

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

This CoC meets every month in Rochester to discuss the community's efforts in ending homelessness. We discuss new ideas and review data pertaining to our veteran families. Our focus is working in collaboration to shorten shelter stays and moving forward to achieve permanent housing. At our last meeting, we discussed the success of placing all 25 homeless veterans who were living at Sanctuary Village (tent city) into permanent housing throughout the community. Of the 25 homeless veterans, six were placed in permanent housing through the Veterans Outreach Center's SSVF program and the remaining 19 were placed in permanent housing through CoC committee members agencies. We will follow up at our next meeting to review the stability of these housing placements.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	41
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	7	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	21	20	41
Of number above, how many will also be counted as chronically homeless:	6	7	13

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The COC along with the VA and HUD-VASH have declared Monroe County to be at functional zero. Our high visibility has helped us work toward achieving this goal. Mayor Lovely Warren is in the process with signing the "functional zero" letter so Monroe County can move forward. The CoC and collaborating partners are in the planning stages of organizing a celebration for reaching this accomplishment.

Our biggest strength to achieving VA and local goals is having an office at Veterans Outreach Center with on site resources: dedicated case management, employment services (HVRP), education counseling, Veterans Community Technology Center (40+ classes), financial coaching, and peer mentoring. We have experienced challenges educating veterans in financial wellness. As life experiences effect income supports, we continuously strive to assist veterans by providing intensive case management and continuous financial coaching to help with budgeting, payee/fiduciary, delinquent notices, and other assistance as needed to help them through changing financial situations before the veteran family experiences a loss of permanent housing. During this reporting period, we reviewed our cases bi-weekly and the Rapid Response Team conducted weekly outreach. The Housing Council at PathStone conducts daily outreach enabling our coordination group to identifyby name all veterans who are homeless.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

We intend to meet monthly to coordinate strategies in housing homeless veterans and overcoming barriers preventing this goal. Besides reviewing progress toward overall goals this group will work to develop a current list of homeless veterans within the community. The group will then be responsible for the maintenance of this list and tracking progress made towards achieving housing stability. The intent is that any veteran experiencing homelessness within the CoC will be added to this list and assigned a provider who will be responsible for tracking outcomes.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	213
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	50	0	50
Of number above, how many will also be counted as chronically homeless:	12	0	12

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:
 The coordination among the SSVF grantees and the VA is a strength within the CoC. There are limited services locally due to the rural nature of the area and as result coordiantion between providers is essential in ensuring appropriate allocation of resources. This coordination also prevents any dupilcation of services.

Challenges:
 The rural geography presents a challenge as resources are not abundant and it can be difficult to locate/track veterans experiencing homelessness as they may not present for services.

Update 7/1:
 SSVF is in the process of identifying a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 27 veterans in permanent housing, 3 veterans were discharged to a location that was not permanent housing.

Update 9/15:
 In the 4th quarter Soldier On has placed 13 veterans in permanent housing, on pace with projections of housing 16 by the end of September. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

We intend to meet monthly to coordinate strategies in housing homeless veterans and overcoming barriers preventing this goal. Besides reviewing progress toward overall goals this group will work to develop a current list of homeless veterans within the community. The group will then be responsible for the maintenance of this list and tracking progress made towards achieving housing stability. The intent is that any veteran experiencing homelessness within the CoC will be added to this list and assigned a provider who will be responsible for tracking outcomes.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	10
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	3	0	3
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Under Dev
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:
 The coordination among the SSVF grantee, the VA, and the CoC is strength locally. All providers are very aware of local services and as a result services are often properly allocated ensuring best use of resources.

Challenges:
 The rural geography presents a challenge as resources are not abundant and it can be difficult to locate/track veterans experiencing homelessness as they may not present for services.

Update 7/1:
 SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 7 veterans in permanent housing. SSVF currently has 0 veterans enrolled as homeless.

Update 9/15:
 In the 4th quarter Soldier On has placed 4 veterans in permanent housing, ahead of pace with projections of housing 4 by the end of September. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing. Currently there are 2 identified homeless veteran within the CoC who SSVF is assisting in locating housing.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

It is the intention of this group to meet monthly. Topics discussed are; statistics of homeless housed, and homeless sheltered/unsheltered. Strategic planning on how to develop more affordable housing and engage more community members to participate in monthly meetings. Veteran programs discuss the number of veterans entering permanent housing and collaboration with VA representative. The group will discuss any new Veteran on the list and what we can do to transition them smoothly through our program. When the list is compiled the group then coordinates steps that the Veteran and case manager will take to obtain permanent housing. The group will plan to discuss any new resources available that will benefit our clients.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	296
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	40	0	40
Of number above, how many will also be counted as chronically homeless:	10	0	10

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strength: Va coordination with SSVF grantees through monthly meetings that fully support what we are doing at the febderal and local levels to serve veterans in Albany Co. SSVF grantess work closely together to address the gaps and barriers of veteran families and make appropriate warm handoffs to other grantess based on family needs. Challenges: Lack of affordable housing in our counties and public transporation. Low income housing waitlists are long, or are even closed currently. Veterans do go to the top of the list but many times the wait can be 6 or more months. The rural nature of the state and the limited number of shelters in many communities, making it more difficult to track/locate homeless veterans. There are also pockets that have a much higher number of "Prevention" cases, resulting in more referrals in that category. Update 7/1: Soldier On and Albany Housing Coalition are beginning biweekly reviews of updated lists of homeless veterans in the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. SSVF has increased its outreach to the city mission to have staff on site weekly in the evenings when individuals are entering for overnight shelter. This will hopefully allow SSVF to engage consistently with those that are chronically homeless. Since April 1st, 36 rapid rehousing veterans were placed in permanent housing, ahead of the projected 31 veterans for the quarter. 8 were discharged to housing other than permanent. Update 9/15: To date in the 4th quarter Soldier On has discharged 22 veterans into permanent housing. On pace for the projected 27 by the end of September. A list of homeless veterans has continued to be maintained and expanded to include all providers coming into contact with homeless veterans.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The CoC has two tiers - Board and General Partnership. The CoC Board meetings quarterly to attend to CoC business and refine data collection, outreach and other procedures. Examples of information reviewed include, but are not limited to: the annual CoC application process, the Point in Time Homeless Count, data collection and data quality issues, and outreach efforts. The General Partnership has a larger membership list that includes, but is not limited to Veteran Service Providers. The group meets 9 times per year; monthly, with the exception of July, August and December. Topics include board activities, PIT coordination, and program coordination and program information sharing (program updates include bed availability, new initiatives, etc.).

