



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The committee held its first meeting Thursday, April 23rd from 12:30 pm to 2:00 pm. The purpose of the committee is to develop a two County (Manatee -Sarasota) to implement a Functional Zero Strategy Plan. It is expected that the committee will add other community stake holders such as Salvation Army (Sarasota and Brandenton), Sarasota Public Housing, VOA Veteran Village Brandenton (GDP), HUD VASH representatives and other members of the JFCS Regional Veteran Advisory Committee. Key to success of the Plan will be the ongoing coordination of the Turning Point and JFCS SSVF programs. At the first meeting, the draft Point-In-Time data for 2015 along with the Housing Inventory Chart were reviewed and discussed. No final numbers have been released to the agencies. The committee discussed a enhanced coordination between HUD VASH and SSVF. JFCS referred several chronically homeless Veterans to HUD VASH, provided office space, internet, and client appointment coordination at JFCS offices. It was reported to date a total of six (6) Veterans have started the HUD VASH process with more scheduled for the coming weeks. The committee reported 2-1-1's participation in the Coc's Homeless Management Informaiton System (HMIS) and the utilization of 2-1-1's screening and referral process as a value added assest in rapidly connecting homeless Veterans to SSVF programs. The committee recommended that SSVF connect with 2-1-1 and update Veteran screening and intake tool in order to ensure accuracy and timeliness in providing services. These activities will be the basis for Centralized Intake for the Manatee and Sarasota County SSVF programs. The efforts of the JFCS Housing Specialist was reviewed based on a request from a committee member. Of interest to the committee was that over a three-month period 14 of 34 (approximately 50%) of the SSVF housing placements have come directly from the Sarasota Real Estate Investment Association and the Bradenton Real Estate Investment Association. JFCS will continue to strengthen these relationships in the private housing sector for the specific purpose of expanding housing opportunities for Veterans. Members of the committee have and will continue to participate with People Assisting The Homeless (PATH); a group of helping agencies that come together on the third Thursday of every month to discuss and share items relevant

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	176
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	45	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	104	72	176
Of number above, how many will also be counted as chronically homeless:	34	30	64

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Under Dev
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Additional strenghts:

1. SSVF programs that are focused creating a Functional Zero Plan for Manatee and Sarasota County Veterans.
2. A strong SSVF partnership between JFCS and Turning Points.
3. Citizenry that is deeply engrossed in conversations relating to homelessness for Veterans and other members of the community. There is consierable discussion about homeless citizens and potentail plans to address issues.
4. The avaiabiity of community based organzations(non-profit and faith-based) providing serivces and supports for the homeless. Turning Points is a positive example of an integrated "one-stop" community based service.
5. Currently there are avaiable HUD-VASH vouchers available for eligible Veterans.
6. There is positive coordination between SSVF programs and other VA funded housing supports such as Grant and Per Diem and transitional housing programs.

Challenges:

1. A system needs to be developed that will be able to identify every Veteran whos is homeless by name.
2. Once all Veterans are known to SSVF (and other housing partners), a Housing Plan and quick access to safe and sustainable shelter is required.
3. It is unknown if is sufficient resources are avaiable to ensure no RHH gaps are present. Currently all KNOWN eleigible participants are enrolled and assisted promptly but since it is not clear that all homeless Veterans have been identified by name, there may be gaps required supports.
4. There is significant community discussion regarding affordable housing. It is abundantly clear that there is lack of affordable housing. The lack of affordable housing is growing and needs to be addressed to ensure long term housing supports for Veterans and thier family members. There are Veterans with HUD-VASH vouchers and other citizens with HUD vouchers who cannot identify housing given the lack of

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Tampa/Hillsborough County CoC	<b>CoC Number:</b>	FL-501
<b>CoC Representative:</b>	Lesa Weikel	<b>Title:</b>	Lesa Weikel, Program Manager & SSVF Liaison
<b>Phone/Email:</b>	813-274-6999 / WeikelL@THHI.org		
<b>Person Completing this Summary:</b>	Marie Galbraith	<b>Title:</b>	SSVF Program Manager, Tampa Crossroads
<b>Phone/Email:</b>	813-238-8557 x301 / mgalbraith@tampacrossroads.com		

- 1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b> Hillsborough County Committee to End Veteran Homelessness	
<b>Principal Members</b>	<b>Affiliation</b>
Sara Romeo, Executive Director	Tampa Crossroads, Inc.
Marie Galbraith, SSVF Program Manager	Tampa Crossroads, Inc.
Edi Erb, SSVF Program Director	Society of St. Vincent de Paul, South Pinellas
Lesa Weikel, Program Manager / SSVF Liaison	Tampa Hillsborough Homeless Initiative (CoC)
Tyler Pigeon, UNITY Reporting Analyst	Tampa Hillsborough Homeless Initiative (CoC)
Harry McCurdy, Section Chief, HCHV Program	James A. Haley Veterans' Hospital (VA)
Susan (Diane) Cavanaugh, Outreach Supervisor	James A. Haley Veterans' Hospital (VA)
Sara Gabbard, Tampa GPD Liaison	James A. Haley Veterans' Hospital (VA)
Anjali Pant, Community Partner Liaison	Department of Children & Families
Christine Long, Chief Programs Officer	Metropolitan Ministries
Deputy J. Boyer, Homeless Liaison	Hillsborough County Sheriff's Office, District II
Jana Balicki, Special Projects Manager	Agency for Community Treatment Services
Major Leisa Hall	Salvation Army
Douglas Gorman Jr., Program Manager	Community Housing Services Center
Brandee Baker, Peer Support Program Coordinator	Crisis Center - Florida Veterans Support Line
Margaret Jones, Director of Assisted Housing Department	Tampa Housing Authority
Pastor Tom Atchison	New Beginnings of Tampa
Qiana Daughtry, Housing Planning Coordinator	City of Tampa (representing Mayor Buckhorn)

