

# SSVF: Community Plan Summary

**Date Completed/Revised:** 9/14/2015

<b>Continuum of Care Name:</b>	Chattanooga/Southeast Tennessee CoC	<b>CoC Number:</b>	TN-500
<b>CoC Representative:</b>	Steven Wright	<b>Title:</b>	Executive Director
<b>Phone/Email:</b>	423-710-1501 Ext. 1		
<b>Person Completing this Summary:</b>	Connie Farmer	<b>Title:</b>	SSVF Program Director
<b>Phone/Email:</b>	<a href="mailto:cfarmer@vbhcs.org">423-883-5686/cfarmer@vbhcs.org</a>		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Homeless Veterans Pilot Task Force Group		
<b>Principal Members</b>	<b>Affiliation</b>		
Wendy Winters; Gina Turley	AIM Center		
Michelle Wilson	Chattanooga Housing Authority		
Tyler Yount, Heather Cook	City of Chattanooga		
Jens Christenson	Community Kitchen		
Cindia Williams	Homeless Health Care		
Steve Wright, Nick Amis, Sandra Richelson	Chattanooga Homeless Coalition CoC		
Aisha Collins, Carla Mohammed-Lawson	SSVF/MASH		
Johnnie Combs	Mental Health Co-Op		
Sandy Leavell, Richard Butler	Salvation Army		
Karen Davis	Southeast Tn Human Resource Development		
Theo Young, Beth Washburn	HUD/VASH		
Sam Wolfe	Volunteer Behavioral Health Care System		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The core group meets weekly, others who may have a more limited involvement attend monthly. During the most recent PIT count in January 2015, the VI-SPDAT was administered to all willing and able participants. Gathering this data allows the core group to work from a by-name list of Veterans who are homeless, starting with the ones with the highest VI-SPDAT score (i.e. those who are most vulnerable to dying on the streets). Each Veteran's needs, strengths, and barriers are reviewed in detail, including income, housing needs, housing preferences, what options have been unsuccessful and why, as well brainstorming of other potential options and resources. At each meeting the previous week's Veterans are reviewed with progress addressed, until suitable and affordable housing is found and secured. Future efforts and plans are to continue targeting the creation of affordable housing to meet Veteran needs, as well as relationship building with landlords to increase options and expedite housing. A universal Release of Information form has been created and implemented to address all privacy concerns and to add names and information to the list as Veterans are identified. The Mayor of Chattanooga is actively involved in the national Zero: 2016 campaign and the Mayor's Challenge. The CoC has provided tablets to smaller groups who work with people who are homeless to facilitate and expedite the coordinated assessment process, and has dedicated a staff person to manually enter VI-SPDATs for those who complete paper versions.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	219
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	30	6	36
Of number above, how many will also be counted as chronically homeless:	7	3	10

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Lack of affordable housing is the primary challenge in this area. Veterans are often not able to find suitable affordable housing even after vouchers are obtained. There also has been a very limited number of vouchers for people who are on the sex offender registry or are otherwise ineligible for other vouchers, and limited choices that meet sex offender placement restrictions (distance from schools, daycares, etc.). This has been somewhat alleviated by the implementation of set-aside vouchers for Veterans who are homeless by the Hamilton County Housing Authority and SETHRA. There is a task force group working to create a wider range of housing options to meet the needs of people who are low-income; this includes a series of landlord engagement events. We are not at the point where a ready supply of affordable, suitable housing is available and immediately identifiable when a Veteran who is homeless presents for assistance. Right now, we avidly search and "dig" for suitable housing and are usually successful after some time. However, an extended stay hotel was just condemned in September and, as a result, the market is flooded with families seeking housing. Agencies in Hamilton County, the CoC, and the Chattanooga Mayor's office work together very well which has been the real strength. Definitions are sometimes inconsistent across agencies, and some consider people in transitional housing to be stably housed. In this CoC we are still working to incorporate the community-wide re-housing approach in the smaller and more rural counties and communities. In those areas supports are primarily informal and it is more difficult to get buy-in for formalized documentation and governmental initiatives. There is a tremendous amount of goodwill, support, and effort going to serve people who are homeless in those areas, but this is more often done independently. We are still working to engage and represent those efforts.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Community Planning group began meeting monthly on March 30, 2015. The group will meet monthly, though individuals from the group will meet more frequently, as needed. Our goal is to collaborate in order to review the following information as part of these meetings: total # Veteran households experiencing homelessness each month, number of Veteran households exiting homelessness each month by type of assistance provided (TH, PSH, RRH, etc), length of stay in GPD and other transitional housing, decreasing program overlaps, support service coordination, improving referrals to other VA and non-VA resources, barriers to transitional and permanent housing, outreach and identification strategies (especially for unsheltered Veterans), data quality and reporting within HMIS, landlord outreach, permanent housing retention data, strategies to build community among veterans exiting homelessness, and SSVF integration into the ongoing development of the local coordinated assessment system. We also seek a method to identify, by name, each veteran who is homeless at any given point in time, that they may be engaged more quickly by the appropriate provider. This event will help us flesh out the actual logistics of reaching these goals. We also have a Veterans Committee of the Homeless Consortium that will meet this coming Thursday, April 30. We have an Action Camp scheduled for May 7-8, 2015 that will be facilitated by Community Solutions as part of our Zero:2016 efforts.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	567
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*.

