

(b) (6)

From: (b) (6)
Sent: Wednesday, February 08, 2017 8:16 AM
To: 'Bruce Moskowitz'
Cc: (b) (6)
Subject: RE: [EXTERNAL] Re: Group meeting

Dr. Bruce Moskowitz,

2/15 at 10am works for Dr. Shulkin. Let us know if you would like for our team to send an invite.

(b) (6)

Chief Administrative Officer
Office of the Under Secretary for Health
Veterans Health Administration
202-461-(b) (6)
202-834-(b) (6) (Blackberry)

From: Bruce Moskowitz [mailto:(b) (6)@mac.com]
Sent: Wednesday, February 08, 2017 7:01 AM
To: David Shulkin
Cc: (b) (6)
Subject: [EXTERNAL] Re: Group meeting

Aware Politico said this week.

Sent from my iPad
Bruce Moskowitz M.D.

On Feb 8, 2017, at 6:06 AM, David Shulkin <(b) (6)> wrote:

Bruce- this was not the confirmation vote- it was a committee vote- we still need a floor vote

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Sent from my iPad

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On Feb 7, 2017, at 9:57 PM, David Shulkin <(b) (6)> wrote:

I would like to echo Bruce's comments and in particular thank him, Ike, and (b) (6). I know how busy all of you are and having you be there in person, and so present, was truly a gift. I found the time that we spent, the focus that came out of our discussions, and the time we had with the President very meaningful. I think we all believe that we can and need to provide better care to our veterans and I am grateful for your involvement.

David

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From: Bruce Moskowitz <(b) (6)@mac.com>

To: (b) (6)@partners.org; (b) (6)

@ccf.org; (b) (6)@jhmi.edu; (b) (6)

@mayo.edu; (b) (6)

@mayo.edu; (b) (6)@kp.org;

mbsherman (b) (6)@gmail.com; (b) (6)

@hopeunseen.com; IP <(b) (6)@frenchangel59.com>; (b) (6)

@gmail.com; drshulkin (b) (6) (6)

Sent: Tue, Feb 7, 2017 1:44 pm

Subject: Group meeting

I would like to thank everyone for their dedication and very important insight so that we can transition from vision to reality.

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Bruce Moskowitz M.D.

(b) (6)

From: (b) (6) @Bruce Moskowitz, MD (b) (6) @gmail.com>
Sent: Wednesday, February 08, 2017 2:18 PM
Cc: (b) (6)
Subject: Re: [EXTERNAL] Re: Group meeting

Hi Everyone:

Dr. Moskowitz wanted me to forward you the information for your call.

The call in number is - 888-204-(b) (6), (b) (5)
Access code is (b) (6), (b) (5)

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Sent: Tue, Feb 7, 2017 1:44 pm

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(b) (6), MPA
Patient Care Coordinator
Dr. Bruce Moskowitz, MD
Victor Ferris Medical Building
1411 North Flagler Drive
Suite 7100
West Palm Beach, FL 33401
Phone: 561-833-6116 x (b) (6)
Fax: 561-833-(b) (6)

(b) (6)

From: (b) (6) (b) (6) @baptisthealth.net>
Sent: Wednesday, February 08, 2017 4:57 PM
To: (b) (6) @Bruce Moskowitz, MD
Cc: (b) (6) (b) (6) (b) (6)
Subject: Re: [EXTERNAL] Re: Group meeting

Pls make sure (b) (6) is on all calendar emails. Pls

(b) (6)

Sent from my iPhone

On Feb 8, 2017, at 11:18 AM, (b) (6) @gmail.com> wrote:

Hi Everyone:

Dr. Moskowitz wanted me to forward you the information for your call.

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202-461-[REDACTED]

202-834-[REDACTED] (Blackberry)

From: Bruce Moskowitz [mailto:[REDACTED]@mac.com]
Sent: Wednesday, February 08, 2017 7:01 AM
To: David Shulkin
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[b] (6), MPA
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Suite 7100
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Phone: 561-833-6116 x [b]
Fax: 561-833-[b] (6)

This message originates from Baptist Health South Florida (BHSF). It contains information that may be confidential or privileged and is intended only for the individuals or entity named above. It is prohibited for anyone else to disclose, copy, distribute or use the contents of this message. This message may not be copied or distributed without this disclaimer. All personal messages express views solely of the sender, which are not to be attributed to BHSF. If you received this message in error, please notify us immediately at postmaster@baptisthealth.net. BHSF scanned this email for viruses, vandals and malicious content

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Subject: Follow Up Call w/Johnson & Johnson
Location: SecVA Suite- we call

Start: Mon 4/17/2017 2:00 PM
End: Mon 4/17/2017 2:30 PM

Recurrence: (none)

Organizer: DJS

Categories: Yellow Category

Dial-in Information:

US: 1-866-244-(b) (6)
(b) (5)
International: 719-457-(b) (6)
(b) (5)

Passcode: (b) (6), (b) (5)

From: (b) (6) [mailto:(b) (6)@frenchangel59.com]
Sent: Friday, March 31, 2017 4:58 PM
To: (b) (6); (b) (6)
Subject: [EXTERNAL] Follow up meeting - Johnson and Johnson

****Please let me know the dates and times that work for Secretary Shulkin****

Johnson and Johnson is looking to set-up a 30 minute follow-up conference call with the original group from the February 28th call. The team agreed to talk again in 4-6 weeks. Please let me know if April 10th or 17th work for you and the best time.

Below are the dates and times J&J gave us:

April 10th: (b) (6) not available – but we can fill her in)
10:30 – 12:00 noon
1:00 – 2:00 p.m.
4:30 – 5:30 p.m.

April 17: 1:30 – 3:00 p.m.

Conference call with Johnson and Johnson

(b) (6), Chairman and CEO

Official Titles:

(b) (6), Vice President Federal Affairs
(b) (6), Vice President Janssen Supply Chain (heads the veterans group)
(b) (6), Global TA Head, Neuroscience

1. Ms. (b) (6) – works in Government Affairs
2. Mr. (b) (6) – head of their Veterans Leadership Council
3. Dr. (b) (6) – works on veterans issues such as depression, PTSD, Traumatic Brain injury, etc.

Participants:

(b) (6), Chairman and CEO (Johnson & Johnson), (b) (6), (b) (6) and Dr. (b) (6) Secretary David Shulkin (White House), Dr. Bruce Moskowitz, Marc Sherman, (b) (6) (Chair, Mayo Clinic) and Ike

(b) (6)

Subject: Conference Call w/Dr. Moskowitz
Location: we call 1-888-204- (b) (6), (b) (6), (b) (6)
Start: Tue 5/23/2017 5:30 PM
End: Tue 5/23/2017 6:00 PM
Recurrence: (none)
Organizer: DJS
Categories: Yellow Category

888-204- (b) (6)
Access code: (b) (6)

Conference call Shulkin/Alaigh/ (b) (6) /Moskowitz

From: (b) (6) @Bruce Moskowitz,MD [mailto:(b) (6) @gmail.com]
Sent: Tuesday, May 16, 2017 8:43 AM
To: (b) (6)
Subject: Re: [EXTERNAL] Conference call

Can you please hold May 23 @ 5:30 pm as I am still waiting to hear from one participant. Thanks!

On Mon, May 15, 2017 at 10:42 AM, (b) (6) <(b) (6) @va.gov> wrote:

May 23 5:30-6:30pm

May 24 4-5pm

From: (b) (6) @Bruce Moskowitz,MD [mailto:(b) (6) @gmail.com]
Sent: Monday, May 15, 2017 10:15 AM

To: (b) (6)
Subject: Re: [EXTERNAL] Conference call

How about dates for the week of May 22?

On Mon, May 15, 2017 at 10:12 AM, (b) (6) <(b) (6) @va.gov> wrote:

8-9am on Friday. He'll be en route to the airport.

From: (b) (6) @Bruce Moskowitz,MD [mailto:(b) (6) @gmail.com]
Sent: Monday, May 15, 2017 7:42 AM
To: (b) (6)

Subject: Re: [EXTERNAL] Conference call

(b) (6)

Is it possible to get a few more dates as well, just in case May 18 doesn't work with everyone's schedule?

Thanks!

(b) (6)

On Fri, May 12, 2017 at 3:48 PM, (b) (6) <(b) (6) @va.gov> wrote:

The Secretary is doing a fair amount of traveling next week. We could do on Thursday, May 18 at 5pm. Does this work for the group? Thank you.

