From: RLW
Sent: Sat, 28 Nov 2020 13:18:47 +0000
To: RLW
Subject: En Route to WH
From: RLW
Sent: Sat, 28 Nov 2020 13:18:53 +0000
To: RLW
Subject: En Route to Residence
From: EOP/OVP
Sent: Mon, 30 Nov 2020 13:23:17 +0000
To: EOP/OVP; EOP/OVP
Subject: White House Coronavirus Task Force Meeting

All,

There will be a White House Coronavirus Task Force meeting at 3:00pm on Tuesday, December 1st. Materials will be forthcoming.

Thank you,

Operations Coordinator, White House Coronavirus Task Force
Office of the Vice President
Reservation attached
Reservation confirmed

Thanks for using OpenTable!

Joe's Seafood, Prime Steak & Stone Crab - Washington DC
Table for 2 on Friday, December 4, 2020 at 12:00 pm

Name: [REDACTED]
Confirmation #: 2110211589

See menu | Get directions
750-15th Street NW
Washington, DC 20006
(202) 489-0140

Calendar  Modify  Cancel

Points
This reservation isn't eligible for you to collect points.
What to know before you go

IMPORTANT DINING INFORMATION
We have a 15 minute grace period. Please call us if you are running later than 15 minutes after your reservation time.
We may contact you about this reservation, so please ensure your email and phone number are up to date.
Your table will be reserved for 1 hour 30 minutes for parties of up to 2; and 2 hours for parties of 3+.

ADDITIONAL NOTES
** WE ARE UNABLE TO HONOR MULTIPLE/SPLIT RESERVATIONS *** PLEASE CONTACT JOESDCPARTIES@LEYE.COM OR 202-351-6505 FOR RESERVATIONS LARGER THAN 6 GUESTS** For the safety of all guests and staff, visitors will be asked to take a temperature check, answer brief travel-related questions, and wear a mask when entering or moving about the restaurant.

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From: RLW
Sent: Wed, 18 Nov 2020 16:00:08 +0000
To: RLW
Subject: En Route to VACO
From: RLW
Sent: Tue, 17 Nov 2020 13:45:54 +0000
To: RLW
Subject: HOLD - Meet w/Mr.(b)(6)
From: RLW
Sent: Wed, 18 Nov 2020 14:50:32 +0000
To: RLW
Subject: HOLD - Travel to Louisiana
From: RLW
Sent: Tue, 24 Nov 2020 18:13:21 +0000
To: RLW
Subject: ERT/Arrive at Buffalo Niagara airport
From: RLW
Sent: Mon, 30 Nov 2020 15:50:12 +0000
To: RLW
Subject: Phone Call w/ (b)(8)
Hi (b)(6)

Hope you had a nice holiday weekend! Please see times where Mr. Wood is available below.

Thursday, December 3rd
9:00 – 11:00 AM ET
5:00 PM ET

Friday, December 4th
11:30 AM ET
3:00 PM ET
3:30 PM ET

Please let me know if we need to look into next week.

Best,

Kristen Lebryk
Government Affairs Coordinator
BGR Government Affairs, LLC
Hi - I do remember. Small world! Hope all is well.

I have copied Kristen from my office to help us find a time next week.

Looking forward to it.

Best,
Bob

PS - Secretary and say hello.

Sent from my iPhone

On Nov 28, 2020, at 9:26 AM wrote:

Hello All – glad to schedule a meeting for next week.

Bob – You probably don’t remember me – but I worked for TGT, I came in as you were leaving, I replaced I have many fond memories at HHS. I came from NIH working for Dr. and prior to that Dr. I hope you are doing well and had a wonderful Thanksgiving!

We have a bit of flexibility next week. Do you have a preference on days next week - either Wednesday, Thursday, or Friday?

Thank you.

From: Robert Wilkie @verizon.net>
Sent: Friday, November 27, 2020 5:23 PM
To: @BGRdc.com
Cc: @highwoodcap.com>
Subject: [EXTERNAL] Re: Secretary of Veterans Affairs Robert Wilkie

Thank you so much. I have cc’d my assistant to set up a meeting next week. I am on the road Monday and Tuesday.

I have a long connection to BGR through the Governor and my time as Counsel to Senator Lott.

Thank you for reaching out and I look forward to meeting you.

Respectfully,
Robert Wilkie
On Friday, November 27, 2020, Wood, Bob BGRdc.com wrote:

Thanks for the note! Sorry for the delay. I've had family in town and taking first little break in many months....

I took them to the Eisenhower Memorial today and it reminded me I hadn't gotten back to you! :)

Secretary - great to meet. I worked in the Bush administration at HHS and am currently the CEO at BGR.

Can we find a time next week to connect?

All the best,

Bob

Bob Wood
CEO
BGR Group

Sent from my iPhone

On Nov 23, 2020, at 1:30 PM highwoodcap.com wrote:

Bob -

I wanted to follow up and send you Secretary Robert Wilkie’s resume and information, along with connecting you to him personally – in respect to potential opportunities at BGR? I would appreciate it and many thanks in advance to you and your folks for consideration. Happy Thanksgiving!

Regards,

Highwood Capital, LLC

Phone:
E-mail:@highwoodcap.com
From: RLW
Sent: Mon, 30 Nov 2020 18:19:43 +0000
To: RLW
Subject: HOLD - Review Team Meeting
From: RLW
Sent: Wed, 18 Nov 2020 15:51:43 +0000
To: RLW
Subject: En route VACO
From: RLW
Sent: Sat, 28 Nov 2020 14:12:36 +0000
To: RLW
Subject: HOLD - (b)(6)
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From: RLW
Sent: Mon, 16 Nov 2020 18:14:07 +0000
To: RLW
Subject: HOLD
From: RLW
Sent: Wed, 18 Nov 2020 19:57:54 +0000
To: RLW
Subject: Wheels up to IAD via UA #6079
From: RLW
Sent: Mon, 16 Nov 2020 18:10:01 +0000
To: RLW
Subject: Depart Boston #2148 En route to DCA
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<td>Subject:</td>
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From: RLW
Sent: Thu, 12 Nov 2020 12:53:16 +0000
To: RLW
Subject: HOLD - Travel to Pembroke, NY
From: RLW
Sent: Mon, 2 Nov 2020 16:10:03 +0000
To: RLW
Subject: En Route to WH w/0)(6)
From: RLW
Sent: Tue, 3 Nov 2020 11:22:00 +0000
To: RLW
Subject: HOLD - Prep for Veterans Day
From: RLW
Sent: Tue, 3 Nov 2020 11:22:00 +0000
To: RLW
Subject: HOLD - Prep for Veterans Day (b)(6)
From: RLW
Sent: Wed, 4 Nov 2020 16:03:10 +0000
To: RLW
Subject: HOLD - Call w/Sen. Tillis
From: RLW
Sent: Wed, 4 Nov 2020 18:20:38 +0000
To: RLW
Subject: HOLD - Marine Corps Birthday
My cell is best
From: RLW
Sent: Thu, 12 Nov 2020 12:53:16 +0000
To: RLW
Subject: HOLD - Travel to Pembroke, NY (10:00am)
From: EOP/OVP
Sent: Sun, 8 Nov 2020 19:55:33 +0000
To: EOP/OVP@hhs.gov; @hhs.gov; @hhs.gov; @hhs.gov; @hhs.gov; @fda.hhs.gov; @fda.hhs.gov; @fda.hhs.gov; @fda.hhs.gov; @fda.hhs.gov; @FDA.hhs.gov; @hhs.gov;C
Subject: White House Coronavirus Task Force Meeting

All,

There will be a White House Coronavirus Task Force meeting at 3:00 pm on Monday, November 9th. Materials will be forthcoming.

Thank you,

Joel Troutman
Operations Coordinator, White House Coronavirus Task Force
Office of the Vice President
(202) 881-7237
From: RLW
Sent: Tue, 17 Nov 2020 13:39:44 +0000
To: RLW
Subject: Meet w/Mr. (b)(6)
All,

There will be a White House Coronavirus Task Force meeting at 2:00pm on Tuesday, November 17th. Materials will be forthcoming.

Thank you,
Operations Coordinator, White House Coronavirus Task Force
Office of the Vice President
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of the Freedom of Information
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of the Freedom of Information
From: RLW
Sent: Wed, 18 Nov 2020 16:39:19 +0000
To: RLW
Subject: HOLD - WH Fellows
From: RLW
Sent: Wed, 18 Nov 2020 19:57:54 +0000
Subject: Wheels up to IAD
From: RLW
Sent: Mon, 16 Nov 2020 18:10:01 +0000
To: RLW
Subject: 6:00pm Wheels up from BOS to DCA American Airlines #2148 En route to DCA
Good afternoon,

The purpose of this meeting is to present the 2020 All Employee Survey (AES) results to the Secretary. Dr. Maureen Marks and Mr. [Redacted] will present via MS Teams. Those joining in-person can meet in the Omar Bradley Conference Room. Please feel free to invite others as appropriate, and we look forward to sharing the results.

Very Respectfully,

Join Microsoft Teams Meeting

+1 872-701-0185 United States, Chicago (Toll)
Conference ID: [Input Field]

Local numbers | Reset PIN | Learn more about Teams | Meeting options

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Sent: Thu, 19 Nov 2020 21:33:52 +0000
To: RlW
Subject: HOLD: VSO Call
From: RLW
Sent: Mon, 9 Nov 2020 15:20:06 +0000
To: RLW
Subject: Brief Remarks: WH Intergovernmental Affairs National COVID Briefing Call

From: [REDACTED] EOP/WHO [REDACTED] @who.eop.gov
Sent: Monday, November 9, 2020 9:34 AM
To: Verschoor, Thayer [REDACTED] @va.gov
Subject: [EXTERNAL] Wednesday National COVID-19 Briefing Call

Thayer – would the Secretary be able to say a few words on our National Briefing Call on Wednesday at 1? This is our regularly scheduled COVID-19 briefing call with State and Local officials and Tribal leaders. There is no Q/A. Could just be comments re Veterans Day and maybe a few remarks about supporting veterans during COVID. Could highlight the conferences we have done at the White House, including last year’s Native American Veterans conference.

[REDACTED]

Special Assistant to the President/Deputy Director
White House Office of Intergovernmental Affairs
O: [REDACTED] C: [REDACTED] E: [REDACTED] @who.eop.gov
All,

There will be a **White House Coronavirus Task Force** meeting at 2:30pm on Thursday, November 19th. Materials will be forthcoming.

Thank you,

Operations Coordinator, White House Coronavirus Task Force
Office of the Vice President
From: RLW
Sent: Tue, 17 Nov 2020 20:07:41 +0000
To: RLW
Subject: Phone call w/Mr. [b][6]
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<td>7:45 – 8:15 am</td>
<td>Daily Sync Meeting</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>9:00 – 10:30 am</td>
<td>Bi-Weekly w/ US &amp; AS</td>
<td>OBCR Tab 1</td>
</tr>
<tr>
<td>11:00 – 11:30 am</td>
<td>HRA re: Catch Up</td>
<td>SECVA Suite</td>
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<td>**AS Sitterly, Carrie Johnson-Clark &amp; <a href="b">b</a>](b) will attend for HRA</td>
<td></td>
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<tr>
<td>12:00 – 1:00 pm</td>
<td>Lunch</td>
<td>SECVA Suite</td>
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<tr>
<td>3:30 – 5:00 pm</td>
<td>VHA’s COVID Update</td>
<td>SECVA Suite</td>
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<td>**1-872-701-0185 / code <a href="b">b</a></td>
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Sent: Mon, 9 Nov 2020 20:39:31 +0000
To: RLW
Subject: Phone Call w/Mr. [b](6)
From: RLW
Sent: Mon, 16 Nov 2020 12:05:26 +0000
To: RLW
Subject: Travel - Manchester, NH
Update: Adding meeting slides and the Executive Briefing Summary

Purpose: To present the results of the FY 2020 financial statement audit performed by the Office of Inspector General’s contractor, CliftonLarsonAllen LLP

Attendees:

Acting Deputy Secretary

Veterans Health Administration
  Dr. Richard A. Stone, Executive in Charge
  Laura Duke, Chief Financial Officer

Veterans Benefits Administration
  USB, Dr. Paul Lawrence
  Charles Tapp II, Chief Financial Officer

National Cemetery Administration
  USMA Randy Reeves
  Matthew Sullivan, Deputy Under Secretary for Finance and Planning/Chief Financial Officer

Office of Management
  A/S Jon Rychalski
  Edward Murray, Principal Deputy Assistant Secretary
  Joanne Choi, Deputy Assistant Secretary for Finance
  Denise Mitchner, Associate Deputy Assistant Secretary, Office of Financial Audit
  Eve Labador, Associate Deputy Assistant Secretary for Financial Reporting

Office of Information & Technology
Microsoft Teams meeting

Join on your computer or mobile app
Click here to join the meeting

Or call in (audio only)
+1 872-701-0185, 320578389# United States, Chicago
Phone Conference ID: (b)(6)
Find a local number | Reset PIN

Learn More | Meeting options
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From: RLW
Sent: Fri, 13 Nov 2020 18:30:47 +0000
To: RLW
Subject: PM Travel to West Haven
From: RLW
Sent: Wed, 4 Nov 2020 16:03:33 +0000
To: RLW
Subject: HOLD - Call w/SEN Tillis
From: RLW
Sent: Wed, 4 Nov 2020 16:07:08 +0000
To: RLW
Subject: HOLD - Calls
All,

There will be a White House Coronavirus Task Force meeting at 3:00pm on Tuesday, November 17th. Materials will be forthcoming.

Thank you,

Operations Coordinator, White House Coronavirus Task Force
Office of the Vice President
All,

There will be a White House Coronavirus Task Force meeting at 3:00pm on Monday, November 9<sup>th</sup>. Materials attached.

Thank you,
Operations Coordinator, White House Coronavirus Task Force
Office of the Vice President
Withheld pursuant to exemption (b)(5) of the Freedom of Information
All,

There will be a White House Coronavirus Task Force meeting at 2:00pm on Tuesday, November 17th. Materials attached.
Thank you,

Operations Coordinator, White House Coronavirus Task Force
Office of the Vice President
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of the Freedom of Information
From: RLW
Sent: Wed, 18 Nov 2020 21:45:31 +0000
To: RLW
Subject: ERT / Arr Boston Logan Airport (BOS)
From: RLW
To: RLW
Subject: Executive Time
From: RLW
Sent: Wed, 18 Nov 2020 21:47:45 +0000
To: RLW
Subject: Gate Transition / Aircraft Boarding
From: RLW
Sent: Thu, 19 Nov 2020 16:29:28 +0000
To: RLW
Subject: Phone Call w/ OMB Director Vought
The following is the conference number and the code:

1-877-446-3914  Moderator code: (b)(6)

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<td>7. Dr. Lawrence</td>
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<td>2. A/DEPSEC</td>
<td>8. Cheryl Mason &amp; (b)(6)</td>
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<td>4. DCOS</td>
<td>10. (b)(6)</td>
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<td>5. Dr. Lynda Davis</td>
<td>11. Stephen Dillard</td>
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<td>6. USMA</td>
<td>12. Dan Sitterly</td>
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<td>13. Henry Huntley</td>
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Jane Kim, MD, MPH, is Chief Consultant for Preventive Medicine at VHA’s National Center for Health Promotion and Disease Prevention. Dr. Kim is responsible for promoting the expansion and improvement of clinical, research, training, and educational activities associated with VHA preventive services. Board-certified in preventive medicine and internal medicine, she also currently serves as an Associate Professor in Duke University Medical Center’s Department of Medicine. Dr. Kim currently leads the VHA national COVID-19 Vaccine Planning Team.
Secretary’s Update to VSOs on COVID-19 Vaccine

Agenda: Thursday, December 3, 2020

**Background:** An update to VSOs by the Secretary on the occasion of the availability of a COVID-19 vaccine. This briefing will consist of an information briefing with no audience Q&A.

**List of invited WH & VA Attendees:**
1. White House: White House
2. VA: Ms. Powers, Mr. Tucker, Dr. Lawrence, Dr. Stone, Mr. Reeves, Mr. Tucker, Ms. Mason, Mr. Hutton, Mr. Syrek, Mr. Hudson, Dr. Kim and others.

**VSO Participants:** 165 invitations emailed to VSOs for this meeting.

**Talking Points:** As provided by VHA

**The Call:** 8:20am: Participants are invited to begin dialing in to the call.

- **Call Instructions:** Listed below are the codes and instructions:
  Speakers will use their provided Moderator Code; all other attendees will use the Participant code below and their lines will be muted:
  **Dial in number:** 877-446-3914
  **Participant code:**
  - The participants will hear music until the Moderator joins.

- **8:30am:** VSO Liaison Office initiates phone call and introduces the Secretary, who then gives greetings, and opening comments on general points, segues into main topic of the COVID-19 Vaccine.
- The Secretary and other leaders discuss the topic.
- Secretary closes comments, passes back to VSO Liaison Office, who closes the call.
COVID-19 Vaccine Planning & Initial Distribution

Department of Veterans Affairs (VA)
Secretary of Veterans Affairs Talking Points
Veterans Service Organizations Briefing
December 3, 2020

Overview
- Veterans Health Administration (VHA) is working with the Centers for Disease Control and Prevention (CDC) to develop a phased plan to maximize the benefit of any authorized COVID-19 vaccine and assure availability of COVID-19 vaccine across the VA system as soon as one or more products are available.
- The VHA plan uses an evidence-based phased approach to vaccination implementation, including an initial limited-supply phase and a general implementation phase, when large supplies of the vaccine will be available to everyone who wants and would benefit from receiving a vaccine.
- VHA’s plan will enable VA to:
  - Ensure fair and equitable vaccine distribution to Veterans and health care workers at highest risk of severe illness from COVID-19.
  - Efficiently order, distribute, and administer COVID-19 vaccine.
  - Effectively track COVID-19 vaccine administration, safety and supply.
  - Educate VA staff and Veterans about the COVID-19 vaccine(s) in preparation for distribution of the vaccine to VA sites and patients.