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Our core planning and coordination group (SSVF, VA, CoC) meets regularly (bi-weekly) to develop and execute a strategic plan of action towards achieving "functional zero" by end of 2015. Additional key stakeholders in the community have been identified to participate in a Committee to End Veteran Homelessness that will meet monthly. To date our group has reviewed the GAT and other data to identify the estimated number of Veterans who are homeless annually and will need rapid-rehousing assistance to exit homelessness. We have assessed community assets and the current systems in place for serving both the Veteran and general homeless population. The CoC coordinated assessment system is not yet fully developed but does have a CoC priority wait list, so there has been an immediate focus on establishing a simple, effective process for VA referrals to SSVF and coordination between both SSVF providers. Long-term goals for integration will be further explored with the Committee to ensure a community-wide system that quickly identifies and refers to SSVF. Utilizing HMIS data (including existing CoC priority wait list) the core group has created our "take down" list (i.e. active roster) of homeless Veterans to be rapidly-rehoused. The list initially consisted of 115 names and was split between both SSVF providers to locate, engage, and screen for SSVF Program eligibility. It was determined that a majority of Veterans residing in GPD Programs and at the VA Domiciliary were not yet on the list and would need to be included. We are tracking monthly housing placements and will continue to modify our process to ensure comprehensive coordination with VA funded programs, community-based providers, and public/private housing providers. Finally our group will immediately implement weekly Case Conferencing meetings with key providers to review our master "take down" list, discuss individual cases, and coordinate service delivery.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	674
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	100	10	110
Of number above, how many will also be counted as chronically homeless:	18	5	23

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

During the months of May and June several productive meetings occurred between SSVF, VA, and CoC group members that were intended to advance progress towards meeting our key goals and targets. We planned to begin implementation of weekly case conferencing meetings in May and while several collaborative meetings did take place there was more discussion around process and coordination issues than review of individual cases. As a result we focused on finalizing a written coordinated process for utilization of the Master Veteran Takedown List to ensure all homeless veterans are being referred to the list in HMIS as a first step. Beginning in July key group members (SSVF & VA) will meet weekly on Mondays to review the list, coordinate service delivery, and track monthly progress towards achieving functional zero. Another goal was to target GPD programs to improve coordination efforts. In June a meeting took place with SSVF, local GPD providers, contract bed providers, and VA staff to review VA guidelines and our local waiver process for exceptions. Finally at the beginning of July we conducted a PowerPoint presentation on SSVF at the monthly CoC meeting to update providers on the Takedown list process and how to refer to SSVF. Both programs are now communicating regularly to prioritize households on the list and avoid duplication of services.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

July 15, 2015 the Homeless Coalition of Polk County is having the technical team from the National Alliance on Homelessness come share on rapid rehousing for all the CoC members. Clark's House, Inc. will be attending for the first time the conference hosted by the National Alliance in Washington, DC from July 14th through the 17th to gain more information and best practices to share with the CoC. An overview of the Strategic Planning meeting on June 24th was successful in attendance however there is still strong alliances with housing first and rapid rehousing and many of the CoC members are concerned that if they "invest" in housing first they will lose their current funding and staff. At this time, we have no immediate answer and are looking at ways to provide ways in which the stigma is decreased and more awareness is provided and more consistently.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	85
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:		57	57
Of number above, how many will also be counted as chronically homeless:		33	33

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Again, we are meeting regularly yet we are unable to come up with additional resources for affordable housing. We have gained new landlord relationships, invited the Board of County Commissioners Senior Planners and Director to meetings and they only showed up once. Clark's House, Inc. Executive Director is continuously reaching out to local congressmen to get on their calendar to see how we can gain additional resources. We had another community event in June to establish additional resources with a few lawyers but at this point, we have no housing in the rural areas to house our veterans.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Daytona Beach/Daytona/Volusia, Flagler Counties CoC	<b>CoC Number:</b>	FL-504
<b>CoC Representative:</b>	Jeffrey White	<b>Title:</b>	CoC Lead Agency Executive Director
<b>Phone/Email:</b> 386-279-0029/Jeff White <jwhite@vfcch.org>			
<b>Person Completing this Summary:</b>	Joni Casillas	<b>Title:</b>	Director of Development
<b>Phone/Email:</b> 904-209-8684 Joni.Casillas@uss.salvationarmy.org			

- 1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	SSVF Community Partnership		
<b>Principal Members</b>	<b>Affiliation</b>		
Joni S. Casillas	The Salvation Army-Daytona Beach, CoC Board		
Jeffrey White	Volusia/Flagler Homeless Coalition-CoC Lead Agency		
Milissa Extrom	CoC Board & Flagler Homeless Task Force		
Jay Roberts	Community Action		
Kenneth Mueller	VA Homeless Program Manager- Orlando VA Center		
Dr. Pamela Jackson-Smith	Flagler County Public Schools		
Anthony E. Woods	Daytona Beach Housing Authority		
Ray Salazar	United Way		
Amanda R. Nixon	Integrative Crisis Management		
Pamela Woods	Volusia Public Schools		
Kimberly Shontz and VASH Case Managers	HUD VASH-Daytona VA Medical Center		
Lisa Feagin, William Spivey	VA-The Honor Center- Gainesville		
Joe Mayer	Flagler County Human Services		
Phillip Pingshaw	Career Source		
Anthony Deobil & SSVF Outreach & Case Managers	The Salvation Army		
Nate McLaughlin	Flagler County Commissioners		
Waylon Niece	The Neighborhood Center- DeLand		
Gary Shimun	Daytona Beach Deputy City Manager		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The above SSVF Community Partnership Committee (CPC) meets monthly as the Primary Group and is a standing committee of the Volusia/ Flagler Continuum of Care. In addition, a smaller Work Group of this committee meets bi-monthly via conference call (in between should an issue arise) and monthly face to face. The committee as a whole reviews as standing items:

