHA), developed a course on Veteran Suicide Prevention and Awareness for Outside Law Enforcement and First Responders. Through the collaborative effort of VA Police Officers and Mental Health Technicians, LETC offers the course to Outside Law Enforcement and First Responders in an effort to make them aware of Veteran issues and suicidal indicators exhibited. It is strategically focused to assist Non-VA personnel in an effort to divert Veterans to VA services when appropriate as an alternative to punitive measures. This was a national train-the-trainer program in which there were 2000 personnel trained and 315 Train-the-Trainers certified to conduct future training sessions.
- VHA Medical Center have recognized the positive outcomes associated with staff having the requisite skill sets to verbally de-escalate inappropriate behavior as a means to enhance both veteran and employee satisfaction. To meet those demands, LETC increased the number of Verbal Defense in Healthcare (VDH) courses progressing from teaching 42 classes in 11 VA Medical Centers in FY17 to teaching 115 classes in 22 VA Medical Centers during FY18. Employee critiques have rated the course at over 98% excellent to very good.
- To ensure the LETC is meeting the training needs of the Department of Veterans Affairs, it re-initiated the Senior Field Advisory Counsel. The counsel is comprised of representatives from VHA (Associate & Assistant Directors) and VHA Senior Security Advisor; VBA and NCA. This will ensure when training is developed and presented, it is done so in a manner most advantageous to meeting the needs of the organization; as well as our Veterans.
- The national K-9 Program has significantly increased from 15 K-9s in FY17 to 26 K-9s in FY18. LETC expects the K-9 Program will continue to grow.
- LETC's second Shooting Range, completed during FY18, is expected to provide significant cost savings.

LETC Highlights – Projects & Initiatives

LETC added many new courses for FY19 such as:

Advanced Ground Defense and Recovery Course II - Further enhances skills of certified AGDR field instructors.

Chief of Police Leadership Course Phase I - Lays the foundation for the Chief of Police Leadership Development Program. During this course of instruction students will learn about national law enforcement regulations, directives and policies.

Chief of Police Leadership Development Phase I Program – Comprehensive programs that targets high-potential supervisory officers to enhance their skills and develop them into the future managers of VA Police. CPLDP is modeled after the VA Health Care Leadership Development Program.

Fact Finding Course - Designed to ensure supervisors have the requisite knowledge and skill sets to adequately conduct an informal and formal fact finding. This course is presented both in-residence and at a hosting facility.

Long Gun Recertification Course – Provides refresher materials covering how to properly train police officers in the use of a long gun, use of force, weapon equipment nomenclature, coaching skills, range management and safety.

LETC is also collaborating, coordinating and documenting the following OGA courses for FY19 and FY20:

Federal Bureau of Prisons – FY19 Introductory Supervisory Course.

United States Air Force –

1. FY19 Field Training Officer Course.
2. Department of Air Force Civilian Police Academy. FY20 - Expanding from six weeks to ten weeks.

RISK

INTERNAL

Veterans Affairs has extended hiring freeze which causes serious staffing shortages in the field. Stations have no new employees to send to basic classes and existing staff are forced to work long hours to maintain security at their home stations, Leaving no available opportunity for training.

EXTERNAL

Congressional budget appropriations, Presidential Executive Orders, and OMB mandates reduce training and travel budgets for all Federal agencies / departments. No Federal exemptions are allowed by any agencies / departments.

MITIGATION PLAN

The LETC curriculum must be completely overhauled in order to make training more “generic”, so that multiple agencies could utilize the same program. Because of this cost cutting initiative, the lack of agency-specific training could cause an erosion of our customer base. Reduction in force (RIFs) of the LETC staff would be necessary and cause delays in our ability to respond and resume the former level of training due to approval, hiring and instructor certification processes. This could cause a permanent loss of the customer base as customers would need to get new hires trained elsewhere as soon as possible.

Student numbers decrease to the point LETC has to implement a RIF and close unused facilities to keep costs at acceptable levels. If mandated reductions are lifted, LETC cannot resume former productivity until all staff approvals, hiring, and instructors’ certifications are met. This could cause the potential of a permanent loss of business/revenue as customers will have to use other providers to meet their immediate needs.

FY19 Rates – LETC New Products

Service Provided	FY18P	FY19BP	% FY18- FY19P Change
Advanced Ground Defense and Recovery Course II	\$0	\$2,350	New in FY19
Chief of Police Leadership Course Phase I	\$0	\$1,450	New in FY19
Chief of Police Leadership Development Phase I Program	\$0	\$4,400	New in FY19
Fact Finding Course	\$0	\$950	New in FY19
Long Gun Recertification Course	\$0	\$2,200	New in FY19

FY20 Business Plan – LETC Rate Changes

Service Provided	FY18P	FY19BP	FY20P	% FY18- FY19P Change
Advanced Ground Defense and Recovery Course I	2,200	2,350	2,350	6.8%
ATR/Tactical Course	3,400	2,780	2,780	-18.2%
Executive Protection Support	2,200	2,780	2,780	26.4%
Ground Defense and Recovery Instructor Course	2,275	2,350	2,350	3.3%
Investigator I	3,100	2,780	2,780	-10.3%
Investigator II	3,100	2,780	2,780	-10.3%
Investigator III	3,100	2,780	2,780	-10.3%
Physical Security Course	2,550	2,350	2,350	-7.8%
VA Law Enforcement Records Management System (LERMS)	17	14	14	-17.6%
Department of Air Force Police Officer Course	\$ 7,100	\$ 7,200	\$ 7,200	1.4%

Law Enforcement Training Center EC Revenue

VA Customers	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
Office of Inspector General	\$ 4,284	\$ 6,000	\$ 6,000	\$ 6,000
Office of Operations, Security, and Preparedness	36,993	40,000	40,000	40,000
Office of Resolution Management	9,682			
VA ADUSH for Administrative Operations - Outside Law Enforcement - First Responders Program		400,000		
VA ADUSH for Administrative Operations - Verbal Defense for HealthCare Program		370,000		
Veterans Benefits Administration (VBA)	2,550			
Veterans Health Administration (VHA)	<u>11,777,953</u>	<u>14,184,910</u>	<u>15,507,380</u>	<u>15,791,880</u>
Total VA Billings	\$ <u>11,831,462</u>	\$ <u>15,000,910</u>	\$ <u>15,553,380</u>	\$ <u>15,837,880</u>
Other Government Agencies	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
United States Air Force	\$ 902,630	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000
National Gallery of Art	10,950			
Department of Homeland Security	<u>4,400</u>			
Total OGA Billings	\$ 917,980	\$ 1,164,000	\$ 1,164,000	\$ 1,164,000
Total VA Billings	\$ <u>11,831,462</u>	\$ <u>15,000,910</u>	\$ <u>15,553,380</u>	\$ <u>15,837,880</u>
Total Billings	\$ <u>12,749,442</u>	\$ <u>16,164,910</u>	\$ <u>16,717,380</u>	\$ <u>17,001,880</u>

Proforma Income Statement

INCOME	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019P</u>	<u>FY 2020P</u>
VA	\$ 11,831,462	\$ 15,000,910	\$ 15,553,380	\$ 15,837,880
OGA	917,980	1,164,000	1,164,000	1,164,000
TOTAL GROSS EARNINGS	\$ 12,749,442	\$ 16,164,910	\$ 16,717,380	\$ 17,001,880
OPERATING EXPENSES				
Salaries and Benefits	\$ 6,050,363	\$ 6,818,785	\$ 8,072,245	\$ 8,595,212
Travel	393,573	625,000	500,000	500,000
Transportation of Things	3,281	12,000	12,000	12,000
Rent, Communication & Utilities	1,878,047	2,073,226	2,229,221	2,277,759
Printing & Reproduction	237			
Contractual Services	3,440,033	4,296,081	3,987,613	4,034,543
Supplies & Materials	1,006,773	1,278,565	1,122,104	1,122,604
Depreciation				
Expensed Equipment	139,656	365,928	200,000	200,000
TOTAL OPERATING EXPENSES	\$ 12,911,962	\$ 15,469,585	\$ 16,123,183	\$ 16,742,118
EARNINGS FROM OPERATIONS	\$ (162,520)	\$ 695,325	\$ 594,197	\$ 259,762
VA FTE				
	62	68	75	82
CUMMULATIVE FTE				
	62	68	72	82
CONTRACTOR				
	0	0	0	0
CUMMULATIVE FTE				
	0	0	0	0



FY 2020 BUSINESS PLAN

(b)(6)

Director

Infrastructure Operations

Revolving Fund Board Meeting

August 27, 2018

FOR INTERNAL USE ONLY

VA



U.S. Department of Veterans Affairs
Office of Information and Technology

(19-00615-F) - 003533



Infrastructure Operations Introduction

Mission

To operate and maintain a secure, highly available, and cost-effective IT infrastructure in support of VA's mission.

Vision

To become a recognized leader in providing results-oriented IT services to our customers through continuous improvement, teamwork, innovation, and excellence.



Business Plan Highlights – FY17/FY18 Accomplishments

Data Center Consolidation

- Consolidated 24 VA data centers in FY17 with 68 planned in FY18

VISTA

- Migrated 97 VistA systems to VA Core Data centers

Contract Awards

- Completed \$1.213 billion in awards

Tech Refreshes

- Completed \$30 million in critical tech refreshes in support of Veterans



Business Plan Highlights – Projects & Initiatives



Data Center Consolidation



Expand IO Cloud



Business Plan Highlights – Risks & Mitigations

Internal

- Future customer funding in VA IT Systems appropriation
- Major application changes
- Changes in plans and priorities

External

- Legislative initiatives
- Ever-changing security vulnerabilities
- Ever-changing technical environment



FY19 Rates – New Products

Service Provided	FY18P	FY19P	% FY18-FY19P Change
Appropriated Support-Admin Support	\$0	\$124.28	New in FY19
Appropriated Support-Business Office	\$0	\$107.03	New in FY19
Appropriated Support-COR	\$0	\$96.06	New in FY19
Appropriated Support-System Admin	\$0	\$110.39	New in FY19
Cloud Management & Administration	\$0	\$134.38	New in FY19
Database Admin	\$0	\$130.16	New in FY19
Middleware Admin	\$0	\$119.80	New in FY19
Production Support Analyst	\$0	\$69.62	New in FY19
QPR Support	\$0	\$99.69	New in FY19
Solaris Virtual 2	\$0	\$238.92	New in FY19
System Admin	\$0	\$112.72	New in FY19



FY20 Business Plan – Rate Changes

Service Provided	FY18P	FY19P	FY20P	% FY18- FY19P Change
Central Processor Time	\$ 135.01	\$ 108.01	\$ 108.01	-20%
Disk Storage Replication-Gold	\$ 1,195.48	\$ 836.83	\$ 836.83	-30%
Disk Storage Replication-Platinum	\$ 1,383.60	\$ 968.52	\$ 968.52	-30%
Disk Storage Replication-Silver	\$ 951.42	\$ 665.99	\$ 665.99	-30%
Disk Storage-Gold	\$ 331.16	\$ 301.35	\$ 301.35	-9%
Disk Storage-Platinum	\$ 381.34	\$ 347.02	\$ 347.02	-9%
Disk Storage-Silver	\$ 243.02	\$ 221.14	\$ 221.14	-9%
Enterprise Backup (EBU)	\$ 337.77	\$ 320.88	\$ 352.97	-5%
Mail	\$ 0.15	\$ 0.15	\$ 0.15	-2%
Mail (Non-IT)	\$ 0.15	\$ 0.15	\$ 0.15	-2%
National Change of Address (Non-IT)	\$ 0.0027	\$ 0.0020	\$ 0.0020	-26%
NDCP Support	\$ 144.70	\$ 143.26	\$ 143.26	-1%
Network & Telecom Support Services	\$ 184.30	\$ 173.24	\$ 173.24	-6%



Revenue

VA Customers	FY 2016 Billings	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
Board of Veterans' Appeals	\$ 1,153	\$ 767	\$ 592	\$ 622	\$ 644
Debt Management Center	\$ 2,014,398	\$ 2,747,409	\$ 2,844,146	\$ 2,831,406	\$ 2,886,534
Financial Services Center	\$ 1,773,109	\$ 1,717,886	\$ 1,115,486	\$ 1,170,341	\$ 1,237,370
Law Enforcement Training Center	\$ 608,597	\$ 482,754	\$ 168,754	\$ 235,232	\$ 246,061
National Cemetary Administration	\$ 22,694	\$ 13,967	\$ 14,601	\$ 21,172	\$ 21,298
Office of Acquisition and Logistics	\$ 4,256,384	\$ 3,184,797	\$ 2,285,461	\$ 2,489,461	\$ 2,616,375
Office of Construction & Facilities Management	\$ 719	\$ 476	\$ 368	\$ 372	\$ 385
Office of Financial Systems and Operations - Fiscal	\$ 1,871	\$ 2,083	\$ 4,449	\$ 3,018	\$ 3,027
Office of General Counsel	\$ 1,272	\$ 846	\$ 653	\$ 685	\$ 710
Office of Human Resources & Administration	\$ 1,450	\$ 964	\$ 744	\$ 752	\$ 780
Office of Information & Technology	\$ 418,912,185	\$ 376,284,177	\$ 379,383,549	\$ 415,541,944	\$ 410,402,956
Office of Information & Technology - Non-IT				\$ 102,718	\$ 103,060
Office of Inspector General	\$ 578,239	\$ 243,393	\$ 157,721	\$ 153,182	\$ 155,403
Office of Internal Controls – Non-IT	\$ 2,313	\$ 2,180			
Records Center and Vault	\$ 489,009	\$ 310,562	\$ 183,423	\$ 194,932	\$ 203,088
Security and Investigations Center	\$ 132,680	\$ 36,641	\$ -		
Veterans Benefits Administration (VBA)	\$ 8,180,392	\$ 5,831,458	\$ 14,874,371	\$ 17,505,793	\$ 17,716,659
Veterans Canteen Service*		\$ 481,609	\$ 2,095,751	\$ 3,867,143	\$ 3,930,358
Veterans Health Administration (VHA)	\$ 16,707,815	\$ 15,167,757	\$ 14,436,110	\$ 14,359,076	\$ 14,477,863
Total VA Billings	\$ 453,684,280	\$ 406,509,726	\$ 417,566,179	\$ 458,477,849	\$ 454,002,571
Other Government Agencies					
Government Accountability Office	\$ 38,678	\$ 63,563	\$ 32,159	\$ 32,880	\$ 35,058
Total OGA Billings	\$ 38,678	\$ 63,563	\$ 32,159	\$ 32,880	\$ 35,058
Total VA Billings	\$ 453,684,280	\$ 406,509,726	\$ 417,566,179	\$ 458,477,849	\$ 454,002,571
Total Billings	\$ 453,722,958	\$ 406,573,289	\$ 417,598,338	\$ 458,510,729	\$ 454,037,629



Proforma Income Statement

		<u>FY2016</u>	<u>FY2017</u>	<u>FY2018</u>	<u>FY2019P</u>	<u>FY2020P</u>
INCOME	VA	\$ 453,684,280	\$ 406,509,726	\$ 417,566,179	\$ 458,477,849	\$ 454,002,570
	OGA	\$ 38,678	\$ 63,563	\$ 32,159	\$ 32,880	\$ 35,058
	Gross Earnings	\$ 453,722,958	\$ 406,573,289	\$ 417,598,338	\$ 458,510,729	\$ 454,037,629
OPERATING EXPENSES						
	Salaries and Benefits	\$ 71,743,982	\$ 53,394,008	\$ 47,755,954	\$ 57,868,261	\$ 57,868,261
	Travel	\$ 315,787	\$ 305,419	\$ 239,392	\$ 497,500	\$ 497,500
	Transportation of Things	\$ 52,348	\$ 23,311	\$ 21,744	\$ 42,553	\$ 43,431
	Rent, Communication & Utilities	\$ 82,292,823	\$ 79,269,015	\$ 85,997,042	\$ 81,987,497	\$ 85,139,423
	Printing & Reproduction	\$ 6,174,513	\$ 5,646,366	\$ 4,901,574	\$ 6,300,500	\$ 6,300,500
	Contractual Services	\$ 241,637,712	\$ 228,536,603	\$ 232,385,767	\$ 292,601,342	\$ 286,992,546
	Supplies & Materials	\$ 3,337,715	\$ 2,533,746	\$ 3,082,749	\$ 6,986,237	\$ 5,540,029
	Depreciation	\$ 13,637,471	\$ 10,970,296	\$ 11,734,217	\$ -	\$ -
	Expensed Equipment	\$ 28,408,154	\$ 29,914,655	\$ 31,479,899	\$ 12,226,839	\$ 11,655,939
		\$ 7,411	\$ -	\$ -		
	TOTAL OPERATING EXPENSES	\$ 447,607,916	\$ 410,593,419	\$ 417,598,338	\$ 458,510,729	\$ 454,037,629
	EARNINGS FROM OPERATIONS	\$ 6,115,042	\$ (4,020,130)	\$ (0)	\$ 0	\$ (0)
VA FTE		564	398	434	550	550
CUMMULATIVE FTE		553	408	409	550	550
CONTRACTOR		637	403	437	400	400
CUMMULATIVE FTE		638	411	442	400	400



Reserves Proposal

IO plans to utilize a total of \$39.1 million of reserve funding in FY19.

Operating Reserves	Capital Reserves
\$32.2 million	\$6.9 million



**FY 2020 Business Plan
Human Resource Enterprise Center**

Revolving Fund Board Meeting

August 27, 2018

Human Resources Enterprise Center

The Human Resources Enterprise Center (HREC) provides common administration support services on a fee-for-service basis. HREC provides products and services, including learning management, employee accountability, internships and learning content to nearly 600,000 VA employees, contractors, volunteers and academic affiliates.

Located in Washington, D.C. with virtual employees in California, Florida, Illinois, Indiana, Ohio and New Jersey; the HREC was established in January 2017 to deliver Department-wide support services, improve support services capability and performance while also optimizing existing support service delivery processes. HREC supports continuing and emerging VA customer requirements while delivering best-in-class human resource (HR) services and capabilities to VA's Administrations and Staff Offices, allowing them to focus on delivering world-class benefits and services to Veterans and eligible beneficiaries.

Business Plan Highlights – FY18 Accomplishments

- An HREC led Lean Six Sigma team developed and implemented the Office of Enterprise Support Services (OESS) Contract Review process that delivered improved products and services for our customers. The process improvement saved VA \$36M in contract reductions and cost avoidance. HREC team members served on the VA Modernization Team that delivered VA's Plan for reorganizing Federal Government and reducing the Federal civilian workforce.
- HREC deployed TMS 2.0 upgrade to support leadership development, employee development, learning and training throughout the VA enterprise.
- HREC developed a Position Description Tiger Team to review and update outdated HREC PDs in order to align current positions with HR&A mission.

Business Plan Highlights – Projects & Initiatives

- The VA TMS will track and report more than 10 million instances of employee development and training throughout the enterprise
- HREC will deploy a solution for a comprehensive VA-wide accountability and notification method to send critical safety and emergency alert notifications and to rapidly and accurately gain cognizance of the safety and work status of its employees, contractors, affiliates, and associate workforce

Business Plan Highlights –Risk & Mitigations

Risk	Mitigation Plan
If VA decides not to transition to the SAP Human Capital Management (HCM) Suite 2.0 then there may not be support available from the vendor for the legacy LMS.	Investigate LMS functionality of HR-Smart (PeopleSoft HR application) to determine suitability in meeting the needs as defined in the Learning and Education Development System business requirements document, version 1.4, dated February 2016.
If VA discontinues use of the legacy TMS or its SAP successor, then customized support designed in the legacy TMS for clinical accreditation management may be lost.	Investigate the out-of-the-box capabilities of other solutions (e.g., PeopleSoft HR application) to determine if like capabilities exist elsewhere.
If VA HREC chooses to upgrade to HCM Suite earlier than originally intended, then certain capabilities (e.g., (eIDP) and Competency Management) may fall out of scope for FY18.	Work with primary clients (OIT and OHRA) to identify alternative solutions.
If VA chooses to NOT contract for TMS sustainment through OPM, then the OPM Authority to Operate (ATO) on the current hosting environment may not be valid for VA use.	Upgrade to HCM Suite in the AWS hosting environment before the POP end date of TMS Sustainment If not, generate a VA ATO for Ashburn environment to support VA's needs there until the HCM upgrade can be completed.
Specific TMS products have been enabled based on VA senior leadership directives that may not align to current customer needs leading to lack of sales.	Conduct business requirements documentation revalidation to verify current customer needs; if a need is identified, develop the marketing plan to sell the service.
Lack of policy and senior executive sponsorship for HREC	Establish a collaborative working relationship with VA HR to determine HR service areas that are 'good fits' for offering through a shared services model.
Lack of a strategic customer survey approach will lead to incomplete and/or inaccurate data upon which to determine consumable services that can be sold to the HREC customer base.	Establish a robust customer satisfaction survey and critical milestones for its distribution; adjust delivery of services based on survey outcomes.
Delivery of service per transaction (i.e., unbundled services packaging) may reduce demand for HREC service offerings leading to a negative revenue stream.	Services will be offered as a bundle for the following: <ul style="list-style-type: none"> • Learning Management Operations • Learning Content Development and Delivery • Learning and Performance Reporting and Analytics

Business Plan FY20 – Rate Changes

Product/Service	FY18 Price	FY19 Price	% FY18-FY19 Price Change
Intern (WRP & Pathways)	\$464,626	\$390,030	-16%
Intern (NDIP)	\$325,703	\$273,411	-16%
Learning Management Operations	\$4,502,960	\$3,780,010	-16%
Learning Content Development and Delivery	\$2,975,280	\$2,497,599	-16%
Learning & Performance Reporting and Analytics	\$12,945,729	\$10,867,292	-16%
VANS/VAPASS/EASS	\$7,955,553	\$6,678,289	-16%

HREC Revenue by Customer

VA Customers	FY 2017 Billings	FY 2018 Billings	FY 2019P Billings	FY 2020P Billings
National Cemetery Administration	121,052	291,699	244,866	248,746
Office of Information & Technology	492,084	875,096	734,599	746,239
Office of Management	216,092	583,397	489,733	497,493
Veterans Benefits Administration (VBA)	1,428,946	1,750,191	1,469,198	1,492,478
Veterans Health Administration (VHA)	20,277,045	25,669,468	21,548,236	21,889,680
Total VA Billings	<u>\$ 22,535,220</u>	<u>\$ 29,169,851</u>	<u>\$ 24,486,631</u>	<u>\$ 24,874,637</u>
Total OGA Billings	\$ -	\$ -	\$ -	\$ -
Total VA Billings	<u>\$ 22,535,220</u>	<u>\$ 29,169,851</u>	<u>\$ 24,486,631</u>	<u>\$ 24,874,637</u>
Total Billings	<u>\$ 22,535,220</u>	<u>\$ 29,169,851</u>	<u>\$ 24,486,631</u>	<u>\$ 24,874,637</u>