Risk Stratification
- Under this phased plan, immunizations for high-risk Veterans and staff will be based on CDC guidelines, which include the following risk-based criteria:
  - Risk of acquiring infection
  - Risk of transmitting disease
  - Risk of severe illness and death
  - Risk of harm to society (if essential workers, including health care personnel, are unable to work)
- Based on these risk-based stratification criteria, VA will likely first offer the COVID-19 vaccine to high-risk health care personnel working in patient care settings (HCP) because vaccinating HCP:
  - Ensures they can continue caring for patients throughout the pandemic
  - Decreases the risk of infecting Veterans, coworkers and society
  - Promotes a healthier, stronger workforce to care for Veterans
As more vaccine becomes available, VA will offer the vaccine to additional staff groups and Veterans. VA’s ultimate goal is to offer the vaccine to all Veterans and employees who want to be vaccinated.

Among Veterans enrolled in VA’s health care system, age appears to be a greater risk factor for COVID-19 mortality than having several high-risk medical conditions. More than half of Veterans are over age 65. Veterans will need to be prioritized by level of risk initially when vaccine quantity is limited.

Initial Distribution

VA has developed specific distribution plans to prepare for potential Food and Drug Administration (FDA) authorization of the Pfizer -70C vaccine and -20C Moderna vaccine. These plans were developed by pharmacy, logistics and supply chain experts across VA facilities. As part of VA’s plans to distribute the initial, limited supply of doses, VA medical centers in every Veterans Integrated Services Network (VISN) who have the capacity to store the vaccine will receive the first delivery of vaccines.

VA is purchasing ultra-cold freezers for its 18 VISNs to store the -70C Pfizer product, ensuring there will be at least two sites per VISN with ultra-cold freezer capacity. VA will also use its existing -70C freezer capacity where available to store vaccine.

VA has conducted an assessment of currently available -20C freezers to store the Moderna COVID-19 vaccine product and is coordinating a centralized buy of additional units based on facility need. The first distribution of 40 freezers will ship no later than December 30, 2020. An additional 40 freezers will ship by the week of January 25, 2021.

Strategic Communications

VA has conducted listening sessions with Veterans across the country with a diverse group of Veterans across age, gender, and racial/ethnic backgrounds to obtain input on their information needs about vaccines, trusted sources of vaccine information, and effective communication channels.

Strategic communications continue to be released for COVID-19 vaccine planning and will be released for limited supply distribution and nationwide distribution. COVID-19 Vaccine Communications Toolkits are in a Playbook format that includes products for leadership, employees, Veterans and external stakeholders (e.g., Congress, media). Products to date include key messages, placemat, slide decks, posters, fact sheets, media releases and more.

Additional communications products focused on vaccine hesitancy/acceptance with a focus on minority Veterans are currently in development.
Education and Training

- Strategies for clinicians to use when speaking with Veteran patients, focusing on building trust and addressing vaccine hesitancy and acceptance, have been developed.

- VA has designated Vaccine Coordinators at each VISN and medical center to coordinate COVID-19 vaccination activities. These coordinators will identify all vaccinators and handlers that will require training.

- VA is developing training for all vaccinators and vaccine handlers specific to both the Pfizer -70C and Moderna -20C vaccine products. These mandatory trainings will be finalized and released to the field once the FDA authorizes specific vaccine products.

Veteran Vaccine Documentation

- VA must report both employee and Veteran data to CDC within 24 hours of vaccine administration. VA will report specific vaccine administration data elements as a condition of vaccine receipt. No CDC reporting will be required by local sites or VISNs, as the national solution will transmit data on behalf of VA.

Fourth Mission & Federal Partnerships

- VA is planning a Federal partnership that will provide COVID-19 vaccination for location-dependent, mission-critical Department of Homeland Security employees.
- VA stands at the ready to receive Fourth Mission requests for COVID-19 vaccination.

Clinical Trials

- VA is also participating in COVID-19 vaccine clinical trials. These trials are separate from general vaccination and require specific enrollment and consent. The COVID-19 vaccines in clinical trials are not the same as the COVID-19 vaccines that will be available to staff and Veterans under an Emergency Use Authorization from the FDA. Staff and veterans will not receive a trial vaccine unless they intentionally enroll in a study.
From: RLW
Sent: Fri, 20 Nov 2020 19:31:11 +0000
To: RLW
Subject: Prep for call w/SEN Schumer
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| 7:45 – 8:15 am | Daily Sync Meeting  ** VANTS code[6]**  
  ** Chris [6] will be calling in**    | SECVA Suite |        |
| 8:30 – 9:00 am | Prep for Call w/ Senator Schumer  ** VANTS code[6]**  
  ** Mike Brennan, OALC, will call in** | SECVA Suite | Tab 1  |
| 9:00 – 10:30 am | VA Operations Board Meeting                                                      | OBCR     | Tab 2  |
| 10:45 – 11:00 am | ERT DC VAMC                                                                    |          |        |
| 11:00 – 11:30 am |                                                   |          |        |
| 11:30 – 11:45 am | ERT VACO                                                                      |          |        |
| 12:00 – 1:00 pm | Lunch                                                                        | SECVA Suite |        |
| 2:00 – 2:30 pm | Dr. Bonzanto, OAWP re: Realignment                                             | SECVA Suite | Tab 3  |
From: RLW
Sent: Mon, 23 Nov 2020 12:35:00 +0000
To: RLW
Subject: ERT DC VAMC
For your reference, our website address is
https://gcc01.safelinks.protection.outlook.com/?url=http%3A%2F%2Fwww.thenmusa.org%2F&amp;data=04%7C01%7C0%7C3e94bf17be204c9a48f108d8ec037454%7Ce95f1b23abaf45ee821db7a2b51ab3bf%7C0%7C0%7C3743294031954930%7CUnknown%7CTWFBpGZsb3d8ey%WljoiMC4wLjAwMDAiLCjOiJlioY2luMzliLCgTCi85IiA6IjAwMDAiLCJBTil6IjoiMTB0IiwiXVCI6Mn0%3D%7C3000&amp;sdata=21y0vShW6itWpa2hci%2B1GU1eudPnN8%2FS%2BGMT1V635TE%3D&amp;reserved=0.
Information for your appointment at the National Museum of the United States Army

Below is information to assist you with a smooth arrival and visit to the Museum. Important note: Some internet and GPS generated directions do not accurately recognize the Museum’s street address. Driving directions are included on the next page of this document.

The Museum is located off the Fairfax County Parkway, north of Kingman Gate, Fort Belvoir. The site is publicly accessible with a dedicated entrance. Once turning on to Liberty Drive at the Museum, proceed to the left - toward the guard booth and continue up the hill to the parking lot. The first right, at the stop sign, leads to the bus loop and passenger drop off. Vehicles may park in any available space in the parking lot.

A Museum representative will greet the principle at the passenger drop off/bus loop.

Face coverings are required and all visitors will process through security. Please leave large bags, pocket knives, food and beverages in your car.

For you awareness, the Museum is open to the general public and welcomes visitors with timed-entry tickets from 9:00 AM to 5:00 PM daily, closing on December 25th.

Food and Drink
Outside food and beverages are not permitted. Please leave all food and drink in your car.

Face coverings
Face coverings are required to cover the nose and mouth, be secured with ties or ear loops, and fit snugly against your face. Masks with valves are not permitted.

Coat Check
Coat check is not currently available due to COVID guidance. You will need to carry any coats and bags.

Museum Points of Contact
Ms. [b]Susan Smullen, 202-246-1610[/b]

-See Driving Directions on Next Page-
Driving Directions:

National Museum of the United States Army
1775 Liberty Drive, Fort Belvoir, VA 22060
GPS coordinates are 38.7242806/-77.177874
Some internet and GPS generated directions are not accurately recognizing the Museum’s street address. Please refer to these driving directions to ensure they match your GPS directions.

The Museum is located off the Fairfax County Parkway, north of Fort Belvoir’s Kingman Gate. The Museum site is publicly accessible with a dedicated entrance.

From Washington (from the north)
Follow Interstate 395 South toward Richmond, Va. Merge onto Interstate 95 South. Take exit 166A toward VA-286 South/Fairfax County Parkway. Continue for 2.5 miles and turn left onto Liberty Drive at the traffic signal.

From Baltimore (from the north)
Follow MD-295 South, Baltimore-Washington Parkway. Exit onto Interstate 495 South/Interstate 95 South toward Richmond Va./Andrews Air Force Base. Follow signs for Interstate 95 South toward Richmond, Va. Take exit 166A toward VA-286 South/Fairfax County Parkway. Continue for 2.5 miles and turn left onto Liberty Drive at the traffic signal.

From Richmond (from the south)
Follow Interstate 95 North toward Washington. Take exit 166A toward VA-286 South/Fairfax County Parkway. Continue for 2.5 miles and turn left onto Liberty Drive at the traffic signal.

Once on Liberty Drive, proceed to the left - toward the guard booth and continue up the hill to the parking lot. The first right, at the stop sign, leads to the bus loop and passenger drop off. Vehicles may park in any available space in the parking lot.

Parking
There is no charge for parking. Parking at the Museum is for visitors, volunteers and staff only.

-end-
Withheld pursuant to exemption (b)(6) of the Freedom of Information
WASHINGTON — The U.S. Army plans to open the National Museum of the United States Army on Veterans Day, November 11, 2020. Building construction and exhibit installations are now complete, and the museum is ready to open its doors to the public for the first time.

The National Museum of the U.S. Army, located on a publicly accessible area of Fort Belvoir, Virginia, will be the first and only museum to tell the entire history of the U.S. Army since its establishment in 1775.

“The U.S. Army and the American Soldier forged the birth of our nation,” said Secretary of the Army, Ryan D. McCarthy. “The National Army Museum will be a place for members of the total Army family to gather and share their stories, while also creating an opportunity for visitors to connect with our nation’s history through the eyes and voices of individual Soldiers.”

The museum’s Experiential Learning Center will provide visitors of all ages a unique opportunity to participate in hands-on, educational and team-building activities in the areas of geography, science, technology, engineering and math.

“The museum is stunning, and it is an honor to present this history in a way that shows the connection between the American Soldier, the U.S. Army and the nation,” said the museum’s director, Ms. Tammy E. Call.

The museum will open with enhanced health and safety measures for visitors. Free, timed-entry tickets are required to manage visitor capacity and provide an optimal experience to visitors.

“We have worked hard to ensure the safety of our staff and visitors, and we are excited to open the doors of this long-awaited national museum,” added Call.

The museum is a joint effort between the U.S. Army and the Army Historical Foundation, a non-profit organization. The AHF constructed the building through private funds, and the U.S. Army provided the infrastructure, roads, utilities and exhibit work that transformed the building into a museum. The Army owns and operates the museum, and the AHF manages retail, catering and special events.

“The Army is people. They are our greatest strength and our most important weapon system,” said the Chief of Staff of the Army, Gen. James C. McConville. “The National Museum of the United States Army is designed to tell the compelling and heroic stories of our people and take visitors on an exciting journey through the history of the U.S. Army as told through the American Soldiers’ point of view.”

The opening will be preceded by a small ceremony that will be livestreamed to encourage people around the world to participate in this historic moment. A link to the
livestream will be posted on the museum’s website and social channels as soon as it’s available. For more information, please visit http://www.theNMUSA.org.

To view a three-minute video of the National Museum of the U.S. Army, please visit https://youtu.be/3MLNA_bf2EE.

For inquiries on the National Army Museum, its holdings, site, tours and tickets, please contact the National Museum of the U.S. Army Public Affairs, Ms. Susan Smullen, susan.l.fazakerley-smullen.civ@mail.mil, (202) 246-1610.

For inquiries on U.S. Army involvement in the National Army Museum, please contact U.S. Army Office of the Chief of Public Affairs, Media Relations Division, Mr. (b)(6)@mail.mil.

For inquiries on building construction, fundraising, donor programs, personalized sponsor bricks and special event space, please contact the Army Historical Foundation, (b)(6)@susandavis.com, (b)(6)
We Are America’s Army Museum

The National Museum of the United States Army is a joint effort between the U.S. Army and the Army Historical Foundation, a non-profit organization.

The Museum is located at 1775 Liberty Drive, Fort Belvoir, Va., 22060
The U.S. Army announced the Museum will open on November 11, 2020.
The Museum will be open daily, 9 a.m. - 5 p.m. except December 25.

Visitors must request and receive confirmation of free timed-entry tickets for a specific date and time. Details about ticket reservations are available at theNMUSA.org. Health and safety guidelines are routinely updated and current information is available on the Museum’s website.

National Museum of the United States Army
Ms. Susan Smullen
202.246.1610
susan.l.fazakerley-smullen.civ@mail.mil

theNMUSA.org
Twitter - Facebook - Instagram: @USArmyMuseum

The Army Historical Foundation
Dr. Ric Talley (Col., U.S. Army, Retired)
770.354.3398
ric.talley@armyhistory.org

ArmyHistory.org
Twitter - Facebook - Instagram: @USArmyMuseumFd
OUR MISSION

The National Museum of the United States Army is located on a publicly accessible area of Fort Belvoir, Va. and will be open to the public as of November 11, 2020.

As the Army’s front door, the Museum is an enduring effort to tell the Army’s story and honor the accomplishments, sacrifices and commitment of American Soldiers. The Museum is the first comprehensive and truly national museum to capture, display and interpret more than 245 years of Army history. The Museum brings to life that history in times of war and peace as told through the eyes of Soldiers. The Museum also offers educational experiences illustrating the Army’s role in building and defending our nation, as well as Army humanitarian missions and technological and medical breakthroughs built on Army ingenuity.

The Museum is a joint effort between the U.S. Army and the Army Historical Foundation. The Foundation constructed the building with private funds. The U.S. Army provided the infrastructure, roads, utilities and exhibit work that transformed the building into a museum.

The construction and maintenance of a national museum of this scale was and is a massive undertaking. The U.S. Army designated the Foundation as the official fundraiser to support the building’s construction on federal land. A combination of Foundation and Museum contracts brought the Museum to life. Architect Skidmore, Owings & Merrill LLP designed the building and Clark Construction Group, LLC began construction of the 185,000 square-foot facility in 2017. The U.S. Army Corps of Engineers coordinated site preparation, constructing the roads, and installing utilities.

Exhibit designers Christopher Chadbourne & Associates and Eisterhold Associates Inc. created the Museum’s storyline and exhibit design. Design and Production, Inc. fabricated and installed the gallery exhibits. The Scenic Route, Inc. designed, fabricated, and installed the Experiential Learning Center, the Army Theater and the Medal of Honor Experience.

In total, over 30 different organizations brought their expertise to this important project. The U.S. Army now owns and operates the Museum. The Foundation will continue its fundraising role in support of Museum operations and will manage all retail, catering and special events services.
“America’s Soldiers are among the finest of our citizenry and have been instrumental in forming, advancing, and protecting our nation. The Museum tells these stories through the very eyes and voices of our Soldiers.”

Tammy Call
Director, National Museum of the United States Army
Museum Hours
Open daily, 9 a.m. - 5 p.m. Closed December 25.

Ticketing
Free timed-entry tickets are required and can be reserved at theNMUSA.org.

Parking & Transportation
Parking is free with dedicated spaces for buses and oversized vehicles. The Fairfax County Connector bus route 334 includes a stop at the Museum.

Design
Site Area: 84 acres
Indoor space: 185,000 sq. ft.
Number of Stories: 5
Building Height: 100 ft.
Number of Galleries: 11
Number of Artifacts: 1389
Macro-Artifacts: 19
Micro-Artifacts: 1370
Number of Cast Figures: 70

Location
1775 Liberty Drive,
Fort Belvoir, Va. 22060
• 15-minute drive from Mount Vernon
• 25-minute drive from Ronald Reagan Washington National Airport
• 30-minute drive from the Washington Monument

FAST FACTS
ARCHITECT’S STATEMENT

SKIDMORE, OWINGS & MERRILL

The National Museum of the United States Army will be the first national museum to tell the story of America’s oldest military service, from its earliest days as the colonial militia to its present-day status as the world’s most powerful ground force. Designed to serve as the Army’s symbolic front door, the Museum will become a center for education and inspiration, and a cultural institution of national significance.

Spanning 84 acres, the complex is composed of a pavilioned main building for exhibits and special events, and outdoor event space. The design exploits the site’s natural topography, resting the Museum on a plateau to evoke a sense of monumentality.

The symbolic experience begins with the entrance drive, which offers a glimpse of the stainless steel-clad Museum through the trees and across a long meadow. Upon arrival off the access road, the first sight is a black stone “focal point” emblazoned with the Army Seal of the United States and the Army’s motto: “This We’ll Defend.” Just beyond the focal point, a grand promenade lined with commemorative bricks and unit tributes guides visitors toward the entrance to the Museum.

The design of the Museum evokes the principles of the Army: it is disciplined, modest, and rigorous. The simplicity and sharpness of the exterior enclosure—made of eighth-inch-thick, rainscreen-insulated panels of stainless steel and minimal glazing—allows reflections to be cast on the facade, transforming the character of the building through every season and time of day. At the corner of each pavilion, recessed glass panels alternate with painted aluminum fins to add a sense of dynamism to the facade. Because the complex itself lies on a three-foot grid system, with every joint and edge of the building falling on these subdivisions with precision, each aluminum fin is spaced 18 inches apart to fall exactly on the edges of the laser-cut panels.

The building is organized into five pavilions designed according to specific interior functions that are connected by glass thresholds with wood fins to signal transitions between spaces and to offer views of the bucolic surroundings. Each wood fin—made of American white oak and ash—stands 18 inches apart and is embedded with linear LED strips that line up with the striped wood flooring underfoot.
Inside the Museum, a grand lobby presents several symbolic features, and is designed with the flexibility to transform into a venue for a 450 standing, or 350 seated event. Stainless steel pylons sharing individual Soldier stories lead visitors from the promenade, through the vestibule, and into the exhibition hall. Visible through a glazed entrance, the lobby features a coffered ceiling with a series of 22 translucent, laminated glass panels that match campaign streamers of the Army’s past, bringing the focus not only to history, but to the individual Soldier. A black granite wall lists each campaign, and a 21-foot-diameter Department of the Army emblem is inlaid in the lobby’s terrazzo floor. A 300-degree theater, adjacent to the main gallery hall, seats up to 122 people for film screenings and to display other digital content. The coffered language of the lobby ceiling is also carried into the retail space and café, which open onto the first of three terraced gardens.

