

# SSVF: Community Plan Summary

Date Completed/Revised: 9/14/2015

Continuum of Care Name:	Boston CoC	CoC Number:	MA-500
CoC Representative:	Elizabeth Doyle	Title:	Director Of Supportive Housing
Phone/Email:			
Person Completing this Summary:	Sean Terry	Title:	SSVF Operations Manager
Phone/Email:	(857)3031442 / sean.terry@nechv.org		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	
Principal Members	Affiliation
Marta Budu-Arthur	NECHV
Sean Terry	NECHV
Kevin Ward	NECHV
Andrew McCawley	NECHV
Kristine DiNardo	NECHV
David Thomas	BPHC
Larry Seamans	Pine Street Inn
Mary Johnson	Pine Street Inn
Elizabeth Doyle	DND
Jennifer Flynn	DND
Katie Cahill	DND
Chris Dollard	VA Boston
Judith Lipton	VA Boston
Liz Rogers	Father Bill's
Anthony Forzaglia	Vets Inc.
Christiana Ellis -Morris	Vets Inc.
Shara Katsos	NHC VISN 1
Kevin Casey	NHC VISN1

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The team meets as part of the 25 Cities/Homes for the Brave Initiative weekly to review how many veterans have been assessed, placed in the CHOMPS system, matched and housed. Three subcommittees meet weekly to discuss Veterans and the coordinated intake process. All city shelter providers and VA Homeless staff are involved in these meetings and subcommittees.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	700
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	60	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	315	10	325
Of number above, how many will also be counted as chronically homeless:	0	0	0

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

1. No Veteran in Boston is forced to sleep on our streets. A) We will reach out to every unsheltered veteran to offer a shelter or safe haven bed. B) On any given night, there will be no more than 10 unsheltered homeless veterans sleeping on the street. 2. When a veteran becomes homeless, it is rare and brief. A) Within 30 days of interacting with our outreach workers, shelter system, transitional housing, or other service providers, every homeless veteran will have a housing/service plan to transition to permanent housing. B) Median length of stay is 60 days or less. 3. All homeless veterans will be housed or on a pathway to stable housing by the end of 2015. A) By the end of 2015, over 400 homeless veterans will have been housed throughout the Mayor's Challenge to End Veteran Homelessness in Boston. B) By the end of 2015, we will reach a "steady state"; all homeless veterans will be housed or on a pathway to stable housing. The January 2016 Point in Time count will show: C) No more than 10 veterans on the street. D) No more than 90 Veterans in Emergency Shelters. E) No more than 225 veterans in transitional housing or grant and per diem programs.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Lynn CoC	<b>CoC Number:</b>	MA-502
<b>CoC Representative:</b>	<b>Title:</b>		
Olivia Lyons	Program Compliance Manager		
<b>Phone/Email:</b>			
339-883-2354 / olyons@lhand.org			
<b>Person Completing this Summary:</b>	<b>Title:</b>		
Erin Sheehan	SSVF Program Manager		
<b>Phone/Email:</b>			
781-581-8609			

**1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Lynn CoC Veterans Sub Committee		
<b>Principal Members</b>	<b>Affiliation</b>		
Harry MacCabe	Lynn Housing Authority & Neighborhood Development		
Olivia Lyons	Lynn Housing Authority & Neighborhood Development		
Erin Sheehan	Lynn Housing Authority & Neighborhood Development		
Kelly Callahan	Greater Lynn Senior Services		
Jen Dinan	Bridgewell		
Kim Graham	Lynn Shelter Association		
Kate Walsh	VA Bedford		
Andrew Gilroy	Lynn Economic Opportunity		
Jason Newhall	Affordable Housing Associates		
Laura Gallant	Northeast Justice Center		
Sarah Keller Likins	Military Friends Foundation		
Michael Sweeney	Lynn Veterans Service Office		
Carly Wilson	VA Bedford		
Jason Gilbert	Veterans Northeast Outreach Center		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Lynn SSVF serves as the lead SSVF agency for the Lynn CoC MA-502. Both the Lynn Continuum of Care (CoC) and the CoC Veterans Sub Committee meet on a monthly basis. During the Veterans Sub Committee Meetings service providers discuss local resources, client scenarios and strategies on how to best streamline services for homeless veterans. Often gaps in services are identified and addressed. Homeless veterans are identified daily by CoC members and added to the Veterans Registry that is now in the process of being created. With help from a liason at the Bedford VA as well as other partners we are now implementing a formal registry along with our Community Plan. Meetings serve as a time for local service providers to focus on specific needs of veterans. The Lynn CoC and specifically the Veterans Sub Committee has had a verbal plan in place, now with guidance from the SSVF Program Office efforts have increased to create a written plan. As a CoC and an SSVF administering agency we realize the importance to have such a plan. We also know that this plan will be fluid as we work to identify and address veteran needs in our community. The Lynn SSVF Program overlaps with eight (8) CoC's in total and shares geography with four (4) SSVF providers. The Community Planning process has prompted more frequent coordination with these CoC's and SSVF agencies.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	132
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	90	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	44	5	49
Of number above, how many will also be counted as chronically homeless:	15	3	18

