Date Completed/Revised:

P

7/1/2015

Continuum of Care Name:	North Carolina Balance of State Co	2	CoC Number:	NC-503
CoC Representative:		Title:	•	
Terr	y Allebaugh	Community Impact Coordinato	r	
Phone/Email:				
919-755-4393/ terry@ncceh.	org			
Person Completing this Sum	mary:	Title:		
Laressa Witt SSVF Program Manager Family Endeavors				
Phone/Email:				
910-672-6166 / lwitt@familyendeavors.org				

Primary Group Name: Veteran's Working Group (Under Development)		
Principal Members	Affiliation	
Terry Allenbaugh	Balance of State CoC	
Corey Root	Balance of State CoC	
Branden Lewis	Community Link	
Laressa Witt	Family Endeavors	
Trudy Murray	Eastern Caroline Human Service Agency	
John Rakes	ABCCM	
Andrea Kutz	United Way of Forsyth County	
Tiana Terry	Volunteers of America Carolinas	

The Balance of State CoC Veteran specific group is under development. The next step is to have a meeting with all the SSVF providers and develop a plan to coordinate efforts and design a strategy for progress review. In the meantime, the SSVF provides will provide their numbers of Veterans served with HMIS numbers through a shared internet platform to be determined.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	367

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):		36	days		
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unshe	eltered	Total	
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	38		3	41	
Of number above, how many will also be counted as chronically homeless:	13		1	14	

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Under Dev
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The collaboration between the BoS CoC and the SSVF is mutually supportive. The CoC has agreed to facilitate the process of addressing the homeless Veteran group that is under development and SSVF has set a benchmark of housing homeless Veterans within 30 days. The greatest challenge is the large geographic area of 79 counties and SSVF's ability to meet regularly.

Date Completed/Revised:

7/1/2015

Continuum of Care Name:	Gastonia/Cleveland, Gaston, Lincol	n Counties CoC	CoC Number:	NC-509
CoC Representative:		Title:		
		Executive Director, Reinvestment in Communities of Gaston County, Inc. (RIC)		
Phone/Email:				
704-866-6766/ combuildadvo	704-866-6766/ combuildadvo@gmail.com			
Person Completing this Sum	mary:	Title:		
Branden Lewis		SSVF Program Manager, Community Link		
Phone/Email:	Phone/Email:			
704-943-3594/ brandenl@co	704-943-3594/ brandenl@communitylink-nc.org			

Primary Group Name: Gaston/Cleveland/Lincoln CoC	
Principal Members	Affiliation
John Rakes	ABCCM
Melaine Holmes	ABCCM
Tonya Lawrence	Family Endeavors
Branden Lewis	Community Link
Kenneth Gherig	Partners Behavioral Health
Stephen Crane	Reinvestment in Communities of Gaston County, Inc.
Donyel Barber	Family Promise
	Salvation Army
Cornerstone	Doug Lance
Marisol Tomas	VA
Angela Barrett	VA
Mike Cloy	NCWorks
Erin Hultgren	Gaston Family Health Services
	Hesed House of Hope

The above group meets quarterly to track progress toward ending veteran homelessness throughout the three counties served. The group discusses how it can coordinate efforts among housing providers in collaboration with local Veterans Administration homeless programs as well as HUD funded programs. During these meetings we discuss the resources that are available to assist homeless Veterans in these counties. Meetings are also held after the CoC meeting, the Veterans Workgroup. This group consists of Veteran providers only. During this meeting, we discuss how many Veterans have been housed among the three counties, and what can be done to house those that are in need.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	37

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):		38		days	
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsh	eltered	ŗ	Гotal
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	4		0		4
Of number above, how many will also be counted as chronically homeless:	0		0		0

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Under Dev
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The strengths in this specific CoC is that everyone is highly engaged and collaborative. There are sufficient resources and everyone is knowledgeable of these resources in order to address the issue of homelessness among Veterans. The challenge, as with most areas within the CoC is that housing is limited.