Proforma Income Statement

INCOME	<u>FY 2017</u>	<u>FY 2018</u>	<u>FY 2019P</u>	<u>FY 2020P</u>
VA				
NCA	\$ 121,052			
VHA	\$ 20,277,045			
VBA	\$ 1,428,946			
OIT	\$ 492,084			
VACO/Admin	\$ 216,092			
Intern (WRP & Pathways)		\$ 464,626	\$ 390,030	\$ 396,211
Intern (NDIP)		\$ 325,703	\$ 273,411	\$ 277,744
VANS / VA-PAS/ EASS access		\$ 7,955,553	\$ 6,678,289	\$ 6,784,110
Learning Management Operations		\$ 4,502,960	\$ 3,780,010	\$ 3,839,906
Learning Content Development and Delivery		\$ 2,975,280	\$ 2,497,599	\$ 2,537,175
Learning & Performance Reporting & Analytics		\$ 12,945,729	\$ 10,867,292	\$ 11,039,491
TOTAL GROSS EARNINGS	\$ 22,535,220	\$ 29,169,851	\$ 24,486,631	\$ 24,874,637
OPERATING EXPENSES				
Salaries and Benefits	\$ 2,037,407	\$ 3,543,382	\$ 4,028,139	\$ 4,397,713
Travel	\$ 26,114	\$ 25,612	\$ 67,800	\$ 71,190
Transportation of Things	\$ -	\$ -	\$ -	\$ -
Rent, Communication & Utilities	\$ 7,265,180	\$ 18,516,361	\$ 12,527,110	\$ 12,527,110
Printing & Reproduction	\$ -	\$ -	\$ -	\$ -
Contractual Services	\$ 4,116,358	\$ 7,526,720	\$ 6,917,778	\$ 6,917,778
Supplies & Materials	\$ 2,237	\$ -	\$ 4,000	\$ 4,000
Depreciation	\$ -	\$ -	\$ -	\$ -
Expensed Equipment	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENSES	\$ 13,447,296	\$ 29,612,075	\$ 23,544,827	\$ 23,917,791
EARNINGS FROM OPERATIONS	\$ 9,087,924	\$ (442,224)	\$ 941,804	\$ 956,846
VA FTE		23	34	34
CUMMULATIVE FTE		23	33	33
CONTRACTOR	0	0	0	0
CUMMULATIVE FTE	0	0	0	0

VA Revolving Fund Board
DRAFT – Minutes of Meeting held on April 30, 2018

Introduction -- This first meeting of the newly constituted VA Revolving Fund Board was convened by Co-Chairpersons Phillip Christy (Acting Principal Executive Director, Office of Acquisition, and Logistics, and Construction (003)), and Jon Rychalski, (VA Assistant Secretary of Management and Chief Financial Officer (004)) at 2:00pm on Monday, April 30, 2018 in room 630 of VA Central Office. The new Board, for which a charter was signed by Thomas Bowman (Deputy Secretary (001)) on April 19, 2018, represents a consolidation of separate Boards for the Supply Fund and the Franchise Fund. The attendees were:

Revolving Fund Board of Directors Attendees of Meeting on April 30, 2018			
Board Status	#	Title	Attendee
Co-Chairpersons, Non-Voting Members	1.	Principal Executive Director, Office of Acquisition, Logistics, and Construction (003)	Phillip Christy
	2.	VA Chief Financial Officer (CFO) (004)	Jon Rychalski
Primary Voting Members	1.	Principal Deputy Assistant Secretary for Management (004)	Ed Murray
	2.	Executive Director for Acquisition and Logistics (003A) (by phone)	Jan Frye
	3.	Chief Human Capital Officer (006)	Peter Shelby
	4.	Principal Deputy Assistant Secretary for Information and Technology (005)	Rick Chandler
	5.	Veterans Health Administration Deputy Under Secretary for Health for Operations and Management (10N)	Katherine Palmer
	6.	Veterans Health Administration Chief Financial Officer (17)	Katherine Palmer
	7.	Veterans Benefits Administration Chief Financial Officer (24) (by phone)	Ervin Pearson
	8.	National Cemetery Administration Chief Financial Officer (41B)	(b)(6)
Non-Voting Ex Officio Members	1.	Deputy General Counsel for Legal Policy (02A)	Mike Hogan
	2.	Executive Director for Office of Procurement, Acquisitions, and Logistics (by phone)	(b)(6)

VA Revolving Fund Board
DRAFT – Minutes of Meeting held on April 30, 2018

Presentations, Discussions, and Votes:

1) Opening Remarks – Co-Chairpersons Phillip Christy (003) and Jon Rychalski (004) opened the meeting by welcoming everyone and expressing optimism that this new Revolving Fund Board will meet the expressed goals of cost avoidances, enhanced customer relationships, and reduced administrative burdens. After further discussion amongst Board members, the floor was turned over to (b)(6) (Revolving Fund Chief Financial Officer).

2) Supply Fund Profit and Loss by Function as of 3/31/18 -- Mr. (b)(6) indicated that Supply Fund operated at an actual loss of \$62.5m through 3/31/18, with income of \$75.9m and expenses of \$138.5m. He further noted that, despite this mid-year loss, an annual profit of \$21.3m was projected absent the billing holidays and prior year refund of MDE billings, with income of \$359.7m and expenses of \$336.6m. Projections for the Strategic Acquisition Center (SAC) caught the Board's attention and they asked how the SAC's income could increase from a mid-year actual of only \$8.8m (for a loss of \$6.9m against expenses of \$15.8m), to an annual-year projection of \$58.8m (for a profit of \$24.2m against expenses of \$34.5m). The explanation provided was: (1) a furniture purchase had been delayed due to a protest, and (2) a contract for services from Vector Corporation had been delayed. Both delays are expected to end during the second half of the fiscal year.

3) Supply Fund FY 2018 YTD Daily Supply Fund Net Position -- Mr. (b)(6) indicated that Supply Fund's daily net position as of March 31, 2018 was a healthy \$234,701,735. He noted that the targeted net position was \$218m, consisting of six months' Supply Fund expenses at \$168m and reserves for VA's Financial Management Business Transformation (FMBT) at \$50m. Mr. (b)(6) also explained the new imputed revenue figures which help present what the progress would be without the billing holiday or refund.

4) Supply Fund FY 2018 \$75m Billing Holiday Status -- Mr. (b)(6) provided an update of the billing holiday status by indicating: (1) VHA was refunded their portion of the billing holiday via journal voucher in monthly amounts that totaled their fees paid to the Supply Fund each month, (2) in March VHA consulted with Office of General Counsel (OGC) who advised them to have the fee offset their current bill, and (3) in April the journal vouchers were reversed and the bills for fees will now be individually reduced by transaction to each obligation

5) Supply Fund Refund to Department of Defense (DOD) for Settlement with Sanofi Corporation -- Mr. (b)(6) provided an update of the Supply Fund refund to DOD for Sanofi by indicating: (1) the Supply Fund has Memorandum of Understanding (MOU) drafts (never finalized) going back to 2006 with DOD regarding the sharing of Audit Recoveries for drugs that it purchases from VA, (2) DOD became aware of the \$19.8m Sanofi settlement through news reports and decided to restart the dialogue, (3) DOD worked with VA's Office of General Counsel (OGC) in finalizing the MOU and arranging the refund/settlement, and (4) in April 2018 Supply Fund has refunded \$9,624,056 to DOD which represents their net portion of the Sanofi settlement.

6) Supply Fund Logistics Business Reviews (LBR) Proposal: Attending as a Board guest, Mr. (b)(6) (Director of Logistics Policy and Supply Chain Management Service, Office of Acquisition and Logistics (OAL)), provided a review of the LBR proposal in which he highlighted the following: (a) VA's Office of Business Oversight (O43) Management Quality Assurance Service (MQAS) is no longer conducting LBR audits; (b) the previous LBR team had 4 FTE which equated to a facility review conducted once every 10 -14 years; (c) VHA is not an appropriate place for the LBR function; and (d) OAL is organizationally positioned to assume the mission contingent upon: (1) adequate budget authority, (2) necessary hiring authority, and (3) adequate knowledge transfer from the former LBR staff to the newly established organization. Mr. (b)(6) went on to say that the bottom line resource input is 11 new positions and a \$2.8m budget increase (\$3.9m total); and the bottom line mission result is improved compliance visibility, and improved management focus on internal control shortfalls. Funding will be provided from the High Tech Medical Equipment (HTME) surplus earnings.

The current profitability of the HTME unit at the NAC (the only Supply Fund Operation that is wholly funded by VHA, the only administration that benefits from the LBR reviews initially) is approximately \$3.3M per year, \$600K less than the projected full buildout annual cost of operating the LBRs. The Board will revisit the funding of the LBR reviews at such time that the LBR cost reach \$3.3M per year.

VOTE: The Board unanimously approved a motion for OAL's Logistics and Supply Chain Management Service to implement the three phase approach to standing up an office of Logistics Business Reviews as described in the next slide (Slide #7 from the meeting handouts) an increase of 11 new positions and a \$2.8M increase in their annual expenditures?

7) Supply Fund Support of VA's Financial Management Business Transformation (FMBT) to Date -- Mr. (b)(6) indicated that: (a) the previous Supply Fund Board of

VA Revolving Fund Board
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Directors had approved \$50m in retained earnings to be set aside for FMBT in support of the supply system (replacing the Electronic Contract Management System (ECMS)), (b) the Enterprise Acquisition Systems (EAS) Service has increased contractual support from their current ECMS suppliers for \$1,697K in FY 2019 and \$2,090K in FY 2020, (c) concurrence has been received from the Office of General Counsel (OGC) to pay for three integrated Financial and Acquisition Management System (iFAMS) enhancement expenses for (1) external user reviews functionality at \$675k, extracting contents from the contract file at \$115k and visibility of attachments in the contract file at \$360k. When subtracted from the \$50m set-aside, a balance of \$45.063M remains.

8) Supply Fund FY 2020 Budget Request -- Mr. (b)(6) presented his standard table displaying actual and projected revenue and expenses by line-item for each Supply Fund activity from FY 2017 through FY 2020. For FY 2020, projections were for revenue of \$341M and income of \$375M, for a loss of \$33.9M. (Note: The projection did not include revenue from Audit Recoveries which in FY 2017 totaled \$100.5M, and also had some assumptions in the margin of slide 10 that are not being approved at this time). Mr. Chandler asked about the \$7M increase in expenses at the TAC (b)(6). (b)(6) explained the figure assumes hiring additional staff to reach full capacity. Mr. Christy noted that the customers could aid in the projections by provided more detail about future contracting needs.

VOTE: The Board unanimously approved a motion to approve Supply Fund's FY 2020 budget request for revenue of \$341M, income of \$375M, and a loss of \$33.9m.

9). Supply Fund 1VA+Balances as of March 31, 2018 -- Mr. (b)(6) presented his standard table displaying 1VA+Balances and highlighted the following figures for FY 2013 thru 2017: (a) the total original balance is \$134.53M, (b) the total unobligated balance is \$6.2M, and (c) the total undelivered orders are \$23M.

10). Franchise Fund Business Development Timeline and Evolution – Mr. (b)(6) reviewed the Franchise Fund Business Development Timeline and the Franchise Fund evolution to describe the current operating environment, and changes from the Shared Services Governance Board to the Revolving Fund Board. Mr. (b)(6) reminded the Board that the Franchise Fund Enterprise Centers will brief the Board on their respective business plans during the next Board meeting.

11) Franchise Fund Enterprise Centers Revenue and Expense as of 3/31/18 – Mr. Poole reviewed Enterprise Center revenue and expenses YTD for FY18 and the FY17 results. It was noted that the last column on slide 14 should be labeled FY18 Reserve

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Targets. (b)(6) Acting Director Franchise Fund Oversight explained that an analysis of the Franchise Fund reserves with respect to targeted investment opportunity and alignment with strategic goals will be prepared by fiscal year end.

A discussion on updating Franchise Fund policy to incorporate suggested Board changes was proposed by Mr. Christy. Mrs. (b)(6) said it could be complete by Fall 2018.

12) Franchise Fund Human Resources Enterprise Center Transition – Dr. (b)(6) (b)(6) Acting Director of Human Resources Enterprise Center (HREC) reviewed the HREC's transition from the soon to be disestablished Office of Enterprise Support Services (OESS) to the Human Resources Administration (HRA), as well as other high level topics including the HREC Business Plan progress, outstanding service level agreements and 2269 funding documents.

13) Franchise Fund Recommendation for FSC Assuming Management of RCV – (b)(6) (b)(6) Chief Business Officer of the Financial Service Center (FSC) discussed management transfer of the Records Center and Vault (RCV) to the FSC. It was agreed that Terry Riffel, Director FSC will also serve as the RCV Director. Mr. (b)(6) also stated that FSC will assess RCV's operations, feasibility of digitizing RCV's paper records and brief the Board on long term recommendations for RCV.

14) Franchise Fund EAAS Replacement for VANS – Dr. (b)(6) discussed the proposal to request Board approval HREC's use of reserves to replace the VA Notification System (VANS) with the Emergency Alerting and Accountability System (EAAS). This is projected to save the VA \$15m over the next five years. The risks and non-compliance of the current system were noted. Mr. Shelby stressed the critical need for the new, more reliable system. He also noted that governance must accompany the new system to ensure optimal compliance and reliability.

VOTE: The Board unanimously approved a motion to approve moving forward with EAAS as a replacement for VANS with the use Franchise Fund reserves .

15) – Mr. (b)(6) noted that slides 21 and 22 regarding the ITIO Cloud Financial Reserve Request have been removed from consideration.

16) – Mr. Murray proposed the new Board should have the responsibility to create and dissolve Enterprise Centers. Currently only the Secretary has the authority. The Board approved drafting delegation letter for the Secretary to delegate the responsibility to the Revolving Fund Board.

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DRAFT



FISCAL YEAR 2020 INTERNAL CONTROLS SUPPORT CENTER

REVOLVING FUND BOARD MEETING

Presentation for:

Revolving Fund Board of Directors

Presented By

Office of Internal Controls

August 27, 2018

(19-00615-F) - 003557



Internal Controls Support Center*

The Internal Controls Support Center (ICSC):

- Provides technical assistance and assessment support for the establishment, operation, maintenance, and improvement of Internal Controls programs for the department
- Provides fiscal and auditing support services for any interested VA program offices seeking impartial reviews of their programs or allegations related to the health of their programs.
- ICSC will provide immediate support to VA Grant Per Diem (GPD) and Supportive Services for Veteran Families (SSVF) homeless Veteran programs:
 - Conducts onsite reviews of Grantees who participate in these programs to ensure compliance with applicable laws and regulations established by Congress, VA, and program office administrations

* *OGC has reviewed and approved this concept as a Franchise Fund service*



Business Plan Highlights – FY 2018 Accomplishments

- The Office of Internal Controls (OIC) assumed responsibility for conducting SSVF and GPD Grantee reviews on October 1, 2017. That responsibility included:
 - Completing 24 (12 onsite/12 desk) SSVF reviews annually
 - Completing 24 (12 onsite/12 desk) GPD reviews annually
 - Providing corrective action plan (CAP) verification
 - Performing follow-up on Office of Inspector General (OIG) A-133 Single Audit Reviews
 - Increasing presence for internal control; fraud, waste, and abuse (FWA); and whistleblower reviews
- To date, OIC has reviewed \$89.1M in Grant funding, identified \$3.1M in questioned costs, and provided 195 recommendations to improve Grantee operations.
- OIC reviews had a direct impact in the FY 2019 \$21.4M defunding of seven Grantee awards.



Business Plan Highlights – Projects & Initiatives

In FY 2019, OIC will:

- Increase its presence by completing 159 Grant reviews:
 - 135 onsite SSVF reviews (463 percent increase from FY 2018)
 - 24 GPD reviews
- Focus on the following additional initiatives:
 - Increase availability for OIG, congressional, and whistleblower reviews
 - Provide contractor quality assurance reviews to evaluate performance and ensure standardization
 - Develop CAPs and work with Grantees to remediate internal control deficiencies
 - Refine and improve current review processes
 - Increase Grantee training through webinars, monthly meetings, and scheduled training events
- Expand services to additional VA Grant programs
- Provide support and technical assistance for internal controls programs



Business Plan Highlights – Risk & Mitigation

- Risk:
 - SSVF and GPD could terminate service-level agreements (SLA) with OIC (or ICSC if the new enterprise center is approved)
- Risk Factors:
 - SSVF and GPD have a strong history of using outside assets to review Grantee operations
 - Both programs maintained an SLA for 5 years with the Financial Services Center (FSC) until it was terminated at the request of the FSC
 - OIC was approved by both programs to continue in FY 2019
 - SSVF is increasing its FY 2019 funding by \$2.5M
 - Per the SLA, OIC would require a 1-year notification if either party wanted to terminate the current agreement
- Mitigation:
 - Move ICSC full-time equivalents (FTE) onto other Office of Finance projects
 - Run Reduction In Force if necessary



FY 2019 – Rate Changes

Service Provided	FY 2018	FY 2019P	% FY2018-FY2019P Change
SSVF			
OIC FTE			
Grant Auditing			
Data Analytics			
Maintenance and Support	\$266,000	\$875,000	+229%
Travel			
Contractor			
Grant Auditing			
Special Projects	\$904,000	\$2,895,000	+220%
Travel			
GPD			
OIC FTE			
Grant Auditing			
Data Analytics			
Maintenance and Support	\$266,000	\$450,000	+69%
Travel			
Contractor			
Grant Auditing			
Special Projects	\$934,000	\$750,000	-20%
Travel			



Revenue

VA Customers	FY 2018 Billings	FY 2019 Billings	FY 2020P Billings
SSVF	\$1,170,000	\$3,770,000	\$4,147,000
GPD	1,200,000	1,200,000	1,500,000
Total VA Billing:	\$2,370,000	\$4,970,000	\$5,647,000



Proforma Income Statement

Income			FY 2017	FY 2018	FY 2019
SSVF	Review Service and written Reports		\$ -	\$1,170,000.00	\$3,770,000.00
GPD	Review Service and written Reports		-	1,200,000.00	1,200,000.00
Gross Earnings:			\$ -	\$2,370,000.00	\$4,970,000.00
Operating Expenses		BOC	FY 2017	FY 2018	FY 2019
Salaries and Benefits		11xx-13xx	\$ -	\$545,504.21	\$1,088,537.17
Training			-	0	16,000.00
Travel		21xx	-	68,777.27	120,000.00
Rent, Communication, and Utilities		23xx	-	45,000.00	45,000.00
Contractual Services		25xx except 2599	-	1,239,440.72	3,596,202.97
Total Operating Expenses:			\$ -	\$1,898,722.20	\$4,865,740.14
Earning from Operations:			\$ -	\$471,277.80	\$104,259.86
FTE			FY 2017	FY 2018	FY 2019
VA			-	4	8
Cumulative			-	4	8
Contractor			-	6	12
Cumulative			-	6	12

VA



U.S. Department of Veterans Affairs

Veterans Health Administration
Office of Community Care

Retirement Shared Services Office (RSSO)

Revolving Fund Board Meeting

Pre-Decisional Draft

Mission and Vision

Mission Statement: Through centralization and standardized processes and procedures, the Retirement Shared Service Office (RSSO) provides all aspects of retirement support services to Veterans Administration organizations and staff with enhanced quality and timeliness at a lower cost.

Vision Statement: The RSSO serves as a model for future centralization and standardization of Human Resource support services.

What is RSSO?

- RSSO is the consolidation of retirement services for **all** VA employees through standardized, lean processes to deliver **consistently accurate & timely** services for a current VA population of over 384,000 employees.
- A one-stop, full-service, office for VA employees planning to transition into retirement.
 - Will manage **over 9,000** retirement cases annually
 - Provide planning consultation for **over 22,000** customers annually
- Expands availability of retirement services through **extended hours of operation** & virtual staffing coverage of contact center.