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	6
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	1	0	1
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Under Dev
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Under Dev

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths - The general CoC partnership contains veteran serving organizations, and this has been helpful in getting homeless veterans linked with housing resources. These organizations work well with other providers in meeting veteran needs. Most recently, one of the CoC's housing projects, called Jefferson Hosue Apartments, has begun the process of changing from a transitional housing model to a permanent housing model that will prioritize homeless veterans and their families. This will be the first permanent homeless housing project in the county to do so.

Challenges: Cattraugus County is primarily rural and many veteran services are offered by providers in neighboring counties. This can make access to services and coordination challenging. Because these organizations are not local, it is often most efficient to use local resources to address needs. In addition, the CoC lacks a funded infrastructure; this makes it challenging to meet unfunded mandates, as the CoC has no dedicated staff to spearhead new inititaives.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Veteran Workgroup meets monthly in order to review and assess the CoC's progress of declaring functional zero. Every veteran currently in shelter is identified and a housing plan is created, based off information provided in the HMIS system and program eligibility, by the HCHV Team Lead and the SSVF staff at Catholic Charities. A sample shelter PIT count is run before the meeting to determine the progress made toward functional zero. At this point, only one chronically homeless veteran remains in shelter and is scheduled to move out by the end of this month. There are no veterans sleeping outside and an action plan to reach those currently experiencing episodic homelessness is created in the meeting. Functional zero for the CoC has been defined by the group and steps to reach functional zero have been discussed and solidified. At the group's first meeting, a timeline and action steps were created in order to reach functional zero within the next three months. The HMIS data administrator is creating new reports in the HMIS system to track progress to reaching the CoC's goal of ending veteran homelessness. The reports will measure shelter recidivism for up to a year after shelter discharge. Declaring functional zero will be presented at the monthly CoC meeting once the group is in agreement that the target has been reached.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	236
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	60	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	38	0	38
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

VA's HCHV team and SSVF have partnered extremely well to ensure that all veterans have access to shelter and services. All homeless veterans have been identified and follow up housing plans have been created. The last chronically homeless veteran in shelter is scheduled to be placed in a community based Permanent Supportive Housing program by the end of the month. A sample PIT count run before the last Homeless Veteran Workgroup meeting showed that Functional Zero targets are being met. There are no veterans in shelter who have been there longer than 60 days. One of the biggest strengths in achieving VA and local goals is the collaboration between VA, SSVF, and the CoC representatives. The CoC has supported VA's goal of ending veteran homelessness and is an integral part in the success of the initiative, especially in assisting with the data needs of the community. From this data, Catholic Charities has created a goal to increase Permanent Housing outcomes by 5% by the start of next program year. The 'total need' permanent housing gap shown on the SSVF Edition of the Gap Analysis can be filled by non-VA/SSVF community programs. **UPDATE:** After a presentation of the Functional Zero definition by the SSVF Program Manager and the HCHV Team Lead, the CoC unimously voted to adopt the plan. The Veteran Workgroup has also presented to the Deputy Commissioner of the Department of Social Services, as well as a representative from the City of Syracuse. The mayor of Syracuse has signed onto the Mayor's Challenge and the Veteran Workgroup will be presenting the Functional Zero plan to the mayor, the regional HUD representative, city officials, and the Commissioner of the Department of Social Services in July. The Workgroup is still planning on declaring Functional Zero in the next two to three months. **UPDATE:** The workgroup has made extensive efforts in ending veteran homelessness, which included a presentation of the plan to Mayor Stephanie Miner of Syracuse. The Mayor's Challenge representative and Deputy Commissioner of D.S.S. have committed to meeting with the group biweekly. The group plans on declaring the area's achievement of functional zero on October 2nd at the Poverty Symposium. The workgroup plans to meet continuously in order to ensure that functional zero is maintained in the CoC.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

It is the intention of this group to meet monthly. Topics discussed are; statistics of homeless housed, and homeless sheltered/unsheltered. Strategic planning on how to develop more affordable housing and engage more community members to participate in monthly meetings. Veteran programs discuss the number of veterans entering permanent housing and collaboration with VA representative. The group will discuss any new Veteran on the list and what we can do to transition them smoothly through our program. When the list is compiled the group then coordinates steps that the Veteran and case manager will take to obtain permanent housing. The group will plan to discuss any new resources available that will benefit our clients.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	55
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	8	0	8
Of number above, how many will also be counted as chronically homeless:	1	0	1

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strength: Va coordination with SSVF grantees through monthly meetings that fully support what we are doing at the federal and local levels to serve veterans in Schenectady Co. SSVF grantees work closely together to address the gaps and barriers of veteran families and make appropriate warm handoffs to other grantees based on family needs. Challenges: Lack of affordable housing in our counties and public transportation. Low income housing waitlists are long, or are even closed currently. Veterans do go to the top of the list but many times the wait can be 6 or more months.

The rural nature of the state and the limited number of shelters in many communities, making it more difficult to track/locate homeless veterans. There are also pockets that have a much higher number of "Prevention" cases, resulting in more referrals in that category.

Update 7/1:
SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 7 veterans in permanent housing, 1 veteran was discharged to a location that was not permanent housing. This is in line with projections.

Update (9/15):
In the 4th quarter Soldier On has placed 6 veterans in permanent housing, on pace with projections of housing 7 by the end of September. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing.