Date Completed/Revised:

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7/1/2015

Continuum of Care Name: Fayetteville/Cumberland County Co	0C	CoC Number:	NC-511		
CoC Representative:	Title:				
Delores Taylor	Community Services manager				
Phone/Email:	•				
910-437-1891 dtaylor@co.cumberland.nc.us	910-437-1891 dtaylor@co.cumberland.nc.us				
Person Completing this Summary: Title:					
Laressa Witt SSVF Program Manager, Family E					
Phone/Email:					
910-672-6166 / lwitt@familyendeavors.org					

Primary Group Name: VA Medical Center and City of Fayetteville Collaboration Meeting		
Principal Members	Affiliation	
Nat Roberson	Fayetteville Mayor	
Elizabeth Goolsby	Fayetteville VA Medical Center	
Mary Fisher Murray	Fayetteville VA Medical Center	
Laressa Witt	Family Endeavors	
Jeri Veirs	Fayetteville VA Medical Center	
William H. Roberson	Alliance Behavior Health	
Manny Specht	Salvation Army	
Adolf Thomas	City of Fayetteville	
Delores Taylor	CoC/ City of Fayetteville	
Councilmen Larry Wright	City of Fayetteville	
Paul Taylor	Interested Party	
Councilwomen Kathy Jensen	City of Fayetteville	

The collaboration between Mayor's office and Fayetteville VA Medical Center Healthcare for Homeless Veteran (HCHV) is going well. There are monthly meetings co-facilitated by the VA Director and the Mayor. Both the county and city have agreed to prioritize homelessness and have developed a Homeless Action Plan with three goals: 1) Engage a VA national homeless expert to speak to the council regarding homelessness; 2) Seek technical assistance from HUD and 3) Utilize the VA foreclosure process as a means to offer affordable housing. Likewise the CoC developed a Universal Coordinated Intake form that was presented to the group for approval. And the faith based community has been engaged to provide gaps in services especially for emergency shelter for Veterans without children but have barriers that prohibit shelter care. Additionally, the VA director and the Mayor have discussed developing a call center for the Coordinated Assessment utilizing summer interns. The VA and SSVF meet weekly to ensure all homeless Veterans are housed and supported.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	179

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):			days
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	21	8	29
Of number above, how many will also be counted as chronically homeless:	7	3	10

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Under Dev
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Cumberland County has a significant military and Veteran population with significant community support but the community at large has limited resources for those facing homelessness other than SSVF and HUDVASH. Because the community is transient, housing is prevalent which supports the goal of ending homeless. One significant challenge is employment. Employment can be difficult to secure especially when a Veteran has barriers such as any criminal background or limited work history. Another challenge comes from the homeless providers specifically who have voiced concerns about the volume of resources for Veterans yet little for the general homeless population.

Date Completed/Revised:

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7/1/2015

Continuum of Care Name:	Winston Salem/Forsyth County CoC		CoC Number:	NC-500
CoC Representative:		Title:		
Т	ïm West			
Phone/Email:		·		
336-734-1305				
Person Completing this Sum	mary:	Title:		
An	drea Kurtz	Senior Director, Housing Strate	egies	
Phone/Email:				
336-721-9373				

Primary Group Name: Winston-Salem/Forsyth County COC			
Principal Members	Affiliation		
Andrea Kurtz	United Way of Forsyth		
Rose Fisher	United Way of Forsyth (Coordinated Assessment)		
Jennifer Herb	VA		
Peter Moorman	Veterans Helping Veterans Heal		
Tim West	City of WS		
Christian Amour	Goodwill Industries of NWNC		
Walt Cooper	The Salvation Army		

The SSVF Team meets monthly, as does the COC. We are also a Zero:2016 community. We are in the process of organizing a workgroup of the above members to devise a plan to house the 30 remaining vets in our homeless shelters.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	129

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):			30	days
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unshelt	ered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	26	0		26
Of number above, how many will also be counted as chronically homeless:	0	0		0

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Yes
	Is this list updated regularly?	Under Dev
	Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
Ε.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Of the 58 homeless vets, 28 of them are in our GPD program or other transitional placement to address substance abuse or disability issues. We do not expect that the numbers for this program will reach 0. We meet monthly with our Mayor to review progress on housing homeless vets, and have a strong relationship with our local VA staff.