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

A strength of the Lynn CoC is the Veterans Sub Committee. The Veterans Sub Committee has been bringing local partners together to address veterans needs for approximately 4 (four) years. Through the committee our CoC has identified key partners and resources for veterans and their families. The Lynn CoC has access to the Lynn Housing Authority & Neighborhood Development's Family Success Center. This regional resource center serves as a one-stop location for low-income clients, both veteran and non-veteran, throughout the North Shore Region and beyond. The Family Success Center houses multiple providers each able to provide a specialized service in the areas of housing, financial stability, employment training, benefits maximization, childcare, family nurturing, and legal aid. Through the center Lynn CoC providers are able to maximize program services and funds on a per client basis. If a veteran is found ineligible for SSVF they may be able to utilize a state or federally funded program such as RAFT, ESG or HomeBASE to address their housing needs. In order to address challenges such as clients with CORI history, landlords, availability of affordable units and unit set aside for purposes of rapidly re-housing clients, we have subcontracted with the local legal aid organization, established multiple CoC subcommittees, and LHAND is reaching out to new multifamily owners to expand the landlord base. A challenge of creating the Community Plan has been streamlining the data collection for VA requirements vs. HUD requirements of PIT count data. Through reviewing the VAMC data, PIT Count and the SSVF statistics using HMIS collectively we have noticed that the data does not always accurately show what we see on the ground. We are optimistic that through speaking with other CoC's and SSVF Providers we will be able to identify a system that more accurately tracks veterans - where they have been, what they received and where they are going. Our Veterans Sub Committee is in the process of creating a veterans registry and our regular CoC is in the pilot phase of Coordinated Entry. Taking steps such as these will result in being able to better track current clients and ultimately assist more clients. The addition monthly data reports provided by the SSVF Program Office have been helpful. The Lynn SSVF and Veterans Sub



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Eileen Merisola, Beth Albert, and Paula Schnepf met during this month to discuss the community plan and on-going coordination. Since the last plan was submitted, VOA terminated the sub-grantee that covered this CoC. During the transition period VOA will directly serve the 503 CoC along with Veterans Inc. Data will be submitted on a regular basis to track veterans that have been housed. The grantees in this CoC will work on developing a veteran sub-committee for the CoC.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	31
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	60	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	2	3	5
Of number above, how many will also be counted as chronically homeless:	1	3	4

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Under Dev

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

In the MA 503 CoC there is strong support for veterans and their success. In addition to this Massachusetts has a state funded benefit called Chapter 115. Chapter 115 provides financial support for low-income veterans. There are two SSVF providers in this CoC as well.

The challenges faced are common across the state. Vacant and affordable housing is limited which can prolong length of time homeless. Challenges specific to this CoC are the amount of staff available from the SSVF programs. The grantees with work with their own teams to develop the best plan to serve the needs of the veterans on the Cape and Islands. Additionally there is no veteran subcommittee and the grantees will work with the CoC to develop such a group to maintain open dialogue amongst veteran service providers and facilitate services. A Veteran's Collaborative comprised of numerous organizations was recently formed to better organize and provide information to veterans and their families living in the region.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Veteran Sub-Committee meets monthly and will review the coordination of SSVF priority 1 and Priority 2 Grants that are serving the MA504 CoC and MA507 CoC. The committee will track the following information:  
 The Group has just started to incorporate MA 504 into monthly discussions on coordination of serves with the MA-507 Veterans Sub Committee.

- Using the coordinated assessment the group will work together to find the best available housing placement and ensure wrap around services for the most needy and hardest to place/ maintain housing

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	93
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	0	10
Of number above, how many will also be counted as chronically homeless:	3	0	3

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

MA-504 CoC has ended street homeless and will continue to acheive to end street homelessness thourgh 2016

Strength:

- Desire to meet goals
- Resources to meet goals
- Good relationships with direct service staff in CoC, VA and amongst SSVF grantees
- Creativity
- Strategic Thinkers

Challenges:

- Developing a system for matching Veterans to Permanent Housing Options
- Identifying Families

Fundtional Zero will be when Veterans that want Permaent Housing spend less than 1 day on the streets.

\*\*\* Update\*\*\*\*Soldier On is working on creating a list of Veterans in the community that are homless or experience homelessness with the other providers within the CoC. Soldier On will maintain the list and review the list on conference calls to avoid burden on other agncies.