RSSO Highlights

RSSO will:

- **Accomplish** the directive of the 'Veterans Appeals Improvement and Modernization Act of 2017' (H.R. 2288) by reducing the number of FTE currently performing retirement functions from 215 to 175 FTE
- **Consistently** deliver services through standardized retirement processes, training, systems, & supervisory controls
- **Improve quality & timeliness** of operations through a centralized retirement facility

Reason for Retirement Shared Services

AUGUST 2018



215 FTEs

318 People

150 Human Resource Offices

\$24M in staff compensation

JANUARY 2020



166 FTEs

166 People

1 Shared Service Office

\$13.5M in staff compensation

**Delaying from 15 Administrations/Department Staff Offices
One Servicing Office**

(19-00615-F) - 003569

Reasons for Franchise Fund

- **Flexibility**
 - Enables VA-wide **Government Retirements & Benefits (GRB) software**
 - **Eliminates 150+ separate implementations across VA HROs**
 - Eventual **further reduction** in RSSO Staffing
- **Uninterrupted** budget/funding
 - Establishes **capital reserve**
 - Allows for **orderly transition** of current specialists to new roles
- **Superior** accounting and funds management
 - **Eliminates** need for reimbursable agreements
- **Competition** and Demand
 - Retirement services are required by **all** Federal agencies
 - **Substantial** potential customer base
- Services delivered are **measurable**
 - Sets **high standards** for quantity & Quality of retirements processing & counseling
- Prototype for expanding **other HR services** into Franchise Fund

Projected Service Line Volume Changes

	<u>FY19 Volume</u>	<u>VACO</u>	<u>VHA</u>	<u>VBA</u>	<u>NCA</u>	<u>VCS</u>
Voluntary Estimate	22,736	765	20,252	47	113	221
Voluntary Retirement	9,648	325	8,594	20	48	94
MSD/CSD, Dep/Redep	5,220	176	4,650	11	26	51
Disability Estimate	2,772	93	2,469	6	14	27
Disability Retirement	1,155	39	1,029	2	6	11
Death-in-Service	525	18	468	1	3	5
FERCCA	76	3	68	0	0	1

	<u>FY20 Volume (+5%)</u>	<u>VACO</u>	<u>VHA</u>	<u>VBA</u>	<u>NCA</u>	<u>VCS</u>
Voluntary Estimate	23,873	804	21,265	49	118	233
Voluntary Retirement	10,130	341	9,024	21	50	99
MSD/CSD, Dep/Redep	5,481	185	4,882	11	27	53
Disability Estimate	2,911	98	2,593	6	14	28
Disability Retirement	1,213	41	1,080	2	6	12
Death-in-Service	551	19	491	1	3	5
FERCCA	80	3	71	0	0	1

Proforma Income Statement

INCOME	FY 2019P	FY 2020P
Voluntary Retirement	\$ 9,376,674	\$ 9,845,508
Voluntary Estimate	\$ 7,365,536	\$ 7,733,812
Disability Estimate	\$ 1,347,022	\$ 1,414,373
Disability Retirement	\$ 1,052,361	\$ 1,104,979
Death-in-Service	\$ 1,020,471	\$ 1,071,495
MSD/CSD, Dep/Redep	\$ 739,842	\$ 776,834
FERCCA	\$ 147,725	\$ 155,112
Gross Earnings	<u>\$ 21,049,631</u>	<u>\$ 22,102,113</u>
OPERATING EXPENSES		
Annual Costs		
Salaries and Benefits	\$ 14,120,888	\$ 14,120,888
Contractual Services	\$ 4,686,920	\$ 4,686,920
Rent, Communication & Utilities	\$ 591,668	\$ 591,668
Expensed Equipment	\$ 412,400	\$ 412,400
Travel	\$ 382,000	\$ 382,000
Supplies & Materials	\$ 28,000	\$ 28,000
FECA	\$ 18,155	\$ 18,155
Transportation of Things		
Printing & Reproduction		
FSC/DIHS Expenses		
Depreciation		
One-time (Start up) costs		
Contractual Services	\$ 1,835,910	
Expensed Equipment	\$ 823,008	
Land and Structures	\$ 500,572	
FSC/DIHS Expenses	\$ 200,000	
TOTAL OPERATING EXPENSES	<u>\$ 23,599,520</u>	<u>\$ 20,240,030</u>
EARNINGS FROM OPERATIONS	<u>\$ (2,549,889)</u>	<u>\$ 1,862,083</u>
VA FTE	175	175
CUMMULATIVE FTE	0	175
CONTRACTOR		
CUMMULATIVE FTE	0	0

RSSO Billing

VA Customers

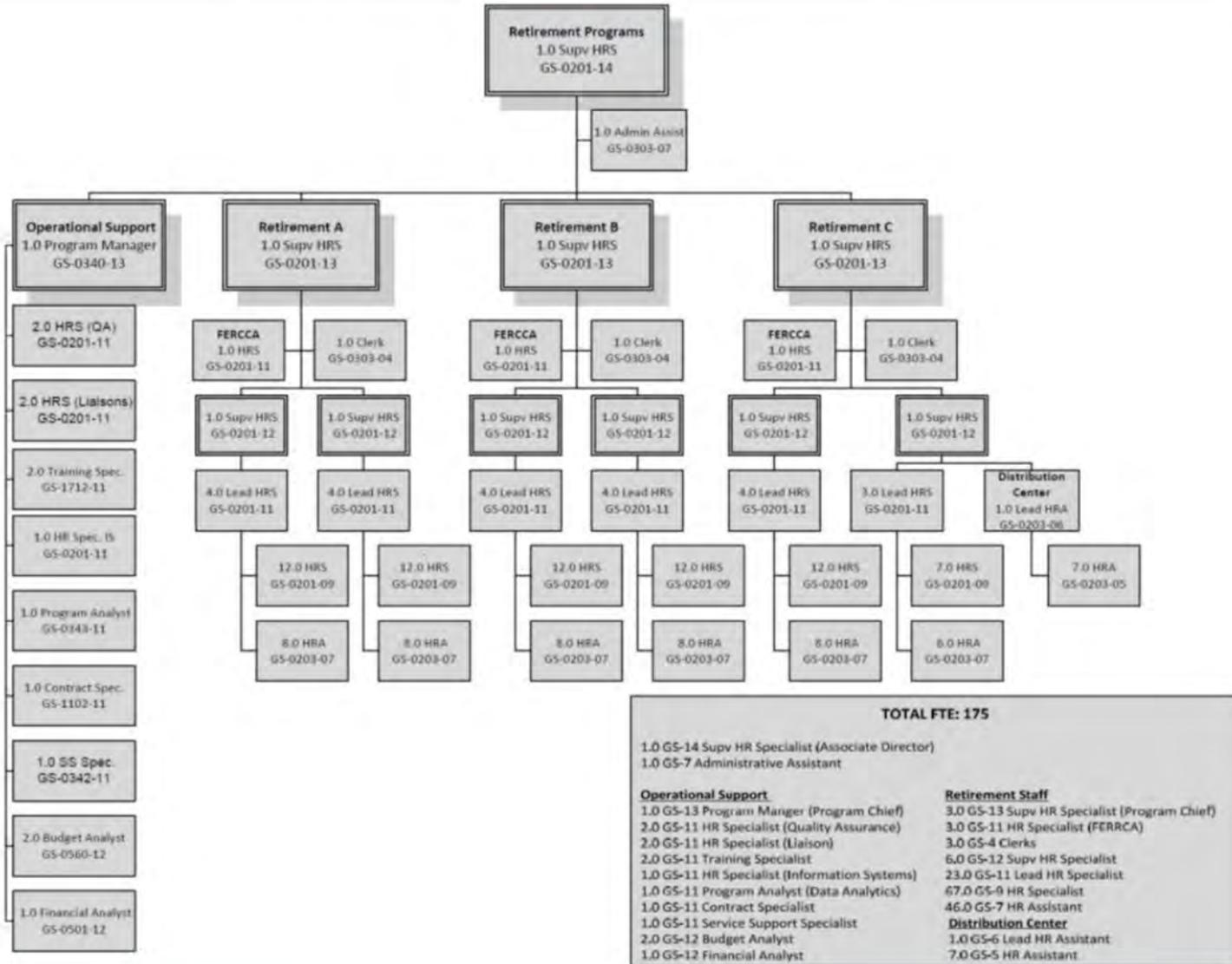
	<u>FY 2019P Billings</u>	<u>FY 2020P Billings</u>
Veterans Health Administration (VHA)	\$ 18,750,111	\$ 19,687,616
Veterans Benefits Administration (VBA)	1,281,457	1,345,530
Veterans Affairs Central Office (VACO)	708,601	744,031
Veterans Canteen Service (VCS)	205,068	215,322
National Cemetery Administration (NCA)	104,394	109,614
Total VA Billings	<u>\$ 21,049,631</u>	<u>\$ 22,102,113</u>

Business Plan Risk & Mitigation Strategy

<i>Risk</i>	<i>Mitigation Plan</i>
<i>Internal</i>	
Computer systems and support not forecasted	Seek IT planning support from Enterprise Business Management Division
Inability to obtain adequate space	Use of Telework / Virtual staff Pursue new lease agreement for additional office space
Inefficient or lack of communication to stakeholders leading to deployment / implementation problems	Implement messaging/communication plan targeting each of the following groups: VA Leadership Labor Current VA retirement staff All VA employees
Insufficient training on the new retirements processes	Implement aggressive training program Hire trained HR staff
Inability to hire sufficient staff to execute implementation according to the timeline	Issue Open-Continuous/Merit Announcements Offer FPL & Virtual for current, experienced HRSS Use of DEU announcement if needed Recruitment outreach event in Topeka, KS Use of direct hire authority
Inability to maintain performance standards during deployment	Monitor performance metrics for accuracy and timeliness at least weekly through deployment Retrain employees as necessary Continually assess and improve training during and after deployment Monitor and address recruitment and retention issues Research and pursue enhanced software Use of productivity reports
Insufficient capability to process mail	Develop, hire and train distribution center staff to handle all incoming and outgoing mail Research and pursue enhanced software

(19-00615-F) - 003574

Organization Chart



TOTAL FTE: 175

1.0 GS-14 Supv HR Specialist (Associate Director)
1.0 GS-7 Administrative Assistant

Operational Support
1.0 GS-13 Program Manager (Program Chief)
2.0 GS-11 HR Specialist (Quality Assurance)
2.0 GS-11 HR Specialist (Liaison)
2.0 GS-11 Training Specialist
1.0 GS-11 HR Specialist (Information Systems)
1.0 GS-11 Program Analyst (Data Analytics)
1.0 GS-11 Contract Specialist
1.0 GS-11 Service Support Specialist
2.0 GS-12 Budget Analyst
1.0 GS-12 Financial Analyst

Retirement Staff
3.0 GS-13 Supv HR Specialist (Program Chief)
3.0 GS-11 HR Specialist (FERCCA)
3.0 GS-4 Clerks
6.0 GS-12 Supv HR Specialist
23.0 GS-11 Lead HR Specialist
67.0 GS-9 HR Specialist
46.0 GS-7 HR Assistant
Distribution Center
1.0 GS-6 Lead HR Assistant
7.0 GS-5 HR Assistant

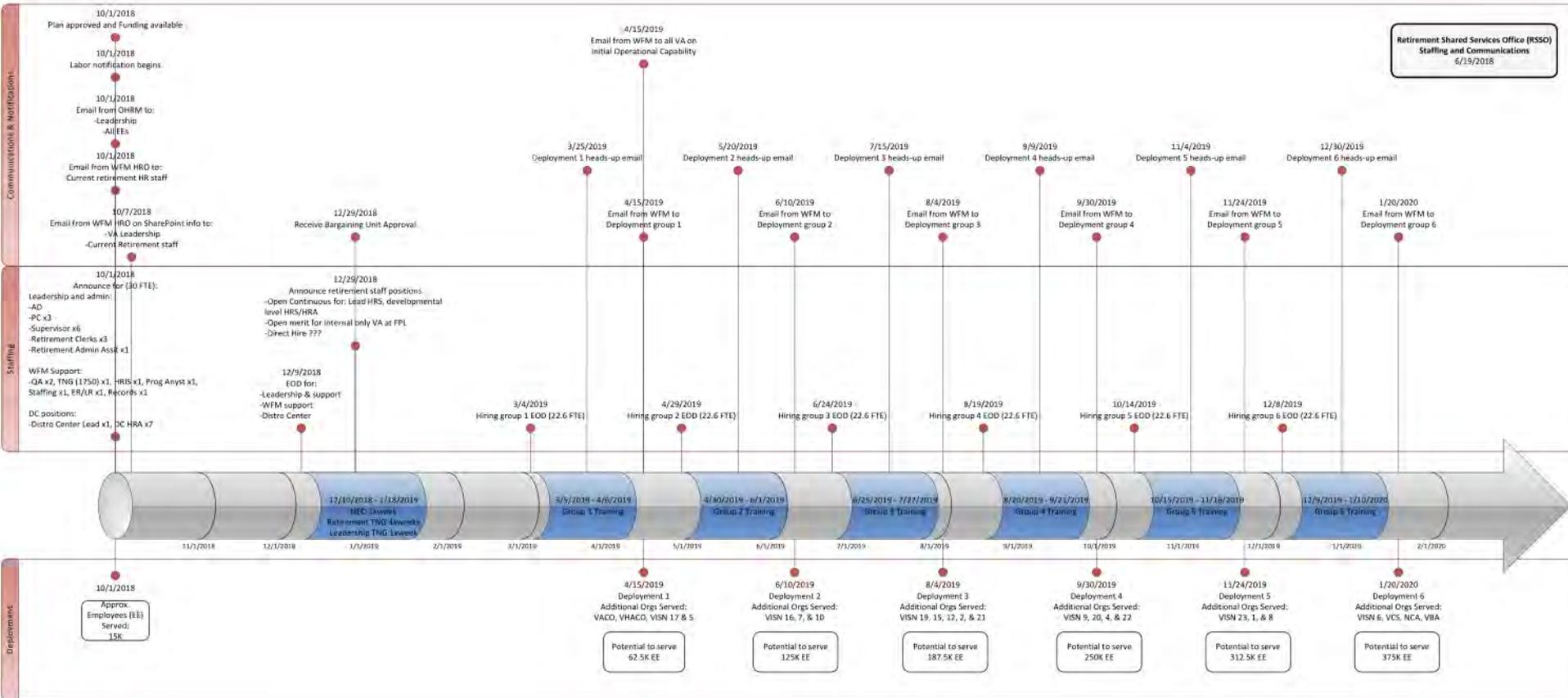
Summary

- RSSO will save **\$8M** in staffing costs annually
- RSSO will **standardize** retirement performance, quality and counseling for **30,000** employees annually
- Franchise Funds will enable **precise** accounting/billing for customers
- Franchise Funds will **reduce** reimbursable agreements
- Franchise Funds will deliver **efficient cashflow** for RSSO stand-up and sustainment
- Franchise Funds will enable RSSO to be a **competitive service** for other Federal agencies

Questions

Backup

Deployment, Communications & Staffing Timeline



Performance Metrics

- Accuracy
 - Measured by identifying the percentage of second level review scores passing OPMs quality review checklist; reducing likeliness of retirement packages missing supporting documentation upon receipt at OPM.
- Timeliness
 - Measured by the percentage of retirement packages being mailed to DFAS NLT *30-days before the projected retirement date.

*Outliers, such as, last minute requests to retire and/or missing supporting documentation will impact timeliness.

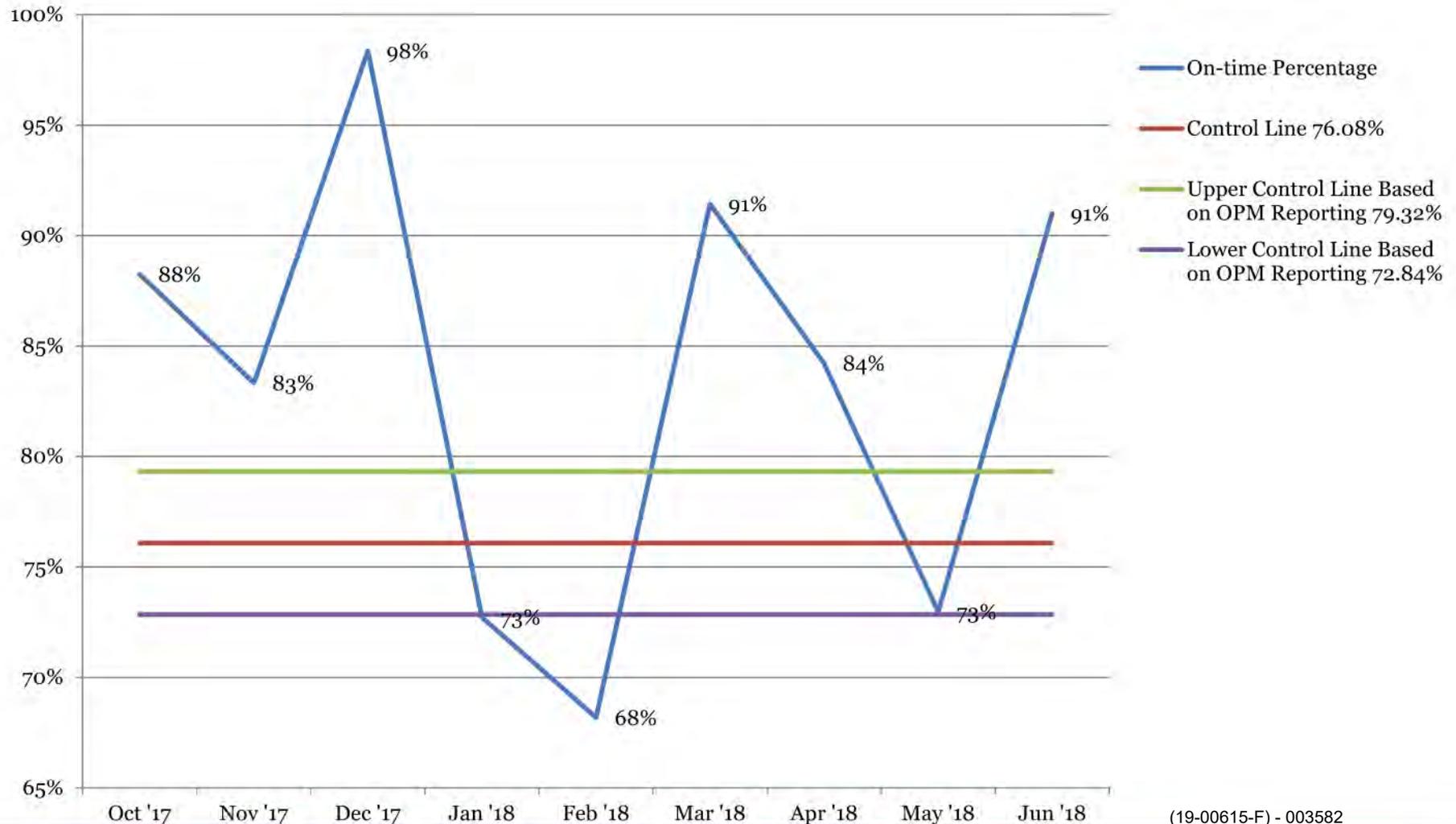
Performance Metrics

Accuracy Scores & Percent Passing: Feb 16, 2018 - Jun 25, 2018



Performance Metrics

Timeliness: % of Retirement Packages Mailed to DFAS Before Projected Retirement Date



(19-00615-F) - 003582

Retirement / Customer Focus Training Topics

Customer Focus Training	Processing Retirements Training	Systems Training
Adult Learning & Social Styles	Into to Federal Retirement	CRM
Building the Customer Relationship	Annuity Estimates	GRB
Customer Service Best Practices	Deposits (Military / Civilian)	e-OPF
Communication Skills	Voluntary (CSRS / FERS)	Telephony System
Conflict Management	Disability (CSRS / FERS)	HR Smart
Employee Engagement	Early Retirement (MRA + 10, Min. Age + years of service)	
Time & Stress Management	Understanding Retirement Benefits (FEHB, FEGLI, TSP, CSRS, FERS)	

Department of
Veterans Affairs

Memorandum

Date July 16, 2018

From Director, Denver Logistics Center (003B6D)

Subj Request for New Positions and Related Funding

To Associate Executive Director, National Healthcare Acquisitions, National Acquisition Center (003B6)

1. The purpose of this memorandum is to request 9 (nine) new full-time positions and related funding at the next scheduled Revolving Fund (RF) Board Meeting. These new positions will be vital to the success of the Hines Service & Distribution (SDC) Section's service expansion, and to the Project Management Team at the Denver Logistics Center in support of our Veteran patient population. The Hines SDC warehouse program expansion will allow for direct to patient and VA Medical Center facilities shipment of home telehealth devices such as CPAP/BiPAP devices, and other related prosthetic/orthotic items.
2. Attached is the Request for *Additional FTE/Funding* package which addresses the expected cost and projected income that will be generated by these positions.
3. Should you like to discuss further or require additional information, please contact Ms. (b)(6) Director, Denver Logistics Center at (b)(6)

(b)(6)
Digitally signed by (b)(6)
DN: (b)(6)
@va.gov
Date: 2018.07.16 08:29:19 -0500

(b)(6)
Director
VA Denver Logistics Center (003B6D)

Attachments

CONCUR ✓
CRAIG ROBINSON 7/24/2018
ASSOCIATE EXECUTIVE DIRECTOR

Request for Approval of Additional FTE/Funding

1. Office name and mail code of requesting organization:

VA Denver Logistics Center (DLC)/Service and Distribution Center (SDC), 003B6D

2. Title of initiative:

FTE Increase for National Distribution of Healthcare Products

3. Fiscal year for which initiative is requested: FY 18

Current FY estimates

Additional revenue due to increased resources: \$ 0.00

Level of additional resources requested:

FTE	_____
Personal Services (salaries and benefits)	\$ _____
Travel	\$ _____
Transportation of things	\$ _____
Rent, Communication, and Utilities	\$ _____
Printing and Reproduction	\$ _____
Other Contractual Services	\$ _____
Supplies and Materials	\$ _____
Equipment	\$ _____
Total	\$ <u>0.00</u>

4. Fiscal year for which initiative is requested: FY 19

Next FY estimates:

Additional revenue due to increased resources: \$ 3,786,675

Level of additional resources requested:

FTE	<u>9</u>
Personal Services (salaries and benefits)	\$ <u>823,651</u>
Travel	\$ _____
Transportation of things	\$ _____
Rent, Communication, and Utilities	\$ _____
Printing and Reproduction	\$ _____
Other Contractual Services	\$ _____
Supplies and Materials	\$ _____
Equipment	\$ _____
Total	\$ <u>823,651</u>

Request for Approval of Additional FTE/Funding

5. Business Case Analysis for Additional FTEs

Breakout and Justifications of Requested FTE's by Job Series

<u>#</u>	<u>Job Series & Grade</u>	<u>Job Title</u>
1	GS-0343-12/13	Program Analyst
1	GS-2003-12	Supply Management Specialist, Supr
1	GS-2003-11	Supply Management Specialist
1	GS-2003-09	Supply Management Specialist
1	GS-2010-09	Inventory management Specialist
1	GS-1910-09	Quality Assurance Specialist
1	GS-0301-07/09	Program Analyst (Coordinator)
1	WL-4749-11	Maintenance Mech. Lead
1	WG-4749-10	Maintenance Mech.

Business Case Analysis for FTE Increase for National Distribution of Healthcare Products.

Purpose of the Initiative: What is the purpose of the initiative? Include what improvements will result and why the current process is not working.

The VA DLC/SDC will add a Medical Equipment Distribution Branch to distribute positive airway pressure (PAP) machines nationally to VHA facilities and directly to Veterans utilizing the ordering and distribution model established by the Denver Logistics Center; similar to Audiology and Speech Pathology, Prosthetics and Sensory Aids (PSAS), Home Telehealth, VA Video Connect (VVC) and other product lines, at the request of The Office of Rehabilitation and Prosthetic Services; The purpose of this initiative is to provide the additional FTE to execute the new program which exceeds the DLC/SDCs current FTE capacity.

Current systems are localized, vary greatly and usually require Veterans to return to their VHA facility to replace these consumable components, often only to find out that the facility is out of the required item. This requires each facility to always have stock on hand and creating a burden on the limited space available within the medical facilities. This national program will eliminate the need for the veteran to visit the facility for consumable resupply items, will allow veterans to order their resupply items themselves (on a scheduled basis) by various communication means, and the items can be shipped directly to the Veteran at a permanent or temporary address.

- This requirement has been historically obtained for VAMCs across the country through Prosthetics and Sensory Aids Services and or the Medical/Surgical Prime Vendor program (MSPV). The PAP devices will not be available for purchase through the new MSPV Next Generation (NG) program.
- Through a national standardization of products and consolidation of requirements, NAC-CSAS will strive to negotiate substantially better pricing for

Request for Approval of Additional FTE/Funding

the VA across the spectrum of PAP products to include devices and consumable supplies.

The SDC will execute a program that will significantly reduce storage requirements at VHA facilities and reduce wait times for veterans on prescribed equipment and consumable components of the PAP machines such as filters, masks, hoses and assorted accessory items.

- The program will help obtain standardization of quality products and insure availability and consistency of products for nationwide usage. It will streamline procurements for nationwide usage and to obtain volume-based pricing.
- Through the implementation of ROES in the PAP ordering processes, we will restructure the ordering process across the VHA system providing less work for the clinicians and prosthetics staff at the facilities. In previous product lines, a cost/time analysis demonstrated that clinicians using ROES in lieu of standard ordering procedures, realized an average of a 30% reduction of time spent placing initial patient orders/ reorders. This time was then available to increase patient access. For VA facilities using a DME company, this process should reduce the reliance on these companies and costs associated with their services. In addition, ROES will provide improved record keeping for future data analysis to evaluate ordering patterns, utilization, and assist in the standardization of care models nationwide. This last benefit is greatly desired by clinicians at all levels.
- By utilizing the DLC/SDC logistics and distribution system, we will standardize the amounts of consumable supplies issued to Veterans as well as develop standardization reorder protocols to ensure quality care while preventing waste.