Date Completed/Revised:

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7/1/2015

Continuum of Care Name: Asheville/Buncombe County CoC		CoC Number:	NC-501
CoC Representative:	Title:		
Christiana Glenn Tugman	Christiana Glenn Tugman Community Development Analyst/Homelessness Lead		
hone/Email:			
828.251.4048/ctugman@ashevillenc.gov			
Person Completing this Summary: Title:			
Emily Ball	Housing Services Director, Hom	eward Bound	
Phone/Email:	·		

828.258.1695 x108/emily@homewardboundwnc.org

Primary Group Name: Homeless Initiative Advisory Committee - Subcommittee on Veteran Homelessness				
Principal Members	Affiliation			
Allison Bond, Chair	VAMC - Director of Homeless Programs			
Katie Stewart	VAMC - SSVF POC			
Christiana Glenn Tugman	City of Asheville - CoC Lead			
Scott Rogers	ABCCM (SSVF P2 Grantee)			
Mary Sczudlo	ABCCM (SSVF P2 Grantee)			
John Rakes	ABCCM - SSVF Director			
Brian Alexander	Homeward Bound (SSVF P1 Grantee)			
Emily Ball	Homeward Bound (SSVF P1 Grantee)			
Leslie Stewart	Homeward Bound - SSVF Director			
Brooks Ann McKinney	Mission Hospital			
David Nash	Housing Authority of the City of Asheville			
April Burgess-Johnson	Helpmate (domestic violence shelter)			

The Homeless Initiative Advisory Committee is jointly appointed by City Council and County Commissioners and was originally convened to oversee implementation of the 10-year plan to end homelessness adopted in 2005. Its Subcommittee on Veteran Homelessness formed this year. The subcommittee meets monthly to review progress on ending Veteran homelessness, implementation of the community's coordinated assessment process as it pertains to Veterans, and overall system change. In particular, in conjunction with Priority 1 SSVF funding and coordinated assessment implementation, this group has been evaluating system flow and entry points for homeless Veterans with a focus on our community's large allotment of GPD beds. With oversight from this committee, a separate coordinated assessment group meets weekly to match homeless Veterans with the most appropriate housing intervention (HUD-VASH, SSVF, GPD, non-Veteran-specific housing resources, or public housing) based on VI-SPDAT scores.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	568

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):			227	days
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unshe	eltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	184	(0	184
Of number above, how many will also be counted as chronically homeless:	0	(0	0

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Under Dev
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Two critical data above are based on our community's large GPD program. We are projecting 184 homeless Veterans in the 2016 PIT count assuming the 184 GPD beds in our CoC will be filled that night. Additionally, our average length of homelessness is based on the average length of participation in GPD. We will particularly focus SSVF resources for the remainder of the year on the unsheltered Veteran population, Veterans in emergency shelter, and chronically homeless Veterans in GPD, while continuing to make permanent housing options (SSVF, HUD-VASH, and other community supports) available to Veterans in the GPD program via our coordinated assessment process. An ongoing challenge in our community is affordable housing: our recent Housing Needs Assessment commissioned by the City of Asheville showed a 1.4% vacancy rate in housing overall with a 0% vacancy rate in affordable housing.

Date Completed/Revised:

7/1/2015

Continuum of Care Name: Durham City & County CoC		CoC Number:	NC-502	
CoC Representative:	Title:			
Matt Schnars CoC Collaborative Applicant / CoC Lead Agency				
Phone/Email:				
matthew.schnars@durhamnc.gov				
Person Completing this Summary:	Title:			
Tiana Terry	Program Director			
Phone/Email:				
919-530-1100 / Tterry@voa.org				