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	200	4	204
Of number above, how many will also be counted as chronically homeless:	10	1	11

3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

4. Other Strengths and Challenges: Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths:  
 - Memphis is an affordable place to live, compared to other communities across the United States. The housing costs are affordable, rental rates are fairly low and stable; affordable housing is typically available. Our local housing authority will convert VASH vouchers to Housing Choice vouchers for veterans who no longer need support services. Our CoC is a participant in the Zero:2016 campaign which will provide additional technical assistance as we pursue these goals. Our CoC lead agency is working with a consultant to further strengthen our coordinated access. We have a new Veterans Committee that will start meeting on April 30, 2015. This will help improve collaboration among veteran service providers.

Challenges:  
 - Unsheltered Veterans usually have complicated needs, are difficult to engage, and require extra support; especially Veterans who do not actively seek services from the VA, St. Sebastian, Memphis Area Legal Services and other service providers.  
 - Not all providers allow sharing of data in HMIS; without this in place Veterans will not be screened and housed the most efficient manner. 06.30.2015

Strengths: -We're continuing to increase landlord partnerships. The local housing authority has let us know which apartment complexes regularly pass inspections to help expedite move-ins. The Action Camp that occurred in May was very helpful in strengthening relationships and we have made progress since then. Veterans REgistry Day is scheduled for 7/7 to gather VI-SPDATs on veterans.

Challenges: -Local Housing Authority contracts out the administration of vouchers so it's another barrier.

# SSVF: Community Plan Summary

Date Completed/Revised: 7/1/2015

Continuum of Care Name:	Knoxville/Knox County CoC	CoC Number:	TN-502
CoC Representative:	Michael Dunthorn	Title:	City of Knoxville Office on Homelessness
Phone/Email:	<a href="mailto:mdunthorn@cityofknoxville.org">mdunthorn@cityofknoxville.org</a>		
Person Completing this Summary:	Carla Y. Kimble	Title:	Volunteers of America's SSVF TN Program Manager
Phone/Email:	(865) 524-3926, ext. 260/ckimble@voatn.net		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	COC Knoxville TN 502	
Principal Members	Affiliation	
Mike Dunthorn	CoC/Coalition for the Homeless	
Chris Smith	Knoxville-Knox Coalition for the Homeless/Community Law Office	
Carla Kimble	Volunteers of America SSVF	
Misty Goodwin	Knoxville-Knox Coalition for the Homeless/Community Action Commi	
Debra House	Legal Aid of East Tennessee	
Lisa Higginbotham	KnoxHMIS	
Tammy Lynn	State of Tennessee Regional II Housing Representative	
Bruce Spangler	Volunteer Ministry Center	
Steve Duncan	Knoxville Area Rescue Ministry (KARM)	
Gladys Farmer	YWCA	
Donna Wright	Salvation Army	
Clyde Vincent	Volunteers of America's HVRP	
Jana Morgan	Helen Ross McNabb Center Permanent Supportive Housing	
Andy O'Quinn	Helen Ross McNabb PATH Outreach	
Debbie Taylor Allen	Knox County Development Corporation	
Patrick White/Patti Lutrell	STEPs House	
David Ault	Knoxville Leadership Foundation	