(b) (6)

From: (b) (6) @Bruce Moskowitz,MD [mailto:(b) (6) @gmail.com]
Sent: Wednesday, May 10, 2017 8:16 AM
To: (b) (6)
Cc: (b) (6); (b) (6)
Subject: Re: [EXTERNAL] Conference call

Thanks so much! Next week (or later) will be fine as Dr. Moskowitz will be in NYC with his family this Thursday and Friday so I'm trying not to schedule anything on those days.

I know Dr. Alaigh's schedule is pretty booked up as well, so don't hesitate to send me as many dates/times as possible.

Thanks again!

(b) (6)

On Wed, May 10, 2017 at 8:06 AM, (b) (6) . <(b) (6)@va.gov> wrote:

Good Morning (b) (6)

I know the Secretary has two hearings this week , but adding Ms. (b) (6) to see if she has time later this week.

LPW

From: (b) (6) @Bruce Moskowitz,MD [mailto:(b) (6)@gmail.com]
Sent: Wednesday, May 10, 2017 8:01 AM
To: (b) (6) .
Subject: [EXTERNAL] Conference call
Importance: High

Good Morning (b) (6)

Dr. Moskowitz has asked me to set up a call with Secretary Shulkin, Dr. Alaigh, Dr. (b) (6) and Dr. (b) (6)

If you could forward me some times that the Secretary is available, I will try and coordinate the call with the others.

Thanks!

(b) (6)

--

(b) (6), MPA

Patient Care Coordinator

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Subject: Conference Call w/Alaigh/(b) (6)/(b) (6)/Moskowitz - We dial 888-204-(b) (6)
(b) (6), (b) (5)

Location: SecVA Suite

Start: Tue 5/30/2017 4:00 PM

End: Tue 5/30/2017 4:30 PM

Recurrence: (none)

Organizer: DJS

Categories: Yellow Category

(b) (6)

SecVA wanted to attend this if possible on his calendar

Manage all your calendars in one place.

Download the Google Calendar app.

<http://goo.gl/7KCT5Y> <<https://goo.gl/2vmr5j>>

more details »

<https://www.google.com/calendar/event?action=VIEW&eid=Y2xic3BmMWhvaTZhajlxOWUxNmFhcmQxaWMgdGVyZXNhLm1vY2tAdmEuZ292&tok=MijjY2Fyb2x5bnM5MzAwQGdtYWlsLmNvbTQ5MmRjYTJhZTlzMDIzZDI5M2UzYjY0OGZmNTY5OTUzOGI2ZTE2MjE&ctz=America/New_York&hl=en>

Conference call Alaigh/(b) (6)/(b) (6)/Moskowitz

Call in number: 888-204-(b) (6)
(b) (5)

Access code: (b) (6), (b) (5)

When Tue May 30, 2017 4pm – 4:30pm Eastern Time

Calendar (b) (6)@va.gov

Who • (b) (6)@gmail.com - organizer

- (b) (6)@mail.med.upenn.edu
- (b) (6)@va.gov
- (b) (6)@va.gov
- (b) (6)@mac.com

Going? Yes

<https://www.google.com/calendar/event?action=RESPOND&eid=Y2xic3BmMWhvaTZhajlxOWUxNmFhcmQxaWMgdGVyZXNhLm1vY2tAdmEuZ292&rst=1&tok=MijjY2Fyb2x5bnM5MzAwQGdtYWlsLmNvbTQ5MmRjYTJhZTlzMDIzZDI5M2UzYjY0OGZmNTY5OTUzOGI2ZTE2MjE&ctz=America/New_York&hl=en> - Maybe

<https://www.google.com/calendar/event?action=RESPOND&eid=Y2xic3BmMWhvaTZhajlxOWUxNmFhcmQxaWMgdGVyZXNhLm1vY2tAdmEuZ292&rst=3&tok=MijjY2Fyb2x5bnM5MzAwQGdtYWlsLmNvbTQ5MmRjYTJhZTlzMDIzZDI5M2UzYjY0OGZmNTY5OTUzOGI2ZTE2MjE&ctz=America/New_York&hl=en> - No

<https://www.google.com/calendar/event?action=RESPOND&eid=Y2xic3BmMWhvaTZhajlxOWUxNmFhcmQxaWMgdGVyZXNhLm1vY2tAdmEuZ292&rst=2&tok=MijjY2Fyb2x5bnM5MzAwQGdtYWlsLmNvbTQ5MmRjYTJhZTlzMDIzZDI5M2UzYjY0OGZmNTY5OTUzOGI2ZTE2MjE&ctz=America/New_York&hl=en> more options »

<https://www.google.com/calendar/event?action=VIEW&eid=Y2xic3BmMWhvaTZhajlxOWUxNmFhcmQxaWMgdGVyZXNhLm1vY2tAdmEuZ292&tok=MijjY2Fyb2x5bnM5MzAwQGdtYWlsLmNvbTQ5MmRjYTJhZTlzMDIzZDI5M2UzYjY0OGZmNTY5OTUzOGI2ZTE2MjE&ctz=America/New_York&hl=en>

Invitation from Google Calendar <<https://www.google.com/calendar/>>

You are receiving this courtesy email at the account (b) (6) @va.gov because you are an attendee of this event.

To stop receiving future updates for this event, decline this event. Alternatively you can sign up for a Google account at <https://www.google.com/calendar/> and control your notification settings for your entire calendar.

Forwarding this invitation could allow any recipient to modify your RSVP response. Learn More <<https://support.google.com/calendar/answer/37135#forwarding>> .



Invitation

(b) (6)

Subject: WH Meeting on VA Health Care w/ (b) (6), (b) (7)(C)
Location: WH
Start: Wed 10/4/2017 9:30 AM
End: Wed 10/4/2017 10:15 AM
Recurrence: (none)
Organizer: DJS
Categories: White House

Hi (b) (6)

Apologies for the delay. Wednesday at 130 works for (b) (6), (b) (7)(C)

Thank you,

(b) (6)

From: (b) (6) [mailto:(b) (6)@va.gov]
Sent: Thursday, September 28, 2017 2:44 PM
To: (b) (6), (b) (7)(C) EOP/WHO <(b) (6), (b) (7)(C)@who.eop.gov>
Cc: (b) (6)@va.gov; (b) (6)@va.gov; (b) (6)@va.gov
Subject: RE: [EXTERNAL] RE: VA Healthcare

Hi (b) (6) just checking back with you.

From: (b) (6)
Sent: Wednesday, September 27, 2017 10:25 AM
To: (b) (6) EOP/WHO
Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: [EXTERNAL] RE: VA Healthcare

Hi (b) (6) –

Would any of the following times work for (b) (6) next week?

- Wednesday, October 4 from 1:30-2:30pm - 4:30-5:30pm
- Thursday, October 5 from 3-5pm

Thanks,

(b) (6)

From: (b) (6), (b) (7)(C) EOP/WHO [mailto:(b) (6), (b) (7)(C)@who.eop.gov]
Sent: Wednesday, September 27, 2017 10:18 AM
To: (b) (6); (b) (6), (b) (7)(C) EOP/WHO; (b) (6), (b) (7)(C) EOP/WHO

Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: [EXTERNAL] RE: VA Healthcare

+ (b) (6) who can help you with scheduling for (b) (6), (b) (7)(C)

Kind regards,

(b) (6), (b) (7)(C)

From: (b) (6) [mailto:(b) (6)@va.gov]
Sent: Wednesday, September 27, 2017 10:14 AM
To: (b) (6), (b) (7)(C). EOP/WHO <(b) (6)@who.eop.gov>; (b) (6), (b) (7)(C). EOP/WHO <(b) (6), (b) (7)(C)@who.eop.gov>
Cc: (b) (6)@va.gov; (b) (6)@va.gov; (b) (6)@va.gov
Subject: FW: [EXTERNAL] RE: VA Healthcare

Hi (b) (6) and (b) (6) –

Can you share who would be best to work with setting a meeting up with (b) (6), (b) (7)(C) Secretary Shulkin and Dr. Carolyn Clancy?