- SSVF Integration into Coordinated Assessment System (using the VI SPDAT)- this includes use of common release of information, allows VA Homeless Operations data to be entered into HMIS. This is now in place and working for SSVF and ESG grantees
- Coordinated referral process
- Improving SSVF Coordination with other Community Assistance Programs,
- Strategies to Increase Affordable Housing,
- Using other RRH programs for Veterans ineligible for SSVF,
- Discussion of how Veterans are Moving through the CoC System

Using Continuous Quality Improvement (CQI) methods the smaller SSVF CQI Workgroup of frontline SSVF and VA Outreach Workers and SSVF and HUD VASH Case Managers meet twice a month via conference calls and whenever needed should an issue arise and once a month face to face. They review the Registry of Homeless Veterans; tracking when each veteran is put on the list, is placed or leaves area and is removed from list ( includes placement timeframe and gatekeeper) and also, Common Problem Issues and Problem Cases are also presented and discussed.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	110
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	21	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	27	10	37
Of number above, how many will also be counted as chronically homeless:	16	2	18

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

**Additional Strengths:**

- "Buddy Brigade"- peer to peer mentorship program whereby successful graduates of SSVF program serve as mentors to newly enrolled SSVF participants to increase their stability in permanent housing and reduce recidivism - Outreach Worker and SSVF Program Coordinator are both Veterans who were formerly chronically homeless
- Outreach Team Volunteers- current VA Grant and Per Diem residents volunteer to assist with outreach to increase success in engagement particularly with chronically homeless Veterans - Strike Teams conduct weekly Outreach to nontraditional targeted areas in addition to 400 Outreaches per month to regular sites and known camps -The Daytona VA Clinic has added a nurse practitioner serving as "gatekeeper" (keeps appointment scheduling moving) for outpatient care and now also offers peer support with recent addition of Outreach Worker. - The Veterans Assistance Coalition, a local non profit started by two retired Veterans that provides "gently used" furniture to SSVF participants when they move into permanent housing

**Challenges:**

- Lack of affordable housing, especially in Flagler County, Flagler County Task Force to End Homelessness has made this a priority to address and it's chair, Milissa Extrom is an active member of SSVF Community Partnership Committee.
- Lack of public transportation, in Flagler County and rural areas of Volusia County



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

In September 2014, Veteran Coordination was examined as a part of the overall CoC system during action plan committee meetings. As a part of the planning process in 2015 a special focus was added to the annual plan to "improve linkage to veteran services and align resources to expedite housing homeless veterans". A key strategy under this objective is to establish a veterans task force, responsible for coordinating and integrating programs to rapidly rehouse veterans. The OWHCoC facilitates and supports all CoC wide planning, outreach, and coordinated activities. The annual action plan generates several sub committees including the veteran task force. The Homeless Veterans Taskforce meets approximately every 2 weeks to provide updates on planning strategies outcomes and objectives outlined in the annual action plan as well as HMIS data obtained through outreach, services providers and coordinated assessment. The Task Force does review and strategize solutions for referrals for open veteran cases. Coordination of services through both HMIS and CoC planning occurs monthly. Another outcome of the objectives in the OWHCoC 2015 plan is for the CoC to conduct a CoC-wide Gaps Analysis (GA) of resources by location and service category in order to create better system mapping of the entire CoC housing process, the CoC Housing Committee is responsible for that process. One of the outcomes of the Housing Committees GA is a housing database that will list by geographical location all affordable housing, contact info, and eligibility and requirements for the housing units. A CoC Outreach initiative has been developed - Ending Chronic Homelessness Outreach (ECHO) using CoC staffing funds for personnel to do outreach, engagement, assessment and coordinated intake to optimize the veteran and non-veteran experience of intake, assessment and access to housing. Another strategy of the CoC's action plan outlines involving active-duty military ECHO and other CoC lead agency, Okaloosa Walton Homeless CoC/Opportunity Inc., will be responsible, as the Coordinated Assessment and HMIS administrators, to track and maintain progress on housing, comprehensive data analysis on length of stay, housing stability, and recidivism. One Hopeful Place a new emergency shelter facility for homeless veterans has a representative on the Veterans Task Force and the

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	117
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	14	6	20
Of number above, how many will also be counted as chronically homeless:	4	2	6

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The CoC and leaders in the community will conduct a presentation on veteran services eligibility, and discharge requirements along with inventory and resource guide of veteran services in the spring of 2015. The CoC is currently working on a discharge plan to ensure that persons being released from public institutions (corrections, mental health, health care, and foster care systems) are able to reintegrate into society and not end up homeless. OWHCoC is currently in phase one of coordinated assessment process. The system currently functions as a multi-site collaboration process consisting mainly of those agencies federally funded through the VA or Department of Housing and Urban Development. At this time veterans assessed will be screened for SSVF, PSH, Shelter or diversion. Our Task Force is currently engaged with all VA Programs and community agencies. This is going very well