Primary Group Name: Durham Homeless Services Advisory Committee			
Principal Members	Affiliation		
John Bowman	Maxwell, Freeman & Bowman		
Cora Cole-McFadden	City Council		
Tom Bonfield	City Manager's Office		
Lois Harvin-Ravin	Durham County Veteran Services		
Mayme Webb-Bledsoe	Duke-Durham Neigborhood Partnership		
Drew Cummings	Durham County Manager's Office		
Michael Becketts	Director Durham County DSS		
Jackie Love	Durham Public Schools Administration		
Minnie Forte-Brown	Board Members Durham Public Schools		
Michelle Jordan	Durham Technical College		
Stephanie Williams	Alliance Behavioral Health Care		
Stan Harris	Durham County Sherriff		
Charita McCollers	Lincoln Community Health		
Chris Tuttle	Westminster Presbyterian		
Fred Stoppelkamp	Urban Ministries		
Lindsey Jordan Arledge	Durham VAMC		
Jason Allen Wimmer	CoD Office of Economic & Workforce Development		
Edward Abdullah	Formerly Homeless Representative		

The Homeless Services Advisory Committee Meets Monthly. The purpose of the Homeless Services Advisory Committee is to advise the Durham City Council and the Durham Board of County commissioners on the implementation of collaborative initiatives to prevent and end homelessness in Durham. The board consists of 24 voting members, four of which are appointed by the City Council representing the following areas: Faith Community, Corporate Sector Business, Non-Profit Organization and Former Homeless Person.

We also meet monthly with the Council to End Homelessness in Durham. The last meeting we focused on employment resources for low-income and homeless populations. We have started to meet once a week working on reviewing the list of homeless Veterans.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	436

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):			30	days
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unshe	eltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	60	(0	60
Of number above, how many will also be counted as chronically homeless:	0	(0	0

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Yes
	Is this list updated regularly?	Yes
	Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Durham County Continuum of Care is dedicated to ending homelessness. We have a wide range of agencies that are collaborating to end Veteran homelessness. We strongly believe that with all support systems the county currently has in place, we can end Veteran unsheltered homelessness. Some of the steps we have implemented are identifying all Veterans experiencing homelessness by name. We have also implemented a housing first system wide approach. We currently have a coordinated assessment system for families. The county is working diligently on coordinated intake for singles. We have now coordinated a group of community providers that meet every Monday to review the list of homeless Veterans in Durham. We are starting with the chronically homeless Veterans on the list and also using the VI-SPADAT numbers to prioritize the Veterans that are in need of services. Our goal is to link the Veteran to a provider and/or program that can rapidly rehouse them.

Date Completed/Revised:

7/1/2015

Continuum of Care Name: Charlotte/Mecklenberg CoC		CoC Number:	NC-505	
CoC Representative:		Title:		
Rebe	ecca Pfeiffer	Community Service Manager		
Phone/Email:				
704-336-2266 / rpfeiffer@ci.c	charlotte.nc.us			
Person Completing this Sum	mary:	Title:		
John Rakes		SSVF Director, ABCCM		
Phone/Email:				
828-398-6775 / john.rakes@a	abccm.org			

Primary Group Name:				
Principal Members	Affiliation			
Joy Warner	Family Endeavors SSVF			
Branden Lewis	Community Link SSVF			
Patrice Brown	ABCCM SSVF			
Tiffany Major	Alston Wilkes Society SSVF			
Kim Stephens	VA Medical Center			
Rebecca Pfeiffer	City of Charlotte			
Tommy Reiman	Charlotte Bridge Home			
Linda Miller	Supportive Housing Communities			
Deronda Metz	Salvation Army			
Liz Clasen-Kelly	Urban Ministries			

The principal members and participating agencies of the Charlotte/Mecklenburg CoC are highly engaged in a collaborative effort to end veteran homelessness through the Housing our Heroes initiative. This group meets twice a month to share lists of unduplicated Veterans rapidly rehoused and to coordinate the services of Veterans yet to be engaged. The City of Charlotte, Mecklenburg County and the W.G. (Bill) Hefner VA Medical Center formally accepted the challenge through the introduction and implementation of the Charlotte-Mecklenburg Housing Our Heroes initiative. This initiative seeks to house Charlotte-Mecklenburg's 204 homeless veterans by Dec. 31, 2015. The January 2014 Point-In-Time count, a yearly single-day effort to provide an accounting and snapshot of a community's homeless population, helped determine the number of homeless veterans for this initiative. The 'Housing Our Heroes' efforts are directly connected to the Charlotte-Mecklenburg Ten Year Plan to End Homelessness. The efforts have shifted from a shelter-based model of assisting the homeless, to a housing-based model that offers permanent stability for these individuals and families. Four SSVF grantees serve this CoC and are represented at these biweekly meetings.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	381