2. The CoC, managed by the Homeless Alliance of Western New York, meets monthly to review progress and coordinate efforts. The meetings are conducted by staff from the Homeless Alliance and include a presentation from a community partner

The CoC, managed by the Homeless Alliance of Western New York, meets monthly to review progress and coordinate efforts. The meetings are conducted by staff from the Homeless Alliance and include a presentation from a community partner regarding resources available community updates, and outreach and engagement of homeless Vets. The outreach planning efforts include staff from the HCHV team and the SSVF team specifically targeting the literally homeless through efforts such as the Stand Down, speaking to staff at the local homeless shelters and soup kitchens, and outreach to landlords. On 14 September 2015 the SSVF Program office convened a meeting of the stakeholders in the Veterans community to coordinate and consolidate some systemic, structural challenges we faced including: informational silos, systemic fragmentation, and informal processes. The stakeholder group included the VAWNY Healthcare system, the CoC, the three SSVF programs covering Erie and Niagara counties, VA contract residences, transitional housing providers, and other veteran focused nonprofits. Facilitated and supported by TAC, SSVF, and USICH the group worked together to develop concrete goals and action steps to improve collaboration and coordination in the community. Some action steps that came out of the meeting: develop a Veteran Task Force subcommittee of the already existing CoC meetings to create the master list of Veterans, provide the structure for individual focused case conferencing, and a platform for buy-in on this community plan. The essential goal of the meeting was to ensure that once this community reaches Functional Zero that we have the systems and processes in place to sustain it.

3. **Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

- 3A. **Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	301
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- 3B. **Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

A. **Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	65	5	70
Of number above, how many will also be counted as chronically homeless:	19	2	21

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The SSVF program coordinates services with several programs in the Continuum of Care (CoC) through monthly attendance at the Homeless Alliance of Western New York (HAWNY) CoC meetings. The SSVF staff is also highly integrated into the local Veteran community through opportunities to engage with them at a potential point of entry into homelessness: Veterans Treatment Court and the Erie County Holding Center. This unique collaboration allows for SSVF staff to begin homelessness intervention procedures at a particularly vulnerable time for the Veteran and the Veteran family resulting in faster access to supportive services and a reduction in the trauma associated with homelessness. The CoC, which has a membership of over 100 organizations, is able to leverage the resources of the various agencies and ensure that the clients are appropriately served through the efforts of each collaborative partner. The partnerships that encourage longevity in the community are not only with the VA, specifically the Healthcare for Homeless team, but the other members of our Continuum of Care, and with all three of the grantees that operate within this CoC. Some additional strengths and challenges were identified during the Buffalo Coordination Meeting on 14 September 2015. Additional strengths include the fact that our infrastructure to reach Functional Zero exists, but the challenge is that formalized access is limited. Again, the intent of the meeting is to encourage all stakeholders to take ownership is remedying the systemic fragmentation through enhanced, clearly defined, formal processes.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

We intend to meet monthly to coordinate strategies in housing homeless veterans and overcoming barriers preventing this goal. Besides reviewing progress toward overall goals this group will work to develop a current list of homeless veterans within the community. The group will then be responsible for the maintenance of this list and tracking progress made towards achieving housing stability. The intent is that any veteran experiencing homelessness within the CoC will be added to this list and assigned a provider who will be responsible for tracking outcomes.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	10
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	0	0	0
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Under Dev
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:
 The coordination among the SSVF grantee, the VA, and the CoC is strength locally. All providers are very aware of local services and as a result services are often properly allocated ensuring best use of resources.

Challenges:
 The rural geography presents a challenge as resources are not abundant and it can be difficult to locate/track veterans experiencing homelessness as they may not present for services.

Update 7/1:
 SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 4 veterans in permanent housing.

Update 9/15:
 In the 4th quarter Soldier On has placed 5 veterans in permanent housing. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing. Currently there are 4 identified homeless veteran within the CoC who SSVF is assisting in locating housing.

SSVF: Community Plan Summary

Date Completed/Revised: 9/15/2015

Continuum of Care Name:	Binghamton/Union Town/Broome, Otsego, Chenango, Cortland, Delaware Counties CoC	CoC Number:	NY-511
CoC Representative:	James Hulse	Title:	CoC Coordinator
Phone/Email: jhulse@ncreations.us			
Person Completing this Summary:	Matt Buckley	Title:	Director of SSVF
Phone/Email: mbuckley@wesoldieron.org			

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	CNYVOC		
Principal Members	Affiliation		
James Hulse	CoC		
Terri Wade	CoC		
Bethany Stewart	VA Homeless Program		
Jennifer Martin	CNYVOC		
Danielle Nuccio	CNYVOC		
Ashley Clifford	CNYVOC		
Matt Buckley	Soldier On		
Bill Brown	Soldier On		
Ilian Galan	Soldier On		
Geoff Raiti	Soldier On		
Dominick Sondrini	Soldier On		
Michelle Woodcock	VA Homeless Program		

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The group listed above is in the process of putting together a plan to meet monthly and discuss homeless Veterans in our shared area. The group will discuss any new Veteran on the list and what we can do to transition them smoothly through our program. When the list is compiled the group then coordinates steps that the Veteran and case manager will take to obtain permanent housing. The group will plan to discuss any new resources available that will benefit our clients. The floor is always open to ideas that could better serve our veterans.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	65
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	2	0	2
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

A major strength within our community is we have leaders from SSVF Grantees, the CoC, and the VA that are all open and excited to collaborate and work on a plan to help better serve our Veterans. All the leaders are bringing great ideas to the table and willing to work together. It is imperative that we have the Community behind us and willing to make the changes necessary. The rural nature of the community is a challenge at times because veterans can not always access services easily.

Update 7/1:
 SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 23 veterans in permanent housing, 4 veterans were discharged to a location that was not permanent housing. This is in line with projections. Update 9/15:
 In the 4th quarter Soldier On has placed 9 veterans in permanent housing. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

It is the intention of this group to meet monthly. Topics discussed are; statistics of homeless housed, and homeless sheltered/unsheltered. Strategic planning on how to develop more affordable housing and engage more community members to participate in monthly meetings. Veteran programs discuss the number of veterans entering permanent housing and collaboration with VA representative. The group will discuss any new Veteran on the list and what we can do to transition them smoothly through our program. When the list is compiled the group then coordinates steps that the Veteran and case manager will take to obtain permanent housing. The group will plan to discuss any new resources available that will benefit our clients.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	70
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	6	0	6
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strength: Va coordination with SSVF grantees through monthly meetings that fully support what we are doing at the febderal and local levels to serve veterans. SSVF grantess work closely together to address the gaps and barriers of veteran families and make appropriate warm handoffs to other grantess based on family needs. Challenges: Lack of affordable housing in our counties and public transporation. Low income housing waitlists are long, or are even closed currently. Veterans do go to the top of the list but many times the wait can be 6 or more months.