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Knoxville-Knox County Homeless Coalition meets monthly and is the governing board of the TN-502; during these meetings sub-committees (that meet outside of the monthly Coalition meeting) report progress towards addressing homelessness. Specifically, there is a "Networking Sub-Committee," "Difficult Cases Sub-Committee," and "Advocacy/Interpretation Sub-Committee" that are most relevant to identify and address homeless veterans needs. During Coalition meetings, KnoxHMIS provides updates on HMIS data standards, implementation of new program requirements and processes to improve coordinated care among agencies serving those experiencing homelessness. Additionally, the City of Knoxville Mayor has developed a "Plan to Address Homelessness" and formed a quarterly roundtable of community executive leaders to develop a work plan. The Mayor's Plan to Address Homeless outlines needed efforts to address veterans homelessness. Recently, TN-502 has partnered with TN-512 to provide regional collaboration to end veteran homelessness. Operation HOME, the East TN regional effort, meets monthly and has working committees (that meet outside of the monthly Operation HOME meeting) to coordinate veteran outreach, create a cross-county veterans Master list, further develop housing partnerships and identify housing opportunities, and utilize HMIS coordinated care assessments for ranking and referrals. Operation HOME is an intentional and strategic effort to end veteran homelessness among those in critical need by 2016.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	296
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

	90	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	97	0	97
Of number above, how many will also be counted as chronically homeless:	4	0	4

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Strengths: TN-502 operates under the direction of a 30-year old Coalition comprised of diverse agencies who actively participate in the continued advocacy and implementation of services to end homelessness within the community. Because of this long history, TN-502 has strengthened collaboration among partners. Additionally, homeless service providers organize collaboration through KnoxHMIS that has been in operation for 10-years, thus agencies are well versed in the nuances of utilizing this software to evaluate outcomes. There are scheduled Coalition Training events, Remote Area Medical Events, Stand Downs, etc. to educate service providers on resources and best practice services to our veteran population. Further, Tn-502 is fortunate to have our City Mayor's Office on Homelessness support efforts to end veteran homelessness. The Knoxville Mayor's strategic plan to end homelessness solicits input from stakeholders within the larger community, identifies best practice models, coordinates efforts among home service providers AND mainstream agencies (e.g. school, hospital, etc), develop community benchmarks, and measure accountability. Challenges: The challenges relevant to acheiving our goals are: (1) long waiting list for public or section 8 housing in the community, (2) housing to accomodate housing for those who do not meet Section 8 or Voucher prioritization, (3) development of new, affordable fair market housing, (4) increased VA adminstration/ case managers collabroation with local homeless service providers and mainstream initiatives. Additional challenges may arise through Operation HOME as our CoCs work to share data and formulate best practice to address our initiative to end homeless.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Planning committee will meet once every two weeks to review progress and coordinate efforts to end homelessness within CoC. Planning committee will review the following information at meetings: total number of veteran households experiencing homelessness each month, number of veteran households exiting homelessness each month by type of assistance provided (TH, PSH, RRH, etc), length of stay in GPD, and other transitional housing, decreasing program overlaps, support service coordination, improving referrals to other VA and non-VA resources, barriers to transitional and permanent housing, outreach and identification strategies (especially for unsheltered veterans), data quality and reporting within HMIS, landlord outreach, permanent housing retention data, and strategies to build community among veterans exiting homelessness

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	196
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	7	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	31	11	42
Of number above, how many will also be counted as chronically homeless:	6	2	8

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	No
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

We are a small community and we all benefit from having a great relationship with all of the other community partners. It would be advantageous to have bridge housing in our community. We are in need of bridge housing for women and children. The anticipated drawdown of Fort Campbell will likely increase the number of homeless veterans in our community. Our community struggles with adequate employment for the existing community. There is a lack of sustainable employment in our local community. We have decided as a CoC that identifying each homeless veteran will enable us to better service those in our community and provide services in a faster and more complete way. We meet bi-weekly and go over a by the name list of currently homeless veterans at each meeting and scrub the list for services being offered and referrals needed.