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):			30	days
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unshe	ltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	5	C)	5
Of number above, how many will also be counted as chronically homeless:	0	C)	0

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Under Dev
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The Charlotte/Mecklenburg Continuum of Care is highly collaborate and engaged, having signed on to several initaiatives to end veteran homelessness. We are making singinifcant strides in maintaining a complete and up to date list of homeless veterans in our service area and further developing the coordinated assessment process utilizing the Vulnerability Index & Service Prioritization Decision Assistance Tool.

Date Completed/Revised:

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7/1/2015

Continuum of Care Name: Wilmington/Brunswick, New Hanover, Pender Counties CoC		CoC Number:	NC-506		
CoC Representative:		Title:			
Brett Wells		Community Development			
Phone/Email:					
910-550-2732/ Brett,Wells@	coastalcarenc.org				
Person Completing this Summary:		Title:			
Laressa Witt		SSVF Program Manager, Family Endeavors			
Phone/Email:					
910-672-6166/ lwitt@familyendeavors.org					

Primary Group Name: 10 Year Palan Homeless Strategy Team Meeting		
Principal Members	Affiliation	
Dan Ferrel	United Way	
Joanne Bagby	HUD VASH	
Brett Wells	Coast Cares	
Broc Billy	Coast Horizons	
Trudy Murray	Eastern Carolina Human Service Agency	
Dana Painter	Family Endeavors	
Jason Klein	VA Medical Center	
Wendy Flynn	Red Cross	

The above group meets monthly to discuss ending veteran homelessness throughout the three counties served. The group discusses how it can coordinate efforts among housing providers in collaboration with local Veterans Administration homeless programs as well as HUD funded programs. During these meetings the resources are discussed that are available to assist homeless Veterans in these counties.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	125

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):			40	days
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unshe	eltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	16		3	19
Of number above, how many will also be counted as chronically homeless:	5		1	6

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Under Dev
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The strengths in this specific CoC is that everyone is highly engaged and collaborative. There are sufficient resources and everyone is knowledgeable of these resources in order to address the issue of homelessness among Veterans. The challenge, as with most areas within the CoC is that housing is limited.

Date Completed/Revised:

7/1/2015

Continuum of Care Name: Raleigh/Wake County CoC		CoC Number:	NC-507
CoC Representative:	Title:		
Shana Overdorf Executive Director, Partnership to End Homelessness		iness	
Phone/Email:			
Cell (919) 632-0598 Office (919) 473-6933 soverdorf98@gmail.com			
Person Completing this Summary:	Title:		
Tiana Terry Program Director			
Phone/Email:			
(919) 530-1100 tterry@voa.org			

Primary Group Name: Working Group		
Principal Members	Affiliation	
Lisa Crosslin	Passage Home, Inc.	
Tavenia Williams	Passage Homes, Inc. SSVF Director	
Jeanne Tedrow	Founder, Passage Home, Inc. & Director Partnership to End Hom	
Jeff Doyle	VA VISN 6 Homelessness Coordinator	
Brian Sangutei	VA VASH Coordinator	
Shana Overdorf	Executive Director, Partnership to End Homelessness	
Tiana Terry	Volunteers of America, Program Director	
Esther Goeke	Volunteers of America, SSVF Team Lead	
Joy Hager	Volunteers of America, Director of Veterans Services	
Barbara Banaszynski	Volunteers of America	
KeQuana Shaheed	Volunteers of America	
Larayshea Jackson	Passage Home Inc	
Norman Nelson	Healing Place Grant Per Diem	
Allen Reep	The Carying Place	
Michael Bishop	Veteran Administration Outreach	
Deborah Dolan	Wake County	
Kenneth Kempf	NC Commence	
Jim Frink	Cornerstone Employment Liaison	