Offices and expansive gallery space characterize the second floor, and the third level is highlighted by the Veterans’ Hall and the 5,700-square-foot Medal of Honor Garden. The Veterans’ Hall, a light-filled event space supplementing the lobby, continues the illuminated coffered ceiling aesthetic. Sustainably sourced wood accents are used prominently throughout this space to create a sense of warmth and relaxation, with screens on both sides of the hall that open into small, private nooks with views of the landscape. The Medal of Honor Garden—a contemplative space for hosting ceremonial Army events and located on the roof above the main lobby—can be accessed through the Veterans’ Hall as well as through the Medal of Honor Experience and rotating exhibition galleries outside the third-floor elevator bank. Designed linearly, the garden is inspired by the three core character traits of Medal of Honor recipients: intrepidity; gallantry; and valor. The striped granite paving of the garden matches the coffered ceilings inside the building and is emblazoned with the Army Medal of Honor and stainless-steel stars directly above the Army emblem on the lobby floor below. Glass railings connect visitors to views of the outdoor event space and landscape. The highlight of the garden, however, is a 10-foot-tall, black granite wall engraved with the names of every Army recipient of the prestigious Medal of Honor, and designed with the flexibility to add future honorees.

Extensive landscape features are utilized to provide high levels of protection and security and create an environment that is welcoming to visitors.

Skidmore, Owings & Merrill (SOM) focused on providing a high-performance building, while maintaining the flexibility of the space and reducing the overall carbon impact of the new museum. Designed to earn LEED Silver certification, the museum incorporates sustainable features such as radiant heating and cooling, increased insulation, improved glazing, high-efficiency LED lighting, automatic daylighting controls and occupancy sensors, low-flow plumbing fixtures, and green roofs. Through an integrated, proactive approach towards sustainability, SOM has created a building that is able to minimize the use of energy and water, create healthy spaces for visitors and employees, and engage actively with the outdoor environment.
STEPPING INSIDE THE MUSEUM
Stepping Inside the Museum

The Path of Remembrance

The Promenade that leads visitors from the parking area to the Museum's entrance includes the Path of Remembrance. This section of the Promenade is comprised of approximately 8,000 commemorative bricks, made of Mesabi black granite, sponsored by supporters of the Museum campaign. The bricks are adorned with personalized tributes to Soldiers, Army families, Department of Army civilians, and Museum and Army supporters. Also running along the Path of Remembrance are Unit Tributes—12-inch by 18-inch plaques honoring individual Army units throughout history.

The Lobby

The Lobby measures 8,600 square feet. The illuminated glass panels overhead represent the Army's campaigns and corresponding streamers. The rear of the Lobby is framed by the black granite Campaign Wall, engraved with every Army campaign throughout history. A 21-foot Army emblem is inlaid into the center of the Lobby's terrazzo flooring.

Soldiers’ Stories Gallery

Stainless-steel pylons—each with an etched image of a Soldier’s face and accompanying biographical information—are aligned in a formation, stretching from just outside the Museum's entrance, through the Lobby, and to the Army Concourse. Forty-one pylons tell the personal accounts of Soldiers from all historic periods to offer Museum visitors a unique window into the Soldier's experience. The backdrop of the formation is a wall etched with the text of the Soldier's Creed.
FIGHTING FOR THE NATION GALLERIES

Founding the Nation Gallery (1607-1835)

The Founding the Nation Gallery covers the Army’s history from the colonial period through the War of 1812. Visitors explore the origins and formation of the Continental Army, its role in the Revolutionary War, and the Army’s development as a professional force. This gallery also covers key events of the War of 1812 such as the Battle of Chippewa, the burning of Washington, the assault on Fort McHenry and the Battle of New Orleans.

Preserving the Nation Gallery (1861-1890)

The Preserving the Nation Gallery gives visitors an understanding of the Army’s part in the defining American event of the 19th century, the Civil War. This gallery also documents the Army’s role in westward expansion, including the Lewis and Clark expedition, the Indian Wars and the Mexican War.

Nation Overseas Gallery (1898-1918)

The Nation Overseas Gallery explores the Army’s first venture onto the world stage. Operations in China and the Spanish-American War are exhibited, as are the Army’s operations along the Mexican-American border. The remainder of the exhibit focuses on the Army’s role in World War I and the changing face of warfare. Visitors also encounter an immersive exhibit, portraying the Army’s advance during the Meuse-Argonne Offensive which prominently features the FT-17 Renault “Five of Hearts” Tank.

Medal of Honor recipient Sgt. Alvin C. York wore this steel helmet in World War I during his famous capture of 132 soldiers on October 8, 1918.
Global War Gallery (1919-1945)

The Global War Gallery portrays the Army’s role in the Allied victory during World War II. Visitors learn about both the European and Pacific Theaters, the technology of the conflict, the Army’s air war, and the development of the atomic bomb. Key artifacts include the M4 Sherman “Cobra King” Tank and a Landing Craft, Vehicle, Personnel (LCVP), also known as a “Higgins Boat,” that took part in the Normandy beach landings.

Cold War Gallery (1945-1991)

The Cold War Gallery recounts a time when the United States faced numerous global challenges during the Cold War. American Soldiers manned a defensive line in Europe that deterred a potential attack, while on the other side of the world, the U.S. Army fought wars in Korea and Vietnam. Suspended from the gallery’s ceiling is the iconic UH-1B “Huey” Helicopter.

Changing World Gallery (1990 – Present)

The Changing World Gallery chronicles one of the most dynamic and global periods in U.S. Army history, from the fall of the Soviet Union through our nation’s most current conflicts. The Global War on Terror portion follows the progression of operations in both Afghanistan and Iraq. The theme, Changing World, sets up an interesting dichotomy indicating that while the last two decades have been a time of near-constant conflict, it is the individual Soldier who must, as always, endure the challenges of war.
SPECIAL FEATURES & EXHIBITIONS

The Army Theater

The Army Theater provides visitors with an immersive introduction to the U.S. Army and to the Museum. The film, “Of Noble Deeds,” explores what it means to truly be an American Soldier. It includes footage of Soldiers and current Army operations along with re-creations of some of the Army's most significant battles. The Theater's 300-degree screen and external sensory elements envelop the viewer in sight, sound and movement. “Of Noble Deeds” is shown multiple times throughout the day and does not require a ticket. Some showings will offer limited sensory elements and closed captioning.

Army and Society Gallery

The Army and Society Gallery examines the relationship between the Army and the American people. It is here that visitors discover the Army’s role in shaping the national character. Key exhibits, such as the Wright Flyer and the AN/FPN-40 Radar set, illustrate the Army’s contribution in driving the development of critical technologies, some of which are reflected in our daily lives today.

Medal of Honor Experience

The Medal of Honor Experience, located on the Museum's third floor, invites visitors to explore the history of the Medal of Honor and learn about the award recommendation process and hierarchy of Army awards that recognize heroic actions. The adjacent Medal of Honor Garden, overlooking the Museum Campus, identifies and honors Army recipients of the nation's highest award for valor. Army recipients names are permanently etched in granite along the south wall of the garden. This space provides visitors the opportunity to contemplate the values exemplified by the Medal of Honor recipients—valor, gallantry and intrepidity.
World War I Immersive Experience

In a theatrical setting, visitors set foot into a “trench” environment with cast figures, lighting effects, imagery, and sounds of distant battle based on a famous photograph of the Meuse-Argonne Offensive. Viewed by visitors atop a glass and steel bridge, splintered trees and advancing American Soldiers maneuvering amidst the battle wreckage convey the bleak situation. The film shown here pulls visitors into scenes of trench warfare and relays the U.S. Army’s contribution to the war effort.

Special Exhibition Gallery - The Art of Soldiering

In the Museum’s rotating exhibit space, the first exhibit, The Art of Soldiering showcases highlights from the U.S. Army’s Art Collection. It visually depicts the experiences of the American Soldier from the Civil War to the present through art produced on the front lines. Visitors encounter a new perspective, learning about warfare through the artistic expression of those who were present.

Special Exhibition Gallery - Nisei Soldier Experience

The Museum will dedicate the first temporary exhibit to showcase an unprecedented collection of Japanese American artifacts that capture the rarely told story of the Japanese American Nisei Soldier during World War II. The exhibit highlights their struggles both at home and abroad, their courageous acts on the battlefield and their long-awaited recognition culminating in the Congressional Gold Medal awarded in 2011.

Army Action Center - Virtual Reality and Motion Theater Experiences

The cutting-edge features of the simulator space will transport visitors into Army experiences through the power of virtual reality, motion platforms, and state-of-the-art systems. The experiences include stepping inside a World War II tank, participating in a marksmanship challenge, and taking flight in historic aircraft. Simulator tickets can be purchased when reserving Museum general admission tickets online or on site.
Fort McHenry Sword and Scabbard

Founding the Nation Gallery

This sword is one of the few objects known to have been used during the defense of Baltimore in 1814. It belonged to Capt. John Berry, commander of the Water Battery at Fort McHenry. Berry, a 23-year-old brick maker, and other Soldiers of the Maryland Militia endured a 25-hour bombardment of shells and rockets. When the British ships finally withdrew in defeat, the Americans had held off both the enemy fleet and a land invasion. A locally made flag, 30 by 42 feet, floated over the embattled garrison during the defense which was made famous by Francis Scott Key in what is now the U.S. national anthem, “The Star-Spangled Banner.”

Civil War 12-Pounder Cannon

Preserving the Nation Gallery

The robust bronze smoothbore, dubbed the “Napoleon,” after the French emperor Napoleon III who guided its development in the early 1850s, fired a round, 4.62-inch, 12.30 lb. projectile to a range of about 1,700 yards. It was reasonably accurate and was particularly effective as a direct fire weapon against infantry. The Napoleon’s devastating fire power and maneuverability made it a popular weapon for Union light artillery.

M4A3E2 Sherman

“Jumbo” Tank

Global War Gallery

This tank, known as “Cobra King” was the first to break through enemy lines at the pivotal Battle of the Bulge. The M4 Sherman tank was the iconic American tank of World War II. American industry produced roughly 53,000 M4 Sherman tanks during the war.
D-Day Landing Craft, Vehicle, Personnel (LCVP) “Higgins Boat”

Global War Gallery

The Museum’s “Higgins Boat” is one of six remaining that are confirmed to have landed at Normandy on D-Day. The Higgins assault boat, known officially as a Landing Craft, Vehicle, Personnel (LCVP), landed more Allied troops on beaches in Europe and the Pacific than all other types of landing craft combined. Designed by Louisiana boat builder Andrew Higgins, these small boats could carry 36 combat-loaded troops, or a jeep and 12 men. The boats were constructed with plywood hulls and could slide on to a landing beach, lower the front ramp, discharge cargo and troops, and quickly turn around in the surf to pick up another load.

Pvt. Martin J. Teahan’s M1 Garand Rifle

Global War Gallery

Pvt. Teahan—his name carved into the stock—parachuted into Normandy with this rifle in the early morning hours of June 6, 1944. He was killed in the fighting shortly thereafter, along with more than half the men of the 508th Infantry regiment. Officially the “U.S. Rifle Semiautomatic, Caliber .30, M1,” this weapon was commonly called the M1 Rifle, or the “Garand” after the designer John C. Garand.

HU-1 “Huey” Helicopter

Cold War Gallery

The “Huey” was the iconic helicopter of the Vietnam War. HU-1 helicopters arrived in Vietnam in 1962 as aerial ambulances. The designation was later changed to UH-1, for utility helicopters, but the nickname remained. In 1963, the Huey was upgraded to a larger version, the UH-1H, with a more powerful engine. It was a versatile aircraft, flying a wide variety of missions including air assault, cargo transport, medical evacuation, search and rescue, electronic warfare, and ground attack. This aircraft was used as a gunship by the 129th Assault Helicopter Company between March 1966 and February 1969 and was damaged or shot down seven times.
Black Hawk Super 6-1 Engine  
Changing World Gallery

This engine was recovered from the remains of Super 6-1, the call sign for the first UH-60 Black Hawk Helicopter shot down during what became known as the Battle of Mogadishu in Somalia, popularly referred to as “Black Hawk Down.” In August 2013, the remnants of the wreckage were removed from the crash site and returned to the United States.

9/11 Watch recovered from the Pentagon  
Changing World Gallery

This wristwatch was recovered from the damaged E-Ring of the Pentagon following the 9/11 attacks. The time reads 9:51 a.m., stopping just minutes after the passenger jet crashed into the Pentagon’s exterior wall.

I-SEE-O’S EAGLE FEATHER BONNET  
Army and Society Gallery

I-See-O’s Eagle Feather Bonnet is made from a brown felt hat, 22 eagle feathers, red wool cloth wrappers, and beadwork. I-See-O, also known as Tah-Bone-Mah, was a Kiowa Indian Scout and was appointed first sergeant by Maj. Gen. Hugh L. Scott. He worked closely with Scott to dissuade Apache and Kiowa tribes from warfare. I-See-O is credited with saving the lives of many Soldiers, settlers, and Native Americans.
M3 Bradley Cavalry Fighting Vehicle
Changing World Gallery

Assigned to A Troop, 3rd Squadron, 7th Cavalry (the “Apaches”), the chosen M3 Bradley Cavalry Fighting Vehicle was the lead vehicle in the 2003 charge from Kuwait to Baghdad and was essential to gaining control of several key positions, including Baghdad International Airport, before the advance into the city of Baghdad.
EXPERIENTIAL LEARNING CENTER
Experiential Learning Center

The Experiential Learning Center (ELC) offers a unique and immersive learning space where all visitors can develop skills and have fun with Geography, Science, Technology, Engineering and Math (G-STEM). By focusing on Army history and innovations, the ELC provides a state-of-the-art, interactive experience for all ages.

Assembly Area

The ELC adventure begins in the Assembly Area, where visitors are greeted by two video highlights about Army Families: “Growing Up Army” gives firsthand accounts from Army Brats across generations that reveal the adventures and challenges of a life defined by their parents’ new duty station or next deployment; “Brats to Boots” highlights Soldiers who grew up in Army families and then joined the service when they became adults.

The Assembly Area also features interactives about the Army’s innovations in developing critical infrastructure, and the people who support our Soldiers and make their service possible.

Learning Lab

The Learning Lab enables visitors to apply skills learned in the Training Center and work collaboratively on Operation Safe Passage. Facilitated by a Museum educator, participants use their new skills with G-STEM to work as a team to respond to a humanitarian crisis. The Learning Lab can be reserved for field trips and groups. The Operation Safe Passage program must be reserved by groups in advance.

Fort Discover

In Fort Discover, the Museum’s younger visitors can use imaginative play to climb the Army tower, radio friends, drop cargo supplies, launch a rocket, drive a jeep, serve up chow in the dining facility, and check out different uniforms with Camo Camera. The Museum’s animated Army mule mascots, Buckshot and Blackjack, use age appropriate interactive games to teach children about Army innovations across history—such as interstate highways, the Panama Canal, and satellite communications. *This section is not open to the public during this time for COVID-19 safety and health precautions.
Training Center

In the Training Center, visitors simulate the work of Army Soldiers in the fields of Geography, Science, Technology, Engineering and Math (G-STEM). This interactive environment contains five stations: Unmanned Aerial Vehicle (UAV) operations, geospatial intelligence, aviation cargo drops, engineering bridge building and medical support.
CAFE, RETAIL & EVENT SPACES
Cafe & Retail

For the comfort and enjoyment of visitors, the Museum includes a Café and Museum Store. The Café is available during visitor hours and after hours for private dinners. Visitors can also enjoy the Museum Store. Leave with more than just memories by choosing from a variety of National Museum of the United States Army and Army souvenirs. The store also has an online counterpart at shop.armyhistory.org, featuring Army and Museum apparel, souvenirs, gifts and other select merchandise.

Event Spaces

The Museum offers a variety of event spaces during or after-hours, indoor or outdoor, for occasions of all sizes. The in-house caterer is available to create customized menus and immersive experiences can be scheduled as part of any event. Spaces available for event rental are below. Event space opportunities will follow current COVID-19 health and safety guidelines. The Army Historical Foundation special event staff can provide the most up to date information.

Lobby
The welcoming, brightly lit 8,600 sq. ft. Lobby is available for after-hours events of up to 450 people standing, or 350 for a seated, plated event.

Veterans’ Hall
A multi-functional, dedicated event space, perfect for reunions, dinners, luncheons, and more. A 5’ x 5’ Video Wall, built in sound system and cameras with audio and video conferencing system is available. Seats 160 for a seated event, or 270 standing, and an adjacent pre-function area can be used for overflow.

Medal of Honor Garden
The beautifully landscaped rooftop garden offers stunning views of the Museum campus for evening ceremonies or receptions for up to 270 guests.

Outdoor Event Space
The largest of the exterior spaces, the lawn of the outdoor event space can be tented or staged for events of well over one thousand people.
Explore More
Whether you are planning a promotion ceremony reception, gala banquet, board meeting, birthday, or training workshop, the National Museum of the U.S. Army will be a unique setting for your event. The Museum offers a variety of daytime or after-hours, indoor or outdoor, spaces for events of all sizes.

For a closer look, visit armyhistory.org/special-events
The Army Historical Foundation

The Army Historical Foundation is dedicated to remembering and honoring the legacies of the 30 million men and women who have served in the United States Army since 1775. Established in 1983 as a member-based, charitable 501(c)(3) nonprofit organization, the Foundation seeks to educate Americans about the service and sacrifices of the generations of American Soldiers who have safeguarded the freedoms of this nation. Foundation's funding helps refurbish historic Army buildings, acquire and conserve Army historical art and artifacts, support Army history educational programs, research, and publication of historical materials on the American Soldier, and provide support and counsel to private and governmental organizations committed to the same goals.

The U.S. Army designated the Army Historical Foundation as the official fundraiser for the construction of the National Museum of the United States Army. The Foundation broke ground on September 14, 2016. As of June 2020, more than $183 million of the capital campaign supporting construction had been raised.

Army Brick Program

The Foundation’s Commemorative Brick Program provides Soldiers, Army units, Army families, Department of the Army civilians, and Museum and Army supporters a lasting tribute on the grounds of the Museum. Personalized bricks are available through the Foundation’s website, armyhistory.org. The first bricks ordered are already in place, lining the Path of Remembrance that leads visitors to the Museum’s entrance.