Funding for the Initiative: What are the total multi-year costs? If additional revenue is identified, explain source and how it was calculated. Are costs 100% from a source outside the Supply Fund? If yes, what activity will be making the reimbursement? If no, why should it be funded by the Supply Fund?

Funding for FTE and all program costs will be derived from sales of the PAP devices and associated products to the specific VHA Program Offices supported: The Office of Rehabilitation and Prosthetic Services

Starting in FY19, the first and second year costs will be approximately \$823,651 each year for the added FTE. This cost will be reimbursable by those Program Offices that will be in receipt of the services provided by our core commodity services. This is a standard practice within the DLC business model in which sale reimbursements are calculated by applying a 7.5% fee to the VHA initially to cover

Request for Approval of Additional FTE/Funding

personnel and operational costs. This fee is then adjusted annually to cover all program costs but minimize the cost to the VHA.

Implementation and Performance Measurement: How will improvement be measured? Will milestones and performance measures be in place to demonstrate its success or failure? Who will be directly responsible for its success (Name and Title of person)

Implementation will be immediate, upon approval and recruitment of the FTE. The SDC will measure the performance by auditing the number of VHA facilities that this team successfully integrates into the program, and the sales generated by this program.

Milestones measured:

Number of facilities that participate/ added each FY

Sales each FY

The desired benefits will result in the establishment of services provided to VHA facilities and Veterans and reduced workload on staff at the local Medical Centers. The responsible individual for this initiative will be the DLC Director.

Cost-Benefit Analysis: Provide a cost benefit analysis for the initiative.

Medical Center Staffs will have a single source method of requesting PAP equipment and supporting products directly from the VASDC utilizing the Remote Order Entry System (ROES), system currently utilized for Audiology and Speech Pathology, PSAS, Home Telehealth, and VA Video Connect and other DLC supported items. The DLC model of providing support to the mentioned programs have created great efficiencies, dollar cost savings, Veteran and Care Provider satisfaction in the past. This method of supply distribution will greatly reduce the amount of time and effort Care Providers spend in ordering an item, it will greatly reduce the amount of time it takes for the veteran to receive the item, and it will also reduce the need to locally stock large amounts of consumable resupply items. Bulk shipments will still be available to the medical center(s), if needed, and in any quantity.

Individual Veterans will have an easier method to obtain their PAP products and consumable supplies. Upon patient or clinician request, products will be sent directly to the patient eliminating the need for a trip into their VA facility and other administrative burdens. This will save clinician and prosthetic staff time as well as possible reimbursement of travel mileage to the VA facility for SC Veterans.

This team will assist in the development and integration of vendor and supplier business protocols to better "fit" that of the DLC/SDC business model, thus reducing the time and effort that suppliers will spend in adjusting their business practices and procedures.

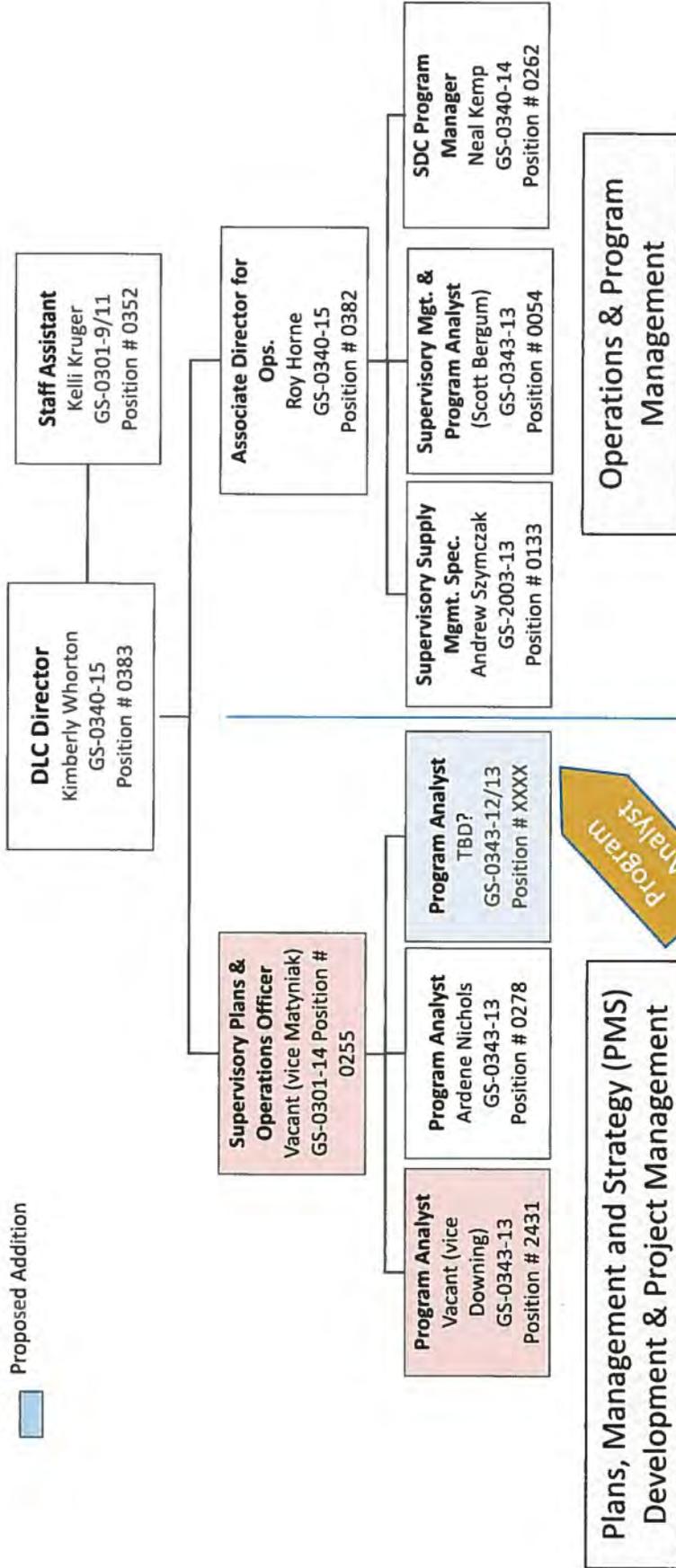
Request for Approval of Additional FTE/Funding

The attached table shows proposed sales vs FTE costs for the PAP product line. The information is based on current spend data and future predictions of cost increases in the commodity. The DLC starting fee will be 7.5%. This fee is based on the amount of work necessary to implement this product line and is comparable with the Home Telehealth fee which has similar requirements. This fee will be reevaluated annually and reduced if the costs of PAP Program support could be supported with a lower fee structure.



Denver Logistics Center

- Legend**
- Current FTE Authorization
 - Current Vacancy
 - Proposed Addition

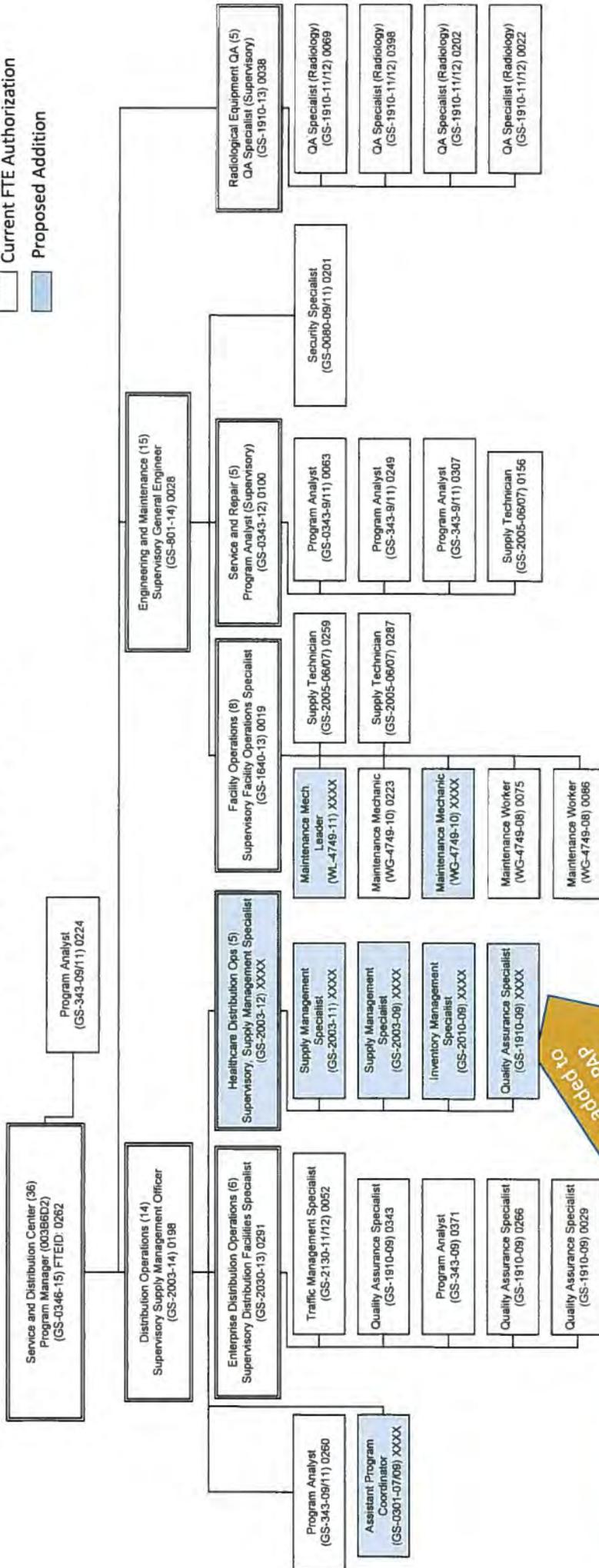


Request = 1 FTE
Increased cost offset by additional revenue

Service & Distribution Center

Legend

- Current FTE Authorization
- Proposed Addition



Team added to Support PAP Distribution

8 Positions added to execute PAP Equipment Distribution

Request = 8 FTE
Increased cost offset by additional revenue

NAC/DLC FTE Increases

	FY 2018	FY 2019
FTE	0	9
Projected Income	\$0	\$3,786,675
Projected Expenses		
Salaries & Benefits	\$0	\$823,651
Other	\$0	\$0
Total Expenses	\$0	\$823,651
Net Income	\$0	\$2,963,024

(b)(6) (b)(6)

From: VACO Building Management
Sent: Friday, July 20, 2018 1:10 PM
To: (b)(6)
Subject: Request Summary

This email confirms your booking. Please review the event listing for accuracy. If you need to change your request, please log into Virtual EMS and update your booking.

Please note that all reservations made for rooms 230 and C-7 are tentative and subject to change based on requirements to support SECVA.

Please do not remove chairs from the conference rooms, these rooms are set according to room capacity.

Please return the room to its original furniture configuration before you exit.

Please ensure you remove all personal items before exiting the room.

Please ensure you have included any additional setup and tear-down time in your reservation.

To request A/V Equipment and Services, please go to: Request Media Services Support
<http://go.va.gov/VACOMediaServices> <<https://vawww.vashare.vaco.va.gov/sites/MediaServices/Audio-Visual/default.aspx>>

To request VTC Support, please email VACOVC@va.gov.

For room set up, submit your request via e-mail to VACO Warehouse Section (vacowarehousesection@va.gov) , cc: (b)(6) Logmet) and (b)(6) (Logmet)

Reservation Id: (b)(6)

Group: OALC Ofc of Acquisition, Logistics & Construction

Date	Start	End	Building	Room	Status
8/27/2018	8:30 AM	11:30 AM	Lafayette Building	LAF RM 3172/3174	Web Confirmed

Purpose (Decisional/Pre-brief /Informational)	Informational/ Decisional
Meeting Topics(s)	Revolving Fund Board of Directors Meeting Conduct business oversight of Franchise and Supply Fund
Read Ahead Materials	 <p> RFBOOD August 2019 Final.pptx RFBOOD Charter update... Business Plans... Minutes for 4-20... Support Cont... Shared Services... Fee-Funding.p... </p>
Principal Attendee(s)	Karen Brazell, Principle Executive Director, and Chief Acquisitions Officer Phillip Christy, Acting Deputy Executive Director Jon Rychalski, Assistant Secretary for Management (ASM) and Chief Financial Officer (CFO) (004) Ed Murray, Principal Deputy Assistant Secretary for Management (004) John Oswalt, ADAS for Policy, Privacy, and Incident Response, OI&T Ricky Lemmon, Acting Executive Director for Acquisition and Logistics (003A) Tom Muir, Associate Executive Director for Acquisition Program Support, OESS Rachel Mitchell, VHA Chief Financial Officer (17) (b)(6) VBA Chief Financial Officer (24) Matt Sullivan, NCA Chief Financial Officer (41B) Jaquelyn Hayes-Byrd, Principal Deputy Assistant Secretary, HR&A Tammy Czarnecki, VHA Deputy Under Secretary for Health for Operations and Management (10N) (b)(6) Chief Financial Officer, Office of Acquisition & Logistics (OAL)

Meeting Manager	Stacey St. Holder Chief of Staff, OALC (b)(6), EA OAL (b)(6), EA APS
Meeting Scheduler(s)	(b)(6)
Notes	 <i>Request Summary</i> Updated to add an updated slides

(b)(6)

(b)(6)

Purpose (Decisional/Pre-brief /Informational)	Revolving Fund Board of Directors Meeting 811 Vermont Ave Room 3172/3174 VANTS LINE 1-800-767-1750 Access Code (b)(6) Informational/ Decisional
Meeting Topics(s)	Mon 8/27/2018 9:30 AM Mon 8/27/2018 11:30 AM Revolving Fund Board of Directors Meeting (none) Conduct business oversight of Franchise and Supply Fund
Read Ahead Materials	      RFBOD August 2018 Final.pptx RFBOD Charter_update... Consolidated FF Business Plans... DRAFT-RFBOD Minutes for 4-30... Internal Controls Support Cent... Retirement Shared Services... Rychalski, Jon J.; Murray, Edward; Manker, Jamie, VBAVACO; Sullivan, Matt; Rivers,
Principal Attendee(s)	Karen Brazell, Principle Executive Director, and Chief Acquisitions Officer Philip Christy, Acting Deputy Executive Director Jon Rychalski, Assistant Secretary for Management (ASM) and Chief Financial Officer Ed Murray, Principal Deputy Assistant Secretary for Management (004) John Oswalt, ADAS for Policy, Privacy, and Incident Response, OI&T Ricky Lemmon, Acting Executive Director for Acquisition and Logistics (003A) Tom Muir, Associate Executive Director for Acquisition Program Support, OESS Rachel Mitchell, VHA Chief Financial Officer (17) (b)(6), VBA Chief Financial Officer (24) Matt Sullivan, NCA Chief Financial Officer (41B) Jaquelyn Hayes-Byrd, Principal Deputy Assistant Secretary, HR&A Tammy Czarnecki, VHA Deputy Under Secretary for Health for Operations and M (b)(6) Chief Financial Officer, Office of Acquisition & Logistics (OAL)

Meeting Manager	Stacey St. Holder Chief of Staff, OALC (b)(6) EA OAL (b)(6) EA APS
Meeting Scheduler(s)	(b)(6)
Notes	 Request Summary Updated to add an updated slides

(b)(6)

(b)(6)

Subject: Lunch

Start: Mon 8/27/2018 11:30 AM
End: Mon 8/27/2018 2:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6) (b)(6)

Subject: Meeting re. leadership message
Location: Room 200

Start: Tue 8/28/2018 2:00 PM
End: Tue 8/28/2018 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn (b)(6)

(b)(6) (Exeter) (b)(6) (Exeter Consultants); (b)(6)

Optional Attendees: (b)(6) (Exeter)

Hello (b)(6)

2-2:30 p.m. on Tuesday works perfectly for our team.

Frank, does this time work well for you, too?

Best,

(b)(6)

Writer/Editor
Exeter Government Services
VACO, 810 Vermont Ave. NW, Room 277A
Washington, D.C. 20420

(b)(6)@va.gov
office (b)(6)



From: (b)(6) (b)(6)

Sent: Thursday, August 23, 2018 10:25 AM

To: (b)(6) (Exeter) (b)(6)@va.gov>

Cc: (b)(6)@va.gov> (b)(6)@center4oe.com> (b)(6)

(b)(6)@center4oe.com> (b)(6) (Exeter) <(b)(6)@va.gov> (b)(6) Exeter Consultants) (b)(6)@va.gov>; (b)(6)@center4oe.com>

Subject: RE: Please respond: Meeting request for leadership message background

H (b)(6)

Let's do Tuesday. Can we start off with 30 mins. Does 2-2:30pm work?

Also, I have attached a few of Jacquie's past speeches for all of your reference.

Best,
(b)(6)

From: (b)(6) (Exeter)
Sent: Wednesday, August 22, 2018 3:31 PM
To: (b)(6) (b)(6) (b)(6) @va.gov>
Cc: (b)(6) @va.gov> (b)(6) @center4oe.com> (b)(6) (b)(6) @center4oe.com>; (b)(6) (Exeter) (b)(6) @va.gov>; (b)(6) (Exeter Consultants (b)(6) @va.gov>; (b)(6) @center4oe.com>; (b)(6) (Exeter) <Anna.Weldon@va.gov>
Subject: Please respond: Meeting request for leadership message background

Hello (b)(6)

Our team would like to meet with Ms. Hayes-Byrd on Thursday (tomorrow), or Monday or Tuesday of next week to interview her for upcoming leadership messages. If possible, we'd prefer to meet with her for one hour.

Does she have any availability that would align with that? Please let me know. Thank you!

Best,

(b)(6)
Writer/Editor
Exeter Government Services
VACO, 810 Vermont Ave. NW, Room 277A
Washington, D.C. 20420
(b)(6) @va.gov
office: (b)(6)



Employee Engagement Council Meeting Agenda

Tuesday, August 28, 2018
 9:00-4:30 PM EST
 810 Vermont Avenue, Room 630

Item	Presenter	Time
Welcome / Introductions	Jacquelyn Hayes-Byrd Dee Ramsel	9:00-9:25 (25 min)
Agenda Review	(b)(6)	9:25-9:30 (5 min)
Updates: VHA, VBA, NCA OI&T, BVA, OM		9:30-10:00 (30 min)
Employee Engagement Survey Results	Dee Ramsel	10:00-10:30 (30 min)
Servant Leader Update	(b)(6)	10:30-10:45 (15 min)
VHA Engagement Strategy	Dee Ramsel	10:45-11:15 (30 min)
BREAK 11:15-11:30 (15 min)		
Engagement Toolkit Discussion	(b)(6)	11:30-12:00 (30 min)
WORKING LUNCH 12:00-12:30 (30 min)		
Engagement Toolkit Breakout Groups / BREAK		12:30-3:30 (180 min)
Group Report Outs		3:30-4:30 (60 min)
Wrap Up		4:30

Wednesday, August 29, 2018
 8:00-12:00 PM EST
 810 Vermont Avenue, Room 730

Item	Time
Welcome	8:00-8:10 (10 min)
Next Steps Discussion	8:10-12:00 (230 min)
Wrap Up	12:00

(b)(6)

(b)(6)

Subject: VA Wide AES Council
Location: Room 630

Start: Tue 8/28/2018 9:00 AM
End: Tue 8/28/2018 9:20 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Ramsel, Dee VHA NCOD

(b)(6)

(b)(6)

Subject: Lunch

Start: Tue 8/28/2018 12:00 PM
End: Tue 8/28/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Prep for Wednesday Staff Meeting re. next steps
Location: Room 200

Start: Tue 8/28/2018 1:30 PM
End: Tue 8/28/2018 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: Eskenazi, Laura H.

(b)(6)

(b)(6)

Subject: Meet and Greet
Location: VACO Room 200

Start: Tue 8/28/2018 11:30 AM
End: Tue 8/28/2018 12:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hayes-Byrd, Jacquelyn; Johnson, Harvey (ORM); (b)(6)

Optional Attendees: (b)(6)

Please forward to (b)(6) Was not able to find her in global.

(b)(6)

(b)(6)

Subject: Review HR&A Mission Act Data and Communications Plan
Location: OEI Room 302

Start: Wed 8/29/2018 1:00 PM
End: Wed 8/29/2018 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6)

Required Attendees: Thele, Joseph; (b)(6) Glynn, Melissa S.;

(b)(6)@trilogyfederal.com

Optional Attendees: (b)(6) Hayes-Byrd, Jacquelyn; Maenle, Nathan

(b)(6)

(b)(6)

Subject: Wrap Up Meeting
Location: Room 201

Start: Wed 8/29/2018 3:00 PM
End: Wed 8/29/2018 3:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Hayes-Byrd, Jacquelyn

Required Attendees: Hurndon, Roy; Johnson, Harvey (ORM); Biggs-Silvers, Catherine; Maenle, Nathan; Eskenazi, Laura H.; McLeod, Kimberly P. (LMR); Otero, Carin; (b)(6) (b)(6) L (b)(6) (b)(6) Therit, Tracey; (b)(6) (b)(6)

Attendance is mandatory. Thank you.

(b)(6) (b)(6)

From: (b)(6) (b)(6)
Sent: Friday, August 10, 2018 2:44 PM
To: (b)(6)
Subject: RE: Dr. Stone's Admin POC

August 28th at 10:30am works. Also, what is the topic of the meeting?

Thanks,
(b)(6)

From: (b)(6)
Sent: Wednesday, August 08, 2018 1:50 PM
To: (b)(6) (b)(6) <(b)(6)@va.gov>
Subject: RE: Dr. Stone's Admin POC

Good afternoon,

Dr. Stone's earliest availability is as follows:

8/27/18

1:00 pm – 2:30 pm

8/28/18

8:00 am – 8:30 am
10:30 am – 11:00 am

8/29/18

10:30 am – 11:00 am
1:00 pm – 2:00 pm

Please let me know which date and time works best.

Thank you,

(b)(6)
MEd

Acting Staff Assistant to the VHA Executive in Charge (Detailed)
Department of Veterans Affairs
Office of the Under Secretary for Health
810 Vermont Avenue, NW
Washington, DC 20420
Office: (b)(6) | Email: (b)(6)@va.gov

From: (b)(6) (b)(6)
Sent: Wednesday, August 08, 2018 1:33 PM
To: (b)(6)@va.gov
Subject: RE: Dr. Stone's Admin POC

Good afternoon,

Can you kindly send me Dr. Stone's availability after August 21st?

Thank you,

(b)(6)

From: Hayes-Byrd, Jacquelyn

Sent: Wednesday, August 08, 2018 1:02 PM

To: (b)(6) @va.gov>; (b)(6) (b)(6) (b)(6)

Subject: RE: Dr. Stone's Admin POC

Hello (b)(6)

Will you work with (b)(6) to schedule me for a discussion on Schedulers with Dr. Stone?