(b) (6)

From: (b) (6), (b) (7)(C) EOP/WHO
Sent: Tuesday, September 26, 2017 1:24:00 PM
To: DJS; 'IP'
Cc: (b) (6), (b) (7)(C) EOP/WHO; (b) (6), (b) (7) EOP/WHO; (b) (6), (b) (7)(C) EOP/WHO; (b) (6)@gmail.com; (b) (6)@gmail.com; (b) (6)@mac.com; Clancy, Carolyn; (b) (6), (b) (7)(C) EOP/WHO; (b) (6), (b) (7) EOP/WHO; (b) (6), (b) (7)(C) EOP/WHO (b) (7)
Subject: RE: [EXTERNAL] RE: VA Healthcare

YES – we will make ourselves available to learn more and try to be helpful

From: DJS [mailto:vacodjs1@va.gov]
Sent: Tuesday, September 26, 2017 12:50 PM
To: (b) (6), (b) (7)(C) EOP/WHO <(b) (6)@who.eop.gov>; (b) (6)@frenchangel59.com
Cc: (b) (6), (b) (7)(C) EOP/WHO <(b) (6)@who.eop.gov>; (b) (6), (b) (7) EOP/WHO <(b) (6), (b) (7)@who.eop.gov>; (b) (6), (b) (7)(C) EOP/WHO <(b) (6), (b) (7)(C)@who.eop.gov>; (b) (6)@gmail.com' <(b) (6)@gmail.com>; (b) (6)@gmail.com' <(b) (6)@gmail.com>; (b) (6)@mac.com' <(b) (6)@mac.com>; Clancy, Carolyn <Carolyn.Clancy@va.gov>
Subject: RE: [EXTERNAL] RE: VA Healthcare

(b) (6) I do want to move forward with an independent evaluation of our quality comparison methodology.

I'm adding Dr Carolyn Clancy (who will soon be acting undersecretary for health) who is one of the top quality experts in the country. She is prepared to review this methodology and make some recommendations on an independent review panel- Would it be helpful to have her meet with someone from your office to review where we are or do you have another suggestion to move forward? We also want to integrate Dr Moskowitz into this approach as he has some very useful approaches to this as well.

David Shulkin

Sent with Good (>>>www.good.com<<<<)

-----Original Message-----

From: (b) (6), (b) (7)(C) EOP/WHO (b) (6) (b) (7)(C) @who.eop.gov]
Sent: Sunday, September 24, 2017 06:04 PM Eastern Standard Time
To: DJS; 'IP'
Cc: (b) (6), (b) (7)(C) EOP/WHO; (b) (6), (b) (7)(C) EOP/WHO; (b) (6), (b) (7)(C) EOP/WHO; (b) (6) @gmail.com'; (b) (6) @gmail.com'; (b) (6) @mac.com'
Subject: RE: [EXTERNAL] RE: VA Healthcare

Please let me know what we can do to help move this along. Good out of the box thinking...

From: DJS [mailto:vacodjs1@va.gov]
Sent: Sunday, September 24, 2017 5:18 PM
To: (b) (6), (b) (7)(C) EOP/WHO <(b) (6) (b) (7)(C) @who.eop.gov>; (b) (6) @frenchangel59.com>
Cc: (b) (6), (b) (7)(C) EOP/WHO <(b) (6) (b) (7)(C) @who.eop.gov>; (b) (6), (b) (7) EOP/WHO (b) (6), (b) (7) @who.eop.gov>; (b) (6), (b) (7)(C) EOP/WHO <(b) (6), (b) (7)(C) @who.eop.gov>; (b) (6) @gmail.com' (b) (6) @gmail.com>; (b) (6) @gmail.com' <(b) (6) @gmail.com>; (b) (6) @mac.com' (b) (6) @mac.com>
Subject: RE: [EXTERNAL] RE: VA Healthcare

(b) (6) -I agree with Ike and the team that measuring VA against private hospitals is critical - so while CMS is not able to deliver this for months we have now developed our own tool to do this-we are fine tuning the model this week and can share it by friday. If it does not get us where we need to be then working quickly with an independent group would make a great deal of sense.

David

Sent with Good (>>>www.good.com<<<<)

-----Original Message-----

From: (b) (6), (b) (7)(C) EOP/WHO (b) (6) (b) (7)(C) @who.eop.gov]
Sent: Sunday, September 24, 2017 04:31 PM Eastern Standard Time
To: IP
Cc: (b) (6), (b) (7)(C) EOP/WHO; (b) (6), (b) (7)(C) EOP/WHO; (b) (6), (b) (7)(C) EOP/WHO; DJS; (b) (6) @gmail.com; (b) (6) @gmail.com; (b) (6) @mac.com'
Subject: [EXTERNAL] RE: VA Healthcare

This is a creative idea to fast track the process – I think it could be worthwhile as a way of collecting the data quickly by an independent group. If they can spend time with the other raters and get a sense for what they are looking for, perhaps the data they are collecting can be used to help determine the star ratings

From: IP [mailto:(b) (6) @frenchangel59.com]
Sent: Monday, September 18, 2017 8:58 AM
To: (b) (6), (b) (7)(C) EOP/WHO <(b) (6) (b) (7)(C) @who.eop.gov>

Cc: (b) (6), (b) (7)(C) . EOP/WHO <(b) (6), (b) (7)@who.eop.gov>; (b) (6), (b) (7) EOP/WHO (b) (6), (b) (7)@who.eop.gov;
(b) (6), (b) (7)(C) EOP/WHO <(b) (6), (b) (7)(C)@who.eop.gov>; DJS <vacodjs1@va.gov>; (b) (6)@gmail.com;
(b) (6)@gmail.com; (b) (6)@mac.com! <(b) (6)@mac.com>

Subject: VA Healthcare

[REDACTED]

We have been talking to Dr. Shulkin for many months about identifying the existence of healthcare delivery issues at VA medical centers. There is no doubt that issues exist in abundance and were created by decades of historical federal government hiring practices, regulatory hiring rules and mismanagement. We originally were hoping that the hospitals could be rated (with the star rating system) by CMS, as they do with private hospitals. However, they recently advised that they would not be able to focus on the VA hospitals until December 2018. As an example, we think that some of the VA hospitals are delivering some specialty healthcare when they shouldn't and when referrals to private facilities or other VA centers would be a better option. Not every VA hospital has both the breadth and depth of specialized medical expertise in every specialty, which then creates risk to the patients and the system. One idea discussed was to institute a self-rating program, but self-ratings are rarely of any practical use. Our solution is to make use of the academic medical centers and medical trade groups, both of whom have offered to send review teams to the VA hospitals to help in this effort. The purpose of this email is to see if you know of any impediments to taking them up on this offer and to get your thoughts in general about this approach.

All my Best,
Ike

(b) (6)

Subject: Phone Call w/Administrator (b) (6) and Dr. Bruce Moskowitz
Location: SecVA Suite

Start: Mon 1/29/2018 1:00 PM
End: Mon 1/29/2018 2:00 PM

Recurrence: (none)

Organizer: DJS

Categories: Yellow Category

Access Information

1. Please call the following number:
WebEx: 1-877-267- [REDACTED]
2. Follow the instructions you hear on the phone.

Your WebEx Meeting Number: [REDACTED]

(b) (6)

Subject: Meet w/ (b) (6) re: Update on Medical Device Registry Summit
Location: SecVA Suite

Start: Wed 3/28/2018 10:00 AM
End: Wed 3/28/2018 10:30 AM

Recurrence: (none)

Organizer: DJS

From: (b) (6) (HOU)
Sent: Tuesday, March 20, 2018 2:10 PM
To: (b) (6); (b) (6)
Subject:

Hi (b) (6) and (b) (6)

Could I schedule a short meeting with Secretary Shulkin, whenever there's an opening, to update on the Medical Device Registry Summit/Bruce Moskowitz efforts? Thank you so much!

Hope you stay warm and dry in this snow weather!
-Srey

(b) (6), MD

Special Advisor to the Secretary
Veterans Health Administration

Associate Chief of Staff
Quality, Safety & Value
Michael E. DeBakey VA Medical Center

810 Vermont Avenue, NW, #1069
Washington, DC 20420

Mobile: 713-503-(b) (6)
Office: 202-461-(b) (6)

(b) (6)

Subject: Phone Call re: VA Tech Transfer (Perlmutter, Moskowitz, Marc Sherman, and (b) (6))
Location: SecVA Suite
Start: Tue 2/28/2017 12:00 PM
End: Tue 2/28/2017 1:00 PM
Recurrence: (none)
Organizer: DJS
Categories: Yellow Category

The last call I need to schedule is with (b) (6) ... This is a call about the VA Tech Transfer Office. (b) (6) is the most highly regarded authority on medical tech transfer and understands what is needed to fix the problem.

Tuesday (2/28) Noon to 1 pm EST

Participants will be – Ike Perlmutter, Dr. Bruce Moskowitz, Marc Sherman and (b) (6).

It will be great if Secy Shulkin can join the call.