Colonel Irma Hagans Cooper (USA-Ret.) purchased a brick to honor her own storied military service as a female nurse, and a commander. Cooper had a thirty-year Army career, 1983-2013. “I purchased a brick so my sons and family will know my military legacy,” Cooper explained.

“When my sons visit the National Museum of the United States Army they will know that their mother served her country with pride and honor.”
The Veterans’ Hall provides a unique setting in the National Army Museum to honor the service and sacrifice of America’s veterans. This multi-purpose space will host reunions, meetings, dinners, and official functions in a patriotic atmosphere. Veterans or military service organizations, and reunion and service groups, have the opportunity to contribute to this unique space and receive permanent recognition on the Veterans’ Hall Donor Wall.

Registries

The Foundation has produced three digital Registries to recognize and honor active duty Soldiers, Army veterans, civilians who worked with or for the Army, and animals that served during conflicts. The Registries offer everyone who served honorably in or for the U.S. Army a way to have their names and service histories placed on record at the National Museum of the United States Army. Individuals can create their registry online at ArmyHistory.org for free. The Registry profiles will be accessible online and at the Museum where they will be on display for visitors to review for years to come.

Explore More
Learn more about all of The Army Historical Foundation’s Ways to engage at armyhistory.org/ways-to-give
Leadership

Ms. Tammy E. Call
Director, National Museum of the United States Army

Ms. Tammy E. Call became the first Director of the National Museum of the United States Army in November 2014 leading the project team for the design and construction of the museum facility and grounds. The National Army Museum provides the comprehensive portrayal of U.S. Army history and traditions. Upon opening the museum to the public on November 11, 2020, Ms. Call assumed the responsibility for daily operations for the museum and the 84-acre museum campus.

Ms. Call is a 2014 graduate of the Air War College, earning a Master in Strategic Studies. She also completed a Master of Science in Counseling and Human Development at Troy University. Ms. Call is a Senior Executive Fellow with the Harvard Kennedy School of Government and is certified in cost management through the Naval Post Graduate School.

Prior to her selection as Director of the National Army Museum, Ms. Call completed a joint-service assignment as part of the Defense Senior Leaders Development Program, serving as the Assistant Deputy A4 for the United States Air Force’s Air Mobility Command at Scott Air Force Base, Illinois. Ms. Call’s early career as an Army Civilian focused on directly supporting Soldiers and their families.

Ms. Call has served at multiple Army and Air Force installations to include Joint Base San Antonio, Fort Sam Houston, Fort Huachuca, Fort Leonard Wood, Fort Hood, Fort Benning, Aberdeen Proving Ground, Maxwell Air Force Base, and Scott Air Force Base.

Ms. Call began her career in public service in 1984 as a commissioned officer in the United States Army and is proud to have been associated with the Army her entire life; as an Army brat, an Army veteran, and more than 28 years as an Army civilian.
Lt. Gen. Roger Schultz  U.S. Army, Retired
President, The Army Historical Foundation

As President of the Army Historical Foundation, Lieutenant General Roger Schultz leads the team carrying out the Campaign for the National Museum of the United States Army.

Lt. Gen. Schultz retired from the U.S. Army in October 2005 with 42 years and 9 months of service in the Army National Guard. He was selected for his final assignment on June 1, 1998, when he assumed the role of Director of the Army National Guard. His seven-year tour of duty as Director places him as the longest serving director in the National Guard's history.

While leading the Army National Guard, Lt. Gen. Schultz was responsible for the formulation, development and implementation of all programs and policies affecting the Army National Guard. He was also charged with managing the Army National Guard's $11.7 billion budget. Prior to this assignment, he was called to serve as the Deputy Director of Army Operations.

Over the course of his career, Lt. Gen. Schultz spent 27 years managing emergency response projects at the state and national level. He served as the Deputy Adjutant General of the Iowa National Guard. He was also assigned as the Deputy Director for Military Support on the Department of the Army Staff. In that capacity, General Schultz was responsible for coordinating all Department of Defense military support to civilian authorities, to include disaster relief operations. Earlier in his career, Schultz also served as the Operations Officer and Chief of Staff for the Iowa National Guard.

Lt. Gen. Schultz's military service began in 1963. He served four years as an enlisted Soldier and was commissioned as an Infantry officer following Officer Candidate School at the Iowa Military Academy. He was first called to active duty in 1968, when he was mobilized with a Mechanized Infantry Battalion from Northwest Iowa. He led both a Rifle Platoon and a Scout Platoon in Vietnam.
The Army Historical Foundation

Board Members

Gen. Gordon R. Sullivan U.S. Army, Retired, Chairman
Gen. Eric K. Shinseki, U.S. Army, Retired, Chairman Elect
Honorable Sandra L. Pack (CPA)
Gen. George W. Casey, Jr., U.S. Army, Retired
Col. Ian T. Patterson, U.S. Army, Retired
Sgt. Major Kenneth O. Preston, U.S. Army, Retired
Dr. Krewasky A. Salter, U.S. Army, Retired
Ms. Debbie R. Brooks
Mr. Don M. Fox
“There is simply no better way to ensure our nation always remembers and honors the contributions of the American Soldier than by supporting this historic project.”

President, The Army Historical Foundation

National Museum of the United States Army
theNMUSA.org
@USArmyMuseum

The Army Historical Foundation
armyhistory.org
@USArmyMuseumFdn
From: RLW
Sent: Mon, 16 Nov 2020 17:01:19 +0000
To: RLW
Subject: 5:30pm Wheels up from IAD to Buffalo/Niagara Airport - United Airlines #3766
From: RLW
Sent: Mon, 16 Nov 2020 17:02:18 +0000
To: RLW
Subject: En Route to Westin Buffalo
From: RLW
Sent: Mon, 16 Nov 2020 17:04:34 +0000
To: RLW
Subject: En Route to Residence
From: RLW
Sent: Mon, 16 Nov 2020 17:49:50 +0000
To: RLW
Subject: 3:30pm Wheels up from DCA to BOS, American Airlines 2148
From: RLW
Sent: Mon, 16 Nov 2020 17:50:46 +0000
To: RLW
Subject: En Route to DCA
From: RLW
Sent: Mon, 16 Nov 2020 18:10:01 +0000
To: RLW
Subject: 6:00pm Wheels up from BOS to DCA American Airlines #2148
From: RLW
Sent: Mon, 16 Nov 2020 18:34:51 +0000
To: RLW
Subject: 1:55pm Wheels up from Buffalo, NY to BOS airport
From: RLW
Sent: Tue, 17 Nov 2020 20:07:41 +0000
To: RLW
Subject: Phone call w/Mr. SecVA call
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:45 – 8:15 am</td>
<td>Daily Sync Meeting</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>9:15 – 9:45 am</td>
<td>Phone Call w/ Chairman Roe ** He will call us on 66666**</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>12:00 – 1:00 pm</td>
<td>Lunch</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>2:00 pm</td>
<td>ERT DCA</td>
<td></td>
</tr>
<tr>
<td>3:30 pm</td>
<td>Wheels Up to BOS</td>
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From: RLW
Sent: Thu, 5 Nov 2020 14:56:18 +0000
To: RLW
Subject: Phone Interview - Military Times, Leo Shane
Attachments: Quad -Leo Shane III - Military Times.pptx, October 2020 VA accomplishments FINAL.docx

Call-in #
Back-up #

From: RLW@va.gov
Sent: Thu, 5 Nov 2020 14:56:18 +0000
To: RLW@va.gov
CC: Hutton, James@va.gov; Cashour, Curtis@va.gov; Eason, William (Jordan) J. @va.gov
Subject: FW: Interview with Secretary Wilkie

Hi see below. When’s a good time for this next week?

Thanks.

From: Shane III, Leo@militarytimes.com
Sent: Tuesday, October 27, 2020 2:02 PM
To: @va.gov
Subject: Interview with Secretary Wilkie

Wanted to reach out to see if I can schedule a sit-down/phone interview with Secretary Wilkie sometime in the next two weeks. Focus of the interview would be a look at the state of VA for Veterans Month. Topics would be coronavirus response, veterans suicide prevention, caregiver rollout, electronic medical records, goals for the end of the year. If our interview is post-election, there will obviously be some election related questions as well. Goal would be publication of the interview by Nov. 11 at the latest, but likely earlier.

Let me know what availability may be and what else you’d need from my end. I appreciate the consideration.

Leo Shane III
Deputy Editor, Military Times
President Trump’s VA is Keeping Veterans Safe During COVID-19

VA has tested over 845,000 people for COVID-19 and treated more than 63,000 Veterans nationwide. As of mid-September, more than 89 percent of the Veterans VA treated were recovering from the virus.

While COVID-19 was a serious threat to many non-VA nursing homes across the nation, VA’s early actions to protect its most vulnerable patients resulted in far fewer infections at the 134 VA Community Living Centers (CLCs) it administers. As of late October, VA was treating just 5 residents of VA CLCs with the virus.

Since March, 49 states have turned to VA to provide lifesaving care and best practices on how to keep patients safe. More than 3,100 VA staff members deployed across the country to support Veteran and non-Veteran patients in states that needed help, as part of VA’s “Fourth Mission” to support the U.S. health care system during crises.

VA has moved quickly to increase staff members in order to provide seamless care. From March 29 through October 19, VA hired more than 58,800 employees, including more than 11,000 new Registered Nurses.

VA completed more than 4.4 million telehealth appointments during fiscal year 2020, a 231 percent increase and a strong sign of VA’s ability to continue reaching patients safely.

President Trump Gave Veterans Real, Permanent Health Care Choice

President Trump signed the MISSION Act into law in 2018, giving Veterans real, permanent choice over their health care decisions. Now Veterans can see non-VA doctors whenever it’s in their best medical interest. With MISSION, the future of the VA health care system is in the hands of Veterans — exactly where it should be.

More than one year after the rollout of the MISSION Act’s community care provisions, VA had referred more than 2.6 million Veterans to community providers.

MISSION Act created a new urgent care benefit that gives Veterans easy, local access to medical services for things like a sore throat or a sprained ankle. This is a huge step forward in terms of convenience for our patients, as eligible veterans do not need to get prior authorization from VA to visit an urgent care provider in our network.

More than 430,000 urgent care visits have been completed since June 6, 2019, and it’s only getting more popular with Veterans. In October 2020, VA saw more than 7,000 urgent care visits each week, thanks to the 9,800 local urgent care providers that have partnered with VA.

President Trump's VA is Improving Customer Service and Performance

Under President Trump, VA has successfully implemented an unprecedented series of reforms to improve care and benefits for America’s Veterans.

VA is seeing more patients than ever before, and studies show VA compares favorably to the private sector for access and quality of care — and in many cases exceeds it.

Because Veterans like what they see, VA is delivering more care than ever before. In fiscal year 2019, VA completed more than 59.9 million internal appointments — a record high and about 1.7 million more than the year before.

To ensure Veterans receive the care they have earned. President Trump opened the White House VA hotline, which helps quickly address their VA-related concerns. The 24/7 service is principally staffed by Veterans and family members and has had more than 465,000 contacts with Veterans by phone and email, and the average time to answer phone calls is just 16 seconds.
President Trump is Building Veterans’ Trust in VA

Veterans’ trust in VA reached an all-time high in April – up 19 points since President Trump took office. What’s more, Veteran trust in VA health care increased to 90.1 percent in May.

A Veterans of Foreign Wars survey found that more than 90 percent of respondents would recommend VA care to other Veterans. By contrast, a 2014 Gallup poll of Veterans found that a majority, 55 percent, said it was “either ‘very’ or ‘somewhat difficult’ to access medical care through the VA.”

President Trump Made VA Accountable

After years of failing to take steps against employees who didn’t meet VA’s values, everyone agreed that VA needed more tools – and a culture change – to hold itself accountable. Under President Trump’s leadership, Congress passed the landmark VA Accountability and Whistleblower Protection Act of 2017, and VA has finally instituted the culture of accountability that Congress, Veterans service organizations and the president have been demanding.

Since President Trump’s inauguration, VA has fired more than 11,500 workers for cause.

President Trump’s VA is Reducing the Use of Harmful Opioids

VA launched an opioid safety initiative in 2013 and became the first hospital system to release its data on opioid prescription rates. That effort was greatly enhanced by President Trump’s 2018 Initiative to Stop Opioids Abuse and Reduce Drug Supply and Demand.

From the launch of the President’s initiative through mid-September 2020, the number of patients receiving opioids fell by 35 percent, and it fell 48 percent in President Trump’s first 44 months in office. Since the launch of VA’s opioid initiative in 2013, the number of patients receiving long-term opioid prescriptions has fallen by 64 percent.

The most recent appropriations bill signed by President Trump will help VA do more, as it provides $400 million for opioid abuse prevention programs.

President Trump’s VA is Standing Up for Religious Liberty

There’s a long tradition in this country of taking care of our Veterans’ spiritual health as well as their physical health. That’s why VA recently ended an old policy that prevented Veterans from leaving Bibles or other religious tokens on public display tables. These items are not offensive – they tell the story of what kept our Veterans’ hopes alive while they were fighting for our nation.

President Trump’s VA is Building Partnerships to Prevent Veteran Homelessness and Suicide

VA is doing all it can to end Veteran homelessness. In 2018, the total number of Veterans experiencing homelessness decreased 5.4 percent, and in 2019, that number dropped another 2.1 percent. From FY 2018 through August 2020, VA has helped more than 241,000 Veterans and their families by housing them or preventing them from becoming homeless.

But VA can do much more by working with local governments, companies and other stakeholders. Thanks to these partnerships, we’ve seen 79 communities and three states effectively end Veteran homelessness.

President Trump believes these kinds of partnerships are the same way to fight Veteran suicide. That’s why VA adopted a public-health approach to suicide prevention that focuses on connecting Veterans to local resources.

The public-health approach is central to VA’s first ever National Strategy for Preventing Veteran Suicide, which was published in 2018, as well as the President’s Roadmap to Empower Veterans and End a National Tragedy of Suicide (PREVENTS) executive order signed in March, 2019. That roadmap, released in June 2020, is bringing together stakeholders across all levels of government and the private sector to address suicide nationally and provide Veterans with the specific mental health and suicide prevention services they deserve. In July 2020, REACH, the national public health campaign called for in the roadmap, was launched.

# # #
<table>
<thead>
<tr>
<th>From:</th>
<th>RLW</th>
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<tbody>
<tr>
<td>Sent:</td>
<td>Thu, 5 Nov 2020 18:31:57 +0000</td>
</tr>
<tr>
<td>To:</td>
<td>RLW</td>
</tr>
<tr>
<td>Subject:</td>
<td>Phone Call w/Senator Ernst</td>
</tr>
</tbody>
</table>


**Daily Briefering Book**

*Friday, November 6, 2020*

SECRETARY ROBERT L. WILKIE

<table>
<thead>
<tr>
<th>Time</th>
<th>Event and Location</th>
<th>SECVA Residence</th>
</tr>
</thead>
</table>
| 7:45 – 8:15 am| Daily Sync Meeting  
** Call in: 1-800-767-1750 / code b(6) | Secva Residence |
| 8:30 – 9:00 am| ERT Hyatt Regency Crystal City, 2799  
Jefferson Davis Hwy, Arlington, VA | See binder     |
<p>| 9:00 – 9:30 am| Remarks: Rolling Thunder National Convention                      | See binder     |
| 9:30 – 10:00 am| ERT Residence                                                       | Secva Residence |</p>
<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
<th>Location</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:45 – 8:15 am</td>
<td>Daily Sync Meeting</td>
<td>SECVA Suite</td>
<td></td>
</tr>
<tr>
<td>9:00 – 9:30 am</td>
<td>Phone Interview w/ Leo Shane, Military Times <strong>(6)</strong></td>
<td>SECVA Suite</td>
<td>Tab 1</td>
</tr>
<tr>
<td>10:00 – 10:30 am</td>
<td>Prep for Veterans Day w/ (6)</td>
<td>SECVA Suite</td>
<td>Tab 2</td>
</tr>
<tr>
<td>10:30 – 11:00 am</td>
<td>Phone Call w/ (6) ** call her cell @ (6)</td>
<td>SECVA Suite</td>
<td></td>
</tr>
<tr>
<td>11:00 – 11:30 am</td>
<td>Video Tapings: Shreveport 70th Anniv &amp; Veterans Day / Gulf Coast VAHCS Virtual Veterans Day Message</td>
<td>Broadcast Center</td>
<td>Tab 3</td>
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<tr>
<td>11:30 am – Noon</td>
<td>(6) update SECVA IPhone</td>
<td>SECVA Suite</td>
<td></td>
</tr>
<tr>
<td>12:00 – 1:00 pm</td>
<td>Lunch</td>
<td>SECVA Suite</td>
<td></td>
</tr>
<tr>
<td>1:00 – 1:30 pm</td>
<td>Phone Interview w/ Chris Wilson, The Lawton Constitution ** Cell (6)</td>
<td>SECVA Suite</td>
<td>Tab 4</td>
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<tr>
<td>2:00 – 2:30 pm</td>
<td>Zoom Interview w/ Will Hutchison, KSWO-TV, Lawton, OK</td>
<td>SECVA Suite</td>
<td>Tab 5</td>
</tr>
<tr>
<td>3:00 – 4:00 pm</td>
<td>WH Coronavirus TF Meeting</td>
<td>SECVA Suite</td>
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</table>
From: RLW
Sent: Mon, 9 Nov 2020 12:11:54 +0000
To: RLW
Subject: Meet w/HR re: catch up items

(b)(6) CSEMO will take this meeting.
Dear Secretary Robert Wilkie,

The Vice President and Second Lady cordially invite you to a Christmas Reception on **Tuesday, December 15th at 6:30 p.m.** at the Vice President’s Residence. Kindly RSVP by Friday, December 4th by clicking the link in the image below.

*Please note that this invitation is non-transferable and is intended for the recipient and one guest.*

Extra precautions have been put in place to help ensure the health and safety of all guests wishing to participate in this year’s Christmas celebration. Social distancing guidelines will be maintained throughout the event. All guests will have their temperature checked upon arrival at the Vice President’s Residence and be required to answer questions regarding any symptoms.

All attendees should expect the following precautions to be taken during their visit:

- All guests (ages 2 years and over) are required to wear a mask.
- All personnel working the event are required to wear a face covering and any staff handling food will be required to wear gloves.
- Hand sanitizer will be available throughout the event.