# SSVF: Community Plan Summary

Date Completed/Revised: 4/22/2015

Continuum of Care Name:	New Bedford CoC	CoC Number:	MA-505
CoC Representative:	Jennifer Clarke	Title:	Community Development Coordinator
Phone/Email:	508-991-1500 jenniferclarke@newbedford-ma.gov		
Person Completing this Summary:	Heather Salva	Title:	Regional Manager RI/SE-MA
Phone/Email:	774-239-9756 heathersalva@veteransinc.org		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:		
Principal Members	Affiliation	
Heather Salva	Veterans Inc	
Jennifer Clarke	NB Housing & Community Development	
Carl Alves	PAACA	
Arlene Mcnamee	Catholic Social Services	
Carlos Bettencourt	PACE	
Thomas Burns	High Point	
Kelly Mosher	Community Support Agriculture	
Shelly Correia	Harbor House	
Meghan Farrelly	Veteran Affairs	
Denise Fortin	Elliot House	
Will Jacobson	Womens Center	
Joseph Jenning	VOA SSVF	
Larry Moore	VTH SSVF	
Jim Reid	Veterans Transition House	
Rev Dave Lima	Interchurch Council of New Bedford	
John Lobo	NB Community Service	
Maria Sullivan	Southeast Center for Independent Living	
Pete Wilde	Mercy Meals and More	

Janet Richardi

United Way/End Homelessness

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The New Bedford CoC meets the 3rd Thursday of each month. All agency updates are offered at this time. There has been continued progress towards coordinated assessments, identifying the homeless, identifying available beds and the addition of a new veterans subcommittee to address homeless veterans and to meet the goals of Zero2016.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	103
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	7	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	30	0	30
Of number above, how many will also be counted as chronically homeless:	10	0	10

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	No
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths: A strong resourceful CoC, a veterans subcommittee, good relationship with the VSO, Career Center and knowledgeable staff. The Southcoast Veterans Subcommittee meets monthly. The subcommittee functions as a whole to include the 3 CoC's in Bristol County (Fall River, New Bedford, Taunton/Attleboro) Meghan F. from the VA holds the list of names of the currently homeless veterans. Members contact Meghan via phone, email, text etc when a new homeless vet is found. To date, there are 32 names on the list and 10 that have been housed.

Challenges: . Lack of available housing units. The number of veterans from the gap analysis tool seems to be really HIGH for this area. Meghan reports receiving a numbe of housed veterans but no name/info was attached and feels our list is not all-inclusive.

Definition of Function Zero: The Southcoast Veteran's Subcommittee will have reached functional 0 with regards to veteran homelessness when veterans of our community (as defined by their DD214 and eligibility for at least one VA benefit) who are living on the street or in a homeless shelter have been offered assistance and have agreed to be assisted in ending their homelessness. If they do not fit under the definitions and/or do not qualify for Veterans services/housing, they become a "homeless civilian" rather than a "homeless Veteran". If they qualify for, but refuse Veteran services/housing, then they become outside the "Functional 0"; in other words, they don't count.

# SSVF: Community Plan Summary

Date Completed/Revised: 9/4/2015

Continuum of Care Name:	Worcester City & County CoC	CoC Number:	MA-506
CoC Representative:	James Cruickshank	Title:	Continuum of Care Contract Manager
Phone/Email:	<a href="tel:774-243-3834">774-243-3834</a> / <a href="mailto:JCruickshank@cmhaonline.org">JCruickshank@cmhaonline.org</a>		
Person Completing this Summary:	Patrick DiGregorio	Title:	Grant Manager
Phone/Email:	<a href="tel:508-769-8865">508-769-8865</a> / <a href="mailto:patrickdigregorio@veteransinc.org">patrickdigregorio@veteransinc.org</a>		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	Veteran sub-committee	
Principal Members	Affiliation	
Patrick DiGregorio	Veterans Inc.	
James Cruickshank	Worcester COC Contract Manager	
Karen Greenwood	Worcester/Holden/Princeton Veteran Service Officer	
Shara Katsos	Veterans Affairs Deputy NHC, VISN 1	
Patricia Connors	Worcester COC Assistant Contract Manager	
Judy Lancey	Veterans Affairs HUD/VASH Case Manager	
Katherine Calano	City of Worcester	
Jayde Campbell	South Middlesex Opportunity Council	
John Person	Veterans Inc.	
Ellen Naughton	Montachusett Veterans Outreach Center	
Ray	Veteran Homestead	
Denis Leary	Veterans Inc.	
Grace Carmarck	Worcester COC	
Miguel Rivera	City of Worcester	
Jay Levy	Elliot CHS Homeless Services	
John Monopoli	Veterans Inc.	
Stephaine	HUD	
Deb Hill	Veterans Inc.	