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The above mentioned group and their staff members meet weekly (Thursday afternoons) to review the Homeless Vet List developed from the 2015 CoC PIT count. We discuss which Veterans have been housed by SSVF programs and HUD/VASH, which have entered, or exited the GPD and/or other local transitional programs. We also review which Vets are still unsheltered, and some that are still needing to be located since the PIT count. We work together to refer appropriate Vets to HUD/VASH when vouchers are available. We have also worked together to man the local Stand Down ( 04/24/2015 - 04/26/2015). We worked together to develop the VA GAPS analysis and SSVF Community Plan. Update 06/24/2015 - We continue to house people via HUD/VASH and SSVF. We add Veterans as they appear in HMIS as unhoused, and also new SSVF enrollees. Our Outreach teams (VA and SSVF) are still actively seeking unsheltered Veterans. Both SSVF programs in our service area adopted the final rule in March to better serve our Veteran Participants. Our community is a Zero:2016 participant, and refers Veterans that are ineligible for SSVF and HUD/VASH to other local Permanent Supportive Housing providers in our area.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	160
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	52	40	92
Of number above, how many will also be counted as chronically homeless:	14	11	25

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths : Team VET Coordination and communication among partners is strong - professional and goal driven. We have streamlined the process of identifying homeless (sheltered and unsheltered) Veterans. Our CoC is part of the nationwide Mayors Initiative, and we have local elected officials on our Coc Board.

Challenges: There are not enough HUD/VASH vouchers to cover eligible Veterans needs. Our local Section 8 Housing Authority waiting list is over 8 years long. A large percentage of the Veterans we work with do not meet HUD/VASH requirements. Our CoC recently began a SOAR initiative, but it is not recognized by our local SSI/SSDI office as a valid means to obtain benefits. Our local SOAR representatives are working to bridge that gap.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The North Central Florida Coalition for Hungry and Homeless ( Gainesville/Alachua, Putnam Counties CoC) SSVF Task Group currently meets every week on (Thursday 9:00am) at the Grace Market Place to implement and coordinate strategies for more effective Outreach, Assessment, Service Provision, and HMIS Efforts to more effectively rapidly re-house Veterans who are homeless to ensure homelessness is rare, brief and non-reoccurring. During meetings, the group reviews and discusses each SSVF provider’s service areas and Outreach locations to identify any unmet coverage areas and to coordinate more effective Outreach/Engagement Services to gainfully move toward Functional Zero in our communities. The group has also developed a Master List template that is being used to track all identified Homeless Veterans in community and then services provided to end homelessness. The Master list is being completed individually by each provider as assigned by HMIS numbers and Outreach Locations. The Master List is then being reviewed and updated on weekly basis by HMIS Administrator and SSVF agencies to identify any homeless veterans and to track progress towards Veterans’ re-housing and to achive Functional Zero by end of 2015. The group also discusses collaboration efforts necessary with VA Programs, Community Housing Authorities, Shelters, and Landlords to achieve Functional Zero by end of 2015. The Task Group is also working with CoC to further develop and implement an effective Community Coordinated Assessment Plan to ensure every Veteran who becomes homeless no matter where they are located becomes rapidly engaged and offered shelter and/or housing that meets Veteran needs.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)* .

<b>Estimated Annual Total:</b>	505
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**3B. Community/CoC Goals:** Identify your community’s/CoC’s key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC’s January 2016 PIT count:	36	21	57
Of number above, how many will also be counted as chronically homeless:	1	2	3

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

**Strengths:**

- CoC operates Community Shelter which offers one-step services and referrals to assist individuals who are homeless or at risk of homeless to include Veteran Families.
- CoC currently has a Coordinated Entry System Work group working to develop Coordinated Assessment for community and coordination of other community services

**Challenges:**

- Getting Landlords, Housing Authority, Veteran Programs, Community Leaders and other key community organizations to actively participate in Task Group.
- Effective collaboration with other community shelter and unsheltered organizations to ensure every Veteran who becomes homeless no matter where they are located become rapidly engaged and offered shelter and/or housing that meets their needs.
- Locating permanent housing for Veterans with little or no income and those with criminal backgrounds and credit issues.
- Engaging veterans who choose to remain homeless



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

SSVF Case Management and Program Staff meet monthly to discuss and coordinate efforts associated with the veterans being served. The full CoC membership meets bi-monthly to discuss the SSVF program and the progress that has been made with homeless veterans in the Continuum.

During the CoC meeting, a group of at least 45 individuals (Local agencies, local funders, County staff and CoC staff) discuss homeless issues related to the annual CoC Plan, the Point In Time survey, the Housing Inventory Chart, the resources available and the gaps in services. There has been several meeting dedicated to address chronically homeless individuals and an emergency shelter facility in Ft. Pierce FL. There have been discussions related to short term housing for veterans in Indian River County utilizing local funding sources.

The Veteran Group meets monthly via telephone conference to discuss coordination of services through the VA (HUD VASH), the Public Housing Authority, SSVF and local veteran service groups to address the needs associated with veterans.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	92
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	45	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	42	52
Of number above, how many will also be counted as chronically homeless:	6	5	11

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	No
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Engagement with these long-term homeless veterans is difficult and takes time. Treasure Coast Homeless Services Council, Inc. has an excellent trackrecord of finding and placing the veteran into housing. This is usually done within 2 weeks of enrolling a client into the SSVF program. A challenge of the SSVF program is that there is time limited funding for rental assistance through this program. It often takes longer to obtain VA or SSI/SSDI benefits for individuals that truly need it. SSVF has been able to serve clients that are not eligible for VASH . After the SSVF assistance is provided, without additional assistance, the veteran may very well go back to homelessness.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Pensacola/Escambia/Santa Rosa County CoC	<b>CoC Number:</b>	FL-511
<b>CoC Representative:</b> John Johnson	<b>Title:</b> Executive Director		
<b>Phone/Email:</b> 850-439-3009 / john.johnson@ecoh.org			
<b>Person Completing this Summary:</b> John Johnson, Leslie Storti,	<b>Title:</b> Executive Director ECOH, Program Manager SSVF		
<b>Phone/Email:</b> john.johnson@ecoh.org 850-439-3009, lstorti@90works.org 850-619-5827, sray@90works.org 850-449-1115			