Merry Christmas!

The Vice President’s Residence
The Vice President & Second Lady
request the pleasure of your company at a

Christmas Reception

Tuesday, December 15th at 6:30 p.m.
The Vice President's Residence
One Observatory Circle NW
Washington, DC 20008

Please respond by December 4th via this link
Kindly direct any questions to the Social Secretary
 expo.cep.gov

This invitation is non-transferable and intended for the address(5) in the subject line only.

Cocktail Attire
From: RLW
Sent: Mon, 9 Nov 2020 13:44:58 +0000
To: RLW
Subject: En Route to EEOB
From: RLW
Sent: Tue, 24 Nov 2020 18:07:17 +0000
To: RLW
Subject: Executive time
From: RLW
Sent: Tue, 24 Nov 2020 18:08:03 +0000
To: RLW
Subject: Gate transition/boarding
<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
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</thead>
<tbody>
<tr>
<td>7:45 – 8:15 am</td>
<td>Daily Sync Meeting</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>9:00 – 10:30 am</td>
<td>Bi-Weekly w/ US &amp; AS</td>
<td>OBCR Tab 1</td>
</tr>
<tr>
<td>11:00 – 11:30 am</td>
<td>HRA re: Catch Up Carrie Johnson-Clark &amp; will attend for HRA ** AS Sitterly is on leave</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>12:00 – 1:00 pm</td>
<td>Lunch</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>1:30 – 2:00 pm</td>
<td>Scheduling &amp; Travel Coordination Mtg</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>3:30 – 5:00 pm</td>
<td>VHA's COVID Update ** 1-872-701-0185 / code</td>
<td>SECVA Suite</td>
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*Note: The phone number for the VHA's COVID Update is 1-872-701-0185, and the code is not visible in the image.*
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Sent: Mon, 9 Nov 2020 18:46:04 +0000
To: RLW
Subject: Scheduling & Travel Coordination Meeting
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<th>Event</th>
<th>Location</th>
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<tr>
<td>7:45 – 8:15 am</td>
<td>Daily Sync Meeting</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>8:30 – 9:00 am</td>
<td>OM/VHA re: Obligate &amp; Pay Discussions</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>9:00 – 10:00 am</td>
<td>Phone Call w(^{(b)(5)}) re: Obligate &amp; Pay ** He will call us on x(^{(b)(6)})</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>9:30 – 10:00 am</td>
<td>ERT National Press Club</td>
<td>See Binder</td>
</tr>
<tr>
<td>10:00 – 11:00 am</td>
<td>REMARKS: Veterans Day National Press Club Event</td>
<td></td>
</tr>
<tr>
<td>11:00 – 11:30 am</td>
<td>ERT VACO</td>
<td></td>
</tr>
<tr>
<td>12:00 – 1:00 pm</td>
<td>Zoom Event: Marine Corps Birthday</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>1:00 – 2:00 pm</td>
<td>Lunch</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>2:00 – 2:30 pm</td>
<td>Phone Call w/ Senator Daines ** Senator will call x(^{(b)(8)})</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>3:00 – 3:30 pm</td>
<td>Phone Call w/ Senator Ernst ** Senator will call x(^{(b)(8)})</td>
<td>SECVA Suite</td>
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<tr>
<td>3:30 – 5:00 pm</td>
<td>VHA’s Covid Update ** 872-701-0185 / code x(^{(b)(6)})</td>
<td>SECVA Suite</td>
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From: RLW
Sent: Mon, 9 Nov 2020 20:39:31 +0000
To: RLW
Subject: Phone Call w/Mr.(b)(6) he will call us (b)(6)
From: RLW
Sent: Tue, 24 Nov 2020 18:13:21 +0000
To: RLW
Subject: ERT/Arrive at Buffalo Niagara airport
The Secretary has agreed to be interviewed by Liz McDonald on Fox Business Channel in the 6:00 p.m. block, tomorrow Nov. 11. FBC will send a van to his house for the interview.

Tomorrow, I will receive the exact hit time. Her show runs from 6:00 p.m. – 7:00 p.m.

James

James Hutton
Assistant Secretary
Office of Public and Intergovernmental Affairs
Department of Veterans Affairs
810 Vermont Ave, NW
Washington, D.C. 20420
Office: (b)(6)
Email: (b)(6)@va.gov
Twitter: @jehutton
VA on Facebook . Twitter . YouTube . Flickr . Blog

Great - thank you. I will book the studio van and touch base on timing in the morning!

Look forward to hearing from you in the morning about Secretary Wilkie appearing on Final Edit tomorrow night with Liz McDonald.

The Secretary’s address is as follows:

1709 N. Kenilworth Street
Arlington, VA 22205

James
James Hutton
Assistant Secretary
Office of Public and Intergovernmental Affairs
Department of Veterans Affairs
810 Vermont Ave, NW
Washington, D.C. 20420
Office: 202-461-7558
Email: (b)6176922@va.gov
Twitter: @jehutton
VA on Facebook . Twitter . YouTube . Flickr . Blog

This message and its attachments may contain legally privileged or confidential information. It is intended solely for the named addressee. If you are not the addressee indicated in this message (or responsible for delivery of the message to the addressee), you may not copy or deliver this message or its attachments to anyone. Rather, you should permanently delete this message and its attachments and kindly notify the sender by reply e-mail. Any content of this message and its attachments that does not relate to the official business of Fox N
From: RLW
Sent: Wed, 18 Nov 2020 14:12:49 +0000
To: RLW
Subject: Lunch
From: RLW
Sent: Tue, 24 Nov 2020 18:16:14 +0000
To: RLW
Subject: ERT/Arrive at Renaissance Providence downtown hotel
From: RLW
Sent: Wed, 18 Nov 2020 14:50:32 +0000
To: RLW
Subject: Travel to Louisiana
From: RLW
Sent: Thu, 12 Nov 2020 15:39:38 +0000
To: RLW
Subject: TRAVEL to New York
From: RLW
Sent: Wed, 18 Nov 2020 15:50:15 +0000
To: RLW
Subject: Meet w/VPOTUS
From: RLW
Sent: Thu, 12 Nov 2020 15:40:19 +0000
To: RLW
Subject: Travel - Rhode Island
From: RLW
Sent: Wed, 18 Nov 2020 15:51:41 +0000
To: RLW
Subject: En Route EEOB for (b)(6)
From: RLW
Sent: Thu, 12 Nov 2020 15:42:08 +0000
To: RLW
Subject: Travel to Puerto Rico
From: RLW
Sent: Thu, 12 Nov 2020 15:43:08 +0000
To: RLW
Subject: Travel Back to DC
From: RLW
Sent: Tue, 24 Nov 2020 18:21:19 +0000
To: RLW
Subject: Executive time
Greetings [b](6) and team,

I wanted to update you on how the agenda is coming together for a virtual VA visit. We have confirmation that Barbara Morton, Veterans Experience Office, and Chairman Cheryl Mason, Boards of Veterans Appeals. Both of their offices confirmed they could do the 4th or the 11th.

Please share if we can provide additional information or agendas from years past. We appreciate your support in highlighting the great work happening at the Department of Veterans Affairs.

Best [b](6)

Check out the latest President’s Management Agenda updates on Performance.gov!
On Mon, Nov 16, 2020 at 4:54 PM @va.gov wrote:
Thank you. We’ll get back to you ASAP.

Get Outlook for iOS

From: @gsa.gov
Sent: Monday, November 16, 2020 4:49:35 PM
To: @va.gov; @va.gov
Cc: EOP/OMB @omb.eop.gov; @va.gov
Subject: [EXTERNAL] Re: White House Leadership Development Program Speaker Request: SEC VA Dec 4 or 11

Greeting and

On behalf of the White House Leadership Development Program, we are excited to share that the VA is represented once again in our program. [b][6] joined the program and is supporting efforts on the CX CAP Goal.

Historically we bring the fellows to VAHQ for a site visit and SECVA and Dr. Stone have been able to address the fellows. This year we are trying to continue the experience virtually. With that, we like to extend an invite to Secretary Wilkie to address the fellows. We are looking at December 4th or 11th. We can plan around his schedule. We do intend to invite other leaders from VA.

Please share if this is an interest to your team, and we can work on more detailed logistics. We much appreciate your support!

[b][6]

[b][6]

Director, White House Leadership Development Program
Office of Government-wide Policy
Meet the White House Leadership Development Program

Cohort 6 Fellows
Christine Assili

Federal leader in strategic communications and transportation security

Department of Homeland Security

Prior to the Fellows program, Ms. Assili served as the Director of Production for Strategic Communications and Public Affairs. There she oversaw the Transportation Security Administrations’ (TSA) TV Studio, Graphics, Writers/Editors, and Web and Applications divisions.

Ms. Assili previously served as Director of Communications in Intelligence & Analysis, where she drove employee engagement work. Her Focus Group initiative led the way to improving Federal Employment Viewpoint Survey (FEVS) scores in the department. Her efforts led to her department being recognized by the TSA Administrator HQ Office of the Year (2018).

Ms. Assili has more than 25 years of transportation security experience in both private and government sectors with her federal career beginning right after 9/11 as a Special Agent with the Federal Aviation Administration (FAA). Her field and headquarters experience is expansive. After a major incident, she led efforts for new security requirements of international cargo and in 2014 was recognized by the Assistant Administrator for Excellence in Stakeholder Engagement. She also served on joint duty assignments at the Department of Homeland Security and the Federal Bureau of Investigation and was instrumental in managing major policy initiatives.

Ms. Assili began her career at U.S. Airways, where she managed employees across divisions in Maintenance, Customer Service and Ramp Operations. She was instrumental in leading efforts in the Self-Directed Team program, the High Performance Work Organization and Creating Impressions of Excellence, which created a blueprint for dynamic change to enhance labor-management relations and a culture change initiative delivered to all 55,000 employees receiving Outstanding Achievement and Excellence Awards.

She holds a B.A. in Business and a M.B.A. Other honors include TSA Project Team Award 2009; Honorary Cargo Association accolades in 2006 and 2007; TSA special recognitions in 2005 and 2006; the FAA Special Act Award in 2002; and a Certificate of Recognition from the DHS Chief Security Officer in 2016.

Melinda Campos

Experienced leader, attorney, and expert in international law

United States Agency for International Development

Ms. Campos is an accomplished attorney, leader, and international law expert with over 16 years of experience.
Ms. Campos joins us from the U.S. Agency for International Development (USAID) where she serves as an Attorney-Advisor in the Office of the General Counsel and provides legal support for the agency’s Relief, Response and Resilience operations across the world.

Prior to joining USAID, Ms. Campos served as an Assistant Regional Counsel and a Deployable Field Counsel for the Federal Emergency Management Agency (FEMA) where she provided legal guidance to FEMA's command staff during response and recovery operations during federally-declared disasters and emergencies across the country.

Ms. Campos also had the opportunity to complete a successful detail assignment as Deputy Legal Adviser/Ethics Advisor to the Executive Office of the President's National Security Council (NSC) where she provided ethics and administration support to NSC leadership and 400 staff.

Prior to joining the federal government, Ms. Campos spent 6 years in Afghanistan serving as a Lead Justice Advisor for the U.S. Department of State-International Narcotics and Law Enforcement Bureau’s Justice Sector Support Program (JSSP) and the Justice Center in Parwan's National Security Court where she provided rule of law training, managed international teams of lawyers, and collaborated with foreign government counterparts on case management operations. In addition to her international work, Ms. Campos served as a Public Defender for the State of Wisconsin for four years.

She earned her J.D. from the University of Wisconsin-Madison Law School and her B.A. in Law & Society from American University.

As a WHLDP Fellow, Ms. Campos is assigned to the Sharing Quality Services/New Pay CAP Goal, which is establishing the new federal payroll system.

Shantá M. Cardiel

Leader in federal workspace management
General Services Administration

Ms. Cardiel joined the U.S. General Services Administration’s (GSA) Public Buildings Service (PBS) in May of 2002 and, since September 2018, served as the Director for the Office of Acquisition (OOA) for the National Capital Region (NCR). With over 1,000 federal employees in the region and over 30% of the federal inventory in its portfolio, NCR PBS is the largest operational region, managing approximately 100 million square feet of federal workspace. Under Ms. Cardiel’s leadership, OOA is responsible for 600M in contract awards that service and support Federal and leased facilities located throughout the National Capital Region.

Ms. Cardiel comes to NCR from the Great Lakes Region (GLR) in Chicago where she was responsible for the successful delivery of GLR’s Repair & Alterations program as well as minor Reimbursable Work Authorization (RWA) Customer projects. Ms. Cardiel has extensive experience across all acquisition-related topics ranging from large capital projects to GSA’s small projects program as well as a variety of delivery methods, including Construction Manager as Constructor (CMc).
While a majority of her career is in acquisition, Ms. Cardiel has also served as a Project Manager and was recognized for her Contributions to Excellence in Project Management in 2012. Most recently, Ms. Cardiel was selected as a White House Leadership Development Program Fellow and will be working on the Sharing Quality Services Cross-Agency Priority (CAP) Goal with GSA’s Office of Shared Solutions & Performance Improvement.

Ms. Cardiel graduated from the Partnership for Public Services’ LEAP program in 2016 and is FAC-C Level III Certified. She holds a M.B.A. and a B.A. in Economics, both from the University of Illinois Chicago.

Reena Duseja

Physician and Policy Researcher for Cross-Cutting Solutions

Department of Health and Human Services

Reena Duseja, M.D., M.S., is a physician who is an executive and expert in health policy and value-based care. Her overarching mission is to help deliver an efficient and effective government for the American people through the use of data and tools. Dr. Duseja has experience managing cross-cutting, complex initiatives in a variety of private and public settings. At the Centers for Medicare and Medicaid Services (CMS), Dr. Duseja most recently served as the Chief Medical Officer of the Quality Measurement and Value-Based Incentives Group in the Center for Clinical Standards and Quality. In this role, Dr. Duseja provided leadership and oversight for the measure development and management of CMS’s Medicare quality reporting and value-based purchasing programs, led alignment efforts in quality and cost measurement across the agency and interagency, developed innovative approaches to transform healthcare programs and presented nationally on health care national priorities including value-based transformation.

Prior to joining CMS, Dr. Duseja was an Associate Professor of Emergency Medicine at the University of California, San Francisco (UCSF). There, she was a health services researcher, clinician and also led quality improvement activities in a large county hospital. Dr. Duseja was awarded funding by NIH to conduct studies related to improving patient care and value for the health system. Prior to UCSF, she was selected to be a Robert Wood Johnson Clinical Scholar at the University of Pennsylvania, and her research focused on unintended consequences of measurement in quality of care and implementation of health policy.

Dr. Duseja has more than 15 years of clinical, research, teaching, and administrative experience. She received her M.S. in health economics at the University of Pennsylvania. She earned her M.D. from George Washington University, and her B.A. in Economics and International Studies at Washington University in St. Louis. In her new role as a White House Fellow, she intends to bring her systems perspective and data-driven approach to achieve cross-agency priorities for the Federal government.
Mary Eisenhauer
Resource-focused, results-oriented federal executive
Department of Defense

Ms. Eisenhauer joined the White House Leadership Development Program (WHLDP) from the Department of Defense (DOD). She is a resource-focused, results-oriented federal executive with experience leading teams at all levels. Ms. Eisenhauer most recently served as the Chief of Plans and Programming on the Army Staff overseeing the programming and requirements process for Cyber, Electronic Warfare, and Information Operations.

Ms. Eisenhauer started her career as an Air Force civilian management intern and Acquisition Logistics Specialist. Her progression included experience in the fields of budget, manpower, and strategic planning with the Air Force and Army. Her leadership positions included working as the Resource Management Officer for a Military Intelligence Group at Supreme Headquarters Allied Powers Europe with the National Allied Treaties Organization in Belgium, as the Director of Resource Management for the Army Training and Support Center at Fort Eustis Virginia, and as the Budget Officer for the United States European Command and the Comptroller for United States Africa Command (both in Stuttgart Germany).

Ms. Eisenhauer is a graduate of Texas State University where she earned a B.B.A. She holds a M.B.A. from California State University and a M.S. in National Security and Resource Strategy from the National Defense University. She is also a graduate of the Federal Executive Institute and Harvard University’s Senior Executive Fellows Program.

As a White House Leadership Development Fellow, Ms. Eisenhauer will support the Cross-Agency Priority (CAP) Goal Developing a Workforce for the 21st Century. Through her portfolio, she will seek to improve staffing processes, employee performance, diversity/inclusion, recruitment, and work on agency specific human capital topics.

David M. Gratz
Supervising attorney with expertise in Veterans’ law
Department of Veterans Affairs

Mr. Gratz is a Supervisory Senior Counsel with the Board of Veterans’ Appeals (BVA) in the Department of Veterans Affairs (VA), where he leads a team of 40 attorneys in drafting appellate decisions to ensure Veterans receive the full benefits they have earned.

As a subject matter expert in Veterans’ law, Mr. Gratz has trained hundreds of BVA attorneys in key topics including service connection, increased ratings, and the evaluation of evidence based on competence,
credibility, and probative value. Mr. Gratz has adjudicated hundreds of cases as an Acting Veterans Law Judge.

Mr. Gratz co-authored the charter for the BVA Diversity and Inclusion Committee, evaluated employee recommendations as a member of the BVA Employee Survey Results Task Force, and advised on graphical user interface design as a member of the BVA Appeals Modernization Task Force. Before joining the VA, Mr. Gratz served as legislative correspondent to Congressman Steny Hoyer (MD-05).

Mr. Gratz earned his B.A. from Franklin and Marshall College (cum laude, Phi Betta Kappa), and his J.D. from Northeastern University School of Law.

As a White House Leadership Development Fellow, Mr. Gratz works in the Office of Management and Budget (OMB) in the Office of Performance and Personnel Management, specializing in customer experience.