# SSVF: Community Plan Summary

Date Completed/Revised: 9/11/2015

Continuum of Care Name:	Nashville/Davidson County CoC	CoC Number:	TN-504
CoC Representative:	Suzie Tolmie	Title:	MDHA Homeless Coordinator
Phone/Email:	615-252-8574 / stolmie@nashville-mdha.org		
Person Completing this Summary:	Jessica Tate	Title:	Program Coordinator, Centerstone SSVF
Phone/Email:	615-460-4265 / Jessica.tate@centerstone.org		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	Nashville Homeless Veteran Service Coordination Team	
Principal Members	Affiliation	
Phyllis Viltz	Centerstone SSVF	
Catherine Fearn	Centerstone SSVF	
Jessica Tate	Centerstone SSVF	
Troy Jenkins	Centerstone SSVF	
David Langle-Martin	Centerstone SSVF	
Will Connelly	Metropolitan Nashville Homelessness Commission	
Karri Simpson	Metropolitan Nashville Homelessness Commission	
Amanda Wood	Metropolitan Development and Housing Agency	
Mary Ross	Operation Stand Down of TN	
Nicole Bridges	Operation Stand Down of TN	
Bob Currie	TN Dept of Mental Health, Homeless Services	
Dan Heim	Tennessee Valley Health Services, HCHV Prog Mgr	
Wanda Ridgeway	Tennessee Valley Health Services, HUDVASH	
Suzie Tolmie	Metropolitan Development and Housing Agency	
Kayla Wilson	Park Center CABHI	
Darryl Murray	Welcome Home Ministries	
Tim Gregoth	Building Lives	
Patrick Clemens/Maratine Condron	Matthew 25/Room in the Inn	

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The group has been meeting twice per month since January 2015. We have jointly made decisions on who should be at the table, we have established our take down target for the year, and we have defined functional zero for our community. A new Metro wide homeless tracking system, Homelink, was introduced and training was provided to those agencies who agreed to participate in the shared database. Homelink will allow homeless service providers to better coordinate client care. It also identifies Veterans ensuring they get to the provider who can best serve their particular needs. The last few meetings have been centered around the Coc Gap Analysis Tool, including gathering data on our community resources and barriers. The group is also starting to review our Veteran placements each month and we have put in place a system for gathering "real time" data on placements. After getting all providers on board with sharing information (proper releases in place) we have just begun to identify homeless veterans by name and coordinate services around the individuals unique needs. Members of the group have been invited to a Community Solutions Veterans Action Camp - Zero: 2016 scheduled for May 5th and 6th. There is a Landlord Briefing/Section 8 Recruitment scheduled for May 22.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	596
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	90	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	142	0	142
Of number above, how many will also be counted as chronically homeless:	46	0	46

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Some of the implementation strategies are still under development, but there has been progress made since the last update. We have started using HomeLink, as well as other agency lists, to create a list of names of the veterans that are currently homeless. We are still working on compiling these into one "master list". Using this list we can determine which veterans have not been reached by our program. Our major barrier continues to be the lack of affordable housing in our community. We have been attending the monthly How's Nashville meeting and working with the group to locate and recruit new private landlords within the Davidson County area. Nashville as a community is still in the process of developing a coordinated entry system. Our strengths as a community is the fact that homeless service providers willingly come to the table to resolve barriers and we have good leadership through our Metro Homelessness Commission.

# SSVF: Community Plan Summary

Date Completed/Revised: 9/14/2015

Continuum of Care Name:		CoC Number:	TN-506
CoC Representative:	Stephanie Corum	Title:	Chair of Executive Committee
Phone/Email:	865-748-4070		
Person Completing this Summary:	Connie Farmer	Title:	SSVF Program Director
Phone/Email:	<a href="mailto:423-883-5686/cfarmer@vbhcs.org">423-883-5686/cfarmer@vbhcs.org</a>		

1. **Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

Primary Group Name:	
Principal Members	Affiliation
Jimmie Simpson	DVOP
Donald R. Alexander	Director - Crossville Housing Authority
Patrick Johnson	Ex. Dir. - Lebanon Housing Authority
Stephanie Corum	Chair of Ex. Comm. - HART CoC
Ralph Reagan	Director - Bread of Life
Kim England	Director -Cookeville Rescue Mission
Tonya Glasgow	Cross Style Church
Phillip Craighead	City of Lebanon Mayor
Ricky Shelton	City of Cookeville Mayor
James Mayberry	City of Crossville Mayor
Walt Wyatt	Dept. of Labor - DVOP
Cammie Music	Crossville Housing Authority
Bill Ward	Cumberland County VSO
	Veteran Outreach Specialist - Workforce Services
	Rockwood Housing Authority
	Roane County Family Promise
	Campell County VA Outpatient Clinic (serves Scott Co)
	Scott Co. Emergency Shelter and Ridgeview

