The Office of Policy and Planning (OPP) was established in 1991 to integrate Departmental policy and planning.

**Mission:** Today, the Office of Policy and Planning provides advice and support to the Secretary, Deputy Secretary, and Administrations in the areas of:

- Strategic planning and resource allocation
- Enterprise policy development and analysis
- Interagency collaboration, particularly with DoD
- Business process and program integration
- Departmental governance
- Independent program analysis and evaluation; cost-estimation; statistical analysis; and predictive modeling
- Innovative Veteran-centered service delivery, data-driven decision making, design thinking, and agile development
OPP’s six business lines contribute to those integrative functions across VA...
...by focusing on seven Long Term Objectives (LTOs)

- **LTO 1**: OPP integrates the Department’s strategic planning and resource allocation processes by leading the Department’s Quadrennial Strategic Planning Process (QSPP); developing the Department’s programming capability; and in coordination with the Office of Management, integrating the Department’s Planning, Programming, Budgeting, and Execution (PPBE) processes.

- **LTO 2**: OPP supports implementation of the Department’s strategic plan by analyzing, developing, and integrating enterprise policy required to meet the goals and objectives identified in the strategic planning process.

- **LTO 3**: OPP develops and manages partnerships with DoD and other agencies, as required, to promote interagency policy opportunities to deliver seamless, cost effective, and quality services to Service members, Veterans, and eligible beneficiaries.

- **LTO 4**: OPP drives Departmental transformation and innovation by facilitating business process and program integration to foster transparency, accountability, and efficiency in the delivery of quality benefits and services to Veterans and eligible beneficiaries.

- **LTO 5**: OPP serves as the executive agent to integrate the departmental governance processes to ensure enterprise decisions are properly coordinated and documented to establish clear accountability.

- **LTO 6**: OPP supports data-drive decision making and external communications by providing independent program analysis and evaluation; program cost-estimation; statistical and geospatial analysis; and predictive modeling capabilities.

- **LTO 7**: Coordinate and execute all logistical, administrative, personnel, and budgetary procedures and requirements to enable the achievement of OPP’s mission requirements.
Office of Policy (OOP) Overview...

- **Mission:** The Office of Policy is responsible for providing comprehensive, coherent, forward-leaning mechanisms for policy development, strategic planning, and governance that foster balanced decision-making across the Department.

- **Organization:** OOP is comprised of three service areas: the *Strategic Planning Service*, the *Policy Analysis Service*, and the *Strategic Studies Group*. The *Strategic Planning Service* manages the Department’s strategic planning and governance capabilities. The *Policy Analysis Service* conducts proactive policy analysis that is focused on achieving the goals and objectives outlined in the strategic plan. The *Strategic Studies Group* provides forward-leaning analysis that identifies long-range issues that affect Veterans and VA.

- **Vision:** OOP’s vision is to enable better strategic decision making among VA senior leaders regarding services to Veterans and management of the Department.
Office of Data Governance and Analysis (DGA) Overview...

- **Mission:** The Office of Data Governance and Analysis (DGA) is responsible for leading data management, data analysis, and business intelligence capabilities to inform VA-wide decision making. It acts as an authoritative clearinghouse for the collection, analysis, and dissemination of information about Veterans and VA programs.

- **Organization:** DGA is comprised of two service areas: the National Center for Veteran Analysis and Statistics (NCVAS) and the Office of the Actuary. NCVAS manages the Department’s business intelligence tools and processes to support analysis and planning activities. Its core functions include statistical and data analysis and reporting. The Office of the Actuary constructs predictive models to support capital investments, actuarial analysis, financial modeling, and cost estimation.

- **Vision:** The long-term vision of DGA is to further mature business intelligence and predictive analysis capabilities to provide accurate, informed, and relevant analysis that enables data-driven decision making.
Office of Corporate Analysis and Evaluation (CAE) Overview…

- **Mission**: The Office of Corporate Analysis and Evaluation (CAE) facilitates long range programming and provides data-driven independent analysis to inform resource allocation decisions that clearly align resources to outcomes for Veterans. As part of its programming responsibilities, CAE is responsible for validating program requirements, evaluating 5-year resource projections, and recommending multi-year programmatic trade-offs. CAE also conducts independent program analysis and evaluation, and independent cost estimates, as directed by senior leadership.

- **Organization**: CAE is comprised of two service areas: the Programming Service and the Analysis and Evaluation Service.

- **Vision**: CAE’s vision is to establish programming excellence and data-driven analytical capabilities that inform effective strategic resource allocation and stewardship of VA resources.
Enterprise Program Management Office (ePMO) Overview...

- **Mission**: ePMO enables VA-wide program excellence by developing program management and requirements policy, standards and best practices, overseeing the integration, planning, and execution of key programs and processes, and providing strategic sourcing support.

- **Organization**: ePMO is comprised of three service areas: *Program Management Policy (PMP)*, *Management Systems Improvement* (MSI) and *Operational Management Review* (OMR).

- **Vision**: ePMO’s vision for success is the establishment of an integrated requirements development framework, enabled by a world-class program management capability, which results in the alignment of project plans and outcomes to Department goals and objectives.
Office of Interagency Collaboration and Integration (OICI) Overview...

- **Mission**: The Office of Interagency Collaboration and Integration (OICI) facilitates the development of joint policies and programs between VA and Department of Defense (DoD) and other agencies as needed. Provide oversight for the implementation of joint VA-DoD programs and policies as they relate to activities of the Joint Executive Committee (JEC).

- **Organization**: OICI is comprised of two services, the *Interagency Collaboration and Integration Service* and the *Integrated Disability Evaluation System (IDES) Program Office*. OICI coordinates the implementation of the Integrated Disability Evaluation System (IDES). The Office provides support for multiple VA/DoD governance bodies such as the VA/DoD Joint Executive Committee (JEC). In coordination with DoD, OICI develops and monitors the execution of the VA/DoD Joint Strategic Plan (JSP) and publishes the VA-DoD Annual Report to Congress on VA-DoD collaboration issues.

- **Vision**: OICI’s vision for success is the development and sustainment of interagency partnerships that deliver seamless, cost effective, quality services to beneficiaries and value to the Nation.
VA Center for Innovation (VACI)

- **Mission:** The VA Center for Innovation (VACI) works to identify, test, and evaluate new approaches to the agency’s most pressing challenges so to deliver better services and products to our Veterans.

- **Organization:** VACI is a matrix organization of “innovators and doers” with a range spanning across healthcare, information technology, service and customer design, and data analytics. VACI is also home to several fellowships programs including Presidential Innovation Fellows, VA Entrepreneur-in-Residencies, and Senior Fellows.

- **Vision:** VACI’s vision for success is a commitment to Veteran-centered approaches to service delivery and dedication to data-driven decision making, design thinking, and agile development.
**Mission:** The OPP Operations and Front Office team supports the OPP leadership, as well as the other six business lines on all logistical, administrative, personnel, and budgetary matters.

**Organization:** OPP Operations is comprised of three areas: *Administration, Budget,* and *Human Capital Management.* Additionally, the Front Office team is comprised of a Senior Advisor, Executive Assistance, Strategic Communications Assistant, and Program Supports.

**Vision:** OPP Operations Team’s vision for success is to provide seamless, administrative, logistical, personnel, and budgetary support to OPP leadership and the office at-large.