Victor Hall

Focused on the safe use of nuclear power technology

Nuclear Regulatory Commission

Mr. Hall is a dedicated public servant with over 17 years of experience regulating the safe use of commercial nuclear power. He serves as the Branch Chief for the Vogtle Project Office in the U.S. Nuclear Regulatory Commission (NRC), where he is responsible for licensing and overseeing the first U.S. commercial nuclear power plant to be built in over 30 years. Prior to joining the Vogtle project, Mr. Hall served as a senior nuclear inspector, overseeing a rigorous global supply chain for the nuclear industry. He has been deeply involved in NRC’s international cooperation efforts. During a one-year detail, he lent his expertise on supply chain and nuclear facility construction to the French Nuclear Regulatory Authority in Dijon, France. Mr. Hall also contributed to safety enhancements at U.S. commercial nuclear power plants following the 2011 accident at Japan’s Fukushima Dai-ichi nuclear reactors. Mr. Hall draws from his diverse international experience to ensure that the American people benefit from safe nuclear technologies.

As a White House Leadership Development Program fellow, Mr. Hall joined the Office of the Federal Chief Information Officer. He focuses on transparency of Federal Information Technology spending with the goal of improving government efficiency.

Mr. Hall holds a B.S. in Electrical Engineering from the University of Maryland and a French baccalaureate specialized in science and mathematics. He is also a licensed amateur racecar driver and high-performance driving instructor.
Dr. Brian Holm-Hansen
Mechanical engineer and leader in aviation research
Department of Defense

Dr. Holm-Hansen leads the Flight Dynamics and Control portfolio of basic and applied research investments for the Office of Naval Research. He guides the development, award and execution of research projects to advance aviation capabilities for the United States Navy and Marine Corps.

Dr. Holm-Hansen has built a portfolio of world-renowned investigators to conduct fundamental research in areas ranging from complex multi-body dynamics and control to undiscovered coupling mechanisms in human/machine systems. As a Program Manager, he guided the $156M Tern program through full-up propulsion system testing. In the advanced development area, Dr. Holm-Hansen collaborated across agencies to build a stakeholder-driven team of government civilians, military, industry and academia to shape the future for organic air platform capabilities for the Marine Corps.

Prior to government service, Dr. Holm-Hansen’s industrial experience included over a decade developing and flight testing unique air vehicles at Lockheed Martin Skunk Works where his awards included a Service Recognition Award, Aero Star Leadership Team Award, Nova Corporate Award, and 3 Engineer’s Council Distinguished Engineering Project Achievement awards. He is an Associate Fellow of the American Institute of Aeronautics and Astronautics.

Dr. Holm-Hansen received his B.S. and M.S. from the University of Connecticut and his PhD from the University of Massachusetts at Amherst, all in Mechanical Engineering. Dr. Holm-Hansen is currently a Fellow in the White House Leadership Development Program. He is teamed with the Office of Management and Budget’s Office of Federal Procurement Policy to work on the Frictionless Acquisition Cross-Agency Priority Goal within the President’s Management Agenda. Dr. Holm-Hansen is contributing to the development of a future acquisition infrastructure that will keep pace with evolving developments in artificial intelligence and other emerging technologies to ensure that the federal government is an effective steward of taxpayer dollars.

Scott Jackson
Public servant focused on building better government
Department of Defense

Mr. Jackson joined the federal government in 2005 as a Presidential Management Fellow where he worked on an effort to significantly change the trajectory of biomedical and behavioral research. In his role as Associate Director of the National Institutes of Health (NIH) Common
Fund, he oversees the management and operations of a $650M annual budget that supports some of the most innovative programs at the NIH. He creates policies and systems for, and manages the talented teams that oversee, business operations (e.g., grants, contracts, IT, and budget), administration (e.g., workforce management and performance, property, and facilities), communications (e.g., web and social media, outreach strategy, and customer relations), and evaluation (e.g., strategic planning, and process/outcome assessments). When the COVID-19 pandemic began, Mr. Jackson took an additional role in the NIH Immediate Office of the Director to help launch initiatives focused on speeding the development of, and researching unequal access to, new COVID-19 tests and diagnostics.

Before joining the federal government, Mr. Jackson received his B.S. in Industrial and Systems Engineering at Georgia Tech and his MPA at the University of Georgia. He also ran an AmeriCorps program at Hands On Atlanta for three years and worked for a poverty research initiative at the Carl Vinson Institute of Government for two years.

As a WHLDP Fellow, Mr. Jackson is working on the Office of Management and Budget's Performance and Personnel Team where he is assigned to support the multi-agency Strategic Planning Working Group and CAP Goal 6: Shifting from Low-Value to High-Value Work.

Christopher G. Moore  
**Dedicated public servant and responsible citizen**  
*Department of Transportation*

Mr. Moore is a trusted leader and problem solver, with a reputation for managing complex teams, finding common ground, and successfully achieving desired outcomes--skills he will hone in his assignment to the Data, Accountability and Transparency Team in the Office of Federal Financial Management.

Prior to his selection for the White House Leadership Development Program, Mr. Moore served as the Senior Advisor for Strategic Sealift and led the establishment of the National Security Multi-Mission Vessel Program for the Maritime Administration (MARAD), U.S. Department of Transportation. He was responsible for leading the efforts to develop, justify, and communicate requirements, oversee progressive levels of ship design, and cultivate understanding and support for the program. As with other capital improvement programs he has led, Mr. Moore worked to improve project oversight, governance, and planning, to significantly reduce cost and minimize risk to the federal government. The program’s innovative approach to federal vessel acquisition for new construction is estimated to save nearly $2 billion. The potential for savings across the whole government on future recapitalization of non-combatant ships is substantial.

His previous assignments with MARAD include serving as the Transportation Attaché and Senior Maritime and Intermodal Advisor to the Ambassador at the U.S. Embassy in Iraq, Director of Port Infrastructure Development, Director of Gateway Offices, U.S. Senate Fellow, Special Assistant to the
Maritime Administrator, and staff at the U.S. Merchant Marine Academy. He began his service on active duty in the U.S. Marine Corps.

Mr. Moore earned his B.S. in Marine Engineering from the U.S. Merchant Marine Academy, an M.S. in Engineering Management, and an M.A. in National Security and Strategic Studies.

Ariel Novick
Federal leader in healthcare program innovation & implementation
Department of Health and Human Services

Ms. Novick is currently the Director of Plan Analytics and Review at the Center for Consumer Information and Insurance Oversight at the Centers for Medicare and Medicaid Services (CMS), where she is responsible for Health Insurance Exchange operations and analyzing trends in health insurance market competition and price.

Previously she was the Deputy Director of the federal Transitional Reinsurance Program, where she led the implementation of a multi-billion dollar program that helped stabilize the private health insurance markets. As one of the earliest members of CMS who implemented the Patient Protection and Affordable Care Act, she developed policies and regulations for many of the health insurance market reforms and payment programs under the law. Ms. Novick began her time at CMS as a Presidential Management Fellow in the Office of Legislation, where she worked with Congress on private health insurance reform and the drafting of the Patient Protection and Affordable Care Act.

Ms. Novick holds a M.P.H. from the University of Michigan and a B.A. from Wellesley College.

As a White House Leadership Development Fellow, she intends to advance the Federal Data Strategy by developing priorities and communicating implementation activities as part of the Leveraging Data as a Strategic Asset CAP Goal.

Jacob Parcell
Public servant dedicated to customer service and innovative design
General Services Administration

As Innovation Portfolio Director at the General Services Administration (GSA) Technology Transformation Service, Mr. Parcell and his team have delivered on a number of high-profile cross-government initiatives, including 21st Century Integrated Digital Experience Act (IDEA), Connected Government Act, and Challenge.gov. Mr. Parcell and
his team created user centered focused “website standards” that included design principles, user experience guidance, and requirements for federal agencies as required by Section 3C of IDEA. Mr. Parcell and his team have also energized more than 10,000 federal employees via 25 government-wide Communities of Practice around innovative topics like mobile, customer experience, Artificial Intelligence and Robotic Processing Automation. Mr. Parcell successfully closed the Sites.USA.gov program after a market analysis revealed no marked savings and $500,000 in yearly costs.

He is a mobile development expert and has advised digital leads across government on proper digital customer experience strategies, design, development, and analytical techniques, and procurement actions. He earned an M.P.A. and B.A. in Communications from Virginia Polytechnic Institute.

Heather M. Shirey
Innovative engineer, scientist, and technical advisor who collaborates globally to solve problems
Department of Defense

Ms. Shirey is an accomplished engineer, scientist, and technical advisor who spearheads innovative efforts to solve problems. Most recently, she led the Army’s Advanced Manufacturing Initiative. Ms. Shirey worked with stakeholders from across the Army to create and implement an Army-wide directive to enable two of the Army’s top priorities—modernization and readiness. This cutting-edge work is not new. Ms. Shirey has 14 years’ experience working on joint programs to develop and field critical chemical and biological defense systems to Warfighters. During this time, she regularly worked with international partners. She served as the technical lead on the President’s Defense Technology and Trade Initiative, Next Generation Protective Ensemble with India, and with international partners on the Protect Working Group, both of which improved US and partner countries’ chemical and biological defense capabilities.

Her accolades include the Commander’s Award for outstanding service in support of the Ebola outbreak response and the Meritorious Civilian Service Medal for leading the Army’s advanced manufacturing policy team.

Ms. Shirey has a B.S. in chemistry from Chatham University, a M.S. in Materials Science and Engineering from the University of Pittsburgh, and a M.B.A. from Trinity Washington University.

In her new role, Ms. Shirey will use data visualizations and associated analysis to provide leaders insight into the relationship between federal employee engagement and external customer experience. Ms. Shirey’s ultimate goal is to increase public trust in government.

Candice Gayton Spalding
Executive leader in federal administrative services
Department of Labor

A proactive executive with a proven leadership record, Ms. Spalding has overseen a wide range of administrative services. As Deputy Director of
the Division of Management and Administrative Programs for the Office of Federal Contract Compliance Programs (OFCCP) at the Department of Labor, Ms. Spalding leads a division that strategically manages OFCCP’s budget, space, information technology, personnel, employee and labor-management relations, records management, and the Freedom of Information Act program.

Prior to joining DOL, Ms. Spalding was the Deputy Director of the Agricultural Marketing Service’s Marketing Order and Agreement Division at USDA. In this role, she successfully led three regional offices and three headquarter branches to effectively administer oversight responsibilities of commodities worth more than 1.2 billion dollars while fostering positive relationships with industry partners and the general public.

Ms. Spalding began her career practicing law in Washington, D.C. where she primarily worked on Federal criminal and merger investigations prior to her Federal service. She received her J.D. and B.S. degrees in accounting from West Virginia University. Ms. Spalding completed the Leadership for a Democratic Society at the Federal Executive Institute and is a graduate of the Harvard Kennedy Senior Executive Fellows (SEF) program. Ms. Spalding lives in Virginia with her husband and two sons.

Thomas Tso  
Expert on retirement and welfare benefits law  
Department of Labor

Mr. Tso is the counsel for appellate and special litigation with the U.S. Department of Labor, Office of the Solicitor, Plan Benefits Security Division in Washington D.C.

Mr. Tso advises the Department’s leadership on major cases and legal problems involving the regulation of retirement and welfare benefits. He supervises the Department’s briefs in the courts of appeals concerning a broad array of regulatory, statutory and constitutional issues related to employee benefits. Mr. Tso supervises the Department’s participation in the Supreme Court and served as co-counsel on eight briefs. He also led teams in defense of several major regulations.

Before serving as counsel, Mr. Tso litigated high profile cases for the Department, including cases related to investments with Madoff. Mr. Tso also briefed and argued several cases in the courts of appeals.

Mr. Tso speaks frequently at public events on employee benefit issues. He was awarded the Department of Labor’s Office of the Solicitor’s Mary-Helen Mautner Award for individual excellence in appellate litigation.

Mr. Tso most recently served a detail as a Senior Counselor to the Solicitor of Labor. Before joining the Department of Labor, Mr. Tso served as a judicial law clerk to the Honorable James L. Dennis, a Circuit Judge on the U.S. Court of Appeals for the Fifth Circuit in New Orleans.
Mr. Tso earned a B.A. in East Asian Studies from Princeton University, holds a M.A. in East Asian Studies from Harvard University, and a J.D. from Harvard Law School.

He will be working on the Cross-Agency Priority Goal Getting Payments Right. The objective of this goal is to demonstrate stewardship of taxpayer dollars by reducing monetary loss and making payments correctly the first time.

John D. Tuminaro  
Seasoned Diplomat and Food Security Advisor  
Department of State

Mr. Tuminaro serves as Senior Food Security Advisor for the Department of State’s Bureau of International Organizations Affairs. In his 31-year diplomatic career, Mr. Tuminaro broke new ground in the way the Department addresses humanitarian, development, and environmental fields with his ability to bring new ways of thinking to a traditional organization and through the application of his well-honed analytical, negotiation, organizational, and management skills.

In his current role as Senior Food Security Advisor, he supervises a team that helps manage the United States’ more than $3.45 billion a year partnership with the United Nations (UN) Rome-based food security agencies, including the Nobel Peace Prize-winning World Food Program, the Food and Agriculture Organization, and the International Fund for Agricultural Development, and addresses food security and agricultural development throughout the UN, the UN General Assembly, and international organizations system.

Mr. Tuminaro has led teams to address such high-profile humanitarian catastrophes like the Balkan War in the 1990s, the 2011 famine in the Horn of Africa, and the civil wars in Syria and Yemen. He won a Superior Honor Award in 2003 for his bilateral work with Russia on nuclear non-proliferation, including his role in successfully concluding negotiations on the $7.5 billion Highly-enriched Uranium Low-enriched Uranium Agreement, among others. In the 1990s, Mr. Tuminaro pioneered at the Department the application of intelligence to the subjects of environment and sustainable development.

Mr. Tuminaro has a B.A. in International Affairs and an M.A. in Geography, both from The George Washington University. He was also a National Geographic Society Fellow and a teaching assistant.

As a WHLDP Fellow, Mr. Tuminaro will work on the Modernizing Federal Infrastructure Permitting CAP Goal through his assignment to the Federal Permitting Improvement Steering Committee.

Katherine Tyner, PhD  
Expert in complex drug formulations and science policy  
Department of Health and Human Services
Dr. Tyner is the Acting Associate Director for Science in the Office of Pharmaceutical Quality (OPQ), Center for Drug Evaluation and Research (CDER) within the Food and Drug Administration (FDA). In this capacity, she coordinates the intersection between science, review, and policy in OPQ.

As part of her portfolio, Dr. Tyner led the OPQ Extramural Research Program; developed key performance indicators and research metrics programs for OPQ; established new inter-office processes and workflows to support the launch of congressionally-mandated programs; and directed the Science Staff, an agile rapid response team that helped foster and maintain an innovation-friendly environment in OPQ.

Dr. Tyner is an expert in complex drug formulations. She leads the CDER Nanotechnology Working group, and represents CDER in a variety of national and international fora on the use of nanomaterials in drug products. Prior to joining OPQ, Dr. Tyner served as a principal investigator studying the quality, safety, and efficacy of complex drug products. Dr. Tyner has authored multiple book chapters, journal articles, and guidances on the appropriate characterization and biological impact of nanoparticle therapeutics and other complex products.

Dr. Tyner is an alumnus of Carleton College, where she received a B.A. in chemistry, and Cornell University, where she received a M.S. and PhD in chemistry. She completed a postdoctoral fellowship at the University of Michigan in a joint appointment in the Chemistry Department and the Toxicology Program. She is also a graduate of the Partnership for Public Service Excellence in Government Fellows Program.

As a WHLDP fellow, Dr. Tyner’s focus is on the Lab-to-Market CAP Goal and works closely with key Office of Management and Budget and agency stakeholders.

Mr. William J. Weinig

Government leader with broad experience managing teams in acquisition environments
Department of Defense

Mr. Weinig is a Government leader with broad experience managing teams in acquisition environments. He was most recently Chief of the Contracting Office (COCO) within the Department of the Air Force Rapid Capabilities Office (DAF RCO) where he supported key Air Force and Department of Defense multi-domain system acquisitions.

Mr. Weinig began his professional career as an Infantry Platoon Leader, Scout Platoon Leader and Ranger Platoon Leader in the US Army. After three deployments in support of Operations ENDURING FREEDOM and IRAQI FREEDOM, Mr. Weinig began working in contracts at a commercial company which provided rocket launch services to the global marketplace. Mr. Weinig then entered Government service at the Federal Aviation Administration as a Contracting Officer where he helped transform the agency’s Air Traffic Controller training services.

Mr. Weinig went on to serve as a US Navy civilian at the F-35 Joint Strike Fighter Program Office. While there, Mr. Weinig oversaw contracting for the ongoing development and modernization of the F-35 Air
System. Mr. Weinig transitioned to the DAF RCO in 2018 following a year of study at the National Defense University’s Eisenhower School.

As a WHLDP Fellow, he will be leading initiatives in support of the Frictionless Acquisition Cross-Agency Priority (CAP) Goal with a focus on Hi-Def Procurement Data and acquisition workforce tools. The primary objective of this CAP goal is to reduce the time between when a government manager says “I need...” to the time they say “I got...” by identifying efficiencies, proliferating best practices, and making the best use of available data within the full arc of acquisitions undertaken by the federal government.

Terry O. Woods, Ph.D.

Innovator focused on providing patients access to safe, effective medical devices
Department of Health and Human Services

Dr. Woods is a senior engineer and standards expert in the Office of Science and Engineering Laboratories (OSEL) at the U.S. Food and Drug Administration’s Center for Devices and Radiological Health (CDRH). She has dedicated her career to providing patients access to innovative, safe and effective medical devices.

At CDRH, she leads efforts to accelerate medical device development through the strategic use of consensus standards. Woods is the lead expert on magnetic resonance imaging (MRI) safety requirements for medical devices, helping to ensure the safety of patients and providers. She has been involved in MRI safety since the early 1990s, initiating and leading the development of international standards and FDA guidance.

Dr. Woods also leads and coordinates FDA efforts in the development of standards for testing medical device materials. Dr. Woods is a senior leader and fellow with ASTM International, serving on the Board of Directors from 2018-2020, and currently serves as General Interest Vice-Chair of Committee F04 on Medical and Surgical Materials and Devices. She is a Fellow of the American Institute for Medical and Biological Engineering, a member of the National Academy of Engineering Roundtable on Biomedical Engineering Materials and Applications, and was named in the Top Ten Federal Engineers by the National Society of Professional Engineers in 2009.