2. **Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

After the kickoff conference in Tampa, FL we briefed the COC leadership on what we had learned and our ideas to improve/spread this program. We have worked hard to select, connect with, and invite approximately 25 professionals from different agencies to help with this mission of ending homelessness by 2016. So far since Tampa we have re-established a Veterans sub-committee of the COC. We had our first meeting on February 12, 2015. We discussed goals of the committee & SSVF, frequency of meetings, the priority one grant details and eligibility requirements, and introduce staff. The meeting served as a great starting point for this new committee. We constantly receive referrals and leads on Veterans and their families in need from our strong network in Central Massachusetts and this meeting will only foster those connections and relationships. We plan to meet monthly as a sub-committee of the COC to work to define our communities definition of functional zero, identify and create a list of veterans that are homeless in the community, network and spread the word about SSVF and other resources, and create a written plan to end homelessness among veterans. Veterans Inc. staff and the COC will maintain the meeting minutes for these meetings. We continue to meet on a monthly basis as a committee. We have a smaller working group that will meet bi-weekly to plan and organize for the monthly veteran sub-committee meetings. **\*\*Update:** The Veteran Sub-Committee of the CoC has been meeting on a monthly basis. We have reviewed two drafts of a functional zero definition and are prepared to finalize the definition before our next meeting. We have schedule committee meetings through the end of the year. Technical Assistance Collaborative has been very helpful to us at these meetings. This month we are working to create a smaller group to create a master list and match veterans to housing.

3. **Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. **Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	577
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3B. **Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

A. **Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	60	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	172	4	176
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Under Dev
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

**Strengths:** We are well established in the Worcester City & County. We have strong established relationships within the COC. We have been successful with the COC in establishing a Veteran sub-committee. In Central Massachusetts we have strong working connections with the Veteran Service Officers particularly in Worcester, Massachusetts. We are so fortunate to have a committed and reliable staff consisting of 7 case managers and 1 housing specialist. We are well informed on the rules and regulations of SSVF. Finally we continue to show strong outreach to community partners, other veteran agencies, housing authorities and other programs. **Challenges:** We continue to have challenges locating landlords that want to buy into the program and assist veterans. This has improved since hiring a housing specialist, but continues to challenge our team. We are seeing more and more veterans relocating to Central Massachusetts because of the strength in services for veterans. This has been a challenge nationally for communities like Worcester. Veterans Inc. has been working on developing the best strategy for assisting all veterans to achieve housing stability, to include researching best practices in other communities. We are looking into formalizing a plan to reinforce front door SSVF assessments. We are most interested in exploring a larger perspective and long-term planning that is sustainable beyond 2017 to ensure continuity of success in ending veteran homelessness. We continue to look at all options when considering our future strategy as it relates to serving all veterans' needs sufficiently, to include options for homeless veterans that want to first move into permanent housing as well as options for those that greatly benefit from a longer stay in a transitional environment. We are focused on serving veterans and their families in myriad ways. Through our experiences we have learned that all veterans are different, thus requiring diverse levels of treatment and care. As a community we strive to be able to provide access to shelter, transitional housing, and permanent housing. We continue to work to ensure we are triaging clients in shelter, transitional programs such as Grant Per Diem, and other community housing, to ensure they are successful living independently.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Veteran Sub-Committee meets monthly and will review the coordination of SSVF priority 1 and Priority 2 Grants that are serving the MA507 CoC. The committee will track the following information:

- Veterans that enroll into the local transitional housing programs that are originating from the MA507 CoC vs those that are coming from outside the MA507 CoC.
- In addition track veterans that meet the definition of Chronically homeless within the same 2 categories references above
- Using the coordinated assessment the group will work together to find the best available housing placement and ensure wrap around services for the most needy and hardest to place/ maintain housing

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	635
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	60	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	200	0	200
Of number above, how many will also be counted as chronically homeless:	66	0	66

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Soldier On and the MA507 Continuum will eliminate literal street homeless by December 2015.

Strength:

- Desire to meet goals
- Resources to meet goals
- Good relationships with direct service staff in CoC, VA and amongst SSVF grantees
- Creativity
- Understanding the benefits and limitations of technology
- Strategic Thinkers

Challenges:

- Developing a system for matching Veterans to Permanent Housing Options that is available to the entire MA507 Continuum
- Identifying Families
- Identifying/ building affordable housing

The Mayor of Northampton has signed onto the Mayors Challenge. Functional Zero will be when Veterans that want Permanent Housing spend less than 1 day on the streets. \*\*\*\*\*UPDATE\*\*\*\*\*

Soldier On has begun working with Kristina Hals from TAC. Her assistance in formulating the functional zero plan has been helpful. Soldier On has started to create a list of homeless Veterans within the 507 CoC and is planning to start a every 2 week conference call with providers in teh community to identify other Veterans and/or to ensure coordinated service for Veterans on the list.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 9/15/2015