**1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Veterans Committee		
<b>Principal Members</b>	<b>Affiliation</b>		
Mary Franklin	Employment Counselor VA		
Steven Voight	VA Homeless Outreach		
Matt Peterson	90Works SSVF		
Robert Gravely	Gulf Coast Veterans Advocacy Council		
Tammy Byer	ECOH		
Jan Wilson	POE in Action		
Michelle Caldwell	Monument to Women Veterans		
Chad Franklin	VOA		
Robert Rogers	Waterfront Rescue Mission		
Kevin LaGrange	Harbor Life Church		
Dan Minnick	GPD		
Emmett Walker	VASH Program Manager		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The purpose of the Veterans Committee is to provide information, understanding and support for all veterans who may be homeless or at risk of homeless in Escambia and Santa Rosa Counties. The committee accomplishes this by collaborating with community organizations and organizations best able to provide leadership and oversight of services necessary to meet the needs of this specific population. We investigate and identify needs and possible solutions for those in need. The populations served includes Veterans and/or family members with unmet housing, health care, transition assistance, education, and employment needs. The Committee is comprised of between 7 and 15 representatives from community organizations currently providing services to our veterans in at least two of the areas of needs and are active members of the Escarosa Coalition on the Homeless (ECOH). The ECOH Veterans Committttee provides pertinent information to stakeholders regarding issues affecting this particular veteran population. As a committee we also assist with the establishment of recommended collaborations with other community groups who have an interest in serving veterans. The Veterans Committee also participates on the ECOH Faces of Homelessness Speakeres bureau and serves as coordinators for the ECOH role with the annual VA Stand Down and other Community events for Veterans. The Chaird of the committee takes all related issues and recommendations to the ECOH Board for resolution and shall provide input to the strategic committee for inclusion the ECOH Strategic Plan. The ECOH Veterans Committee meets monthly with meeting agendas provided one week prior.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	212
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	15	10	25
Of number above, how many will also be counted as chronically homeless:	5	10	15

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The CoC and the community are working well together with the goal of ending Veteran homelessness by December of 2015. Specifically, members of the CoC communicate on a daily basis the needs and possible solutions of Veterans in our area. There are in fact many community organizations with resources for our Veterans in the areas of housing, education, employment, emergency supplies and shelter as well as other life skills resources. As a tourist area, we face the challenge of the homeless travelling to this area from other states, especially from March through December. We are unable to accurately account for the number of people who will enter this area during those months, who do not plan on staying long term. We are working with the Coalition to identify all Veterans that are homeless utilizing the PIT surveys and creating Street Outreach plans.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Ocala/Marion County CoC	<b>CoC Number:</b>	FL-514
<b>CoC Representative:</b>	Karen Hill	<b>Title:</b>	Director of the Homeless Council
<b>Phone/Email:</b> 352-732-1369 / karen@mchcfl.org			
<b>Person Completing this Summary:</b>	Charnice Johnson	<b>Title:</b>	Program Specialist Lead VOAF
<b>Phone/Email:</b> <a href="tel:352-801-4734">352-801-4734</a> / <a href="mailto:cjohnson@voa-fla.org">cjohnson@voa-fla.org</a>			

**1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Ocala/Marion County CoC		
<b>Principal Members</b>	<b>Affiliation</b>		
Cheryl Johnson	Shepherd's Lighthouse		
Lisa Feagin	VA Health Care for Homeless Veterans		
Alice Hodgkins	Salvation Army		
Samantha Boada	Family Endeavors		
Charnice Johnson	Volunteers of America		
Carla	Interfaith		
Neil Lifshutz	VA Social Worker		
David Booth	Combat Vets to Careers		
Billy Spivey	HUD/VASH		
Richard Frank	VET Center		
Jeffrey Askew	Veteran Service Office		
Karen Hill	Homeless Coalition		
Ed Whitlock	Vets Helping Vets		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

We plan on meeting once a month to review the number of homeless Veterans and Veterans with families who remain homeless and who have been placed through rapid re-housing through coordinated efforts.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	57
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	50	0	50
Of number above, how many will also be counted as chronically homeless:	5	0	5

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

All CoC members work closely with each other and outside organizations to ensure all homeless people, especially veterans, are found a safe place to stay as soon as possible. Our coordinated assessment is online starting 1 April to ensure all homeless people are referred to the correct organization for immediate assistance.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

To date we have not had a formal meeting of the Veteran Sub-Committee of the Northwest Florida Continuum of Care. We are planning our first meeting to be held in May of 2015. Although we have not met to focus our discussions on Veterans, the stakeholders mentioned outreach and refer Veterans everyday to service providers to assist them with their needs. This group also coordinates with the Continuum of Care to plan and execute the Veteran’s Stand Down each year.

At our meeting in May and the meetings that follow, we will review a list of Veterans that are experiencing homelessness and share needs and barriers for that individual. We will also determine the best, most effective way to reach the Veterans on our list. Each representative will provide an update on their services as well as opportunities for housing for Veterans. We will also discuss the barriers to entering information in HMIS, which increases coordination among providers.