Woods earned her B.S., M.S., and Ph.D. in Engineering Science and Mechanics from the Georgia Institute of Technology.

As a White House Leadership Development Program Fellow, she helps lead the Results-Oriented Accountability for Grants CAP Goal and works in the Office of Management and Budget’s Office of Federal Financial Management.
From: RLW
Sent: Thu, 12 Nov 2020 19:47:53 +0000
To: RLW
Subject: [b][6] Meet w (b) re: Cemetery Speeches
From: RLW
Sent: Tue, 24 Nov 2020 18:21:55 +0000
To: RLW
Subject: Gate transition/boarding
From: RLW
Sent: Mon, 2 Nov 2020 00:23:39 +0000
To: RLW
Subject: ERT VACO
I need to schedule 30 minutes next week to brief SECVA on outcome of National Historic Preservation Act, Section 106 consultation on German POW Headstones. The process is at the stage where I now need issue decision on the subject items, based on all input. I need to brief SECVA and other leaders prior to anything being published.

Need DepSec, COS, OCLA and OPIA in that meeting.

Thanks and have a great day.

V/r,

Randy Reeves
Under Secretary for Memorial Affairs
EXECUTIVE BRIEFING SUMMARY

Section 106 / German POW Headstones
December 3, 2020
1:45PM

POINT OF CONTACT: Randy Reeves

PURPOSE OF EVENT/MEETING: (check one)

☐ Decisional  x  Informational  ☐ Pre-Event
☐ Remarks      ☐ Other        ☐ Courtesy Call

OVERVIEW OF EVENT: Briefing on the Section 106 Process for three German POW Headstones at two VA national cemeteries and Next Steps

SECVA ROLE: Principal is there to address/speak, etc.

OBJECTIVE:
- Update SecVA on steps taken in Section 106 consultation process
- Review decisions made to move forward
- Identify next steps and timeframe

BACKGROUND:
- Throughout May 2020, several media outlets reported three historic German POW headstones inscribed with Nazi symbols and associated wording located at two VA national cemeteries. Both Fort Sam Houston National Cemetery (FSNC) located in Texas and Fort Douglas Post Cemetery (FDPC) located in Utah are listed on the National Register of Historic Places. The issue was also brought up during the May 28, 2020 HAC-M hearing and included in the HAC committee report.
- The National Historic Preservation Act (NHPA) does not prevent the headstones from being removed and replaced, but it does legally mandate completion of a Section 106 consultation process to determine if an agency's actions or "undertaking" will result in an "adverse effect" on these properties prior to any action being taken. NHPA further requires the agency to avoid, minimize, and/or mitigate adverse effects.
• On June 1, 2020, VA proposed the removal and replacement of the three POW headstones by initiating the Section 106 consultation process.

• Between June 15 and August 15, 2020, NCA invited the Texas and Utah State Historic Preservation Offices (SHPOs) and the Advisory Council on Historic Preservation (ACHP) to participate as signatory stakeholders, and 61 additional entities to participate as consulting parties in the process.
  o The following parties agreed to participate as signatory parties:
    ▪ Texas SHPO
    ▪ Utah SHPO
    ▪ ACHP
  o Of the 61 invitations, the following parties agreed to participate as consulting parties:
    ▪ Jewish War Veterans (Both Texas and Utah)
    ▪ Fort Douglas Military Museum (Utah only)
    ▪ Mr. (Name) History Professor, University of Utah, as a private citizen (Utah only)

• On August 21, 2020, an Adverse Effect notice reiterating the content of stakeholder letters was published on “National Cemeteries Public Review Documents” at www.cem.va.gov/cem/EA.asp inviting public comment on VA’s proposal to remove and replace the headstones. The two-week period closed on September 4, 2020, and NCA received no comments.

• Efforts have been ongoing between NCA and stakeholders to develop two Memoranda of Agreement (MOAs) to establish agreed-upon mitigation measures to address the “adverse effect” of the proposed actions at FSNC and FDPC.

BACKGROUND OF THE ORGANIZATION/GROUP: N/A

RECOMMENDATIONS: To move the Section 106 process forward, USMA will brief SecVA’s.

Fort Sam Houston National Cemetery Decision: NCA intends to remove the two headstones and replace them with appropriate government-furnished headstones, without offensive symbols and wording.

NCA intends to enter into a long-term loan agreement between NCA and the U.S. Army, Center for Military History for one German POW headstone for exhibit purposes at the Fort Sam Houston Museum located adjacent to the cemetery. NCA will retain the other headstone for eventual display at VA National History Center in Dayton, Ohio.

Once a memorandum of agreement (MOA) is signed by all signatory parties, the headstones can be removed and replaced on the same day. NCA will
also install interpretive signage as part of its broader effort to interpret Prisoner of War gravesites at VA national cemeteries.

**Fort Douglas Post Cemetery Decision:** During the Section 106 consultation process, the Fort Douglas Military Museum, a consulting party, asked NCA to consider an alternative proposal to removing and replacing the privately-furnished headstone, which is more significant than the government-furnished headstones at Fort Sam Houston. The museum recommended retaining the historic object and engaging a professional conservator to "infill" the shallow swastika to fully obscure the offending symbol. This is a common historic material technique that is reversible and is supported by the Federal Preservation Officer and the NCA History Program. Both believe this alternative meets professional conservation practices and preserves the object in situ.

The Utah SHPO and the federal Advisory Council on Historic Preservation support altering the historic headstone with reversible treatment to obscure the swastika as it is best preservation solution available.

The application of "reversible plastic repairs" can only be undertaken when the temperature is consistently above 45 degrees Fahrenheit, which in Utah will not happen again until spring of 2021. Therefore, the infill process cannot be completed until next spring.

NCA intends to move forward on the alternative infill approach which simplifies the Section 106 consultation process as it avoids any "adverse effect" and no MOA is needed. The decision to alter instead of removing and replacing is based on:

- Federal regulation directing agencies to avoid adverse effects to historic properties. The proposed treatment would completely obscure the symbol, but it is reversible.
- Proposed treatment is common with masonry conservators who have long used "reversible plastic repairs" as a professional best practice.
- Preservation of the headstone in situ aligns with SecVA's original intention per his May 28, 2020 testimony before HAC-M.

NCA will also install interpretive signage as part of its broader effort to interpret Prisoner of War gravesites at VA national cemeteries.
Section 106 Efforts

Fort Sam Houston: Remove and Replace

Fort Douglas: Professionally “Infill”
From: RLW
Sent: Wed, 18 Nov 2020 18:02:10 +0000
To: RLW
Subject: 8:00am Wheels Up to San Juan, PR

From the image, it appears that there is a flight booking for a round-trip flight on JetBlue from Washington D.C. (DCA) to San Juan, Puerto Rico (SJU) on Friday, December 11th, departing at 8:00am and arriving at 12:36pm. The fare is $211.10.

The email includes details of the flight such as the airline, flight number, departure and arrival times, and the duration of the flight. It also mentions the availability of government fares and the cost for the journey.
Phone call w/Ms, She will call SecVA cell number
From: RLW
Sent: Tue, 24 Nov 2020 19:00:26 +0000
To: RLW
Subject: Phone Call w/ General Mattis
From: RLW
Sent: Wed, 18 Nov 2020 18:03:33 +0000
To: RLW
Subject: 1:30pm Wheels Up to Dulles
**DAILY BRIEFING BOOK**

*Tuesday, November 3, 2020*

**SECRETARY ROBERT L. WILKIE**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
</table>
| 10:00 – 10:30 am | Phone Call with **(b)(6)**  
** She will call your cell | SECVA Residence           |
| 3:30 – 5:00 pm  | VHA’s COVID Update  
** 872-701-0185 / cod **(b)(6) | SECVA Residence           |
| 6:15 – 6:45 pm  | ERT White House State Floor  
**(b)(6) EEOB 97 | SECVA Residence           |
| 6:45 – 7:15 pm  | (b)(6)  
(arrive NLT 6:45pm) | SECVA Residence           |
| 7:15 – 7:30 pm  | ERT White House State Floor | White House State Floor   |
| 7:30 – 11:00 pm | Election Invitation / Results | White House State Floor   |

---

**DAILY BRIEFING BOOK**

*Wednesday, November 4, 2020*

**SECRETARY ROBERT L. WILKIE**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
</table>
| 10:20 – 10:35 am | Phone Interview w/ Lee Matthews, KTOK Radio, Oklahoma City (taped interview)  
**(b)(6) | SECVA Residence           |
| 2:00 – 2:15 pm  | Phone Interview w/ Russell Mills, KRMG News Radio, Tulsa, OK (taped interview)  
**(b)(6) | SECVA Residence           |
Meet w/ [bX(b)]
United Airlines 5:50pm – 7:10pm IAD-BDL (Hartford Bradley Internat’l Airport)
<table>
<thead>
<tr>
<th>Time</th>
<th>Event_description</th>
<th>Location</th>
<th>Remarks</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:45 – 8:15 am</td>
<td>Daily Sync Meeting</td>
<td>SECVA Suite</td>
<td></td>
</tr>
<tr>
<td>9:00 – 9:30 am</td>
<td>HOLD: Phone Call w/Senator Tills</td>
<td>SECVA Suite</td>
<td></td>
</tr>
<tr>
<td>10:00 – 10:30 am</td>
<td>Phone Interview w/ Mitch Meador, Lawton Constitution (Lawton, OK)</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td><strong>(b)(6)</strong></td>
<td>SECVA Suite</td>
<td>Tab 1</td>
</tr>
<tr>
<td>12:00 – 1:00 pm</td>
<td>Lunch</td>
<td>SECVA Suite</td>
<td></td>
</tr>
<tr>
<td>2:00 – 2:30 pm</td>
<td>Zoom Interview w/ Will Hutchinson, KSWO-TV, Lawton, OK (ABC)</td>
<td>SECVA Suite</td>
<td>Tab 2</td>
</tr>
<tr>
<td>3:30 – 5:00 pm</td>
<td>VHA’s COVID Update 1-872-701-0185</td>
<td>SECVA Suite</td>
<td></td>
</tr>
</tbody>
</table>
From: RLW
Sent: Mon, 2 Nov 2020 16:10:03 +0000
To: RLW
Subject: En Route to EEOB/WH w(b)(6)
From: RLW
Sent: Wed, 18 Nov 2020 19:54:50 +0000
To: RLW
Subject: Depart Residence en route to IAD
From:  RLW
Sent:  Wed, 18 Nov 2020 19:56:24 +0000
To:  RLW
Subject:  5:55pm Wheels Up from Dulles (IAD) to Wilmington, NC
From: RLW
Sent: Fri, 13 Nov 2020 19:53:35 +0000
To: RLW
Subject: 3:20pm Wheels up from BDL to IAD
From: VHA Healthcare Operations Center
to: VHA Healthcare Operations Center Tucker, Brooks; VHA VISN

Sent: Mon, 2 Nov 2020 17:51:45 +0000

To: VHA Healthcare Operations Center

Subject: VHA 15HOC Healthcare Ops Ctr All Staff; VHA OHT C19 Action

VHA VISN CMO Only

VHA VISN DND:

Deloitte Consulting;

VHA 12CMSW Care Mgmt Caregiver Staff

(VACO) VHA CSP VISN Leads + Alts + CVR Staff;

(EES) VBAVACO

(Booz Allen Hamilton)

HEC,

DURVAMC VISN 6/RIC

CC:

(VACO) (V20) (OHC) (OHC) (VBAVACO)

(VACO) (PRM)

DURVAMC (ERPI) (VHA)

MicrosofW

@erpi.net
@bw-thinking.com
This meeting invite will be refreshed monthly. VHA leadership will continue to host Moving Forward calls every Tuesday. **The format of these calls is changing.** Tuesday calls will include a focused look at Consults by VISN, and every other week a Caregiver Support Program expansion update. Additional topics may be added at a future time.

Caregiver Support Program presentations will be on November 3 and November 17. Please remember to mute your phones when you are not speaking. The entire audience may be muted; if you are dialing in, you must press *6 to unmute yourself. If you are able to, using the Teams integrated audio through your computer may provide a better meeting experience.

---

**Microsoft Teams meeting**

**Join on your computer or mobile app**

Click here to join the meeting

**Or call in (audio only)**

+1 872-701-0185 United States, Chicago

Phone Conference ID

Find a local number | Reset PIN

Learn More | Meeting options
This meeting invite will be refreshed monthly. VHA leadership will continue to host Moving Forward calls every Tuesday. **The format of these calls is changing.** Tuesday calls will include a focused look at Consults by VISN, and every other week a Caregiver Support Program expansion update. Additional topics may be added at a future time. Caregiver Support Program presentations will be on November 3 and November 17.

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---

**Microsoft Teams meeting**

*Join on your computer or mobile app*

Click here to join the meeting

*Or call in (audio only)*

+1 872-701-0185, *(b)(6)*

United States, Chicago

Phone Conference ID: *(b)(6)*

Find a local number | Reset PIN

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Learn More | Meeting options
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Phone Conference ID

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---

Learn More | Meeting options
From: RLW
Sent: Wed, 18 Nov 2020 19:57:54 +0000
To: RLW
Subject: 3:00pm Wheels up to from Raleigh/Durham to IAD
From: RLW
Sent: Mon, 16 Nov 2020 01:21:06 +0000
To: RLW
Subject: Phone Call w/ Cong Greg Murphy, MD (NC) re: VHA's CRNA Practices Affecting Anesthesiologic Car
From: RLW
Sent: Wed, 18 Nov 2020 21:03:13 +0000
To: RLW
Subject: ERT / Arr Residence Inn Manchester Downtown

RON
Jack Heath, "Good Morning New Hampshire" show
Dial in: [b][b][b][b][b][b]
SECVA EXECUTIVE BRIEFING SUMMARY
67th National Veterans Day Observance
Wednesday, November 11, 2020
Arlington National Cemetery

POINT OF CONTACT:
Protocol Officer or (c)

PURPOSE OF EVENT:
€ Decisional X Informational X Pre-Event
€ Remarks € Courtesy Call € Other

CEREMONY ATTENDEES:
T.H. Robert L. Wilkie, Secretary of Veterans Affairs
Ms. Pamela Powers, Acting Deputy Secretary of Veterans Affairs
T.H. Brooks Tucker, Acting Chief of Staff and Assistant Secretary for Congressional and Legislative Affairs
Dr. Richard Stone, Executive in Charge, Veterans Health Administrations
T.H. Cheryl Mason, Chairman, Board of Veterans’ Appeals
T.H. Jon Rychalski, Assistant Secretary, Office of Management & CFO

CABINET:
T.H. Eugene Scalia, Secretary of Labor
T.H. Alex Azar, Secretary of Health and Human Services
T.H. Ben Carson, Secretary of Housing and Urban Development
T.H. Elaine Chao, Secretary of Transportation
T.H. Dan Brouillette, Secretary of Energy
T.H. Chad Wolf, Acting Secretary, Department of Homeland Security
Amb. Robert Lighthizer, US Trade Representative
Dir. John Ratcliffe, Director of National Intelligence

DOD:
The Honorable Mark T. Esper, Secretary of Defense
General Mark Milley, Chairman of the JCS
General John E. Hyten, Vice Chairman of the JCS (Has Not Yet RSVP’d)
General James McConville, Chief of Staff of the Army
General David H. Berger, Commandant of the Marine Corps
Admiral Michael Gilday, Chief of Naval Operations
General Charles Q. Brown, Chief of Staff of the Air Force
General John Raymond, Chief of Space Operations
General Daniel R. Hokanson, Chief National Guard Bureau
Admiral Karl L. Schultz, Commandant of the Coast Guard

OBJECTIVE OF THE EVENT:
Attend the 67th National Veterans Day Observance at Arlington National Cemetery.

Note: Business attire is appropriate for all guests.
SECVA EXECUTIVE BRIEFING SUMMARY
67th National Veterans Day Observance
Wednesday, November 11, 2020
Arlington National Cemetery

ATTACHMENTS:
A – Sequence of Events
B – VA Facebook
C – Presidential Wreath Ceremony Diagram
D – Protocol Information Sheet
E – Audie Murphy Information Sheet
67th National Veterans Day Observance
Wednesday, November 11, 2020
Arlington National Cemetery

SEQUENCE OF EVENTS

9:15 a.m. Passenger buses depart from Spates Hall en route to Arlington National Cemetery Checkpoint 12 (CP12); intersection of Wilson and Farragut Drive; greeted by VA Protocol
Note: All guests are required to participate in a brief medical screening

9:25 a.m. Guests arrive at Arlington National Cemetery
VA Protocol will meet and escort to the Plaza in front of the Tomb of the Unknown Soldier

10:00 a.m. Await A/DEPSEC, A/CoS, and EIC VHA arrival; VA Protocol will lead you with Military Escort to the Plaza in front the Tomb of the Unknown Soldier

10:10 a.m. Await SECVA arrival at SGO Dismount Point on North Flagstone walk; Greeted by Military District of Washington personnel

10:15 a.m. Last vehicle/bus movement before Senior Government Official (SGO) arrival

10:30 a.m. Movement Restriction enforced

10:40 a.m. Ceremonial teams on marks

10:45 a.m. SGO arrives at ANC; Wreath Formation

10:54 a.m. SGO receives Ceremonial brief by Military District of Washington personnel

11:00 a.m. National Anthem; Wreath Laying; Drummer sounds (4) Muffled Ruffles; TAPS; Moment of Silence

11:20 a.m. SGO returns to vehicle dismount point to exit Arlington

11:20 a.m. Movement freeze

11:30 a.m. Freeze lifted and VA guests escorted to passenger buses returning to Spates Hall

11:30 a.m. SECVA guests escorted to Section 46, gravesite of Audie Murphy, grave 366-11 by VA Protocol for Wreath laying

11:30 a.m. SECVA and [b](6) escorted to Section 46, gravesite of Audie Murphy, grave 366-11 By [b](6) Executive Director, Office of Army Cemeteries for Wreath laying
67th National Veterans Day Observance
Wednesday, November 11, 2020
Arlington National Cemetery

SEQUENCE OF EVENTS

11:40 a.m.  Placing of the Wreath; Bugler sounds TAPS; Moment of Silence
11:50 a.m.  SECVA and guests depart Arlington from (CP12)

ACTIONS ON THE PLAZA

During the playing of the National Anthem and “Honors to the Dead,” military personnel in uniform are required to render the proper military honors. Those in civilian attire will place their right hand over their hearts. “Honors to the Dead” are four muffled ruffles by the drummer and followed by the bugle call “Taps.”