The rural nature of the state and the limited number of shelters in many communities, making it more difficult to track/locate homeless veterans. There are also pockets that have a much higher number of "Prevention" cases, resulting in more referrals in that category.

Update 7/1:
SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 7 veterans in permanent housing. This is in line with projections.

Update 9/15:
In the 4th quarter Soldier On has placed 6 veterans in permanent housing, on pace with projections of housing 8 by the end of September. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

This CoC meets once every two months in Geneva. We discussed each agency's current efforts to help end veteran homelessness. The big initiative discussed at our last meeting was the Geneva Housing Authority's project to develop a housing complex strictly for veterans. The complex should be completed sometime in 2016. The members also plan various events to bring housing agencies together with elected officials and other community partners raising awareness of the needs of local veterans. We are also reaching out to local partners and elected officials to try and obtain more funding for Wayne, Ontario, Seneca and Yates Counties. The group also discusses up to date data concerning our veteran clients and collaborates on ideas on how to shorten shelter stays and open access to permanent housing.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	22
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	14	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	15	7	22
Of number above, how many will also be counted as chronically homeless:	9	12	21

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

One of the strengths in Ontario County is the fact that our office is on the Canandaigua VA Medical Center Campus. We are in direct contact with the veterans in shelter everyday. It makes it easier for veterans to meet with case management staff because these veterans experienced no transportation barriers. The program also participates in the Ontario and Wayne County Veterans Advisory meetings. At these meetings, staff are provided the opportunity to network with other veterans agencies and develop new outlets, resources, and possible referrals. One of the biggest challenges we face is housing veterans that have criminal records. Many landlords and property managers are reluctant to house veteran households that may have felonies. We have had success with other programs in different geographies in establishing relationships with landlords and properties managers, some who may have felonies themselves, that are more willing to take a chance on a potential veteran households that have experienced incarceration. One of our primary goals is to take this already successful initiative and bring it to the more rural areas of the geography that this program currently serves. Growing our base of landlords and property managers that have fewer issues with felons will further reduce the time of veteran households may be required to access shelter prior to entering permanent housing.

SSVF: Community Plan Summary

Date Completed/Revised: 5/1/2015

Continuum of Care Name:	Jamestown/Dunkirk/Chautauqua County CoC	CoC Number:	NY-514
CoC Representative:	Bill Vogt	Title:	Housing & Community Development Director
Phone/Email:	716-661-9430 x2231 / bvogt@chautopp.org		
Person Completing this Summary:	Bill Vogt	Title:	Director of Housing/Community Development
Phone/Email:	716-661-9430/bvogt@chautopp.org		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name: Chautauqua County Homeless Coalition	
Principal Members	Affiliation
Amanda Vallone	American Red Cross of Southwestern New York
Christine Schuyler	Chautauqua County Dept. of Health & Human Services
Joshua Freifeld	Chautauqua County Rehabilitation & Improvement Corp.
Roberta Keller	Chautauqua Opportunities, Inc.
Vince DeJoy	City of Jamestown Dept. of Development
Judith Pressuti	Dunkirk Housing Authority
Dennis Wright	Erie 2-Chautauqua-Cattaraugus BOCES
Denis Bouchard	Housing Options Made Easy
Todd Thomas	Legal Assistance of Western New York
Captain John Merchant	Salvation Army
Thomas Whitney	Southern Tier Environments for Living, Inc.
Sue Colwell	St. Susan's Center
CodyAnne Weise	The Resource Center
Karen Anderson	US Dept. of Veterans Affairs
Judith Cole	Willow Mission-Dunkirk First United Methodist Church
Nanci Okerlund	YWCA of Jamestown

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Chautauqua County Homeless Coalition meets the fourth Thursday of every other month. HMIS statistics and demographics are reviewed.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	12
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	0	0	0
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	No
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strength: The VA is an active member of the local Continuum of Care. Challenge: Local Department of Social Services does not participate in HMIS and only homeless male shelter within continuum geography does is not a member of the Continuum.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The SSVF grantees meet regularly and we are currently looking to expand the coordination to community stakeholders listed above. We intend to meet monthly to coordinate strategies in housing homeless veterans and overcoming barriers preventing this goal. Besides reviewing progress toward overall goals this group will work to develop a current list of homeless veterans within the community. The group will then be responsible for the maintenance of this list and tracking progress made towards achieving housing stability. The intent is that any veteran experiencing homelessness within the CoC will be added to this list and assigned a provider who will be responsible for tracking outcomes.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	29
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	2	0	2
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:
 The coordination among the SSVF grantees and the VA is a strength within the CoC. There are limited services locally due to the rural nature of the area and as result coordiantion between providers is essential in ensuring appropriate allocation of resources. This coordination also prevents any dupilcation of services.

Challenges:
 The rural geography presents a challenge as resources are not abundant and it can be difficult to locate/track veterans experiencing homelessness as they may not present for services. Also, the CoC currently only meets quarterly, at the next meeting it is our intent to discuss this plan and gain CoC input and support.

Update 7/1:
 SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Currently there are 0 veterans identified as homeless within the CoC.

Update 9/15:
 In the 4th quarter Soldier On has placed 4 veterans in permanent housing, ahead of pace with projections of housing 3 by the end of September. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing. Currently there is 1 identified homeless veteran within the CoC who SSVF is assisting in locating housing.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

We intend to meet monthly to coordinate strategies in housing homeless veterans and overcoming barriers preventing this goal. Besides reviewing progress toward overall goals this group will work to develop a current list of homeless veterans within the community. The group will then be responsible for the maintenance of this list and tracking progress made towards achieving housing stability. The intent is that any veteran experiencing homelessness within the CoC will be added to this list and assigned a provider who will be responsible for tracking outcomes.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	10
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	0	0	0
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:
 The coordination among the SSVF grantee, the VA, and the CoC is strength locally. All providers are very aware of local services and as a result services are often properly allocated ensuring best use of resources.

Challenges:
 The rural geography presents a challenge as resources are not abundant and it can be difficult to locate/track veterans experiencing homelessness as they may not present for services.

Update 7/1:
 SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 4 veterans in permanent housing, 1 veteran was discharged to a location that was not permanent housing. This is in line with projections.