Thank you,

Jacque

From: (b)(6)

Sent: Wednesday, August 08, 2018 12:56 PM

To: Hayes-Byrd, Jacquelyn (b)(6) @va.gov>

Subject: Dr. Stone's Admin POC

Good afternoon,

Please forward me your admin's information and I can coordinate with her to schedule something.

Thank you,

(b)(6)

MEd

Acting Staff Assistant to the VHA Executive in Charge (Detailed)

Department of Veterans Affairs

Office of the Under Secretary for Health

810 Vermont Avenue, NW

Washington, DC 20420

Office: (b)(6) Email: (b)(6) @va.gov

(b)(6) (b)(6)

Subject: Meeting to Discuss Schedulers
Location: VACO Room 800

Start: Wed 8/29/2018 10:30 AM
End: Wed 8/29/2018 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Stone, Richard A., MD
Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6)
Optional Attendees: VHA USH Meeting Requests

Purpose: This meeting has been scheduled at the request of Ms. Hayes-Byrd to discuss “schedulers”.

Participants:
Jacquelyn Hayes-Byrd, Acting Assistant Secretary for Human Resources and Administration

Please forward any read ahead materials to the following email address NLT 48 hours prior to your scheduled meeting: VHAUSHMeetingRequests@va.gov.

If you have any questions and/or changes to your meeting, please contact the VHA Under Secretary for Health’s Office at: VHAUSHMeetingRequests@va.gov.

Thank you,

Office of the Under Secretary for Health

(b)(6)

(b)(6)

Subject: Lunch

Start: Wed 8/29/2018 11:30 AM
End: Wed 8/29/2018 1:00 PM

Recurrence: Weekly
Recurrence Pattern: every Monday, Tuesday, Wednesday, Thursday, and Friday from 11:30 AM to 1:00 PM

Organizer: Hayes-Byrd, Jacquelyn

Categories: Lunch, Blue Category

(b)(6)

(b)(6)

Subject: Mission Act Section 505
Location: VACO OEI Collaboration 301

Start: Thu 8/30/2018 10:45 AM
End: Thu 8/30/2018 11:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Glynn, Melissa S.

Required Attendees: Thele, Joseph; (b)(6) Hayes-Byrd, Jacquelyn

Optional Attendees: (b)(6)

(b)(6)

(b)(6)

Subject: w/Ms. Hayes-Byrd re: Collaboration w/VHA
Location: Room 200
Start: Fri 8/31/2018 12:00 PM
End: Fri 8/31/2018 12:30 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Hyduke, Barbara
Required Attendees: Hayes-Byrd, Jacquelyn; Connell, Lawrence B.

(b)(6)

(b)(6)

Subject: Labor Meeting
Location: Call in: 1-800-767-1750 Ac: (b)(6)
Start: Fri 8/31/2018 9:30 AM
End: Fri 8/31/2018 10:00 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: McLeod, Kimberly P. (LMR); Cordeiro, Hansel (OGC); Pope, Brent (OGC); Gruntmeir, Doris (OGC)

(b)(6)

(b)(6)

Subject: Exit Interview: (b)(6) (b)(6)
Location: Room 200
Start: Fri 8/31/2018 10:30 AM
End: Fri 8/31/2018 11:00 AM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Hayes-Byrd, Jacquelyn
Required Attendees: (b)(6) (b)(6) (OGC)

(b)(6)

(b)(6)

Subject: Mission Act Section 505 follow up
Location: VACO OEI Collaboration 302; 800-767-1750 (b)(6)

Start: Fri 8/31/2018 11:30 AM
End: Fri 8/31/2018 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Glynn, Melissa S.

Required Attendees: (b)(6) Thele, Joseph; Hayes-Byrd, Jacquelyn; (b)(6)

(b)(6)

(b)(6)

Subject: (b)(6) leave at 12:45 today

Start: Fri 8/31/2018 12:45 PM

End: Fri 8/31/2018 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: (b)(6) (b)(6)

Required Attendees: Hayes-Byrd, Jacquelyn (b)(6)@va.gov)

**Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: (b)(6)**

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov

Intergovernmental Affairs (OPIA)

(b)(6) (Tribal Government Relations) (b)(6)@va.gov
(b)(6) (VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6)@va.gov

Veterans Experience Office

(b)(6)@va.gov

Center for Women Veterans

(b)(6)@va.gov

Center for Minority Veterans

(b)(6)@va.gov

Office of Information and Technology

(b)(6)@va.gov
(b)(6) (Privacy Services), (b)(6)@va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6)@va.gov

Veterans Employment Services Office (VESO)

(b)(6)@va.gov

OSVA, VSO Liaison Office

(b)(6)@va.gov

VBA Offices

Benefits Assistance Service

(b)(6)@va.gov
(b)(6)@va.gov

VBA Office for Strategic Engagement

(b)(6)@va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

(b)(6) (b)(6)

Subject: Canceled: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 8/8/2018 10:30 AM
End: Wed 8/8/2018 11:30 AM
Show Time As: Free

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6)
(b)(6) (VEO); (b)(6) VBAVACO; (b)(6) (VHACO); (b)(6)
(b)(6) VBAVACO (b)(6)
(b)(6) @va.gov (b)(6) VETS; VACO Center for Women Veterans;
(b)(6) Hayes-Byrd,
Jacquelyn; (b)(6)
(b)(6) (VACO); (b)(6) (OGC) (b)(6)
(b)(6)
(b)(6) BAVACO (b)(6)
(b)(6) Ward, Barbara; (b)(6)
(VACO); (b)(6) VBAVACO; (b)(6)
(b)(6) VBAVACO; (b)(6) (VACO) (b)(6)
(b)(6) VBAVACO; (b)(6) (FRCP) (DISABLED
ACCT); (b)(6) VBAPHILINS (b)(6)
(b)(6) (10RCS);
(b)(6)
(b)(6) (VEO); (b)(6) BAVACO (b)(6) VBAVACO;
(b)(6) BAVACO; (b)(6) Trilogy);
(b)(6) White, Joy N. (SES) - VACO; (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
(b)(6)
VBAVACO; (b)(6) (b)(6) (b)(6)

Optional Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6)
(b)(6)
(b)(6) (DC Group) (b)(6)
(b)(6) (DISABLED ACCT); (b)(6)
(b)(6) VBAVACO; (b)(6)
VBAVACO; Montgomery, (b)(6) VETS; (b)(6)
(b)(6) (MRN); (b)(6) (SIGMA) (b)(6)
(b)(6) (VACO); (b)(6) (VEO); (b)(6)
(b)(6) (VEO) (b)(6) (VEO) (b)(6)
(b)(6) VBAVACO (b)(6) VBAVACO (b)(6) (LongView); (b)(6)
(b)(6) (Trilogy Federal); (b)(6) Toliver; (b)(6);
(b)(6) VBAHOLIS (b)(6)
(b)(6) (STL) (b)(6)
(b)(6) USA; (b)(6)

Optional Attendees:

(b)(6) (VCL ATL);
 (b)(6) (b)(6) (b)(6) (b)(6) (VEO), VBAPORT; (b)(6)
 (b)(6) BAVACO; (b)(6) VBAVACO;
 (b)(6) VBAVACO (b)(6)
 (b)(6) @gsa.gov (b)(6)
 (b)(6) (V17) (b)(6) VA VSO
 LIAISON; (b)(6)
 (b)(6) VBAVACO; (b)(6)

Importance: High

I am sending out a new invitation with a Skype link. Please accept that one and delete this one from your calendars.

Please join us every other Wednesday, from 10:30 to 11:30 AM, for the National Veterans Outreach Meeting. A VANTS line is available for those who cannot join in person. Please call **800-767-1750** and enter **Access Code** # (b)(6) A list of regular attendees with contact information is attached here for your reference.

Best,

(b)(6)
 Public Affairs Specialist

National Veterans Outreach Office
 Department of Veterans Affairs
 Phone: (b)(6)
 Cell: (b)(6)
 E-mail: (b)(6)@va.gov

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**Regular Attendees
National Veterans Outreach Meeting
Time: 10:30 a.m. – 11:30 a.m.
VANTS: 800-767-1750 Access Code: # (b)(6)**

Please focus your updates on events occurring within the next 4-6 weeks

VA Staff Offices

National Veterans Outreach Office (OPIA)

(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov
(b)(6)@va.gov

Intergovernmental Affairs (OPIA)

(b)(6) (Tribal Government Relations), (b)(6)@va.gov
(b)(6) (VA Center for Faith Opportunity and Initiative),
(b)(6)

Veterans Homeless Outreach and Strategic Communications Office (OPIA)

(b)(6)@va.gov

Veterans Experience Office

(b)(6)@va.gov

Center for Women Veterans

(b)(6)@va.gov

Center for Minority Veterans

(b)(6)@va.gov

Office of Information and Technology

(b)(6)@va.gov
(b)(6) (Privacy Services) (b)(6)@va.gov

Office of Small and Disadvantaged Business Utilization (OSDBU)

(b)(6)@va.gov

Veterans Employment Services Office (VESO)

(b)(6)@va.gov

OSVA, VSO Liaison Office

(b)(6)@va.gov

VBA Offices

Benefits Assistance Service

(b)(6)@va.gov
(b)(6)@va.gov

VBA Office for Strategic Engagement

(b)(6)@va.gov

VHA Offices

Patient Care Services

(b)(6) @va.gov

Community Care

(b)(6) @va.gov

Office of Research and Development (MVP)

(b)(6) @va.gov

Readjustment Counseling Service (Vet Centers)

(b)(6) @va.gov

Voluntary Services (VHA Communications)

(b)(6) @va.gov

(b)(6) @va.gov

Mental Health

(b)(6) @va.gov

(b)(6) @va.gov

NCA Offices

Outreach and Communications

(b)(6) @va.gov

External Partners

Department of Labor VETS

(b)(6) @dol.gov

Subject: Canceled: Biweekly Outreach Meeting
Location: OPIA Glass Conference Room 910

Start: Wed 8/22/2018 10:30 AM
End: Wed 8/22/2018 11:30 AM
Show Time As: Free

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:30 AM effective 6/28/2017.

Meeting Status: Accepted

Organizer:

Required Attendees:

(b)(6)
(b)(6) (VEO) (b)(6) VBAVACO; (b)(6) (VHACO); (b)(6)
(b)(6) VBAVACO (b)(6)
(b)(6) @va.gov (b)(6) VETS; VACO Center for Women Veterans;
(b)(6) Hayes-Byrd.
Jacquelyn (b)(6)
(b)(6) VACO; (b)(6) OGC; (b)(6)
(b)(6)
(b)(6) VBAVACO; (b)(6)
(b)(6) Ward, Barbara; (b)(6)
(VACO); (b)(6) VBAVACO; (b)(6)
(b)(6) VBAVACO; (b)(6) (VACO) (b)(6)
(b)(6) VBAVACO (b)(6) (FRCP) (DISABLED
ACCT) (b)(6) BAPHILINS; (b)(6)
(b)(6) 10RCS);
(b)(6)
(b)(6) (VEO) (b)(6) VBAVACO (b)(6) VBAVACO;
(b)(6) VBAVACO; (b)(6) (Trilogy);
(b)(6) White, Joy N. (SES) - VACO (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6)
(b)(6)
VBAVACO; (b)(6) (b)(6) (b)(6)

Optional Attendees:

(b)(6) (VEO); (b)(6) VBAVACO; (b)(6)
(b)(6)
(b)(6) (DC Group) (b)(6)
(b)(6) (DISABLED ACCT); (b)(6)
(b)(6) VBAVACO; (b)(6)
VBAVACO; (b)(6) VETS; (b)(6)
(b)(6) (MRN); (b)(6) (SIGMA) (b)(6)
(b)(6) (VACO); (b)(6) (VEO); (b)(6)
(b)(6) (VEO); (b)(6) (VEO) (b)(6)
(b)(6) VBAVACO; (b)(6) VBAVACO; (b)(6) (LongView) (b)(6)
(b)(6) Trilogy Federal); (b)(6) Toliver); (b)(6)
(b)(6) VBAHOUS; (b)(6) DURVAMC; (b)(6)
(b)(6) STL; (b)(6)
(b)(6) [USA]; (b)(6)

Optional Attendees:

(b)(6) (VCL ATL);
 (b)(6) (b)(6) (b)(6) (b)(6) (VEO) (b)(6)
 (b)(6) VBAVACO: (b)(6) VBAVACO;
 (b)(6) VBAVACO (b)(6)
 (b)(6) @gsa.gov (b)(6)
 (b)(6) (V17); (b)(6) VA VSO
 LIAISON; (b)(6) VA Preparedness Program (b)(6)
 (b)(6) VBAVACO; (b)(6)

Importance: High

I am sending out a new invitation with a Skype link. Please accept that one and delete this one from your calendars.

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Best,

(b)(6)

Public Affairs Specialist

National Veterans Outreach Office

Department of Veterans Affairs

Phone: (b)(6)

Cell:

E-mail: @va.gov

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(b)(6) (b)(6)

Subject: [EXTERNAL] Interagency Working Group Meeting (RSVP Required)
Location: Equal Employment Opportunity Commission (131 M St., NE, DC 20507)

Start: Wed 8/1/2018 1:30 PM
End: Wed 8/1/2018 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6)



ATT38716 1.jpg

**WHI-HBCU Interagency Working Group Meeting
Wednesday, August 1st
1:30-3:30pm**

Hosted by the Equal Employment Opportunity Commission
Conference Line: 202-991-0393
Conference ID: (b)(6)

The WHI-HBCU will host an interagency meeting for all HBCU federal agency representatives and liaisons on **Wednesday, August 1st** from 1:30pm-3:30pm. This meeting will be held in-person and hosted by our colleagues at the Equal Employment Opportunity Commission (EEOC).

The EEOC is located at 131 M St., NE, DC 20507 (the old Woodward & Lothrop “Woodies” warehouse; it has a water tower on the roof). The closest metro is the New York Avenue (NOMA) Station; exit on M St. side and EEOC building is catty corner across the street. All visitors must bring federal or personal identification, go through screeners and wait to be escorted to meeting room. Please arrive 15 minutes to the meeting to ensure that you have adequate time to be screened.

All attendees must RSVP to be cleared to entered the building. Please provide your name and contact information to RSVP to (b)(6) [@eoc.gov](mailto:(b)(6)@eoc.gov) and (b)(6) [@eoc.gov](mailto:(b)(6)@eoc.gov) **by Friday, July 27th**.

Attendance in-person is strongly encouraged; however, if you are unable to attend in-person we will be utilizing Skype Meeting. Additional information is listed below. Please be sure to join the meeting a few minutes prior to ensure connectivity.

Agenda Items (subject to change)

- Welcome/Roll Call
- Executive Director Remarks
- HBCU Initiative Updates
- Conference Updates
- Cluster Updates (Reported by Cluster Chairs)
- Federal Agency Updates

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English (United States)

[Find a local number](#)

Conference ID: (b)(6)

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(b)(6)

(b)(6)

(b)(6)

Subject: CSEMO Update
Location: PDAS HRA Rm 204

Start: Wed 8/1/2018 3:30 PM
End: Wed 8/1/2018 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday, Wednesday, and Friday from 3:30 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Therit, Tracey (ORM); Hayes-Byrd, Jacquelyn

(b)(6) (b)(6)

Subject: HR&A Weekly Staff Meeting
Location: HRA Room 201/VANTS 800.767.1750; Access Code (b)(6) #
Start: Wed 8/1/2018 9:30 AM
End: Wed 8/1/2018 10:30 AM
Show Time As: Tentative
Recurrence: Weekly
Recurrence Pattern: every Wednesday from 9:30 AM to 10:30 AM
Meeting Status: Not yet responded
Organizer: OHRA Front Office
Required Attendees: Hurndon, Roy; Johnson, Harvey (ORM); Biggs-Silvers, Catherine; Maenle, Nathan; Eskenazi, Laura H.; McLeod, Kimberly P. (LMR); Otero, Carin; Therit, Tracey (ORM); Thele, Joseph; (b)(6) Waye, Rony L.; Hayes-Byrd, Jacquelyn
Optional Attendees: (b)(6) (b)(6) (b)(6) L

On behalf of the Assistant Secretary for Human Resources and Administration (HR&A):

This is a weekly executive operations meeting. Provide pressing issues to the HR&A Front Office at ohrafrontoffice@va.gov. This meeting is to be attended by all HR&A Senior Executives.

Thank you.

(b)(6) (b)(6)

Subject: Weekly HR&A Budget Meeting
Location: HR&A Conference Room 201

Start: Thu 8/2/2018 9:00 AM
End: Thu 8/2/2018 9:30 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Thursday from 9:00 AM to 9:30 AM

Meeting Status: Not yet responded

Organizer: Maenle, Nathan
Required Attendees: Biggs-Silvers, Catherine; Duke, Laura; (b)(6); (b)(6); (b)(6); McIlroy, Andrew R.; (b)(6); Hayes-Byrd, Jacquelyn

A new calendar invite will be sent from Ms. Hayes-Byrd's calendar. V/r, M (07AUG18/1658)

SUBJECT: Weekly HR&A budget meeting (third Thursday of every month is 60 minutes to include the HR&A DAS/EDs)

ATTENDEES: HR&A:
Nathan Maenle
Cathy Biggs-Silvers
CFO:
Laura Duke
(b)(6) (b)(6)
(b)(6)

DATE/TIME: Thursdays at 9:00am

LOCATION: HR&A Conference Room (Rm 201)

DURATION: 30 minutes

NOTES:
Read-aheads must be submitted 24 hours in advance to OHRAFrontOffice@va.gov.

HOURS OF DUTY AND LEAVE

1. **REASON FOR ISSUE:** To issue Department of Veterans Affairs (VA) procedures regarding hours of duty and leave.
2. **SUMMARY OF CONTENTS/MAJOR CHANGES:** This handbook sets forth mandatory procedures previously contained in numerous other issuances. The pages in this handbook replace the corresponding page numbers in VA Handbook 5011. Revised text is contained in [brackets]. These changes will be incorporated into the electronic version of VA Handbook 5011 that is maintained on the [Office of Human Resources Management Web site](#). Significant changes include:
 - a. Establish the Variable Work Schedule for full-time physicians; and
 - b. Change the leave charge, leave accrual rate and maximum carryover for full-time physicians, dentists, chiropractors, podiatrists and optometrists from days to hours.
3. **RESPONSIBLE OFFICE:** The Human Resources Management Worklife and Benefits Service (058), Office of the Deputy Assistant Secretary for Human Resources.
4. **RELATED DIRECTIVE:** VA Directive 5011, "Hours of Duty and Leave."
5. **RESCISSIONS:** None.

CERTIFIED BY:

**BY DIRECTION OF THE SECRETARY OF
VETERANS AFFAIRS:**

/s/
Melissa S. Glynn, Ph.D.
Assistant Secretary for
Enterprise Integration

\s\
Nathan H. Maenle
Principal Deputy Assistant Secretary for
Human Resources and Administration

DISTRIBUTION: Electronic Only

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2. For part-time employees, overtime hours are those hours of work performed in excess of the basic work requirement for a scheduled period of service day (but must be in excess of 8 consecutive hours) or for a week (but must be in excess of 40 hours), or in excess of 80 hours in the pay period.
- (14) Tour of Duty. Under a flexible work schedule, the limits set by the authorizing official within which employees must complete their basic work requirement. Under a fixed schedule, such as a compressed work schedule, an employee's tour of duty is synonymous with the employee's basic work requirement.

[(15) Variable Work Schedule (Full-time Physicians).

- (a) The variable work schedule is an irregular work schedule only available to full-time physicians in which a full-time physician has a basic work requirement of more or less than 80 hours each biweekly pay period, but for the purpose of determining pay and leave benefits, such a physician shall receive 80 hours of pay for each biweekly pay period. VHA may require a covered physician on a variable work schedule to work core hours (those designated hours and days during the biweekly pay period when an employee on a variable schedule must be present for work). Prior to working a variable work schedule, a physician must submit a request in writing (Variable Work Schedule Agreement – see Part II, Chapter 3, Appendix C) to his/her supervisor and have the variable work schedule approved in advance. As part of the variable work schedule, a physician is obligated to account for at least 2080 hours of employment in a calendar year or the prorated equivalent ratio of 80 hours per biweekly pay period. Hours of employment include: performance of work, use of leave, or other paid time off. The 2080 hour requirement can be accomplished on a current basis, or retroactively, due to an annual or earlier reconciliation or upon termination of the agreement (Restrictions on retroactive use of leave are as follows: (1) cannot charge more than 80 hours of leave in any pay period; (2) cannot use paid leave in excess of the amount available in the pay period for retroactive use that also remained available through reconciliation; and (3) retroactive LWOP used may remove some accrued leave and can result in additional debt). Retroactive use of LWOP is not intended to meet the 2080 hour requirement under this policy. Frequent use of LWOP should be addressed as noted in paragraph c below.
- (b) In order to ensure that the 2080 hours of employment in a calendar year requirement is accomplished, Supervisors are required to conduct a quarterly reconciliation of the physician's subsidiary time card and provide the physician with his/her status toward accomplishing the 2,080 work requirement.
- (c) If a full-time physician on a variable work schedule fails to meet the requirement to account for 2080 hours of employment for a calendar year agreement period during two separate Variable Work Schedule Agreement periods, the variable work schedule arrangement will be terminated. The physician will not be eligible to participate in the variable work schedule again unless justification is provided by the Service Chief/Service Line Manager to support the physician's participation and to identify what the factors that have changed that will allow for the physician to complete the requisite 2080 hour requirement of the variable work schedule. This justification must be made in writing and approved by the Medical Center Director. Copies of the supporting documentation must be retained. This approval may not be delegated below the Medical Center Director level.

PART II
CHAPTER 3

Note: In order for the physician to remain in full-time pay status, a standard 80-hour time card must be certified each pay period. The only adjustment to the standard time card will be leave or other absences that reduce the physician's hours worked from the 80 hour standard. No more than 80 hours may be accounted for as hours absent in any pay period. A subsidiary time card of actual hours worked must be maintained and approved following the end of the administrative pay period by the Supervisor.

Physicians on variable work schedules remain ineligible for premium pay.]

[(16)] **Work Unit.** An entity located in one place with a specific mission and with homogeneous procedures or technology, and headed by a supervisor or manager authorized to certify the employee's VA Form 4-5631, Time and Attendance Report, or other applicable agency documents for reporting employees' work schedules.

d. Planning Flexible and Compressed Work Schedules. (See chapter 2, paragraph 11d of this part.)

e. Review of Alternative Work Schedules. (See chapter 2, paragraph 12g(5).)

f. Approval Authority and Responsibilities

(1) Facility directors are authorized to approve flexible, compressed and variable work schedules for employees under their jurisdiction. They are also responsible for ensuring that approved flexible and compressed work schedules are consistent with the criteria contained herein, and with periodically reminding employees of workplace flexibilities available.

(2) Supervisors are responsible for assuring that sufficient numbers and kinds of personnel are scheduled to be present to carry out operations in an efficient and economical manner. To meet this responsibility, supervisors may place restrictions on the starting and stopping times of individual employees. Supervisors are also responsible for taking appropriate action if an employee under his or her jurisdiction fails to meet his or her responsibilities under subparagraph (3) below.