Thank you,

(b) (6)

(b) (6)

Subject: Phone Call w/Mr. (b) (6) (Darin Selnick)
Location: SecVA Suite

Start: Fri 3/3/2017 1:00 PM
End: Fri 3/3/2017 1:45 PM

Recurrence: (none)

Organizer: DJS

Categories: Yellow Category

Friday, March 3rd

1:00 PM – 2:00 PM EST

Dial-in Information:

US: 1-866-244-(b) (6)

International: 719-457-(b) (6)

Passcode: (b) (6)

Participants:

(b) (6) (CEO Apple), (b) (6), VP of Environment, Policy and Social Initiatives (Apple),
Secretary David Shulkin (White House), (b) (6) Assistant to the President For Intragovernmental and Technology
Initiatives, (b) (6), Co-founder of the United States Digital Service
Dr. Moskowitz, Marc Sherman, (b) (6) (Chair, Mayo Clinic), (b) (6) (Marketing Manager, Mayo Clinic), (b) (6)
(IT Tech Specialist, Mayo Clinic) and Ike Perlmutter (b) (6)

Thank you,

(b) (6)

(646) 201-(b) (6) (Cell)

(b) (6)@frenchangel59.com



(b) (6)
[Illegible text]

(b) (6)

Subject: Phone Call w/Mr. Bruce Moskowitz and Ike
Location: Ike will call SecVA

Start: Sat 3/4/2017 4:00 PM
End: Sat 3/4/2017 4:30 PM

Recurrence: (none)

Organizer: DJS

FYA

-----Original Message-----

From: David shulkin [mailto:(b) (6)]
Sent: Friday, March 03, 2017 4:20 PM
To: IP
Cc: Bruce Moskowitz; (b) (6); (b) (6)@frenchangel59.com
Subject: [EXTERNAL] Re: RE:

610453 (b) (6)

Sent from my iPhone

> On Mar 3, 2017, at 4:04 PM, IP <(b) (6)@frenchangel59.com> wrote:
>
> 4:00 PM is perfect.
>
> David, please email me the best number for you tomorrow and I will
> call you and Bruce.
>
> We don't need an 800#.
>
> Thank you,
>
> Ike

> -----Original Message-----

> From: Bruce Moskowitz [mailto:(b) (6)@mac.com]
> Sent: Friday, March 03, 2017 3:57 PM
> To: David shulkin
> Cc: Ike Perlmutter; (b) (6)
> Subject: Re:
>
> Yes anytime
>
> Sent from my iPad
> Bruce Moskowitz M.D.
>

>> On Mar 3, 2017, at 3:55 PM, David shulkin <(b) (6)> wrote:
>>
>> I would like to review the agenda I have prepared for the President
>> on
> Monday
>>
>> Would you have time on Saturday at either 1 pm or 4 pm?
>>
>> (b) (6) can you send the Potus agenda out and set up a conference number?
>
>>
>> Sent from my iPhone
>

Subject: Breakfast w/Mr. Perlmutter
Location: The Willard- 1401 Pennsylvania Ave NW

Start: Thu 4/27/2017 6:30 AM
End: Thu 4/27/2017 8:00 AM

Recurrence: (none)

Organizer: DJS

Categories: Special Events

(b) (6)

Subject: Tour Walter Reed (w/Dr. (b) (6))
Location: Walter Reed Army Medical Center

Start: Thu 4/27/2017 11:00 AM
End: Thu 4/27/2017 1:00 PM

Recurrence: (none)

Organizer: DJS

Categories: Special Events

Vivieca Wright
 Ike Perlmutter
 (b) (6)
 Dr. Bruce Moskowitz
 Mark Sherman



Agenda Sec...
 Agenda Sec...
 Agenda Sec...
 Agenda Sec...
 Agenda Sec...

From: (b) (6)
Sent: Tuesday, April 25, 2017 12:58 PM
To: (b) (6)
Cc: (b) (6); (b) (6); (b) (6); (b) (6)
Subject: RE: Walter Reed Visit

Hi (b) (6)

Attached is the Distinguished Visitor Guest Packet for Secretary Shulkin. Included are the agenda for Thursday's visit; bios of all the SMEs with whom he'll engage; read-ahead on the clinical areas we will visit; a base map containing arrival, driving routes and parking guidance, and a Parking Placard for the dashboard of his vehicle. The last attachment is a quick reference VISN 5-Walter Reed profile sheet that our office put together.

The Leadership Team will greet him upon arrival at the America Bldg. Arrangements have been made to have the vehicle remain posted at the America Bldg.

Lastly, can you please provide a list of attendees and their titles? Also, can you please have the Security Detail contact Mrs. (b) (6), Chief, Executive and Legislative Affairs, so they can work with the military police, and address any walkthroughs, considerations, etc? She can be reached at O: (301) 295-(b) (6) or Cell: (301) 655-(b) (6)

Standing by if you have any questions or concerns.

Best,

(b)
(6)

(b) (6)

Deputy Director, Office of VA/DoD Health Affairs (10P5)

U.S. Department of Veterans Affairs

1575 I Street NW , Washington, DC 20420

O: (202) 461- (b) (6) | C: (202) 657- (b) (6)

(b) (6), M.D. – Associate Chief Information Officer, Cleveland Clinic
(b) (6) – Senior Vice President and CIO, Johns Hopkins Health System, Johns Hopkins Medicine, Vice Provost and CIO, Johns Hopkins University
(b) (6) – Senior Vice President, Care Delivery Technology Services, Kaiser Permanente
(b) (6) - Cofounder, CEO - Responsive Health
(b) (6), M.D. – Co-founder, Responsive Health/ Mount Sinai Health System
(b) (6) – Payer Advisor, Responsive Health
(b) (6) – Development Head, Responsive Health
(b) (6) - SME for Public Sector, Responsive Health
(b) (6) – Biomedical Research & Education Foundation, Executive Director
(b) (6), M.D. – Vice President, Connected Health | Partners HealthCare
(b) (6), M.D. – Chief Information Officer and Vice President, Information Systems, Brigham Health

Moderator:

(b) (6) – Chair, Department of Public Affairs/Mayo Clinic

Agenda:

- 1) Introductions – (b) (6), Moderator
- 2) Review/Discussion of Purpose of Call – All
Draft Meeting Objectives:
 - Consensus/endorsement of goals
 - Define roadmap and next steps
 - Determine core working team moving forward/ARCIV
- 3) Project Objectives/Status | Veteran’s Administration Perspective – David Shulkin, M.D.
- 4) Perspective of the Medical Experts – What Works/What Doesn’t – Medical Experts
 - Status of portable medical record for the private sector
 - What will it take to get to “state of the art?”
 - Preventive health/early detection of disease
 - How does the medical record pick up that which may threaten health
 - What are medical centers working on that has been well received by patients?
- 5) Discussion of Digital/Veteran Platform Project Road Map – (b) (6)
- 6) Review/Discussion of Potential Project Requirements – All
 - Clinical needs re: obtaining information from the patient’s EMR
 - Quick reference screen
 - Patient problem list
 - Medications
 - Allergies
 - Laboratory results
 - Diagnostic tests by specialty
 - Clinical notes by specialty
 - Dynamic vs. static EMR

- Early disease detection
- Chart medication adherence
- Laboratory results depicted by in graph form to permit lifestyle modification conversations
- Alerts for follow-up appointments/tests
- Integration of clinical notes, lab and diagnostic text into integrated platform

7) Next steps Discussion:

- Defining the core working team – ARCIV
- Timeline

Thank you,

(b) (6)
212-576-(b) (6) (Office)
(646) 201-(b) (6) (Cell)
(b) (6) @frenchangel59.com

-----Original Message-----

From: David shulkin [(b) (6)]
Sent: Thursday, May 25, 2017 01:38 PM Eastern Standard Time
To: (b) (6)
Subject: [EXTERNAL] Fwd: On Behalf of Doctor Bruce Moskowitz: Apple Conference Call scheduled for June 14, 2017 at 11:00 AM until 12:30 PM EST

Only if i can

Sent from my iPhone

Begin forwarded message:

From: "(b) (6)" <(b) (6)@frenchangel59.com>
Date: May 25, 2017 at 1:31:18 PM EDT
To: "David shulkin" <(b) (6)>
Subject: On Behalf of Doctor Bruce Moskowitz: Apple Conference Call scheduled for June 14, 2017 at 11:00 AM until 12:30 PM EST

Good

Conference Call | VA, Apple & Medical/Digital Experts

Date: Wednesday | June 14, 2017

Time: 11 a.m. – 12:30 p.m. ET/10 – 11:30 a.m. CT/8 – 9:30 a.m. PT

Dial-in Information: *United States:* 1.866.244.██████████

International: 719.457.██████████

Passcode: ██████████

Participants: Bruce Moskowitz, M.D.
Marc Sherman
Ike Perlmutter

Apple:

██████████ (b) (6) – Apple, Chief Executive Officer
██████████ (b) (6) – Apple, Chief Operating Officer
██████████ (b) (6) – Apple, Director of Global Government
██████████ (b) (6) – Apple, Vice President for Public Policy and Government Affairs