There is a 30-second “Moment of Silence.” During the moment of silence all military and civilian personnel will simply remove their headgear and slightly bow their heads.

Once the moment of silence is complete, the ceremony host and SGO and will be escorted back to the dismount point.
Withheld pursuant to exemption 
(b)(6)
of the Freedom of Information
National Veterans Day Observance

Not to scale. VIP guests will be spaced appropriately to stay within social distancing guidelines.

---

Diagram of event layout with numbered sections and VIP guest locations marked.
National Veterans Day Observance Ceremony Information Sheet

Please find attached information pertinent to your attendance at the 67th National Veterans Day Observance Ceremony at Arlington National Cemetery on Wednesday, November 11th. Also, below you will find details regarding the transportation available to and from the event.

TRANSPORTATION AND ACTIONS UPON ARRIVAL

Although the Executive Office never publishes Senior Government Official (SGO) travel/arrival schedules, traditionally the Veterans Day ceremony starts at 11:00 a.m.

There will be a three (3) 45-passenger buses staged in front of Spates Hall, 214 McNair Road, Ft Myer, VA at 8:30 a.m. on Veterans Day. These buses will transport participants to and from the event at Arlington National Cemetery. The buses will depart Spates Hall at 9:15 a.m. in order to make it inside the cemetery in time to avoid the security lock down by the U.S. Secret Service and U.S. Park Police. Due to the ongoing COVID-19 pandemic all guests are required to participate in a brief medical screening prior to entering the ceremony. It is imperative that you contact Protocol if you are not planning to take the transportation provided.

Upon arrival at the cemetery (intersection of Farragut and Wilson Drives), you will be greeted by VA Protocol and escorted to the Plaza for the wreath laying ceremony in front of the Tomb of the Unknown Soldier.

ACTIONS ON THE STEPS/PLAZA

During the playing of the (1) National Anthem and during (2) “Honors to the Dead” those in civilian attire will place their right hand over their heart. “Honors to the Dead” are four muffled ruffles by the drummer, followed by “Taps” by the bugler. The wreath will be laid just prior to “Taps.” There will also be a 30-second moment of silence. During the moment of silence all civilian personnel will slightly bow their head.

Once the moment of silence is complete, the ceremony host and SGO will exit the Plaza back to the dismount point. All guests must remain in place until the departure of the SGO.

CONCLUSION

At the conclusion of the ceremony following their departure, you will be escorted by VA Protocol back to (intersection of Farragut and Wilson Drives), to load buses to return to Spates Hall.
Audie L. Murphy

He wanted to join the Marines, but he was too short. The paratroopers wouldn't have him, either. Reluctantly, he settled on the infantry, and ultimately became the most-decorated heroes of World War II. He was Audie Murphy, the baby-faced Texas farmboy who became an American legend. Murphy grew up on a sharecropper's farm in Hunt County, Texas. After his father deserted the family, he helped raise his 11 brothers and sisters, dropping out of school in the fifth grade to earn money picking cotton. He was 16 years old when his mother died, and he watched as his siblings were doled out to an orphanage or to relatives. Seeking an escape from this difficult life, Murphy enlisted in the Army in 1942 — falsifying his birth certificate so that he appeared to be 18, one year older than he actually was.

Following basic training, Murphy was assigned to the 15th Regiment, 3rd Infantry Division in North Africa. First entering combat in July 1943, during the invasion of Sicily, he proved himself to be a proficient marksman and a highly skilled soldier. He consistently demonstrated how well he understood the techniques of small-unit action. Murphy landed at Salerno, Italy to fight in the Voltuno River campaign, and then at Anzio to be part of the Allied force that fought its way to Rome. Throughout these campaigns, Murphy's skills earned him advancements in rank, because many of his superior officers were being transferred, wounded or killed. After the capture of Rome in June 1944, Murphy earned his first decoration for gallantry.

Shortly thereafter, his unit was withdrawn from Italy to train for Operation Anvil-Dragoon, the invasion of southern France that began on August 15, 1944. During seven weeks of fighting in that successful
campaign, Murphy's division suffered 4,500 casualties, and he became one of the most decorated men in his company. But his biggest test was yet to come.

On January 26, 1945, near the village of Holtzwihr in eastern France, Lt. Murphy's forward positions came under fierce attack by the Germans. Against the onslaught of six Panzer tanks and 250 infantrymen, Murphy ordered his men to fall back to better their defenses. Alone, he mounted an abandoned, burning tank destroyer and, with a single machine gun, contested the enemy's advance. Wounded in the leg during the heavy fire, Murphy remained there for nearly an hour, repelling the attack of German soldiers on three sides and single-handedly killing 50 of them. His courageous performance stalled the German advance and allowed him to lead his men in the counterattack which ultimately drove the enemy from Holtzwihr. For this, Murphy was awarded the Medal of Honor, the United States' highest award for gallantry in action.

By the end of World War II, Murphy had become one of the nation's most-decorated soldiers, earning an unparalleled 28 medals (including three from France and one from Belgium). Murphy had been wounded three times during the war. In May 1945, when victory was declared in Europe, he had still not reached his 21st birthday.

Audie Murphy returned to a hero's welcome in the United States. His photograph appeared on the cover of Life magazine, and actor James Cagney persuaded him to embark on an acting career. Still shy and unassuming, Murphy arrived in Hollywood with only his good looks and — by his own account — "no talent." Nevertheless, he went on to make more than 40 films. His first part was just a small one in the 1948 film "Beyond Glory." The following year, he published his wartime memoir, "To Hell and Back," which received positive reviews. In 1955, he portrayed himself in the movie version of the book. Many film critics, however, believe that his best performance was "The Red Badge of Courage," director John Huston's 1951 Civil War epic based on the novel by Stephen Crane.

Murphy retired from acting after 21 years, and subsequently bred race horses and pursued various business ventures. But he struggled financially, due to gambling and unsuccessful investments, and he declared bankruptcy in 1968. Murphy suffered from what is now known as post-traumatic stress disorder, experiencing headaches, depression and nightmares; he once said that he could sleep only with a loaded pistol under his pillow. In 1971, at the age of 46, Murphy died in the crash of a private plane near Roanoke, Virginia.

Audie Murphy is buried in Section 46, just across from the Memorial Amphitheater. A special flagstone walkway has been constructed to accommodate the large number of people who stop to pay their respects to this hero.

Medal of Honor citation:

"2d Lt. Murphy commanded Company B, which was attacked by 6 tanks and waves of infantry. 2d Lt. Murphy ordered his men to withdraw to prepared positions in a woods, while he remained forward at his command post and continued to give fire directions to the artillery by telephone. Behind him, to his right, 1 of our tank destroyers received a direct hit and began to burn. Its crew withdrew to the woods. 2d Lt. Murphy continued to direct artillery fire which killed large numbers of the advancing enemy infantry. With the enemy tanks abreast of his position, 2d Lt. Murphy climbed on the burning tank destroyer, which was in danger of blowing up at any moment, and employed its .50 caliber machinegun against the enemy. He was alone and exposed to German fire from 3 sides, but his deadly fire killed
dozens of Germans and caused their infantry attack to waver. The enemy tanks, losing infantry support, began to fall back. For an hour the Germans tried every available weapon to eliminate 2d Lt. Murphy, but he continued to hold his position and wiped out a squad which was trying to creep up unnoticed on his right flank. Germans reached as close as 10 yards, only to be mowed down by his fire. He received a leg wound, but ignored it and continued the single-handed fight until his ammunition was exhausted. He then made his way to his company, refused medical attention, and organized the company in a counterattack which forced the Germans to withdraw. His directing of artillery fire wiped out many of the enemy; he killed or wounded about 50. 2d Lt. Murphy's indomitable courage and his refusal to give an inch of ground saved his company from possible encirclement and destruction, and enabled it to hold the woods which had been the enemy's objective.
From: RLW
Sent: Mon, 30 Nov 2020 15:10:50 +0000
To: RLW
Subject: En Route to Residence
From: RLW
Sent: Mon, 16 Nov 2020 14:40:41 +0000
To: RLW
Subject: Phone Call w/Dr. He will call us
This meeting invite will be refreshed monthly. VHA leadership will continue to host COVID19 calls every Thursday. The Thursday, November 5 call will focus on encounters. **Changes are expected to the Thursday topics moving starting next week.**

Please remember to mute your phones when you are not speaking. The entire audience may be muted; if you are dialing in, you must press *6 to unmute yourself. If you are able to, using the Teams integrated audio through your computer may provide a better meeting experience.

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**Microsoft Teams meeting**

**Join on your computer or mobile app**
[Click here to join the meeting](#)

**Or call in (audio only)**

+1 872-701-0185 United States, Chicago

Phone Conference ID: #

[Find a local number](#) | [Reset PIN](#)

[Learn More](#) | [Meeting options](#)
Phone Call w[(b)(6)] - she will call us
<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
<th>Location</th>
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</thead>
<tbody>
<tr>
<td>7:45 – 8:15 am</td>
<td>Daily Sync Meeting</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>9:00 – 10:00 am</td>
<td>Video Taping: VEO Town Hall</td>
<td>Broadcast Studio</td>
</tr>
<tr>
<td>10:15 – 10:30 am</td>
<td>Phone Call w/ Cong Greg Murphy, MD (NC) re: CRNA Practices / Anesthesiologic Care</td>
<td>Rm 230</td>
</tr>
<tr>
<td>11:40am-12:10pm</td>
<td>Phone Call w/ Cong Greg Murphy, MD (NC) re: CRNA Practices / Anesthesiologic Care</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>12:10 – 1:00 pm</td>
<td>Lunch</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>1:00 – 1:30 pm</td>
<td>Phone Call w/ Dr. Stephen Hadley</td>
<td>SECVA Suite</td>
</tr>
<tr>
<td>5:00 – 5:30 pm</td>
<td>Phone Call w/ [redacted] – SecVA call cell</td>
<td>SECVA Suite</td>
</tr>
</tbody>
</table>
From: RLW
Sent: Wed, 18 Nov 2020 21:20:53 +0000
To: RLW
Subject: ERT / Arr FedEx Hangar
Seventy years ago this month, the Veterans Administration opened a medical center on the site of a Confederate observation post overlooking the Red River that was known as Fort Turnbull.

It was also known as Fort Humbug, after Confederate troops placed charred logs on the hillside in the hope that Union troops would mistake them for cannon.

My family knows a little something about this special place. When the hospital opened in 1950, it was just 12 years after my father was born about an hour East of here in Monroe.

[EXPAND ON FAMILY HERE... 30-60 seconds]
This hospital was one of the many that were built in the years following World War II, when VA was expanding to accommodate millions of Veterans who returned home after victory in Europe.

It was a tall order, and an even taller order here in Louisiana, as the building wouldn’t have air conditioning until the 1960s.

In 1988, the facility would be renamed the Overton Brooks VA Medical Center, in honor of the congressman who pushed for a hospital in northwest Louisiana.

And so, those of you serving in Shreveport have two reasons to celebrate this month. We mark Veterans Day on November 11, a day when this nation pauses to remember the service our brave men and women have rendered to keep this nation free.
And in Louisiana, we mark 70 years of faithful service to Veterans from the “ArkLATex.”

Congressman Brooks would be proud to see what became of his vision for Northwest Louisiana, especially in light of the COVID-19 pandemic that tested us all.

It’s a test you passed, and I’m proud of the steps you took to keep Veterans safe.

To everyone working in Shreveport, happy 70th anniversary, and thank you for your commitment to those who wear the uniform, and to this community that is home to so many American heroes.

# # #
**TO:**
- Secretary
- Deputy Secretary
- Chief of Staff

**Type**
- Briefing
- Office Call
- Decision
- Information
- Office
- Conference Room
- Other (Specify) Video Address

**Location**

**Requested Date(s):**
- November 9, 2020

**Length:**
- 15-30 Seconds

**Principal Attendees:**
- Employees & Veterans

**Briefing Point of Contact:**
- [b](6)

**Phone Number:**
- [b](6)

**Other Attendees:**
- Military Leadership, Congressional Offices, and Veteran Service Organizations.

**Purpose:**
The GCVHCS is preparing a video presentation for Veterans Day

**Va Interest:**
Veterans Day is a national federal holiday in which organizations, businesses, and community members participate in. Due to the COVID 19 environment, this is how we have decided to recognize and celebrate Veterans Day.

**Expected Outcome:**
The facility would use its social media platforms, VHA YouTube Channel and GovDelivery to display the video address.

**OsVa Staff Coordination:**
- Prebrief Required
  - Yes
  - No

**Comments:**

**Executive Assistant:**

**Comments:**

**Action:**
- Approved
- Disapproved

**Scheduled For:**
- Date
- Time
From: RLW
Sent: Mon, 16 Nov 2020 15:30:41 +0000
To: RLW
Subject: ERT to Courtyard New Haven Orange/Milford hotel
From: RLW
Sent: Wed, 4 Nov 2020 16:03:10 +0000
To: RLW
Subject: Phone Call w/Sen. Tillis

(b)(6)
From: VHA Healthcare Operations Center
Sent: Mon, 30 Nov 2020 17:38:07 +0000
To: VHA Healthcare Operations Center

Directors [b](6) Tucker, Brooks; VHA VISN
[b](6) VACO [b](6) WMC [b](6)
[h] [b](6) [b](6) [b](6) [b](6) [b](6) [b](6) [b](6) [b](6) [b](6)
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This meeting invite will be refreshed monthly. VHA leadership will continue to host COVID19 Operations calls every Tuesday and Thursday. **The format of these calls is changing.**

Tuesday calls will include a focused look at bed capacity and projections. Thursday calls will focus on vaccine planning and implementation. Additional topics may be added at a future time.

Please remember to mute your phones when you are not speaking. The entire audience may be muted; if you are dialing in, you must press *6 to unmute yourself. If you are able to, using the Teams integrated audio through your computer may provide a better meeting experience.

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**Microsoft Teams meeting**

**Join on your computer or mobile app**
Click here to join the meeting

**Or call in (audio only)**
+1 872-701-0185 United States, Chicago
Phone Conference ID: (b)(6)

Find a local number | Reset PIN
ERT/Arrive at VA Connecticut HCS and
From: RLW
Sent: Wed, 18 Nov 2020 21:37:38 +0000
To: RLW
Subject: PPE Flight Arrival & Soft Launch of VA New England Center of Innovation Excellence

NECIE - New England Center of Innovation Excellence
From: RLW
Sent: Wed, 18 Nov 2020 21:43:37 +0000
To: RLW
Subject: VA Strategic Partnership Interview & VA Manchester Town Hall Taping
Here is the sequence of events and Dial-in information. The MC will be introducing the Secretary after the National Anthem. The MC would like to know if she should introduce the Secretary by the reading of his bio.

Topic: 245th Marine Corps Birthday Celebration - VA Central Office
Time: Nov 10, 2020 12:00 PM Eastern Time (US and Canada)

Meeting ID: 870 2504 3899
Passcode: (b)(6)
One tap mobile
+13462487799,,87025043899#,,,,0#(b)(6) US (Houston)
+16699006833,,87025043899#,,,,0# US (San Jose)

Dial by your location
+1 346 248 7799 US (Houston)
+1 669 900 6833 US (San Jose)
+1 253 215 8782 US (Tacoma)
+1 929 205 6099 US (New York)
+1 301 715 8592 US (Washington D.C)
+1 312 626 6799 US (Chicago)
Good afternoon [b](6) I wanted to share with you our Virtual invitation for VA’s annual Marine Corps Birthday Ceremony on Tuesday, Nov. 10\textsuperscript{th}, 2020 (12 noon – 1p) This year’s birthday will be held via ZOOM conference call and would like to know the Secretary’s availability for joining the call. If Secretary Wilkie would like to join we can add in his remarks. Thank you and please let me know if you need any additional information.

US Department of Veterans Affairs | Office of the Secretary
Washington, DC [b](6)
Sequence of Events
Welcome and Introductions
Master of Ceremonies – Dr. Betty Moseley Brown
Invocation
National Anthem
U.S. Marine Corps Birthday Message (Video)
General David H. Berger, 38th Commandant of the Marine Corps & Sergeant Major Troy E. Black, 19th Sergeant Major of the Marine Corps
General John A. Lejeune’s Birthday Message
Master Sergeant Carmen Cordoba
Introduction of Guest of Honor
Master of Ceremonies – Dr. Betty Moseley Brown
Comments by Guest of Honor
The Honorable Robert Wilkie, Secretary of Veterans Affairs
Cake Cutting Ceremony
Oldest & Youngest Marines
CW04 Singing of the Marine Corps Hymn
All Closing Comments
Master of Ceremonies – Dr. Betty Moseley Brown
The Honorable Robert Wilkie Secretary of Veterans Affairs

Mr. Wilkie was nominated by President Donald J. Trump to serve as the tenth Secretary of Veterans Affairs. He was sworn in as the United States Senator from December 23, 2018 and sworn in as the Secretary of Veterans Affairs on March 28 to May 29, 2018.

The son of an Army artillery commander, Mr. Wilkie spent his youth at Fort Bragg. Today, he is a colonel in the United States Air Force Reserve assigned to the Office of the Chief of Staff. Before joining the Air Force, he served in the United States Navy Reserve with the Joint Forces Intelligence Command, Naval Special Warfare Group Two, and the Office of Naval Intelligence.

The Marines’ Hymn

From the Halls of Montezuma
To the shores of Tripoli;
We fight our country’s battles
In the air, on land, and sea;
First to fight for right and freedom
And to keep our honor clean;
We are proud to claim the title
Of United States Marine.
From: RLW
Sent: Mon, 16 Nov 2020 15:33:48 +0000
To: RLW
Subject: ERT/Arrive at BDL airport
From: RLW
Sent: Thu, 5 Nov 2020 11:51:41 +0000
To: RLW
Subject: Phone Call w/Senator Daines
From: RLW
Sent: Mon, 16 Nov 2020 15:34:14 +0000
To: RLW
Subject: Executive time
From: RLW
Sent: Mon, 16 Nov 2020 15:35:13 +0000
To: RLW
Subject: ERT/Arrive at residence