The Veteran Housing Support Center has established an Veterans Working Group by partnering with other Wake County homeless and social service providers. The Working Group is comprised of representatives from the Wake County Housing Authority, the City of Raleigh's Housing department, local emergency shelters, VA representatives, Wake County COC leadership, and other social service agencies who work with homeless individuals. The primary goal of the Working Group will be to coordinate outreach efforts among all agencies involved as well as collaborate efficiently to provide appropriate services to every identified homeless Veteran without duplicating services. The staff at the Veteran Housing Support Center will send bi-weekly updates to the Working Group members listing the number of homeless Veterans served as well as the primary needs of the Veterans and services provided. Barriers faced in serving and housing Veterans that are identified by all Working Group members during monthly meetings will also be included in the bi-weekly reports. Progress toward the goals created by the Working Group as a whole will be discussed at each monthly meeting and reported on in the bi-weekly updates. We are currently working on getting the Mayor to sign the Mayors challenge.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

	Estimated Annual Total:	88
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):		30	days	
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unshe	eltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	47		0	47
Of number above, how many will also be counted as chronically homeless:	14		0	14

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Yes
	Is this list updated regularly?	Yes
	Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths: 1. Local robust, committed non profit agencies serving the homeless population, 2. Strong relationship between VAMC, VA VISN 6 and non profit provider community. 3. Presence of multiple SSVF awards in the community, Presence of employment and training resources in the community (HVRP) 4. A strong relationship of Housing Authoriity administering VASH vouchers. 5. GPD providers in the community to provide housing. Barriers: 1. Lack of sufficient affordable housing resources, including rental housing home ownership and permanents supportive housing 2. Local landlords who fully understand vouchers programs and don't accept them. 3. Veterans who have credit issues and/or criminal background issues. Additional legal concerns include Veterans who have child support issues and suspended drivers licences. 4. Lack of transportation in more rural parts of the county. 5. Slow claims/approval processes inhibit veterans with disabling conditions from achieving housing stability without access to their earned/deserved benefits. To help address some of the barriers we have hired a housing locator and a Veterans outreach worker. We will continue to look for ways to address these barriers.

Primary Group Working Group		
Principal Members	Affiliation	
Lisa Crosslin	Passage Home, Inc.	
Tavenia Williams	Passage Homes, Inc. SSVF Director	
Jeanne Tedrow	Co Founder, Passage Home, Inc. & Director Par	
Jeff Doyle	VA VISN 6 Homelessness Coordinator	
Brian Sangutei	VA VASH Coordinator	
Shana Overdorf	Executive Director, Partnership to End Homele	
Tiana Terry	Volunteers of America, Program Director	
Esther Goeke	Volunteers of America, SSVF Team Lead	
Joy Hager	Volunteers of America, Director of Veterans S	
Barbara Banaszynski	Volunteers of America	
KeQuana Shaheed	Volunteers of America	
Larayshea Jackson	Passage Home Inc	
Norman Nelson	Healing Place Grant Per Diem	
Allen Reep	The Carying Place	
Michael Bishop	Veteran Administration Outreach	
Deborah Dolan	Wake County	
Kenneth Kempf	NC Commence	
Jim Frink	Cornerstone Employment Liaison	
Priscilla Batt	Raleigh Housing Authority	
Amy Cole	City of Raleigh Housing and Neighborhoods	
John Youker	South Wilmington Street Center	

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Date Completed/Revised:

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7/1/2015

Continuum of Care Name:	Chapel Hill/Orange County CoC		CoC Number:	NC-513
CoC Representative:		Title:		
Jamie Rohe		Homeless Programs Coordinator		
Phone/Email:				
919-245-2496 / jrohe@orangecountync.gov				
Person Completing this Sum	mary:	Title:		
Tiana Terry		Program Director		
Phone/Email:				
919-530-1100 / tterry@voa.org				

Primary Group Name: 100,000 Homes Taskforce (Veterans subcommittee)		
Principal Members	Affiliation	
Jamie Rohe	Chapel Hill / Orange County CoC Lead Agency	
Tiana Terry	VoA	
Jonathan Crooms	VoA	
Lindsey Arledge	Durham VA	
Brian Sangutei	Durham VA	
Terry Allebaugh	NC Coalition to End Homelessness	
Bebe Smith	UNC-CH School of Social Work	
Nick Lemmon	UNC Center for Excellence in Community Mental Health	
Michael Kelly	Housing for New Hope PATH street outreach	
Stephani Kilpatrick	Inter-Faith Council for Social Service	
Rachel Stern	Freedom House Recovery Center	
Matt Kauffman	Community Empowerment Fund	
Sarah Furman	Chapel Hill Police Department	
Jerry Covington	UNC Health Care	
Joel Rice	Cardinal Innovations	
Suzanne Hitt	Orange County Department of Social Services	