(3) Employees using flexible or compressed work schedules are responsible for fulfilling their obligations to account for a full day's work. Abuse of flexible or compressed work schedules may result in restrictions on the employee's starting and stopping times, termination of the employee's flexible schedule and/or appropriate disciplinary action.

g. Flexitime

(1) General Requirements

(a) The establishment of flexible tours of duty is limited to flexitour and modified flexitour, as defined in paragraph 5c above.

(b) Core time bands shall be determined by field facility directors; however, core time bands should be the same for employees performing similar work under similar situations. Facility directors may authorize deviations from approved core times in individual cases.

[APPENDIX C. VARIABLE WORK SCHEDULE AGREEMENT

I (Physician's Name) request to establish a full-time tour of duty, which includes hours that are more or less than 80 hours in a pay period, with a minimum of 2080 hours of work in a calendar year. I understand that any hours I work in excess of 2080 in a calendar year will not result in an entitlement to additional compensation or premium pay of any kind.

I understand that under VA Handbook 5011, Part II, Chapter 3, I am to provide to the Veterans Health Administration (VHA) of the Department of Veterans Affairs (VA) a minimum of 2080 hours of service in a calendar year while approved for this work schedule. I understand that my pay will continue to be paid at the equivalent of an 80 hour per pay period rate while in a duty or paid leave status, and my benefits will be based on this rate, subject to the reconciliation of any difference in the actual hours I work, if less than 80 hours in a biweekly pay period, and the 80 hour full-time rate upon termination of the agreement.

I understand that it is recommended that I work the minimum required hours of (520) for each quarter of the calendar year. Should my work schedule for each quarter not reach a minimum of 520 hours, I understand I must request leave or work the additional hours with supervisory approval in the next quarter to ensure my hours of employment reach a minimum of 2080 hours in the calendar agreement period. I also understand that if I do not account for 2080 paid hours annually, my Thrift Savings Plan contributions, VA employer contributions, and any related interest earnings will be collected from my account for hours I did not work or use paid leave. I further understand that my failure to account for 2080 hours of employment within a calendar year may result in a debt for my federal employee's health benefit (FEHB) and/or federal employee's group life insurance (FEGLI) premiums and reduce my future federal retirement benefits.

This agreement shall be effective upon approval by the Secretary of Veterans Affairs, hereinafter referred to as the Secretary (or designee), provided I am otherwise eligible, and shall commence on the date prescribed in accordance with VA Handbook 5011, Part II, Chapter 3. I understand that I may request termination of this work schedule with 60 days' notice to my Supervisor. I also understand that if this agreement expires or is terminated, the hours of work I have provided and the salary and benefits I have received during the term of this agreement will be reconciled. A deficit in hours accounted for will result in additional leave charges; if Leave Without Pay (LWOP) is used, it may result in a debt. I further understand that when the agreement ends, any hours of work that are in excess of the required 80 hours per biweekly pay period as of the date the agreement is terminated will be forfeited.

If I have been compensated for hours of work I have not provided, I agree to refund any such excess compensation to VA in accordance with VA Handbook 5011, Part II, Chapter 3. I understand that any amount due on my behalf will be considered to be a debt due to the United States and agree to pay such an amount in full as directed by VA.

I understand that VA may terminate my eligibility for the variable work schedule when any of the following occur:

- a. Separation from VHA employment for any reason.
- b. Transfer to another VHA facility.

**PART II
APPENDIX C**

- c. Assignment to a position that does not have approved variable work schedules.
- d. Failing to account for sufficient hours under any two separate Variable Work Schedule Agreement periods.
- e. This agreement is otherwise terminated by the Secretary or designee.

I acknowledge that VA Directive 5011 and VA Handbook 5011, part II, is incorporated into and made a part of this agreement and I have read a copy.

Physician Signature

Date Signed

Physician Printed Name

Supervisor Signature

Date Signed

Supervisor Printed Name

Supervisor Title

cc: Servicing VA HR and payroll offices]

**PART III
CHAPTER 3**

b. Leave Charges

- (1) The minimum charge for leave shall be [one hour] and multiples thereof for full-time physicians, dentists, podiatrists, chiropractors, and optometrists. The minimum charge shall be a quarter hour (15 minutes) or multiples thereof for nurses, nurse anesthetists, PAs, EFDAs and part-time physicians, dentists, podiatrists, chiropractors, and optometrists. The minimum charge for leave for 7306 appointees shall be a quarter hour (15 minutes) and multiples thereof.
- (2) Holidays and in-lieu days granted thereof will not be charged to leave.

4. ANNUAL LEAVE

- a. Annual Leave.** The granting of annual leave shall be a matter of administrative discretion as to when and in what amount it may be authorized. Requests for annual leave shall be acted upon in the light of essential medical services and with due regard to the welfare and preferences of individual employees. Employees should be encouraged to take annual leave for at least 2 consecutive weeks each year for purposes of rest and relaxation.

b. Charging Annual Leave

- (1) **Full-Time Nurses, Nurse Anesthetists, PAs, EFDAs, 7306 Appointees in Title 5 or Hybrid Title 38 Occupations and Part-Time Employees.** The minimum charge of annual leave for these employees is one quarter hour (15 minutes) and multiples thereof. *When leave is charged because of absence from duty or tardiness, the employee will not be required to work during the period covered by the leave.*
- (2) **Full-Time Nurses and Nurse Anesthetists on the Baylor Plan.** Such nurses and nurse anesthetists shall be charged one hour of annual leave for each hour of annual leave taken. The minimum charge of annual leave for these employees is one quarter hour (15 minutes) and multiples thereof. *When leave is charged because of absence from duty or tardiness, the employee will not be required to work during the period covered by the leave.* Leave shall be charged only for absences from the basic workweek. (For the definition of basic workweek for these employees, see paragraph 2d of chapter 3, part II).
- (3) **Full-Time Nurses and Nurse Anesthetists on 72/80 Work Schedule.** Such nurses and nurse anesthetists shall be charged leave at a rate of ten hours of leave for every nine hours of absence (charged 1.111 for each hour). Leave shall be charged only for absences from the basic workweek.
- (4) **Full-Time Physicians, Dentists, Podiatrists, Chiropractors, and Optometrists Appointed Under 38 U.S.C. 7401, 7405 or 7306**
 - (a) **Minimum Charge.** The charge of annual leave for these employees is [one hour and multiples thereof]. *[When leave is charged because of absence from duty or tardiness, the employee will not be required to work during the period covered by the leave].*

**PART III
CHAPTER 3**

- appropriate as a guide in determining the charge to leave for excessive absence by an employee who travels by privately owned conveyance for the individual's convenience.
- (2) Travel time used to transfer from one facility to another, when the transfer is arranged for reasons other than for the convenience of the Government, will be charged to annual leave or to leave without pay when annual leave is not available.
- g. **Involuntary Leave.** Employees may be placed on involuntary annual leave when the needs of the service dictate. When an employee reasonably may not be regarded as ready, willing and able to work, the employee may be placed on involuntary annual leave or in a leave without pay status, as the employee's leave account and the circumstances may require.
- h. **Voluntary Leave Transfer Program.** See paragraph 19 of chapter 2, this part.

5. SICK LEAVE

- a. **Sick Leave.** Sick leave shall be granted to employees when they are incapacitated for the performance of their duties because of personal illness, disease, injury, pregnancy and confinement, for necessary medical, dental or optical examination or treatment, or when a member of the immediate family of the employee is afflicted with a contagious disease and requires the care and attendance of the employee; or when through exposure to contagious disease the presence of the employee at the post of duty would jeopardize the health of others.
- b. **Charging Sick Leave**
- (1) The minimum sick leave charge for full-time physicians, dentists, podiatrists, chiropractors, and optometrists appointed under 38 U.S.C. 7401, 7405 or 7306 is [one hour and multiples thereof]. No charge to sick leave will be made for absence of these employees on administrative nonduty days.
- (2) Except as provided in subparagraph (3), the minimum sick leave charge for full-time nurses, nurse anesthetists, including those on the Baylor Plan, PAs, EFDAs, 7306 appointees in Title 5 and Hybrid Title 38 occupations and part-time employees is one quarter hour (15 minutes) and multiples thereof. Sick leave for these employees will be charged as approved and used.
- (3) Full-time nurses and nurse anesthetists on a 72/80 Work Schedule shall be charged 1.111 hours of sick leave for each hour of sick leave taken. Leave shall be charged only for absences from the basic workweek. The minimum charge of annual leave for these employees is one quarter (15 minutes) and multiples thereof.
- (4) Medical and dental residents covered by disbursement agreements shall be granted sick leave in accordance with those agreements.

**PART III
CHAPTER 3**

(2) Employees who can reasonably be expected to return to duty after a prolonged period of incapacitation may be advanced sick leave and annual leave or granted LWOP.

i. Sick Leave for General Family Care or Bereavement Purposes

- (1) **Definition.** For purposes of this subparagraph, "family member" means: spouse, and parents thereof; sons and daughters, and spouses thereof; parents; and spouses thereof brothers and sisters, and spouses thereof; grandparents and grandchildren, and spouses thereof; domestic partner and parents thereof, including domestic partners of sons and daughters and spouses thereof; parents, and spouses thereof; brothers and sisters, and spouses thereof; and grandparents and grandchildren, and spouses thereof; and any individual related by blood or affinity whose close association with the employee is the equivalent of a family relationship.
- (2) **Leave for Family Care or Bereavement Purposes.** In addition to the reasons for granting sick leave in this paragraph, leave approving officials may grant or advance sick leave for:
- (a) Care of a family member who is incapacitated as a result of physical or mental illness; injury; pregnancy, or childbirth;
 - (b) Care of a family member as a result of medical, dental or optical examination or treatment;
 - (c) Making arrangements necessitated by the death of a family member;
 - (d) Attending the funeral of a family member; or
 - (e) Adoption (this may include appointments with adoption agencies, social workers and attorneys; court proceedings; required travel; or any other activities necessary for the adoption to proceed).
- (3) **Limitations on Sick Leave for Family Care or Bereavement Purposes.** Leave under paragraphs (2)(a) through (2)(d) is limited as follows:
- (a) Full-time employees [] may take up to [104 hours] (13 days) of sick leave in a leave year.
 - (b) Leave taken by employees on the 72/80 AWS is multiplied by 1.111 when determining these limitations.
 - (c) Part-time employees may take up to the amount of sick leave they would accrue in a leave year.
- (4) **Sick Leave to Care for a Family Member with a Serious Health Condition.** An employee may use up to a total of 12 administrative workweeks of sick leave each leave year to care for a family member with a serious health condition subject to the following limitations:
- (a) Full-time employees charged leave on a[n][hourly] basis may take up to a total of 12 administrative workweeks ([480 hours]) of sick leave in a leave year to care for a family member with a serious health condition subject to the following limitations;

- (1) If an employee previously has used any portion of the [104 hours] (13 days) of sick leave for general family care or bereavement purposes in a leave year, that amount must be subtracted from the 12 workweeks [480 hours] entitlement.
- (2) If an employee has already used 12 weeks ([480 hours]) of sick leave to care for a family member with a serious health condition, he or she cannot use an additional 13 days in the same leave year for general family care or bereavement purposes.
 - (a) Full-time employees charged leave on an hourly basis may take up to a total of (480 hours) 12 administrative workweeks of sick leave in a leave year to care for a family member with a serious health condition subject to the following limitations:
 - (1) If an employee previously has used any portion of the 104 hours of sick leave for general family care or bereavement purposes in a leave year, that amount must be subtracted from the 480 hours (12 workweeks) entitlement.
 - (2) If an employee has already used 480 hours (12 workweeks) of sick leave to care for a family member with a serious health condition, he or she cannot use an additional 104 hours in the same leave year for general family care or bereavement purposes.
 - (a) Part-time employees and employees on uncommon tours of duty are also covered and may take up to the an amount of sick leave equal to 12 times the average number of hours in his or her scheduled tour of duty each week during a leave year, subject to the following limitations:
 - (1) If an employee previously has used any portion of sick leave for general family care or bereavement purposes in a leave year, that amount must be subtracted from the total number of available hours.
 - (2) If an employee has already used the maximum amount of sick leave permitted to care for a family member with a serious health condition, he or she cannot use additional hours in the same year general for family care or bereavement purposes.
 - (3) Medical and dental residents covered by disbursement agreements shall be granted sick leave in accordance with those agreements.
 - (4) **Relation to Family and Medical Leave Act.** Sick leave under paragraph i(2) above does not count towards an employee's entitlement under the Family and Medical Leave Act (5 U.S.C. 6381-6387) unless the employee notifies the leave approving official in advance of intent to substitute sick leave for leave without pay taken under the Family and Medical Leave Act.
 - (5) **Leave Approving Officials.** Leave approving officials may grant or advance sick leave to title 38 employees as described in paragraph (2); however, approvals or denials are to be consistent with the limitations in paragraph (3) as well as the criteria for approving or advancing sick leave.

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- (6) **Record Keeping.** Title 38 employees are not covered by the "Federal Employees Family Friendly Leave Act," Pub. L. 103-388. However, to monitor use of this type of leave and to ensure consistency between payroll practices for title 5 and title 38 employees, the record keeping procedures found at 5 CFR 630.408 will be used.

6. ACCRUALS OF ANNUAL AND SICK LEAVE

- a. **Accruals for Full-Time Physicians, Dentists, Podiatrists, Chiropractors, or Optometrists Appointed Under 38 U.S.C. 7401, 7405 or 7306.** Annual and sick leave shall accrue to full-time physicians, dentists, podiatrists, chiropractors, or optometrists during full biweekly pay periods while in a leave with pay status or in a combination of pay and nonpay status. Annual and sick leave will accrue for fractional pay periods as authorized by the Under Secretary for Health [].
- b. **Accruals for Full-Time Nurses, Nurse Anesthetists, PAs, EFDAs, 7306 Appointees in Title 5 or Hybrid Title 38 Occupations, or Part-Time Employees.** Annual and sick leave shall accrue to full-time nurses, nurse anesthetists, PAs, EFDAs, 7306 appointees in Title 5 or Hybrid Title 38 occupations, or part-time employees during each full biweekly pay period while in a leave with pay status or in a combination of pay and leave without pay status. Such an employee who initially enters on duty on the first workday after the beginning of the pay period shall be deemed to have been appointed at the beginning of the pay period, thereby enabling completion of a full biweekly pay period for leave accrual purposes. For example, an employee whose first workday is after a Monday holiday which occurs the first week of the pay period shall be deemed to have been appointed at the beginning of the pay period for leave accrual purposes.
- c. **Accruals During Periods of Suspension.** Annual and sick leave shall accrue to full- and part-time employees during a period of suspension provided the employee is restored to duty and it is determined that the suspension was not justified.

d. Accrual Rate

(1) Full-time Physicians, Dentists, Podiatrists, Chiropractors, and Optometrists [Appointed Under 38 U.S.C. 7401, 7405 or 7306]

- (a) Annual leave shall accrue for full-time physicians, dentists, podiatrists, chiropractors, and optometrists at the rate of [8 hours for each full biweekly pay period].
- (b) Sick leave shall accrue for full-time physicians, dentists, podiatrists, chiropractors, and optometrists at the rate of [4 hours for each full biweekly pay period].

(2) Full-Time Nurses, Nurse Anesthetists, PAs and EFDAs

- (a) Annual leave shall accrue for full-time nurses, nurse anesthetists, PAs and EFDAs at the rate of 8 hours for each full biweekly pay period.
- (b) Sick leave shall accrue for full-time nurses, nurse anesthetists, PAs and EFDAs at the rate of 4 hours for each full biweekly pay period.

(3) [Full-Time 7306 Appointees in Title 5 and Hybrid Title 38 Occupations]

- (a) Annual leave shall accrue for full-time 7306 appointees in non-Title 38 occupations at the rate of 8 hours for each full biweekly pay period [].
- (b) Sick leave shall accrue for full-time 7306 appointees in non-Title 38 occupations]at the rate of 4 hours for each full biweekly pay period [].
- (c) Upon conversion to an appointment, covered by a different leave system, the leave accrual rate for 7306 appointees will be determined based on the applicable regulations and policies for the new leave system.

(4) Part-Time Employees

- (a) Annual leave shall accrue for part-time employees at rate of 1 hour for each 10 hours in a pay status.
- (b) Sick leave shall accrue for part-time employees at the rate of 1 hour for each 20 hours in a pay status.
- (c) Hours in a pay status which do not equal the number necessary for a minimum annual or sick leave credit of 1 hour for part-time employees will be carried forward and combined with subsequent pay status hours.

e. Reduction of Leave Accruals

(1) Full-Time Physicians, Dentists, Podiatrists, Chiropractors, and Optometrists Appointed Under 38 U.S.C. 7401, 7405 or 7306.

- (a) Annual leave accruals for full-time physicians, dentists, podiatrists, chiropractors, and optometrists shall be reduced when the individual has had 1 full pay period of absence without pay in a leave year. This reduction shall be at the rate of [8 hours] for each full pay period.
- (b) Sick leave accruals for full-time physicians, dentists, podiatrists, chiropractors, and optometrists shall be reduced when the individual has had 2 pay periods or more of absence without pay in a leave year. This reduction shall be at the rate of [4 hours of sick leave for each 80 hours in a nonpay status].

(2) Full-Time Nurses, Nurse Anesthetists, PAs, EFDAs, and 7306 Appointees in Title 5 and Hybrid Title 38 Occupations. A full-time nurse, nurse anesthetist, PA, EFDA, or 7306 appointee **in a Title 5 or Hybrid Title 38 occupation** who is in a nonpay status for the entire leave year shall not earn leave for the year. Leave accruals shall be reduced for a nonpay status of 80 hours or more in a leave year. This reduction shall be at the rate of 8 hours of annual leave and 4 hours of sick leave for each 80 hours in a nonpay status. **NOTE:** *In making this computation each hour a full-time nurse or nurse anesthetist on the 72/80 alternate work schedule is in a nonpay status shall be considered to be 1.111 hours.* For this purpose, included shall be all hours in a nonpay status (other than nonpay status during a fractional pay period when no leave accrues) while the individual is on the rolls during the leave year in which the leave accrues; excluded shall be a period covered by refund for unearned advance leave. If a reduction in leave credits results in a debit to the annual leave account at the end of the leave year:

- (a) The debit may be carried forward as a charge against annual leave to be earned in the next leave year; or
- (b) The individual may be required to refund the amount paid to the employee for the period covering the excess leave that resulted in the debit.

(3) Part-Time Employees. Since annual and sick leave for part-time employees will be credited only on pay status hours, no necessity exists for reducing accruals without pay absences.

f. Maximum Leave Accumulation

(1) Annual Leave

- (a) **Full-Time Physicians, Dentists, Podiatrists, Chiropractors, or Optometrists Appointed Under 38 U.S.C. 7401, 7405 or 7306.** A full-time physician, dentist, podiatrist or optometrist may carry forward not more than [685 hours] of accumulated annual leave at the end of any leave year.
- (b) **Full-Time Nurses, PAs or EFDAs.** A full-time nurse, PA, or EFDA may carry forward not more than 685 hours of accumulated annual leave at the end of any leave year.

- (c) **Full-Time 7306 Appointees in Title 5 or Hybrid Title 38 Occupations.** A full-time 7306 appointee in a non-Title 38 occupation is entitled to carry forward not more than 720 hours of accumulated annual leave at the end of the leave year. Upon conversion to another type of appointment covered by a different leave system, any annual leave accumulated while serving as a 7306 (not-to-exceed 720 hours) appointee will remain to the employee's credit until it is reduced through usage to the maximum annual leave accrual limitation of the new position or leave system.
- (d) **Part-Time Employees.** A part-time employee may carry forward not more than 240 hours of accumulated annual leave at the end of any leave year except that an employee converted to part-time from full-time may carry forward more hours of unused annual leave as indicated in subparagraphs 1 and 2.
1. The maximum carryover will be the lesser of the number of hours converted to part-time or the maximum carryover limitation of the employee's former leave system. For physicians, dentists, podiatrists, chiropractors, and optometrists appointed under 38 U.S.C. 7401 and 7405, 5 days of annual leave will equal 5 workdays of annual leave which will be converted to 40 hours.
 2. When accumulated annual leave of more than 240 hours is reduced by usage so that the balance at the end of the leave year is less than the balance at the beginning of the leave year, such difference may not be restored from earnings in the ensuing year. The accumulated leave ceiling of 240 hours may be restored from subsequent earnings. Accrued annual leave not used during the leave year which would cause the maximum ceiling limitation of 240 hours of the balance to be exceeded at the beginning of the ensuing leave year will be forfeited.
- (e) **Restoration of Annual Leave**
1. Annual leave which is lost at the end of a leave year by operation of an accumulated annual leave limit under this chapter because of (1) administrative error when the error causes a loss of annual leave otherwise accruable; (2) exigencies of the public business when the annual leave was scheduled in advance; (3) sickness of the employee when the annual leave was scheduled in advance; or (4) the employee being in a missing status as defined in 5 U.S.C. 5561(5); shall be restored to the employee.
 2. The restoration, maintenance, and disposition of annual leave under subparagraph 1 will be accomplished in the same manner as for VA employees subject to the provisions of 5 U.S.C. chapter 63 under sections 6304(d)(2) and (e), 6302(f), and 5562. (See chapter 2, this part). This includes the same leave restoration approval criteria and requirements and, as applicable, maintenance of leave in separate accounts for the prescribed time limit or payment in lump sum for the value of the leave (including payment for claims by separated employees). This entitlement is provided pursuant to authority of 38 U.S.C. 7421.
- (2) **Sick Leave.** There shall be no limitation on the amount of accumulated sick leave which an employee may carry forward at the end of a leave year.

(3) Advanced Leave

(a) Full-Time Physicians, Dentists, Podiatrists, Chiropractors, and Optometrists [Appointed Under 38 U.S.C. 7401, 7405 or 7306]

1. Annual leave not to exceed [208 hours] at any time may be advanced to full-time physicians, dentists, podiatrists, chiropractors, and optometrists appointed under authority of 38 U.S.C. 7401(1), 7405(a)(1)(A) or 7306, except that such leave for temporary full-time employees appointed under authority of section 7405(a)(1)(A) shall not be advanced in an amount in excess of that amount which could accrue during the remainder of the current appointment.
2. Sick leave not to exceed [360 hours] at any time may be advanced to full-time physicians, dentists, podiatrists, chiropractors, and optometrists appointed under authority of 38 U.S.C. 7401(1), 7405(a)(1)(A) or 7306. However, sick leave shall not be advanced to employees on time limited appointments in an amount in excess of that amount which could accrue during the remainder of the current appointment.

(b) Full-Time Nurses, Nurse Anesthetists, PAs, EFDAs and 7306 Appointees in Title 5 and Hybrid Title 38 Occupations

1. Annual leave, not to exceed 208 hours, may be advanced to these employees at any time except that leave for employees on time limited appointments shall not be advanced in an amount in excess of that amount which could accrue during the remainder of the current appointment.
2. Sick leave, not to exceed 360 hours, may be advanced to these employees at any time. However, sick leave shall not be advanced to employees on time limited appointments in an amount in excess of that amount which could accrue during the remainder of the current appointment.