Office of Veterans Affairs:

David Shulkin, M.D. – Secretary of Veterans Affairs
Poonam Alaigh, M.D. – Acting Under-Secretary for Health
Darin Selnick – Senior Advisor to the Secretary
Rob C. Thomas II – Acting Assistant Secretary & Chief Information Officer
Department of Veterans Affairs
Patricia L. Wallace – Senior Advisor, Acting Under-Secretary for Health, Department of Veterans Affairs, Veterans Health Administration

Medical Institutions:

██████████ (b) (6) – Chief Information Officer, Mayo Clinic
██████████ (b) (6), M.D. – Associate Dean/Center for Connected Care, Mayo Clinic
██████████ (b) (6) – Interim Chief Information Officer, Cleveland Clinic
██████████ (b) (6), M.D. – Associate Chief Information Officer, Cleveland Clinic
██████████ (b) (6) – Senior Vice President and CIO, Johns Hopkins Health System, Johns Hopkins Medicine, Vice Provost and CIO, Johns Hopkins University
██████████ (b) (6) – Senior Vice President, Care Delivery Technology Services, Kaiser Permanente
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██████████ (b) (6) – Development Head, Responsive Health
██████████ (b) (6) - SME for Public Sector, Responsive Health
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██████████ (b) (6), M.D. – Chief Information Officer and Vice President, Information Systems, Brigham Health

Moderator:

██████████ (b) (6) – Chair, Department of Public Affairs/Mayo Clinic

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 - What are medical centers working on that has been well received by patients?
- 5) Discussion of Digital/Veteran Platform Project Road Map – (b) (6)



Digital Veteran
Platform Experience.c

The attachment that reflects shared perspective of medical providers/Apple team.

- 6) Review/Discussion of Potential Project Requirements – All
 - Clinical needs re: obtaining information from the patient’s EMR
 - Quick reference screen
 - Patient problem list
 - Medications
 - Allergies
 - Laboratory results
 - Diagnostic tests by specialty
 - Clinical notes by specialty
 - Dynamic vs. static EMR
 - Early disease detection
 - Chart medication adherence
 - Laboratory results depicted by in graph form to permit lifestyle modification conversations
 - Alerts for follow-up appointments/tests
 - Integration of clinical notes, lab and diagnostic text into integrated platform
- 7) Next steps Discussion:
 - Defining the core working team – ARCIV
 - Timeline

This content should not be distributed outside of the participants of this call nor should it be published publicly.

Digital Veteran Platform: Veteran-Mediated Data Exchange

Background

Improving the Veterans' experience and enhancing strategic partnerships are two of the key focus areas for the 2015 myVA Transformational Plan. Recognizing that technology will be the foundation on which this transformation will occur, the VA has proposed a "Digital Veteran Platform." The objective of this platform is to "build an ecosystem enabling external integration and innovation enabling transparency with Veterans and their care providers while expanding use of data with real-time analytics to support automated recommendations for care."

As a complement to this platform, the VA and the White House have proposed a collaboration with innovative health systems and Apple to work on four initiatives:

1. **Care Finder:** a mechanism for Veterans to discover an appropriate medical facility and/or physician based on available services and location.
2. **Veteran Health Data Exchange (VHDE):** the ability for Veterans to download and view health records from both the Veteran sector and private sector on a portable device.
3. **Improve Medication Tracking:** a technology solution for Veterans to view medications and be able to track medication compliance, preventing over-utilization of controlled substances, and preventing medication errors.
4. **Transitions of Care:** a system that facilitates Veteran compliance with discharge recommendations (e.g., prescription pick-up, medication compliance, follow-up appointments, home health services) and communicates status to the care team.

This digital platform is being proposed at a time when the national health expenditure is rapidly increasing, representing 17.8% of GDP in 2015, or \$3.2 trillion (\$9,990 per person), a 5.8% rise compared to the previous year.ⁱ Despite these costs, the US remains well behind its peers in how efficiently that expenditure results in improved health and longevity.ⁱⁱ

There is growing recognition that the fundamental changes required to reduce costs and improve outcomes in our healthcare system must begin with empowering the patient to take a greater role in her/his care. Initiatives such as Open Notes - which the VA helped to pioneer - have shown that giving a patient full and transparent access to her/his health records improves safety as well as trust in the clinical relationship.ⁱⁱⁱ Furthermore, evidence is mounting that empowering patients to care for themselves results in decreased costs *and* improved outcomes.^{iv}

However, patients today lack the ability to get an integrated view of their health data across a myriad of electronic health record (EHR) systems in the marketplace. Fortunately, private sector initiatives such as the Argonaut Project^v have proven that EHR vendors can align with the interests of patients and health systems to agree on a path forward involving standard application programming interfaces (APIs) for health. Additionally, bipartisan legislation such as the 21st-Century Cures Act has required health IT products to expose health data via APIs. These advances, when taken together, pave the way for a true 21st-Century Health IT System designed with the patient at the center.^{vi} The National eHealth Exchange has also supported

health information exchange for clinicians, but this information is generally not directly available for patient viewing.

It is within this rich milieu of health IT advancement that the VA and the White House have proposed this collaboration to identify solutions to problems for which the feasibility of a solution is only just becoming a reality.

The VA has long been a pioneer in health IT innovation, which has been a necessity given their large and geographically diverse patient population. This is yet another opportunity for the VA to set an example for the rest of the country to follow, and it couldn't come at a more critical time for our nation.

Proposal

In order to achieve the greatest benefit for our Veterans in the shortest amount of time, we propose that this set of initiatives should begin by leveraging the work of the standards community to enable Veteran health data exchange (initiative #2 above). Only after this is in place will we be able to explore the feasibility of improved medication tracking and seamless transitions of care.

The 'Care Finder' functionality (initiative #1 above) represents an extension of the current VA tool found at vets.gov, however, a more patient-centric approach would likely improve Veteran engagement. The lack of a national health system, universal patient identifier, and common provider directory presents several challenges with respect to ensuring this resource is accurate and up to date. This concept and implementation will continue to be explored.

Five health systems have agreed to participate in support of these initiatives:

- Cleveland Clinic
- Johns Hopkins Medicine
- Kaiser Permanente
- Mayo Clinic
- Partners HealthCare

The 5 selected health systems will implement APIs based on the Fast Healthcare Interoperability Resources (FHIR) standard, as outlined in the Argonaut Data Query Implementation Guide 1.0.0:^{vii} All major EHR vendors, including Epic and Cerner, have implemented or are working on the implementation of this standard within their software. This is of critical importance given the recent announcement by U.S. Secretary of Veterans Affairs Dr. David J. Shulkin that the VA will adopt the Cerner EHR to replace their current VistA health records system.^{viii}

Once this is in place, Apple will enable the Veteran to access the following items from her/his health record: problems, medications, allergies, laboratory test results, immunizations, vital signs, and procedures. The health records of multiple institutions may be aggregated and harmonized into one 'virtual' master copy, available for viewing. This data will continue to reside within each organization, but be accessible to Veterans via APIs to present the information when requested.

Given the reality that many Veterans receive a portion of their care at non-VA health systems (a fact accelerated by the 2014 Choice Act^{ix}), this newfound data portability - with the patient at the center - will ensure that VA providers always have the most up-to-date information about a patient so that they can provide the most effective care.

This work will begin as a limited pilot among patients who receive care at both the VA and one of the 5 health systems listed above. It will then be implemented across the VA and to any interested health system in the U.S. who has an EHR platform compatible with this open standard.

Guiding Principles

Healthcare is complex, and the challenges will be difficult to address. In order to succeed, all participants must be aligned according to a set of guiding principles. We propose to adhere to the following:

1. We will act in the best interests of the Veteran.
2. We will support the ability of the Veteran's care team to provide the best care.
3. We will identify and implement standards-based solutions, where possible.
4. We will deploy solutions that can be leveraged and adopted by the healthcare industry more broadly.

Next Steps

Implementing the Veteran health data exchange functionality will require coordination across the health systems, the VA, and Apple. We propose that each entity select appropriate technical and business representatives to serve on an exploratory workgroup in order to define milestones, timelines, and priorities, and to have this workgroup in place by August 31, 2017. Additional members may be included as needed. This group should also identify any barriers, impediments or concerns that need to be addressed in order to further the work. The workgroup will be led by a designated representative from the VA.

While the scope of this initiative will initially be constrained in order to provide something of value to Veterans in a relatively short period of time, we recognize that there are many problems in health care worth solving, and see this as a stepping stone to work more closely with the VA to identify and find sustainable solutions to their most pressing needs.