Update 9/15:
 In the 4th quarter Soldier On has placed 4 veterans in permanent housing, ahead of pace with projections of housing 3 by the end of September. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing. Currently there is 1 identified homeless veteran within the CoC who SSVF is assisting in locating housing.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

We intend to meet monthly to coordinate strategies in housing homeless veterans and overcoming barriers preventing this goal. Besides reviewing progress toward overall goals this group will work to develop a current list of homeless veterans within the community. The group will then be responsible for the maintenance of this list and tracking progress made towards achieving housing stability. The intent is that any veteran experiencing homelessness within the CoC will be added to this list and assigned a provider who will be responsible for tracking outcomes.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	13
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	2	0	2
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:
 The coordination among the SSVF grantees and the VA is a strength within the CoC. There are limited services locally due to the rural nature of the area and as result coordiantion between providers is essential in ensuring appropriate allocation of resources. This coordination also prevents any dupilcation of services.

Challenges:
 The rural geography presents a challenge as resources are not abundant and it can be difficult to locate/track veterans experiencing homelessness as they may not present for services.

Update 7/1:
 SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 3 veterans in permanent housing. This is in line with projections.

Update 9/15:
 In the 4th quarter Soldier On has placed 3 veterans in permanent housing, ahead of pace with projections of housing 1 by the end of September. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The group listed above is in the process of putting together a plan to meet monthly and discuss homeless Veterans in our shared area. The group will discuss any new Veteran on the list and what we can do to transition them smoothly through our program. When the list is compiled the group then coordinates steps that the Veteran and case manager will take to obtain permanent housing. The group will plan to discuss any new resources available that will benefit our clients. The floor is always open to ideas that could better serve our veterans.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	79
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	0	0	0
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

A major strength within our community is we have leaders from SSVF Grantees, the CoC, and the VA that are all open and excited to collaborate and work on a plan to help better serve our Veterans. All the leaders are bringing great ideas to the table and willing to work together. It is imperative that we have the Community behind us and willing to make the changes necessary. The rural nature of the community is a challenge at times because veterans can not always access services easily. Also, there is a significant veteran population because of Ft. Drum.

Update 7/1:
 SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Update

9/15:
 In the 4th quarter Soldier On has placed 12 veterans in permanent housing. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing.

SSVF: Community Plan Summary

Date Completed/Revised: 9/8/2015

Continuum of Care Name: Glens Falls/Saratoga Springs/Saratoga, Washington, Warren, Hamilton Counties CoC		CoC Number: NY-523
CoC Representative: Cindy Phillips	Title: VP/ Co-Chair	
Phone/Email: 518-587-3550 X2575/ cindy.phillips@saratoga-springs.org		
Person Completing this Summary: Leigha D. Martin	Title: Program Manager/ SSVF/ Saratoga County RPC	
Phone/Email: 518-288-3835/ lmartin@vethome.org		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	
Principal Members	Affiliation
Elizabeth Ball	VA Homeless Program
Leigha Martin	SSVF/ Saratoga Count RPC
Geoff Ratti	SSVF/ Solider On
Kathleen Weinheimer/ Alice Ann Lavallee	SSVF/ University of Vermont
Allyson Thiessen	HMIS Lead/ CARES
Angela Bronzene	SPOA Coordinator/ TSA
Michael Finocchi	Executive Direcot/ Co Chair/ Shelters of Saratog
Katie Sicko	Direcot/ Saratoga Housing Authority
Andy Pratt	United Way
Andy Gilpon	Excutive Director/ Captain
Kathy Wallace	Southern Adirondeck Independent Living
Lisa Coutu	Community Servies for Warren and Washington CO.
Maggie Fronk	Domestiv Violence/ Well Spring
Cahty Lamay	Medicaid/ CDPHP
Cheryl Murphy-Parant	CODE BLUE
Michelle Larkin	Rebuilding together Saratoga
Lillian Mc Carthy	Saraotga EOC
Colleen Abbale	Ballston Spa CSD

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

COC NY 507 meets on a monthly basis for review of homeless population in Saratoga, Warren and Washington Co. Topics discussed are; statistics of homeless housed, and homeless sheltered/ unsheltered. Strategic planning on how to develop more affordable housing and engage more community members to participate in monthly meetings. Veteran programs discuss the number of veterans entering permanent housing and collaboration with VA representative. Effective April 6, 2015 this COC has started the pilot program for a Coordinated Assessment. Individuals involved participate in a weekly phone call to address referrals. This newly developed plan has been the majority of topic discussion in the last month and will be reviewed in 90 days to invoke changes to serve as many families as possible.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	137
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	20	0	20
Of number above, how many will also be counted as chronically homeless:	5	0	5

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strength: Va coordination with SSVF grantees through monthly meetings that fully support what we are doing at the federal and local levels to serve veterans in Saratoga, Warren and Washington Co. SSVF grantees work closely together to address the gaps and barriers of veteran families and make appropriate warm handoffs to other grantees based on family needs.

Challenges: Lack of affordable housing in our counties and public transportation. Low income housing waitlists are long, or are even closed currently. Veterans do go to the top of the list but many times the wait can be 6 or more months. The rural nature of the state and the limited number of shelters in many communities, making it more difficult to track/locate homeless veterans. There are also pockets that have a much higher number of "Prevention" cases, resulting in more referrals in that category.

SSVF: Community Plan Summary

Date Completed/Revised: 9/15/2015

Continuum of Care Name:	New York City CoC	CoC Number:	NY-600
CoC Representative:	Alyson Zikmund	Title:	Co-Chair, NYC CCoC Veterans Task Force
Phone/Email:	212-361-0575; ZikmundA@hpd.nyc.gov		
Person Completing this Summary:	Adam Wawrynek	Title:	SUS SSVF Program Director
Phone/Email:	347-226-9019 x4363; awawrynek@sus.org		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	NYC CCoC Veterans Task Force	
Principal Members	Affiliation	
Julie Irwin	VA VISN 3	
Alyson Zikmund	NYC Department of Housing Preservation and Development	
Nicole Branca	Supportive Housing Network of New York	
Jessica Katz	NYC Department of Housing Preservation and Development	
Craig Retchless	NYC Human Resources Administration	
Kristen Miller	Corporation for Supportive Housing	
Brian Bardell	Volunteers of America	
Tori Lyon	Jericho Project	
George Nashak	HELP USA	
Brett Morash	Services for the UnderServed	
Lori Sutton	NYC Mayor's Office of Veterans Affairs	
Jason Hansman	Iraq and Afghanistan Veterans of America	
Maureen Italiano	Institute for Community Living	
Maria Munoz	Samaritan Village	
Wendy McClinton	Black Veterans for Social Justice	
Colette Rodgers	New York City Housing Authority	
Karen Fuller	VA NY Harbor Healthcare System	
Nelsy Santana	NYC Department of Homeless Services	

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The CoC Veterans Task Force Executive Committee meets at a minimum of a monthly basis to coordinate re-housing services to Veterans within the continuum. The progress of coordinated assessments and updates on Veterans' housing placements are reviewed, as are options for troubleshooting and overcoming barriers associated with securing permanent housing.