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Veterans on the by-name list are addressed in a meeting of a core group. This groups meets twice per month. Although only recently implemented, it has been very successful with strong community support. The Executive Committee Chairman of the CoC observed a task force meeting at another area CoC and has used that as a basis for the work group. At this point, Veterans are identified and assisted quickly, and there is a plan in place. The community is working to keep the by-name list current, as most Veterans who are homeless in this CoC are new to the area. Information reviewed in the meetings includes addressing barriers to housing and progress with the individualized housing stability plan. There are many landlords who notify the group when there are openings, and some have agreed to set aside some of their units specifically for Veterans. Right now the coordinated assessments are funneled through the SSVF program, and the group is trying to identify a more expedient way to get the assessments completed for Veterans who are ineligible for SSVF, such as the ones who will be over income.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	15
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	3	0	3
Of number above, how many will also be counted as chronically homeless:	1	0	1

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

HUD/VASH vouchers were recently allotted for Putnam County for the first time and this has been very successful. The strengths of this community are the small rural nature with strong working relationships between agencies, informal networking, and a strong desire to help Veterans. HUD/VASH vouchers are only available in one other outlying county in the CoC. As available properties are filled, there are fewer landlords with available properties who will rent to people who have zero income, and there are fewer affordable properties in general, especially for people who are on the sex offender registry due to placement restrictions. However, the group has made much progress in engaging local landlords. Challenges also include engaging Veterans who live in camps due to safety concerns.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

"The West TN Homeless Veterans Leadership Team will meet by regular conference call every month and communicate by email and fax on an ongoing basis. The SSVF staff will send out an e-newsletter prior to the conference call reporting news, planning progress and providing the agenda.

The proposed agenda for the August meeting includes: 1. Identify the appropriate Points of Contact for participating agencies and services, 2. Review of the Gaps Analysis Tool with the information for West TNB 13-TN-139, 3. Sherry Tittle: Discussion of the maintenance of the Master List for tracking homeless Veterans, 4. Wayne Snelling: Report on contact with rural mayors about participation in the Mayor's Challenge, 1 mayor on board at this time, 5. Sherry Tittle: Strategy of developing sub-region resource work groups, 6. Group consensus on frequency and types of meetings, 6. Ideas to recruit more landlords and plans for future awareness event in Madison county, 7. Barbara Bond: Gather information for community agency meetings in several counties.

Each of the three SSVF case managers will build a community resource work group which will address needs and strategies for sub-regions within the service area. These groups will meet every two months also.

Long term plans for the team's consideration include resource mapping, resource development, educational strategies, Identifying barriers to transitional and permanent housing, developing support for local Veterans Courts, and strategies for coordinated assessment and team building.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	166
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	2	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	9	42	51
Of number above, how many will also be counted as chronically homeless:	3	14	17

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Yes
Is this list updated regularly?	Yes
Is this list reviewed at least bi-weekly by key community partners to ensure Veterans have a permanent housing plan and those plans are achieved?	Yes
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Our first challenge is to work with our team to understand the Gaps Analysis Tool and how we can use it in our planning. There are a number of challenges in serving homeless Veterans in our service area, and almost all of them arise from the rural setting. The smaller population centers and the large geographic area offer fewer resources, fewer community supports, greater barriers to using VAMC services and requires the development of transportation strategies (both for Veterans seeking to find and keep permanent housing and for the workers who assist them).

The review of the Gaps Analysis Tool indicates that we have sufficient resources to serve our homeless Veteran population but case workers find it challenging to get the resources and the Veterans matched. We hope to work through a more detailed analysis of the resources in order to develop better linkages to these resources for veterans.

The rural setting, lack of public transportation resources and the poor jobs environment are challenges for the Veterans who are working to stabilize their lives. However, the same environment offers an advantage because rural counties have more options in affordable housing than the more urban areas in the state. Our SSVF staff has found that recruiting private landlords is a successful strategy in many locations in the service area.