It is hard to overstate the potential impact of this initiative; the nationwide implementation of a standards-based approach to patient-mediated data access and exchange across the VA and partner institutions will serve as a model for the future of healthcare, not only in the US, but around the world. It will set a standard by which all other health systems will be judged, and patients, once they realize the freedom and power it affords, will not settle for anything less.

ⁱ <https://www.cms.gov/research-statistics-data-and-systems/statistics-trends-and-reports/nationalhealthexpenddata/nationalhealthaccountshistorical.html>

ⁱⁱ <https://www.bloomberg.com/news/articles/2016-09-29/u-s-health-care-system-ranks-as-one-of-the-least-efficient>

ⁱⁱⁱ <http://www.nejm.org/doi/full/10.1056/NEJMp1310132>

^{iv} <https://hbr.org/2017/06/the-value-of-teaching-patients-to-administer-their-own-care>

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- ^v http://argonautwiki.hl7.org/index.php?title=Main_Page
^{vi} <http://www.nejm.org/doi/full/10.1056/NEJMp1700235>
^{vii} <http://www.fhir.org/guides/argonaut/r2/>
^{viii} <https://www.va.gov/opa/pressrel/pressrelease.cfm?id=2914>
^{ix} <https://www.va.gov/opa/choiceact/documents/choice-act-summary.pdf>

This content should not be distributed outside of the participants of this call nor should it be published publicly.

Subject: Meet w/Mr. Ike Perlmutter

Start: Tue 2/27/2018 3:30 PM

End: Tue 2/27/2018 6:30 PM

Recurrence: (none)

Organizer: DJS

Categories: Green Category

February 27, 2018

Tuesday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

27		Tuesday	
TRAVEL - West Palm Beach			
7 am	En route to Washington Hilton Hotel		
8 ⁰⁰	SPEECH - American Legion Mid Winter Conference Washington Hilton Hotel, 1919 Connecticut Ave, NW, DC		
9 ⁰⁰	En Route to VACO		
10 ⁰⁰	ERT DCA airport		
11 ⁰⁰	11:30am Wheels Up - PBI AA 1849, Flight time: 2hr 38min		
12 pm			
1 ⁰⁰			
2 ⁰⁰	ERT WPB VAMC	Tour WPB VAMC MRI Suite	
3 ⁰⁰	Tour Post-Deployment Clinic/Congressional office space	ERT/Arrive at Mar-A-Lago hotel	
4 ⁰⁰	Meet w/Mr. Ike Perlmutter		
5 ⁰⁰			
6 ⁰⁰			
7:50pm - 10:19pm 7:50pm Wheels up to DCA airport(AA 2756, Flight time: 2hr 29min)			

(b) (6)

Subject: Phone Call w/Marc Sherman - We dial 202-758-
Location: SecVA Suite

Start: Wed 2/15/2017 12:00 PM
End: Wed 2/15/2017 12:30 PM

Recurrence: (none)

Organizer: DJS

Categories: Yellow Category

(b) (6)

Subject: 9:30am - Phone Call with (b) (6) (CVS) - we call 1-866-244- (b) (6) Passcode (b) (6)

Location: SecVA Suite
Start: Thu 2/23/2017 9:30 AM
End: Thu 2/23/2017 10:15 AM
Recurrence: (none)
Organizer: DJS
Categories: Yellow Category

Thursday, February 23rd

9:30 AM – 10:30 AM EST

Dial-in Information:

US: 1-866-244- (b) (6)

International: 719-457- (b) (6)

Passcode: (b) (6)

Participants:

(b) (6), President and CEO of CVS Health, Secretary David Shulkin (WH), Dr. Bruce Moskowitz, (b) (6) and Ike

Marc Sherman (Will not be able to participate but Dr. Moskowitz will update him after the call)

Thank you,

(b) (6)

(646) 201- (b) (6) (Cell)

(b) (6)@frenchangel59.com

(b) (6) is able to do 9:15-10:15am EST on Thursday, 2/23rd - Is that OK?.

We will probably just need 45 minutes but please block the hour.

From: (b) (6) [mailto:\(b\) \(6\)@va.gov](mailto:(b) (6)@va.gov)

Sent: Tuesday, February 21, 2017 2:41 PM

To: (b) (6) 'David shulkin'; 'Bruce Moskowitz'; (b) (6)@gmail.com; (b) (6)'

Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: [EXTERNAL] CVS - (b) (6), President and CEO

I am sorry – tomorrow doesn't work. We can do 9:15-10:15am on Thursday.

From: (b) (6) [mailto:(b) (6)@frenchangel59.com]
Sent: Tuesday, February 21, 2017 2:37 PM
To: (b) (6); 'David shulkin'; 'Bruce Moskowitz'; (b) (6)@gmail.com; (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: [EXTERNAL] CVS - (b) (6), President and CEO

(b) (6)

Any time at all tomorrow works?

(b) (6) can make 9-11am on the 23rd but unfortunately he's in a critical meeting at Noon on Thursday.

Thanks,

(b) (6)

From: (b) (6) [mailto:(b) (6)@va.gov]
Sent: Tuesday, February 21, 2017 1:47 PM
To: (b) (6); David shulkin; Bruce Moskowitz; (b) (6)@gmail.com; (b) (6)
Cc: (b) (6); (b) (6); (b) (6)
Subject: RE: [EXTERNAL] CVS - (b) (6), President and CEO

Unfortunately – tomorrow at noon does not work for the Secretary, he'll be at a WH Meeting.

We could do the next day at noon-1pm.

Thank you,

(b) (6)

From: (b) (6) [mailto:(b) (6)@frenchangel59.com]
Sent: Tuesday, February 21, 2017 1:31 PM
To: David shulkin; Bruce Moskowitz; (b) (6)@gmail.com; (b) (6)
Cc: (b) (6)
Subject: [EXTERNAL] CVS - (b) (6), President and CEO

Hi David, Bruce and Marc:

Are you available tomorrow Wednesday, February 22nd at 12:00 PM - 1:00 PM for a conference call with (b) (6) (b) (6)?

Please let me know as soon as possible if we should invite anyone else and if the date and time works..

Participants:

(b) (6). Secretary Shulkin, (b) (6), Dr. Moskowitz, Marc Sherman and Ike

Best,

(b) (5)

(b) (6)

Subject: Phone Call re: VA Tech Transfer (Perlmutter, Moskowitz, Marc Sherman, and (b) (6))
Location: SecVA Suite
Start: Tue 2/28/2017 12:00 PM
End: Tue 2/28/2017 1:00 PM
Recurrence: (none)
Organizer: DJS
Categories: Yellow Category

The last call I need to schedule is with (b) (6) ... This is a call about the VA Tech Transfer Office. (b) (6) is the most highly regarded authority on medical tech transfer and understands what is needed to fix the problem.

Tuesday (2/28) Noon to 1 pm EST

Participants will be – Ike Perlmutter, Dr. Bruce Moskowitz, Marc Sherman and (b) (6).

It will be great if Secy Shulkin can join the call.

Thank you,

(b) (6)

(b) (6)

Subject: Meet w/Poonam & Sherman re: Fraud and Abuse
Location: SecVA Suite- 1-800-767- [REDACTED] [REDACTED]
Start: Tue 4/11/2017 1:00 PM
End: Tue 4/11/2017 2:00 PM
Recurrence: (none)
Organizer: DJS
Categories: Special Events

-----Original Message-----

From: David shulkin [(b) (6)]
Sent: Saturday, March 25, 2017 08:24 AM Eastern Standard Time
To: [(b) (6)]
Subject:

Please add marc sherman and poonam alaiigh on april 11 th at 1 m in the office on fraud and abuse and move the video taping to 2 pm that day

Thanks

Sent from my iPhone

(b) (6)

Subject: Copy: [EXTERNAL] VA - Call with (b) (6), Chairman and CEO (Kaiser Foundation Hospitals and Health Plan, Inc.)
Location: Conference Call
Start: Wed 4/12/2017 2:00 PM
End: Wed 4/12/2017 3:00 PM
Show Time As: Free
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: (b) (6)

Wednesday, April 12th

2:00 PM – 3:00 PM EST

Dial-in Information:

US: 1-866-244-

International: 719-457-

Passcode:

Participants:

(b) (6), Secretary David Shulkin,
(b) (6), Dr. Bruce Moskowitz, Marc Sherman and Ike

Thank you,

(b) (6)
212-576- (b) (6) (Office)
(646) 201- (b) (6) (Cell)

(b) (6) @frenchangel59.com

Wednesday, April 12th

2:00 PM – 3:00 PM EST

Dial-in Information:

US: 1-866-244-(b) (6)

International: 719-457-(b) (6)

Passcode: (b) (6)

Participants:

(b) (6), (b) (7)(C), Secretary David Shulkin, (b) (6), Dr. Bruce Moskowitz, Marc Sherman and Ike

Thank you,

(b) (6)

212-576-(b) (6) (Office)

(646) 201-(b) (6) (Cell)

(b) (6) @frenchangel59.com

(b) (6)

Subject: Follow Up Call w/Johnson & Johnson
Location: SecVA Suite- we call

Start: Mon 4/17/2017 2:00 PM
End: Mon 4/17/2017 2:30 PM

Recurrence: (none)

Organizer: DJS

Categories: Yellow Category

Dial-in Information:

US: 1-866-244-
International: 719-457-

Passcode:

From: (b) (6) [mailto:(b) (6)@frenchangel59.com]
Sent: Friday, March 31, 2017 4:58 PM
To: (b) (6)
Subject: [EXTERNAL] Follow up meeting - Johnson and Johnson

****Please let me know the dates and times that work for Secretary Shulkin****

Johnson and Johnson is looking to set-up a 30 minute follow-up conference call with the original group from the February 28th call. The team agreed to talk again in 4-6 weeks. Please let me know if April 10th or 17th work for you and the best time.