Another important role of this sub-committee is to formalize the pool of landlords available and design a plan to outreach to new landlords.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	109
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**3B. Community/CoC Goals:** Identify your community’s/CoC’s key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC’s January 2016 PIT count:	23	10	33
Of number above, how many will also be counted as chronically homeless:	10	8	18

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	yes
Is this list updated regularly?	yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	No
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The NWFL Continuum of Care struggles with affordable housing options. Therefore, landlord outreach and retention is priority. The Continuum of Care stakeholders have a great concern for Veterans and assuring they are housed as soon as possible. We have a strong SSVF team and that makes a huge difference in assisting the Veterans. The Coordinated Assessment is in the planning phases however, all Veterans who present to the CoC members are referred to 90 Works for screening for their current situation, needs and SSVF eligibility. At that time, 90 Works prioritizes and coordinates with the VA HUD-VASH and other CoC members to address the needs of the individual or family.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The SSVF Grantees met with CoC and other community partners to review and discuss strategies for Functional Zero and efforts to identify unmet coverage areas and to coordinate more effective Outreach/Engagement Services to gainfully move toward Functional Zero in our communities. The group is reviewing a Master List template to be used to track all identified Homeless Veterans in community and provided services end homelessness. The Master list is being discussed to be completed individually by each provider as assigned by HMIS numbers and Outreach Locations. The Master List is planned to be reviewed and updated on weekly basis to identify any homeless veterans and to track progress towards Veterans' re-housing and to achieve Functional Zero by end of 2015. The group also discussed collaboration efforts necessary with VA Programs, Community Housing Authorities, Shelters, and Landlords to achieve Functional Zero by end of 2015. SSVF providers will attend and participate in CoC coalition and other community partners. Currently, there is no formal task group in coalition that focus on Veterans, but SSVF providers will be working with CoC to hopefully developed a formal task group. The group is planning to meet weekly a fixed day and time is being discussed as presented to attendees at our last meeting.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	233
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:			0
Of number above, how many will also be counted as chronically homeless:			0

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

**Strengths:**

- United Way Suwannee Valley CoC currently has a Coordinated Entry System Work group to working develop Coordinated Assessment for community and coordination of other community services

**Challenges:**

- Getting Landlords, Housing Authority, Veteran Programs, Community Leaders and other key community organizations to actively participate in Task Group.
- Locating permanent housing for Veterans with little or no income and those with criminal backgrounds and credit issues.
- Engaging veterans who choose to remain homeless

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Pasco County CoC	<b>CoC Number:</b>	FL-519
<b>CoC Representative:</b>	Eugene Williams	<b>Title:</b>	Executive Director
<b>Phone/Email:</b> 727-842-8605 / Eugene@pascohomelesscoalition.org			
<b>Person Completing this Summary:</b>	Edi Erb	<b>Title:</b>	SSVF Program Director
<b>Phone/Email:</b> <a href="tel:727-201-9871">727-201-9871</a> / <a href="mailto:edi@svdpsp.org">edi@svdpsp.org</a>			

- 1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	
<b>Principal Members</b>	<b>Affiliation</b>
Michael Raposa	Society of St. Vincent de Paul, South Pinellas
Edi Erb	Society of St. Vincent de Paul, South Pinellas
John Mafodda	Society of St. Vincent de Paul, South Pinellas
Eugene Williams	Pasco County Homeless Coalition
Duggan Cooley	Pasco County United Way
Judge Crane	Pasco County Veterans Court
Bob Dillinger	Pasco County Public Defender
Renee Delgado	Pasco County Vet Center
Kennath Hale	Veterans Administration HUD/VASH Pasco County
Kathy Hunt	Restored Hope
Leah James	Veterans Administration Outpatient Clinic Pasco County
Kim Treanor	BayCare Behavioral Health
Michael Ciminna	Congressman Bilirakis' Office
Captain James Mallo	Pasco County Sheriff's Department
Paul Kendrick	Boley Center, Veterans Integration Assistance Program
Brian Anderson	One Community Now & Pasco Stand Down
Theresa Parkhurst	Samaritan Project
Rev. Dan Campbell	Metropolitan Ministries

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Three groups currently meet to discuss Veterans and/or plans for addressing homelessness: Continuum of Care, Congressman Bilirakis' Veterans Task Force, and Pasco Stand Down. The Planning Group responsible for developing, implementing and monitoring the plan for ending homelessness for Veterans in Pasco county is still being formed.

The plan for a meeting in May to present strategies drafted and identify any other stakeholders for the planning group was rescheduled for the end of July. Below is a summary of current coordination efforts:

The SSVF Program and several agencies have implemented use of the VI-SPDAT to assist with matching Veterans to the most appropriate housing and prioritizing access to assistance. These efforts will support the development of the Coordinated Assessment and Housing Placement (CAHP) System.

SVdPSP has been expanding staff capacity. Additional outreach specialists will support efforts to engage Veterans living on the streets and not engaged in services. A meeting is planned in July to coordinate outreach across programs, to include law enforcement. Additional housing specialists will identify new partnerships with landlords. Peer mentors will serve as navigators to facilitate eligibility determination and housing placement.

A draft "Master List" has been pulled from the data entered into the HMIS. This list is believed to underrepresent the number of homeless veterans as a result of limited outreach and limited data entry. The List is being reviewed and a providers group will begin meeting to ensure there is a plan for every Veteran on the List.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	369
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	35	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	163	34	197
Of number above, how many will also be counted as chronically homeless:			0

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Under Dev

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:  
 Regular focus on veterans needs through Congressman Bilirakis meeting.  
 The majority of the community views St. Vincent de Paul as the lead agency to address services to the homeless.  
 There additional state resources such as TANF challenge grants to address other needs and Veterans not eligible for SSVF.