The NYC CCoC is actively participating in the Mission: Home campaign and Mayor's Challenge to End Veteran Homelessness. Coordination between DHS and CoC members has resulted in the identification and ongoing assessment of every homeless Veteran in the system.

The SSVF grantees meet with the Department of Homeless Services' staff and representatives from VHA on a weekly basis to track the progress of homeless enrollments and placements specifically from the 30th Street shelter. Other clusters of sheltered Veterans are reviewed at a minimum of every 30 days through rotating Mission: Home case conferences, including all Safe Havens, GPD beds, DHS shelters, and unsheltered homeless Veterans. Progress is tracked weekly by both SSVF staff and by DHS for those Veterans triaged at that location. Homeless Veterans continue to be re-routed through the primary intake shelter at 30th street to maximize their access to Rapid Re-housing resources and services, with progress tracked weekly. Additional efforts are also underway to bolster street outreach to unsheltered homeless Veterans in the CoC, with SSVF teams partnering with DHS outreach and NYPD with leveraged privately-funded outreach kits as additional incentive for known street-homeless individuals to engage in housing services.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	2,425
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	90	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	300	0	300
Of number above, how many will also be counted as chronically homeless:	0	0	0

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The NYC CoC Veterans Task Force has led efforts to facilitate more rapid placements into permanent housing by December 2015. This leadership body has outlined the challenging yet attainable goals of the CoC in order to achieve functional zero and permanently improve the mechanisms by which New York City serves and rapidly houses homeless Veterans and their families in the future. To that end, they have updated the following recommended approaches in the community:

1. Place all remaining street homeless Veterans into housing by October 2015. Currently all know street-homeless Veterans have been engaged by DHS street outreach teams and offered housing, but have either not been willing to accept or are in the process of identifying housing with supports from the CoC. Additional Veteran-peer supports have been mustered in order to maintain high-level engagement with these individuals and to navigate them to permanent housing.
2. Add borough preference to housing plans. Veterans and other homeless individuals are more likely to accept housing and have a stake in maintaining it if it is in a location that is geographically acceptable.
3. Formally shorten length of stay in VA funded Grant Per Diem (GPD) programs to 180 days. Currently Veterans are able to stay in GPD up to 24 months and may not be fully motivated to move into permanent housing more quickly. This formal change can be accomplished by GPD providers by submitting a Change of Scope request to the VA through established processes.
4. Change the length of time on HUD-VASH vouchers issued to Veterans to 60 days. Veterans would still have up to 120 days to lease-up using their vouchers without needing to request a reasonable accommodation for extension, but having a 60-day time frame on the voucher itself may enhance Veterans' focus on finding an acceptable housing unit.
5. Implement a "tough love" approach to housing placement in the DHS shelter system that is respectful of Veterans but firm about realistic housing options. Veterans would be educated about the fact that while they have a right to shelter they do not have a right to a specific bed in a given facility. The Veteran with a reasonable housing placement plan would be informed that if

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

A new CoC Subcommittee to End Veteran Homelessness was established on March 18, 2015. This group of principal stakeholders identified strengths and barriers to ending homelessness in our community and created an initial Community Plan. This Plan was endorsed during the May meeting of the Dutchess County CoC. The Subcommittee meets monthly or as needed to implement the plan and evaluate progress.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

5/31/2015

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	81
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	20	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	6	2	8
Of number above, how many will also be counted as chronically homeless:	2	1	3

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

On May 28, 2015, Hudson River Housing SSVF -- in collaboration with the local community college, WestCop SSVF, and the Subcommittee to End Veteran Homelessness -- presented a "Countdown to Zero" event to bring Dutchess County stakeholders together with a focus on ending veteran homelessness this year. The wide range of community representatives who attended heard from the CoC, the VA, and inspiring veterans; they came away motivated and with a strong understanding of the issues and ways they could help. Judging from the feedback and the news articles that followed, we know the event had a significant impact. In addition, Hudson River Housing has continued to pursue needed funding to develop affordable and supportive housing designated for veterans. Semper Fi Parents, along with a growing number of faith-based and veteran service organizations, have been conducting donation drives and fundraisers to support veteran housing stability in Dutchess County. All Sport, a local fitness club, is planning a November fundraiser to help support a computer center for vets and assist with emergency needs. #3C. A: Hudson River Housing, as the community's primary shelter operator, provides its SSVF Program access to a list by name of any veterans that present for service through the shelter system. This list is reviewed by HRH's SSVF on a daily basis and those individuals are either served directly or referred to WestCop. We have a system whereby the CoC's SSVF Programs are notified if a homeless veteran is identified by social services or the domestic violence shelters, although these agencies do not provide lists with names of their participants. #3C. B: Every homeless veteran who is admitted to HRH SSVF completes a plan with their case manager immediately upon intake to obtain permanent housing. The community network is informed, and they are efficient at ensuring that veterans who need SSVF services are referred immediately. #3B. B: 20 days is true of SSVF; however, SSVF is notified immediately of homeless veterans needing services anywhere in our wide community network. #3B. C: Shelter and services are available immediately to every homeless veteran. Note re: relatively long average stay in the TH setting: one individual stayed almost 900 days, skewing the average while the others stayed less than four months. The individual who stayed