Below are the dates and times J&J gave us:

April 10th: (b) (6) not available – but we can fill her in)
10:30 – 12:00 noon
1:00 – 2:00 p.m.
4:30 – 5:30 p.m.

April 17: 1:30 – 3:00 p.m.

Conference call with Johnson and Johnson

(b) (6), Chairman and CEO

Official Titles:

(b) (6), Vice President Federal Affairs
(b) (6), Vice President Janssen Supply Chain (heads the veterans group)
(b) (6), Global TA Head, Neuroscience

1. Ms. (b) (6) – works in Government Affairs
2. Mr. (b) (6) – head of their Veterans Leadership Council
3. Dr. (b) (6) – works on veterans issues such as depression, PTSD, Traumatic Brain injury, etc.

Participants:

(b) (6), Chairman and CEO (Johnson & Johnson), (b) (6), (b) (6) and Dr. (b) (6) Secretary David Shulkin (White House), Dr. Bruce Moskowitz, Marc Sherman, (b) (6) (Chair, Mayo Clinic) and Ike

(b) (6)

Subject: Dinner Marc sherman
Location: iRicchi 1220 19th St, NW
Start: Mon 4/17/2017 6:00 PM
End: Mon 4/17/2017 7:00 PM
Recurrence: (none)
Organizer: vacodjs

202-835-

(b) (6)

Subject: Dinner w/Marc Sherman and Dr. Alaigh
Location: I Ricchi 1220 19th St, NW
Start: Tue 5/30/2017 6:00 PM
End: Tue 5/30/2017 7:30 PM
Recurrence: (none)
Organizer: DJS
Categories: Special Events

From: Poonam Alaigh <(b) (6)>
Date: May 26, 2017 at 9:57:37 AM EDT
To: Marc Sherman (b) (6) <(b) (6)@gmail.com>
Cc: David shulkin (b) (6) <(b) (6)>
Subject: Re: Tuesday dinner

Perfect - yes!!

Sent from my iPad

On May 26, 2017, at 9:56 AM, Marc Sherman (b) (6) <(b) (6)@gmail.com> wrote:

Are we still on for dinner on Tuesday? If yes, we have a reservation at i Ricchi @ 6pm.

Marc Sherman
(202) 758-(b) (6)

-----Original Message-----

From: Marc Sherman (b) (6) <(b) (6)@gmail.com>
Sent: Wednesday, May 17, 2017 07:14 AM Eastern Standard Time
To: David shulkin

Cc: (b) (6); (b) (6)
Subject: [EXTERNAL] Re: Dinner

Great. On Friday, I will ask my assistant to make a reservation. Is 6 pm ok? Do you have any recommendations?

Marc Sherman
(202) 758-(b) (6)

On May 17, 2017 7:02 AM, "David shulkin" <(b) (6)> wrote:
Works for me

Sent from my iPhone

> On May 17, 2017, at 4:10 AM, Poonam Alaigh <(b) (6)> wrote:

>

> May 30th works for me- David?

>

> Sent from my iPhone

>

>> On May 16, 2017, at 10:12 PM, Marc Sherman <(b) (6)>@gmail.com> wrote:

>>

>> The only day I am in town and available for dinner in the next two weeks is Tuesday May 30. If that doesn't work, let me know and I will give you dates for the following week. Great talking to you both before. Safe travels back.

>>

>> Marc

(b) (6)

Subject: Phone Call w/Dr. Moskowitz and Mr. Sherman - 1-866-244-[REDACTED]
Location: SecVA Suite
Start: Fri 9/1/2017 10:00 AM
End: Fri 9/1/2017 11:00 AM
Recurrence: (none)
Organizer: DJS
Categories: Yellow Category

From: "(b) (6) [REDACTED]@frenchangel59.com">
Date: August 31, 2017 at 8:11:02 PM EDT
To: "Poonam Alaigh" <(b) (6) [REDACTED]>, <(b) (6) [REDACTED]@gmail.com>, <(b) (6) [REDACTED]@gmail.com>, "Bruce Moskowitz" <(b) (6) [REDACTED]@mac.com>, <(b) (6) [REDACTED]@frenchangel59.com>
Subject: FRIENDLY REMINDER: Conference Call - tomorrow Friday, September 1st at 10:00 AM EST

Poonam is available and will join the call.

Friday, September 1st

10:00 AM – 10:30 AM EST

Dial-in Information:

US: 1-866-244-[REDACTED]

International: 719-457-[REDACTED]

Passcode: [REDACTED]

Participants:

Poonam Alaigh, Secretary David Shulkin, Dr. Bruce Moskowitz, Marc Sherman and Ike

Thank you,

(b) (6)

212-576-(b) (6) (Office)

(646) 201-(b) (6) (Cell)

(b) (6) @frenchangel59.com

(b) (6)

Subject: Phone Call w/Drs. (b) (6) (W/Marc Sherman)
Location: TBD

Start: Mon 12/18/2017 8:00 PM
End: Mon 12/18/2017 9:00 PM

Recurrence: (none)

Organizer: DJS

Categories: Yellow Category

Thank you so much, I will send a calendar outlook today.
If you wish to hold on his calendar until then here (below) are some of the details:

Conference call: continued discussion of FL DEC meeting

Monday 18 DEC 2017

4:00 pm PDT

6:00 pm CDT

7:00 pm EDT

Dial-in: 1-888-585- (b) (6)

Conference room code: 655 215 (b) (6)

Hosted by: Dr. Hoyt's office

David J. Shulkin, United States Secretary of Veterans Affairs

Dr. (b) (6), Executive Director, American College of Surgeons

Dr. (b) (6), CEO and Executive Medical Director, Miami Cancer Institute

Dr. (b) (6), Director, Division of Research and Optimal Patient Care, American College of Surgeons

Marc Sherman

Additional details, agenda to follow

From: (b) (6) [mailto:(b) (6)@facs.org]

Sent: Friday, December 08, 2017 9:56 AM

To: (b) (6)

Subject: [EXTERNAL] RE: FW: [External] conference call with small group

(b) (6) – please call me at your earliest convenience.

I am aligning calendars and everyone has stated they will clear this date/time for this call

Monday 18 DEC 2017

6:00pm CDT

7:00 pm EDT

(Would be between 30-45 minutes)

Thank you.

(b) (6)

Executive Services Assistant

(312) 202-(b) (6)

Or Dr. (b) (6) direct line 312-202-(b) (6)

From: (b) (6) [mailto:(b) (6)@va.gov]

Sent: Thursday, December 07, 2017 3:51 PM

To: (b) (6)

Cc: (b) (6)@baptisthealth.net; (b) (6)@gmail.com

Subject: RE: FW: [External] conference call with small group

I will get back to you all asap. Thank you.

From: (b) (6) [mailto:(b) (6)@facs.org]

Sent: Thursday, December 07, 2017 3:05 PM

To: (b) (6)

Cc: (b) (6)@baptisthealth.net; (b) (6)@gmail.com

Subject: [EXTERNAL] FW: FW: [External] conference call with small group

(b) (6)

Would you be able to confirm if Dr. David Shulkin's schedule could accommodate.

Monday 18 DEC 2017

6:00pm CDT

7:00 pm EDT

conference call with small group re: planning discussion from Florida meeting on Sat.2 DEC

Dr. (b) (6), Executive Director, American College of Surgeons

Dr. (b) (6), CEO and Executive Medical Director, Miami Cancer Institute

Dr. (b) (6), Director, Division of Research and Optimal Patient Care, American College of Surgeons

Marc Sherman

I would send you the call-in and Dr. (b) (6) would host the call.