Challenges  
 Identifying the number of homeless veterans.  
 CAHP Systems in the early stages.  
 Lack of transportation.  
 Poverty/unemployment levels/ lack of job oppertunities in Pasco County  
 Lack of affordable housing options

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Citrus, Hernando, Lake, Sumter Counties CoC	<b>CoC Number:</b>	FL-520
<b>CoC Representative:</b>	Barbara Wheeler	<b>Title:</b>	Executive Director
<b>Phone/Email:</b>			
<a href="tel:352-860-2308">352-860-2308</a> / <a href="mailto:mfhc01@gmail.com">mfhc01@gmail.com</a>			
<b>Person Completing this Summary:</b>	Samantha Boada	<b>Title:</b>	Outreach and Intake Specialist Family Endeavors
<b>Phone/Email:</b>			
<a href="tel:352-502-4561">352-502-4561</a> / <a href="mailto:sboada@familyendeavors.org">sboada@familyendeavors.org</a>			

**1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Mid Florida		
Principal Members	Affiliation		
Robert Campbell, Brian Wright	Veterans Affairs		
Heidi Blanchette	Citrus County Department of Community Services		
Lloyd Thorne	Veterans' Organization of Resource and Recovery for the Homeless		
Samantha Boada	Family Endeavors		
B.E. Thompson	LifeStream		
Morgan Gish	The Refuge at Jumper Creek		
Irene O'Malley	Lake Cares Food Bank		
David Booth	Combat Vets to Careers		
Dale Elzie	US Dept of VA		
Bruce Gimbel	Jericho Road Ministries		
Bill Jones	Christian Care Center		
Steve Smith	New Beginnings of Lake County		
Anthony Kopka	Daystar		
Veda Ramierz	Hernando County Health and Human Services		
James Sleighter	Mission In Citrus Inc		
Barbara Wheeler	Mid Florida Homeless Coalition		
Kathy Entler	Families in Transition Program- Lake County Schools		
Bob Spaulding	The Sanctuary Mission, Inc.		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

We plan on meeting once a month to review the number of homeless Veterans and Veterans with families who have been placed in our rapid re-housing system through coordinated efforts. This group is still being developed and roles are continuing to be defined.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	80
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	21	31
Of number above, how many will also be counted as chronically homeless:	2	4	6

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

**Strengths:**

- There are emergency shelters and transitional housing programs within the CoC, two of which are dedicated to housing homeless veterans.
- The CoC recently made its Coordinated Intake Assessment available to those within the continuum.

**Challenges:**

- Getting Landlords, Housing Authority, Veteran Programs, Community Leaders and other key community organizations to actively participate in ending veteran homelessness.
- There are very few true "emergency shelters" available in the continuum, especially for homeless families. Most shelters are transitional housing programs that do not always fit the need for families in crisis.
- Locating permanent housing for Veterans with little or no income and those with criminal backgrounds and credit issues.
- Engaging veterans who are either chronically homeless, or who do not seek resources.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Homeless Veteran Strike Force meets weekly to review progress made to achieving functional zero. At the Strike Force meeting we review our community's master list of homeless veterans and review their housing plans. The Strike Force also discusses any challenges to rapidly connecting homeless veterans with all available and appropriate services (ID assistance, prioritization to shelter, ect.). In addition to the Strike Force meeting our community holds monthly Outreach meetings where the VA Outreach teams, SSVF Outreach teams and the County's Outreach teams meet to discuss strategies to improve and increase outreach efforts to homeless veterans. HCHV and SSVF staff also meet bi-weekly to review housing plans for homeless veterans.

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**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	845
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	40	0	40
Of number above, how many will also be counted as chronically homeless:	12	0	12

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Our community works well together and is committed to ending homeless for veterans. Our SSVF Grantees have a standing MOU that allows us to share funds to serve all veterans in our community. All the major stake holders in our community are at the table weekly and have the ability to change policy if needed to better support our goal of Zero homeless veterans by the end of the year.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Ft Lauderdale/Broward County CoC	<b>CoC Number:</b>	FL-601
<b>CoC Representative:</b>	Michael Wright	<b>Title:</b>	Homeless Initiative Partnership/COC Administrator
<b>Phone/Email:</b>	954-357-6167 mwright@broward.org		
<b>Person Completing this Summary:</b>	Pablo Calvo	<b>Title:</b>	SSVF Director - United Way of Broward County (UWBC)
<b>Phone/Email:</b>	954-462-4850 pcalvo@unitedwaybroward.org		

**1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Homeless Veterans Working Group		
<b>Principal Members</b>	<b>Affiliation</b>		
Michael Wright	HIP/COC Administrator - Broward County		
Regina Solomon	COC Coordinator - Broward County		
Sheila Leroy	Homeless Program Coordinator - Miami VA		
Helen Stollin	VASH Broward Lead - Miami VA		
Walter Bradley	GPD Coordinator - Miami VA		
Thomas Ellis	Senior Director - Mission United UWBC		
Pablo Calvo	SSVF Director - Mission United UWBC		
Moeed Ishrat	Outreach Director - Carrfour Operation Sacred Trust		
Camille Eisenman	Case Manager - Carrfour Operation Sacred Trust		
Julie Macias	Broward Team Lead - Carrfour Operation Sacred Trust		
Lisa Agate	SSVF Program Manager - Mission United BRHPC		
Kenutia Hamilton	SSVF Team Leader - Mission United ULBC		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Miami VA homeless services team and the two SSVF providers in Broward County meet twice a month to review the list of identified homeless veterans, assign cases, provide status updates, and coordinate housing referrals. In addition, core participants of this group also meet twice a month with the COC administrative staff and other COC providers of housing services to the homeless population to review cases and coordinate housing referrals. Any clients found ineligible for both HUD VASH and SSVF are referred into the other COC providers for rapid re-housing, permanent supportive housing, or other housing options.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	556
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	189	36	225
Of number above, how many will also be counted as chronically homeless:	42	15	57

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Under Dev

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths: There is now very positive and active collaboration between the VAMC staff, SSVF, and the COC agencies to serve the homeless veteran population. Face to face meetings have proven effective in fostering cooperation and quickly reducing the list of previously known homeless veterans from almost two hundred to less than fifty.