<b>Continuum of Care Name:</b>	Lowell CoC	<b>CoC Number:</b>	MA-508
<b>CoC Representative:</b>	Linda King	<b>Title:</b>	Community Development Specialist/CoC Chair
<b>Phone/Email:</b>	978-674-4242 ext 1428 /Lking@lowellma.gov		
<b>Person Completing this Summary:</b>	John Ratka/Jason Gilbert	<b>Title:</b>	Executive Director/Veterans Housing / Programs Manager
<b>Phone/Email:</b>	<a href="tel:978-372-3626">978-372-3626</a> / <a href="mailto:johnratka@comcast.net">johnratka@comcast.net</a> / <a href="mailto:jason.gilbert@northeastveterans.org">jason.gilbert@northeastveterans.org</a>		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Lowell Veterans Sub Committee		
<b>Principal Members</b>	<b>Affiliation</b>		
Linda King	City of Lowell Community Development Specialist		
John Ratka	Executive Director		
Jason Gilbert	SSVF Programs Manager VNOG		
Randy Carter	SSVF Program Coordinator VNOG		
Kate Walsh	Veterans Administration Homeless Outreach Specialist		
Roland Cartier	Community Team Work Inc		
Erin Ford	Lynn SSVF Program Manager		
Jackie Hickford	Case Manager SSVF VNOG		
Amos Worth	Program Manager Crescent House		
Robert Page	Gr Lowell Veterans Council		
Alison Mcgurik	Outreach NCHV		
Eric Lamarche	VSO Lowell		
Chris Doyle	Team Leader Sharp Team		
Tim Driscoll	HCHV Program Manager Bedford VA		
Shara Katsos	Deputy Network Homeless Coordinator Bedford VA		

2. **Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The COC and Veteran sub committee meet monthly to review progress with cases of homelessness within the COC . This committee assists with the coordinated entry standards, development and implementation. Reviewing the accuracy of the veteran PIT counts. Veterans Northeast Outreach Center is a member of this COC Veteran Sub Committee and briefs the overlapping SSVF grantees staff on this committee as well as VISN 1, VA HCHV, GPD,VASH program representatives. This has ensured that we are not overlapping services and no veteran falls through the gap. The committee also discusses the needs of Veteran families and resources to meet those needs. **09/15/2015 Update:** Lowell MA-508 has a draft plan to "end Veteran Homelessness". We expect draft approval by the end of September. Coordinated entry process for all homelessness is still in progress. This is the similar process with the 3 COC's that VNOC leads. City of Lowell and the Bedford VA are co-sponsor's to VNOC's Annual Homeless Standown on September 16th. Our goal is to provide housing/ shelter for any homeless veteran that is identified at the stand down.

July 1st Update:

The Veteran subcommittee has an established list of identified homeless veterans currently working with the HCHV/HUD-VASH/GPD/SSVF programs. Community providers at the June 18th meeting indicated that there were no unsheltered homeless veterans from the previous PIT counts. Episodic homeless veteran families are being referred to SSVF and sheltered that day IE; EB/TR/GPD/ and permanent housing. Mayor is strongly considering joining the Mayors Challenge.

3. **Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

	Annual Homeless Veteran Households	Estimated # of needing RRH (A)	Projected # to be assisted with SSVF RRH (B)	Projected # to be assisted with other RRH ©	Gap (a-(b+c))
Households without Children	85	45	43	2	0
Households with Children	20	18	16	2	0
Total Homeless Veteran Households	105	63	59	4	0

Goals/Strategies for achieving Functional Zero: The CoC defines functional zero as no unsheltered veteran except by veteran choice. The CoC projects to meet functional zero by December 2015 utilizing SSVF, HUD/VASH, GPD, supportive community TH and PH housing programs. To sustain functional zero the CoC is developing strategies with community providers to shorten shelter/TH and GPD length of stay. VNOC intends to conduct periodic PIT counts to ensure we are maintaining "functional Zero". 14-MA-209 has developed a response team that will respond immediately to the needs of the newly identified homeless veteran families and will utilize developed strategies to house them that day.

- 3A. **Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)* .

Estimated Annual Total:	76
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- 3B. **Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	0	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	60	0	60
Of number above, how many will also be counted as chronically homeless:	30	0	30

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The challenges that this COC experiences are data sharing with federal agencies and other SSVF grantees. This inability to share has been a challenge for years and continues to be a barrier. Once this barrier can be taken down, it will allow all COC's, local, federal agencies, and grantees the ability to know if clients are housed or receiving services at multiple locations. When fully implemented the coordinated entry assessment system will help relieve some of this. Resources for >50% AMI are limited. The CoC with assistance from SSVF, HUD/VASH, GPD and local funding is on track to eliminate literal homelessness. Since the development of our SSVF Rapid Response Team we have been able to house/shelter identified homeless veteran families that day. Although currently not an issue we foresee difficulty in providing same day housing placement for the most difficult Veteran populations example: SORI/CORI/credit history issues and prison release programs. These populations are the most difficult to RRH due to history and locations that may be needed due to circumstance. We believe that these special populations should be considered for future priority funding.