(b) (6)

Executive Services Assistant

(312) 202-(b) (6)

- (b) (6) is Dr (b) (6)'s MAS and EA; (b) (6) is Dr. (b) (6)'s EA

From: Marc Sherman [mailto:(b) (6)@gmail.com]

Sent: Thursday, December 07, 2017 1:43 PM

To: (b) (6)

Cc: (b) (6)@baptisthealth.net; (b) (6)

Subject: Re: FW: [External] conference call with small group

Also, I assume you will send out a calendar appointment and dial in once the date and time are confirmed with all.

On Thu, Dec 7, 2017 at 2:42 PM, Marc Sherman <(b) (6)@gmail.com> wrote:

(b) (6)

I will make Dr. (b) (6) availability work for me. However, this call is also going to include (if it is the same call I am thinking about - which you should confirm) the Secretary of the Department of Veterans Affairs, Dr. David Shulkin. So, if that is the case, you will need to confirm the Secretary's availability as well. Rather than my acting as an intermediary for his schedule, I spoke to his scheduling secretary and advised her that you would be reaching out to her for availability.

SO, her name is (b) (6) and you can reach her at (b) (6)@va.gov She is expecting your email for this purpose.

Marc

Marc Sherman

On Thu, Dec 7, 2017 at 2:20 PM, (b) (6)@facs.org> wrote:

I spoke with Dr. (b) (6) office, of the dates this would work for his schedule

Monday 18 DEC 2017

6:00pm CDT

7:00 pm EDT

I am holding this date and time

(b) (6)

Executive Services Assistant

(312) 202-(b) (6)

From: (b) (6) [mailto:(b) (6)@baptisthealth.net]

Sent: Thursday, December 07, 2017 12:58 PM

To: (b) (6)

Subject: RE: [External] conference call with small group

The 18th at 8 pm EST??? If so, yes for Dr. (b) (6)

(b) (6)

(b) (6)

Manager, Administrative Services and

Executive Assistant to (b) (6), M.D.,

Chief Executive Officer and Executive Medical Director



8900 N. Kendall Drive, 3rd Floor Executive Office

Miami, Florida 33176

Office Phone: 786.527. (b) (6)

Mobile: 617.320. (b) (6)

Ascom: (b) (6)

From: (b) (6)

Sent: Thursday, December 07, 2017 1:53 PM

To: (b) (6) @facs.org>

Cc: (b) (6) @baptisthealth.net>

Subject: Re: [External] conference call with small group

(b) (6)

Can you include (b) (6) on calendar issues.

Thank you

(b)
(6)

(b) (6) MD FACS

CEO and Executive Medical Director

Miami Cancer Institute

3rd Floor Executive Offices

8900 North Kendall Drive

Miami FL 33176

Office: (786) 527- (b) (6)

Cell: (617) 543- (b) (6)

On Dec 7, 2017, at 1:06 PM, (b) (6) <@facs.org> wrote:

Responding form the office of Dr. (b) (6) ;

Could I ask for possible consideration of a conference call with the group:

Monday 18 DEC 2017

6:00pm CDT

Wednesday 20 DEC 2017

8:00am CDT

Please respond at your earliest convenience.

Thank you,

(b) (6)

Executive Services Assistant

(312) 202-(b) (6)

From: Marc Sherman [mailto:(b) (6)@gmail.com]

Sent: Wednesday, December 06, 2017 10:24 AM

To: (b) (6)

Cc: (b) (6); IP; Bruce Moskowitz; (b) (6)

Subject: Re: [External] Re: Mtg with Sec

Also including my gang as a cc. Yes, I will be on the call. I am embarrassed to say that I forgot to talk about the contact person. But if we request Dr. Clancy, I am sure there will be no problem. I will talk to him about it before our call so you don't have to be the requester.

On Wed, Dec 6, 2017 at 11:20 AM, (b) (6)@baptisthealth.net> wrote:

I am copying (b) (6) and my office staff and his to get working on this call.

Great to hear. Who from his office will Be contact person. And I assume you are also on the call.

(b) (6)

(b) (6) MD FACS

CEO and Executive Medical Director

Miami Cancer Institute

3rd Floor Executive Offices

8900 North Kendall Drive

Miami FL 33176

Office: (786) 527-(b) (6)

Cell: (617) 543- (b) (6)

On Dec 6, 2017, at 11:17 AM, Marc Sherman (b) (6) @gmail.com> wrote:

GREAT. He is ready to kick it off and is standing by for me to set up a call with you, David Hoyt, me and him to do so. Let me know several alternative times that work for the two of you for a call over the next week or two. I also mentioned about your having the inspections together with the Joint Commission and he liked that idea, AND he would love to get options from you for CIO and HR candidates.

On Wed, Dec 6, 2017 at 11:09 AM, (b) (6) @baptisthealth.net> wrote:

Mark,

How did your lunch go with the Secretary

(b) (6)

(b) (6) MD, FACS

CEO and Executive Medical Director

Miami Cancer Institute

3rd Floor Executive Offices

8900 North Kendall Dr

Miami, FL 33176

Office: 786 527- (b) (6)

Cell: 617 543- (b) (6)

(b) (6)

Subject: Mitre Meeting (Scott Blackburn)
Location: 7515 Colshire Drive, MITRE Bldg. 2, McLean VA 22102

Start: Fri 1/5/2018 1:30 PM
End: Fri 1/5/2018 3:30 PM

Recurrence: (none)

Organizer: DJS

Categories: Special Events

MITRE Building 2
7515 Colshire Drive
McLean, Virginia 22102

From: Blackburn, Scott R.
Sent: Tuesday, January 02, 2018 9:18 AM
To: (b) (6)
Cc: (b) (6)
Subject: Friday afternoon

Hi (b) (6) – Happy New Year once again. Friday afternoon’s session will be at MITRE in McLean. I am cc’ing (b) (6) for the exact address (they have a few different buildings and I don’t want to give you the wrong one). (b) (6)

We can be flexible around the Secretary’s calendar. I am guessing 3pm would be optimal but I will let you work that out with Jackie W. Ideally 90 minutes on the ground (but we will take 60). This is a pretty big meeting. Below are some more details.

All day Friday, MITRE will be convening a group of experts to weigh in on interoperability. At the end of the day, we are going to ask them to share what they are recommending directly to the Secretary. We will also invite DepSec Bowman, Dr. Clancy, John Windom and (b) (6) (in place of me, I will be out with back surgery). Below is the information I already sent to the Secretary with a few updates in red.

- 1) January 5 MITRE expert panel. MITRE has at least 7 experts coming in for a full day. **If you are available, I have asked them to reserve 60-90 minutes at the end for the experts to brief you on their recommendations at the end of this day** (I would include the 3 of you + Carolyn + John Windom). This will be at MITRE in McLean.
 - The 7 experts are (with a few others possible):
 - (b) (6)
 - (b) (6), CIO, Mayo Clinic
 - (b) (6), President, HMMS

- (b) (6), Principal, Leavitt Partners, LLC (recommended by (b) (6))
- (b) (6), MD, PhD, University of Washington (note: we are having conversations with him about coming on board full-time via IPA)
- (b) (6), MD, American College of Surgeons (recommended by Marc Sherman + (b) (6))
- (b) (6) MD, MPH, Boston Children’s Hospital (was on the previous MITRE panel, also one of the experts invited to the White House interoperability summit hosted by (b) (6), (b) (7) and (b) (6), (b) (7))
- Dr. (b) (6), Massachusetts General Hospital (per suggestion of Bruce Moskowitz and Marc Sherman)
- Possibly Dr. (b) (6)
- MITRE will basically be asking them 3 questions.
 - If they were us writing a contract with Cerner, what would they want included?
 - What is their perspective on what off-the-shelf solutions or emerging technologies for which we need to build flexibility in the contract to include? This will be their chance to weigh in on some of the ideas that people reach out to you/I about.
 - What other big ideas do they have that we should consider incorporating into the contract (such as the ones that (b) (6) already sent us unsolicited)?
- In addition to the outside experts – I have asked MITRE to also invite Camilo Sandoval, (b) (6) from ONC, and someone from CMS (I am working with (b) (6) who is (b) (6) senior advisor) as well as (b) (6) and (b) (6) ((b) (6) is our guy behind the Digital Veterans Platform). John Short and (b) (6) will be there is listen-only mode.

Scott Blackburn

Acting CIO & Executive-in-Charge, Office of Information & Technology
 Department of Veterans Affairs