(c) Part-Time Physicians, Dentists, Podiatrists, Chiropractors, Optometrists, Nurses, Nurse Anesthetists, PAs, EFDAs and 7306 Appointees in Title 5 or Hybrid Title 38 Occupations. Part-time physicians, dentists, podiatrists, chiropractors, optometrists, nurses, nurse anesthetists, PAs and EFDAs may be advanced annual and sick leave based on the ratio which their employment bears to full-time employment and the amount of annual and sick leave that may be advanced to a full-time employee covered by subparagraph (3)(a) and (b). For example, a half-time employee who is not on a time limited appointment may be advanced up to 104 hours of annual leave and up to 180 hours of sick leave at any time during the leave year.

(d) Leave Advanced During Time-Limited Appointments. Advance sick and annual leave may not exceed the amount an employee can accrue during the remainder of any time limited appointment.

NOTE: Sick leave may be advanced to full- or part-time employees irrespective of whether or not there is annual leave to the employee's credit.

(e) **Long Term Absences and Adoptions.** In cases of serious disability, ailments, or for adoption-related purposes, an employee with no time limit in his or her appointment may be advanced sick leave not in excess of 30 days (240 hours). An employee serving under a time limited or term appointment may be granted sick leave up to the total leave that would otherwise be earned during the term of the appointment. There may not be more than 30 days (240 hours) of advanced sick leave on an employee's record at any one time. The amount of annual leave to an employee's credit generally will have no bearing on grants of advanced sick leave.

7. OTHER LEAVE

a. Military Leave

- (1) A full-time employee appointed under authority of 38 U.S.C. 7306, 7401(1), 7405 (a)(1)(A) or (D) or 7406 not limited to 1 year or less is eligible for and shall be granted military leave in the same manner as other Federal employees. The granting and charging of military leave contained in chapter 2 of this part for title 5 employees is also applicable to title 38 employees covered under this paragraph. Administrative non-duty days that occur within the period of military service will not be charged to military leave. Full time physicians, dentists, podiatrists, chiropractors, and optometrists employed on a 24/7 availability will be charged military leave on a[n] [hourly] basis for duty days.
- (2) A part-time employee appointed under authority of 38 U.S.C. 7405(a)(1)(A) or (D) or 7406 not limited to 1 year or less is entitled to leave without loss in pay, time or performance or proficiency rating for active duty or engaging in field or coast defense training under sections 502-505 of title 32, United States Code, as a member of the Reserve of the armed forces or member of the National Guard. Leave accrues for these employees at the rate of 15 days per fiscal year (to be credited at the beginning of the fiscal year) and, to the extent that it is not used in a fiscal year, accumulated for the use in the succeeding fiscal years until it totals 15 days at the beginning of a fiscal year. Scheduled workdays and intervening days for which no work is scheduled falling within a period of absence for this duty are not charged to military leave. This entitlement is provided pursuant to authority of 38 U.S.C. 7421.

b. Court Leave. Employees appointed under authority of 38 U.S.C. 7306, 7401(1), 7405(a)(1)(A) or (D) or 7406 are eligible for and shall be granted court leave in the same manner as other eligible Federal employees.

c. Home Leave. Employees shall earn and be granted home leave on the same basis as employees subject to the provisions of 5 U.S.C. chapter 63.

d. Family and Medical Leave Act

- (1) Office of Personnel Management regulations published in 5 CFR 630.1201-1211 will be used to implement the statutory requirements for administering Family and Medical Leave Act entitlements for [full and part-time employees in positions] appointed under 38 U.S.C. 7401(1).
- (2) An employee may substitute up to 26 administrative workweeks of accrued and accumulated sick leave when using FMLA under 5 U.S.C. 6382(a)(3) to provide care for a covered service member. Amounts are prorated for part-time employees and employees on uncommon tours of duty (5 CFR 630.403).

time off without charge to leave when their personal religious beliefs require that they abstain from work during certain periods of the workday or workweek, thereby avoiding an annual leave or leave without pay charge.

- b. **State and Local Holidays.** If a facility is closed on a State or local holiday because it is determined that Federal work may not be properly performed as provided in paragraph 5d of part II, chapter 2, absence on such day is not chargeable to leave for an employee of the facility. Such approved time off is considered authorized absence without charge to leave.

9. **AUTHORIZED ABSENCE.** An authorized absence is an absence administratively approved, which does not result in a charge to leave of any kind, or in loss of basic salary. The following will be used as the *guide* in determining the types of absences from duty which may be authorized without charge to leave.

- a. **Rest and Relaxation.** The Under Secretary for Health and facility directors or the professional person acting for them are authorized to approve absence [] not to exceed 24 consecutive hours for rest and relaxation for full-time physicians, dentists, podiatrists, chiropractors, and optometrists who have been required to serve long hours in the care and treatment of patients.

b. **Tardiness or Absence for Part of a Day**

- (1) [An unavoidable or necessary absence from duty and tardiness of less than 1 hour may be excused for full-time physician, dentist, podiatrist, chiropractor, or optometrist. In other instances, absences or tardiness will be charged to annual leave or LWOP (with the employee's consent), or absence without leave, as appropriate]. When approving authorized absence, approving officials will consider any potential adverse impact on patient care as well as the frequency of requests for authorized absence by the employee.
- (2) It is incumbent upon supervisory officials to ensure that full-time nurses, nurse anesthetists, PAs, and EFDAs and part-time employees discharge their obligation to VA in terms of the number of hours for which payment is made and the number of hours actually worked in accordance with the pre-established tour of duty. An unavoidable or necessary absence from duty and tardiness of less than 1 hour may be excused. In other instances, absences or tardiness will be charged to annual leave or LWOP (with the employee's consent), or absence without leave, as appropriate. The charges to leave will come as a result of appropriate reporting in the [timekeeping] system.
- (3) Repeated instances of tardiness or unexcused absences during scheduled working hours will be considered a disciplinary matter under the provisions of VA Handbook 5021 or as a matter for appropriate action with regard to probationary employees and temporary full- and part-time employees under the applicable provisions of VA Handbook 5021.

- c. **Hearings Before Federal Boards, VA Boards and Committees.** Absence of employees required to appear before Federal boards, before VHA boards, or before other VA boards or committees as witnesses or as participants in the matter under consideration will be approved without charge against leave.

(4) Employees may be granted LWOP for pregnancy and confinement as provided in paragraph 7d.

(5) The minimum charge for LWOP for full-time physicians, dentists, podiatrists, chiropractors, and optometrists will be [one hour and multiples thereof].[]

b. Conditions Which Will Be Met for Approval of Leave Without Pay. Except for the employees indicated in subparagraph a (2), (3) and (4), LWOP will not be approved unless the following conditions are met.

(1) There is expectation that the employee will return to duty in VA at the expiration of the LWOP period. At the discretion of the facility Director the employee may be required to signify such intentions by submitting a signed statement to that effect to be made a matter of record.

(2) The needs of the service with respect to patient care will not be unduly hampered by the employee's absence.

(3) The contribution or service of the employee is such to merit granting LWOP, as evidenced by supervisory evaluation.

(4) It is clearly indicated that one or more of the following advantages will accrue to the service.

(a) The value of the employee will be increased.

(b) Training of the employee in a specialty needed by VA.

(c) Retention of a capable employee in an area where recruitment of qualified personnel is difficult.

(d) Protection or improvement of employee's health.

c. Notice to Employee. Employees granted LWOP for more than 30 days will be notified in writing by the Chief of Service that:

(1) There is no assurance of their assignment to their former position or facility on the expiration of the approved period of LWOP, although it will be the policy to make every effort to return them to the facility which granted the LWOP, except under the circumstances enumerated below:

(a) When the employee requests reassignment to another facility and there is a suitable vacancy there and both facilities concur in the transfer. Such transfers will be handled by the facilities concerned, if the action normally does not require prior approval of VACO.

- (b) When VACO may wish to offer the employee assignment elsewhere in the interests of the service. For example, the services of a nurse returning from educational LWOP might be required at another facility as an associate chief, nursing service for education.
- (c) In the event a staff adjustment is necessary while an employee is on LWOP, the employee is subject to being declared surplus on the same basis as other on-duty employees.

(2) They should communicate with their supervisor at least 2 weeks before the expiration of their LWOP to arrange for their return to duty.

- d. Action by the Human Resources Office.** The Human Resources Management Office of the facility which granted the LWOP will maintain necessary controls to insure that a vacancy is available for the return of the employee to duty. In unusual circumstances where it is not possible to return the employee to the facility the employee left, VACO assistance in placing the employee may be requested.
- e. Human Resources Office Records.** LWOP for more than 30 calendar days will be documented on Standard Form 52, Request for Personnel Action, forwarded to the Human Resources Management Office for appropriate action and filed in the employee's personnel folder.

11. LEAVE WITHOUT PAY (LWOP) FOR FAMILY SUPPORT PURPOSES. This is sometimes referred to as Expanded FMLA but is not based on the authority of the Family and Medical Leave Act (FMLA) of 1993. Therefore, this LWOP is not counted towards the 12-week FMLA entitlement authorized in 5 U.S.C. 6382. Employees are not required to complete at least 12 months of Federal service to be eligible for this LWOP. The granting of this LWOP shall be a matter of administrative discretion. Annual and sick leave cannot be substituted for this LWOP. Annual leave donated under the Voluntary Leave Transfer Program cannot be substituted to this LWOP.

- a. LWOP for family support purposes may be used for any of the following family members: spouse, and parents thereof; sons and daughters, and spouses thereof; parents, and spouses thereof; brothers and sisters, and spouses thereof; grandparents and grandchildren, and spouses thereof; domestic partner and parents thereof, including domestic partners of sons and daughters and spouses thereof; parents, and spouses thereof; brothers and sisters, and spouses thereof; and grandparents and grandchildren, and spouses thereof; and any individual related by blood or affinity whose close association with the employee is the equivalent of a family relationship.
- b. Up to 24 hours [] of leave without pay (LWOP) may be granted to employees for the following family support purposes:
 - (1) To participate in school activities directly related to the educational advancement of their child;
 - (2) To accompany their children to routine medical or dental appointments, such as annual checkups and vaccinations; and

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- (3) To accompany their elderly relatives to routine medical or dental appointments or other professional services related to the care of the elderly relative, such as making arrangements for housing, meals, telephones, banking services, and other similar activities.
- c. Full-time employees [] may be granted up to 24 hours of LWOP each leave year for family support services. Part-time employees may be granted LWOP in direct proportion to their regularly scheduled number of hours to the 24-hour limitation each leave year.
- d. Employees may be required to provide administratively acceptable documentation related directly to requests for LWOP for family support purposes, including medical certification, as appropriate.

**PART III
CHAPTER 3****12. UNAUTHORIZED ABSENCE**

- a. **General.** Unauthorized absence is any absence from duty which has not been approved. An employee who is absent without approval for any cause will explain to the person authorized to approve leave, at the earliest practicable time, the cause of this absence and the failure to ask for permission to be absent. If it is found that the employee was absent without sufficient cause, or that the failure to obtain permission to be absent is not satisfactorily accounted for, the time lost will be counted as unauthorized absence and pay will be forfeited in the applicable amount.
- b. **Charging Unauthorized Absence.** The minimum charge for unauthorized absence for full-time physicians, dentists, [] podiatrists, chiropractors, and optometrists is 1 [hour and multiples thereof]. The minimum charge for unauthorized absence for full-time nurses, nurse anesthetists, PAs and EFDAs and part-time employees is 15 minutes and multiples thereof.

13. DISPOSITION OF LEAVE ON TRANSFER, SEPARATION, OR RETIREMENT**a. Lump-Sum Leave Payments**

- (1) The provisions of 5 U.S.C., chapter 55, subchapter VI, which provide for lump-sum payment of annual leave, are for application to employees appointed under 38 U.S.C., chapter 73 and 74. Lump-sum payments are based upon the amount of annual leave to the credit of an employee on the date of separation. There is no authority to grant annual leave immediately prior to separation when it is known in advance that the employee is to be separated except where exigencies of the service require such action (34 Comp. Gen. 61).
- (2) Lump-sum payments for full-time nurses and nurse anesthetists on the Baylor Plan are also based on the amount of annual leave to the credit of a nurse or nurse anesthetist on the date of separation. However, the lump-sum payment to such nurse or nurse anesthetist shall be based on the applicable hourly rate of base pay in effect for a similar employee's service outside the Baylor Plan, i.e., the annual rate of basic pay divided by 2080.
- (3) Special pay for physicians and dentists is considered basic pay for the purpose of lump-sum leave payments unless there is a refund liability. See 38 U.S.C. 7438.

- b. **Recredit of Leave-Different Leave System.** OPM is authorized by 5 U.S.C. 6308 to regulate the transfer and recredit of leave when different leave systems are involved. (See VHA Sup., MP-4, pt. II, par. 1D.05, for conversion formula.)

c. Disposition of Annual Leave Account**(1) Changes During Employment in VHA**

- (a) When an employee is serving in an appointment which provides for leave accrual, and is subsequently converted or appointed without a break in service to another type of appointment which also provides for leave accrual, accumulated and accrued leave

Variable Work Schedule and Leave Changes Agenda

1. Current status of VA Handbook 5011/32 - Variable Work Schedule and Leave Changes.
2. Systems requirements to accommodate the policy changes.
3. DFAS and VATAS systems requirements time-line.
4. Notification to the field regarding the implementation of the policy changes.
5. Questions.

(b)(6) (b)(6)

Subject: FW: Physician Variable Work Schedules Policy Implementation
Location: Room 211 / VANTS Line 1-800-767-1750 Access Code (b)(6)
Start: Fri 8/3/2018 10:00 AM
End: Fri 8/3/2018 11:00 AM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b)(6)

Jacqui and Nathan,
 We are assembling a team from HR&A/OHRM, OM/FSC and VHA to discuss the comms strategy to address this issue. The meeting is at 10:00 a.m. The persons in VACO will assemble in 211 and other will join in virtually on a VANTS line.
 Carin

-----Original Appointment-----

From: (b)(6)
Sent: Friday, August 03, 2018 7:59 AM
To: (b)(6) Muir, Catherine (FSC); (b)(6) (FSC); (b)(6) (FSC); (b)(6)
 (b)(6) Otero, Carin; Waye, Rondy L.; (b)(6) Thele, Joseph; (b)(6) (b)(6) (b)(6) (b)(6)
 (b)(6) (VACO); (b)(6) Kessler, Chad S DURVAMC; (b)(6)
Cc: (b)(6)
Subject: Physician Variable Work Schedules Policy Implementation
When: Friday, August 03, 2018 10:00 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Room 211 / VANTS Line 1-800-767-1750 Access Code (b)(6) #

Meeting to discuss policy implementation, possible system issues, workarounds, and OM/FSC training plan for timekeepers.

CONFIRMATION NOTIFICATION

Subject: Confirmation Notification: Conference call 17699601 successfully reserved
Attention: (b)(6)
Company: VACO
Email: (b)(6)@VA.GOV

Title: Variable Work Schedules
Date: 08/03/2018

Starting: 10:00am EST+ DST (New York)
Duration: 80 minutes
Participants: 15

Moderator Code: (none)

Participant Code: (b)(6)

Dial In Access:

-->

Instructions (meet me direct):

Dial 8007671750 and follow the voice prompts. When asked, please enter the Moderator Code (b)(6) followed by the # key. You will be connected to the conference if your Moderator Code is correct. Otherwise, you will be transferred to a conference operator for assistance. If you are disconnected for any reason, repeat instructions above.

8007671750

When you are finished with your conference call please take a moment to complete the Teleconferencing Survey and also feel free to share this link with your conference participants:

<https://vaww.portal2.va.gov/sites/VANTS/Lists/VANTS%20Survey/newform.aspx>

Please do not reply to this email address, it is a distribution mailbox only

(b)(6) (b)(6)

Subject: DCoS Directors Meeting
Location: 1015F Conference Room

Start: Thu 8/9/2018 2:30 PM
End: Thu 8/9/2018 3:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Thursday from 2:30 PM to 3:00 PM

Meeting Status: Tentatively accepted

Organizer: Syrek, Christopher D. (Chris)

Required Attendees: Moragne, Jeffrey; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) Dillard, Stephen (b)(6) Hayes-Byrd, Jacquelyn;
(b)(6); McVicker, Carrie A.; (b)(6)

Optional Attendees: (b)(6)

Please note: Due to the Holidays----**Next DCOS Director's Meeting will resume on 01/09/2020.**

DCoS Directors Meeting at 2:30 in room 1015F.

V/R,
(b)(6)

Weekly OEHRM Staffing Update
Monday, August 13, 2018
10:30 am

Item	Presenter(s)
Staffing List Update	(b)(6) John Oswalt
Review of Project Plan  OEHRM Daily Update Aug 10 (002).pdf	Jessica Bonjorni David Perry
Executive Hiring Plan Update  OEHRM Weekly.Status Execu	Tracey Therit
Title 38 Discussion	Barbara Hyduke
Wrap-up and Next Steps	
Adjourn	

(b)(6) (b)(6)

Subject: Weekly OEHRM Staffing Update Meeting (Agenda Attached)
Location: 1015F or VANTS 1-800-767-1750 ac (b)(6)

Start: Mon 8/13/2018 10:30 AM
End: Mon 8/13/2018 11:00 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday from 10:30 AM to 11:00 AM

Meeting Status: Not yet responded

Organizer: Powers, Pamela

Required Attendees: Morris, Genevieve; Hyduke, Barbara; Syrek, Christopher D. (Chris); Bonjorni, Jessica (WMC); Perry, David (WMC); Maenle, Nathan; Otero, Carin (b)(6) Therit, Tracey; Morris, Genevieve (OS/ONC/IO) (b)(6)@hhs.gov; (b)(6) (EHRM); Oswald, John; Cordeiro, Hansel (OGC); Hanretta, Kevin; (b)(6) (VACO); (b)(6) (b)(6)

Optional Attendees: Hayes-Byrd, Jacquelyn; Tucker, Brooks; Jernigan, Ernie (VACO) (Staff Assist)

To provide the COSVA/Deputy COSVA an update on the status of hiring for the OEHRM



Aug 13 2018
Weekly OEHRM ...

Attendees:

VA: COSVA or Deputy COSVA

(b)(6) (b)(6) (b)(6)

VHA: Barb Hyduke
Jessica Bonjorni
David Perry

(b)(6)

HR&A: Tracey Therit
Carin Otero
Nathan Maenle

OEHRM: Genevieve Morris

(b)(6)

OGC: Hansel Cordeiro

OSP: Kevin Hanretta

OI&T: John Oswalt

**Please forward read ahead material to (b)(6) [@va.gov](mailto:_____@va.gov) the Friday prior to be added to the calendar invitation

SAVE THE DATE

Vet360 Recognition Ceremony



DIGITAL SERVICE at VA

DATE: Friday, August 17

TIME: 4:00–6:00 p.m. EST

LOCATION: Indian Treaty Room 474,
Eisenhower Executive Office Building

RSVP: Please RSVP by Thursday, August 9

SECURITY CLEARANCE: Please note that you must submit your
information to Secret Service in advance in order to attend.

More details to follow next week.

(b)(6) (b)(6)

Subject: Vet360 Recognition Ceremony
Location: Indian Treaty Room 474, Eisenhower Executive Office Building

Start: Fri 8/17/2018 4:00 PM
End: Fri 8/17/2018 6:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6)

Required Attendees: Sandoval, Camilo J.; Cussatt, Dominic (SES); (b)(6)
(VACO); (b)(6) (VACO) (b)(6) VBAVACO; (b)(6), VBAVACO;
Devlin, Margarita, VBAVACO; (b)(6)
(b)(6) @omb.eop.gov (b)(6)
(b)(6) @omb.eop.gov; (b)(6)
(VEO), VBALAX; Hudak, Timothy (b)(6)
(b)(6) (OIT); (b)(6) VBAVACO; (b)(6) OEDAUSTIN;
(b)(6) OEDAUSTIN (b)(6) VBAVACO; (b)(6)
(b)(6) OEDAUSTIN (b)(6) VBAVACO; (b)(6)
(b)(6) RICVAMC; (b)(6) (Booz Allen Hamilton); (b)(6) @lts.com;
(b)(6) @guidehouse.com; (b)(6) @guidehouse.com; (b)(6) @guidehouse.com;
(b)(6) @lists.usds.gov; (b)(6)
(b)(6)
(b)(6) Stone, Richard A., MD; (b)(6)
VBAVACO; (b)(6) VBAVACO; (b)(6)
(b)(6) Tucker, Brooks; Hayes-Byrd, Jacquelyn; Byrne,
Jim (OGC); Ulliyot, John; Glynn, Melissa S.; (b)(6) (b)(6) (b)(6) Anderson, Christopher;
Haverstock, Cathy; (b)(6) (b)(6) (b)(6) VBAVACO; (b)(6)
(b)(6) Frueh, Mike,
VBAVACO; (b)(6) VBAVACO; (b)(6)
(b)(6) Medve, John VACO; Howard, Tom (NCA)
Optional Attendees: (b)(6) Morton, Barbara C.;
(b)(6) (SBG)

When: Friday, August 17, 2018 4:00 PM-6:00 PM. (UTC-05:00) Eastern Time (US & Canada)
Where: Indian Treaty Room 474, Eisenhower Executive Office Building

~~*~*~*~*~*~*~*~*

Hi Everyone,

I invite you to join the Digital Service team on Friday, August 17th for our Vet360 Recognition & Awards Ceremony.

We are hosting this event as a kickoff to celebrate VA's digital modernization efforts. Thanks to the work of the Vet360 team, information now flows across the VBA and VHA borders allowing Veterans to access a suite a personalized self-service tools. For the first time ever, Veterans can revise their own contact information in

one location and their updates appear where VA stores this information. This was certainly no easy task and was accomplished thanks to collaborative efforts across VA.

The work of the Vet360 team is an important step in VA's digital modernization strategy and it is allowing us to build upon this enhancement. We are proud to be working side-by-side with our colleagues in VA to provide our Veterans and their families with the highest service possible and look forward to celebrating many more modernization successes ahead.

Please RSVP and submit your information to Secret Service no later than Wednesday, August 15th. Everyone must submit their information via <https://events.whitehouse.gov/?rid=GJDDJ6JBJ2>. Please be sure to enter your information exactly as it appears on your photo identification otherwise you will not be admitted. Guests will receive arrival and security information once they have been cleared.

I look forward to seeing you on Friday!