**09/15/2015: Sharing agreements are still currently a challenge. Our Rapid response team with the assistance of our community partners has been very successful. Our Rapid Response team works directly with the Lowell Police Departments Veterans Homeless liason to ensure any homeless veteran is sheltered that day. We have exceeded contract goals.**



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Since the last community plan submission, the Cambridge CoC has started a planning committee for a charrette on ending homelessness. This writer was selected as the Veterans Services representative with this community plan in mind. The steering committee is identifying the most important issues for people experiencing homelessness and this writer is a lead on developing lists to identify Veterans by name and coordinate housing plans in a timely manner.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	42
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	90	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	20	5	25
Of number above, how many will also be counted as chronically homeless:	10	5	15

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The CoC has faced challenges in resources available to non-VA eligible veterans; continued assistance in coordinating access to resources (multiple and changing SSVF providers serving Cambridge has at times been a source of confusion); continued and increased outreach services for "service-resistant" individuals who identify as veterans; and ongoing guidance and case studies from CoCs/communities who have achieved a "functional end" to veterans homelessness. Additionally, assistance in getting Cambridge Housing Authority HUD-VASH vouchers onto HMIS so we can better track how veterans move through the homeless service system in Cambridge. Another challenge is that the CoC does not have a dedicated Veteran sub-committee, but all providers are confident the charrette steering committee will address Veteran issues and be able to focus on the homeless Veterans by name who are homeless in Cambridge. There have been some challenges in data sharing to identify each Veteran. This writer is supporting the CoC in sharing processes that have worked in neighboring CoCs. This writer has also joined street outreach teams around the city to speak with Veterans.



2. **Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

09/15/2015 Update:

MA-510 has adopted their coordinated entry plan. The "Ending Veteran Homelessness" plan is still in progress. We expect final draft approval in the month of Octobers Veteran subcommittee meeting. This is the similar process with the 3 COC's that VNOc leads.

The CoC and Veteran sub committee meets monthly to review progress with cases of homelessness within the COC. This committee assists with the coordinated entry standards, development and implementation, reviewing the accuracy of the veteran PIT counts. Veterans Northeast Outreach Center leads this COC Veteran Sub Committee. Overlapping SSVF grantees staff are briefed on the results of this committee as well as VISN 1, VA HCHV, GPD, VASH program representatives. The committee also discusses the needs of Veteran families and resources to provide for those needs.

July 1st:

Update:

The Veteran subcommittee has an established list of identified homeless veterans currently working with the HCHV/HUD-VASH/GPD/SSVF programs. Community providers at the June 17th meeting indicated that there were no unsheltered homeless veterans from the previous PIT counts. Episodic homeless veteran families are being referred to SSVF and sheltered that day IE; EB/TR/GPD/ and permanent housing.

3. **Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

	Annual Homeless Veteran Households	Estimated # of needing RRH (A)	Projected # to be assisted with SSVF RRH (B)	Projected # to be assisted with other RRH ©	Gap (a-(b+c))
Households without Children	115	70	65	5	0
Households with Children	90	45	42	3	0
Total Homeless Veteran Households	205	115	107	8	0

Goals/Strategies for achieving Functional Zero: The CoC defines functional zero as no unsheltered veteran except by veteran choice. The CoC projects to meet functional zero by December 2015 utilizing SSVF, HUD/VASH, GPD, supportive community TH and PH housing programs. To sustain functional zero the CoC is developing strategies with community providers to shorten shelter/TH and GPD length of stay. VNOc intends to conduct periodic PIT counts to ensure we are maintaining "functional Zero". 14-MA-209 has developed a response team that will respond immediately to the needs of the newly identified homeless veteran families and will utilize developed strategies to house them that day.

- 3A. **Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	178
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- 3B. **Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

A. **Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet

B. Length of Time Homeless Goal (max or average days):	0	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	89	0	89
Of number above, how many will also be counted as chronically homeless:	45	0	45

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The challenges that this COC experiences are: Data sharing with, local, state, federal agencies and other SSVF grantees. This inability to share has been a challenge for years and continues to be a barrier. Once this barrier can be taken down, it will allow all COC's, federal agencies, and grantees the ability to know if clients are housed, or receiving services at multiple locations. The coordinated assessment system will help when fully implemented. Resources for homeless veterans >50% AMI are limited. The CoC with the assistance of SSVF, HUD/VASH, GPD and local funding will eliminate literal street homelessness by December 2015.

**09/15/2015:**  
**Sharing agreements are still continue to be a challenge. Our Rapid response team with the assistance of our community partners has been very successful. We have exceeded contract goals.**

July 1st Update:  
 Due to the 33 cities and towns that this COC covers identifying all homeless veteran families has been a daunting task. In the future this will be simplified once MA-510 merges their HMIS, coordinated entry process and the COC's adoption that all veteran referrals be sent to the lead SSVF agency (VNOC) for review and referral to other appropriate SSVF providers. Since the development of our SSVF Rapid Response Team we have been able to house/shelter identified homeless veteran families that day. Although currently not an issue we foresee difficulty in providing same day housing placement for the most difficult Veteran populations example: SORI/CORI/credit history issues and prison release programs. These populations are the most difficult to RRH due to history and locations that may be needed due to circumstance. We believe that these special populations should be considered for future priority funding.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

CoC meets regularly with V AMC Brockton to coordinate efforts, especially related to HUD-VASH voucher recipients. The information reviewed is the current list of SSVF referrals to better align temporary financial assistance more expeditiously.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	26
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	60	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	15	10	25
Of number above, how many will also be counted as chronically homeless:	10	6	16