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The CoC meetings for Orange County meets at a minimum of 6x per year at various locations within Orange County. Meetings include: Reviews of the following: CoC Evaluation and Performance, Coordinated Assessment strategies, procedures and guidance, housing opportunities and availability, community committee development with representatives from, government, housing providers, homeless service providers, veteran services, faith based organizations and others. What are the qualities of an effective coordinated entry? How is Housing First practiced and what are the outcomes? How are we leveraging local attributes and capacity? What is the capacity of our partners? How are we prioritizing those homeless with the greatest needs? What is the best practice approach once a homeless person identifies himself/herself as a Veteran? Where are the homeless Veterans? Discussions include locating and identifying Veterans in very rural areas of the county. In addition, discussions included inviting peer CoCs to discuss their views, challenges, strengths and practices with their coordinated assessment strategy plans.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	79
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	45	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	19	2	21
Of number above, how many will also be counted as chronically homeless:	1	1	2

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths are the referral network of agencies that refers Vets by name. An active list of homeless Vets are continually checked for service and performance. There is a great collaboration of peer support and peer led community groups. Orange County is a close knit community that has a vibrant, strong network of service providers that truly embrace the benefits of combining resources to assist our Veteran population. New inroads have been made with the County Jail system for re-entry Vets. Challenges continue to be the ability to identify affordable permanent housing opportunities and move into the direction of coordinated assessment. Update: With help from the local VA Homeless Coordinator, Paul Stolz we have been able to discuss the reduction of length of stay in Orange County. Orange would like to be on par with other Communities in the nation and like its Big Brother Westchester County to reduce to a max of 45 days while shooting for a goal of under 30. We believe Orange County is the next best place for us to have high level coordination like Patriot Housing in Westchester. Orange County will participate in our About F.A.C.E. (Families, Achieving, Community, Excellence) summit moved to October 2, 2015.

SSVF: Community Plan Summary

Date Completed/Revised: 9/14/2015

Continuum of Care Name:	Nassau, Suffolk Counties/Babylon/Islip/ Huntington CoC	CoC Number:	NY-603
CoC Representative:	Greta Guarton	Title:	Executive Director
Phone/Email:	(631) 464-4314 ext.113 gguarton@addresssthehomeless.org		
Person Completing this Summary:	Beth Gabellini	Title:	Program Director
Phone/Email:	(631) 227-0777 bgabellini@sus.org		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	Long Island SSVF	
Principal Members	Affiliation	
Beth Gabellini, Program Director	Services for the UnderServed, Inc.	
Marlo Paventi, Deputy Program Director	Services for the UnderServed, Inc.	
Robert O'Donnell, Program Director	Economic Opportunity Council of Suffolk	
Angela Rodriguez, Program Director	Volunteers of America, Greater New York	
Jessica Martir, Housing Director	Volunteers of America, Greater New York	
Veronica Reid, Program Director	Black Veterans for Social Justice	
Greta Guarton, Executive Director	Long Island Coalition for the Homeless	
Mike Giuffrida, Coordinator of Community Planning	Long Island Coalition for the Homeless	
Greg Curran, Director of Homeless Services	Nortport VAMC	
Mary Kelly, HUD VASH Program Director	Nortport VAMC	
Dean Carbonetti, GPD Program Director	Nortport VAMC	
Christina Balboa, HCHV Social Worker	Nortport VAMC	

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Meetings continue to be held on a monthly basis; typically the first Tuesday of every month. During July, August and September the information reviewed during the meetings have included the following: 1) case conferencing about unsheltered veterans both enrolled in SSVF and those who are identified as needing to be engaged and enrolled; 2) updates from and coordination efforts with GPD, HUD VASH, and HCHV; 3) planning and follow up of events such as the VA CHALENG meeting and mini Stand Down in Riverhead; 4) coordination of outreach efforts in both Nassau & Suffolk County that include aligning with each Department of Social Services and the Long Island Rail Road/MTA to find homeless Veterans; 5) creation and efforts of the Landlord Engagement Committee put in place to obtain set aside units specifically for Veterans; 6) creation and maintenance of a "Master List" which contains the names of sheltered and unsheltered homeless Veterans in an effort to make sure that every Veteran/Veteran family is engaged, enrolled, and connected to an SSVF provider; 7) planning of and solidified dates for a two day Critical Time Intervention training for SSVF staff; as well as 8) the continued discussion of Functional Zero (FZ) and Length of Stay (LOS) which has been a major debate. Presently it is believed that FZ will need to be increased to 94 and LOS will need to be increased to 90-180 days. It is our goal to stay in line with the demands of the VA's mission while still remain true to what can realistically be accomplished.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	517
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	90	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	139	7	146
Of number above, how many will also be counted as chronically homeless:	26	2	28

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

As we move forward in our efforts to achieve SSVF's mission, we have realized a multitude of strengths of this geographic area which have been previously listed in our P1 Community Plan Update. However the strength that deserves to be highlighted at this time is the strong partnership and ongoing support that the staff at the Northport VA Medical Center have shown. The Northport VAMC Department of Homeless Services which includes GPD, HUD VASH, and HCHV have been steadfast in their commitment to assisting the SSVF providers achieve the mission of ending Veteran homelessness. Directors and Case Managers alike have communicated the needs of the Veterans they work with, as well as bring new ideas to the table and assist in problem solving any dilemmas we face. There continues to be several challenges that make housing Veterans on Long Island difficult. The lack of affordable housing continues to be the biggest problem the LI SSVF providers face. A shortage of housing and a tight job market make it very difficult to house Veterans with low or limited income due to low monthly benefits from VA/SSI/SSA/SSD/NYS unemployment. It is a fact that Nassau and Suffolk County are both listed as having a cost of living 50% higher than most other parts of the Country, making for an extremely tough local economy. Length of time homeless is also dependent on the limitations of the housing market, which create a situation where the LOS in shelter or transitional housing will need to average 90-180 days. The additional days in SSVF will allow for enhanced assistance with long term sustainability. Additionally we take into consideration the fact that Long Island has one of the highest concentrations of Veteran populations in the Country, and expect an influx of returning service members/Veterans to this area as the 2016 withdrawal of troops approaches. Lastly, we anticipate overall fluctuations in homelessness due to the aforementioned challenges faced by this particular region.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Westchester group called Patriot Housing meets weekly and is engaged in the Rapid Results/100,000 homes movement. Westchester has made great strides in coordinated assessment using VI-SPDAT and has been able to share Veteran information functionally. Each week we review PIT Count of literally homeless vets; length of stay; employment strategies for sustainability; strategies for achieving functional zero/progress; re-engaging key partners; creating flow of services between agencies; meeting with key political figures; ongoing outreach strategies; identifying desired outcomes; defining characters of geographic areas; establishing timetable and goals for planning process; strategies for collecting information; inventory resources to serve vet; compiling information and validate findings; determining and prioritizing gaps in the homeless system; developing short term and long term strategies with action plans; action steps for plans; establishing a process for monitoring implementation of plan; establishing criteria for homeless assistance. In addition, we report to the Rapid Results group on our plans and progress on a quarterly basis.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	424
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	45	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	160	0	160
Of number above, how many will also be counted as chronically homeless:	40	0	40