Best,

(b)(6)

(b)(6) (b)(6)

Subject: Reminder: Develop leadership message for HRA Biweekly Wrap Up
Location: n/a

Start: Mon 8/20/2018 3:00 PM
End: Mon 8/20/2018 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: (b)(6) (Exeter Consultants)

Required Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (b)(6) (b)(6)
(b)(6) (Exeter); (b)(6) (Exeter)

Hello Ma'am,

This calendar appointment is a friendly reminder for you to take some time to develop your leadership message for the next edition of the HRA Biweekly Wrap-Up. The HR&A Biweekly Wrap-up is produced generally every two weeks for the HRA employee base. Its content includes your leadership message and contains a look back at the last two weeks of activities of HR&A's program offices.

For the next edition, we ask that you please develop and send us your leadership message before August 22.

Thank you and please let us (b)(6) and me) know if you have any questions.

Kind regards,

(b)(6) **MBA**
Senior Communication Specialist Consultant
Exeter Government Services
VACO, 810 Vermont Ave. NW, Room 277C
Washington, D.C. 20420

(b)(6) @va.gov
office: (b)(6)
mobile: (b)(6)



Weekly OEHRM Staffing Update
Monday, August 20, 2018
10:30 am

Item	Presenter(s)
Staffing List Update	(b)(6) John Oswalt
Review of Project Plan  OEHRM Daily Update Aug 16.pdf	Jessica Bonjorni David Perry
Executive Hiring Plan Update  OEHRM Weekly.Status Execu	Tracey Therit
Title 38 Discussion <ul style="list-style-type: none"> • FY 2020 Legislative Proposal 	All VHA, OEHRM, OGC, OCLA
Wrap-up and Next Steps	
Adjourn	

(b)(6) (b)(6)

Subject: Weekly OEHRM Staffing Update Meeting
Location: 1015F or VANTS 1-800-767-1750 ac (b)(6)

Start: Mon 8/20/2018 10:30 AM
End: Mon 8/20/2018 11:00 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Monday from 10:30 AM to 11:00 AM

Meeting Status: Not yet responded

Organizer: Powers, Pamela

Required Attendees: Hyduke, Barbara; Syrek, Christopher D. (Chris); Bonjorni, Jessica (WMC); Perry, David (WMC); Maenle, Nathan; Otero, Carin; (b)(6); Therit, Tracey; Morris, Genevieve (OS/ONC/IO) (b)(6)@hhs.gov; (b)(6) (EHRM); Oswald, John; (b)(6) (OGC); Hanretta, Kevin; (b)(6) (VACO); (b)(6) (b)(6) Morris, Genevieve; Galik, Daniel; Emery, Rodney

Optional Attendees: Hayes-Byrd, Jacquelyn; (b)(6) (OGC); Jernigan, Ernie (VACO) (Staff Assist)



Aug 20 2018
Weekly OEHRM ...

To provide the COSVA/Deputy COSVA an update on the status of hiring for the OEHRM

Attendees:

VA: COSVA or Deputy COSVA
(b)(6) (b)(6) (b)(6)

VHA: Barb Hyduke
Jessica Bonjorni
David Perry
(b)(6)

HR&A: Tracey Therit
Carin Otero
Nathan Maenle

OEHRM: Genevieve Morris
(b)(6)

OGC: Hansel Cordeiro

OSP: Kevin Hanretta

OI&T: John Oswalt

**Please forward read ahead material to (b)(6) [@va.gov](mailto: @va.gov) the Friday prior to be added to the calendar invitation

(b)(6)

(b)(6)

Subject: OA Orientation
Location: 201

Start: Wed 8/22/2018 1:00 PM
End: Wed 8/22/2018 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Hurndon, Roy
Required Attendees: Hayes-Byrd, Jacquelyn

Please let me know if you require any further accomodations for your meeting.

Very respectfully,

(b)(6)

Program Support Specialist

[Office of Administration \(O3\)](#)

Department of Veterans Affairs, Central Office (VACO)

810 Vermont Avenue NW #100A

Washington D.C. 20420

(b)(6)

Meeting Agenda
Mission Act August 29 4 Corners Prep Meeting

Date and Time: Thursday, August 23 rd , 1:00 PM - 3:00 PM			
Location: 810 Vermont, Room 930			
Purpose: Discuss key findings and strategic communications for Mission Act Provisions VA will brief to 4 corners Congressional staff on August 29			
Agenda:			
Item #	Topic	Lead	Time
1	Section 505: Posting HR Data on VA Website	Debbie Kolen	15 min
2	Section 104: Quality Standards	(b)(6)	20 min
3	Section 162: Caregivers Program Expansion	(b)(6)	30 min
4	Section 101: Community Care Access Standards	Dr. (b)(6) (b)(6) Dr. Kameron Matthews	30 min
5	Section 111: Third Party Administrator	(b)(6)	10 min
6	Administrative Meeting Prep	(b)(6)	5 min
7	Closing Comments	Dr. Melissa Glynn	10 min

MISSION Act Four Corners Prep Meeting

August 23, 2018
1:00 P.M. – 3:00 P.M.



Pre-Decisional For VA Internal Use Only

VA



U.S. Department
of Veterans Affairs

(15-00615-F) - 003669

Agenda

Time	Topic	Speaker/Presenter
15 min	Section 505: Posting HR Data on VA Website	(b)(6)
20 min	Section 104: Quality Standards	(b)(6)
30 min	Section 162: Caregivers Program Expansion	(b)(6)
30 min	Section 101: Community Care Access Standards	Dr. (b)(6) (b)(6) Dr. Kameron Matthews
10 min	Section 111: Third Party Administrator	(b)(6)
15 min	Closing Comments	Dr. Melissa Glynn

Human Resources and Administration

Accomplishments and Upcoming Milestones

Accomplishments

- Distribute vacancy data report to Administrations
 - Total number of vacancies
 - With exclusions: 43,453 (14 Aug 18)
 - Without exclusions: 57,407
 - With exclusions: 38,100 (21 Aug 18)
 - Without exclusions: 57,947

Upcoming Milestones

- 22 Aug 18 – Pre-Coord data definitions, format and data (except vacancy data) through OGC, OCLA, & OEI
- 29 Aug 18 – Distribute vacancy data report to Administrations (reflect trend of data clean up effort)
- 31 Aug 18 – Pull final vacancy data for the 505 reporting on HR&A public facing website
- 4 Sep 18 – Validate final vacancy data with Administrations & Staff Offices
- 4 Sep 18 – Final Section 505 report to HR&A leadership
- 6 Sep 18 - Publish to public website the final data for Mission Act Sec. 505

Organizational Activities Requiring Collaboration

Activity (Name/Date)	Collaboration (type and with whom)	Expected Impact
Position Management	Manpower	Consensus with all Administrations & Staff Offices on VA data definitions for external use
Dry run vacancy data reports	Administrations & Staff Offices	Reduce non-concurrence from Administrations & Staff Offices on final vacancy data
OHRM Brief	Senior Leaders	Ensure data definition, format and data (except vacancy data) consensus before going to OGC, OCLA, & OEI.

Human Resources and Administration

Stakeholder Engagement

Date	Brief Description	Outcome
August 10	Administration data clean up – In Progress	Accuracy of vacancy data across the VA
August 22	Package on format, data (with the exception of vacancy data) and definitions out to OGC, OCLA and OEI	On target for Section 505 data going public on HR&A website

Risks and Mitigations

Risks	Mitigations
Schedule – Require approval on Section 505 data, format and definitions from OGC, OCLA, and OEI	HRA will check in daily with appropriate parties to update status of the Section 505 package
Vacancy results – The March, 2018, vacancy report to Congress included the following exclusions: <ol style="list-style-type: none"> 1. Effective date of position prior to 1/1/16 2. End date of position is blank 	Need executive decision on VHAs request to remove all exclusions for September 6, 2018, publishing of section 505 data to HRA public facing website



Sections 104 & 109 - Quality Standards & Remediation

Bottom Line Up Front

Section #	Provision Description	Status (R/Y/G)
104	Establish Quality Standards for Medical Service Lines	
109	Remediate Medical Service Lines that fail to meet Quality Standards	
Key Findings		

- VA is reviewing existing health quality measures used by public and private health care systems and consulting with Federal and non-governmental entities including DoD and CMS
- A public hearing is scheduled for September 24 (published in Federal Register)
- Additional Veteran input will be obtained through focus groups sessions facilitated by a neutral third party
- Existing platforms will allow for public reporting of our quality
- Infrastructure to address underperforming sites and services is being developed.

Issue/Impact	Mitigation/Next steps
Recurring Medicare contractor delays for posting VA quality metrics on Hospital Compare website	<ul style="list-style-type: none"> • Technical amendment requested to allow VA to use alternative public reporting website (www.accesstocare.va.gov)
Risk/Impact	Mitigation/Next steps
Community-based providers may not consistently report quality measures relevant to VA standards	<ul style="list-style-type: none"> • Maximize use of existing public data sources (e.g. Medicare.gov/PhysicianCompare) • Engage with CMS to anticipate and align with future quality measurement standards
Transition to Cerner may create gaps in measures of VA facility quality performance	VHA engaging with Electronic Health Record Modernization (EHRM) office to ensure data continuity

Sections 104 and 109: Stakeholder Engagement & Key Messages

Stakeholder Engagement

- VA is consulting with public and private entities and healthcare systems to understand industry approaches to quality standards, performance comparisons, and public reporting.
- Entities include: Centers for Medicare and Medicaid Services (CMS); Department of Defense (DoD); National Quality Forum (NQF); National Committee for Quality Assurance; Medicare Quality Improvement Organizations (QIO)
- Public Hearing scheduled for September 24, 2018 in Arlington, VA
- VA will additionally engage a neutral third party to host a large-scale “virtual town hall meeting” with a demographically represent consumer panel of Veterans to identify their preferences for quality and access standards and public reporting options.

Key Messages

- VA is committed to using industry-standard quality measures to compare our performance to that of the community, and to report those comparisons to the public in a format that is understandable and promotes informed choice.
- Where VA care fails to meet standards of quality compared to the community, we will work to remedy the performance gap while offering the option of community care to our Veterans

Section 162: Caregiver Program Bottom Line Up Front

Section #	Provision Description	Status (R/Y/G)
162	Implement an IT system to assess and improve the family caregiver program: Congressionally Mandated Report (CMR) to Congress and GAO 90 days after enactment	

Key Findings

- CMR due to Congress and GAO on September 4, 2018
- Anticipated to be cleared by VHA 8/22/18 to VA Offices, including OCLA, OGC, and OEI
- CMR provides the following:
 - A new IT system (Caregiver Tool or CareT) will be implemented in January 2019
 - By April 2020 (per OIT), VA will implement enhancements and Scalability (To accommodate anticipated applicant demand and requirements)
 - VA estimates an additional 11,000 to 43,000 Veterans will be eligible at an annual cost of approximately \$280 million to \$2.7 billion, based on pending budget and policy decisions

Issue/Impact	Mitigation/Next steps
<ul style="list-style-type: none"> • A new IT system (CareT) is under development and is scheduled to deploy nationally in Jan 2019. • A New Service Request has been initiated by Program Office and is being worked with OIT to scale CareT. 	<ul style="list-style-type: none"> • VHA Executive in Charge has requested VHA Acting Principal Deputy Under Secretary for Health to assist with IT System Support and to ensure deployment. • Currently 18 level 1 defects identified that must be fixed prior to Sept 4 to maintain timeline

Risk/Impact	Mitigation/Next steps
<ul style="list-style-type: none"> • Dependency on IT system deployment and scaling • Insufficient Program Office staff to plan for expansion • Budget decisions will have significant impact on regulations and implementation, and may delay CMR 	<ul style="list-style-type: none"> • Establish an IPT with charter to appoint stakeholders • Initiate hiring of Program Office staff to meet FY Targets for implementation of MISSION Act

Section 162: Stakeholder Engagement & Key Messages

Stakeholder Engagement

- Congressional Meetings – September 2018
- Federal Register Notice – September 2018 – Focused on new services offered to include Financial Assistance and Legal Assistance
- VSO Briefing – October 2018

Key Messages

VA MISSION Act of 2018 (Title 1, Chapter 5, Subtitle C, *Family Caregivers*)

- Expands eligibility for the Program of Comprehensive Assistance for Family Caregivers (PCAFC) to a) Veterans injured in the line of duty on or before May 7, 1975 and on or after September 11, 2001(~ 2020), and b) All Veterans injured in the line of duty (~2022)
- First requires VA to implement an information technology system
 - Fully supports PCAFC
 - Allows for data assessment
 - Allows for comprehensive monitoring of all aspects of PCAFC
- Section # 162 Implement IT – Legislation indicates October 1, 2018; Feasibility – January 1, 2019



MISSION Act:

Community Care Access Standards Bottom Line Up Front

Section #	Provision Description	Status (R/Y/G)
101-104 (Access Standards) 105, 108	Establishing Community Care Programs	

Key Finding

MISSION Act streamlines criteria for Veterans to receive community care; combining multiple programs into one program based on clinical need. Implementation will require coordination of multiple VA offices to:

- Draft access standards criteria
- Develop education program to inform Veterans and VA providers about veteran’s health care options

Issue/Impact	Mitigation/Next steps
Expanded provider requirements in the MISSION Act (provider credentialing, training, and ability to remove providers).	Working with OAL & OGC to award CCN contracts. Post award, will negotiate to modify contracts to include requirements.
Current contract with Health Net ends 9/30/2018 .	Active plan for transitioning from Health Net to VA in place.
No funding in Mission Act for IT or staffing resources.	Submitted funding requests for inclusion in budget.
Technical & perfecting amendments needed for MISSION.	OCLA submitted request for fixes to include in the extenders bill.
VAMC failure to authorize care prior to sending Veterans out results in provider payment delays.	Multiple briefings to Network & facility directors on steps to fix.
Risk/Impact	Mitigation/Next steps
Complexity of CCN contracts resulted in delays in award.	Moved from OAL (CSAS) to VHA (SAC) to expedite region 4.
Veterans, providers and others assumed new program was operational when MISSION Act passed.	VSOs briefing bi-weekly; developed public website and call center script.



MISSION Act: Stakeholder Engagement & Key Messages

Stakeholder Engagement

- Previous outreach efforts:
 1. Briefed SVAC and HVAC in July and August 2018
 2. Collaborated with DoD and HHS/CMS on access standards in June and July, 2018
 3. Held a town hall for Network and Facility directors across the country on July 23, 2018
 4. Briefed VSOs in July and August, 2018
 5. Received 29 comments from the public on access standards. Determined applicability to MISSION Act and conducted White Board session with White House, DPC, OMB, OCLA, OM, OVAC, and OGC
- Outreach in the next 90 days:
 1. Standing every two week meeting with VSOs to discuss community care program
 2. Ongoing communication with OGC and OMB to discuss regulatory requirements
 3. 4 Corners updates – including required 120 day discussion on Access standards

Key Messages

- MISSION Act **streamlines** criteria for Veterans to receive community care; combining multiple programs into one program based on **clinical need**.
- Implementation includes coordination with multiple VA offices to:
 - Draft access standards criteria, estimate costs and develop IT and business process changes.
 - Develop **education program** to inform Veterans and VA providers about veteran's health care options.

Section 1703D: Fiscal Intermediary Assessment

Section #	Provision Description	Status (R/Y/G)
1703D(h)(1)	Determine feasibility and advisability of adopting a funding mechanism / Fiscal Intermediary	

Key Findings

Requires, not later than 90 days after enactment of the Caring for Our Veterans Act of 2018, the Secretary to submit to the appropriate committees of Congress a **report on the feasibility and advisability of adopting a funding mechanism similar to what is utilized by other Federal agencies to allow a contracted entity to act as a Fiscal Intermediary** for the Federal Government to distribute, or pass through, Federal Government funds for certain non-underwritten hospital care, medical services, or extended care services.

Issue/Impact	Mitigation/Next steps

Risk/Impact	Mitigation/Next steps
VA is still assessing whether current authorities would permit such an arrangement or if VA would require additional legislation, regulations, or both.	VA will provide follow-up to the Committees in the next one to three months on its findings.
If changes to any terms and conditions are made after award, there is the chance that VA would face a protest from the awardee(s) and/or claims.	VA will emphasize that feasible and advisable is a broader question than whether a fiscal intermediary should be used in the CCN procurement.

Section 1703D: Fiscal Intermediary Assessment

Stakeholder Engagement

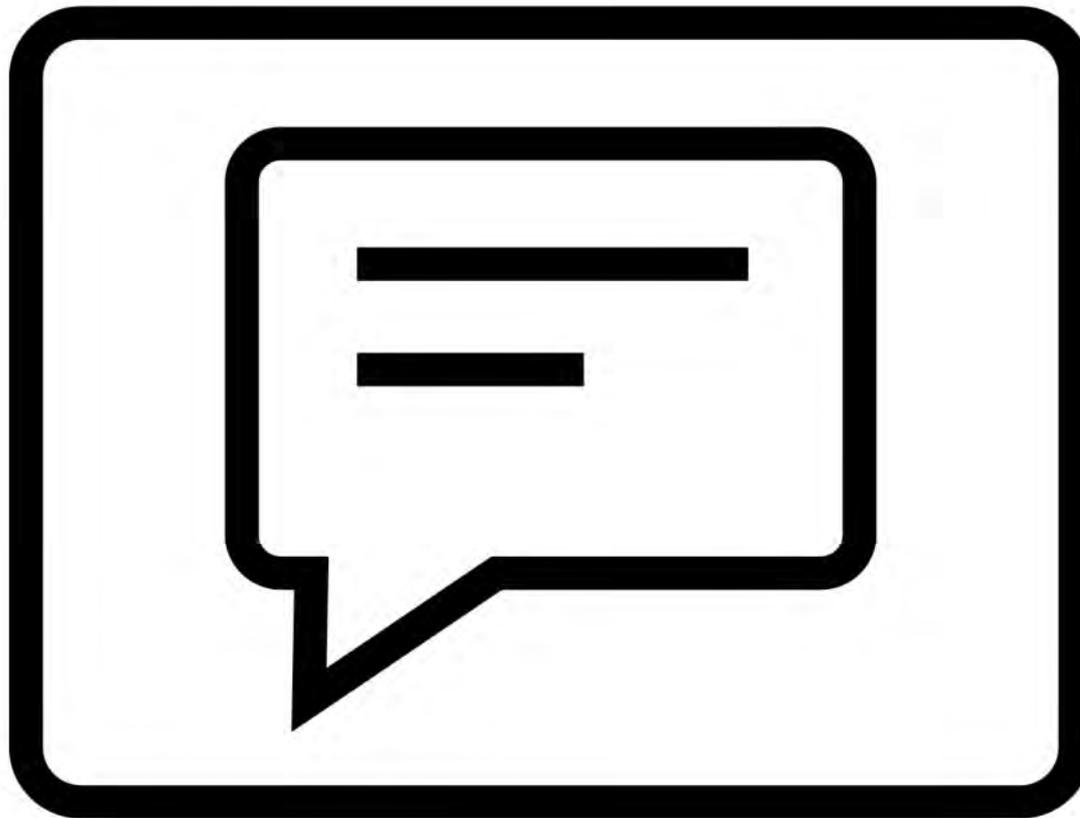
- VHA Office of Community Care – Community Care Network (CCN) Contract
 - Impact: Solicitation does not currently envision such an arrangement, nor does it contemplate the CCN awardees acting as Fiscal Intermediaries.
 - Strategy: Determine if VA should to modify the CCN contract and its administrative systems and processes to reflect a Fiscal Intermediary arrangement.
- OM Financial Services Center – Payment Mechanism
 - Impact: Requires account oversight, including flow of funds to recipients, increase or decrease of available balances based on authorizations, and withdrawal limits.
 - Strategy: Payments can be setup to be approved automatically or flagged for review. Funds can also be returned via ASAP and monitored through online report viewing and/or daily reports.

Key Messages

- VA has assessed the feasibility and advisability of using Treasury’s Automated Standard Application for Payments (ASAP) system to allow a contracted entity to act as a Fiscal Intermediary to directly reimburse providers. However, VA is still assessing whether current authorities would permit such an arrangement or if VA would require additional legislation, regulations, or both.



Closing Comments



Subject: Mission Act August 29 4 Corners Briefing Prep Session; 800-767-1750 x (b)(6)
Location: VACO Room 930

Start: Thu 8/23/2018 1:00 PM
End: Thu 8/23/2018 3:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Glynn, Melissa S.

Required Attendees: (b)(6) Shana; Tran, Dat VACO (b)(6)
 Hayes-Byrd, Jacquelyn; Maenle, Nathan; Matthews, Kameron; (b)(6) (VACO);
 Blauert, Susan (OGC); Schmitt, Tricia; (b)(6) Johnson, Glenn; (b)(6)
 (b)(6) Connell, Lawrence B.; (b)(6) Lieberman,
 (b)(6); Tucker, Brooks

Optional Attendees: (b)(6) Wave, Rondy L.; Thele, Joseph;
 (b)(6) (b)(6) (b)(6) (VHA); Hutton,
 James; (b)(6) Rychalski, Jon J.; Christy,
 Phillip; Duke, Laura; (b)(6) VACO; (b)(6) Ulliyot, John; Morton, Barbara C.;
 (b)(6) Pape, Lisa M. (b)(6) (VACO); (b)(6)
 (b)(6) Brazell, Karen; (b)(6)
 OSI

8/23 – Slides attached (SLH)

8/22 – Agenda attached – slides will be e-mailed in the morning and presented during the meeting (SLH)

In an effort to meet our congressionally mandated Mission Act deliverables in a timely fashion, we will begin hosting bi-monthly Program Management Reviews (PMR). We will use these PMRs to track the progress of our deliverables, and to identify and mitigate risks to achieving tasks and the goals of the larger program.

The focus of the August 23rd meeting will to prepare for the monthly Congressional update currently scheduled for August 29th.

For questions or concerns, please contact (b)(6) @va.gov or (b)(6)

(b)(6)

(b)(6)

Subject: Strategy Session
Location: You Know

Start: Thu 8/23/2018 4:00 PM
End: Thu 8/23/2018 7:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Nicholas, Kirk

Required Attendees: Barry, Ashleigh (OAWP); Bailey, Aaron (Senior Advisor); Frantz, Brigette L.; COS-PMO; Hayes-Byrd, Jacquelyn; Hunter, Todd B.; (b)(6) (b)(6) (b)(6) (b)(6) D.; Syrek, Christopher D. (Chris); (b)(6) (b)(6)

Bring someone new!

(b)(6) (b)(6)

Subject: DCoS Directors Meeting
Location: 1015F Conference Room

Start: Thu 8/23/2018 2:30 PM
End: Thu 8/23/2018 3:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 week(s) on Thursday from 2:30 PM to 3:00 PM

Meeting Status: Tentatively accepted

Organizer: Syrek, Christopher D. (Chris)
Required Attendees: Moragne, Jeffrey; (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6) (b)(6)
(b)(6) (b)(6) Dillard, Stephen; (b)(6) Hayes-Byrd, Jacquelyn;
(b)(6) McVicker, Carrie A. (b)(6)
Optional Attendees: (b)(6)

Please note: Due to the Holidays----**Next DCOS Director's Meeting will resume on 01/09/2020.**

DCoS Directors Meeting at 2:30 in room 1015F.

V/R,
(b)(6)