Challenges: Due to the technical issues of having three separate databases and ongoing challenges with the HMIS software, it is time consuming to confirm eligibility for those homeless clients identified as veterans and to assign them to the appropriate agencies. There are still some delays in rapidly re-housing veterans into the VASH program due to coordination issues which could be reduced.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Monthly board meeting and planning meeting to discuss Coordinated Assessment and HMIS monthly meeting to discuss services available and how services can best be coordinated. Presenters are invited to share what is going on with their agencies. All different service providers refer to SSVF.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	93
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	27	47	74
Of number above, how many will also be counted as chronically homeless:	5	10	15

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Under Dev
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Under Dev

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Housing veterans in Monroe County presents a number of challenges. These challenges include having veterans with extremely low income and high barriers searching for housing in a county where there is very limited affordable housing inventory and high rental costs. Due to the large geographic size of Monroe County, outreach and case management of veterans in this area is challenging. Many homeless veterans are not in locations where outreach staff can easily locate them, such as those living in cars, derelict boars, in mangroves, and other kinds of temporary housing. Presently, there are no new VASH vouchers in Monroe County due to the high cost of living and these veterans will not re-locate to other county's where VA services are more easily accessible and housing costs are lower. Some strengths are that the COC regularly meets to discuss homeless issues and services available in Monroe County. Additionally, Monroe County has a fully operational coordinated assessment system and has been in existence since November 2013 so at any point when a veteran is identified they are referred to the most appropriate service provider in Monroe County for housing and any other services they need. The COC is also developing more strategic planning in the Upper Keys to identify and reach out to veterans in this area with "A Long Walk Home" program to conduct outreach to veterans in this area.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	West Palm Beach/Palm Beach County CoC	<b>CoC Number:</b>	FL-605
<b>CoC Representative:</b>	Georgiana Devine	<b>Title:</b>	Palm Beach County Department of Human and Veteran Services, Program and Contract Manager
<b>Phone/Email:</b> <a href="tel:561-355-4778">561-355-4778</a> / <a href="mailto:gdevine@pbcgov.org">gdevine@pbcgov.org</a>			
<b>Person Completing this Summary:</b>	Joshua W. Maddock	<b>Title:</b>	13-FL-096 SSVF Program Director
<b>Phone/Email:</b> <a href="tel:561-968-1612">561-968-1612</a> / <a href="mailto:jmaddock@standown.org">jmaddock@standown.org</a>			

- 1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Zero 2016		
<b>Principal Members</b>	<b>Affiliation</b>		
Georgiana Devine	Lead Agency, Palm Beach County Division of Human and Veteran Services		
Josh Maddock	SSVF/Faith, Hope, Love, Charity, Inc.		
Spring Myers	Homeless Programs Supervisor, WPB VAMC		
Sara Manouchehri	HCHV Coordinator, WPB VAMC		
Carolyn Price-Valenti	HUD-VASH Supervisor		
Tracie Bostick	Palm Beach County Division of Human and Veteran Services		
Karen Abbot	HUD-VASH Senior Case Manager		
Matt Constantine	Adopt-A-Family		
Pam Berry	Salvation Army		
Maria Cabrera	GPD Liaison WPB VAMC		
Marilyn Munoz	Homeless Coalition of Palm Beach County		
Greg Dover	Veterans Services Director, Palm Beach County		
Terris Collins	Jerome Golden Center for Behavioral Health		
Sonya McNair	Palm Beach County Division of Human and Veteran Services		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The full group's first scheduled meeting was for last week but had to be postponed until next month. We have had three meetings with a working group consisting of SSVF, WPB HVHC, and Palm Beach County Human and Veterans Services, and this next meeting is to establish and coordinate points of contact. The full group is to meet monthly at first and then move forward to bi-weekly meetings. The working group has been pushing forward on three main fronts: housing inventory, engagement, and eviction prevention. The group represents a broad cross section of homeless and veteran services in our CoC. The group is being coordinated by the WPB VAMC Homeless Services and the Palm Beach County Division of Human and Veteran Services, and our SSVF program is heavily involved in the process and will be moreso as we move forward.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the **Ending Homelessness Among Veterans Overview** for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	555
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	45	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	60	20	80
Of number above, how many will also be counted as chronically homeless:	15	15	30

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	No
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Under Dev
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The Zero 2016 campaign in Palm Beach County is being led by the Palm Beach County Department of Human and Veteran Services. The county is an effective coordinator of services and our SSVF program is intimately involved in the CoC's efforts in homeless services, serving as Chair on the Oversight Committee, as a member of the Executive Committee, which governs the CoC, and in good standing with all general membership meetings and sub-committee meetings, including the Palm Beach County Veterans Coalition. One of our program's primary challenges is that the campaign locally is focused simultaneously on veterans and chronic homeless. Unfortunately, in practice this tends to mean that all veterans end up being referred to and serviced exclusively by the WPB VAMC or our SSVF program, with little opportunity for housing options through other community programs. We are working to overcome that, but it is a process. The primary strengths that we have locally are related to the coordination between our SSVF program and the WPB VAMC's Homeless Services programs. We have regular communication and positive relationships between the staff and management of our SSVF program, the HUD-VASH program, the contract and GPD programs and other HCHV programs including CWT and our HVRP program. Please note that our community plan at this point is very much a work in progress and we will be updating this plan as more information comes forward through our coordination meetings.