Another strength we have in homeless services is the strong relationship between the SSVF staff and the members of the Continuum of Care. While we have a great start in sharing of information, we realize there is more work to do. One idea that the Leadership Team will discuss is the development of resource groups for different geographic portions of the region.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Crusade of HOPE, veteran subcommittee of the CoC, meets monthly. The Committee is mapping encampments as they perform outreach in both the urban (Johnson City, Kingsport and Bristol) areas and in the Counties, particularly along the Appalachian Trail, on a weekly basis. As homeless are encountered, the Committee members distribute backpacks with food, water, personal hygiene items, etc. and SSVF outreach materials. The Committee will perform Intakes one-on-one if the client is willing or schedule an intake at the ARCH office, and if needed, provide transportation. The ARCH CoC does not record names of homeless clients when performing the Point-in-Time count due to privacy issues and hesitancy of the chronically homeless to divulge this information. By guaranteeing anonymity and privacy, we get better participation. However, the Committee is in process of creating a list of homeless veteran name, phone number (if available) and location as they are encountered so that follow-up calls or visits can be made to encourage SSVF intake and subsequent RR.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	403
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	<b>Sheltered</b>	<b>Unsheltered</b>	<b>Total</b>
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	54	17	71
Of number above, how many will also be counted as chronically homeless:	18	6	24

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Yes
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

Our main strength is the partnership we have with the VAMC VISN-9 and other service providers in the area. Our SSVF Outreach team works with the VA Homeless Veteran Outreach Team to perform not only street outreach but also Stand-Down and Homeless Summits that engage the community at large. ARCH is a GPD Grantee and has a management agreement with Salvation Army of Kingsport to provide seamless referral from the DOM to the GD Program. ARCH provides referrals to VOA of KY Homeless Veteran Reintegration Program Grant (DOL) to rapidly employ homeless veterans while we wrap around services and provide RR. Our biggest challenge is the lack of affordable housing units available - there simply aren't enough units to house all of our clients.



**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

Operations Stand Down of TN and Centerstone of TN attended the Veterans Coalition meeting to describe our efforts to end Veteran Homelessness. On August 27th we held our first sub committee focused on Veterans. We had several agencies from the community present. We discussed and agreed getting veterans names on a master list is something we would start. The groups plans are to meet once a month to discuss the list and resources needed. The next meeting will be our first with an actual list of names.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	55
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
 Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

B. Length of Time Homeless Goal (max or average days):	30	days
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C. January 2016 Point-in-Time (PIT) Count Goal	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	10	5	15
Of number above, how many will also be counted as chronically homeless:	3	1	4

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	Under Dev
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Under Dev
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

One of the the strengths is Rutherford county is already talking about veterans issues. The willingness and openness to help the Veterans is there. We have had our first meeting as a committee that is just talking about Veterans. We had great input from the community leaders and the V.A. We are working on getting a Master List started and will start looking at this list at our next meeting. Everything that is under development is being worked on and is being discussed openly and honestly. The buy-in from the community is there, and I feel like it will grow as we start accomplishing our goals as a community. The challenges are still making sure we have all the right people at the table for these discussions. Also, showing the importance of the Master list and how it can help. Being that this is new for this community it is going to take some time to show how helpful this list will be.

# SSVF: Community Plan Summary

**Date Completed/Revised:** 7/1/2015

<b>Continuum of Care Name:</b>	Morristown/Blount, Sevier, Campbell, Cocke Counties CoC	<b>CoC Number:</b>	TN-512
<b>CoC Representative:</b>	Melanie Cordell	<b>Title:</b>	CEO
<b>Phone/Email:</b> 877-488-8234 x 230 / mcordell@tvchomeless.org			
<b>Person Completing this Summary:</b>	Melanie Cordell	<b>Title:</b>	CEO
<b>Phone/Email:</b> 877-488-8234 x 230 / mcordell@tvchomeless.org			

**1. Primary Planning and Coordination Group:** Identify the primary group responsible for planning and coordinating efforts to prevent and end homelessness among Veterans in the CoC. List the principal members of this group and their affiliation.