The 100,000 Homes Taskforce formed in 2012 and meets monthly; it's purpose is to identify and assess the needs of people who are experiencing chronic homelessness and those who are the most vulnerable homeless in the community. The group works collaboratively across disciplines to connect clients with housing and services. Clients sign a consent form that allows 100,000 Homes Taskforce members to discuss their situation and needs to find solutions for ending their homelessness. The Veterans Subcommittee was formed in 2015 to focus on ending homelessness among veterans.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	10

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):			30	days
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered		Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	0	C)	0
Of number above, how many will also be counted as chronically homeless:	0	C)	0

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Yes
	Is this list updated regularly?	Yes
	Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
В.	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C.	Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D.	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E.	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The 100K Taskforce has been very successful in creating interagency communication and helping to prioritize and collaboratively provide services and resources for the most vulnerable homeless in Orange County. Its success has been in having multiple partners sitting at the same table talking through solutions together. OC Connect is a first step toward Coordinated Entry in Orange County that utilizes the VISPDAT and a community Resource Database. It is an online tool that structures intake, assessment, and provision of resources and referrals for vulnerable homeless individuals being referred to the 100K Taskforce. This tool is being looked at as a possible tool to use in other Coc's.

Date Completed/Revised:

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7/1/2015

Continuum of Care Name:	Northwest North Carolina CoC		CoC Number:	NC-516
CoC Representative:		Title:		
Tina Krause		Executive Director, Hospitality House		
Phone/Email:				
828-264-1237 / tina@hosphouse.org				
Person Completing this Summary:		Title:		
Jo	John Rakes SSVF Director, ABCCM			
Phone/Email:				
828-398-6775 / john.rakes@a	abccm.org			

Primary Group Name: Northwest NC CoC		
Principal Members	Affiliation	
Tina Krause	Hospitality House	
Branden Lewis	Community Link	
John Rakes	Asheville Buncombe Community Christian Ministry	
Melaine Holmes	Asheville Buncombe Community Christian Ministry	
Graham Doege-Osler	Hospitality House	
Kerry Gersonde	OASIS	
David Barr	Easter Seals	
Tim Brulet	Veterans Administration	
Carl Jenkins	NWRHA	
Kelsi Butler	OASIS	
Murray Hawkinson	Daymark	
Paul Holden	WCS	
Lori Watts	Smoky Mountain Center	
Kristi Case	Smoky Mountain Center	
Deanna Stoker	ASHE	
Ariana DeToro-Forlenza	lenza Veterans Administration	

The Continuum of Care members meet bi-monthly to track progress toward ending veteran homelessness throughout the 7 counties served, and is responsible for coordinating efforts among housing providers in collaboration with local Veterans Administration homeless programs. The bi-monthly review includes the number of veterans entering the homeless service system within the past 60 days, number of housing placements through other subsidy (Public Housing or market rentals). A primary focus of this group is quality improvement with regard to accuracy and completeness of data collected to inform coordinated interventions and strategies aimed at reducing area homelessness. Adjustments to strategy are made as necessary.

- **3.** Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.
- **3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the VA CoC Gaps Analysis Tool (GAT).

Estimated Annual Total:	18

3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

B. Length of Time Homeless Goal (max or average days):			30	days
C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered		Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	3		0	3
Of number above, how many will also be counted as chronically homeless:	0		0	0

		Yes/No/Under Dev
A.	Has your community identified every Veteran who is homeless right now by name?	Under Dev
	Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
	s every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
	If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. /	Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
	Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths: Our CoC is highly engaged and collaborative. Sufficient resources and systems exist to address veteran housing needs. Challenges: Most areas within the CoC are rural and challenging to engage in services.