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

There are two SSVF grantees in the CoC. Both provide wrap around services for veterans including employment, GPD, and emergency shelter beds. Additionally Father Bill's is the contact for the CoC. Challenges faced are low number of family shelter beds and high rental costs. The amount of affordable housing is limited and often homeless individuals require subsidized assistance. . Additionally, housing of sex offenders is a challenge. As well as veterans on limited incomes with high child support payments are often ineligible for SSVF TFA and remain homeless, living in the shelters or other uninhabitable places.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 9/1/2015

<b>Continuum of Care Name:</b>	Fall River CoC	<b>CoC Number:</b>	MA-515
<b>CoC Representative:</b>	Mary Camara	<b>Title:</b>	Coordinator of Homeless Programs
<b>Phone/Email:</b> 508-679-0131 MDCamaraCDA@yahoo.com			
<b>Person Completing this Summary:</b>	Heather Salva	<b>Title:</b>	Regional Manager RI/SE-MA
<b>Phone/Email:</b> 774-239-9756 heathersalva@veteransinc.org			

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	
Principal Members	Affiliation
Heather Salva	Veterans Inc
Mary Camara	FR Community Development Agency
Nancy Lawson	Catholic Social Services
Mike Bryant & Rosa Medeiros	Steppingstone
Bonnie Paiva	Justice Resource Institute
Maggie Smith	Fall River Family Center
Janet Richardi	United Way SOCO to End Homelessness
Dawn Nardi	Ser-Jobs
Barbara Allard	School Dept.
Larry Moore	VTH SSVF
Joseph Jenning	VOA SSVF
Joseph DaSilva	Housing Authority
Rev. Don Mier	First Baptist Church
Maria Sullivan	Center for Independent Living
Lynn Iadicola	Transitional Assistance
Linda Hennessey	HealthFirst
Meghan Farrelly	Veteran Affairs
Eileen Merisola	VOA SSVF Director

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Fall River CoC meets the 4th Thursday of each month. All agency updates are offered at this time. There has been continued progress towards coordinated assessments, identifying the homeless, identifying available beds and the addition of a new veterans subcommittee to address homeless veterans and to meet the goals of Zero2016.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	16
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	7	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	0	10
Of number above, how many will also be counted as chronically homeless:	4	0	4

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	No
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

**Strengths:** A strong resourceful CoC, a veterans subcommittee, good relationship with the VSO, Career Center and knowledgeable staff. The Southcoast Veterans Subcommittee meets monthly. The subcommittee functions as a whole to include the 3 CoC's in Bristol County (Fall River, New Bedford, Taunton/Attleboro) Meghan F. from the VA holds the list of names of the currently homeless veterans. Members contact Meghan via phone, email, text etc when a new homeless vet is found. To date, there are 32 names on the list and 10 that have been housed.

**Challenges:** . Lack of available housing units. The number of veterans from the gap analysis tool seems to be really LOW for this area. Meghan reports receiving a numbe of housed veterans but no name/info was attached and feels our list is not all-inclusive.

**Definition of Function Zero:**The Southcoast Veteran's Subcommittee will have reached functional 0 with regards to veteran homelessness when veterans of our community (as defined by their DD214 and eligibility for at least one VA benefit) who are living on the street or in a homeless shelter have been offered assistance and have agreed to be assisted in ending their homelessness. If they do not fit under the definitions and/or do not qualify for Veterans services/housing, they become a "homeless civilian" rather than a "homeless Veteran". If they qualify for, but refuse Veteran services/housing, then they become outside the "Functional 0"; in other words, they don't count.



2. **Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The COC and Veteran sub committee each meet once monthly to review progress with cases of homelessness within the COC . This committee assists with the coordinated entry standards, development and implementation and reviewing the accuracy of the veteran PIT counts. Veterans Northeast Outreach Center sits on this COC Veteran Sub Committee and briefs the overlapping SSVF grantees as well as VISN 1, VA HCHV, GPD,VASH program representatives. This will ensure that we are not duplicating services and all veterans are receiving services. Information reviewed includes identifying homeless Veteran families, monthly SSVF, and other program progress, needs of Veteran families in the community, opportunities for Veterans, etc..

09/15/2015 Update:

Balance of State MA-516 has a draft plan to "end Veteran Homelessness". We expect final draft approval in the month of Octobers Veteran subcommittee meeting. This is the similar process with the 3 COC's that VNOC leads. Coordinated entry process for all homelessness is still in progress. City of Lowell and the Bedford VA are co-sponsor's to VNOC's Annual Homeless Standown on September 17th. Our goal is to provide housing/ shelter for any homeless veteran that is identified at the stand down.

July 1st Update:

currently

we are working with the Balance of State MA-516 to identify the homeless veterans within the 75 cities and towns that this COC covers. This has been a daunting task due to the number of cities and towns involved, however we feel we will reach "Functional Zero" by Dec 2015. In the future this will be simplified with the coordinated entry process and the COC's adoption that all veteran referrals be sent to the lead SSVF agency (VNOC) for review and refer to other appropriate SSVF providers.