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths for achieving goals are the level of coordination happening among the Patriot Housing partners, which is leading to no Vet being unserved. The County Executive and other local Mayors have come out in support of ending Veterans homelessness and support our plans. The challenge remains in the interpretation of Veteran choice and its effects on length of stay. Another challenge can be the problem of too many voices that can derail a housing stability plan. Update: The group is working vigorously towards its perfect working definition of Functional Zero and is aiming at 30 days length of stay while pressing for max of 45 days before permanent housing. The CoC is embracing Housing First practices and is doing more along the lines of landlord engagement. The Patriot Housing group will also be volunteering time at our Regional About F.A.C.E. (Families, Achieving, Community, Excellence) conference moved to October 2, 2015 help flush out community plans in our seven counties.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The CoC meets approximately six times per year, and as necessary, to address ongoing housing needs. During the meetings we review: PIT Count of literally homeless vets; length of stay; employment strategies for sustainability; engaging and re-engaging partner agencies, creating flow of services between agencies; ongoing outreach strategies; identifying desired outcomes; defining characters of geographic areas; establishing timetable and goals for planning process; strategies for collecting information; inventory resources to serve Vets; compiling information and validate findings; determining and prioritizing gaps in the homeless system.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	12
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	90	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	17	2	19
Of number above, how many will also be counted as chronically homeless:	4	1	5

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths for achieving goals are a high level of collaboration with the VA Hudson Valley System, Department of Social Services, Department of Mental Health, & CBO's. Also, we are working closely to share best practices of the successful Patriot Housing model with this county. Challenges are limited supportive service resources outside of SSVF and the VA. In addition, there is bleed over from County to County making it difficult to achieve actual PIT count numbers. The homeless numbers are never zero and 2 is unlikely. The homeless are farmed out to other counties or dropped at the VA which is located in Westchester and often absorbed into Westchester homeless count. Update: The Rockland County community is yet to define Functional Zero or move forward with coordination. We are expecting the About F.A.C.E. conference moved to October 2, 2015 to make a difference. The concentration of the event this year is Functional Zero. More decision makers have to be educated, this will take some time. The length of stay goal cannot be reduced at this time; but possibly in the next 30 days, definitely in the next 60.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The above mentioned group has just hammered out a regular coordination schedule. The COC in Sullivan meets very sporadically and the resources available locally are almost none. There is a dire situation that exists in Sullivan and this community is far from being able to project correct PIT count information or to organize a coordinated assessment. The group has been exploring ways to get this done and provide the best assistance; Sullivan is heavily depending on its neighboring counties. During the meetings we review: Count of literally homeless vets; length of stay; employment strategies for sustainability; engaging and re-engaging partner agencies, creating flow of services between agencies; ongoing outreach strategies; identifying desired outcomes; defining characters of geographic areas; establishing timetable and goals for planning process; strategies for collecting information; inventory resources to serve Vets; compiling information and validate findings; determining and prioritizing gaps in the homeless system.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	29
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	60	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	7	3	10
Of number above, how many will also be counted as chronically homeless:	1	1	10

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths include: a strong partnership with the VA, Veteran Reps, and VSO, faith based groups and the Vet to Vet group in Sullivan County. Challenges include but are not limited too: Extremely rural area with no public transportation, very limited support services and resources, no shelters, limited housing opportunities, lack of employment opportunities, and no functioning CoC for Sullivan County. Update: The length of stay reduction is difficult we have been discussing a Max of 60 days; but it often means our Vets will have to leave the County for adequate permanent housing and they don't want to leave. In fact they would rather stay in tents or abandoned properties in the woods. In Sullivan "But For" SSVF services there are limited to no secure homeless interventions and no partner agencies for prevention. In order to make significant inroads in this area more leveraged funds will be necessary. The partnerships are willing the funds are lacking.

2. Ongoing Review and Coordination: Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The SSVF grantees meet regularly and we are currently looking to expand the coordination to community stakeholders listed above. We intend to meet monthly to coordinate strategies in housing homeless veterans and overcoming barriers preventing this goal. Besides reviewing progress toward overall goals this group will work to develop a current list of homeless veterans within the community. The group will then be responsible for the maintenance of this list and tracking progress made towards achieving housing stability. The intent is that any veteran experiencing homelessness within the CoC will be added to this list and assigned a provider who will be responsible for tracking outcomes.

3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero: Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

3A. Estimated Annual Number of Homeless Veterans: Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	55
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3B. Community/CoC Goals: Identify your community's/CoC's key goals and targets.

A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	0	10
Of number above, how many will also be counted as chronically homeless:	2	0	2

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:
 The coordination among the SSVF grantees, the VA, and the CoC is strength locally. All providers are very aware of local services and as a result services are often properly allocated ensuring best use of resources.

Challenges:
 The rural geography presents a challenge as resources are not abundant and it can be difficult to locate/track veterans experiencing homelessness as they may not present for services.

Update 7/1:
 SSVF has identified a list of currently homeless veterans enrolled within the CoC. The intent is to expand this list to include veterans identified by the CoC and VA. Since April 1 Soldier On has placed 9 veterans in permanent housing, 3 veterans were discharged to a location that was not permanent housing. This is in line with projections.

Update 9/15:
 In the 4th quarter Soldier On has placed 4 veterans in permanent housing, on pace with projections of housing 5 by the end of September. SSVF has continued to engage in conversations with VA and CoC to create single list. Community providers are referring homeless veterans to SSVF immediately to ensure their inclusion on the list and rapid access to housing.