<b>Primary Group Name:</b>	Tennessee Valley Continuum of Care		
Principal Members	Affiliation		
Volunteers of America	HVRP, SSVF		
Ridgeview	TH, NOVUS		
Legal Aid of Middle TN and the Cumberland	SOAR, Landlord disputes		
Legal Aid of East TN	SOAR, landlord disputes		
CVSO	Benefits		
VA Clinic's - Campbell Hamblen, Sevier, Roane	Health		
HUD/VASH	Housing		
DAV - Cocke and Hamblen	DAV		
TN Vet Mental Health	Mental Health		
Vet Reps at the Career Center	Career Center		
State of TN - Dept Labor - VA Employment	Employment		
Helen Ross McNabb	Housing		
East TN Veterans Treatment Court	Legal, Mentoring		

**2. Ongoing Review and Coordination:** Briefly describe how often (e.g., monthly) the above group meets to review progress and coordinate efforts. Include a summary of what information is reviewed during these meetings.

The Tennessee Valley Coalition for the Homeless, sub-grantee of ARCH, SSVF project has taken the lead to develop an initiative called Operation: HOME and is partnering with the Knox/Knoxville CoC. This initiative is new collaborative effort to work regionally on the issue of homelessness among military veterans and their families. We are taking every opportunity to better coordinate what we do with regard to veteran's homelessness, both in pursuit of that fairly short-term goal, and what we do even beyond 2015 to improve how we work to prevent, reduce and end homelessness among veterans. We are meeting semi weekly to ensure progress is made through the 4 committee's the stakeholders have established; Master List, Outreach, HMIS, and Housing and Resource Identification. Our goal is to house a minimum of 19 homeless veterans a month from April - Nov and 22 in Dec to reach our goal of 155 by the end of Dec. We are partnering with the VA to develop a Master List.

**3. Annual Demand, Goals, and Strategies for Achieving and Sustaining Functional Zero:** Identify the estimated number of Veterans who are homeless annually and the community/CoC goals and strategies for achieving a functional end to Veteran homelessness by the end of 2015 (overall community/CoC goals, not just SSVF grantees). If one or more of the goals and strategies below have not yet been established for the community, leave blank and identify the date by which they will be established. See the *Ending Homelessness Among Veterans Overview* for additional guidance.

**3A. Estimated Annual Number of Homeless Veterans:** Identify the total unduplicated number of Veterans expected to be homeless in 2015 using data from the SSVF Edition of the Veteran Homelessness Gaps Analysis Tool FY15Q3 or data assumptions that have already been adopted by the community, such as the *VA CoC Gaps Analysis Tool (GAT)*.

Estimated Annual Total:	95
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**3B. Community/CoC Goals:** Identify your community's/CoC's key goals and targets.

**A. Permanent Housing Placement Target & SSVF Rapid Re-Housing Placement Target:**  
Complete and attach *SSVF Edition of Veteran Homelessness Gaps Analysis Tool FY15Q3 OR an CoC Gaps Analysis Tool – Strategy 4 (SSVF) Worksheet*

<b>B. Length of Time Homeless Goal (max or average days):</b>	30	days
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<b>C. January 2016 Point-in-Time (PIT) Count Goal</b>	Sheltered	Unsheltered	Total
Number of Veterans expected to be counted as homeless during the CoC's January 2016 PIT count:	2	10	12
Of number above, how many will also be counted as chronically homeless:	0	2	2

**3C. Implementation Strategies: What strategies are being used to achieve and sustain functional zero?**

	Yes/No/Under Dev
A. Has your community identified every Veteran who is homeless right now by name?	Under Dev
B. Does every Veteran who is homeless now have a Housing Plan and access to safe (and low barrier as needed) shelter and/or permanent housing?	No
C. Is every Veteran who becomes homeless rapidly engaged and offered shelter and/or housing that meets their needs?	Yes
If so, is this true no matter where they are initially engaged in your community or what shelter or unsheltered location they may be in?	Yes
D. Are sufficient SSVF resources allocated to ensure there are no RRH gaps or turn-aways?	Yes
E. Are you using SSVF to rapidly re-house Veterans who are waiting on VASH or other PSH assistance if VASH/PSH is not available immediately or in near future?	Yes

**4. Other Strengths and Challenges:** Briefly describe any additional strengths and/or challenges relevant to your achieving VA and local goals.

The additional strengths are VA employment services and other community resources. The challenges relevant to our goals of ending Veteran Homelessness is adequate housing stock, lack of mass transit, lack of services for veterans who do not qualify for VA services, reaching the rural mountainous areas, and helping veterans who have low to no income move with limited resources.