3. **Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

	Annual Homeless Veteran Households	Estimated # of needing RRH (A)	Projected # to be assisted with SSVF RRH (B)	Projected # to be assisted with other RRH ©	Gap (a-(b+c))
Households without Children	175	125	120	5	0
Households with Children	75	65	60	5	0
Total Homeless Veteran Households	250	190	180	10	0

Goals/Strategies for achieving Functional Zero:The CoC defines functional zero as no unsheltered veteran except by veteran choice. The CoC projects to meet functional zero by December 2015 utilizing SSVF, HUD/VASH, GPD, supportive community TH and PH housing programs. To sustain functional zero the CoC is developing strategies with community providers to shorten shelter/TH and GPD length of stay. VNOC intends to conduct periodic PIT counts to ensure we are maintaining "functional Zero". 14-MA-209 has developed a response team that will respond immediately to the needs of the newly identified homeless veteran families and will utilize developed strategies to house them that day.

3A. **Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	245
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3B. **Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

A. **Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	0	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	120	0	120
Of number above, how many will also be counted as chronically homeless:	60	0	60

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. **Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The challenges that this COC experiences are data sharing with federal agencies and other SSVF grantees. This inability to share has been a challenge for years and continues to be a barrier. Once this barrier removed it will allow all COC's, federal agencies, local agencies and grantees the ability to identify clients ensure they are sheltered/housed or receiving services at multiple locations. We believe we are positioned well to meet National goals. **Since the development of our SSVF Rapid Response Team we have been able to house/shelter identified homeless veteran families that day. Although currently not an issue we foresee difficulty in providing same day housing placement for the most difficult Veteran populations example: SORI/CORI/credit history issues and prison release programs. These populations are the most difficult to RRH due to history and locations that may be needed due to circumstance. We believe that these special populations should be considered for future priority funding.** 09/15/2015: Sharing agreements are still currently a challenge. Our Rapid response team with the assistance of our community partners has been very successful. We have exceeded contract goals.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

In joining the Mayors Challenge to End Veterans Homelessness, Somerville reaffirms its commitment to veterans and making sure they receive the support they need and deserve, starting with a roof over their heads. Our CoC notifies the City's Veterans Services Dept. when a veteran enters a shelter or seeks assistance, or otherwise comes into contact with any of the agencies. Our work to end veterans homelessness is an ongoing topic of conversation at our regular CoC monthly meetings, and annually, we have a meeting dedicated to homeless veterans.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

<b>Estimated Annual Total:</b>	38
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	14	0	14
Of number above, how many will also be counted as chronically homeless:	7	0	7

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The CoC's biggest strength is identifying a Veteran as soon as he/she enters shelter or transitional housing to connect with local service providers. The CoC also has a large allocation of SSVF resources. Since the last submission, the CoC has worked together with the SSVF providers to develop more defined plans/pathways to housing and cut down on the length of time of homeless episode for each Veteran. One challenge is communication with other non-SSVF providers to collaborate and share information. Some agencies might serve Veterans and have not completely bought into full collaboration.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

NECHV/SSVF providers connected with the CoC and have begun attending meetings. The homeless/prevention providers meet monthly and the CoC is excited to begin connections with the community providers and city staff in the four communities. Meetings occur monthly and discussions include: funding availability, housing development, and problem solving with other providers.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	7
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	90	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	5	0	5
Of number above, how many will also be counted as chronically homeless:	1	0	1

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Under Dev

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

There are a few SSVF providers covering the CoC for RRH services for homeless Veterans. This writer presented at the annual CoC meeting to discuss Veteran issues and the role of SSVF in the CoC. We have already received calls from partnering agencies looking to collaborate and support Veterans. The CoC has gotten off to a fast start on identifying all homeless Veterans and this writer and the SSVF providers are working to develop housing plans to support the Veterans who do end up homeless. With the numbers so low in the CoC, it is a manageable task. SSVF provider participates in all CoC meetings and actively engages with Veterans in the area.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Meetings for this CoC are held on a monthly basis during which all grantees are present to discuss program updates. The SSVF grantees have strong working relationships with the Veteran Service Officers in addition to other social service providers. The Taunton Emergency Task Force holds monthly meetings that the grantees are present at. At these meetings agency resources and updates on programs are discussed. This allows for collaboration amongst providers in the community. Additionally the SoCo keeps a list of all homeless veterans which is regularly updated.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	17
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	3	13
Of number above, how many will also be counted as chronically homeless:	1	3	4

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Under Dev

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

With multiple SSVF grantees, there are sufficient funds to end veteran homelessness in the area. The collaboration with the emergency task force and CoC also strengthens this effort. Utilizing a central list of homeless veterans ensures all who want housing are being engaged in housing search and access to services which they are eligible for. In contrast, the rental market and accessibility prevent challenges for this area.